

## Anna M. Albo

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**From:** Google Calendar <calendar-notification@google.com> on behalf of Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Wednesday, February 19, 2025 4:51 PM  
**To:** Jackson, Tanya L.  
**Subject:** Accepted: IAFF Local 244 @ Wed Feb 26, 2025 3:30pm - 4pm (MST) (Jackson, Tanya L.)  
**Attachments:** invite.ics

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Miguel Tittmann has accepted this invitation.**

Good afternoon Miguel, thank you for returning my call.

Please find the meeting link:

<https://cabq.zoom.us/j/81372978391>

Please do not hesitate to reach out should you need anything in the meantime or if the meeting needs to be amended

Thank you,

Tanya Jackson

(She/Her)

Council Policy Analyst to

Councilor Tammy Fiebelkorn | District 7

1 Civic Plaza NW, 9th Floor, Suite 9087

Albuquerque, NM 87102

Office: (505) 768-3189

Email: [tanyaj@cabq.gov](mailto:tanyaj@cabq.gov)

Website: <https://www.cabq.gov/council/find-your-councilor/district-7>

[cid:image001.png@01DB82CE.1D1DAEC0]

Tanya Jackson is inviting you to a scheduled Zoom meeting.

### Attachments

image001.png

Topic: Tanya Jackson's Zoom Meeting  
Time: Feb 26, 2025 03:30 PM Mountain Time (US and Canada)

Join Zoom Meeting

<https://cabq.zoom.us/j/81372978391>

Meeting ID: 813 7297 8391

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One tap mobile

+17193594580,,81372978391# US

+12532050468,,81372978391# US

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Dial by your location

- +1 719 359 4580 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 669 444 9171 US
- +1 669 900 6833 US (San Jose)
- +1 689 278 1000 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US

Meeting ID: 813 7297 8391

Find your local number:

<https://cabq.zoom.us/j/kd6vwgNFcS>

### **When**

Wednesday Feb 26, 2025 · 3:30pm – 4pm (Mountain Time - Denver)



**Location**

Zoom: <https://cabq.zoom.us/j/81372978391>

[View map](#)

**Guests**

Jackson, Tanya L. - organizer

Miguel Tittmann - creator

Fiebelkorn, Tammy

[View all guest info](#)

Invitation from [Google Calendar](#)

You are receiving this email because you are an attendee on the event.

Forwarding this invitation could allow any recipient to send a response to the organizer, be added to the guest list, invite others regardless of their own invitation status, or modify your RSVP. [Learn more](#)

## Anna M. Albo

---

**From:** Miguel Tittmann <tittmann244@gmail.com> on behalf of Miguel Tittmann  
**Subject:** IAFF Local 244

Good afternoon Miguel, thank you for returning my call.

Please find the meeting link: <https://cabq.zoom.us/j/81372978391>

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Thank you,

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(She/Her)  
Council Policy Analyst to  
Councilor Tammy Fiebelkorn | District 7  
1 Civic Plaza NW, 9th Floor, Suite 9087  
Albuquerque, NM 87102  
Office: (505) 768-3189  
Email: [tanyaj@cabq.gov](mailto:tanyaj@cabq.gov)<<mailto:tanyaj@cabq.gov>>  
Website: <https://www.cabq.gov/council/find-your-councilor/district-7>  
[cid:image001.png@01DB82CE.1D1DAEC0]

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Meeting ID: 813 7297 8391

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One tap mobile  
+17193594580,,81372978391# US  
+12532050468,,81372978391# US

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Dial by your location

- +1 719 359 4580 US
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- +1 346 248 7799 US (Houston)
- +1 669 444 9171 US
- +1 669 900 6833 US (San Jose)
- +1 689 278 1000 US

- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US

Meeting ID: 813 7297 8391

Find your local number: <https://cabq.zoom.us/j/kd6vwgNFcS>

**Archived:** Monday, May 19, 2025 11:04:16 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Fri, 21 Feb 2025 23:01:53

**Sent:** Fri, 21 Feb 2025 16:01:14

**To:** [Lewis, Dan P.](#)

**Cc:** [Padilla, Isaac](#)

**Subject:** AFR minimum staffing resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Staffing resolution .docx](#)  [IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Lewis,

See attached draft of the resolution defining staffing requirements for AFR. Thank you for sponsoring this and we look forward to the subsequent discussions and hopefully debate at Council on March 3rd.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 220-3598



IPRA Response 000124

244

# CITY of ALBUQUERQUE

## TWENTY FIFTH COUNCIL

COUNCIL BILL NO. \_\_\_\_\_ ENACTMENT NO. \_\_\_\_\_

SPONSORED BY:

1 RESOLUTION

2 Establishing minimum staffing requirements for Albuquerque Fire Rescue,  
3 Rescue Apparatus.

4 WHEREAS, Albuquerque Fire Rescue has a proud tradition of providing  
5 excellent emergency response services to the citizens and visitors of the City  
6 of Albuquerque; and

7 WHEREAS, Albuquerque Fire Rescue operates a triaged response that  
8 prioritizes paramedics for emergency medical calls rather than non-patient  
9 related emergencies; and

10 WHEREAS, prompt and coordinated care is essential for maximizing  
11 positive patient outcomes in medical emergencies, especially heart attacks,  
12 trauma-related incidents requiring immediate transport, and multi-casualty  
13 accidents; and

14 WHEREAS, two paramedic Rescue apparatus provide a higher standard of  
15 care, particularly in complex medical emergencies, by reducing treatment  
16 delays, improving patient monitoring, and enhancing on-scene decision  
17 making; and

18 WHEREAS, two paramedics working in tandem and responding on the  
19 same apparatus provide increased crew cohesion, checks and balances for  
20 complex EMS protocol interpretation, leading to increased positive patient  
21 outcomes and ultimately saving lives; and

22 WHEREAS, Albuquerque Fire Rescue's two paramedic Rescue apparatus  
23 system offers beneficial professional mentorship and peer support to  
24 paramedics new and old; and

25 WHEREAS, the City of Albuquerque has repeatedly fought trends to  
26 diminish and dilute service delivery to constituents; and

[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

1 WHEREAS, the City of Albuquerque has a responsibility to prioritize public  
2 health and safety by ensuring its emergency medical services are equipped to  
3 effectively respond to life-threatening situations, and deploying two  
4 paramedics on rescues significantly improves service delivery and patient  
5 care outcomes; and

6 WHEREAS, the City of Albuquerque is committed to supporting the efforts  
7 of our firefighters to provide our citizens and visitors with the best possible  
8 service in the most efficient and effective manner, and to provide our  
9 firefighters with a reasonable level of safety while performing their assigned  
10 duties.

11 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
12 ALBUQUERQUE:

13 Section 1. That, with the exception of temporary exigencies or emergencies,  
14 as determined by the Chief, the City of Albuquerque will continue the policy  
15 and practice of staffing rank-specific firefighters to all Engine apparatus with a  
16 minimum of four (4) firefighters, Rescue apparatus with a minimum of two (2)  
17 **[paramedic]** firefighters, Ladder apparatus with a minimum of three (3)  
18 firefighters, Hazardous Materials Squads with a minimum of two (2)  
19 firefighters, Heavy Technical Rescue Squads with a minimum of four (4)  
20 firefighters, Quality Assurance Units with one firefighter, and Battalion  
21 Commander Units with one (1) firefighter.

22 Section 2. The City of Albuquerque will continue to staff firefighters in the Fire  
23 Marshal's Office, Arson Investigation Division, Communications and Dispatch  
24 Division, and Training Division with adequate staffing levels.

25 Section 3. That as the size of the City and call volume for Albuquerque Fire  
26 Rescue increases thereafter, the City of Albuquerque shall increase the  
27 number of apparatus with categorical staffing levels maintained, and increase  
28 firefighter staffing levels of the Fire Marshal's Office, Arson Investigation  
29 Division, Communications and Dispatch Division, and Training Division.

30 Section 4. That in the event of staffing modifications recommended by the  
31 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters IAFF Local  
32 244 must meet and confer prior to amending.

33

**Archived:** Monday, May 19, 2025 11:08:47 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 22 Feb 2025 01:39:56

**Sent:** Fri, 21 Feb 2025 18:39:16

**To:** [Pena, Klarissa J.](#)

**Cc:** [Quezada, Cherise](#)

**Subject:** AFR Staffing Resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[AFR Staffing resolution.docx](#)  [IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Peña,

Please see attached resolution draft that we discussed. We appreciate your consideration for sponsorship.

Looking forward to discussing more,

Best,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



# CITY of ALBUQUERQUE

## TWENTY FIFTH COUNCIL

COUNCIL BILL NO. \_\_\_\_\_ ENACTMENT NO. \_\_\_\_\_

SPONSORED BY:

1 RESOLUTION

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4 WHEREAS, Albuquerque Fire Rescue has a proud tradition of providing  
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[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

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33

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IPRA Response 000130

**Archived:** Monday, May 19, 2025 11:10:55 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 22 Feb 2025 00:58:10

**Sent:** Fri, 21 Feb 2025 17:57:30

**To:** [Bassan, Brook](#)

**Subject:** AFR staffing resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[AFR Staffing resolution.docx](#)  [IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Bassan,

See attached draft of the resolution that we discussed. We really appreciate your consideration to co-sponsor it.

Looking forward to discussing more soon,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929

# CITY of ALBUQUERQUE

## TWENTY FIFTH COUNCIL

COUNCIL BILL NO. \_\_\_\_\_ ENACTMENT NO. \_\_\_\_\_

SPONSORED BY:

1 RESOLUTION

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4 WHEREAS, Albuquerque Fire Rescue has a proud tradition of providing  
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[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

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31 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters IAFF Local  
32 244 must meet and confer prior to amending.

33



IPRA Response 000134

**Archived:** Monday, May 19, 2025 11:13:20 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 22 Feb 2025 01:47:59

**Sent:** Fri, 21 Feb 2025 18:47:21

**To:** [Grout, Renee](#)

**Cc:** [Miller, Rachel R.](#)

**Subject:** AFR staffing resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[AFR Staffing resolution.docx](#)  [IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Grout,

Please see attached resolution draft that we discussed. We appreciate your consideration for sponsorship.

Looking forward to discussing more,

Best,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



# CITY of ALBUQUERQUE

## TWENTY FIFTH COUNCIL

COUNCIL BILL NO. \_\_\_\_\_ ENACTMENT NO. \_\_\_\_\_

SPONSORED BY:

1 RESOLUTION

2 Establishing minimum staffing requirements for Albuquerque Fire Rescue,  
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[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

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31 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters IAFF Local  
32 244 must meet and confer prior to amending.

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IPRA Response 000138

**Archived:** Monday, May 19, 2025 11:16:09 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Thu, 13 Feb 2025 22:27:07

**Sent:** Thu, 13 Feb 2025 15:26:23

**To:** [Quezada, Cherise](#)

**Subject:** FF Resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [FD Minimum Staffing Resolution R-41\\_FINAL Converted.docx](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Mrs. Quezada,

Please see attached document that reflects our intention on amending R-16-41 enacted 5/2/16. I have stricken words in red to reflect the name change while putting in green the new name.

The green “paramedic” reflects the new language to be adopted.

Looking forward to more discussions about FF staffing,

Thank you,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505)220-3598



IPRA Response 000140

# CITY of ALBUQUERQUE

## TWENTY SIXTH COUNCIL

COUNCIL BILL NO. R-16-41 ENACTMENT NO. \_\_\_\_\_

SPONSORED BY: Klarissa Peña and Dan Lewis

1 RESOLUTION

2 ESTABLISHING MINIMUM STAFFING REQUIREMENTS FOR ALBUQUERQUE  
3 FIRE DEPARTMENT ENGINE APPARATUS, RESCUE APPARATUS, LADDER  
4 APPARATUS, HAZARDOUS MATERIALS SQUADS, HEAVY TECHNICAL  
5 RESCUE SQUADS, QUALITY ASSURANCE UNITS, BATTALION COMMANDER  
6 UNITS AND SUPPORT DIVISIONS

7 WHEREAS, the Albuquerque Fire ~~Department~~ ~~Rescue~~ has a proud tradition  
8 of  
9 providing excellent emergency response services to the citizens and visitors  
10 of the City of Albuquerque; and

11 WHEREAS, the City of Albuquerque recognizes that firefighting and  
12 emergency medical response are inherently dangerous with calls for fire  
13 suppression and emergency medical responses increasing annually; and

14 WHEREAS, the Albuquerque Fire ~~Department~~ ~~Rescue~~ has earned a Class 1  
15 rating  
16 by the Insurance Services Office (ISO). The ISO Class 1 rating is the highest  
17 rating possible and has been achieved by less than 100 fire departments  
18 nationwide; and

19 WHEREAS, receiving the ISO Class 1 rating is a reflection of the  
20 Albuquerque Fire ~~Department's~~ ~~Rescue's~~ resource capacity and capability to  
21 respond to  
22 emergencies; and

23 WHEREAS, evaluation by the Insurance Services Office is extremely  
24 comprehensive. Programs and resources including fire prevention and  
investigation, training, dispatch, water supply system capabilities, staffing  
levels, equipment, and resource deployment capabilities are each reviewed.  
An ISO Class 1 rating indicates that the risk and cost of property loss due to

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25 fire in our community is significantly reduced through both fire prevention and  
26 emergency response efforts when a fire does occur. Achieving an ISO Class 1

1 rating is a tremendous accomplishment that benefits the entire business and  
2 residential community; and

3 WHEREAS, the Albuquerque Fire ~~Department~~ Rescue has accomplished the  
4 ISO

4 Class 1 rating, in part, by staffing rank specific sworn personnel  
5 (“firefighters”) to all Engine apparatus with a minimum of four (4) firefighters,  
6 Rescue apparatus with a minimum of two (2) paramedic firefighters, Ladder  
7 apparatus with a minimum of three (3) firefighters, Hazardous Materials Squad  
8 apparatus with a minimum of two (2) firefighters, Heavy Technical Rescue  
9 Squads with a minimum of four (4) firefighters, Quality Assurance Units with  
10 one (1) paramedic firefighter, Battalion Commander Units with one (1)  
11 firefighter; and

12 WHEREAS, the practice of staffing Albuquerque Fire Department  
13 apparatus, as stated above, strives to meet the intent of the accepted fire  
14 service industry standards; as adopted by the National Fire Protection  
15 Association including: 1710 - STANDARD FOR THE ORGANIZATION AND  
16 DEPLOYMENT OF FIRE SUPPRESSION OPERATIONS, EMERGENCY MEDICAL  
17 OPERATIONS, AND SPECIAL OPERATIONS TO THE PUBLIC BY CAREER  
18 FIRE DEPARTMENTS; Occupational Safety & Health Administration, 29CFR  
19 1910.134(g)(4), “2-In/2-Out Rule”; the International Association of Fire Chiefs,  
20 and the International Association of Fire Fighters, National Institute of  
21 Standards and Technology (NIST) – Report on Residential Fire ground Field  
22 Experiments (2010) and NIST - Report on EMS Field Experiments (2010); and

23 WHEREAS, the City Council, Mayor, Fire Chief, and members of the  
24 Albuquerque Area Fire Fighters, IAFF Local 244, recognize that the standards  
25 and best practices of fire suppression and emergency medical service (EMS)  
26 responses are ever evolving, and that the Albuquerque Fire ~~Department~~ Rescue  
27 shall

27 continually monitor trends in Fire/EMS operations to expand Fire/EMS  
28 services; and

29 WHEREAS, the City of Albuquerque is committed to support our  
30 firefighter’s efforts to provide our citizens and visitors with the best possible  
31 service in the most efficient and effective manner, and to provide our  
32 firefighters with a reasonable level of safety while performing their assigned



**33 duties.**

1 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
2 ALBUQUERQUE:

3 Section 1. That, with the exception of temporary exigencies or  
4 emergencies, as determined by the Chief, the City of Albuquerque will  
5 continue the policy and practice of staffing rank specific firefighters to all  
6 Engine apparatus with a minimum of four (4) firefighters, Rescue apparatus  
7 with a minimum of two (2) paramedic firefighters, Ladder apparatus with a  
8 minimum of three (3) firefighters, Hazardous Materials Squads with a minimum  
9 of two (2) firefighters, Heavy Technical Rescue Squads with a minimum of four  
10 (4) firefighters, Quality Assurance Units with one (1) paramedic firefighter, and  
11 Battalion Commander Units with one (1) firefighter.

12 Section 2. The City of Albuquerque will continue to staff firefighters in the  
13 Fire Marshal's Office, Arson Investigation Division, Communications and  
14 Dispatch Division, and Training Division with adequate staffing levels.

15 Section 3. That as the size of the City and call volume for the Fire  
16 Department increases thereafter the City of Albuquerque shall increase the  
17 number of apparatus with categorical staffing levels maintained, increase  
18 firefighter staffing levels of the Fire Marshal's Office, Arson Investigation  
19 Division, Communications and Dispatch Division, and Training Division.

20 Section 4. That in the event of staffing modifications recommended by the  
21 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters, IAFF Local  
22 244, must meet and confer prior to amending the staffing levels stated in this  
23 Resolution.

24  
25  
26  
27  
28  
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30  
31  
32

[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

**Archived:** Monday, May 19, 2025 11:17:50 AM

**From:** [Rogers, Nichole L.](#)

**Sent:** Monday, March 3, 2025 11:28:13 AM

**To:** [tittmann244@gmail.com](mailto:tittmann244@gmail.com)

**Subject:** Fw: R-25-122 Update from CAO

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[03.03.25 LK to SS.pdf](#) 

---

[Councilor Nichole Rogers](#)

[Albuquerque City Council District 6](#)

[1 Civic Plaza NW, 9<sup>th</sup> Floor, Suite 9087](#)

[Albuquerque, NM 87102](#)

[Office 505-768-3121](#)

[Email nrogers@cabq.gov](mailto:nrogers@cabq.gov)

[City Councilor Nichole Rogers — City of Albuquerque \(cabq.gov\)](#)

Image



---

**From:** Sengel, Samantha <[ssengel@cabq.gov](mailto:ssengel@cabq.gov)>

**Sent:** Monday, March 3, 2025 10:37:00 AM

**To:** Bassan, Brook <[bbassan@cabq.gov](mailto:bbassan@cabq.gov)>; Pena, Klarissa J. <[kpena@cabq.gov](mailto:kpena@cabq.gov)>; Fiebelkorn, Tammy <[tfiebelkorn@cabq.gov](mailto:tfiebelkorn@cabq.gov)>; Rogers, Nichole L. <[nrogers@cabq.gov](mailto:nrogers@cabq.gov)>; Baca, Joaquin <[joaquinbaca@cabq.gov](mailto:joaquinbaca@cabq.gov)>; Champine, Daniel <[dchampine@cabq.gov](mailto:dchampine@cabq.gov)>; Grout, Renee <[rgroust@cabq.gov](mailto:rgroust@cabq.gov)>; Lewis, Dan P. <[danlewis@cabq.gov](mailto:danlewis@cabq.gov)>; Sanchez, Louie E. <[lesanchez@cabq.gov](mailto:lesanchez@cabq.gov)>

**Cc:** Keefe, Lauren <[lkeefe@cabq.gov](mailto:lkeefe@cabq.gov)>

**Subject:** R-25-122 Update from CAO

City Council President Bassan and City Councilors,

I asked City Attorney Lauren Keefe to review R-25-122 as introduced on Friday afternoon and provide her legal opinion regarding the impact. I have attached City Attorney Keefe's memo for your review as I found her analysis significant regarding multiple legal issues that arise from this resolution.

With full respect of your legislative authority, I believe, at the very least, it would be in the best interest of the City of Albuquerque, the collective bargaining process and the clarity of the roles each branch of our government holds to postpone

any actions on R-25-122. At the time of this email, there are several matters already filed in the legal and labor processes that should be determined by the appropriate authority. The IAFF 244 currently has a PPC on this matter filed before the Labor Management Board, which they filed in early February and is pending. AFR Management is filing a PPC this morning on this matter as the actions of Miguel Tittmann, Councilor Lewis, and Councilor Baca taking the position that the introduction of this resolution constitutes interference in the bargaining process.

These pending labor and legal matters may be some of the reasons for you as City Councilors to reconsider the request for immediate action on R-25-122, and if not that, may provide clarity on why approving R-25-122 is more than troublesome for the interference in Chief Jaramillo's rights under the Labor Management Ordinance, the CBA that directly states her management rights in the LMRO are upheld, and finally the CAO's authority to determine staffing under both the Merit System Ordinance and the City Charter.

Finally, the information provided to you last Tuesday by Fire Chief Jaramillo via email as well as the multiple additional pieces of information sent since will provide useful information in your decisions. The decision to pass R-25-122 is a decision to cut paramedic availability and response in critical areas of our city that we know are in need of increased ALS response. This model has been tested in two stations for three years and shows positive outcomes for response in the community and has been wildly successful with the paramedic firefighters ability to cross train and advance in their firefighter career. The union has had no objections to this model at these stations. Cutting this expansion of service to our community goes against our commitment to protecting the health and safety of community.

Please reach out to me or Chief Jaramillo if you would like to discuss anything.

Respectfully,

**Samantha Sengel, EdD**  
Chief Administrative Officer  
City of Albuquerque





**City of Albuquerque**

**Legal Department**

P.O. Box 2248 Albuquerque, NM 87103

*Lauren Keefe, City Attorney*

(505) 768-4500 ☐☐ Fax (505) 768-4440

**CONFIDENTIAL ATTORNEY-CLIENT  
PRIVILEGED COMMUNICATION (EXEMPT UNDER IPRA)**

**INTER-OFFICE MEMORANDUM**

**March 2, 2025**

**TO: Samantha Sengel, Chief Administrative Officer**

**FROM: Lauren Keefe, City Attorney**

**SUBJECT: R-25-122**

---

You asked me to review R-25-122, which was introduced on February 28, 2025, and will be heard at the City Council meeting on March 3, 2025.

R-25-122 is a modified version of a resolution passed in 2016. The prior resolution, R-16-41, established minimum staffing requirements for various apparatus employed by Albuquerque Fire and Rescue (“AFR”). It specified the number of firefighters to be assigned to each Engine, Rescue and Ladder. It also specified the number of firefighters to be assigned to Hazardous Materials Squads, Heavy Technical Rescue Squads, Quality Assurance Units and Battalion Commander Units. It did not, however, establish requirements for the number of paramedics per apparatus. R-25-122 amends the prior Resolution to require two paramedics for each Rescue. It is my opinion that R-25-122 is unenforceable.

**Separation of Powers**

The first question is whether R-25-122 violates the separation of powers. It likely does, but this is a difficult question that may require resolution by the IGC or a court.

The City Charter grants City Council “the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the city and not inconsistent with this Charter[.]” Article IV, § 8. This same provision, however, prohibits City Council from performing “any executive functions except those functions assigned to the Council by this Charter.” *Id.* To compliment this restriction on the performance of executive functions, the Mayor is expressly granted “all executive and administrative powers of the city[.]” Charter, art. V, § 3. The Mayor is authorized and required to “control and direct the executive branch.” *Id.*

The question to be determined, in the separation of powers analysis, is whether the determination of the number of personnel to be assigned to each type of apparatus is an executive function. Management of personnel is an executive function. *See Commc'ns Workers of Am.,*

*AFL-CIO v. Florio*, 617 A.2d 223, 234 (N.J. 1992) (“Staffing decisions are at the core of the Governor’s day-to-day administration of government. Decisions about what type of employees are needed in a department and how many positions can be retained or eliminated directly affect how the executive branch operates.”). Accordingly, a legislative instruction specifying which positions should be eliminated, and which should not, violates the separation of powers. *See id.* Likewise, a legislative act mandating minimum staffing levels violates the separation of powers. *See In re P.L. 2001*, 895 A.2d 1128, 1141 (N.J. 2006); *see also In re Opinion of the Justs. to the Governor*, 341 N.E.2d 254, 257 (Mass. 1976) (legislature could not reserve for themselves the power to determine whether vacant positions must be filled based on “critical need”); *Anderson v. Lamm*, 579 P.2d 620, 626 (1978) (legislative act specifying the number of personnel that could be assigned to specific job categories “interfere[d] with the executive authority to allocate staff and resources in administering the funds.”); *In re Request of Gutierrez*, 2002 WL 187459, at \*15 (Guam Terr. Feb. 7, 2002) (budget language setting salaries for individual positions violated the separation of powers); *State ex rel. Schneider v. Bennet*, 547 P.2d 786 (Kan. 1976) (granting committee made primarily of legislators the power to set salaries violated the separation of powers). Albuquerque’s Code of Ordinance confirm the understanding that management of staff is an executive function, assigning the Chief Administrative Officer the right “to determine staffing requirements.” Section 3-2-1(C)(4) ROA 1994.

A legislative body, however, has the power to protect health and safety. That power, conceivably, includes the power to set minimum staffing requirements when necessary for safety. *See In re P.L. 2001*, 895 A.2d at 1141 (examining act requiring at least five probation officers per county was a valid exercise of the legislature’s power to protect the health and safety of employees). Such an act, however, must be based on a showing that the legislation is necessary for that purpose. *See id.* Here, the City Council made a finding that a “two paramedic Rescue apparatus provide a higher standard of care” and may “lead[] to increased positive patient outcomes and ultimately saving lives.” These findings may be sufficient to justify the exercise of legislative power. The findings, however, were made without the benefit of the normal legislative process. Moreover, there were no findings that an ALS system reduced safety, even though AFR has already introduced ALS on a pilot basis, and thus there should be a means to determine whether it has had a positive or negative impact. The ALS system does not reduce the number of paramedics employed at AFR; it only changes the location where the paramedics will be assigned. Instead of two paramedics on each Rescue, one paramedic will be assigned to the Rescue and one to the Engine. There were no findings that changing the assignments of paramedics would reduce safety. Thus, the invocation of the power to protect health and safety may be insufficient to justify the Council’s attempt to make staffing decisions.

Another key consideration is the fact that the prior ordinance setting staffing requirements has been in effect since 2016. The fact that these requirements have been mandated for nine years may suggest they fall within the power of City Council. The 2016 version of the resolution, however, sought to maintain current staffing requirements, rather than increasing them. Moreover, the CAO in 2016 expressed the view that the Resolution violated separation of powers, but chose not to object. He did so, in part, because he had negotiated and agreed on the terms of the Resolution with IAFF. The CAO’s acquiescence at that time does not establish that Council has the power to set staffing requirements for operations within AFR or any other Department.

## **Conflict with Existing Ordinances**

Second, the Resolution is likely invalid because it conflicts with the Merit System Ordinance. “A resolution in conflict with an ordinance cannot stand.” *Paciera v. Par. of Jefferson*, 685 So. 2d 333, 334 (La. Ct. App. 1996); *see also Naperville Police Union, Local 2233, American Federation of State, County & Municipal Employees AFL-CIO v. City of Naperville*, 422 N.E.2d 869, 873 (Ill Ct. App. 1981) (“[a]n ordinance may be repealed, modified or amended only by municipal action of like dignity and, therefore, may not be amended or modified by resolution since a resolution is an act of lesser dignity than an ordinance”). The City’s ordinances, in particular the MSO, grant the Chief Administrative Officer the right “to determine staffing requirements.” Section 3-1-2(C)(4). The Resolution seeks to take away those rights, at least in these specific circumstances. The Resolution, therefore, conflicts with the MSO and is therefore invalid. To the extent that the Council could impose minimum staffing requirements as an exercise of its power to protect health and safety, it could only accomplish that result by amending the MSO.

## **Interference with Management Rights**

Third, the Resolution deprives AFR management of rights it bargained for. The most recent IAFF CBA was signed in July 2024. The CBA specified that it did not limit any Management Rights established through the LMRO. *See* IAFF CBA § 0.3.4. Those rights include the right to “determine staffing requirements.” Section 3-2-5(D). The CBA also grant Fire Administration the right to “re-assign the location of an employee receiving Intermediate or Paramedic pay to meet the needs of AFR.” *See* IAFF CBA § 2.1.3. This right was negotiated in exchange for an increase in pay for paramedics and intermediate firefighters. *See id.* The CBA also grants Fire Administration the right to “approve or implement policies.” *See* IAFF CBA § 2.1.3. Among the policies that have been reviewed and implemented are policies governing staffing assignments. The Resolution takes these specific rights away from Fire Administration.

## **Conclusion**

Based on this analysis, I believe R-25-122 likely exceeds the authority of City Council, although the question of separation of powers may need to be resolved through further proceedings.

**Archived:** Monday, May 19, 2025 11:19:08 AM

**From:** [Kelly Silvis](#)

**Mail received time:** Thu, 13 Feb 2025 16:32:07

**Sent:** Thu, 13 Feb 2025 09:31:49

**To:** [Quezada, Cherise](#)

**Cc:** [Miguel Tittmann Pena](#), [Klarissa J.](#)

**Subject:** IAFF 244 Meeting Request

**Importance:** Normal

**Sensitivity:** None

---

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Good morning Cherise,

I am reaching out on behalf of Miguel Tittmann, President of IAFF Local 244, to request an in-person meeting with Councilor Peña

President Tittmann has expressed that the nature & topic of this meeting is time sensitive and is hoping that Councilor Peña can accommodate a meeting prior to next week's City Council meeting on 2/19/25.

The topic that he would like to discuss is 'Safe Staffing' The only attendee for this meeting from Local 244 will be President Tittmann.

His schedule is flexible and can accommodate meeting times and locations which are most convenient for the Councilor.

Please let me know if you need any additional information to schedule a meeting.

Thank you for your time and assistance,

***Kelly Silvis***

Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [iaff244general@gmail.com](mailto:iaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313



**Archived:** Monday, May 19, 2025 11:19:45 AM

**From:** [Kelly Silvis](#)

**Mail received time:** Thu, 13 Feb 2025 16:32:53

**Sent:** Thu, 13 Feb 2025 09:32:37

**To:** [Emillio, Dawn Marie](#)

**Cc:** [Miguel Tittmann](#)

**Subject:** IAFF 244 Request for Meeting

**Importance:** Normal

**Sensitivity:** None

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**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Good morning DawnMarie,

I am reaching out on behalf of Miguel Tittmann, President of IAFF Local 244, to request an in-person meeting with Councilor Bassan.

President Tittmann has expressed that the nature & topic of this meeting is time sensitive and is hoping that Councilor Bassan can accommodate a meeting prior to next week's City Council meeting on 2/19/25.

The topic that he would like to discuss is 'Safe Staffing' The only attendee for this meeting from Local 244 will be President Tittmann.

His schedule is flexible and can accommodate meeting times and locations which are most convenient for the Councilor.

Please let me know if you need any additional information to schedule a meeting.

Thank you for your time and assistance,

**Kelly Silvis**

Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [jaff244general@gmail.com](mailto:jaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313

## Anna M. Albo

---

**Subject:** IAFF Local 244  
**Location:** Zoom: <https://cabq.zoom.us/j/81372978391>  
**Start:** Wed 2/26/2025 3:30 PM  
**End:** Wed 2/26/2025 4:00 PM  
**Show Time As:** Tentative  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Jackson, Tanya L.  
**Required Attendees:** Miguel Tittmann; Fiebelkorn, Tammy

Good afternoon Miguel, thank you for returning my call.

Please find the meeting link: <https://cabq.zoom.us/j/81372978391>

Please do not hesitate to reach out should you need anything in the meantime or if the meeting needs to be amended

Thank you,

*Tanya Jackson*

(She/Her)

Council Policy Analyst to  
Councilor Tammy Fiebelkorn | District 7

1 Civic Plaza NW, 9<sup>th</sup> Floor, Suite 9087

Albuquerque, NM 87102

Office: (505) 768-3189

Email: [tanyaj@cabq.gov](mailto:tanyaj@cabq.gov)

Website: <https://www.cabq.gov/council/find-your-councilor/district-7>



Tanya Jackson is inviting you to a scheduled Zoom meeting.

Topic: Tanya Jackson's Zoom Meeting

Time: Feb 26, 2025 03:30 PM Mountain Time (US and Canada)

Join Zoom Meeting

<https://cabq.zoom.us/j/81372978391>

Meeting ID: 813 7297 8391

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One tap mobile

+17193594580,,81372978391# US

+12532050468,,81372978391# US

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Dial by your location

- +1 719 359 4580 US
- +1 253 205 0468 US
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 669 444 9171 US
- +1 669 900 6833 US (San Jose)
- +1 689 278 1000 US
- +1 301 715 8592 US (Washington DC)
- +1 305 224 1968 US
- +1 309 205 3325 US
- +1 312 626 6799 US (Chicago)
- +1 360 209 5623 US
- +1 386 347 5053 US
- +1 507 473 4847 US
- +1 564 217 2000 US
- +1 646 558 8656 US (New York)
- +1 646 931 3860 US

Meeting ID: 813 7297 8391

Find your local number: <https://cabq.zoom.us/j/kd6vwgNFcS>

**Archived:** Monday, May 19, 2025 2:50:32 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 22:47:37

**To:** [Fiebelkorn, Tammy](#)

**Cc:** [Jackson, Tanya L.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#)  [Outlook-AFR Maltes.png](#) 

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Yes, that works for me. Tanya, just schedule me at whatever time works for Councilor Fiebelkorn and I will be there. Thank you so much.

Emily Jaramillo

Fire Chief

**Albuquerque Fire Rescue**

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



---

**From:** Fiebelkorn, Tammy <[tfiebelkorn@cabq.gov](mailto:tfiebelkorn@cabq.gov)>

**Sent:** Saturday, March 1, 2025 12:36 PM

**To:** Jaramillo, Emily V. <[evjaramillo@cabq.gov](mailto:evjaramillo@cabq.gov)>

**Cc:** Jackson, Tanya L. <[tanyaj@cabq.gov](mailto:tanyaj@cabq.gov)>

**Subject:** Re: R-25-122 Meeting Request

Hi Chief,

My only availability is right before Council on Monday. If that works, please work with Tanya (cc'd here) to get this on the calendar.

thanks,  
Tammy

Tammy Fiebelkorn

Albuquerque City Councilor, District 7

[tfiebelkorn@cabq.gov](mailto:tfiebelkorn@cabq.gov)

<https://www.cabq.gov/council/find-your-councilor/district-7>

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**From:** Jaramillo, Emily V. <evjaramillo@cabq.gov>  
**Sent:** Saturday, March 1, 2025 6:35 AM  
**To:** Fiebelkorn, Tammy <tfiebelkorn@cabq.gov>  
**Cc:** Jackson, Tanya L. <tanyaj@cabq.gov>  
**Subject:** R-25-122 Meeting Request

Good morning Councilor Fiebelkorn,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. Thus, I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

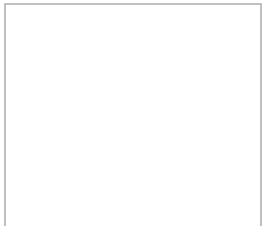
I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo  
Fire Chief

**Albuquerque *Fire* Rescue**

11500 Sunset Gardens  
Albuquerque NM 87121  
Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 11:23:52 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 21:29:34

**Sent:** Sat, 1 Mar 2025 14:02:57

**To:** [Grout, Renee](#)

**Subject:** IAFF support for R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [2024 Letter of support for memorial. .pdf](#) 

---

[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Dear Councilor Grout,

Please see attached letter of support for R-25-122.

IAFF Local 244 urges your support.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

March 1st, 2025

Renée Grout, City of Albuquerque  
City Council, District 9  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Grout,

Albuquerque Firefighters are speaking up against Albuquerque Fire Rescue administration's proposal to diminish service to the community members of Albuquerque.

Currently, residents and visitors of Albuquerque receive a two-paramedic response system for emergency medical calls. Our Rescue units have two firefighters of the highest level of pre-hospital licensure (paramedic) responding to calls for service, delivering lifesaving aid as swiftly as possible. This paired paramedic system is a sought after standard across the country. Our City keeps up with the best departments across the nation that also have paired-paramedic models - including departments in Florida, New Jersey, Arizona, and more.

Removing two-paramedic units in the City is not a new idea, and is something that has been unsuccessfully attempted in the past. Whenever this issue comes to the foreground, firefighters and elected officials have come together to stop the diminishment of services.

Recently, local news outlets picked up a story discussing this change as an increase of service delivery, citing this change as a "guaranteed paramedic response." This phrase preys on the ignorance the general public has regarding AFR's response model. AFR has a triaged dispatch system, ensuring the right resource goes to the right call. This system prioritizes paramedics to emergency medical dispatches, or calls with patients. Non-patient calls are primarily handled by other units in our fleet. As a case in point: on a windy night in Albuquerque, an AFR Engine may be dispatched to a downed powerline, keeping the public safe and waiting for PNM to arrive. Common emergencies



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

like these that AFR is responsible for but have no patients would waste the paramedic resource, leaving only one paramedic available for medical events in that area.

In EMS situations with patients, our triaged dispatch response also helps protect trucks across our city having even call volume and appropriate resource allocation. Through triage, just as in most medical settings, AFR can assess what level of care is most likely necessary to resolve a situation - leaving critical infrastructure available for higher severity calls.

Moving around a same number of paramedics onto different trucks with different functions in the community, in contrast to a methodically triage-based dispatch system, is not an expansion of service - instead, it undermines the structure in which we ensure we deliver the best service for each call type. Alternatively, more paramedics and the expansion of EMT - Intermediates into our runstream and service models is certainly an expansion of service that we wholeheartedly support. This is achievable without splitting the two-paramedic Rescue unit system.

Moving numbers does not fix increasing demand on a system, only increasing the number of apparatus and capable professionals can do that.

Importantly, Albuquerque firefighters greatest concern is for the people we serve every day. We know a two-paramedic Rescue system is a better model of service delivery for community members. Having two professionals of advanced licensure responding to community members experiencing medical events leads to more efficient, discerning, and effective care.

To you, our City Councilors, we find it also important to recognize that there are administrative deficiencies in AFR's proposal and that executing the largest operational change in the department's history is not as simple as the current administration has suggested. This proposed staffing change has conflicts with our internal rank structure, a lack of physical infrastructure on trucks to support paramedic-level care from non-rescue units, pay disparity, and other complications. Over the last few months, firefighters have asked for data that the administration frequently references but has never shared, and have had to work with changing or recalled foundational numbers and arguments multiple times. We have been unheard in our repeated asks to be involved in coming to a





# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

mutually agreed upon solution to the issues the department allegedly seeks to solve.

Firefighters and AFR management have always worked through administrative issues, but right now we need the Council's help when it comes to old ideas being rolled back out in the name of "service delivery." Diminishing our exceptional EMS response to hide the real problems our department faces is not an acceptable outcome for our community. We are asking for your support on Resolution R-25-122 to ensure Albuquerque continues to lead in caring for our community.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Tittmann'.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



IPRA Response 000161

**Archived:** Monday, May 19, 2025 11:26:44 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 03:01:29

**Sent:** Sun, 2 Mar 2025 20:00:45

**To:** [Baca, Joaquin](#)

**Cc:** [Molina, Nathan A.](#)

**Subject:** Important quotes that support R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

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[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Baca,

Please see attached press release that includes quotes that support R-25-122 from former Fire Chief Paul Dow and General President from the IAFF, Ed Kelly.

We hope that you will consider supporting your Firefighters by supporting this resolution. Help protect the service delivery we have always provided the citizens of Albuquerque.

Thank you for your consideration,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



FOR IMMEDIATE RELEASE

March 1, 2025

## **Albuquerque Firefighters Urge City Council to Pass Resolution Protecting Emergency Medical Services**

**Albuquerque, NM** – Albuquerque firefighters are speaking out against a proposed staffing change by Albuquerque Fire Rescue (AFR) that would remove one of two paramedics from the city's Rescue Units, a move that would diminish the level of emergency medical care available to residents. Firefighters and community advocates are calling on the City Council to pass **Resolution R-122**, which mandates that all AFR Rescue Units remain staffed with two paramedics to ensure the highest quality of care.

"As City Councilors and constituent representatives, we must listen to our Unions. These brave Firefighters are on the front lines and sacrifice so much for our safety and protection."

- **Joaquin Baca - City Council District 2**

### **What's at Stake?**

Currently, AFR's Rescue Units, capable of rapid, life saving transport, are staffed with two paramedics, providing advanced life support and rapid, skilled care to residents experiencing medical emergencies. The proposed change would replace one paramedic with a lower-credentialed EMT, potentially delaying lifesaving interventions and overburdening the remaining paramedics.

AFR operates under a **triaged dispatch system**, ensuring that paramedics are sent to the calls where they are most needed. This system **maximizes efficiency by directing non-patient emergencies to other units**, preserving paramedic resources for true medical crises.

Removing a paramedic from each Rescue Unit disrupts this model, diluting service by sending paramedics on non-patient emergencies like downed powerlines or dumpster fires, leaving only one paramedic available in the area.

"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officers leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

- **Paul Dow - Former AFD and AFR Fire Chief, current McKinney, TX Fire Chief**

“Our triaged system ensures that paramedics are prioritized for patient care. By keeping two paramedics on a Rescue, we maintain a proven and effective response strategy,”

- **Gus Pedrotty - AFR Paramedic**

### **Why the City Council Must Act**

This issue has come before the city in the past, and every time, elected leaders and firefighters have stood together to protect the public. Resolution R-122 simply **adds one word—'paramedic'—to an existing resolution** that successfully fought back against a diminishment of fire/EMS services in 2016. This minor but crucial clarification ensures that Albuquerque's EMS system remains among the best in the nation.

“I stood by our Firefighters in 2016 when I sponsored the original staffing resolution and I will continue to advocate for Public Safety today and always.”

- **Dan Lewis - City Council District 5**

### **Call to Action**

The Albuquerque Firefighters Union urges residents to contact their City Councilors and demand they vote **YES on R-122** to protect the city's EMS system. A public hearing on the resolution is scheduled for **3/3/25 - 5pm** at City Hall.

**International Association of Firefighters (IAFF)** National leadership has also weighed in on the importance of maintaining AFR's two-paramedic system.

“A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS (Emergency Medical Services). Albuquerque's citizens deserve no less!”

- **Ed Kelly - IAFF General President**

“Our community deserves the best emergency care available. This is a fight for public safety, and we're calling on the City Council to stand with the firefighters who serve this city every day. Help us continue to provide the very best level of service in the industry.”

- **Miguel Tittmann - IAFF Local 244 President**

### **Contact:**


Miguel Tittmann  
IAFF Local 244 President  
(505) 220-3598

Gus Pedrotty  
IAFF Local 244 Outreach Director  
(505) 604-4350

**End of Release**



IPRA Response 000165

**From:** [Miguel Tittmann](#)  
**Mail received time:** Sat, 1 Mar 2025 20:48:16  
**Sent:** Sat, 1 Mar 2025 13:47:39  
**To:** [Pena, Klarissa J.](#)  
**Subject:** Letter of support  
**Importance:** Normal  
**Sensitivity:** None  
**Attachments:** [2024 Letter of support for memorial. .pdf](#)   
**Archived:** Monday, May 19, 2025 11:28:31 AM

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# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

March 1st, 2025

Brook Bassan, City of Albuquerque  
City Council, District 3  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Peña,

Albuquerque Firefighters are speaking up against Albuquerque Fire Rescue administration's proposal to diminish service to the community members of Albuquerque.

Currently, residents and visitors of Albuquerque receive a two-paramedic response system for emergency medical calls. Our Rescue units have two firefighters of the highest level of pre-hospital licensure (paramedic) responding to calls for service, delivering lifesaving aid as swiftly as possible. This paired paramedic system is a sought after standard across the country. Our City keeps up with the best departments across the nation that also have paired-paramedic models - including departments in Florida, New Jersey, Arizona, and more.

Removing two-paramedic units in the City is not a new idea, and is something that has been unsuccessfully attempted in the past. Whenever this issue comes to the foreground, firefighters and elected officials have come together to stop the diminishment of services.

Recently, local news outlets picked up a story discussing this change as an increase of service delivery, citing this change as a "guaranteed paramedic response." This phrase preys on the ignorance the general public has regarding AFR's response model. AFR has a triaged dispatch system, ensuring the right resource goes to the right call. This system prioritizes paramedics to emergency medical dispatches, or calls with patients. Non-patient calls are primarily handled by other units in our fleet. As a case in point: on a windy night in Albuquerque, an AFR Engine may be dispatched to a downed powerline, keeping the public safe and waiting for PNM to arrive. Common emergencies





# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

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In EMS situations with patients, our triaged dispatch response also helps protect trucks across our city having even call volume and appropriate resource allocation. Through triage, just as in most medical settings, AFR can assess what level of care is most likely necessary to resolve a situation - leaving critical infrastructure available for higher severity calls.

Moving around a same number of paramedics onto different trucks with different functions in the community, in contrast to a methodically triage-based dispatch system, is not an expansion of service - instead, it undermines the structure in which we ensure we deliver the best service for each call type. Alternatively, more paramedics and the expansion of EMT - Intermediates into our runstream and service models is certainly an expansion of service that we wholeheartedly support. This is achievable without splitting the two-paramedic Rescue unit system.

Moving numbers does not fix increasing demand on a system, only increasing the number of apparatus and capable professionals can do that.

Importantly, Albuquerque firefighters greatest concern is for the people we serve every day. We know a two-paramedic Rescue system is a better model of service delivery for community members. Having two professionals of advanced licensure responding to community members experiencing medical events leads to more efficient, discerning, and effective care.

To you, our City Councilors, we find it also important to recognize that there are administrative deficiencies in AFR's proposal and that executing the largest operational change in the department's history is not as simple as the current administration has suggested. This proposed staffing change has conflicts with our internal rank structure, a lack of physical infrastructure on trucks to support paramedic-level care from non-rescue units, pay disparity, and other complications. Over the last few months, firefighters have asked for data that the administration frequently references but has never shared, and have had to work with changing or recalled foundational numbers and arguments multiple times. We have been unheard in our repeated asks to be involved in coming to a



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mutually agreed upon solution to the issues the department allegedly seeks to solve.

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Sincerely,

A handwritten signature in black ink, appearing to read 'M. Tittmann'.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President

**Archived:** Monday, May 19, 2025 11:32:12 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 21:37:49

**Sent:** Sat, 1 Mar 2025 13:50:34

**To:** [Bassan, Brook](#)

**Subject:** Letter of support for R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

IAFF L244 2015.pdf  024 Letter of support for memorial. .pdf 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Dear Council President Bassan,

Please see attached letter of support for R-25-122.

IAFF Local 244 urges your support,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

March 1st, 2025

Brook Bassan, City of Albuquerque  
City Council, District 4  
Albuquerque New Mexico  
RE: R-25-122

Dear Council President Bassan,

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International Association of Fire Fighters

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ALBUQUERQUE, NEW MEXICO 87125-0602

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ALBUQUERQUE, NEW MEXICO 87125-0602

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Sincerely,

A handwritten signature in black ink, appearing to read 'M. Tittmann', with a long horizontal stroke extending to the right.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



**Archived:** Monday, May 19, 2025 11:34:13 AM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 20:42:09

**Sent:** Sat, 1 Mar 2025 13:41:27

**To:** [Sanchez, Louie E.](#)

**Subject:** Letter Support for R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

2024 Letter of support for memorial. .pdf  IAFF L244 2015.pdf 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Sanchez,

Please see letter of support for R-25-122.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929





# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

March 1st, 2025

Louie Sanchez, City of Albuquerque  
City Council, District 1  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Sanchez,

Albuquerque Firefighters are speaking up against Albuquerque Fire Rescue administration's proposal to diminish service to the community members of Albuquerque.

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Sincerely,



A handwritten signature in black ink, appearing to read 'M. Tittmann'.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



IPRA Response 000179

244

**Archived:** Monday, May 19, 2025 11:54:11 AM  
**From:** [Miguel Tittmann](#)  
**Mail received time:** Mon, 3 Mar 2025 03:06:38  
**Sent:** Sun, 2 Mar 2025 20:06:02  
**To:** [Rogers, Nichole L.](#)  
**Subject:** Press release includes important quotes that support R-25-122  
**Importance:** Normal  
**Sensitivity:** None  
**Attachments:**  
[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

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[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.  
Councilor Rogers,



Please see attached press release that includes quotes that support R-25-122 from former Fire Chief Paul Dow and General President from the IAFF, Ed Kelly.

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Thank you for your consideration,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929

**Archived:** Monday, May 19, 2025 11:55:04 AM  
**From:** [Miguel Tittmann](#)  
**Mail received time:** Mon, 3 Mar 2025 03:06:38  
**Sent:** Sun, 2 Mar 2025 20:06:02  
**To:** [Rogers, Nichole L.](#)  
**Subject:** Press release includes important quotes that support R-25-122  
**Importance:** Normal  
**Sensitivity:** None  
**Attachments:**  
[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

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Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



**FOR IMMEDIATE RELEASE**

**March 1, 2025**

## **Albuquerque Firefighters Urge City Council to Pass Resolution Protecting Emergency Medical Services**

**Albuquerque, NM** – Albuquerque firefighters are speaking out against a proposed staffing change by Albuquerque Fire Rescue (AFR) that would remove one of two paramedics from the city's Rescue Units, a move that would diminish the level of emergency medical care available to residents. Firefighters and community advocates are calling on the City Council to pass **Resolution R-122**, which mandates that all AFR Rescue Units remain staffed with two paramedics to ensure the highest quality of care.

"As City Councilors and constituent representatives, we must listen to our Unions. These brave Firefighters are on the front lines and sacrifice so much for our safety and protection."

- **Joaquin Baca - City Council District 2**

### **What's at Stake?**

Currently, AFR's Rescue Units, capable of rapid, life saving transport, are staffed with two paramedics, providing advanced life support and rapid, skilled care to residents experiencing medical emergencies. The proposed change would replace one paramedic with a lower-credentialed EMT, potentially delaying lifesaving interventions and overburdening the remaining paramedics.

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"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officers leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

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“Our triaged system ensures that paramedics are prioritized for patient care. By keeping two paramedics on a Rescue, we maintain a proven and effective response strategy,”

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### **Why the City Council Must Act**

This issue has come before the city in the past, and every time, elected leaders and firefighters have stood together to protect the public. Resolution R-122 simply **adds one word—'paramedic'—to an existing resolution** that successfully fought back against a diminishment of fire/EMS services in 2016. This minor but crucial clarification ensures that Albuquerque's EMS system remains among the best in the nation.

“I stood by our Firefighters in 2016 when I sponsored the original staffing resolution and I will continue to advocate for Public Safety today and always.”

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### **Call to Action**

The Albuquerque Firefighters Union urges residents to contact their City Councilors and demand they vote **YES on R-122** to protect the city's EMS system. A public hearing on the resolution is scheduled for **3/3/25 - 5pm** at City Hall.

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### **Contact:**

Miguel Tittmann  
IAFF Local 244 President  
(505) 220-3598

Gus Pedrotty  
IAFF Local 244 Outreach Director  
(505) 604-4350

**End of Release**





IPRA Response 000184

**Archived:** Monday, May 19, 2025 12:03:44 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 03:03:06

**Sent:** Sun, 2 Mar 2025 20:02:31

**To:** [Pena, Klarissa J.](#)

**Cc:** [Quezada, Cherise](#)

**Subject:** Press Release includes important quotes that support R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

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[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

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**FOR IMMEDIATE RELEASE**

**March 1, 2025**

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“A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS (Emergency Medical Services). Albuquerque's citizens deserve no less!”

- **Ed Kelly - IAFF General President**

“Our community deserves the best emergency care available. This is a fight for public safety, and we're calling on the City Council to stand with the firefighters who serve this city every day. Help us continue to provide the very best level of service in the industry.”

- **Miguel Tittmann - IAFF Local 244 President**

### **Contact:**

Miguel Tittmann  
IAFF Local 244 President  
(505) 220-3598

Gus Pedrotty  
IAFF Local 244 Outreach Director  
(505) 604-4350

**End of Release**



IPRA Response 000188

244

**Archived:** Monday, May 19, 2025 12:07:31 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 03:17:51

**Sent:** Sun, 2 Mar 2025 20:17:15

**To:** [Grout, Renee](#)

**Cc:** [Miller, Rachel R.](#)

**Subject:** Press release includes important quotes that support R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

---

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.  
Councilor Grout,

Please see attached press release that includes quotes that support R-25-122 from former Fire Chief Paul Dow and General President from the IAFF, Ed Kelly.

We hope that you will consider supporting your Firefighters by supporting this resolution. Help protect the service delivery we have always provided the citizens of Albuquerque.

Thank you for your consideration,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



**FOR IMMEDIATE RELEASE**

**March 1, 2025**

## **Albuquerque Firefighters Urge City Council to Pass Resolution Protecting Emergency Medical Services**

**Albuquerque, NM** – Albuquerque firefighters are speaking out against a proposed staffing change by Albuquerque Fire Rescue (AFR) that would remove one of two paramedics from the city's Rescue Units, a move that would diminish the level of emergency medical care available to residents. Firefighters and community advocates are calling on the City Council to pass **Resolution R-122**, which mandates that all AFR Rescue Units remain staffed with two paramedics to ensure the highest quality of care.

"As City Councilors and constituent representatives, we must listen to our Unions. These brave Firefighters are on the front lines and sacrifice so much for our safety and protection."

- **Joaquin Baca - City Council District 2**

### **What's at Stake?**

Currently, AFR's Rescue Units, capable of rapid, life saving transport, are staffed with two paramedics, providing advanced life support and rapid, skilled care to residents experiencing medical emergencies. The proposed change would replace one paramedic with a lower-credentialed EMT, potentially delaying lifesaving interventions and overburdening the remaining paramedics.

AFR operates under a **triaged dispatch system**, ensuring that paramedics are sent to the calls where they are most needed. This system **maximizes efficiency by directing non-patient emergencies to other units**, preserving paramedic resources for true medical crises.

Removing a paramedic from each Rescue Unit disrupts this model, diluting service by sending paramedics on non-patient emergencies like downed powerlines or dumpster fires, leaving only one paramedic available in the area.

"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officers leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

- **Paul Dow - Former AFD and AFR Fire Chief, current McKinney, TX Fire Chief**

“Our triaged system ensures that paramedics are prioritized for patient care. By keeping two paramedics on a Rescue, we maintain a proven and effective response strategy,”

- **Gus Pedrotty - AFR Paramedic**

### **Why the City Council Must Act**

This issue has come before the city in the past, and every time, elected leaders and firefighters have stood together to protect the public. Resolution R-122 simply **adds one word—'paramedic'—to an existing resolution** that successfully fought back against a diminishment of fire/EMS services in 2016. This minor but crucial clarification ensures that Albuquerque's EMS system remains among the best in the nation.

“I stood by our Firefighters in 2016 when I sponsored the original staffing resolution and I will continue to advocate for Public Safety today and always.”

- **Dan Lewis - City Council District 5**

### **Call to Action**

The Albuquerque Firefighters Union urges residents to contact their City Councilors and demand they vote **YES on R-122** to protect the city's EMS system. A public hearing on the resolution is scheduled for **3/3/25 - 5pm** at City Hall.

**International Association of Firefighters (IAFF)** National leadership has also weighed in on the importance of maintaining AFR's two-paramedic system.

“A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS (Emergency Medical Services). Albuquerque's citizens deserve no less!”

- **Ed Kelly - IAFF General President**

“Our community deserves the best emergency care available. This is a fight for public safety, and we're calling on the City Council to stand with the firefighters who serve this city every day. Help us continue to provide the very best level of service in the industry.”

- **Miguel Tittmann - IAFF Local 244 President**

### **Contact:**

Miguel Tittmann  
IAFF Local 244 President  
(505) 220-3598

Gus Pedrotty  
IAFF Local 244 Outreach Director  
(505) 604-4350

**End of Release**





IPRA Response 000192

244

**Archived:** Monday, May 19, 2025 12:26:20 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 03:17:51

**Sent:** Sun, 2 Mar 2025 20:17:15

**To:** [Grout, Renee](#)

**Cc:** [Miller, Rachel R.](#)

**Subject:** Press release includes important quotes that support R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

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[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Grout,

Please see attached press release that includes quotes that support R-25-122 from former Fire Chief Paul Dow and General President from the IAFF, Ed Kelly.

We hope that you will consider supporting your Firefighters by supporting this resolution. Help protect the service delivery we have always provided the citizens of Albuquerque.

Thank you for your consideration,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



## FOR IMMEDIATE RELEASE

March 1, 2025

### Albuquerque Firefighters Urge City Council to Pass Resolution Protecting Emergency Medical Services

**Albuquerque, NM** – Albuquerque firefighters are speaking out against a proposed staffing change by Albuquerque Fire Rescue (AFR) that would remove one of two paramedics from the city's Rescue Units, a move that would diminish the level of emergency medical care available to residents. Firefighters and community advocates are calling on the City Council to pass **Resolution R-122**, which mandates that all AFR Rescue Units remain staffed with two paramedics to ensure the highest quality of care.

"As City Councilors and constituent representatives, we must listen to our Unions. These brave Firefighters are on the front lines and sacrifice so much for our safety and protection."

- **Joaquin Baca - City Council District 2**

### What's at Stake?

Currently, AFR's Rescue Units, capable of rapid, life saving transport, are staffed with two paramedics, providing advanced life support and rapid, skilled care to residents experiencing medical emergencies. The proposed change would replace one paramedic with a lower-credentialed EMT, potentially delaying lifesaving interventions and overburdening the remaining paramedics.

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- **Miguel Tittmann - IAFF Local 244 President**

### **Contact:**



Miguel Tittmann  
IAFF Local 244 President  
(505) 220-3598

Gus Pedrotty  
IAFF Local 244 Outreach Director  
(505) 604-4350

**End of Release**



IPRA Response 000196

**Archived:** Monday, May 19, 2025 12:43:13 PM  
**From:** [Miguel Tittmann](#)  
**Mail received time:** Mon, 3 Mar 2025 03:11:01  
**Sent:** Sun, 2 Mar 2025 20:10:23  
**To:** [Fiebelkorn, Tammy](#)  
**Subject:** Press release incudes important quotes that support R-25-122  
**Importance:** Normal  
**Sensitivity:** None  
**Attachments:**  
[IAFF L244 2015.pdf](#)  [FOR IMMEDIATE RELEASE.pdf](#) 

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[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.  
Councilor Fiebelkorn,

Please see attached press release that includes quotes that support R-25-122 from former Fire Chief Paul Dow and General President from the IAFF, Ed Kelly.

We hope that you will consider supporting your Firefighters by supporting this resolution. Help protect the service delivery we have always provided the citizens of Albuquerque.

Thank you for your consideration,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



## FOR IMMEDIATE RELEASE

March 1, 2025

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“Our community deserves the best emergency care available. This is a fight for public safety, and we're calling on the City Council to stand with the firefighters who serve this city every day. Help us continue to provide the very best level of service in the industry.”

- **Miguel Tittmann - IAFF Local 244 President**

### **Contact:**

Miguel Tittmann  
IAFF Local 244 President  
(505) 220-3598

Gus Pedrotty  
IAFF Local 244 Outreach Director  
(505) 604-4350

**End of Release**





IPRA Response 000200

244

**Archived:** Monday, May 19, 2025 12:45:37 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 06:54:36

**Sent:** Fri, 28 Feb 2025 23:53:57

**To:** [Baca, Joaquin](#)

**Subject:** Quote

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

2024 Letter of support for memorial. .pdf  IAFF L244 2015.pdf 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Baca,

Here is a letter of support that will give you concepts/talking points if you decide to speak to the media.

Can you approve this quote for our press release or give me one in your words please. We plan on sending out in the morning.

“As City

Councilors and constituent representatives, we must listen to the Firefighters on the front lines who sacrifice so much for our safety and protection.”

•

**Joaquin Baca - City Council District 2**

Thank you for your support,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

February 28th, 2025

Dan Lewis, City Council  
City of Albuquerque,  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Lewis,

Albuquerque Firefighters are speaking up against Albuquerque Fire Rescue administration's proposal to diminish service to the community members of Albuquerque.

Currently, residents and visitors of Albuquerque receive a two-paramedic response system for emergency medical calls. Our Rescue units have two firefighters of the highest level of pre-hospital licensure (paramedic) responding to calls for service, delivering lifesaving aid as swiftly as possible. This paired paramedic system is a sought after standard across the country. Our City keeps up with the best departments across the nation that also have paired-paramedic models - including departments in Florida, New Jersey, Arizona, and more.

Removing two-paramedic units in the City is not a new idea, and is something that has been unsuccessfully attempted in the past. Whenever this issue comes to the foreground, firefighters and elected officials have come together to stop the diminishment of services.

Recently, local news outlets picked up a story discussing this change as an increase of service delivery, citing this change as a "guaranteed paramedic response." This phrase preys on the ignorance the general public has regarding AFR's response model. AFR has a triaged dispatch system, ensuring the right resource goes to the right call. This system prioritizes paramedics to emergency medical dispatches, or calls with patients. Non-patient calls are primarily handled by other units in our fleet. As a case in point: on a windy night in Albuquerque, an AFR Engine may be dispatched to a downed powerline, keeping the public safe and waiting for PNM to arrive. Common emergencies



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

like these that AFR is responsible for but have no patients would waste the paramedic resource, leaving only one paramedic available for medical events in that area.

In EMS situations with patients, our triaged dispatch response also helps protect trucks across our city having even call volume and appropriate resource allocation. Through triage, just as in most medical settings, AFR can assess what level of care is most likely necessary to resolve a situation - leaving critical infrastructure available for higher severity calls.

Moving around a same number of paramedics onto different trucks with different functions in the community, in contrast to a methodically triage-based dispatch system, is not an expansion of service - instead, it undermines the structure in which we ensure we deliver the best service for each call type. Alternatively, more paramedics and the expansion of EMT - Intermediates into our runstream and service models is certainly an expansion of service that we wholeheartedly support. This is achievable without splitting the two-paramedic Rescue unit system.

Moving numbers does not fix increasing demand on a system, only increasing the number of apparatus and capable professionals can do that.

Importantly, Albuquerque firefighters greatest concern is for the people we serve every day. We know a two-paramedic Rescue system is a better model of service delivery for community members. Having two professionals of advanced licensure responding to community members experiencing medical events leads to more efficient, discerning, and effective care.

To you, our City Councilors, we find it also important to recognize that there are administrative deficiencies in AFR's proposal and that executing the largest operational change in the department's history is not as simple as the current administration has suggested. This proposed staffing change has conflicts with our internal rank structure, a lack of physical infrastructure on trucks to support paramedic-level care from non-rescue units, pay disparity, and other complications. Over the last few months, firefighters have asked for data that the administration frequently references but has never shared, and have had to work with changing or recalled foundational numbers and arguments multiple times. We have been unheard in our repeated asks to be involved in coming to a



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

mutually agreed upon solution to the issues the department allegedly seeks to solve.

Firefighters and AFR management have always worked through administrative issues, but right now we need the Council's help when it comes to old ideas being rolled back out in the name of "service delivery." Diminishing our exceptional EMS response to hide the real problems our department faces is not an acceptable outcome for our community. We are asking for your support on Resolution R-25-122 to ensure Albuquerque continues to lead in caring for our community.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Tittmann'.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



IPRA Response 000205

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Archived:** Monday, May 19, 2025 12:49:28 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 06:56:56

**Sent:** Fri, 28 Feb 2025 23:56:37

**To:** [Lewis, Dan P.](#)

**Subject:** Quote

**Importance:** Normal

**Sensitivity:** None

---

Councilor Lewis,

Can you approve this quote or rewrite for our press release please.

“I stood by our Firefighters in 2016 when I sponsored the original resolution and I will continue to advocate for Public Safety today and always.”

- **Dan Lewis - City Council District 5**

**Archived:** Monday, May 19, 2025 12:50:15 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 21:40:34

**Sent:** Mon, 3 Mar 2025 14:40:05

**To:** [Fiebelkorn, Tammy](#)

**Cc:** [Jackson, Tanya L.](#)

**Subject:** R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Councilor Fiebelkorn,**

**Requested Action:**

Voting YES on R-25-122 protects THE EXISTING system of elevated care provided to our community members. Voting yes on R-25-122 does not limit the Fire Chief in any of her existing powers to support the current model.

This is the same sky-is-falling conversation that has been presented for more than a decade when people have attacked our two paramedic model.

A YES VOTE tonight keeps us moving toward expansion, instead of just moving numbers on a spreadsheet.

We do not expect to solve every issue tonight, or to find the perfect solution to Fire/EMS systems, only the **commitment** and **affirmation** that our community deserves for us to build from this standard of care.

**Perspectives on R-25-122**

You're hearing from Mayor Keller's first and one of AFR's most respected Fire Chiefs, Paul Dow, who is now a Fire Chief in Texas:

"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officer's leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

IAFF General President Ed Kelly, who manages one of the largest Fire and EMS datasets in the world:

"A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS. Albuquerque's citizens deserve no less!"

And from the firefighters doing the work in our homes and on the streets who are advocating for the same system they depend on for their families.

**Consider this:**



AFR has said that they are “not obligated” to talk with IAFF 244 about the largest operational change in department history. They have held this stance since October, when IAFF 244 offered to host the Fire Chief for her informational sessions if she was willing to work on this issue with the Firefighters. She declined.

The City Council has historically used their leadership and knowledge to protect public safety in this community.

For Fire, City Council has used their powers to enhance staffing and operations, like the creation of Rescue 4 and Rescue 8. City Council in 2016 protected minimum staffing from unilateral administrative attack. And even recently, the City Council has helped promote paramedic school interest through graduation incentives. Tonight’s request is nothing new.

***Don’t buy the spin:***

There are whole categories of calls, like STROKES, that ONLY get a rescue unit. Now those patients will only get ONE paramedic.

The Fire Chief’s proposed model would leave paramedics on non-patient calls, which can have extended on-scene time. (Like “Fire Watch,” where an engine just sits outside of a recently burned structure for hours to ensure it doesn’t relight. An important service, but not one to take away from other patient care.)

Wherever there is a district border of a “non-split” station, there is an increased probability critical calls only receive ONE medic. This is a quantitative reality, and we have a mathematical proof of the concept.

Of course the 11th floor wants to create a legal argument to diminish legislative ability, but this is the same category of action as was executed in 2016. Any mention of IAFF244’s *postponed* PPC is a red herring.

Other communities *DO HAVE* this model. Why shouldn’t we keep it? The Fire Chief herself admits it is ideal. We are operating with this model right now.

If the Fire Chief has not been presenting Council with any critical service gaps over the last three years, then where is this urgency coming from?

If the Fire Chief’s proposal has been worked on for five years, why does a Fire Chief from not even four years ago ardently stand against it? Why hasn’t Council heard about these issues previously? Why were firefighters even on the most recent negotiating committee surprised by these changes?

AFR uses a triaged dispatch system that matches the right resources to the right call.

Triaged dispatch also helps spread call volume across the various trucks to better distribute workload.

This is the same number of medics and intermediates and basics, just being *reallocated* off the trucks where their skills provide the most care.

This is not a “guaranteed paramedic response” as the CABQ Press Release suggests, in Fire Districts 9 and 20, the Ladder trucks within these stations *will not* have paramedics on them and *do* run patient calls. Just as a triage system would suggest, the Ladder truck runs lower severity and very specific patient calls based on the resource it has on the truck - personnel and otherwise.

IAFF is in full support of expansion, but dilution is not expansion.

Internally, we have more interest in paramedic school than ever before, and AFR's own internal survey that the Fire Chief cites says monetary issues are the #1 leading decision factor in becoming a paramedic AND COUNCILORS are the ones that funded the 15k incentive stimulating the large shift of interest.

If there is an impending increased paramedic shortage due to retirements, then we are on a self-correcting path that is bucking a multi-decade trend of poor stewarding of this license.

In the field under the Current Model, each shift (A, B, and C) has ~20 advanced licensure personnel (Intermediate or Medic) NOT on the Rescue. This means EMS expansion is already here, the administration just has to continue training members and have the infrastructure to use the full scope of these personnel.

The Fire Chief's current proposal has created MORE VACANCIES, from 3 Paramedic Officer vacancies in the current model to **11**unfilled EMT-B Officer vacancies. Diminishing vacancies and increasing crew consistency is a good thing for patient outcomes.

As is common with this administration, we know that a good sounding headline doesn't correlate to a productive or improved reality. An age-old idea primarily motivated by attrition and fear is not some magic solution to all of today's problems.

Please vote **YES** on R-25-122 to protect exceptional service in this City!

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



IPRA Response 000210

**Archived:** Monday, May 19, 2025 12:52:02 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 21:35:39

**Sent:** Mon, 3 Mar 2025 14:35:10

**To:** [Rogers, Nichole L.](#)

**Cc:** [District 6](#)

**Subject:** R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Councilor Rogers,**

**Requested Action:**

Voting YES on R-25-122 protects THE EXISTING system of elevated care provided to our community members. Voting yes on R-25-122 does not limit the Fire Chief in any of her existing powers to support the current model.

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A YES VOTE tonight keeps us moving toward expansion, instead of just moving numbers on a spreadsheet.

We do not expect to solve every issue tonight, or to find the perfect solution to Fire/EMS systems, only the **commitment** and **affirmation** that our community deserves for us to build from this standard of care.

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IAFF General President Ed Kelly, who manages one of the largest Fire and EMS datasets in the world:

"A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS. Albuquerque's citizens deserve no less!"

And from the firefighters doing the work in our homes and on the streets who are advocating for the same system they depend on for their families.

**Consider this:**

AFR has said that they are “not obligated” to talk with IAFF 244 about the largest operational change in department history. They have held this stance since October, when IAFF 244 offered to host the Fire Chief for her informational sessions if she was willing to work on this issue with the Firefighters. She declined.

The City Council has historically used their leadership and knowledge to protect public safety in this community.

For Fire, City Council has used their powers to enhance staffing and operations, like the creation of Rescue 4 and Rescue 8. City Council in 2016 protected minimum staffing from unilateral administrative attack. And even recently, the City Council has helped promote paramedic school interest through graduation incentives. Tonight’s request is nothing new.

***Don’t buy the spin:***

There are whole categories of calls, like STROKES, that ONLY get a rescue unit. Now those patients will only get ONE paramedic.

The Fire Chief’s proposed model would leave paramedics on non-patient calls, which can have extended on-scene time. (Like “Fire Watch,” where an engine just sits outside of a recently burned structure for hours to ensure it doesn’t relight. An important service, but not one to take away from other patient care.)

Wherever there is a district border of a “non-split” station, there is an increased probability critical calls only receive ONE medic. This is a quantitative reality, and we have a mathematical proof of the concept.

Of course the 11th floor wants to create a legal argument to diminish legislative ability, but this is the same category of action as was executed in 2016. Any mention of IAFF244’s *postponed* PPC is a red herring.

Other communities *DO HAVE* this model. Why shouldn’t we keep it? The Fire Chief herself admits it is ideal. We are operating with this model right now.

If the Fire Chief has not been presenting Council with any critical service gaps over the last three years, then where is this urgency coming from?

If the Fire Chief’s proposal has been worked on for five years, why does a Fire Chief from not even four years ago ardently stand against it? Why hasn’t Council heard about these issues previously? Why were firefighters even on the most recent negotiating committee surprised by these changes?

AFR uses a triaged dispatch system that matches the right resources to the right call.

Triaged dispatch also helps spread call volume across the various trucks to better distribute workload.

This is the same number of medics and intermediates and basics, just being *reallocated* off the trucks where their skills provide the most care.

This is not a “guaranteed paramedic response” as the CABQ Press Release suggests, in Fire Districts 9 and 20, the Ladder trucks within these stations *will not* have paramedics on them and *do* run patient calls. Just as a triage system would suggest, the Ladder truck runs lower severity and very specific patient calls based on the resource it has on the truck - personnel and otherwise.

IAFF is in full support of expansion, but dilution is not expansion.

Internally, we have more interest in paramedic school than ever before, and AFR's own internal survey that the Fire Chief cites says monetary issues are the #1 leading decision factor in becoming a paramedic AND COUNCILORS are the ones that funded the 15k incentive stimulating the large shift of interest.

If there is an impending increased paramedic shortage due to retirements, then we are on a self-correcting path that is bucking a multi-decade trend of poor stewarding of this license.

In the field under the Current Model, each shift (A, B, and C) has ~20 advanced licensure personnel (Intermediate or Medic) NOT on the Rescue. This means EMS expansion is already here, the administration just has to continue training members and have the infrastructure to use the full scope of these personnel.

The Fire Chief's current proposal has created MORE VACANCIES, from 3 Paramedic Officer vacancies in the current model to **11**unfilled EMT-B Officer vacancies. Diminishing vacancies and increasing crew consistency is a good thing for patient outcomes.

As is common with this administration, we know that a good sounding headline doesn't correlate to a productive or improved reality. An age-old idea primarily motivated by attrition and fear is not some magic solution to all of today's problems.

Please vote **YES** on R-25-122 to protect our exceptional service in this City!

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



IPRA Response 000214

**Archived:** Monday, May 19, 2025 12:53:26 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 21:33:46

**Sent:** Mon, 3 Mar 2025 14:33:20

**To:** [Bassan, Brook](#)

**Subject:** R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Councilor Bassan,**

**Requested Action:**

Voting YES on R-25-122 protects THE EXISTING system of elevated care provided to our community members. Voting yes on R-25-122 does not limit the Fire Chief in any of her existing powers to support the current model.

This is the same sky-is-falling conversation that has been presented for more than a decade when people have attacked our two paramedic model.

A YES VOTE tonight keeps us moving toward expansion, instead of just moving numbers on a spreadsheet.

We do not expect to solve every issue tonight, or to find the perfect solution to Fire/EMS systems, only the **commitment** and **affirmation** that our community deserves for us to build from this standard of care.

**Perspectives on R-25-122**

You're hearing from Mayor Keller's first and one of AFR's most respected Fire Chiefs, Paul Dow, who is now a Fire Chief in Texas:

"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officer's leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

IAFF General President Ed Kelly, who manages one of the largest Fire and EMS datasets in the world:

"A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS. Albuquerque's citizens deserve no less!"

And from the firefighters doing the work in our homes and on the streets who are advocating for the same system they depend on for their families.

**Consider this:**

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history. They have held this stance since October, when IAFF 244 offered to host the Fire Chief for her informational sessions if she was willing to work on this issue with the Firefighters. She declined.

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If the Fire Chief's proposal has been worked on for five years, why does a Fire Chief from not even four years ago ardently stand against it? Why hasn't Council heard about these issues previously? Why were firefighters even on the most recent negotiating committee surprised by these changes?

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As is common with this administration, we know that a good sounding headline doesn't correlate to a productive or improved reality. An age-old idea primarily motivated by attrition and fear is not some magic solution to all of today's problems.

Please vote **YES** on R-25-122 to protect our exceptional service in this City!

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



**Archived:** Monday, May 19, 2025 12:53:53 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 02:08:44

**Sent:** Fri, 28 Feb 2025 19:08:08

**To:** [Lewis, Dan P.](#)

**Subject:** R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[2024 Letter of support for memorial. .pdf](#)  [IAFF L244 2015.pdf](#) 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Lewis,

Please see letter off support form R-25-122

Thank you for your support,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

February 28th, 2025

Dan Lewis, City Council  
City of Albuquerque,  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Lewis,

Albuquerque Firefighters are speaking up against Albuquerque Fire Rescue administration's proposal to diminish service to the community members of Albuquerque.

Currently, residents and visitors of Albuquerque receive a two-paramedic response system for emergency medical calls. Our Rescue units have two firefighters of the highest level of pre-hospital licensure (paramedic) responding to calls for service, delivering lifesaving aid as swiftly as possible. This paired paramedic system is a sought after standard across the country. Our City keeps up with the best departments across the nation that also have paired-paramedic models - including departments in Florida, New Jersey, Arizona, and more.

Removing two-paramedic units in the City is not a new idea, and is something that has been unsuccessfully attempted in the past. Whenever this issue comes to the foreground, firefighters and elected officials have come together to stop the diminishment of services.

Recently, local news outlets picked up a story discussing this change as an increase of service delivery, citing this change as a "guaranteed paramedic response." This phrase preys on the ignorance the general public has regarding AFR's response model. AFR has a triaged dispatch system, ensuring the right resource goes to the right call. This system prioritizes paramedics to emergency medical dispatches, or calls with patients. Non-patient calls are primarily handled by other units in our fleet. As a case in point: on a windy night in Albuquerque, an AFR Engine may be dispatched to a downed powerline, keeping the public safe and waiting for PNM to arrive. Common emergencies



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

like these that AFR is responsible for but have no patients would waste the paramedic resource, leaving only one paramedic available for medical events in that area.

In EMS situations with patients, our triaged dispatch response also helps protect trucks across our city having even call volume and appropriate resource allocation. Through triage, just as in most medical settings, AFR can assess what level of care is most likely necessary to resolve a situation - leaving critical infrastructure available for higher severity calls.

Moving around a same number of paramedics onto different trucks with different functions in the community, in contrast to a methodically triage-based dispatch system, is not an expansion of service - instead, it undermines the structure in which we ensure we deliver the best service for each call type. Alternatively, more paramedics and the expansion of EMT - Intermediates into our runstream and service models is certainly an expansion of service that we wholeheartedly support. This is achievable without splitting the two-paramedic Rescue unit system.

Moving numbers does not fix increasing demand on a system, only increasing the number of apparatus and capable professionals can do that.

Importantly, Albuquerque firefighters greatest concern is for the people we serve every day. We know a two-paramedic Rescue system is a better model of service delivery for community members. Having two professionals of advanced licensure responding to community members experiencing medical events leads to more efficient, discerning, and effective care.

To you, our City Councilors, we find it also important to recognize that there are administrative deficiencies in AFR's proposal and that executing the largest operational change in the department's history is not as simple as the current administration has suggested. This proposed staffing change has conflicts with our internal rank structure, a lack of physical infrastructure on trucks to support paramedic-level care from non-rescue units, pay disparity, and other complications. Over the last few months, firefighters have asked for data that the administration frequently references but has never shared, and have had to work with changing or recalled foundational numbers and arguments multiple times. We have been unheard in our repeated asks to be involved in coming to a



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

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mutually agreed upon solution to the issues the department allegedly seeks to solve.

Firefighters and AFR management have always worked through administrative issues, but right now we need the Council's help when it comes to old ideas being rolled back out in the name of "service delivery." Diminishing our exceptional EMS response to hide the real problems our department faces is not an acceptable outcome for our community. We are asking for your support on Resolution R-25-122 to ensure Albuquerque continues to lead in caring for our community.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Tittmann', with a long horizontal line extending to the right.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



IPRA Response 000223

244



**Archived:** Monday, May 19, 2025 1:01:29 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:46:55

**To:** [Bassan, Brook](#)

**Cc:** [Emillio, Dawn Marie](#)

**Subject:** R-25-122 Meeting Request

**Importance:** High

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good morning President Bassan,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo

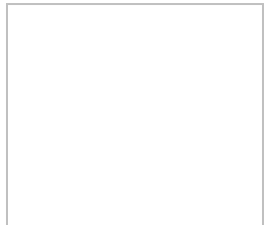
Fire Chief

***Albuquerque Fire Rescue***

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 1:01:58 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:43:56

**To:** [Sanchez, Louie E.](#)

**Cc:** [MacEachen, Brandon](#)

**Subject:** R-25-122 Meeting Request

**Importance:** High

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good morning Councilor Sanchez,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. As a former police officer, I hope you can understand my concerns with not being contacted regarding legislation that has very serious implications in operational decision making in my department. I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo

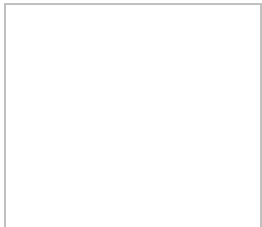
Fire Chief

***Albuquerque Fire Rescue***

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 1:02:17 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:41:27

**To:** [Champine, Daniel](#)

**Cc:** [Romero, Elaine T.](#)

**Subject:** R-25-122 Meeting Request

**Importance:** High

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good morning Councilor Champine,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. As a former police officer, I hope you can understand my concerns with not being contacted regarding legislation that has very serious implications in operational decision making in my department. I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

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Respectfully,

Emily Jaramillo

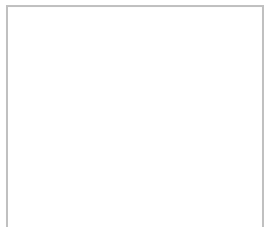
Fire Chief

***Albuquerque Fire Rescue***

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 1:02:35 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:38:38

**To:** [Pena, Klarissa J.](#)

**Cc:** [Quezada, Cherise](#)

**Subject:** R-25-122 Meeting Request

**Importance:** High

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good morning Councilor Peña,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. Thus, I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo

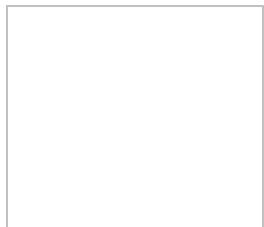
Fire Chief

***Albuquerque Fire Rescue***

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 1:02:49 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:35:41

**To:** [Fiebelkorn, Tammy](#)

**Cc:** [Jackson, Tanya L.](#)

**Subject:** R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good morning Councilor Fiebelkorn,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. Thus, I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

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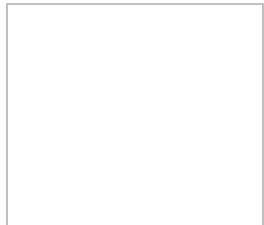
Fire Chief

***Albuquerque Fire Rescue***

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 1:03:13 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:33:15

**To:** [Rogers, Nichole L.](#)

**Cc:** [Kirksey, Ziarra](#)

**Subject:** R-25-122 meeting request

**Importance:** High

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good Morning Councilor Rogers,

Thanks again for agreeing to come spend some time with our cadets (now firefighters) on Tuesday for our equity training. Some of our staff didn't remember your presentation and I had to remind them that you had the best connection with the audience and we had to try to get you back!

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. Thus, I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

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Emily Jaramillo

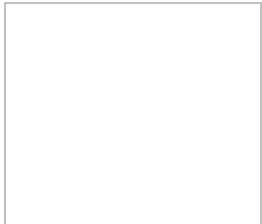
Fire Chief

**Albuquerque Fire Rescue**

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 1:04:36 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 13:51:00

**To:** [Grout, Renee](#)

**Cc:** [Miller, Rachel R.](#)

**Subject:** R-25-122 Meeting Request

**Importance:** High

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

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Good morning Renee,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. I have documentation that I would really like to show you that details how these changes have been gradually implemented since 2021.

Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo

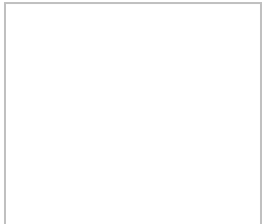
Fire Chief

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Tel 505-768-9355 / Cell 505-934-1381



[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Archived:** Monday, May 19, 2025 1:05:00 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 21:56:48

**Sent:** Mon, 3 Mar 2025 14:56:26

**To:** [Grout, Renee](#)

**Cc:** [Miller, Rachel R.](#)

**Subject:** R-25-122

**Importance:** Normal

**Sensitivity:** None

---

**Councilor Grout,**

**Requested Action:**

Voting YES on R-25-122 protects THE EXISTING system of elevated care provided to our community members. Voting yes on R-25-122 does not limit the Fire Chief in any of her existing powers to support the current model.

This is the same sky-is-falling conversation that has been presented for more than a decade when people have attacked our two paramedic model.

A YES VOTE tonight keeps us moving toward expansion, instead of just moving numbers on a spreadsheet.

We do not expect to solve every issue tonight, or to find the perfect solution to Fire/EMS systems, only the **commitment** and **affirmation** that our community deserves for us to build from this standard of care.

**Perspectives on R-25-122**

You're hearing from Mayor Keller's first and one of AFR's most respected Fire Chiefs, Paul Dow, who is now a Fire Chief in Texas:

"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officer's leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

IAFF General President Ed Kelly, who manages one of the largest Fire and EMS datasets in the world:

"A department like AFR, which provides two paramedics on their transport-capable apparatus, is the gold standard for fire-based EMS. Albuquerque's citizens deserve no less!"

And from the firefighters doing the work in our homes and on the streets who are advocating for the same system they depend on for their families.

**Consider this:**

AFR has said that they are "not obligated" to talk with IAFF 244 about the largest operational change in department history. They have held this stance since October, when IAFF 244 offered to host the Fire Chief for her informational sessions if she was willing to work on this issue with the Firefighters. She declined.



The City Council has historically used their leadership and knowledge to protect public safety in this community.

For Fire, City Council has used their powers to enhance staffing and operations, like the creation of Rescue 4 and Rescue 8. City Council in 2016 protected minimum staffing from unilateral administrative attack. And even recently, the City Council has helped promote paramedic school interest through graduation incentives. Tonight's request is nothing new.

***Don't buy the spin:***

There are whole categories of calls, like STROKES, that ONLY get a rescue unit. Now those patients will only get ONE paramedic.

The Fire Chief's proposed model would leave paramedics on non-patient calls, which can have extended on-scene time. (Like "Fire Watch," where an engine just sits outside of a recently burned structure for hours to ensure it doesn't relight. An important service, but not one to take away from other patient care.)

Wherever there is a district border of a "non-split" station, there is an increased probability critical calls only receive ONE medic. This is a quantitative reality, and we have a mathematical proof of the concept.

Of course the 11th floor wants to create a legal argument to diminish legislative ability, but this is the same category of action as was executed in 2016. Any mention of IAFF244's *postponed* PPC is a red herring.

Other communities *DO HAVE* this model. Why shouldn't we keep it? The Fire Chief herself admits it is ideal. We are operating with this model right now.

If the Fire Chief has not been presenting Council with any critical service gaps over the last three years, then where is this urgency coming from?

If the Fire Chief's proposal has been worked on for five years, why does a Fire Chief from not even four years ago ardently stand against it? Why hasn't Council heard about these issues previously? Why were firefighters even on the most recent negotiating committee surprised by these changes?

AFR uses a triaged dispatch system that matches the right resources to the right call.

Triaged dispatch also helps spread call volume across the various trucks to better distribute workload.

This is the same number of medics and intermediates and basics, just being *reallocated* off the trucks where their skills provide the most care.

This is not a "guaranteed paramedic response" as the CABQ Press Release suggests, in Fire Districts 9 and 20, the Ladder trucks within these stations *will not* have paramedics on them and *do* run patient calls. Just as a triage system would suggest, the Ladder truck runs lower severity and very specific patient calls based on the resource it has on the truck - personnel and otherwise.

IAFF is in full support of expansion, but dilution is not expansion.

Internally, we have more interest in paramedic school than ever before, and AFR's own internal survey that the Fire Chief cites says monetary issues are the #1 leading decision factor in becoming a paramedic AND COUNCILORS are the ones that funded the 15k incentive stimulating the large shift of interest.

If there is an impending increased paramedic shortage due to retirements, then we are on a self-correcting path that is bucking a multi-decade trend of poor stewarding of this license.

In the field under the Current Model, each shift (A, B, and C) has ~20 advanced licensure personnel (Intermediate or Medic) NOT on the Rescue. This means EMS expansion is already here, the administration just has to continue training members and have the infrastructure to use the full scope of these personnel.

The Fire Chief's current proposal has created MORE VACANCIES, from 3 Paramedic Officer vacancies in the current model to **11**unfilled EMT-B Officer vacancies. Diminishing vacancies and increasing crew consistency is a good thing for patient outcomes.

As is common with this administration, we know that a good sounding headline doesn't correlate to a productive or improved reality. An age-old idea primarily motivated by attrition and fear is not some magic solution to all of today's problems.

Please vote **YES** on R-25-122 to protect our exceptional service in this City!

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929

**Archived:** Monday, May 19, 2025 1:05:32 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Mon, 3 Mar 2025 21:31:10

**Sent:** Mon, 3 Mar 2025 14:30:06

**To:** [Sanchez, Louie E.](#)

**Cc:** [MacEachen, Brandon](#)

**Subject:** R-250122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#) 

---

[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

**Dear Councilor Sanchez,**

**Requested Action:**

Voting YES on R-25-122 protects THE EXISTING system of elevated care provided to our community members. Voting yes on R-25-122 does not limit the Fire Chief in any of her existing powers to support the current model.

This is the same sky-is-falling conversation that has been presented for more than a decade when people have attacked our two paramedic model.

A YES VOTE tonight keeps us moving toward expansion, instead of just moving numbers on a spreadsheet.

We do not expect to solve every issue tonight, or to find the perfect solution to Fire/EMS systems, only the **commitment** and **affirmation** that our community deserves for us to build from this standard of care.

**Perspectives on R-25-122**

You're hearing from Mayor Keller's first and one of AFR's most respected Fire Chiefs, Paul Dow, who is now a Fire Chief in Texas:

"Diluting the ALS Rescue is not a good idea. Don't underestimate the impact an ALS officer's leadership has on a scene or the mentoring they provide new medics as they learn the position. This staffing model strikes balance between strong leadership, effective patient care, and operational efficiency, making it a valuable approach for fire-based EMS systems."

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As is common with this administration, we know that a good sounding headline doesn't correlate to a productive or improved reality. An age-old idea primarily motivated by attrition and fear is not some magic solution to all of today's problems.

Please vote **YES** on R-25-122 to protect our exceptional service in this City!

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929



IPRA Response 000237

**Archived:** Monday, May 19, 2025 1:07:03 PM

**From:** [Quezada, Cherise](#)

**To:** [Miguel Tittmann](#)

**Subject:** Re: FF Resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [FD Minimum Staffing Resolution R-41\\_FINAL Converted.docx](#) 

---

Thank you, President Tittmann.

Cherise Quezada I  
Policy Analyst  
District 3 - Councilor  
Klarissa J. Pena  
City of Albuquerque |  
1 Civic Plaza NW  
O: (505) 768-3127  
[cquezada@cabq.gov](mailto:cquezada@cabq.gov)  
[www.cabq.gov/council](http://www.cabq.gov/council)

On Feb 13, 2025, at 3:27 'a0PM, Miguel Tittmann <[tittmann244@gmail.com](mailto:tittmann244@gmail.com)> wrote:



**[EXTERNAL]** \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Mrs. Quezada,

Please see attached document that reflects our intention on amending R-16-41 enacted 5/2/16. I have stricken words in red to reflect the name change while putting in green the new name.

The green “paramedic” reflects the new language to be adopted.

Looking forward to more discussions about FF staffing,

Thank you,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505)220-3598





# CITY of ALBUQUERQUE

## TWENTY SIXTH COUNCIL

COUNCIL BILL NO. R-16-41 ENACTMENT NO. \_\_\_\_\_

SPONSORED BY: Klarissa Peña and Dan Lewis

1 RESOLUTION

2 ESTABLISHING MINIMUM STAFFING REQUIREMENTS FOR ALBUQUERQUE  
3 FIRE DEPARTMENT ENGINE APPARATUS, RESCUE APPARATUS, LADDER  
4 APPARATUS, HAZARDOUS MATERIALS SQUADS, HEAVY TECHNICAL  
5 RESCUE SQUADS, QUALITY ASSURANCE UNITS, BATTALION COMMANDER  
6 UNITS AND SUPPORT DIVISIONS

7 WHEREAS, the Albuquerque Fire ~~Department~~ **Rescue** has a proud tradition  
of  
8 providing excellent emergency response services to the citizens and visitors  
9 of the City of Albuquerque; and

10 WHEREAS, the City of Albuquerque recognizes that firefighting and  
11 emergency medical response are inherently dangerous with calls for fire  
12 suppression and emergency medical responses increasing annually; and

13 WHEREAS, the Albuquerque Fire ~~Department~~ **Rescue** has earned a Class 1  
rating  
14 by the Insurance Services Office (ISO). The ISO Class 1 rating is the highest  
15 rating possible and has been achieved by less than 100 fire departments  
16 nationwide; and

17 WHEREAS, receiving the ISO Class 1 rating is a reflection of the  
18 Albuquerque Fire ~~Department's~~ **Rescue's** resource capacity and capability to  
respond to  
19 emergencies; and

20 WHEREAS, evaluation by the Insurance Services Office is extremely  
21 comprehensive. Programs and resources including fire prevention and  
22 investigation, training, dispatch, water supply system capabilities, staffing  
23 levels, equipment, and resource deployment capabilities are each reviewed.  
24 An ISO Class 1 rating indicates that the risk and cost of property loss due to

[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

25 fire in our community is significantly reduced through both fire prevention and  
26 emergency response efforts when a fire does occur. Achieving an ISO Class 1

1 rating is a tremendous accomplishment that benefits the entire business and  
2 residential community; and

3 WHEREAS, the Albuquerque Fire ~~Department~~ Rescue has accomplished the  
4 ISO

4 Class 1 rating, in part, by staffing rank specific sworn personnel  
5 (“firefighters”) to all Engine apparatus with a minimum of four (4) firefighters,  
6 Rescue apparatus with a minimum of two (2) paramedic firefighters, Ladder  
7 apparatus with a minimum of three (3) firefighters, Hazardous Materials Squad  
8 apparatus with a minimum of two (2) firefighters, Heavy Technical Rescue  
9 Squads with a minimum of four (4) firefighters, Quality Assurance Units with  
10 one (1) paramedic firefighter, Battalion Commander Units with one (1)  
11 firefighter; and

12 WHEREAS, the practice of staffing Albuquerque Fire Department  
13 apparatus, as stated above, strives to meet the intent of the accepted fire  
14 service industry standards; as adopted by the National Fire Protection  
15 Association including: 1710 - STANDARD FOR THE ORGANIZATION AND  
16 DEPLOYMENT OF FIRE SUPPRESSION OPERATIONS, EMERGENCY MEDICAL  
17 OPERATIONS, AND SPECIAL OPERATIONS TO THE PUBLIC BY CAREER  
18 FIRE DEPARTMENTS; Occupational Safety & Health Administration, 29CFR  
19 1910.134(g)(4), “2-In/2-Out Rule”; the International Association of Fire Chiefs,  
20 and the International Association of Fire Fighters, National Institute of  
21 Standards and Technology (NIST) – Report on Residential Fire ground Field  
22 Experiments (2010) and NIST - Report on EMS Field Experiments (2010); and

23 WHEREAS, the City Council, Mayor, Fire Chief, and members of the  
24 Albuquerque Area Fire Fighters, IAFF Local 244, recognize that the standards  
25 and best practices of fire suppression and emergency medical service (EMS)  
26 responses are ever evolving, and that the Albuquerque Fire ~~Department~~ Rescue  
27 shall

27 continually monitor trends in Fire/EMS operations to expand Fire/EMS  
28 services; and

29 WHEREAS, the City of Albuquerque is committed to support our  
30 firefighter’s efforts to provide our citizens and visitors with the best possible  
31 service in the most efficient and effective manner, and to provide our  
32 firefighters with a reasonable level of safety while performing their assigned

**33 duties.**

1 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
2 ALBUQUERQUE:

3 Section 1. That, with the exception of temporary exigencies or  
4 emergencies, as determined by the Chief, the City of Albuquerque will  
5 continue the policy and practice of staffing rank specific firefighters to all  
6 Engine apparatus with a minimum of four (4) firefighters, Rescue apparatus  
7 with a minimum of two (2) paramedic firefighters, Ladder apparatus with a  
8 minimum of three (3) firefighters, Hazardous Materials Squads with a minimum  
9 of two (2) firefighters, Heavy Technical Rescue Squads with a minimum of four  
10 (4) firefighters, Quality Assurance Units with one (1) paramedic firefighter, and  
11 Battalion Commander Units with one (1) firefighter.

12 Section 2. The City of Albuquerque will continue to staff firefighters in the  
13 Fire Marshal's Office, Arson Investigation Division, Communications and  
14 Dispatch Division, and Training Division with adequate staffing levels.

15 Section 3. That as the size of the City and call volume for the Fire  
16 Department increases thereafter the City of Albuquerque shall increase the  
17 number of apparatus with categorical staffing levels maintained, increase  
18 firefighter staffing levels of the Fire Marshal's Office, Arson Investigation  
19 Division, Communications and Dispatch Division, and Training Division.

20 Section 4. That in the event of staffing modifications recommended by the  
21 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters, IAFF Local  
22 244, must meet and confer prior to amending the staffing levels stated in this  
23 Resolution.

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[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion



IPRA Response 000245

**Archived:** Monday, May 19, 2025 1:44:45 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Fri, 14 Feb 2025 17:10:59

**Sent:** Fri, 14 Feb 2025 10:10:09

**To:** [Quezada, Cherise](#)

**Subject:** Re: FF Resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#) 

---

[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Good Morning Cherise,

Scap the last document, It was recommended to construct the resolution in another fashion. I am drafting itcurrently and will send it to you today.

Thank you,

Best,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFAD1 Vice President  
(505) 917-5929

On Feb 13, 2025, at 3:34 'a0PM, Quezada, Cherise <[cquezada@cabq.gov](mailto:cquezada@cabq.gov)> wrote:

Thank you, President Tittmann.

Cherise Quezada I  
Policy Analyst  
District 3 - Councilor  
Klarissa J. Pena  
City of Albuquerque |  
1 Civic Plaza NW  
O: (505) 768-3127  
[cquezada@cabq.gov](mailto:cquezada@cabq.gov)  
[www.cabq.gov/council](http://www.cabq.gov/council)

On Feb 13, 2025, at 3:27 'a0PM, Miguel Tittmann <tittmann244@gmail.com> wrote:

?

[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Mrs. Quezada,

Please see attached document that reflects our intention on amending R-16-41 enacted 5/2/16. I have stricken words in red to reflect the name change while putting in green the new name.

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Thank you,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505)220-3598

<IAFF L244 2015.pdf><AFD Minimum Staffing Resolution R-41\_FINAL Converted.docx>





IPRA Response 000248

244

**Archived:** Monday, May 19, 2025 1:44:45 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Fri, 14 Feb 2025 17:10:59

**Sent:** Fri, 14 Feb 2025 10:10:09

**To:** [Quezada, Cherise](#)

**Subject:** Re: FF Resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#) 

---

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<IAFF L244 2015.pdf><AFD Minimum Staffing Resolution R-41\_FINAL Converted.docx>



IPRA Response 000251

**Archived:** Monday, May 19, 2025 2:11:56 PM  
**From:** [Quezada, Cherise](#)  
**Sent:** Thursday, February 13, 2025 9:55:38 AM  
**To:** [Kelly Silvis](#)  
**Cc:** [Miguel Tittmann Pena, Klarissa J.](#)  
**Subject:** Re: IAFF 244 Meeting Request  
**Importance:** Normal  
**Sensitivity:** None

---

Thank you, Kelly. The Councilor will give President Tittmann a call this morning to discuss this matter.

Please let me know if I may be of further assistance.

Kindly,  
Cherise

Cherise Quezada | Policy Analyst  
District 3 – Councilor Klarissa J. Pena  
City of Albuquerque | 11 Civic Plaza NW  
O: (505) 768-3127  
[cquezada@cabq.gov](mailto:cquezada@cabq.gov)  
[www.cabq.gov/council](http://www.cabq.gov/council)



On Feb 13, 2025, at 9:32 'a0AM, Kelly Silvis <[iaff244general@gmail.com](mailto:iaff244general@gmail.com)> wrote:

?

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Good morning Cherise,

I am reaching out on behalf of Miguel Tittmann, President of IAFF Local 244, to request an in-person meeting with Councilor Peña

President Tittmann has expressed that the nature & topic of this meeting is time sensitive and is hoping that Councilor Peña can accommodate a meeting prior to next week's City Council meeting on 2/19/25.

The topic that he would like to discuss is 'Safe Staffing' The only attendee for this meeting from Local 244 will be President Tittmann.

His schedule is flexible and can accommodate meeting times and locations which are most convenient for the Councilor.

Please let me know if you need any additional information to schedule a meeting.

Thank you for your time and assistance,

***Kelly Silvis***

Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [iaff244general@gmail.com](mailto:iaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313

**Archived:** Monday, May 19, 2025 2:19:46 PM

**From:** [Kelly Silvis](#)

**Mail received time:** Thu, 13 Feb 2025 16:58:18

**Sent:** Thu, 13 Feb 2025 09:58:00

**To:** [Quezada, Cherise](#)

**Cc:** [Miguel Tittmann Pena](#), [Klarissa J.](#)

**Subject:** Re: IAFF 244 Meeting Request

**Importance:** Normal

**Sensitivity:** None

---

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Thank you very much for your assistance.

Have a great day.

**Kelly Silvis**

Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [iaff244general@gmail.com](mailto:iaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313

On Thu, Feb 13, 2025 at 9:55 'a0AM Quezada, Cherise <[cquezada@cabq.gov](mailto:cquezada@cabq.gov)> wrote:

Thank you, Kelly. The Councilor will give President Tittmann a call this morning to discuss this matter.

Please let me know if I may be of further assistance.

Kindly,  
Cherise

Cherise Quezada | Policy Analyst

District 3 – Councilor Klarissa J. Pena

City of Albuquerque | 11 Civic Plaza NW

O: (505) 768-3127

[cquezada@cabq.gov](mailto:cquezada@cabq.gov)

[www.cabq.gov/council](http://www.cabq.gov/council)



On Feb 13, 2025, at 9:32 'a0AM, Kelly Silvis <[iaff244general@gmail.com](mailto:iaff244general@gmail.com)> wrote:

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Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [jaff244general@gmail.com](mailto:jaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313



**Archived:** Monday, May 19, 2025 2:23:33 PM

**From:** [Kelly Silvis](#)

**Mail received time:** Thu, 13 Feb 2025 19:00:45

**Sent:** Thu, 13 Feb 2025 12:00:05

**To:** [Emillio, Dawn Marie](#)

**Cc:** [Miguel Tittmann](#)

**Subject:** Re: IAFF 244 Request for Meeting

**Importance:** Normal

**Sensitivity:** None

---

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Hello DawnMarie,

Thank you for your email and your assistance.

Have a great day.

**Kelly Silvis**

Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [iaff244general@gmail.com](mailto:iaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313

On Thu, Feb 13, 2025 at 11:37 'a0AM Emillio, Dawn Marie <[dawnmarie@cabq.gov](mailto:dawnmarie@cabq.gov)> wrote:

Hi Kelly,

Miguel is meeting President Bassan tomorrow – looks like we don't need to schedule an additional meeting.

Respectfully,

DawnMarie Emillio

Policy Analyst, City Council

District 4 – Brook Bassan

Office: 505-768-3101

[dawnmarie@cabq.gov](mailto:dawnmarie@cabq.gov)

[www.cabq.gov/council/councilors/district-4](http://www.cabq.gov/council/councilors/district-4)

---

**From:** Kelly Silvis <[jaff244general@gmail.com](mailto:jaff244general@gmail.com)>  
**Sent:** Thursday, February 13, 2025 10:06 AM  
**To:** Emillio, Dawn Marie <[dawnmarie@cabq.gov](mailto:dawnmarie@cabq.gov)>  
**Cc:** Miguel Tittmann <[tittmann244@gmail.com](mailto:tittmann244@gmail.com)>  
**Subject:** Re: IAFF 244 Request for Meeting

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Thank you very much.

Kelly

On Thu, Feb 13, 2025 at 10:04 'a0AM Emillio, Dawn Marie <[dawnmarie@cabq.gov](mailto:dawnmarie@cabq.gov)> wrote:

Hi Kelly,

I'll be able to let you know within a couple hours. Let me work on rearranging some meetings first, to accommodate this request. I'll be in touch shortly.

Thank you,

DawnMarie

On Feb 13, 2025, at 9:32 'a0AM, Kelly Silvis <[jaff244general@gmail.com](mailto:jaff244general@gmail.com)> wrote:

☐

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Good morning DawnMarie,

I am reaching out on behalf of Miguel Tittmann, President of IAFF Local 244, to request an in-person meeting with Councilor Bassan.

President Tittmann has expressed that the nature & topic of this meeting is time sensitive and is hoping that Councilor Bassan can accommodate a meeting prior to next week's City Council meeting on 2/19/25.

The topic that he would like to discuss is 'Safe Staffing' The only attendee for this meeting from Local 244 will be President Tittmann.

His schedule is flexible and can accommodate meeting times and locations which are most convenient for the Councilor.

Please let me know if you need any additional information to schedule a meeting.

Thank you for your time and assistance,

***Kelly Silvis***

Office Administrator

Albuquerque Area Fire Fighters, IAFF 244

Email: [iaff244general@gmail.com](mailto:iaff244general@gmail.com)

Email : [kesiaff244@gmail.com](mailto:kesiaff244@gmail.com)

Office: 505-377-8150

Mobile: 505-288-2313

**Archived:** Monday, May 19, 2025 2:38:47 PM

**From:** [Limon, Domonique](#)

**Sent:** Mon, 3 Mar 2025 21:46:08

**To:** [Victoria J. Lucero](#) [Fred Mowrer](#) [Danielle Lance Jaramillo](#), [Emily V. Gonzalez](#), [Catherine bkn@modrall.com](#) [Crocker, Evan Keefe](#), [Lauren Brunner](#), [Leigh E. Saiz](#), [Annette Smalls](#), [Tasha S Bolivar](#), [Monica A. Dorin](#), [Michael J. 'Kimberle, Diane' 'Romero, Anthony R.' Zolnier](#), [Daniel Lewis](#), [Andrew Haney](#), [Kelly K. Van Dyne](#), [Julie Anderson](#), [Clinton L. O'Connell](#), [Kenna Lewis](#), [Dan P. Baca](#), [Joaquin Padilla](#), [Isaac Morrow](#), [Kevin A. Miguel Tittmann](#)

**Cc:** [Bruce Pearlman](#) [Juan Montoya](#) [Ted Baca](#)

**Subject:** RE: LB 25-07 New PPC - City of Albuquerque

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[25-07 Response Letter.pdf](#) [LB 25-07 New PPC Filing - COA.pdf](#)

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Good Afternoon,

Attached, please find an endorsed copy of the New PPC for the City of Albuquerque and Response Letter, filed in LB 25-07. This matter will be added to the Agenda of March 10, 2025, for a facial validity screening. Thank you

Sincerely,



**DOMONIQUE LIMÓN**

city hearing monitor

she/ her/ hers

o 505-924-3657

e [dlimon@cabq.gov](mailto:dlimon@cabq.gov)

[cabq.gov/clerk](http://cabq.gov/clerk)

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**From:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>

**Sent:** Monday, March 3, 2025 1:46 PM

**To:** Limon, Domonique <[dlimon@cabq.gov](mailto:dlimon@cabq.gov)>

**Cc:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>

**Subject:** RE: New PPC Filing

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Victoria J. Lucero



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500 4<sup>th</sup> St. NW, Ste. 1000 | Albuquerque, NM 87102  
O: 505.848.1800, ext. 1661 | F: 505.848.9710

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**From:** Limon, Domonique <[dlimon@cabq.gov](mailto:dlimon@cabq.gov)>  
**Sent:** Monday, March 3, 2025 1:21 PM  
**To:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>  
**Subject:** RE: New PPC Filing

No I was not able to open your initial document and I did not receive any other email with an attachment. Thank you

Sincerely,



**DOMONIQUE LIMÓN**  
city hearing monitor  
she/ her/ hers  
o 505-924-3657  
e [dlimon@cabq.gov](mailto:dlimon@cabq.gov)  
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**From:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>  
**Sent:** Monday, March 3, 2025 1:14 PM  
**To:** Limon, Domonique <[dlimon@cabq.gov](mailto:dlimon@cabq.gov)>  
**Cc:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>  
**Subject:** RE: New PPC Filing

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500 4<sup>th</sup> St. NW, Ste. 1000 | Albuquerque, NM 87102  
O: 505.848.1800, ext. 1661 | F: 505.848.9710

---

**From:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>  
**Sent:** Monday, March 3, 2025 1:07 PM  
**To:** 'Limon, Domonique' <[dlimon@cabq.gov](mailto:dlimon@cabq.gov)>  
**Cc:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>  
**Subject:** RE: New PPC Filing

Ms. Limon,

I apologize, I will send this via secure email and hopefully you can open it then. If not, could you forward it to your IT department and see if they can open it? We don't use Adobe Acrobat, we use Kofax Power PDF.

Thank you,

Victoria J. Lucero



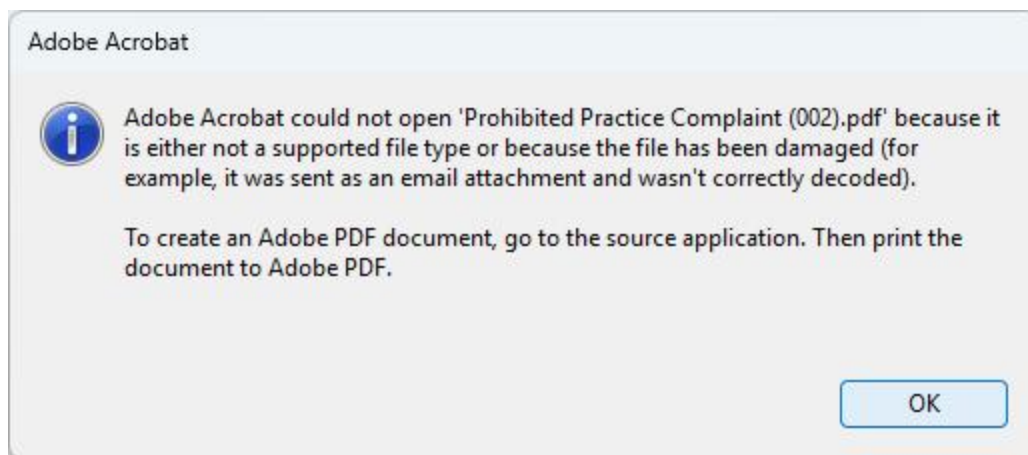
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500 4<sup>th</sup> St. NW, Ste. 1000 | Albuquerque, NM 87102  
O: 505.848.1800, ext. 1661 | F: 505.848.9710

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**From:** Limon, Domonique <[dlimon@cabq.gov](mailto:dlimon@cabq.gov)>  
**Sent:** Monday, March 3, 2025 12:45 PM  
**To:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>  
**Subject:** RE: New PPC Filing

Good Afternoon,

I am unable to open the document served for filing. Please resend the PPC in a supported format.  
Thank you



Sincerely,



**DOMONIQUE LIMÓN**

city hearing monitor

she/ her/ hers

o 505-924-3657

e [dlimon@cabq.gov](mailto:dlimon@cabq.gov)

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**From:** Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>

**Sent:** Monday, March 3, 2025 12:11 PM

**To:** Limon, Domonique <[dlimon@cabq.gov](mailto:dlimon@cabq.gov)>

**Cc:** 'fmmowrer@smdlegal.com' <[fmmowrer@smdlegal.com](mailto:fmmowrer@smdlegal.com)>; 'Danielle@smdlegal.com' <[Danielle@smdlegal.com](mailto:Danielle@smdlegal.com)>; 'trishm@smdlegal.com' <[trishm@smdlegal.com](mailto:trishm@smdlegal.com)>; Keefe, Lauren <[lkeefe@cabq.gov](mailto:lkeefe@cabq.gov)>; Sengel, Samantha <[ssengel@cabq.gov](mailto:ssengel@cabq.gov)>; Jaramillo, Emily V. <[evjaramillo@cabq.gov](mailto:evjaramillo@cabq.gov)>; Gonzalez, Catherine <[cgonzalez@cabq.gov](mailto:cgonzalez@cabq.gov)>; Morrow, Kevin A. <[kmorrow@cabq.gov](mailto:kmorrow@cabq.gov)>; Padilla, Isaac <[iepadilla@cabq.gov](mailto:iepadilla@cabq.gov)>; Lewis, Dan P. <[danlewis@cabq.gov](mailto:danlewis@cabq.gov)>; Baca, Joaquin <[joaquinbaca@cabq.gov](mailto:joaquinbaca@cabq.gov)>; 'tittmann244@gmail.com' <[tittmann244@gmail.com](mailto:tittmann244@gmail.com)>; Brian K. Nichols <[bkn@modrall.com](mailto:bkn@modrall.com)>; Jennifer A. Kittleson <[JAK@modrall.com](mailto:JAK@modrall.com)>; Georgian Spata <[georgian@modrall.com](mailto:georgian@modrall.com)>; Victoria J. Lucero <[victorial@modrall.com](mailto:victorial@modrall.com)>

**Subject:** New PPC Filing

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Good afternoon,

Attached please a *Prohibited Practice Complaint* being filed on behalf of the City of Albuquerque.

Sincerely,

*Victoria J. Lucero*



Assistant to Alex C. Walker and Jennifer A. Kittleson

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**THE CITY OF ALBUQUERQUE  
LABOR-MANAGEMENT RELATIONS BOARD**

**IN THE MATTER OF PROHIBITED PRACTICE:**

**CITY OF ALBUQUERQUE,**

**Petitioner,**

**v.**

**LB 25-07**\_\_\_\_\_

**MIGUEL TITTMANN, in his official capacity  
as President of International Association of  
Fire Fighters Local 244, DANIEL P. LEWIS,  
in his official capacity as City Councilor,  
JOAQUIN BACA, in his official capacity as  
City Councilor, and INTERNATIONAL  
ASSOCIATION OF FIRE FIGHTERS LOCAL 244,**

**Respondents.**

**PROHIBITED PRACTICE COMPLAINT**

Unhappy with the progress of negotiations with Albuquerque Fire and Rescue Chief Emily Jaramillo, Respondent Miguel Tittmann started contacting City Councilors to see if he could get what he wanted. His efforts were successful. He was able to talk to several Councilors and convince two of them to fast-track a Resolution that would override the Chief's ability to negotiate on this point. This was a blatant violation of the Labor Management Relations Ordinance and indisputably constituted a prohibited practice. Through this action, the City of Albuquerque asks the Labor-Management Relations Board to 1) declare that Respondents Miguel Tittmann, Daniel P. Lewis, and Joaquin Baca engaged in a prohibited practice; 2) enjoin each Respondent from engaging in further prohibited practices; 3) enjoin the enforcement of R-25-122; and 4) declare that AFR had the right under the current Collective Bargaining Agreement to set apparatus staffing levels.

## **PARTIES, JURISDICTION, AND VENUE**

1. Petitioner is a political subdivision of the State of New Mexico.
2. Petitioner is a “public employer” as defined by the Public Employee Bargaining Act, Section 10-7E-4(Q).
3. Respondent Miguel Tittmann, the president of IAFF L244, is a duly recognized exclusive bargaining representative.
4. Respondent Daniel P. Lewis is a member of the Albuquerque City Council.
5. Respondent Joaquin Baca is a member of the Albuquerque City Council.
6. Respondent IAFF L244 is the exclusive bargaining representative of the firefighters through the rank of Battalion Chief, employed with Albuquerque Fire Rescue.
7. The Labor-Relations Management Board (the “Board”) has jurisdiction over the Parties and the subject matter of this action pursuant to NMSA 1978, § 10-7E-1 *et seq.* and the City of Albuquerque Labor-Management Relations Ordinance, Section 3-2-10 ROA 1994.
8. Venue in the City of Albuquerque’s Labor-Relations Management Board is proper under the City of Albuquerque Labor-Management Relations Ordinance, Sections 3-2-1 *et seq.* ROA 1994 and NMSA 1978, § 10-7E-1 *et seq.*

## **FACTUAL BACKGROUND**

9. Historically, Albuquerque Fire and Rescue (“AFR”) has assigned two paramedic firefighters to each Rescue apparatus. Since 2021, however, AFR has been working to implement an Advanced Life Support (“ALS”) system. Part of the ALS plan involves assigning one paramedic to each Engine and one to each Rescue. This model will add more paramedics to calls they are traditionally not dispatched to, will reduce treatment delays for critical patients, ensure that if one apparatus is not in service advanced life support care is maintained with paramedics on

multiple trucks, and response times for paramedic care will be increased on the trucks under this model. This model essentially doubles the paramedic staffing levels using existing staffing to improve response times and provision of advanced life support care on more 911 calls. This model will also enhance flexibility in staffing to allow firefighters to job share to improve job satisfaction and maintain fire suppression and EMS skills.

10. On October 15, 2024, the Fire Administration met with IAFF L244 representatives to present a plan to further implement ALS. Under that plan, AFR would assign one paramedic to each Engine and one to each Rescue at all stations.

11. After receiving no feedback, Fire Administration presented the changes to key AFR personnel on October 17, 2024.

12. On October 18, 2024, IAFF sent a letter to Chief Jaramillo with a request to bargain, asserting that Fire Administration's proposal reflected a change in the terms and conditions of employment. *See* Letter from Miguel Tittmann to Chief Emily Jaramillo, October 18, 2024, attached hereto as **Exhibit A**.

13. The assertion that Fire Administration's proposal violated the CBA was incorrect. IAFF L244 entered a current Collective Bargaining Agreement ("CBA") with the City on July 2024. The CBA provides that it "shall not be construed to limit Management Rights under Section 3-2-5 of the Labor Management Relations Ordinance." *See* CBA, relevant portions attached hereto as **Exhibit B**, at ¶ 0.3.2. Those Management Rights include the right "to determine staffing requirements." Section 3-2-5(A)(D). The CBA also expressly provides that "AFR Administration may re-assign the location of an employee receiving Intermediate and Paramedic pay to meet the needs of AFR." Ex. B, CBA ¶ 2.1.3. This right was negotiated in exchange for a significant increase in pay: 15% for paramedic firefighters and 5% for intermediate firefighters. *See id.* The

CBA also grants the Fire Chief the right to implement policies, which would include AFR's staffing policy. Ex. B, CBA ¶ 32.2.2.

14. On October 23, 2024, Chief Jaramillo responded, asking Mr. Tittmann to identify the specific provisions that IAFF asserts would result in changed working conditions and what specific effects IAFF wanted to bargain. *See id.* *See also* Email from Emily Jaramillo to Miguel Tittmann, October 23, 2023, attached hereto as **Exhibit C**.

15. On October 28, 2024, President Tittmann sent an email to Dr. Sengel asking that the City agree to the request to bargain. *See* Email from Miguel Tittmann to Dr. Samantha Sengel, October 28, 2024, attached hereto as **Exhibit D**.

16. On November 12, 2024, Chief Jaramillo met with IAFF and presented a revised operational plan, incorporating changes based on three informational meetings, proposing that the plan to assign one paramedic to each Engine and one would be assigned to each Rescue would be implemented, at this time, only for stations 9, 12, 15 and 20.

17. During the meeting, IAFF presented a proposed Memorandum of Understanding to Chief Jaramillo. The MOU proposed to change the model of service delivery for only two stations, and to continue assigning two paramedic firefighters to each Rescue. *See* Proposed MOU, attached hereto as **Exhibit E**.

18. President Tittmann sent a letter Dr. Sengel, attaching the proposed MOU. *See* Letter from Miguel Tittmann to Dr. Samantha Sengel, November 13, 2024, attached hereto as **Exhibit F**.

19. On November 26, 2024, Fire Administration sent a letter to IAFF stating that it did not intend to bargain. *See* Letter from Deputy Chief Christopher Sotelo to Miguel Tittmann, November 26, 2024, attached hereto as **Exhibit G**.

20. On December 9, 2024, Fire Administration sent a counter proposal, presenting a draft MOU providing that management would have the right to determine additional stations for ALS expansion. *See* Proposed Memorandum of Understanding, attached hereto as **Exhibit H**.

21. On December 17, 2024, Fire Administration prepared Memorandum 318, “AFR Operational Changes Bid Updates,” attached hereto as **Exhibit I**. The Memorandum advised that at stations 9, 12, 15 and 20, one paramedic would be bid to the Engine and one would be bid to the Rescue.

22. On December 19, 2024, President Tittmann presented Fire Administration with a third version of an MOU. This version again included a provision requiring two paramedics for each Rescue. In his email transmitting the MOU, President Tittmann asserted that the issuance of Memo 318 constituted bargaining in bad faith. *See* Email from Miguel Tittmann to Dr. Samantha Sengel, December 19, 2024, attached hereto as **Exhibit J**.

23. On January 17, 2025, IAFF filed a Prohibited Practices Complaint arguing that AFR was required to negotiate with IAFF before implementing the staffing changes. *See* Prohibited Practice Complaint, LB 25-04, attached hereto as **Exhibit K**.

24. Throughout the month of February, Fire Administration continued to meet with and exchange communications regarding the minimum staffing levels. *See* Email Exchange between Miguel Tittmann and Chief Emily Jaramillo, attached hereto as **Exhibit L**. As late as February 19, 2025, IAFF expressed interest in continuing negotiation. *See* Email to Deputy Chief Jimmy Melek from Gregory Montoya, attached hereto as **Exhibit M**.

25. Starting February 13, 2025, Fire Administration proceed with a bid which assigned one paramedic to each Engine and one to each Rescue at stations 9, 12, 15 and 20.

26. Upon information and belief, President Tittmann has contacted members of the Albuquerque City Council to urge them to countermand Fire Administration's decision and force Chief Jaramillo to agree to IAFF's proposal.

27. Upon information and belief, President Tittmann was successful in talking to several City Councilors.

28. On February 24, 2025, IAFF asked the Labor Board to delay consideration of its pending Complaint, explaining that "a resolution" was forthcoming. Fire Administration took this to mean that IAFF believed the parties could reach agreement. It turns out, however, that IAFF was anticipating a "Resolution" for the City Council.

29. On February 28, 2025, Councilors Daniel P. Lewis and Joaquin Baca introduced a Resolution mandating that each Rescue apparatus be staffed with two paramedic firefighters. *See* R-25-122, attached hereto as **Exhibit N**. The Resolution would override Chief Jaramillo's decision to assign one paramedic to each Rescue and one to each Engine.

30. The Councilors requested "immediate action," meaning that the Resolution will be voted on at the meeting scheduled to take place only three days later, on March 3, 2025.

31. Upon information and belief, President Tittmann spoke to Councilors Lewis and Baca and asked them to introduce the Resolution.

32. Upon information and belief, President Tittmann spoke to other Councilors, via phone and in person, and asked them to support the Resolution.

33. The City Council staff provided an analysis of the Resolution. The analysis states that the Resolution was introduced "in response to the Administration's proposed change to reduce the number of paramedics on Rescue Apparatus to one paramedic." *See* Staff Analysis, attached hereto as **Exhibit O**.

34. Although a staff analysis normally presents arguments for and against a proposed bill, the Staff Analysis for R-25-122 only presents the arguments advanced by IAFF, and does not explain the reasons for the Fire Administrations changes or the expected benefits of the changes. *See id.* Upon information and belief, Council Staff copied relied in information from President Tittmann in preparing the Analysis.

35. The Resolution would grant IAFF the relief it was seeking through negotiations with the Fire Administration, overrule the decision of Chief Jaramillo to implement a new staffing plan, prevent any further negotiations on this issue, and strip Fire Administration of its rights under the LMRO and the CBA.

**COUNT I: VIOLATION OF SECTION 3-2-10(C)**  
**(Miguel Tittmann and International Association of Fire Fighters Local 244)**

36. Petitioner incorporates all the forgoing paragraphs as though fully set forth herein.

37. The City of Albuquerque Labor-Management Relations Ordinance prohibits any “appointed official ... for any employee organization” from “attempt[ing] to influence negotiations or to interfere with the normal progress of negotiations between the duly authorized negotiating teams of the city government and of the employee organization.” Section 3-2-10(C) ROA 1994.

38. In February 2025, the Fire Administration was involved with negotiations with IAFF L244 over the minimum staffing requirements for Rescue apparatus.

39. Upon information and belief, President Tittmann attempted to influence and interfere with the normal progress of those negotiations by contacting members of the Albuquerque City Council and urging them to adopt a Resolution that would force Fire Administration to accept a position that it had rejected.

40. Upon information and belief, President Tittmann attempted to influence and interfere with the normal progress of those negotiations by contacting members of the Albuquerque City Council and urging them to support the Resolution introduced by Councilors Lewis and Baca.

41. These acts constituted prohibited practices under Section 3-2-10(C).

42. The above acts were performed in the course and scope of Tittmann's role as president of IAFF L244, and therefore IAFF is vicariously liable for the acts of Tittmann set forth herein.

**COUNT II: VIOLATION OF SECTION 3-2-10(C)**  
**(Daniel P. Lewis)**

43. Petitioner incorporates all the forgoing paragraphs as though fully set forth herein.

44. The City of Albuquerque Labor-Management Relations Ordinance prohibits any "elected or appointed official of the city government" from "attempt[ing] to influence negotiations or to interfere with the normal progress of negotiations between the duly authorized negotiating teams of the city government and of the employee organization." Section 3-2-10(C) ROA 1994.

45. In February 2025, the Fire Administration was involved with negotiations with IAFF L244 over the minimum staffing requirements for Rescue apparatus.

46. Upon information and belief, Councilor Lewis attempted to influence and interfere with the normal progress of those negotiations by discussing minimum staffing requirements with President Tittmann when that topic was a discussion of negotiations between Fire Administration and IAFF.

47. Upon information and belief, Councilor Lewis attempted to influence and interfere with the normal progress of those negotiations by introducing a Resolution providing relief that IAFF has sought, but had not obtained, during negotiations.



48. Upon information and belief, Councilor Lewis attempted to influence and interfere with the normal progress of those negotiations by fast tracking the vote on the Resolution as a means to immediately override the decision of Chief Jaramillo.

49. Upon information and belief, Councilor Lewis attempted to influence and interfere with the normal progress of those negotiations by preventing Fire Administration from continuing to negotiate about the staffing levels for Rescue apparatus.

50. Upon information and belief, Councilor Lewis attempted to influence and interfere with the normal progress of those negotiations by allowing IAFF to circumvent the negotiation process and obtain rights it did not bargain for.

51. Each of these acts constituted a prohibited practice under Section 3-2-10(C).

**COUNT III: VIOLATION OF SECTION 3-2-10(C)**  
**(Juaquin Baca)**

52. Petitioner incorporates all the forgoing paragraphs as though fully set forth herein.

53. The City of Albuquerque Labor-Management Relations Ordinance prohibits any “elected or appointed official of the city government” from “attempt[ing] to influence negotiations or to interfere with the normal progress of negotiations between the duly authorized negotiating teams of the city government and of the employee organization.” Section 3-2-10(C) ROA 1994.

54. In February 2025, the Fire Administration was involved with negotiations with IAFF L244 over the minimum staffing requirements for Rescue apparatus.

55. Upon information and belief, Councilor Baca attempted to influence and interfere with the normal progress of those negotiations by discussing minimum staffing requirements with President Tittmann when that topic was a discussion of negotiations between Fire Administration and IAFF.

56. Upon information and belief, Councilor Baca attempted to influence and interfere with the normal progress of those negotiations by introducing a Resolution providing relief that IAFF has sought, but had not obtained, during negotiations.

57. Upon information and belief, Councilor Baca attempted to influence and interfere with the normal progress of those negotiations by fast tracking the vote on the Resolution as a means to immediately override the decision of Chief Jaramillo.

58. Upon information and belief, Councilor Baca attempted to influence and interfere with the normal progress of those negotiations by preventing Fire Administration from continuing to negotiate about the staffing levels for Rescue apparatus.

59. Upon information and belief, Councilor Baca attempted to influence and interfere with the normal progress of those negotiations by allowing IAFF to circumvent the negotiation process and obtain rights it did not bargain for.

60. Each of these acts constituted a prohibited practice under Section 3-2-10(C).

#### **COUNT IV: DECLARATORY RELIEF**

61. Petitioner incorporates all the forgoing paragraphs as though fully set forth herein.

62. Under the Labor Management Relations Ordinance, management has the right to “determine staffing requirements.” Section 3-2-5(A)(D).

63. Unless there is a specific provision in a CBA to the contrary, management retains this right.

64. The IAFF CBA does not contain a provision limiting management’s right to determine staffing requirements. To the contrary, the CBA provides that “Nothing in this article shall be construed to limit Management Rights under Section 3-2-5 of the Labor Management Relations Ordinance.” Ex. B, CBA ¶ 0.3.4.

65. The CBA further provides that “AFR Administration may re-assign the location of an employee receiving Intermediate or Paramedic pay to meet the needs of AFR.” Ex. B, CBA ¶ 2.1.3.

66. The CBA also grants the Fire Chief the right to implement policies, which would include AFR’s staffing policy. Ex. B, CBA ¶ 32.2.2.

67. There is no provision in the CBA granting IAFF control over staffing levels.

68. There is no provision in the CBA granting IAFF control over the bid process.

69. The CBA is properly interpreted to give Fire Administration the authority to set staffing levels.

70. The decision to assign one paramedic to each Engine and one to each Rescue at certain stations was a staffing decision.

71. The decision to assign one paramedic to each Engine and one to each Rescue at certain stations was within the rights of Fire Administration under the LMRO and the CBA.

WHEREFORE, the City respectfully requests the Labor-Management Relations Board issue an order 1) finding that each Respondent engaged in a prohibited practice; 2) enjoining Respondents from further attempting to influence and interfere with the normal progress of those negotiations; 3) enjoining the enforcement of R-25-122; and 4) declaring that Fire Administration had the right under the current Collective Bargaining Agreement to set apparatus staffing levels, and 5) such further relief the Board deems proper.

Respectfully submitted,

MODRALL, SPERLING, ROEHL, HARRIS  
& SISK, P.A.

By: /s/ Brian K. Nichols  
Brian K. Nichols ([bkn@modrall.com](mailto:bkn@modrall.com))  
Jennifer A. Kittleson ([jak@modrall.com](mailto:jak@modrall.com))  
500 Fourth Street NW, Suite 1000  
P. O. Box 2168  
Albuquerque, New Mexico 87103-2168  
Telephone: 505-848-1852  
*Attorneys for Petitioner*

**CERTIFICATE OF SERVICE**

I certify that on this 3<sup>rd</sup> day of March, 2025, I served a copy of the foregoing pleading to the parties listed below by electronic mail at the contact information listed below.

Daniel P. Lewis  
P.O. Box 1293  
Albuquerque, NM 87103  
[danlewis@cabq.gov](mailto:danlewis@cabq.gov)

Joaquin Baca  
P.O. Box 1293  
Albuquerque, NM 87103  
[joaquinbaca@cabq.gov](mailto:joaquinbaca@cabq.gov)

Isaac Padilla  
Director of Counsel Services  
P.O. Box 1293  
Albuquerque, NM 87103  
[iepadilla@cabq.gov](mailto:iepadilla@cabq.gov)

Kevin Morrow  
Deputy Director/General Counsel of Counsel Services  
P.O. Box 1293  
Albuquerque, NM 87103  
[kmorrow@cabq.gov](mailto:kmorrow@cabq.gov)

Miguel Tittmann  
IAFF Local 244  
P.O. Box 25602  
Albuquerque, NM 87125  
[tittmann244@gmail.com](mailto:tittmann244@gmail.com)

International Association of Fire Fighters Local 244  
c/o Frederick M. Mowrer  
115 Eighth Street SW  
Post Office Box 1966  
[fmowrer@smdlegal.com](mailto:fmowrer@smdlegal.com)

MODRALL, SPERLING, ROEHL, HARRIS  
& SISK, P.A.

By: /s/Brian K. Nichols  
Brian K. Nichols

W5303092.DOCX



# **Albuquerque Area Fire Fighters Local 244**

**International Association of Fire Fighters**

**P.O. Box 25602**

**ALBUQUERQUE, NEW MEXICO 87125-0602**

**October 18, 2024**

**Re: AFR EMS System Changes  
Chief Jaramillo,**

**Chief,**

**Following yesterdays (10/17/24) presentation to the Executive Staff and Battalion Chief meeting, IAFF Local 244 believes the proposal to implement a widespread change to AFR staffing model is a change to the terms and conditions of employment of our members. This change in working conditions obligates that the City of Albuquerque negotiate said changes with IAFF Local 244.**

**IAFF Local 244 requests to bargain the effects of the proposed changes. Specifically, the AFR Administrative Instruction: Staffing Policy and the Administrative Policy: Bid Process. The proposal presented was absent specific language to each of these documents as well as other potential documents this major change would affect.**

**The proposed changes bring up many questions on how this change will affect the operations, service delivery, safety and morale of our department. Many questions that have not been answered or negotiated with Local 244. We look forward to negotiating these proposed changes and have many ideas on how to enhance the emergency services to the citizens of Albuquerque and maintain a harmonious relationship between Labor and management in AFR.**

**We look forward to scheduling a time to sit down and negotiate the effects of these changes.**

**Respectfully,**

**Miguel Tittmann  
President  
IAFF Local 244  
P.O. Box 25602  
Albuquerque, NM 87125**

**AFFILIATED WITH - NEW MEXICO PROFESSIONAL FIRE FIGHTERS ASSOCIATION**

# AGREEMENT

between

THE CITY OF ALBUQUERQUE

and

THE ALBUQUERQUE AREA FIRE FIGHTERS UNION

IAFF Local 244

City Chapter



Effective July 1, 2024 to June 30, 2027

## RECITALS

- 0.1.1 It is the purpose of this Agreement to achieve and maintain harmonious relations between the employer and the Union; to provide for equitable and peaceful adjustment of differences which may arise and to establish standards of wages, hours and other conditions of employment, and to guarantee the delivery of quality service to the citizens of Albuquerque.
- 0.1.2 The general purpose of this Agreement is to provide for orderly and constructive employee relations in the public interest, in the interest of the employees herein covered and promote harmony, cooperation and understanding between the employer and the employees in this Unit; and to afford protection of the rights and privileges of employees in the Unit and the employer.
- 0.1.3 The parties agree that their respective policies will not violate the rights of an employee covered by this agreement, in accordance with State and Federal laws, because of race, age, sex, sexual orientation, creed, color, national origin, religion, union or non-union affiliation. Neither party will tolerate sexual harassment.
- 0.2 Authority
- 0.2.1 This Agreement is made by and between the CITY OF ALBUQUERQUE, Albuquerque, New Mexico, hereinafter called the "City", and the ALBUQUERQUE AREA FIRE FIGHTERS UNION, IAFF LOCAL 244, hereinafter called the "Union". For the purposes of this Agreement, "employee" shall mean any City employee recognized by the City as part of the bargaining unit represented for the purposes of collective bargaining by the Union. For purposes of this agreement, the ALBUQUERQUE FIRE RESCUE hereinafter will be called the "Department" or "AFR".
- 0.3 Recognition
- 0.3.1 The City of Albuquerque recognizes the Albuquerque Fire Fighters Union, IAFF Local 244, as the exclusive representative for all sworn, permanent, non-probationary safety sensitive fire fighters through the rank of Battalion Chief. For the purpose of this agreement "Member(s)", "Firefighter(s)", "Fire Fighter(s)", "Employee(s)", "Bargaining Unit Members" and "AFR Bargaining Unit Personnel" shall refer to all sworn, permanent, non-probationary safety sensitive employees from the rank of Firefighter through the rank of Battalion Chief.
- 0.3.2 In the event a final, written order of the Labor Board alters the scope of the bargaining unit, the City and the Union will meet to negotiate any changes to the contract necessitated by the order. If a Labor Board decision is appealed, the parties shall comply with the rules established by the court of jurisdiction.



- 0.3.3 Employees assigned to the Communications and Dispatch Division shall be sworn fire fighters.
- 0.3.4 Nothing in this article shall be construed to limit Management Rights under Section 3-2-5 of the Labor Management Relations Ordinance.

## PAY PROVISIONS

2.1 It is understood by the parties that the implementation of any wage and/or benefit increases in FY 25, FY 26, and FY 27, separately or together, are subject to City Council budget appropriation. The Parties understand and agree that the FY 25, 26, and 27, separately and together, rates in wages and paramedic pay are together and separately contingent on: the terms of Section 3-2-19 of the City's LMRO; and also, approval and appropriation, in and for the relevant FY budget by the City Council and signature by the Mayor. The rates in wages, longevity, and paramedic pay would be effective on the first full pay period following July 1 of each fiscal year. There shall be no retroactive compensation benefit in this agreement.

2.1.1 No wage increase is effective until this Agreement is ratified, approved by the Mayor, and completely signed. No wage increase is effective until the pre-conditions (conditions precedent) in 2.1 are met each fiscal year. If these pre-conditions are met, then effective the first full pay period of each fiscal year, the wages in Appendix A shall apply to bargaining unit employees.

### 2.1.2 Prohibition on Stacking

Employees of all ranks, except for Battalion Chiefs, may receive only one, whichever is the highest, of the following wages and incentive pay: Intermediate, Paramedic, Commissioned Fire Investigator, EMD/EFD Certified Dispatcher, Accelerant Detection Canine Handler, or Crisis Response Canine Handler except that Canine Handlers current as the of the effective date of this Agreement may receive both Canine Handler and Commissioned Fire Investigator pay (but no other combination).

### 2.1.3 EMT (Basic, Intermediate, Paramedic) Wages

Three levels of EMT wages are built into the wage table in Appendix A: Basic, Intermediate (EMT-I or Int), and Paramedic (EMT-P or Para). Employees are eligible to receive Intermediate and Paramedic Wages only under the following terms.

- Employees meet and retain all qualifications for the position, including state license and City credentialed. In the discretion of the Fire Chief or designee, employees may receive 4% added to wages while in EMT paramedic school, but not while in EMT intermediate school. Commissioned Fire Investigators may receive both 4% add on while in paramedic school and also receive Incentive Pay under Section 2.6.
- Employees are required to be available to perform Intermediate or Paramedic duties at all times when on duty. Employees understand and agree that AFR Administration may re-assign the location of an employee receiving Intermediate or Paramedic pay to meet the needs of AFR.
- The number of Intermediates is limited to 60 employees and Paramedics is limited to 250 employees. The City may unilaterally manage qualifying employees after the Effective Date. If either or both limit is met, then the Union may make recommendations in the Labor Management Committee, Section 1.3.1.
- In FY 25, Battalion Chiefs with an EMT-P or an EMT-I may receive 2.5% added to their base rate of pay. After FY 25, Battalion Chiefs are not eligible to receive Intermediate or Paramedic Wages, except for the EMS Battalion Chief.

- 32.2 AFR Department Policies
- 32.2.1 All AFR Department policies will be provided on the City's Target Solutions file center or its successor.
- 32.2.2 The Union shall be provided the opportunity to propose additions and modifications to the AFR Policies. The Union shall also be provided the opportunity to meet with the Fire Chief or the Fire Chief's designee to discuss the proposed additions and modifications. This provision shall not be interpreted in a manner that in any way reduces or eliminates the Fire Chief's rights and authority to approve and implement the guidelines.
- 32.3 Patient/ Citizen Health Condition
- 32.3.1 Both parties recognize the need for patient confidentiality. Firefighters shall not discuss or divulge patient or incident information without authorization of the Fire Chief or designee. The exceptions are when necessitated for official case reviews, departmental continuing education and legal requirements. Legal requirements are court testimony, depositions, departmental hearings, departmental investigations and with the City Attorney. Additionally, information shall be provided to the Quality Assurance Officers and the Medical Director.

**Jaramillo, Emily V.**

---

**From:** Jaramillo, Emily V.  
**Sent:** Wednesday, October 23, 2024 12:13 PM  
**To:** Miguel Tittmann  
**Cc:** Greg Montoya; Sengel, Samantha  
**Subject:** Re: Request to bargain

President Tittmann,

I have received your request to bargain. Before I send an official response, can you please identify the provisions in the proposed plan where labor believes there are changes in the working conditions of a firefighter as well as the specific effects that labor is requesting to bargain? With this information I can better understand what will be discussed in bargaining and can better respond. Please also consider that these policies are still being revised, the final version will not be implemented for several months, and labor will be part of the policy review process that we already have in place.

Respectfully,

Emily Jaramillo  
Fire Chief  
**Albuquerque Fire Rescue**  
11500 Sunset Gardens  
Albuquerque NM 87121  
Tel 505-768-9355 / Cell 505-934-1381



---

**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Friday, October 18, 2024 11:31 AM  
**To:** Jaramillo, Emily V. <evjaramillo@cabq.gov>  
**Cc:** Greg Montoya <Gjmontoya13@gmail.com>; Sengel, Samantha <ssengel@cabq.gov>  
**Subject:** Request to bargain

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Chief,

Please see attached letter to request to bargain.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929

**Jaramillo, Emily V.**

---

**From:** Sengel, Samantha  
**Sent:** Monday, October 28, 2024 6:01 PM  
**To:** Jaramillo, Emily V.  
**Subject:** Fw: Request to bargain  
**Attachments:** IAFF L244 2015.pdf; IAFF L244 2015.pdf; Letter to AFR 2024 Final.pdf; EMS Changes Presentation Draft\_V3.pptx

Samantha Sengel, EdD  
Chief Administrative Officer  
City of Albuquerque



---

**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Monday, October 28, 2024 5:50:26 PM  
**To:** Sengel, Samantha <:ssengel@cabq.gov>  
**Subject:** Fwd: Request to bargain

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Madam CAO,

I am attaching IAFF Local 244's request to bargain sent October 18th. A response was sent by the Fire Chief to Local 244 asking for specific provisions in the proposed plan (see attached powerpoint presentation) that change working conditions. See attached response dated October 25th.

We believe the idea presented is a sweeping change to the fabric of our department and may cause irreparable harm including, but not limited to, a unilateral changes in rank structure, safety, service delivery, seniority, overtime, assignments through a seniority based bid, morale and the well being of our FFs . These changes in working conditions are what obligate the need to negotiate the effects of the proposed changes.

The affected policies and procedures range from COA administrative instructions, AFR policies, SOGs, and contractual language that all connect to past practices of Albuquerque Fire Rescue. Our Executive board is currently identifying as many as we can as to be prepared once at the table.

We hoped to have a date and time set to officially sit down and negotiate prior to scheduled informational meetings scheduled for tonight, Wednesday and Thursday. We had hoped to have these meetings at our hall allowing the membership to discuss this very serious change in some comfort allowing for productive dialogue. This has not happened and it is the stance of the IAFF Local 244 executive board to not allow the meetings at our hall with out confirmation we will open up negotiations.

We hope to hear a response from the City of Albuquerque on a date, time and location for this preliminary negotiations meeting to occur.

Respectfully,



Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929

Begin forwarded message:

**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Subject:** Request to bargain  
**Date:** October 25, 2024 at 2:07:07 PM MDT  
**To:** Emily Jaramillo <evjaramillo@cabq.gov>

Chief Jaramillo,

I am in receipt of your response requesting to identify the provisions in your proposal that change working conditions. I was unable identify any substantive provisions in the power point presentation distributed at the executive meeting.

The idea presented is a sweeping change to the fabric of our department and may cause irreparable harm including, but not limited to, a unilateral changes in rank structure, safety, service delivery, seniority, overtime, assignments through a seniority based bid, morale and the well being of our FFs . These changes in working conditions are what obligate the need to negotiate the effects of the proposed changes.

Our Executive Board has been busy identifying policies, procedures, contractual language and past practice that this sweeping change could affect. As we have only been presented with the idea of splitting the rescues along with a bid (defining assignments to stations), It is at the table that we hope to identify all of the effected documents and past practice this sweeping change touches so that we may best collectively bargain the effects.

The idea proposed is not a novel idea and has been discussed and debated extensively for decades. This Local has fought to protect a service delivery model admired and coveted by departments around the country. Twice before, under the Berry Administration, we fended off this unilateral change that would dilute the services we currently provide. We stand with every FF who has previously defended AFD, AFR and our two medic Rescue system. We look forward to discussing and negotiating with the City of Albuquerque ways we can expand our departments service to the citizens while maintaining the integrity and foundation of our department.

Please identify a date and time you are available to negotiate the effects of these potential unilateral changes.

Respectfully,

Captain Miguel Tittmann

IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



**MEMORANDUM OF UNDERSTANDING  
BETWEEN THE INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS  
AND THE CITY OF ALBUQUERQUE REGARDING CHANGING OF WORK  
SCHEDULE / FORCE HIRE**

---

**THIS MEMORANDUM OF UNDERSTANDING (“MOU”)** is entered into by and between the City of Albuquerque (“City”) and the International Association of Fire Fighters (“IAFF”) LOCAL 244 (the City and the Union are collectively referred to as the “Parties”).

**WHEREAS**, the Union is the exclusive bargaining representative for the employees covered by this MOU;

**WHEREAS**, the Parties have entered into a Collective Bargaining Agreement (“CBA”) effective from July 1, 2024 until June 30, 2027;

**WHEREAS**, the Parties are required by law to abide by the terms of the CBA until a successor agreement is reached;

**WHEREAS**, the terms of the CBA allow the Parties to enter into written Memoranda of Understanding (MOUs) during the term of the CBA;

**WHEREAS**, the parties agree that preserving seniority is a foundational component in the fire service and should be protected;

**WHEREAS**, the parties recognize that having an annual station bid process provides firefighters with a consistent assignment to an apparatus based on their contractually defined seniority;

**WHEREAS**, the parties agree that having a department that job shares and provides firefighters as many opportunities as possible for varying assignments is productive to service delivery and firefighter morale while maintaining firefighter safety;

**WHEREAS**, the parties agree that providing at least two Paramedics on critical emergency response is best practice for service delivery;

**WHEREAS**, the parties agree that the current model of providing two ALS (advanced life support) trained firefighters on transport capable units should be preserved and expanded upon;

**WHEREAS**, the parties recognize that ALS expansion (providing ALS care from Engine apparatus as well as Rescue apparatus in tandem) is a mutual goal in advancing the services provided by Albuquerque Fire Rescue;

**WHEREAS**, the parties recognize that this mutual goal of providing ALS expansion from Engine apparatus as well as Rescue apparatus in tandem, will take time and resources, and should be executed in steps.

**NOW, THEREFORE,** the Parties agree to the following:

- I. TERM OF MOU.** This MOU shall remain in full force and effect for the duration of the current CBA and that the provisions in this MOU shall be adopted in the subsequent CBA.
- II. EFFECTIVE DATE.** The Parties agree that, so long as both Parties sign this MOU, the “effective date” is the date that the last Party executes this MOU.
- III. TERMS.**
  - 1. The Parties agree that an annual bid will be executed mutually by the Fire Chief and Union President or their designees. This Bid will allow members to bid to designated positions on apparatus based on their rank, seniority and EMS licensure.
  - 2. The parties agree that 2 stations be identified every year to be expanded on their model of service delivery. The model will strive to maintain two ALS level firefighters on transport capable units while also providing a minimum of one ALS level firefighter on the engine apparatus responding from the same station.
  - 3. The parties agree, if resources allow, that this process will begin on execution of this MOU and agree to meet annually to assess resource availability and identify which 2 stations will be next to expand to this model of service delivery.
- IV. FREELY AND VOLUNTARILY ENTERED.** This MOU has been entered into freely and voluntarily between the Parties, based on their own judgment, knowledge, and information without relying on any promise or understanding except as expressly provided herein.
- V. MOU CREATES NO THIRD-PARTY BENEFITS.** By entering into this MOU, the Parties do not intend to create any right, title, or interest in or for the benefit of any person other than the Parties. No person shall claim any right, title, or interest under this MOU or to seek to enforce this MOU as a third-party beneficiary of this MOU.
- VI. NO FURTHER AGREEMENT.** This MOU incorporates all the agreements, covenants, and understandings between the parties hereto and all such agreements, covenants, and understandings have been merged into this MOU. This MOU expresses the entire MOU and understanding between the parties. No prior agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless embodied in this MOU.
- VII. SEVERABILITY.** In case any one or more of the provisions contained in this MOU or any application thereof shall be invalid, illegal, or unenforceable in any respect, the validity, legality, and enforceability of the remaining provisions contained herein and any other application thereof shall not in any way be affected or impaired thereby.

**VIII. ELECTRONIC SIGNATURES.** The Parties agree that this MOU may be electronically signed and that the electronic signatures appearing on the agreement are the same as handwritten signatures for the purposes of validity, enforceability, and admissibility.

**IN WITNESS WHEREOF,** each party has executed this agreement on the date indicated by the signature.

SIGNATURES TO BEGIN ON NEXT PAGE  
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**INTERNATIONAL ASSOCIATION  
OF FIRE FIGHTERS 244**

APPROVED BY:

\_\_\_\_\_  
Miguel Tittmann, President

Date: \_\_\_\_\_

**CITY OF ALBUQUERQUE**

APPROVED BY:

\_\_\_\_\_  
Samantha Sengel, Chief Administrative Officer  
City of Albuquerque

Date: \_\_\_\_\_

RECOMMENDED BY:

\_\_\_\_\_  
Ian Stoker, Director,  
Human Resources Department

Date: \_\_\_\_\_

APPROVED AS TO LEGAL FORM:

\_\_\_\_\_  
Lauren Keefe  
City Attorney City of Albuquerque

Date: \_\_\_\_\_

**Jaramillo, Emily V.**

---

**From:** Jaramillo, Emily V.  
**Sent:** Wednesday, November 13, 2024 6:57 PM  
**To:** Miguel Tittmann; Sengel, Samantha  
**Cc:** Sotelo, Christopher M.  
**Subject:** Re: IAFF position

President Tittmann,

Thank you for sending the digital version of the MOU provided yesterday in Labor Management. This helps Fire Administration have a better idea of what the IAFF Local 244 is intending to bargain. Please give us a few days to review the letter sent today and MOU and we will provide a response to your request to bargain by end of business Monday, November 18<sup>th</sup> at the latest.

Respectfully,

Emily Jaramillo  
Fire Chief  
***Albuquerque Fire Rescue***  
11500 Sunset Gardens  
Albuquerque NM 87121  
Tel 505-768-9355 / Cell 505-934-1381



---

**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Wednesday, November 13, 2024 11:31 AM  
**To:** Sengel, Samantha <ssengel@cabq.gov>  
**Cc:** Jaramillo, Emily V. <evjaramillo@cabq.gov>  
**Subject:** IAFF position

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Madam CAO Sengel,

The International Association of Firefighters Local 244 urges your support. Please see referenced letter and attached documents for reference.

Respectfully,

**MEMORANDUM OF UNDERSTANDING  
BETWEEN THE INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS  
AND THE CITY OF ALBUQUERQUE REGARDING CHANGING OF WORK  
SCHEDULE / FORCE HIRE**

---

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**WHEREAS**, the terms of the CBA allow the Parties to enter into written Memoranda of Understanding (MOUs) during the term of the CBA;

**WHEREAS**, the parties agree that preserving seniority is a foundational component in the fire service and should be protected;

**WHEREAS**, the parties recognize that having an annual station bid process provides firefighters with a consistent assignment to an apparatus based on their contractually defined seniority;

**WHEREAS**, the parties agree that having a department that job shares and provides firefighters as many opportunities as possible for varying assignments is productive to service delivery and firefighter morale while maintaining firefighter safety;

**WHEREAS**, the parties agree that providing at least two Paramedics on critical emergency response is best practice for service delivery;

**WHEREAS**, the parties agree that the current model of providing two ALS (advanced life support) trained firefighters on transport capable units should be preserved and expanded upon;

**WHEREAS**, the parties recognize that ALS expansion (providing ALS care from Engine apparatus as well as Rescue apparatus in tandem) is a mutual goal in advancing the services provided by Albuquerque Fire Rescue;

**WHEREAS**, the parties recognize that this mutual goal of providing ALS expansion from Engine apparatus as well as Rescue apparatus in tandem, will take time and resources, and should be executed in steps.



**NOW, THEREFORE,** the Parties agree to the following:

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- II. EFFECTIVE DATE.** The Parties agree that, so long as both Parties sign this MOU, the “effective date” is the date that the last Party executes this MOU.
- III. TERMS.**
  - 1. The Parties agree that an annual bid will be executed mutually by the Fire Chief and Union President or their designees. This Bid will allow members to bid to designated positions on apparatus based on their rank, seniority and EMS licensure.
  - 2. The parties agree that 2 stations be identified every year to be expanded on their model of service delivery. The model will strive to maintain two ALS level firefighters on transport capable units while also providing a minimum of one ALS level firefighter on the engine apparatus responding from the same station.
  - 3. The parties agree, if resources allow, that this process will begin on execution of this MOU and agree to meet annually to assess resource availability and identify which 2 stations will be next to expand to this model of service delivery.
- IV. FREELY AND VOLUNTARILY ENTERED.** This MOU has been entered into freely and voluntarily between the Parties, based on their own judgment, knowledge, and information without relying on any promise or understanding except as expressly provided herein.
- V. MOU CREATES NO THIRD-PARTY BENEFITS.** By entering into this MOU, the Parties do not intend to create any right, title, or interest in or for the benefit of any person other than the Parties. No person shall claim any right, title, or interest under this MOU or to seek to enforce this MOU as a third-party beneficiary of this MOU.
- VI. NO FURTHER AGREEMENT.** This MOU incorporates all the agreements, covenants, and understandings between the parties hereto and all such agreements, covenants, and understandings have been merged into this MOU. This MOU expresses the entire MOU and understanding between the parties. No prior agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless embodied in this MOU.
- VII. SEVERABILITY.** In case any one or more of the provisions contained in this MOU or any application thereof shall be invalid, illegal, or unenforceable in any respect, the validity, legality, and enforceability of the remaining provisions contained herein and any other application thereof shall not in any way be affected or impaired thereby.

**VIII. ELECTRONIC SIGNATURES.** The Parties agree that this MOU may be electronically signed and that the electronic signatures appearing on the agreement are the same as handwritten signatures for the purposes of validity, enforceability, and admissibility.

**IN WITNESS WHEREOF,** each party has executed this agreement on the date indicated by the signature.

SIGNATURES TO BEGIN ON NEXT PAGE  
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**INTERNATIONAL ASSOCIATION  
OF FIRE FIGHTERS 244**

APPROVED BY:

\_\_\_\_\_  
Miguel Tittmann, President

Date: \_\_\_\_\_

**CITY OF ALBUQUERQUE**

APPROVED BY:

\_\_\_\_\_  
Samantha Sengel, Chief Administrative Officer  
City of Albuquerque

Date: \_\_\_\_\_

RECOMMENDED BY:

\_\_\_\_\_  
Ian Stoker, Director,  
Human Resources Department

Date: \_\_\_\_\_

APPROVED AS TO LEGAL FORM:

\_\_\_\_\_  
Lauren Keefe  
City Attorney City of Albuquerque

Date: \_\_\_\_\_



November 12, 2024

New Mexico EMS Bureau, Bureau Chief Thornton,

On behalf of the Metro Fire Chiefs Association, I am writing to express our concerns regarding the limited training opportunities statewide for fire-based EMS. The number of advanced providers being trained annually is not sufficient to meet the growing needs of our communities, which is creating gaps in coverage and impacting the ability to provide quality emergency medical care for our citizens.

As the demand in New Mexico for highly skilled paramedics rises, ensuring that there are ample training resources and opportunities for advanced education is essential. Unfortunately, we are seeing a concerning trend of fire departments not being able to have our training needs met by the institutions that are regulating the courses. This shortfall is placing additional burdens on existing staff and making strategic planning for fire departments difficult.

To address this pressing issue, we respectfully request that the Metro Fire Chiefs Association be granted an official position with the Joint Organization on Education in Emergency Medical Services (JOE). Our involvement would allow us to contribute insights and advocate for necessary changes to improve training accessibility and standards. Additionally, we believe an evaluation of the JOE's authority with the EMS Bureau is necessary as they are not currently meeting the needs of fire-based EMS across the state. Clarifying and potentially expanding the scope of the JOE's influence would enable a more strategic approach to addressing the training and staffing challenge our fire departments are facing.

Our goal is to work collaboratively with the EMS Bureau to ensure that our firefighters receive the advanced training that we need, enabling our departments to deliver the highest quality of care in a very challenged system. We believe that by securing a formal role within the JOE and reevaluating its authority, we can contribute to meaningful, sustainable improvements in our systems of care in communities across New Mexico.

Thank you for considering these requests. We look forward to the opportunity to discuss these issues further and work together toward a solution that supports both the staffing and operations of our departments and the residents of our state.

Sincerely,

  
Greg Perez (Nov 12, 2024 07:52 MST)

Greg Perez,  
Fire Chief, Bernalillo County Fire and Rescue  
Chair, Metro Fire Chiefs Association

**Jaramillo, Emily V.**

---

**From:** Sotelo, Christopher M.  
**Sent:** Tuesday, November 26, 2024 8:53 AM  
**To:** Miguel Tittmann  
**Cc:** Jaramillo, Emily V.; Sengel, Samantha; Gonzalez, Catherine; Smalls, Tasha S  
**Subject:** Response to Request to Bargain  
**Attachments:** Response to Request to Bargain.pdf  
  
**Importance:** High

General President Tittmann,

Attached is Fire Administrations' response to request to bargain.

Respectfully,

Christopher Sotelo  
Deputy Chief of Human Resources  
**Albuquerque Fire Rescue**  
11500 Sunset Gardens Rd. SW  
Albuquerque, NM 87121  
505.768.9305 (w) / 505.934.8704 (c)



**Confidentiality Notice:**

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# City of Albuquerque

**Albuquerque Fire Rescue**  
*Emily V. Jaramillo, Fire Chief*



**Timothy M. Keller, Mayor**

**November 26, 2024**

---

**TO: Miguel Tittmann, General President, IAFF Local 244**  
**FROM: Christopher Sotelo, Deputy Chief, Human Resources**  
**RE: Request to Re-Open Bargaining**

President Tittmann,

Thank you for providing a response to CAO Sengel and Chief Jaramillo. The bullet points that you have identified in the letters are operational decisions and management rights and the effects have been discussed in bargaining both for the operational changes made during the implementation of Stations 2 and 3 and during bargaining for the current contract.

After the pay structure for intermediates and paramedics was bargained into the CBA, Fire Administration is moving forward with the implementation of operational changes that will not only allow for flexibility for our members, but also enhance AFR's EMS service delivery. We also listened to the many members and Eboard members who participated in Chief's meetings, including yourself, when you asked in the third session for a more gradual roll out of the 2/3 model with less stations, utilization of the paramedic Captains, and utilization of the Intermediates. Because the effects of this was discussed and addressed in recent bargaining, management does not agree to your request to re-open bargaining with a negotiator just a few months after the contract was bargained. However, we also believe that it is critical for labor and management to meet as soon as possible.

Fire Administration wants to ensure that labor helps determine the best process for firefighters to bid into the positions management has designated for paramedics and intermediates; we currently have three options that we believe respect seniority that we would like to discuss with labor. We have also identified an intermediate training program to be held at the AFR Academy in August and would like to discuss the selection process for members to attend intermediate training with labor.

We understand that this is a holiday week, but administration is available to any time this week or next week. Please let us know when you are available so I can schedule it. We look forward to sitting down to iron out the remaining items needed to implement these changes in the next bid.

**MEMORANDUM OF UNDERSTANDING  
BETWEEN THE INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS  
AND THE CITY OF ALBUQUERQUE REGARDING EXPANSION OF SERVICE  
DELIVERY**

---

**THIS MEMORANDUM OF UNDERSTANDING (“MOU”)** is entered into by and between the City of Albuquerque (“City”) and the International Association of Fire Fighters (“IAFF”) LOCAL 244 (the City and the Union are collectively referred to as the “Parties”).

**WHEREAS**, the Union is the exclusive bargaining representative for the employees covered by this MOU;

**WHEREAS**, the Parties have entered into a Collective Bargaining Agreement (“CBA”) effective from July 1, 2024 until June 30, 2027;

**WHEREAS**, the Parties are required by law to abide by the terms of the CBA until a successor agreement is reached;

**WHEREAS**, the terms of the CBA allow the Parties to enter into written Memoranda of Understanding (MOUs) during the term of the CBA;

**WHEREAS**, the Parties agree that it is in the best interest of the public to make decisions that are efficient while using existing resources to provide expansion of services and improve access to critical care

**WHEREAS**, the Parties agree that preserving seniority is a foundational component in the fire service and should be protected;

**WHEREAS**, the Parties agree that management holds the right of assignment and this right should be protected;

**WHEREAS**, the Parties recognize that having a station bid process provides firefighters with a consistent assignment to an apparatus;

**WHEREAS**, the Parties agree that having a department that job shares and provides firefighters as many opportunities as possible for varying assignments is productive to service delivery and firefighter morale while maintaining firefighter safety;

**WHEREAS**, the Parties agree that providing advanced EMS providers on critical emergency response is best practice for service delivery;

**WHEREAS**, the Parties agree that providing two ALS (advanced life support) trained firefighters on any fire apparatus is ideal, if resources allow;

**WHEREAS**, the Parties recognize that ALS expansion (providing ALS care from Engine apparatus as well as Rescue apparatus in tandem) is a mutual goal in advancing the services provided by Albuquerque Fire Rescue, if resources allow;

**WHEREAS**, the Parties recognize that this mutual goal of providing ALS expansion from Engine apparatus as well as Rescue apparatus should be completed in tandem and is contingent of available resources.

**NOW, THEREFORE**, the Parties agree to the following:

- I. TERM OF MOU.** This MOU shall remain in full force and effect for the duration of the current CBA and expires if not incorporated into any subsequent CBA. The Parties further agree that the terms of this MOU do not apply to the 2025 bid.
- II. EFFECTIVE DATE.** The Parties agree that, so long as both Parties sign this MOU, the “effective date” is the date that the last Party executes this MOU.
- III. TERMS.**
  1. The Parties agree that station bids will be executed by the Fire Chief. Station bids will allow members to bid to designated positions on apparatus based on their rank, seniority, and EMS licensure. The Fire Chief will discuss with labor the process for seniority-based station bids no less than sixty (60) days prior to announcing the station bid process. Management will maintain the right of assignment and have final discretion and authority to determine the bid process to be utilized and implement the same.
  2. The Parties agree that management will determine additional stations for ALS expansion based on EMS data to enhance service delivery to the public. This will be discussed with labor no less than sixty (60) days prior to announcing the station bid process. Management will maintain the right of assignment and have final discretion and decision authority of the stations selected for ALS expansion.
  3. The Parties agree that minimum staffing on a transport capable unit includes one Paramedic and maximum staffing on a transport capable unit includes two Paramedics.
  4. The Parties agree that, if resources allow, Intermediates will be incorporated into the ALS expansion plan in an effort to build advanced provider resources at each station.
  5. The Parties agree that, if more than three Paramedics are assigned to one station, and total staffing levels and resources allow, an effort will be made to assign two Paramedics to the transport capable unit.
  6. Parties agree that nothing in this MOU shall be interpreted as a waiver of any management rights held by AFR management or the City, and the Parties further agree that management retains the right to exercise those rights should the operational needs of the department change.

- IV. FREELY AND VOLUNTARILY ENTERED.** This MOU has been entered into freely and voluntarily between the Parties, based on their own judgment, knowledge, and information without relying on any promise or understanding except as expressly provided herein.
- V. MOU CREATES NO THIRD-PARTY BENEFITS.** By entering into this MOU, the Parties do not intend to create any right, title, or interest in or for the benefit of any person other than the Parties. No person shall claim any right, title, or interest under this MOU or to seek to enforce this MOU as a third-party beneficiary of this MOU.
- VI. NO FURTHER AGREEMENT.** This MOU incorporates all the agreements, covenants, and understandings between the parties hereto and all such agreements, covenants, and understandings have been merged into this MOU. This MOU expresses the entire MOU and understanding between the parties. No prior agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless embodied in this MOU.
- VII. SEVERABILITY.** In case any one or more of the provisions contained in this MOU or any application thereof shall be invalid, illegal, or unenforceable in any respect, the validity, legality, and enforceability of the remaining provisions contained herein and any other application thereof shall not in any way be affected or impaired thereby.
- VIII. ELECTRONIC SIGNATURES.** The Parties agree that this MOU may be electronically signed and that the electronic signatures appearing on the agreement are the same as handwritten signatures for the purposes of validity, enforceability, and admissibility.

**IN WITNESS WHEREOF,** each party has executed this agreement on the date indicated by the signature.

SIGNATURES TO BEGIN ON NEXT PAGE  
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**INTERNATIONAL ASSOCIATION  
OF FIRE FIGHTERS 244**

APPROVED BY:

\_\_\_\_\_  
Miguel Tittmann, President

Date: \_\_\_\_\_

**CITY OF ALBUQUERQUE**

APPROVED BY:

\_\_\_\_\_  
Samantha Sengel, Chief Administrative Officer  
City of Albuquerque

Date: \_\_\_\_\_

RECOMMENDED BY:

\_\_\_\_\_  
Ian Stoker, Director,  
Human Resources Department

Date: \_\_\_\_\_

APPROVED AS TO LEGAL FORM:

\_\_\_\_\_  
Lauren Keefe  
City Attorney City of Albuquerque

Date: \_\_\_\_\_



ALBUQUERQUE FIRE RESCUE	AFR Operational Changes/Bid Updates
INFORMATIONAL MEMO	Number 318 Date 12/17/2024 Page 1 of 2

In an effort to allow members to begin to plan for station bids, Fire Administration is providing an update about the forthcoming bid process scheduled for February 2025.

As a reminder, AFR will be implementing the following changes in the 2025 bid cycle:

1. At stations 9, 12, 15, and 20, one paramedic will bid to the Engine and one paramedic will bid to the Rescue. The other position on the Rescue will be a BLS/ILS licensed position.
  - At Stations 9 and 20, paramedic captains will be utilized on the Rescue and a paramedic driver will be utilized on the Engine.
  - At stations 12 and 15, paramedic officers, to include 1 captain will bid to the Engine. The Rescue will be staffed with a paramedic driver and a BLS/ILS lieutenant.
  - Stations 2 and 3 will remain in their current staffing models.
  - Backfill into these positions will follow current procedures and Fire Administration request additional input from Labor.

This gradual, data driven approach helps AFR provide an expansion of service delivery in areas of Albuquerque that were identified as benefiting from ALS coverage on Engines. EMS coverage to our residents is enhanced in districts with advanced providers on Engines; if an Engine is on scene of a critical incident without a Rescue or AAS unit, and has an advanced provider, the crew can initiate advanced care while waiting for a transport capable unit. Further, this model starts to gradually allow for more flexibility to rotate units, thus help members maintain and gain experience for both fire suppression and EMS skills. Regardless of what rank/position a member bids into, rotation onto different apparatus will be encouraged.

Gradual implementation will allow members with seniority the option of remaining on traditionally staffed Rescues or at traditionally staffed stations.

No paramedic or suppression positions are being cut; the same number of positions are available for promotions.

Utilizing paramedic captains at Stations 9 and 20 is to address the current staffing challenges at the paramedic lieutenant rank. In future bid cycles, the goal is to have increased numbers of paramedic lieutenant assignments as we train more members as paramedics. Using paramedic captains will ease the burden of support fill and force hiring of paramedic lieutenants until we can build the staffing levels back up.

2. At stations 8, 11, 14, 16, and 22 one firefighter position on each shift will be designated an ILS firefighter position.

ALBUQUERQUE FIRE RESCUE	AFR Operational Changes/Bid Updates
INFORMATIONAL MEMO	Number 318 Date 12/17/2024 Page 2 of 2

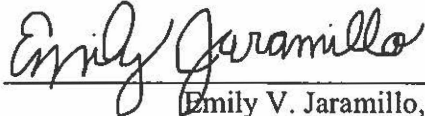
These positions were identified based on EMS intervention and transport data, as well as the distance from hospitals and/or distance from next due stations.

Using ILS firefighters at these stations will expand our EMS service delivery. The Engine crew will be able to initiate critical care until the arrival of a transport capable unit. Administration is aware that the 2025 Driver's Exam will likely mean that the total number of intermediate firefighters may change before the bid. These stations will still be identified as stations with ILS Engines at the bids, with one designated ILS firefighter per Engine. With intermediate school planned for August, we can continue to build advanced service in these stations that have the highest need once more firefighters have the training.

3. Administration is also working to streamline how medic units are incorporated into the system and how they are staffed. Medic 3 staffing will remain the same and Medic 5 staffing will change to a BLS/ILS lieutenant and paramedic driver. This change will not only create a similar staffing model on both trucks but help account for paramedic staffing issues. Feedback from personnel related to the types of calls these two apparatus respond to is being evaluated by the EMS Division in an effort to make a decision that helps address overall call volume on our busiest trucks and includes variety for personnel assigned to the apparatus.

Fire Administration has requested input from labor related to the bid process and backfill into these positions identified with the changes. Specialty, Paramedic Captain, and Intermediate Firefighter bids the week of February 10, 2025, station bids the week of February 24, 2025, and projected moves starting March 8, 2025

We understand that there may still be questions from members related to these changes or the station bids and will continue to answer these as they are sent up the chain of command or by making station visits. More information related to station bids and operational changes will be forthcoming. Please send questions or concerns up the chain to your respective Battalion Chief.

Approved by:   
Emily V. Jaramillo, Fire Chief



**Jaramillo, Emily V.**

---

**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Thursday, December 19, 2024 2:37 PM  
**To:** Sengel, Samantha; Jaramillo, Emily V.; Gonzalez, Catherine; Smalls, Tasha S; Fred Mowrer; Sotelo, Christopher M.  
**Cc:** Greg Montoya  
**Subject:** IAFF Local 244 MOU  
**Attachments:** AFR BID MOU 2nd draft .pdf

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Chief Jaramillo,

After taking a week to go over your MOU response to our MOU proposal, we have a response ready for your consideration.

We feel it necessary to state that memo #318, titled "AFR operational changes/bid updates," is direction by AFR management in direct conflict with bargaining the effects of this staffing change. The very same staffing change that we are currently in the process of negotiating the effects of through an MOU. We believe that this direction is done in bad faith, as there are still many considerations that need to be addressed prior to changing our bid structure and seniority in connection to service delivery changes contrary to what has been done in past practice.

It is clear that it is your belief that you have Management Rights to unilaterally change our working conditions without bargaining the effects. By no means are we challenging management rights set forth in the City of Albuquerque Labor Management Relations Ordinance (LMRO). We do however believe that AFR Management has a Duty to Bargain that is also prescribed in the same LMRO.

This Duty to Bargain is what obligates both parties to come to the table in good faith on behalf of the IAFF Local 244 Firefighters and the citizens that they protect. Please see the attached MOU that we believe is a good faith furthering of this necessary discourse.

As we believe you have left us without option, IAFF Local 244 will file a Prohibitive Practice Claim (PPC) based on the direction outlined in memo #318 unless rescinded.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President

NMPFFA D1 Vice President  
(505) 917-5929

**MEMORANDUM OF UNDERSTANDING  
BETWEEN THE INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS  
AND THE CITY OF ALBUQUERQUE REGARDING EMS SYSTEM DELIVERY  
CHANGE AFFECTING ASSIGNMENTS AND BIDS**

---

**THIS MEMORANDUM OF UNDERSTANDING (“MOU”)** is entered into by and between the City of Albuquerque (“City”) and the International Association of Fire Fighters (“IAFF”) LOCAL 244 (the City and the Union are collectively referred to as the “Parties”).

**WHEREAS**, the Union is the exclusive bargaining representative for the employees covered by this MOU;

**WHEREAS**, the Parties have entered into a Collective Bargaining Agreement (“CBA”) effective from July 1, 2024 until June 30, 2027;

**WHEREAS**, the Parties are required by law to abide by the terms of the CBA until a successor agreement is reached;

**WHEREAS**, the terms of the CBA allow the Parties to enter into written Memoranda of Understanding (MOUs) during the term of the CBA;

**WHEREAS**, the Parties agree that it is in the best interest of the public to make decisions that are efficient while using existing resources to provide expansion of services and improve access to critical care;

**WHEREAS**, The Parties agree that optimal staffing on a transport capable unit includes two Paramedics and minimum staffing on a transport capable unit includes one Paramedic and one Advanced EMT (EMT-I). When an EMT-B is staffed on a transport capable unit, that apparatus will be defined as atypical and non-preferred staffing consistent with current policy;

**WHEREAS**, the parties agree that the contractually protected right of seniority is a foundational component in the fire service and should be protected;

**WHEREAS**, the Parties recognize that having a station bid process provides firefighters with a consistent assignment to an apparatus. During the timeframe outlined in this MOU, the parties will mutually agree whether to have an annual or a bi-annual bid.

**WHEREAS**, the parties agree that having a department that job shares and provides firefighters as many opportunities as possible for varying assignments is productive to service delivery and firefighter morale while maintaining firefighter safety;

**WHEREAS**, the parties agree that providing at least two Paramedics on critical emergency response is best practice for service delivery;



**WHEREAS**, the parties agree that the current model of providing two ALS trained firefighters on transport capable units should be preserved and expanded upon;

**WHEREAS**, the parties recognize that ALS expansion (providing ALS care from Engine apparatus as well as Rescue apparatus in tandem) is a mutual goal in advancing the services provided by Albuquerque Fire Rescue;

**WHEREAS**, the parties recognize that this mutual goal of providing ALS expansion from Engine apparatus as well as Rescue apparatus in tandem, will take time and resources, and should be executed in steps.

**NOW, THEREFORE**, the Parties agree to the following:

- I. TERM OF MOU.** This MOU shall remain in full force and effect for the duration of the current CBA and that the provisions in this MOU shall be adopted in the subsequent CBA.
- II. EFFECTIVE DATE.** The Parties agree that, so long as both Parties sign this MOU, the “effective date” is the date that the last Party executes this MOU.
- III. TERMS.**
  1. The Parties agree that station bids will be executed by the Fire Chief or the Fire Chief’s designee. Station bids will allow members to bid to designated positions on apparatus based on their rank, seniority, and EMS licensure.
  2. The parties agree to meet no less than sixty (60) days prior to announcing any station bid process.
  3. The parties agree that 2 stations be identified every year to be expanded on their model of service delivery. The model will strive to maintain two ALS level firefighters on transport capable units while also providing a minimum of one ALS level firefighter on the engine apparatus responding from the same station. This model will henceforth be called ALS expansion.
  4. The parties agree that this process will begin on execution of this MOU and agree to meet annually, prior to announcement of the bid, to assess resource availability and identify which 2 stations will be next to expand to this model of service delivery. The data that will direct labor and management on the scale of expansion will be based on projected retirements and training/hiring of advanced level EMT’s.
  5. The Parties agree that nothing in this MOU shall be interpreted as a waiver of any management rights held by AFR management or the City, as defined by the Labor Management Labor Relations Ordinance (LMRO) § 3-2-5 **MANAGEMENT RIGHTS**.
  6. The Parties agree that nothing in this MOU shall be interpreted as a waiver of any of Labors rights in regards to Managements obligation as defined in the LMRO § 3-2-8 **DUTY TO BARGAIN**. This duty includes an obligation to confer in good faith with respect to terms and conditions of employment to include working conditions.

- IV. FREELY AND VOLUNTARILY ENTERED.** This MOU has been entered into freely and voluntarily between the Parties, based on their own judgment, knowledge, and information without relying on any promise or understanding except as expressly provided herein.
- V. MOU CREATES NO THIRD-PARTY BENEFITS.** By entering into this MOU, the Parties do not intend to create any right, title, or interest in or for the benefit of any person other than the Parties. No person shall claim any right, title, or interest under this MOU or to seek to enforce this MOU as a third-party beneficiary of this MOU.
- VI. NO FURTHER AGREEMENT.** This MOU incorporates all the agreements, covenants, and understandings between the parties hereto and all such agreements, covenants, and understandings have been merged into this MOU. This MOU expresses the entire MOU and understanding between the parties. No prior agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless embodied in this MOU.
- VII. SEVERABILITY.** In case any one or more of the provisions contained in this MOU or any application thereof shall be invalid, illegal, or unenforceable in any respect, the validity, legality, and enforceability of the remaining provisions contained herein and any other application thereof shall not in any way be affected or impaired thereby.
- VIII. ELECTRONIC SIGNATURES.** The Parties agree that this MOU may be electronically signed and that the electronic signatures appearing on the agreement are the same as handwritten signatures for the purposes of validity, enforceability, and admissibility.

**IN WITNESS WHEREOF,** each party has executed this agreement on the date indicated by the signature.

SIGNATURES TO BEGIN ON NEXT PAGE  
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**INTERNATIONAL ASSOCIATION  
OF FIRE FIGHTERS 244**

APPROVED BY:

\_\_\_\_\_  
Miguel Tittmann, President

Date: \_\_\_\_\_

**CITY OF ALBUQUERQUE**

APPROVED BY:

\_\_\_\_\_  
Samantha Sengel, Chief Administrative Officer  
City of Albuquerque

Date: \_\_\_\_\_

RECOMMENDED BY:

\_\_\_\_\_  
Ian Stoker, Director,  
Human Resources Department

Date: \_\_\_\_\_

APPROVED AS TO LEGAL FORM:

\_\_\_\_\_  
Lauren Keefe  
City Attorney City of Albuquerque

Date: \_\_\_\_\_



**CITY OF ALBUQUERQUE  
LABOR-RELATIONS BOARD**

**INTERNATIONAL ASSOCIATION  
OF FIRE FIGHTERS, LOCAL 244**

**Petitioner,**

**v**

**Cause. LB 25-04**

**CITY OF ALBUQUERQUE, and  
ALBUQUERQUE FIRE &  
RESCUE DEPARTMENT,**

**Respondents.**

**PROHIBITED PRACTICE COMPLAINT**

**COMES NOW**, the Petitioner, the International Association of Fire Fighters, Local 244 (hereinafter referred to as "L244"), by and through its attorney of record, Frederick M. Mowrer of Sanchez, Mowrer & Desiderio, P.C., and for its Prohibited Practice Complaint, would state as follows:

1. The L244 is recognized by the City of Albuquerque as the exclusive Collective Bargaining Unit for its members concerning working conditions, economic matters, and Union security.
2. The L244 membership consists of firefighters employed by the L244 from the rank of Battalion Chief down.
3. The L244 and the City, beginning in the mid-1970s, have entered into a series of Collective Bargaining Agreements ("CBA") concerning working conditions, economic matters, and the job security of the members of L244.
4. The most recent CBA was executed on July 1, 2024 and expires on June 30, 2027.
5. The above-referenced CBA is applicable to members of the L244, their working conditions, and benefits.
6. The City and Department, by executing the above-referenced CBA, recognizes the employment and contractual rights of the membership of L244.

7. The CBA presently in effect between the parties hereto was executed to address and secure conditions of employment, to include the working conditions of members, seniority and the bidding process.
8. Upon information and belief of L244, the Department has recently implemented a new policy changing the staffing of EMT-Paramedic and EMT-Intermediate fire fighters in specific department apparatus and displacing currently assigned EMT-Basic Firefighters.
9. Upon information and belief of L244, the Department has implemented this new staffing program for Rescue and Engine apparatus without negotiating the specific terms of bidding, staffing, seniority, assignment and working schedules.
10. Upon information and belief of L244, the City and Department have violated City Rules and Regulations and the CBA by imposing this new program.
11. The CBA Provisions applicable to these violations are Section 14 – Seniority.
12. The CBA Provisions applicable to these violations are Section 15 - Trade Time.
13. The Department’s actions also violate past practices with regard to seniority, bidding, and defining Firefighters assignments.
14. This complaint is filed timely.

**WHEREFORE**, L244 would pray an Order from the City of Albuquerque Labor-Relations Board finding the City and the Department have committed a prohibited practice by violating the CBA and the City Rules and Regulations, and for an award of attorneys’ fees and costs and such other relief as the Board may find appropriate.

Respectfully submitted,

SANCHEZ, MOWRER & DESIDERIO, P.C.

/s/ by Frederick M. Mowrer  
FREDERICK M. MOWRER  
*Attorney for Petitioner*  
115 Eighth Street SW  
Post Office Box 1966  
Albuquerque, New Mexico 87103  
(505) 247-4321  
[fmowrer@smdlegal.com](mailto:fmowrer@smdlegal.com)

**CITY OF ALBUQUERQUE  
LABOR RELATIONS BOARD**

**INTERNATIONAL ASSOCIATION  
OF FIRE FIGHTERS, LOCAL 244**

**Petitioner,**  
v

Cause. LB 25-04

**CITY OF ALBUQUERQUE,  
ALBUQUERQUE FIRE &  
RESCUE DEPARTMENT,**

**Respondents.**

**CERTIFICATE OF MAILING**

**I HEREBY CERTIFY** that on the 16<sup>th</sup> day of January, 2025, a true and correct copy of the Complaint for Violation of Contractual Obligations and this Certificate of Mailing was mailed to the following:

D. Limon - [dlimon@cabq.gov](mailto:dlimon@cabq.gov)

Mayor Tim Keller  
Office of the Mayor  
P.O. Box 1293  
Albuquerque, NM 87103

Chief Harold Medina  
Albuquerque Police Department  
400 Roma NW  
Albuquerque, New Mexico 87102

Catherine Gonzalez – [cgonzalez@cabq.gov](mailto:cgonzalez@cabq.gov)  
Evan Crocker – [ecrocker@cabq.gov](mailto:ecrocker@cabq.gov)  
Andrew Lewis – [ajlewis@cabq.gov](mailto:ajlewis@cabq.gov)  
Julie Van Dyne – [jvandyne@cabq.gov](mailto:jvandyne@cabq.gov)  
*Assistant City Attorneys*  
P. O. Box 2248  
Albuquerque, New Mexico 87103

[T. Smalls – tsmalls@cabq.gov](mailto:tsmalls@cabq.gov)  
[K. Haney – khaney@cabq.gov](mailto:khaney@cabq.gov)

*s/ by Frederick M. Mowrer*  
Frederick M. Mowrer

**Jaramillo, Emily V.**

---

**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Friday, February 7, 2025 11:16 AM  
**To:** Jaramillo, Emily V.  
**Cc:** Greg Montoya; Sotelo, Christopher M.; Melek, Jimmy A.  
**Subject:** Re: Meeting Request  
**Attachments:** IAFF L244 2015.pdf

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Chief,

Looking forward to meeting on Monday. To be clear, your bargaining in good faith ended when this unilateral imposed change was implemented without IAFF input. The current contract fails to reference our Bids anywhere in it. You have failed to bargain in good faith with us when unilaterally changing our bids without us.

Best,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929

On Feb 7, 2025, at 9:29 AM, Jaramillo, Emily V. <evjaramillo@cabq.gov> wrote:

President Tittmann,

Thank you for the quick response. Fire Administration has been bargaining in good faith as well related to these operational changes for several years, as documented in several areas including MOUs and the support and ratification of the current contract. We look forward to meeting with you Monday at fire administration at 0900.

Thank you,

Emily Jaramillo  
Fire Chief  
***Albuquerque Fire Rescue***  
11500 Sunset Gardens  
Albuquerque NM 87121  
Tel 505-768-9355 / Cell 505-934-1381  
<Outlook-AFR Maltes.png>

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**From:** Miguel Tittmann <tittmann244@gmail.com>  
**Sent:** Friday, February 7, 2025 9:03 AM  
**To:** Jaramillo, Emily V. <evjaramillo@cabq.gov>

Cc: Greg Montoya <[Gimontoya13@gmail.com](mailto:Gimontoya13@gmail.com)>; Sotelo, Christopher M. <[csotelo@cabq.gov](mailto:csotelo@cabq.gov)>; Melek, Jimmy A. <[jimelek@cabq.gov](mailto:jimelek@cabq.gov)>  
Subject: Re: Meeting Request

**[EXTERNAL]** Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Chief Jaramillo,

As you are aware, the 2025 bid will begin under protest from IAFF Local 244 and we will re-file a PPC as soon as it begins on Thursday. The resistance you refer to is the result of management's stance that there will be no form of bargaining associated with this operational change connected to how our bids have been executed in past practice. We have made multiple attempts to formally, informally, and effects bargain the 2025 bid connected to your unilateral forced operational change with minimal success.

As IAFF has always done in good faith, we are willing to meet to discuss any all all issues to do with our members working conditions and do so without wavering any of our rights set forth by the NM PEBA and COA LMRO.

We are available Monday morning at 9am.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929

On Feb 6, 2025, at 10:39 AM, Jaramillo, Emily V. <[evjaramillo@cabq.gov](mailto:evjaramillo@cabq.gov)> wrote:

President Tittmann,

As you are aware, the 2025 bids will begin next week. Administration would like to discuss several topics related to operations; however, attempts we have made for these discussions have been met with resistance to discuss anything outside of formal bargaining. Administration is hoping that labor is willing to schedule a time to meet to discuss department operations, and should a topic come up that may need to be bargained we can address those issues at another time. Please let us know when labor is available to meet.

Respectfully,

Emily Jaramillo  
Fire Chief  
**Albuquerque Fire Rescue**  
11500 Sunset Gardens  
Albuquerque NM 87121  
Tel 505-768-9355 / Cell 505-934-1381  
<Outlook-AFR Maltes.png>



**Jaramillo, Emily V.**

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**From:** Montoya, Gregory J.  
**Sent:** Wednesday, February 19, 2025 2:08 PM  
**To:** Melek, Jimmy A.  
**Cc:** Jaramillo, Emily V.; Sotelo, Christopher M.; Tittmann, Miguel B.  
**Subject:** Re: Follow-up on 2025 Specialty Bids

DC Melek,

Thank you for your communication. I would like to clear up some inaccuracies, based on your Emails below.

Per our initial conversation you told me how you were planning to address the issue with the lack of specialty qualified individuals. In no way should our conversation negate administrations obligation to follow their own policy as well as the contractual obligated seniority parameters defined in the CBA. As I stated in the Email this was done on the previous bid, however, the circumstances were completely different. There were 2 spots available and we had members identified to force into those positions, rather, we did we would allow those individuals who were currently assigned, with an open task book, and had the seniority, to fill those vacancies. This bid, due to proposed staffing changes by administration, and the increase in floating positions the effects were exasperated by this decision. The members were not notified of this change prior to the bid, seniority was completely disregarded, which is not consistent with what was done last bid cycle.

Since these staffing changes were first proposed Local 244 officially requested to bargain the effects of these changes, which fell on the deaf ears of administration. We were not included on discussing how these changes would effect our members, and you are now dealing with aftermath of that choice. I showed up on the first day of bids as show of good faith to be there to address any issues and conflicts that would arise due to violations of seniority and any other contractual obligations pertaining to the CBA. The union representative for the bid process has only ever been there for that issue primarily, not to make arrangement's that violate administrative policy. The input I gave you was my personal opinion and should be regarded as such. The process on how the bid is implemented is dictated by policy and is administrations cross to bear. I don't feel it is fair to represent a conversation you and I had to justify the decisions you have to make as the Deputy Chief of Operations.

Lastly, I would like to say Local 244 would be more than willing to collaborate with administration through a fair and good faith negotiation, which would be the best for interests of our members and their wellbeing.

Respectfully,

Captain Gregory Montoya  
IAFF Local 244 Vice President  
**Albuquerque Fire Rescue**  
11500 Sunset Gardens Rd. SW  
Albuquerque, NM 87121  
505-917-4064



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**From:** Melek, Jimmy A. <jmelek@cabq.gov>  
**Sent:** Wednesday, February 19, 2025 12:03 PM  
**To:** Montoya, Gregory J. <gregorym@cabq.gov>  
**Cc:** Jaramillo, Emily V. <evjaramillo@cabq.gov>; Sotelo, Christopher M. <csotelo@cabq.gov>  
**Subject:** Follow-up on 2025 Specialty Bids

VP Montoya,

I am emailing to follow up on our conversation this morning regarding the 2025 Specialty Bids and want to ensure we have a shared understanding of the conversation.

Both AFR Administration and Local IAFF 244 initially agreed to allow personnel with open taskbooks to bid on specialty station positions during the specialty bids last week. As you are aware, this was also the process that we agreed upon for the 2023 bid. We now recognize the unintended consequences of this decision, particularly given the multiple complaints both labor and management have received.

This morning, I proposed three potential solutions to you. After I explained the potential solutions I asked if you had any other possible solutions and asked for your feedback. You indicated to me that labor would no longer collaborate with us on resolving this issue, leaving the decision to AFR Administration. I then asked about the nature of the majority of complaints you have received to help determine the best course of action. You confirmed that the primary concern is that allowing personnel with open taskbooks to bid violates the bid policy, bypasses seniority, and reduces opportunities for other personnel to bid for positions. I shared that AFR Administration has received similar complaints. We agreed that the best solution is to follow the Bid Policy and remove personnel who bid with open taskbooks from the 2025 Specialty Bids. However, you also indicated that Local IAFF 244 will not officially recommend or support this decision.

In addition, I want to include we also discussed the importance of doing what is best for our personnel and need for AFR Administration and the Local IAFF to collaborate to address issues and protect the interests of our personnel for their wellbeing.

I appreciate your time this morning and please let me know if any part of this summary is inaccurate or incomplete.

Thank you,

Jimmy Melek  
Deputy Chief of Operations



## **Albuquerque Fire Rescue**

11500 Sunset Gardens SW

Albuquerque, NM 87121

Office 505-768-9301 / Mobile 505-934-3064



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**From:** Montoya, Gregory J. <gregorym@cabq.gov>

**Sent:** Friday, February 14, 2025 11:36 AM

**To:** Melek, Jimmy A. <jmelek@cabq.gov>

**Cc:** Jaramillo, Emily V. <evjaramillo@cabq.gov>; Montoya, Gregory J. <gregorym@cabq.gov>; Sotelo, Christopher M. <csotelo@cabq.gov>

**Subject:** Re: 2025 Specialty Bids

DC Melek,

This is consistent with what we did last year. I agree, it better for the member, crews and specialty to have some who wants to be there rather than forcing a member to fill a 2 yr bid cycle.

Respectfully,

VP Montoya

On Feb 14, 2025 10:52 AM, "Melek, Jimmy A." <jmelek@cabq.gov> wrote:

I'm sending this email to ensure our discussions have been clearly communicated and understood. To help avoid forcing personnel with necessary specialty training into specialty positions, we will allow personnel with open taskbooks to accept positions at specialty stations, provided they receive approval from the specialty coordinator and commit to obtaining the required training level as soon as possible. If there are any delays or issues with completing the necessary training, these personnel can be replaced by others who are qualified. Please let me know if you have any questions or need further clarification.

Thank you,

Jimmy Melek

Deputy Chief of Operations

**Albuquerque Fire Rescue**

11500 Sunset Gardens SW

Albuquerque, NM 87121

Office 505-768-9301 / Mobile 505-934-3064





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# CITY of ALBUQUERQUE

## TWENTY SIXTH COUNCIL

COUNCIL BILL NO. R-25-122 ENACTMENT NO. \_\_\_\_\_

SPONSORED BY: Dan Lewis, Joaquín Baca

1 RESOLUTION

2 Establishing minimum staffing requirements for Albuquerque Fire Rescue,  
3 Rescue Apparatus.

4 WHEREAS, Albuquerque Fire Rescue has a proud tradition of providing  
5 excellent emergency response services to the citizens and visitors of the City  
6 of Albuquerque; and

7 WHEREAS, Albuquerque Fire Rescue operates a triaged response that  
8 prioritizes paramedics for emergency medical calls rather than non-patient  
9 related emergencies; and

10 WHEREAS, prompt and coordinated care is essential for maximizing  
11 positive patient outcomes in medical emergencies, especially heart attacks,  
12 trauma-related incidents requiring immediate transport, and multi-casualty  
13 accidents; and

14 WHEREAS, two paramedic Rescue apparatus provide a higher standard of  
15 care, particularly in complex medical emergencies, by reducing treatment  
16 delays, improving patient monitoring, and enhancing on-scene decision  
17 making; and

18 WHEREAS, two paramedics working in tandem and responding on the  
19 same apparatus provide increased crew cohesion, checks and balances for  
20 complex EMS protocol interpretation, leading to increased positive patient  
21 outcomes and ultimately saving lives; and

22 WHEREAS, Albuquerque Fire Rescue's two paramedic Rescue apparatus  
23 system offers beneficial professional mentorship and peer support to  
24 paramedics new and old; and

25 WHEREAS, the City of Albuquerque has repeatedly fought trends to  
26 diminish and dilute service delivery to constituents; and

1 WHEREAS, the City of Albuquerque has a responsibility to prioritize public  
2 health and safety by ensuring its emergency medical services are equipped to  
3 effectively respond to life-threatening situations, and deploying two  
4 paramedics on rescues significantly improves service delivery and patient  
5 care outcomes; and

6 WHEREAS, the City of Albuquerque is committed to supporting the efforts  
7 of our firefighters to provide our citizens and visitors with the best possible  
8 service in the most efficient and effective manner, and to provide our  
9 firefighters with a reasonable level of safety while performing their assigned  
10 duties.

11 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
12 ALBUQUERQUE:

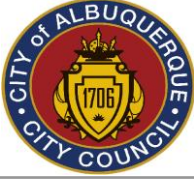
13 Section 1. That, with the exception of temporary exigencies or  
14 emergencies, as determined by the Chief, the City of Albuquerque will  
15 continue the policy and practice of staffing rank-specific firefighters to all  
16 Engine apparatus with a minimum of four (4) firefighters, Rescue apparatus  
17 with a minimum of two (2) paramedic firefighters, Ladder apparatus with a  
18 minimum of three (3) firefighters, Hazardous Materials Squads with a minimum  
19 of two (2) firefighters, Heavy Technical Rescue Squads with a minimum of four  
20 (4) firefighters, Quality Assurance Units with one firefighter, and Battalion  
21 Commander Units with one (1) firefighter.

22 Section 2. The City of Albuquerque will continue to staff firefighters in the  
23 Fire Marshal's Office, Arson Investigation Division, Communications and  
24 Dispatch Division, and Training Division with adequate staffing levels.

25 Section 3. That as the size of the City and call volume for Albuquerque Fire  
26 Rescue increases thereafter, the City of Albuquerque shall increase the  
27 number of apparatus with categorical staffing levels maintained, and increase  
28 firefighter staffing levels of the Fire Marshal's Office, Arson Investigation  
29 Division, Communications and Dispatch Division, and Training Division.

30 Section 4. That in the event of staffing modifications recommended by the  
31 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters IAFF Local  
32 244 must meet and confer prior to amending.

33



# CITY OF ALBUQUERQUE

## CITY COUNCIL

TO: All Councilors

FROM: Isaac Padilla, Director of Council Services  
Kevin Morrow, Deputy Director/General Counsel  
Julia Coulloudon, Senior Associate Counsel  
Jennifer Brokaw, Associate Director of Budget and Finance  
Clarissa Gonzales, Council Financial Manager  
Jeff Hertz, Council Special Projects Analyst  
Laura Rummier, Council Budget Analyst  
Abigail Stiles, Senior Council Policy Analyst  
Chris Sylvan, Neighborhood Liaison  
Dawn Marie Emilio, Policy Analyst  
Nathan Molina, Policy Analyst  
Matthew Cox, Council Planner

SUBJECT: Staff Write-ups for Council Meeting on Monday, March 3, 2025

DATE: February 28, 2025

### 8. **CONSENT AGENDA:**

Item A. **EC-25-296** **Approval of Contract for Forensic Interview Solutions LLC**  
(Chris Sylvan)

[Consent to Withdraw - Withdrawn by Administration]

Item B. **EC-25-297** **Mayor's Recommendation of Award for Fiscal Agent Bank Services & Other Banking Services** (Clarissa Gonzales)

**Brief Summary:** This Executive Communication requests approval for the Mayor's Recommendation of Award for RFP-2024-551-DFA-EV, which is for "Fiscal Agent Bank Services & Other Banking Services." The approval would allow the Department of Finance and Administration to negotiate with Wells Fargo and enter into a new contract for banking services, as the current contract with Wells Fargo expires December 15, 2025. If not approved, the City would need to extend the current contract and undergo a lengthy re-solicitation process.

**Analysis:** The project is necessary because the City's current contract with Wells Fargo for fiscal agent services expires December 15, 2025, and a new contract is required. The new contract will cover services like safekeeping, depository services, merchant services, and treasury management.

**Fiscal Impact:** Estimated annual cost is \$150,000, funded by the General Fund. The current FY 2025 budget has allocated \$106,000 for this purpose. Interest and investment earnings could reduce fees. The City can earn interest on deposits, with \$6.1 million earned in FY 2024 from liquidity investments.

**Key Dates:** Contract End Date of Current Fiscal Agent: December 15, 2025.

**Question:** How will the \$44k between the estimated annual cost and what is currently budgeted be covered?

**Answer:** The \$150,000 mentioned is an estimate for the annual fees. City of Albuquerque will not have a definitive number until a contract is finalized with Wells Fargo moving forward.

**Item C.            EC-25-320      FY25, Quarter 2, Office of the City Clerk IPRA Backlog Reduction Plan Report (Kevin Morrow)**

**Brief Summary:** This EC presents a report of the progress the City Clerk has made to reduce the backlog of IPRA requests that are over 30 days old. The report indicates that there has been a decrease of about 20 such requests in the second quarter of FY 25 from approximately 1150 to approximately 1128. The report also details a 4-part strategy to reduce the number of requests in the backlog.

**Analysis:** The Clerk's proposed strategy is to: 1) increase staffing levels; 2) reach out to and work with the most frequent requesters; 3) improve the process for responding to requests; and 4) digitize more records to reduce the types of requests, which require manual review and production.

Additionally, the report indicates there's been a 7% reduction in IPRA requests between Q4 of FY24 and Q1 of FY25 but the backlog has been reduced by more than 23%, a significant reduction when compared to the reduction of requests.

**Fiscal Impact:** None

**Key Dates:** None

**Comments:** The report also provides details about the significant increase in IPRA requests received. It says the City received 14,123 requests in FY 24, up from approximately 4500 in 2017. The report also details policy concerns relating to time consuming redaction that are now required by statute and/or case law. The report also details the breakdown of requests by City department. The top three departments were APD with 70% of the requests, Planning with 12% and AFR, which received 5% of IPRA requests.

**Item D.            EC-25-321      Q2 FY25 ABQ RIDE Quarterly Security Report with APD, ACS, and Metro Security Data (Jeff Hertz)**

**Brief Summary:** The Executive Communication contains a submission of ABQ RIDE's third Quarterly Security Data for Q2 FY/25 as required by O-22-47. The Ordinance requires quarterly statistics reports on calls for service to ABQ RIDE motorcoaches, Sun Van paratransit vehicles, and the bus stops and stations of the City of Albuquerque Transit Department. The EC contains comprehensive security data tables required by O-22-47 and includes ABQ RIDE security data and incident reports from the Albuquerque Police Department, Albuquerque Community Safety, and Albuquerque Metro Security. This report includes data from *October through December 2024* (reporting was due February 1, 2025 and was verified by each Department prior to submission).

With this being the *third quarterly security report* submitted to Council, these Departments now have *three* data sets to compare to assess the impact of the Departments' new multi-pronged approach to addressing security issues.

### **Analysis:**

- The EC is the result of an effort by Council to require the City to professionalize its Transit Security Data System. Transit Security data is now collected by Metro Security using a CAD dispatching and security reporting software to create call data bases.
- Per O-22-47, Section C(a)(1-4) each quarterly security data report shall include the following data.
  - Calls for service made to the Metro Security Division, the Albuquerque Police Department, and the Albuquerque Community Safety Department.
  - Categorization of the total number of calls for service by type of incident as classified in the Federal Bureau of Investigation's Uniform Crime Reporting System.
  - Number and types of calls for service by route, including on motorcoaches, paratransit vans, at bus stops and transit facilities. (As noted later in this Analysis section, since many bus stops are servicing multiple routes, this complicates statistics when reporting by route.)
- *Across the three quarterly periods (from April 2024 – December 2024), there has been an overall shift in the way that these three City Departments are responding to security calls (away from Metro and towards APD and ACS). More specifically, there has been an overall:*
  - Increase in Class A and Class B APD Reports (including an increase in APD calls for service at bus stops and facilities).
  - Increase in Class A ACS Reports at bus stop and transit centers)
  - Decrease in Class A and Class B ACS Reports (including an increase in ACS calls for service at bus stops and transit facilities).
  - Decrease in Class A and Class B Metro Reports (including an increase in Metro calls for service at bus stops and facilities).
- More specifically, there has been an:
  - Increase in total calls over each three-month period from 3929 to 7044 (79% increase).
  - Increase in reactive calls over each three-month period from 1526 to 2336 (53% increase).
  - Increase in proactive calls over each three-month period from 2403 to 4708 (96% increase).
  - Increase in Class A APD Reports over each three-month period for activities like vandalism (1 to 8), aggravated assault/battery (3 to 5), and fight in progress (2 to 4).



- Increase in Class B APD Reports over each three-month period for activities like Patrol watch/proactive (557 to 891), onsite suspicious (227 to 1198), and tac plans (7 to 328).
- Increase in Class A ACS Reports at bus stops and transit centers over each three-month period for activities like unsheltered individuals (37 to 52), welfare checks (5 to 8), and wellness checks (17 to 33).
- Decrease in Class A Metro Reports over each three-month period for activities like assault (4 to 3), battery (4 to 2), and narcotics (64 to 12).
- Decrease in Class B Metro Reports over each three-month period for activities like security checks (1846 to 1596), intoxicated (34 to 17), and encampments (11 to 10).
- Increase in events for APD by bus stop (857 to 4317) and facility (259 to 454).
- Increase in events for ACS by bus stop (29 to 54) and transit centers (50 to 59).
- Decrease in events for Metro by bus stop (291 to 80) and facility (2330 to 2024).
- Looking more specifically at the changes in calls for service during this current (third) quarterly reporting period:
  - Total calls per agency from October to December 2024: 1) increased for APD from 1295 to 1798 (but many of these calls are “Proactive” calls that are precautionary before an incident takes place), 2) decreased by more than half for ACS (from 51 to 21), and 3) decreased from 840 to 621 for Metro.
  - From October to December 2024, total monthly proactive calls across all agencies increased from 1447 to 1831. Total monthly reactive calls across all agencies decreased from 739 to 609.
  - APD Class A calls for service related to the following types of calls decreased from October to December 2024: Vandalism (from 3 to 2), Aggravated Assault/Battery (from 3 to 1), Fight in Progress (from 2 to 1), Sex Offense (from 1 to 0), Narcotics (from 1 to 0).

**Fiscal Impact:** The Cover Analysis for this EC indicated that there is no direct additional cost to the City associated with this EC. It should be noted, however, that the City Council and Administration jointly sponsored the creation of a 24/7 Metro Security Communications Center with eight FTEs and CAD/RMS with a three-fold intent: increase officer safety, improve response time/efficiency and improved data collection. *At the time that the second quarterly report was submitted to Council, Transit had not purchased any additional software or increased personnel. Council staff reached out to Transit to get an update on this as part of the third quarterly report but has not yet heard back.*

#### **Key Dates:**

- Per O-22-47, the Transit Department is required to submit security reports to Council on a quarterly basis starting the 4th quarter of FY24. The reporting periods and reporting deadlines for all four of the quarterly reports are as follows:
  - EC-24-193 was the first quarterly security report submitted to Council and accounted for April, May, and June 2024. The reporting deadline was August 1, 2024.
  - EC-24-257 was the second quarterly security report submitted to Council

and accounted for July, August, and September 2024. The reporting deadline was November 1, 2024.

- EC-25-321 is the third quarterly security report submitted to Council and accounts for October, November, and December 2024. The reporting deadline was February 1, 2025.

- The fourth quarterly security report submitted to Council will account for January, February, and March 2025. The reporting deadline will be May 1, 2025.

#### **Comments:**

- It was reported that APD and ACS do not yet supply bus data, but it appears that this will be done in the future.

**Questions and Answers:** While working on this writeup, Council staff followed up with Transit with the following questions listed below. Transit responded on 2/27 with the following answers (in italics):

- To follow up on the question initially posed from the second quarterly report, what efforts are underway to address the duplication in data reporting between Transit, APD and Metro Security?

- *ABQ RIDE is in the process of creating a Transit Safety and Security Analysis Coordinator that will be responsible for the collection of all ABQ RIDE, APD, ACS, and Metro Security Data. In addition to collecting the data, this position will also develop one single report to be used for decision making and trend analysis.*

- To follow up on the question initially posed from the second quarterly report, are there any updates on the status of purchasing additional software or increasing personnel (per the Council and Administration's jointly sponsored creation of a 24/7 Metro Security Communications Center with 8 FTE's and CAD/RMS?)

- *Currently ABQ RIDE relies on APD and Metro to report through their MARC 43 RMS system. At this time ABQ RIDE is not seeking to purchase additional software. In addition to APD Transit Safety Officers (TSO's), ABQ RIDE uses metro at the ATC (6 officers 24/7) as well as Metro Mobile units when TSO's are unavailable. As we continue to increase our TSO position count, both contracted security and Metro security usage should decline, and we will be more reliant on APD reporting.*

- What is the progress of the implementation of the Long-Range Security Plan? Have any of the recommendations included in the Plan been implemented? Are any of the recommendations going to be proposed in the upcoming FY26 Operating Budget?

- *The Long-Range Security Plan study was completed December 31, 2024. Implementation of the study has begun. To date we have created and filled the Community Safety Ambassador, our official title for this position is Volunteer Coordinator, who is in the process of rolling out the ABQ RIDE Ambassador Program to launch in April 2025; The department is creating a Safety and Security division within Transit including the Creation of the Transit Safety and Security Oversight Manager and the Transit Safety and Security Analysis Coordinator (we plan to make both of these positions budget neutral). We are continuing to work with Parametrix on the implementation of the Long-Range Security Plan; to include the development of SOP's and streamlining data. For the FY26 operating budget we have requested to move funds from fuel savings to continue funding contracted security, with the intent of fully funding the TSO program while reducing contracted security during FY26.*



**Item E.        EC-25-322    Mayor's appointment of Mr. James D. Souter to the Metropolitan Parks and Recreation Advisory Board** (Dawn Marie Emillio)

**Brief Summary:** A retired salesman, Jim has a working knowledge of construction as well as experience in developing and controlling budgets. Currently, Jim serves as the president of the Vista Del Norte Alliance, acting as a liaison between the alliance and the City. Jim also represents the alliance as a member of the Council District 4 Coalition. A resident of Council District 4, Mr. James D. Souter will serve the remainder of an unexpired term as the Council District 4 representative; his partial term will expire on September 30, 2025.

**Board Description:** The Metropolitan Parks & Recreation Advisory Board was established by [City Ordinance § 10-1-2-1](#). This Board is an eleven-member board charged with recommending policies to the Mayor for overall development of the park system. This includes plans for additional parks and recreation facilities involving the joint-use concept with Albuquerque Public Schools and ways and means of financing improvements. Members must be residents of the City and able to attend the monthly meetings.

**Current Membership:**

<b>Representing</b>	<b>Name</b>	<b>Term</b>	<b>Council District</b>
At Large	Mr. Tony R. Johnson	9/30/2022	3
At Large	Ms. Valerie L. Martinez	9/30/2026	8
Council District 1			
Council District 2	Ms. Julie A. Radoslovich	9/30/2025	2
Council District 3	Dr. Anna N. Nelson	9/30/2025	3
Council District 4			
Council District 5	Mr. John I. Ajie	9/30/2026	5
Council District 6			
Council District 7	Ms. Cynthia D. Serna	9/30/2024	7
Council District 8			
Council District 9	Mrs. Fredrica K. Bergquist	9/30/2025	9

**Item F.        EC-25-323    Mayor's appointment of Ms. Marie Elizabeth Eszenyi to the Library Advisory Board** (Dawn Marie Emillio)

**Brief Summary:** Marie Eszenyi is an Albuquerque professional with a background in education and advocacy. Originally from the northern Virginia area, Marie Eszenyi graduated with a B.S. in Communication Studies, a B.A. in Philosophy and Religion, and an M.A. in Communication & Advocacy from James Madison University. After teaching at the university level for many years, she entered the business arena - first in insurance providing workers' compensation policies to assist individuals involved in workplace accidents. She is currently an executive board member (Treasurer) for The Children's Hour - a nationally syndicated children's radio program based in Albuquerque and a big sister in the Mentor 2.0 program with Big Brothers and Big Sisters of Central New Mexico.

A resident of Council District 4, Ms. Eszenyi will serve as the District 4 representative; her first term will expire on July 31, 2028.

**Board Description:** The Library Advisory Board was established [by City Ordinance § 10-6-1](#). The Board acts as a liaison between the community and its government to: keep itself informed of library needs and to serve as a forum for discussion; recommend to the Mayor and County Commissioners policies for overall development to include plans for additional library facilities, and ways and means of financing improvements; and to encourage the greatest use of library facilities and programs. The Board consists of two members appointed by the Mayor, nine appointed by the City Council (one from each district), and four members who are appointed by the County Commissioner.

**Current Membership:**

Representing	Name	Term	Council District
At Large			
At Large	Mrs. Stephanie W. Tellas	7/31/2025	5
Bernco			
Bernco	Mr. Mitchel Graham	3/26/2026	Non-City Resident
Bernco	Ms. Janet Saiers	4/8/2027	9
Bernco	Ms. Janice Devereaux	5/10/2024	6
Council District 1			
Council District 2	Ms. Julie Henss	7/31/2023	2
Council District 3			
Council District 4			
Council District 5			
Council District 6			
Council District 7	Mr. James F. Pontzer	7/31/2026	7
Council District 8	Mrs. Madelynne A. Johnson	7/31/2026	8
Council District 9	Mrs. Mary E. Moskal	7/31/2024	9
Library Foundation	Ms. Julia Clarke		2

**Item G.      EC-25-324      Mayor's appointment of Mr. Gabe Gomez to the Arts Board (Dawn Marie Emillio)**

**Brief Summary:** Gabe Gómez's first poetry collection, *The Outer Bands*, won the Andres Montoya Poetry Prize and was published by the University of Notre Dame Press in 2007. The book focuses on his experiences and those affected by Hurricane Katrina. His second collection of poetry, *The Seed Bank*, was published by Mouthfeel Press, who will also publish his third book, *Samsara at Quantum Zeno*, in 2024. He completed his bachelor's degree in creative writing at the College of Santa Fe. He earned a master's degree in fine arts from Saint Mary's College of California. Gabe has taught at institutions such as Tulane University, the University of New Orleans, and the Institute of American Indian Arts. Gabe is pursuing an Executive MBA at the UNM Anderson School of Management, and he is expected to graduate in the Class of 2024. He serves as the Managing Director of Marketing and Communications at the University of New Mexico

Foundation and is the editor-at-large for TABLE Magazine New Mexico, where he covers topics related to food, wine, and New Mexico's cultural heritage. Additionally, Gabe is the President of the American Marketing Association, New Mexico Chapter.

A resident of Council District 4, Mr. Gabe Gomez, will replace Mr. Woody Duncan as the Council District 4 representative; his first term will expire July 31, 2027.

**Board Description:** Established by [City Ordinance § 10-5-3](#), the central objective of the Albuquerque Arts Board is to “promote and encourage private and public programs to further the development and public awareness of, and interest in, the visual arts and fine crafts and cultural properties.” This eleven-member board includes people widely known for their professional competence and experience in the visual arts, and knowledgeable lay persons. Each member serves a staggered three-year term. The central responsibility of each member is to serve as Board liaison to Artwork Planning Committees. The full Board makes selection recommendations to the Mayor.

**Current Membership:**

Representing	Name	Term
1. At Large		
2. At Large	Dr. Bernadine M. Hernandez	7/31/2025
3. District 1		
4. District 2	Ms. Cara Gordon Potter	7/31/2025
5. District 3		
6. District 4	Mr. Woody Duncan	7/31/2024
7. District 5		
8. District 6		
9. District 7	Mr. Caleb Ferganchick	7/31/2027
10. District 8	Ms. Charlotte Coulombe Shoenmann	7/31/2024
11. District 9	Ms. Dorothy Stermer	7/31/2023

**Item H. EC-25-325 Presentation of FY24 Audit** (Jennifer Brokaw)

**Brief Summary:** Pursuant to Section 6-66-2L NMSA 1978 and the Office of the State Auditor requirements, the NM Department of Finance Local Government Division requires a copy of the governing body’s resolution acknowledging the Fiscal Year 2024 audit findings and accepting management’s responses for correcting the findings.

**Analysis:** The City of Albuquerque’s Annual Comprehensive Financial Report (ACFR) presents a narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2024. Below are key financial highlights from the report:

- The City’s net position grew by \$88.6 million, reaching \$3.7 billion by fiscal year-end, while the unrestricted net position was \$(689.0) million as of June 30, 2024.
- As of June 30, 2024, the City’s governmental funds had a total fund balance of \$954.1 million, with \$73.4 million available for discretionary spending. (sum of unassigned and assigned fund balance)
- As of June 30, 2024, the General Fund balance was \$95.8 million, with unassigned balance of \$26.7 million, representing 3.4% of total expenditures of \$781.3 million.

- The City's enterprise funds' net position grew by \$42.0 million, reaching \$836.1 million as of June 30, 2024.
- The City's governmental long-term obligations rose by \$139.5 million, driven by a \$147.4 million pension obligation increase, a \$43.7 million rise in bonds and notes payable, offset by decreases of \$5.5 million in claims reserves and \$46.8 million in OPEB obligations.

**Fiscal Impact:** There is no fiscal impact associated with this EC.

**Comments:** There were 19 findings noted in the FY/24 Audit. Nine out of the 16 findings noted in FY23 were resolved.

**Item I.            OC-25-30    Re-Appointment of Joshua Hoffman CFE to the Urban Enhancement Trust Fund Citizens Committee for District 4 (Dawn Marie Emillio)**

**Brief Summary:** Raised in Albuquerque, Joshua Hoffman graduated from La Cueva High School and later from the University of New Mexico with a bachelor's degree in art history. After graduation, Mr. Hoffman moved to London, England, where he earned a master's degree in Contemporary Art History with an emphasis on technology-based art. After living and working in the United Kingdom for three years, he moved with his long-time partner, Elizabeth, to Minneapolis, Minnesota, where he worked as an analyst at Wells Fargo's main campus. Soon after he was married, he moved back to Albuquerque to be closer to family and friends. After nearly a decade of working in various financial and accounting positions and earning several professional certifications, Mr. Hoffman began working for the State of New Mexico as a Certified Fraud Examiner in the Tax Fraud Investigations Division of the Taxation and Revenue Department, where he remains today.

A resident of Council District 4 and currently serving as the UETF's Vice Chair, Mr. Hoffman will represent his District on the committee. His second term will expire on February 1, 2026.

**Board Description:** The Urban Enhancement Trust Fund (UETF) is a public endowment created by the Albuquerque City Council in 1983. UETF is a two-year program with planning, application, review, and selection process. UETF supports projects that enhance and enrich Arts and Culture for city residents. The [UETF ordinance](#) provides for an eleven-member board called the UETF Board that is responsible for establishing guidelines. The UETF Board, with Staff input, develops criteria for project selection for each two-year granting cycle, and are responsible for reviewing and scoring each proposal.

**Current Membership:**

Representing	Name	Term
1. At Large	Mr. John "Jerry" Matthews	2/2/2026
2. At Large	Ms. Mary Schmidt	2/1/2026
3. District 1	Mr. Jason Cordova	2/1/2025
4. District 2	Ms. Julia Youngs	2/1/2023

5.	District 3		
6.	District 4	Mr. Joshua Hoffman CFE	2/1/2026
7.	District 5		
8.	District 6	Mr. Stanley Allen	2/1/2024
9.	District 7	Mr. Emanuel Green	2/1/2026
10.	District 8		
11.	District 9		

**Item J.        R-25-118        Approving The First Amendment To The South Campus Tax Increment Development District Formation Resolution (Council Bill No. F/S R-21-202 / Enactment No. R-2021-072), Regarding TIDD Governance (Rogers) (Julia Coulloudon)**

**Brief Summary:** This resolution proposes to amend the South Campus Tax Increment Development District Formation Resolution to (1) change the composition of the TIDD Governing Body by making the City Councilor for District 6 the default representative of the City Council; and (2) allow all TIDD Board members to designate an alternate person to serve in their absence.

**Analysis:** The South Campus TIDD Board is currently comprised of five members:

1. A representative of Lobo Development Corporation designated by the Board of Regents;
2. A representative of the University of New Mexico designated by the Board of Regents;
3. A representative of the City Council designated by the Council;
4. A representative of the City Administration designated by the Mayor; and
5. The Secretary of the New Mexico Department of Finance and Administration or the Secretary's designee.

The representative designated by the City Council has previously been the Director of Council Services.

When the TIDD Formation Resolution was first adopted, the TIDD boundaries included areas within two City Council Districts: District 2 and District 6. Following the 2020 US Census and the City's redistricting process, the TIDD falls entirely within the boundaries of District 6. This Resolution proposes to amend the TIDD Governance section of the Formation Resolution to make the City Councilor for District 6 the default member representing the City Council.

This Resolution would also allow any of the five members of the TIDD Board to designate an alternate person to serve in their absence during specified meetings. Any alternate would be permitted to vote the member's proxy on any motions requiring approval.

**Fiscal Impact:** n/a

**Comments:** The complete TIDD Formation Resolution can be found here: [F/S R-21-202](#).

**Bill History:** At FGO on 2/10/2025, this bill received a unanimous “do pass” recommendation and no amendments or substitutes were moved.

### **13. APPROVALS:**

**Item A.        EC-25-291    Mayor's appointment of Ms. Marie E. Coleman to the Old Town Portal Market Advisory Board (Nathan Molina)**

**Brief Summary:** Ms. Marie Coleman owns Church Street Cafe in Albuquerque and has years of experience in running restaurants. She excels in managing operations, leading staff, and planning finances. Ms. Coleman builds strong community relationships and boosts sales, which has improved customer engagement and service quality. She knows how to plan strategically, control costs, and motivate her team, making her an expert in small business operations.

Ms. Marie Coleman lives in Council District 2 and will take over the role of Merchant/Property Owner representative on the Board, replacing Dr. Sylvia M. Ramos. Her first term will last until June 1, 2027.

**Board Description:** The Old Town Portal Market Advisory Board was established via Section §13-3-2-7 of the City of Albuquerque Code of Ordinances. The Board advises the Mayor and City Council regarding policies regulating the vendors, issuance of permits, and rules and regulations for the safe administration of §§ 13-3-2-1 et seq. The Old Town Portal Market Advisory Board is comprised of five members, two who are merchants or property owners in Old Town, two who are vendors, and one at large member.

**Comments/Questions:** None

<b>Current Membership:</b>	<b>Name</b>	<b>Term</b>
1. At Large	Mrs. Dana D. Sherrill	6/1/2025
2. Merchant/Property Owners	Dr. Sylvia M. Ramos	6/1/2024
3. Merchant/Property Owners	Ms. Charlene G. Kalbfell	6/1/2024
4. Vendors	Ms. Marilyn Moquino	6/1/2025
5. Vendors	Mrs. Dagney Townsend	6/1/2026

**Item B.        EC-25-317    Early Head Start Quarterly Board Report for July 2022 through December 2024 (Abigail Stiles)**

**Brief Summary:** This report is not truly a report, but rather a download of documents of information from the Early Head Start program from July 2022 to December 2024. The collection of documents includes attendance sheets, monthly manager’s reports, meeting minutes from Early Head Start Policy Council Meetings, Monthly Program Information Summaries, caseload and enrollment reports, and monthly center-based and home-based reports.

**Analysis:** The report’s cover page and analysis indicate the report is required by Council Bill No. O-14-16, however this is incorrect as the Ordinance was amended in 2018 to



completely replace the section in O-14-16 regarding reports by the committee. Council Bill O-14-16 established the Early Head Start Governance Advisory Committee, and O-18-4 later amended its structure, reducing the required members from seven to five and allowing quarterly meetings instead of monthly ones. The updated ordinance also mandated that the committee review quarterly reports prepared by program staff for the Mayor and City Council. These reports were to include summaries of program performance, school readiness progress, enrollment and attendance data, family engagement activities, and financial information, including subsidies from federal, state, and local sources.

No advisory committee has been active since at least 2019. Although quarterly reports for the Early Head Start program were produced until October 2022, there is no indication that the Governance Advisory Committee ever reviewed them.

Past reports generally followed the ordinance's structure, including enrollment updates, summaries of Early Head Start Policy Council meetings (a separate entity from the Governance Advisory Committee), attendance data, financial details, and aggregate performance metrics.

However, the current report lacks quarterly breakdowns, summary information, analysis, or progress indicators. While it includes Policy Council meeting minutes, it does not synthesize the information. Instead, it is merely a collection of documents without meaningful interpretation.

#### **Fiscal Impact: NA**

**Key Dates:** This "report" covers the time from June 2022 to December of 2024.

#### **Comments:**

- This EC does not appear to fulfill the requirements of the Early Head Start Program Governance Advisory Committee Ordinance.
- The City's EHS program has faced numerous challenges over the years, leading to the creation of advisory committees and mandated reports. In 2018, reports of substandard facilities and lack of oversight prompted changes to the advisory committee structure and the implementation of quarterly reporting. The program also struggled to retain teachers and students during the height of the COVID-19 pandemic, and those struggles have continued.
- A key challenge has been teacher recruitment and retention. EHS teachers must meet credentialing requirements similar to those of Albuquerque Public Schools (APS) teachers, but legislative increases in public school salaries have made EHS salaries uncompetitive. Additionally, program leaders have noted that many teachers prefer working with toddlers over infants, further complicating hiring efforts. The City's lengthy hiring process has also deterred potential candidates, who often accept other positions before completing the process. As a result, several EHS sites have closed in recent years, with no plans for reopening. The most recent closures include:
  - **Singing Arrow** (2021)
  - **La Mesa** (2022)

- **Western Trail** (2023)
- **MacArthur** (2024)
- A number of non-profits operate successful Early Head Start programs in the City. Should the City review having these non-profits assume the City's Early Head Start program?

**Item C.      EC-25-318      Request Authorization of Social Service Agreement with Family Endeavors, Inc, d/b/a Endeavors to Provide Recovery-Focused Services to Individuals Overcoming Opioid Use Disorder and co-occurring Substance Use Disorder (Abigail Stiles)**

**Brief Summary:** The City of Albuquerque's Department of Health, Housing, and Homelessness issued **RFP-2025-645-HHH-RM** to secure an operator for the Gateway Recovery Community. Family Endeavors, Inc. was awarded the contract to provide housing and support services for up to 50 single adults in early recovery from substance use disorders. The agreement, funded by opioid settlement funds appropriated through **Resolution R-24-29**, spans up to three years with a potential total of \$8.1 million, including a prorated first-year allocation of \$1.12 million for services from February 1 to June 30, 2025. The department seeks City Council approval for this initiative.

**Analysis:** This EC outlines an agreement between the City of Albuquerque and Endeavors, a nonprofit organization based in San Antonio, Texas. The agreement focuses on providing recovery-focused shelter services for up to 50 individuals overcoming substance use disorder at the Recovery Gateway micro-community.

Daily services focus on goal setting, coping skills, and stress reduction through group and individual counseling. The micro-community operates 24/7 with at least three shelter care staff per shift. Additional services include intake/discharge coordination, meal distribution, welfare checks, custodial duties, safety monitoring, transportation, and coordination with onsite clinical staff for recovery support. This contract is for site management and care coordination, but the provider will work with other local agencies for substance abuse treatment services.

**Fiscal Impact:** The known source of funding for this contract, the Opioid Settlement Funds, were appropriated from Fund 201 to HHH's predecessor (the Family and Community Services Department) through R-24-29 which appropriated \$5 million to the project. However, the contract approved through this EC is not to exceed \$8,100,000 over three years, and this does not account for site construction. From the contract quantities it appears that HHH intends to expend more than the \$5,000,000 available from the Opioid funds, but the Department does not in the EC identify how the expenses exceeding \$5 million will be paid.

**Key Dates:** If this EC is approved, the contractor's services will begin on February 1, 2025, and continue through June 30, 2025. The contract may be extended for up to three years, with the second year running from July 1, 2025, to June 30, 2026, and the third year from July 1, 2026, to June 30, 2027.



**Comments:**

- In October of 2024 the Administration introduced EC-24-242, which requested authorization of appropriated funds for a social service agreement with Endeavors to provide recovery-focused shelter services to individuals overcoming substance use disorder. Due to questions about procurement, the EC was withdrawn in early December of 2024. Since then, **RFP-2025-645-HHH-RM was solicited and** Endeavors, Inc. was awarded the contract.

- The Gateway to Recovery micro community is located off 3401 Pan American Freeway NE, south of Comanche. Construction for the housing began mid-October.

- This bill passed at FGO on February 10<sup>th</sup>.

**Question:**

- What is the estimated cost to renovate the facility that the contractor will occupy?
- What are the fund sources that will be debited to pay for this contract including any construction costs?

**14. FINAL ACTIONS:**

**Item A.      O-24-63      Repealing Chapter 11, Article 1, Parts 1 And 2 Related To Nuisance Abatement And Replacing It With A New Nuisance Abatement Ordinance (Grout, by request)**  
(Matthew Cox)

**Brief Summary:** This ordinance repeals the existing ordinance and replaces it fully. A large part of this ordinance is making the code more efficient through deletion of unnecessary language and addition of language that speeds up the enforcement process. It also brings in other nuisance and enforcement ordinances such as the noise ordinance, food sanitation, humane and ethical animal rules and treatment, etc. (all found on page 3). This also includes any acts or omissions that would be deemed a public nuisance under common law. In this way, all enforcement ordinances fall under the same general rule, eliminating questions of different enforcement processes.

A major change is the elimination of the Temporary Restraining Order provisions. These provisions were complicated and seldom used. This has been replaced in part by allowing for the closure of a business for up to 30 days by administrative hearing. Temporary restraining orders may still be sought in compliance with the New Mexico Rules of Civil Procedure.

Additionally, the fines were increased from \$200 at the first notification, \$300 at the second notification and \$500 at the third notification, to instead making all violations punishable with a \$500 fine. The fine is required to be paid in 30 days and violators do have a payment plan option if they can demonstrate hardship, low-income status or indigent status.

**Analysis:** This ordinance defines "Imminent Hazard," which was used in the former code but undefined. Imminent hazards are ones that create an immediate and articulable risk of serious injury or death and allow the City to immediately abate a nuisance without

following the notice provisions. This will help City staff act on dangerous issues immediately.

The ordinance deletes unnecessary definitions like personal property, property, contraband and criminal street gang.

Under Section 11-11-14 Lien for Judgements, it clarifies that the City may initiate the foreclosure process and start the recording with Bernalillo County. The City has always had the ability to start this process, but now this language reaffirms it for clarity purposes.

**Fiscal Impact:** A FIA was not provided with the ordinance, so it is unclear as to how the fee increase and quicker process will affect the Planning Department or General Fund.

**Amendments from Council Meeting 2/3/2025:** O-24-63 was amended a number of times at the February 3<sup>rd</sup> City Council Meeting. The first amendment was to add language that a daily fine of \$500 shall only be imposed in the case of an imminent hazard. Imminent Hazard is defined in the ordinance as “a condition where creates an immediate and articulable risk or serious injury or death to persons in the vicinity.”

The second amendment strikes through the Weed and Litter Ordinance from the list of relevant ordinances within Article 11. The Councilor’s reasoning behind this amendment was to remove the Weed and Litter Ordinance from the list of ordinances that fall under the “Public Nuisance” status if three or more violations occur within 3 months. If someone or their property is deemed a public nuisance that are open to possible jail time.

The third amendment added the language “In no instance shall allowing individuals to camp or store their belongings on private property be deemed a public nuisance,” as well as “No person shall be in violation of this ordinance if the nuisance designation is based solely on allowing individuals to camp or store their belongings on private property.” These amendments were for the purpose of ensuring that Article 11 is not used to criminalize or punish unsheltered members of our community.

**Key Dates:** The ordinance would go into effect five days after publication.

**Comments:** This ordinance has no whereas clauses to clarify the purpose of repealing and amendments.

**Item B.        O-25-70        C/S Amending Ordinance Chapter 2, Article 6, Part 1  
Relating To Public Boards, Commissions, And  
Committees (Bassan) (Julia Coulloudon)**

**Brief Summary:** This bill proposes to create a new Public Boards, Commissions, and Committees Advisory Task Force (“Task Force”) in the City’s existing [Boards and Commissions Ordinance](#). The stated purpose of the Task Force is to ensure effective functioning and governance of all City boards, committees, and commissions by conducting annual reviews of ordinances to ensure they remain relevant, efficient, and responsive to the needs of the City. The Task Force would conduct reviews on a rotating three-year cycle and would provide a report of its findings and recommendations,

including any proposed ordinance amendments, to the City Council and Mayor by December 31 of each year.

At FGO, this bill was substituted and amended. The CS leaves the Task Force portion of the bill unchanged but adds two new components within the Boards and Commissions Ordinance: (1) Procedures for appointments to boards that require a Councilor submit two names to the Mayor and the Mayor selects from the two; and (2) new Decorum, Code of Conduct, and Social Media Policies for all Boards and Commission members.

**Analysis:**

**Task Force:** The Task Force would be an advisory board tasked with annually reviewing the City's many Boards, Commissions, and Committees by evaluating their effectiveness, structure, and compliance with current policies. The Task Force would consist of four City employees: two members appointed by the Council and two members appointed by the Mayor. Members would serve two-year terms. The Task Force would review 1/3 of the City's Boards, Commissions, and Committees each year to ensure that each entity is reviewed once every three years. For each entity, the Task Force shall:

1. Review the delegation of powers and legal authority for the entity;
2. Assess the effectiveness, structure, and roles of the entity;
3. Evaluate whether any boards, commissions, or councils should be consolidated, eliminated, or modified;
4. Solicit feedback from City support staff and current members, as needed; and
5. Prepare a report of the Task Force's findings and recommendations, including any proposed ordinance amendments, to the City Council and Mayor by December 31 of each year.

The Task Force must hold its first meeting within 45 days after all appointments have been made, will elect a Chair at its first meeting, and must meet at least once annually. The City Clerk will provide administrative support and resources to the Task Force.

**Appointment Procedures:** The approved CS added procedures for appointments to boards that require a Councilor submit two names to the Mayor and the Mayor selects the from the two. The CS codifies the existing process where the Mayor notifies Council of vacancy and provides applicants; the Councilor has 60 days to send two recommended names back to the Mayor; then the Mayor has 30 days to pick from the two and recommend them to Council for final advice and consent. The CS adds that if the Councilor fails to submit two names within 60 days, then the Mayor gets to make the appointment, subject to the advice and consent of the Council. The CS also added that if the Councilor doesn't receive more than one applicant from the Mayor's office, and no one else applies for 3 months following the notification of vacancy, then the Councilor can send just one name to the Mayor. An amendment was approved at FGO that reduced this timeframe from 3 months to 45 days. So, if a Councilor only receives one qualified applicant for an open position with a *45-day period*, the Councilor may submit one name to the Mayor and the Mayor shall submit that name to the Council for final advice and consent.

**Decorum, Code of Conduct, and Social Media Policies:** The approved CS adds a new section that is applicable to all City Boards, Commissions, and Committees regarding

Decorum, Code of Conduct, and Social Media Policies for members. These policies are based on the CPOA Board Policies and Procedures that were approved by the Council last fall ([OC-24-23](#)).

**Fiscal Impact:** None

**Key Dates:** The Task Force would conduct reviews on a rotating three-year cycle and would provide a report of its findings and recommendations, including any proposed ordinance amendments, to the City Council and Mayor by December 31 of each year. This bill would go into effect five days after publication by title and general summary.

**Bill History:** At FGO on 2/10/2025, a Committee Substitute was approved and one amendment to the CS was passed. A Blueline of the amended CS is on OneDrive. FGO voted unanimously to send to the full Council with a recommendation of *Do Pass, as Substituted, as Amended*.

**Item C.      R-25-116      Adjusting Fiscal Year 2025 Appropriations For The Marijuana Equity And Community Reinvestment Fund 202 (Peña, by request) (Laura Rummler)**

**Brief Summary:** This resolution adjusts Fiscal Year 2025 appropriations by appropriating \$4,020,000 to the Marijuana Equity and Community Reinvestment Fund 202 under the Department of Finance and Administrative Services (DFAS). The fund supports programs aimed at equitable community reinvestment and expanding opportunities for populations historically impacted by marijuana criminalization. While formalizing the appropriation, the resolution lacks detailed implementation strategies or measurable program outcomes.

**Analysis:** The Marijuana Equity and Community Reinvestment Fund 202 is projected to generate \$4.02 million annually through marijuana tax revenue. This resolution appropriates the projected amount to DFAS.

Ordinance O-23-87, codified as § 4-12, outlines the fund's permissible uses, including drug education, recovery programs, workforce development, technical assistance for small businesses, and re-entry programs for those impacted by marijuana criminalization. Oversight is assigned to DFAS in coordination with the Office of Equity and Inclusion (OEI), with a focus on benefiting disproportionately impacted communities.

The administration provided the following breakdown of allocations for the \$4.02 million:

- Evidence-based drug education, awareness, and prevention programs for youth: \$549,000 (14%).
- Evidence-based substance use treatment for youth, including inpatient detoxification: \$1,271,092 (31%).
- Recovery housing and supportive aftercare: \$179,908 (5%).
- Supplemental income programs & Workforce development/job training: Included in OEI programming (\$2,010,000 total for these and other equity initiatives) (50%).
- Technical assistance for small marijuana business owners: \$0
- Programs for people re-entering after incarceration: \$0

The administration also provided an implementation timeline:

- Guaranteed Income Disbursements to families from Whittier & Carlos Rey Elementary Schools: First payments begin within one month of fund appropriation and continue for three years.
- Job Training ABQ participants to receive funding by June 2025.
- Programs targeting opportunity youth to receive funding by September 2025.
- OEI's Office of Financial Empowerment to oversee implementation and reporting.
- Health, Housing & Homelessness (HHH) will establish or amend contracts to address ordinance-identified needs.

The administration also confirmed that if Fund 202 revenues fall short of projections, programmatic elements will be revised accordingly.

Certain eligible uses under the ordinance, such as technical assistance for small marijuana businesses and re-entry programs for formerly incarcerated individuals, have been left unfunded.

The administration answered by pointing out that the ordinance makes a suggested use of funding, not a requirement, "The list includes small marijuana business owners and people re-entering society after incarceration along with six other items listed. OEI chose to focus on other purposes and related programs on the list... Given the falling price of marijuana and the lower than projected revenues, utilizing these particular funds for technical assistance would not make as great an impact as more upstream interventions to remediate harms caused by the criminalization of marijuana, such as a guaranteed income projects which affect outcomes such as housing, basic need acquisition, and public safety."

The resolution and administrative cover analysis provide limited information on fund distribution or oversight mechanisms. While the ordinance allows flexibility for various programs, the resolution does not specify which initiatives will be prioritized or how success will be measured. The provided cover analysis states, "The appropriation of funds enables City of Albuquerque stakeholders to provide administration and programming to benefit those harmed by marijuana prohibitions," without identifying who these "stakeholders" are. The clarification was provided per questions from Council Staff by the administration's Government Affairs team.

**Fiscal Impact:** Appropriates \$4,020,000 in projected marijuana tax revenue to Fund 202 for Fiscal Year 2025.

No additional funding sources or fiscal details are provided. The resolution does not specify procedures for handling unspent funds in the event of program delays or underutilization.

**Comments:** The Finance and Administrative Services Department will oversee fund allocation, with input from the Office of Equity and Inclusion. However, transparency regarding fund distribution and reporting remains unclear.

There is no explanation for why certain eligible program areas under the ordinance such as technical assistance for small marijuana business owners and re-entry programs are receiving no funding.

The administration has confirmed that the Cannabis Equity Tax Guaranteed Income Program will serve families from Whittier & Carlos Rey Elementary Schools, foster care youth aging out of the system, and workforce development participants. The administration provided that MOUs are in place for key stakeholders and contracts are pending appropriation for community organizations.

**Committee recommendation:** Recommendation of Do Pass.

**Questions:** Follow-up questions were sent on Monday, Feb. 24, after the FGO meeting. Council Services received the following answers from Government Affairs.

- *Who are the stakeholders listed in the MOUs for the Cannabis Equity Tax Guaranteed Income Program?*
  - Albuquerque Public Schools
  - United Way of North Central New Mexico (UWNCNM)
  
- *Will the City be issuing contracts for the community organizations administering these programs, or will the Albuquerque Foundation (One Albuquerque Fund) oversee fund distribution?*
  - One Albuquerque will disburse funding to UWNCNM who will serve as fiscal agent for guaranteed income program.
  
- *What criteria were used to determine the percentage of funding allocated to each program category?*
  - O-23-87 guidance
  - Community input/ Landscape analysis
  - Existing work and CABQ staff capacity
  
- *Why were no funds allocated to technical assistance for small marijuana business owners or re-entry programs for formerly incarcerated individuals, despite their inclusion in the ordinance?*
  - The ordinance states “The Marijuana Equity and Community Reinvestment Fund may be used for the administration and provision of any or all of the following purposes and related programs...” The list includes small marijuana business owners and people re-entering society after incarceration along with six other items listed. OEI chose to focus on other purposes and related programs on the list.
    - Because there are currently 339 Cannabis Control Division licenses in Albuquerque. Given the falling price of marijuana and the lower than projected revenues, utilizing these particular funds for technical assistance would not make as great an impact as more upstream interventions to remediate harms caused by the criminalization of marijuana, such as a guaranteed income projects which affect outcomes such as housing, basic need acquisition, and public safety.
    - Formerly incarcerated individuals will benefit from the current programming.
  
- *How will the administration ensure accountability in fund distribution, particularly*



for the guaranteed income program?

- The guaranteed income program will keep accurate record of participants.
- Disbursement of guaranteed income program funding will be facilitated by UWNCNM.

- UWNCNM will deliver monthly and quarterly reports on operational excellence to ensure timely and accurate distribution of funds.

- *If revenue projections fall short, what specific criteria will be used to determine which programs receive reduced funding?*

- Priority will be given to works in progress and those that support the needs of at-risk youth.

**Item D.      R-25-122      Establishing minimum staffing requirements for Albuquerque Fire Rescue, Rescue Apparatus (Lewis, Baca) (Jeff Hertz)**

[Immediate Action Requested]

**Brief Summary:** This bill involves an amendment to R-16-41 enacted in 2016, which established minimum staffing requirements for AFR Engine Apparatus, Rescue Apparatus, Ladder Apparatus, Hazardous Materials Squads, Heavy Technical Rescue Squads, Quality Assurance Units, Battalion Commander Units And Support Divisions.

*This amendment applies to Rescue Apparatus and is intended to maintain/codify a minimum of two paramedic firefighters per Rescue Apparatus unit, because rescue units that have two firefighters of the highest level of pre-hospital licensure (paramedic) deliver lifesaving aid as swiftly as possible.*

This paired paramedic system is a sought-after standard across the country and the City of Albuquerque is able to maintain these same levels of service as other departments across the nation, including departments in Florida, New Jersey, Arizona, and more who also have paired paramedic systems.

This bill is in response to the Administration's proposed change to reduce the number of paramedics on Rescue Apparatus to one paramedic.

There are four directives in this bill and only one amendment (inclusion of the word "paramedic"):

1. With the exception of temporary exigencies or emergencies, as determined by the Chief, the City of Albuquerque will continue the policy and practice of staffing rank-specific firefighters to all Engine apparatus with a minimum of four (4) firefighters, Rescue apparatus with a minimum of two (2) **[paramedic]** firefighters, Ladder apparatus with a minimum of three (3) firefighters, Hazardous Materials Squads with a minimum of two (2) firefighters, Heavy Technical Rescue Squads with a minimum of four (4) firefighters, Quality Assurance Units with one firefighter, and Battalion Commander Units with one (1) firefighter.

2. The City of Albuquerque will continue to staff firefighters in the Fire Marshal's Office, Arson Investigation Division, Communications and Dispatch Division, and Training Division with adequate staffing levels.

3. That as the size of the City and call volume for Albuquerque Fire Rescue increases thereafter, the City of Albuquerque shall increase the number of apparatus with categorical staffing levels maintained, and increase firefighter staffing levels of the Fire Marshal's Office, Arson Investigation Division, Communications and Dispatch Division, and Training Division.

4. That in the event of staffing modifications recommended by the Chief, the City of Albuquerque and Albuquerque Area Fire Fighters IAFF Local 244 must meet and confer prior to amending.

**Analysis:**

- Residents and visitors of Albuquerque currently receive a two-paramedic response system for emergency medical calls. Removing two-paramedic units in the City is not a new idea, and is something that has been attempted in the past, but has not been widely implemented.

- AFR has a triaged dispatch system, ensuring the right resource goes to the right call. This system prioritizes paramedics to emergency medical dispatches or calls with patients. Non-patient calls are primarily handled by other units in the fleet.

- As a case in point: on a windy night in Albuquerque, an AFR Engine may be dispatched to a downed powerline, keeping the public safe and waiting for PNM to arrive. Common emergencies like these that AFR is responsible for but have no patients, like dumpster fires, would waste the paramedic resource, leaving only one paramedic available for medical events in that area.

- In EMS situations with patients, AFR's triaged dispatch response also helps protect trucks and crews across the city by more evenly spreading out call volume and ensuring appropriate resource allocation. Through triage, just as in most medical settings, AFR can assess what level of care is most likely necessary to resolve a situation – leaving critical infrastructure available for higher severity calls.

- Moving around a same number of paramedics onto different trucks with different functions in the community, in contrast to a methodical triage-based dispatch system, is not an expansion of service - instead, it changes the structure in which the Department ensures delivery of the best service for each call type.

**Fiscal Impact:** This bill does not have a direct fiscal impact, but if the Administration's proposed change to staffing requirements is implemented, it could impact AFR's internal rank structure, create pay disparities, and other complications.

**Key Dates:** Firefighters would be moved into this alternate system as early as mid-March if no action is taken. These changes to staffing requirements would impact AFR's operations indefinitely, until further policy or administrative instructions are enacted.

**Comments:** None

**Item E.      R-25-124      Amending The Adopted Capital Implementation Program Of The City Of Albuquerque By Supplementing Current Appropriations. Be It Resolved By The Council, The Governing Body Of The City Of Albuquerque (Baca, Sanchez) (Laura Rummler)**



**Brief Summary:** This resolution reallocates \$500,000 in capital funding from the Ken Sanchez Indoor Sports Center to the Albuquerque Rail Trails project.

**Analysis:** The transfer of funds between these projects is permissible, as both were approved under the 2022 New Mexico Gross Receipts Tax Improvement Revenue Bonds Series. A total of 16 projects were approved by C/S R-22-34 for this series.

**Fiscal Impact:** This resolution decreases capital funding for the Ken Sanchez Indoor Sports Complex while increasing funding for the Albuquerque Rail Trails project. However, it does not alter the total funding allocated under the 2022 New Mexico GRT Bond.

**Comments:** This reallocation maintains financial support for the Ken Sanchez Indoor Sports Complex in District 1 while further funding the Rail Trails project in District 2.

**Item F.      P-25-7      Adopting A Proposition To Be Sent To The Voters At The 2025 Regular Local Election, Proposing To Repeal Article XI, Section 7 Of The Charter Of The City Of Albuquerque Regarding A Public Vote On Performing Arts Center (Baca) (Julia Coulloudon)**

**Brief Summary:** This bill proposes to submit a City Charter amendment question to the voters at the City's regular local election to be held on November 4, 2025. An amendment to the City Charter proposed by the Council must be approved by a vote of a majority of all Councilors plus one (6 votes).

If approved by the Council and the voters, this Charter amendment would repeal a provision that states that before the City can appropriate funds for a performing arts center, a majority of voters must approve the proposed performing arts center in a municipal election.

**Analysis:** This bill would remove the following text from the City Charter:

**~~[Section 7. PUBLIC VOTE ON PERFORMING ARTS CENTER. The city shall not appropriate funds for a performing arts center costing more than ten (10) million dollars without prior approval of a majority of votes cast on the proposed performing arts center in a municipal election. The city may, however, appropriate funds to study, to analyze the feasibility of, and to undertake preliminary design of any such center prior to the election required by this section.]~~**

This provision was originally added to the Charter in 1991.

**Fiscal Impact:** n/a

**Key Dates:** Article VI, Section 3 of the City Charter requires the Council to hold at least two public hearings prior to its vote on the proposed Charter Amendment. The Council may revise the proposed amendment as a result of suggestions and recommendations made at the first public hearing, but if such a revision is made at the second of the two public hearings, the Council shall hold a third public hearing on the proposed Charter amendment. Any revisions made shall be posted along with the notice of the next meeting after a review by the City Attorney to ensure the summary is still accurate after the revision.

1. The first public hearing was the **February 19, 2025**, City Council meeting. No amendments were made to the bill.
2. The second public hearing will be the **March 3, 2025**, City Council meeting. If no amendments are made to the bill at this meeting, the Council may take a final vote on the bill on March 3. If the bill is amended at this meeting, the Council must defer the bill and hold a third public hearing before final action.

State law requires that ballot question resolutions be submitted to the County Clerk not less than seventy days before the election. (See “companion resolution” R-25-119). P-25-7 and R-25-119 must be approved by the Council no later than August 26, 2025 (70 days before the November 4, 2025, election), including time for required hearings and to resolve any possible veto of the companion resolution.

The State’s Local Election Act, NMSA 1978, Section 1-16-3 provides the following:

B. Whenever a local government ballot question is to be submitted to the voters of a local government on a general election or regular local election ballot, not less than seventy days before the election at which the ballot question is proposed to be submitted to the voters, the local government shall file a resolution proposing the ballot question with the county clerk of each county containing any precinct in which votes may be cast for or against the local government ballot question. Not less than sixty-seven days before the election, each county clerk shall certify the local government ballot question to the secretary of state.

**Item G.      R-25-119      Adopting A Proposition To Be Submitted To The Voters At The Next Election To Be Held In The City Of Albuquerque Concerning An Amendment To Article XI, Section 7 Of The Albuquerque City Charter; Providing The Form Of The Question And The Designation Clause For Such Question On The Ballot (Baca) (Julia Coulloudon)**

**Brief Summary:** This bill is the “companion resolution” to P-25-7, which proposes an amendment to the City Charter. If P-25-7 is approved by the Council, this Resolution directs the City Clerk to place the proposal on the next regular local election ballot. Voters of the City of Albuquerque will be permitted to vote “for” or “against” the proposition at the November 4, 2025 election.

**Analysis:** This Resolution is required by State law to implement P-25-7 if it is approved by the Council. When a local government ballot question is to be submitted to the voters, State law requires the local government to file a resolution proposing the ballot question

with the county clerk. This Resolution creates the form of the question and the summary of the Charter Amendment that will be placed on the ballot. This Resolution must mirror the language in P-25-7, including any amendments.

**Fiscal Impact:** n/a

**Key Dates:** Article VI, Section 3 of the City Charter requires the Council to hold at least two public hearings prior to its vote on the proposed Charter Amendment. The Council may revise the proposed amendment as a result of suggestions and recommendations made at the first public hearing, but if such a revision is made at the second of the two public hearings, the Council shall hold a third public hearing on the proposed Charter amendment. Any revisions made shall be posted along with the notice of the next meeting after a review by the City Attorney to ensure the summary is still accurate after the revision.

1. The first public hearing was the **February 19, 2025**, City Council meeting. No amendments were made to the bill.
2. The second public hearing will be the **March 3, 2025**, City Council meeting. If no amendments are made to the bill at this meeting, the Council may take a final vote on the bill on March 3. If the bill is amended at this meeting, the Council must defer the bill and hold a third public hearing before final action.

State law requires that ballot question resolutions be submitted to the County Clerk not less than seventy days before the election. P-25-7 and R-25-119 must be approved by the Council no later than August 26, 2025 (70 days before the November 4, 2025, election), including time for required hearings and to resolve any possible veto of the companion resolution.

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**Comments:** This Resolution should be kept on the same legislative timeline as P-25-7. Because P-25-7 requires at least two hearings before final action, this Resolution will need to be deferred to ensure it reaches final action at the same time.

## **15. OTHER BUSINESS: {Reports, Presentations, and Other Items}**

**Item A.        EC-25-330    Line-Item Veto of R-25-112: Amending The Adopted Capital Implementation Program Of The City Of Albuquerque By Approving New Projects, Supplementing**

## **Current Appropriations And Changing The Scope Of Existing Projects (Kevin Morrow)**

**Summary:** This EC vetoes the line item below:  
Line 17, Ken Sanchez Indoor Sports Complex GRT Interest \$1,000,000

**Comments:** Overriding the veto would require a vote in favor by at least six councilors. A veto override must be heard at the next regularly scheduled meeting following a veto.

If Council does not override the veto, the \$1,000,000 would return to the GRT Activity Account. The \$500,000 that was allocated to the Rail Trail would need to be appropriated by the Council.

The EC included a draft resolution that would allocate \$500,000 from an unspecified City Council set aside to be used for the Ken Sanchez Indoor Sports Complex. That resolution is not a consideration for a potential veto override but is a proposal by the administration that could be considered by the Council at a future meeting.

**Fiscal Impact:** This EC has no direct fiscal impact because the funds expended would be reallocated.

**Important Dates:** This veto override would become effective immediately following the meeting.

# CITY OF ALBUQUERQUE

Office of Administrative Hearings  
P.O. Box 1293  
Albuquerque, NM 87103



March 3, 2025

Brian K. Nichols  
Attorney for Petitioner  
P.O. Box 2168  
Albuquerque, NM 87103  
[bkn@modrall.com](mailto:bkn@modrall.com)

CASE NO. LB 25-07

**Reference: LB 25-07 PROHIBITED PRACTICE COMPLAINT FILED BY ATTORNEY BRIAN K. NICHOLS ON BEHALF OF THE CITY OF ALBUQUERQUE POLICE AND AGAINST MIGUEL TITTMANN, in his official capacity as President of International Association of Fire Fighters Local 244, DANIEL P. LEWIS, in his official capacity as City Councilor, JOAQUIN BACA, in his official capacity as City Councilor, and INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS LOCAL 244 FOR VIOLATING CBA SECTION 3-2-5(A)(D).**

Attorney Nichols,

The Office of Administrative Hearings is in receipt of your Prohibited Practice Complaint filed against Miguel Tittmann, in his official capacity as President of International Association of Fire Fighters Local 244, Daniel P. Lewis, in his official capacity as City Councilor, Joaquin Baca, in his official capacity as City Councilor, and International Association of Fire Fighters Local 244. A copy of your complaint has been forwarded to the Labor-Management Relations Board for review. This will be set to screen for facial validity on Monday, March 10, 2025.

If you have any questions regarding this matter, please contact Domonique Limón at the Office of Administrative Hearings, (505) 924-3657.

Sincerely,

*Domonique Limón*

Domonique Limón  
City Hearing Monitor  
Office of Administrative Hearings

cc: Michael Dorin, HR Department  
Lauren Keefe, Legal Department  
Catherine Gonzales, Legal Department  
Evan Crocker, Legal Department  
Kelly Haney, Legal Department  
Monica Bolivar, HR Department  
Emily Jaramillo, AFR Chief

Leigh Brunner, Legal Department  
Annette Saiz, Legal Department  
Anthony Romero, HR Department  
Diane Kimberle, HR Department  
Daniel Zolnier, HR Department  
Clint Anderson, AFR Deputy Chief

**Archived:** Monday, May 19, 2025 2:40:40 PM

**From:** [Lewis, Dan P.](#)

**Sent:** Saturday, March 1, 2025 12:05:32 PM

**To:** [Miguel Tittmann](#)

**Subject:** Re: Quote

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Outlook-gyvgwdz5.png](#) 

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Looks good!

**Dan Lewis**

Albuquerque City Councilor District 5

Council President

PO Box 1293

One Civic Plaza NW

Albuquerque, New Mexico 87103

O: (505)768-3100

[Danlewis@cabq.gov](mailto:Danlewis@cabq.gov)



---

**From:** Miguel Tittmann <tittmann244@gmail.com>

**Sent:** Friday, February 28, 2025 11:56 PM

**To:** Lewis, Dan P. <danlewis@cabq.gov>

**Subject:** Quote

[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Lewis,

Can you approve this quote or rewrite for our press release please.

“I stood

by our Firefighters in 2016 when I sponsored the original resolution and I will continue to advocate for Public Safety

today and always.”

- **Dan Lewis - City Council District 5**

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Archived: Monday, May 19, 2025 2:41:32 PM

From: [Miguel Tittmann](#)

Mail received time: Sat, 1 Mar 2025 19:07:19

Sent: Sat, 1 Mar 2025 12:07:02

To: [Lewis, Dan P.](#)

Subject: Re: Quote

Importance: Normal

Sensitivity: None

---

Thank you, I will send out now

On Mar 1, 2025, at 12:05 'a0PM, Lewis, Dan P. <[danlewis@cabq.gov](mailto:danlewis@cabq.gov)> wrote:

Looks good!

**Dan Lewis**

Albuquerque City Councilor District 5

Council President

PO Box 1293

One Civic Plaza NW

Albuquerque, New Mexico 87103

O: (505)768-3100

[Danlewis@cabq.gov](mailto:Danlewis@cabq.gov)

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**From:** Miguel Tittmann <[tittmann244@gmail.com](mailto:tittmann244@gmail.com)>

**Sent:** Friday, February 28, 2025 11:56 PM

**To:** Lewis, Dan P. <[danlewis@cabq.gov](mailto:danlewis@cabq.gov)>

**Subject:** Quote

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Lewis,

Can you approve this quote or rewrite for our press release please.

"I stood

by our Firefighters in 2016 when I sponsored the original resolution and I will continue to advocate for Public Safety today and always."

• **Dan Lewis - City Council District 5**



**Archived:** Monday, May 19, 2025 2:42:40 PM

**From:** [dchampine@cabq.gov](mailto:dchampine@cabq.gov)

**Sent:** Sat, 1 Mar 2025 11:11:50

**To:** [Jaramillo, Emily V.](#)

**Cc:** [Romero, Elaine T.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

---

Chief Jaramillo,

Thank you for reaching out, I would appreciate the time to chat over this issue. I will have Elaine coordinate the time with you.

Dan Champine

Albuquerque City Councilor

District 8

On Mar 1, 2025, at 5:41 'a0AM, Jaramillo, Emily V. <evjaramillo@cabq.gov> wrote:

?

Good morning Councilor Champine,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. As a former police officer, I hope you can understand my concerns with not being contacted regarding legislation that has very serious implications in operational decision making in my department. I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo

Fire Chief

**Albuquerque Fire Rescue**

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381  
<Outlook-AFR Maltes.png>

**Archived:** Monday, May 19, 2025 2:52:56 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 22:58:38

**To:** [Champine, Daniel](#)

**Cc:** [Romero, Elaine T.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

---

Councilor Champine,

Thank you for reaching out. Elaine please let me know, I just scheduled with another councilor later on Monday, but have the rest of Monday available. I would prefer in person if possible to review some documentations with Councilor Champine.

Thank you,

Emily Jaramillo  
Fire Chief  
Albuquerque Fire Rescue

On Mar 1, 2025, at 12:12 'a0PM, Champine, Daniel <dchampine@cabq.gov> wrote:

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Dan Champine  
Albuquerque City Councilor  
District 8

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Emily Jaramillo

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**Archived:** Monday, May 19, 2025 2:50:11 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sat, 1 Mar 2025 22:58:38

**To:** [Champine, Daniel](#)

**Cc:** [Romero, Elaine T.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

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Thank you,

Emily Jaramillo  
Fire Chief  
Albuquerque Fire Rescue

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Dan Champine  
Albuquerque City Councilor  
District 8

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Respectfully,

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**Albuquerque *Fire* Rescue**

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Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381

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**Archived:** Monday, May 19, 2025 2:54:50 PM

**From:** [Fiebelkorn, Tammy](#)

**Sent:** Saturday, March 1, 2025 12:36:40 PM

**To:** [Jaramillo, Emily V.](#)

**Cc:** [Jackson, Tanya L.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

---

Hi Chief,

My only availability is right before Council on Monday. If that works, please work with Tanya (cc'd here) to get this on the calendar.

thanks,  
Tammy

Tammy Fiebelkorn

Albuquerque City Councilor, District 7

[tfiebelkorn@cabq.gov](mailto:tfiebelkorn@cabq.gov)

<https://www.cabq.gov/council/find-your-councilor/district-7>

---

**From:** Jaramillo, Emily V. <evjaramillo@cabq.gov>

**Sent:** Saturday, March 1, 2025 6:35 AM

**To:** Fiebelkorn, Tammy <tfiebelkorn@cabq.gov>

**Cc:** Jackson, Tanya L. <tanyaj@cabq.gov>

**Subject:** R-25-122 Meeting Request

Good morning Councilor Fiebelkorn,

I am reaching out to see if you would have some time to schedule a call or to meet in person before Monday night's immediate action with R-25-122. I was shocked to see an operational resolution on the agenda yesterday because neither sponsor contacted me as the Fire Chief for input. Thus, I am hoping to provide Councilors with information related to this operational resolution prior to Monday.

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Respectfully,

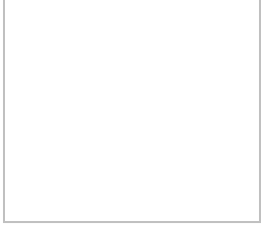
Emily Jaramillo  
Fire Chief

**Albuquerque *Fire* Rescue**

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381





**Archived:** Monday, May 19, 2025 2:59:41 PM

**From:** [Champine, Daniel](#)

**To:** [Jaramillo, Emily V.](#)

**Cc:** [Romero, Elaine T.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

---

Chief Jaramillo,

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Dan Champine  
Albuquerque City Councilor  
District 8

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Fire Chief

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Albuquerque NM 87121  
Tel 505-768-9355 / Cell 505-934-1381  
<Outlook-AFR Maltes.png>

**Archived:** Monday, May 19, 2025 3:00:56 PM

**From:**

**To:** [Jaramillo, Emily V.](#)

**Cc:** [Jackson, Tanya L.](#)

**Subject:** Re: R-25-122 Meeting Request

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[Outlook-AFR Maltes.png](#) 

---

Hi Chief,

Happy to chat, but my only availability is

Tammy Fiebelkorn

Albuquerque City Councilor, District 7

[tfiebelkorn@cabq.gov](mailto:tfiebelkorn@cabq.gov)

<https://www.cabq.gov/council/find-your-councilor/district-7>

---

**From:** Jaramillo, Emily V. <evjaramillo@cabq.gov>

**Sent:** Saturday, March 1, 2025 6:35 AM

**To:** Fiebelkorn, Tammy <tfiebelkorn@cabq.gov>

**Cc:** Jackson, Tanya L. <tanyaj@cabq.gov>

**Subject:** R-25-122 Meeting Request

Good morning Councilor Fiebelkorn,

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I also would be remiss to not mention that I know that my staffing changes and operational plan are controversial with our union and *some* of our firefighters. I am hoping that I can especially provide any clarification or insight into Fire Administration's efforts in planning and communication. Change in our department is always very hard; change is also critical for correcting systemic issues with service delivery that are growing more difficult to address as our department becomes busier. I would really appreciate the opportunity to answer any questions you may have or provide clarification before Monday's meeting. I can make myself available any time between now and Monday night. Feel free to call me when you are available or we can schedule a time to meet.

Respectfully,

Emily Jaramillo

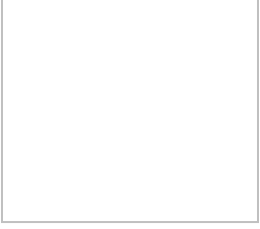
Fire Chief

***Albuquerque Fire Rescue***

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



**Archived:** Monday, May 19, 2025 3:01:53 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sun, 2 Mar 2025 19:38:24

**To:** [Bassan, Brook](#)

**Subject:** Re: Staffing Resolution

**Importance:** Normal

**Sensitivity:** None

---

Hi Councilor Bassan,

I will be home shortly and send that to you.

Emily Jaramillo

Fire Chief

Albuquerque Fire Rescue

On Mar 2, 2025, at 11:20 'a0AM, Bassan, Brook <[bbassan@cabq.gov](mailto:bbassan@cabq.gov)> wrote:

☐

Good morning,

Will you please send me information about how R-25-122 will affect the Department?

Sincerely,

Brook Bassan

Albuquerque City Councilor

District 4

Office: 505-768-3101

Fax: 505-768-3227

Cell: 505-414-3493

Email: [bbassan@cabq.gov](mailto:bbassan@cabq.gov)

[www.cabq.gov/council/councilors/district-4](http://www.cabq.gov/council/councilors/district-4)

**Archived:** Monday, May 19, 2025 3:03:19 PM

**From:** [Jaramillo, Emily V.](#)

**Sent:** Sun, 2 Mar 2025 23:39:04

**To:** [Bassan, Brook](#)

**Subject:** Re: Staffing Resolution

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[R.25.122 Compliance Issues\\_Final.pdf](#)  [Outlook-AFR Maltes.png](#) 

---

Hi Councilor Bassan,

DC Melek will be sending this out to all Councilors, but this has many of the affects. If you need more information or questions please let me know.

Thank you,

Emily Jaramillo

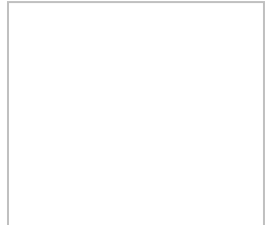
Fire Chief

**Albuquerque *Fire* Rescue**

11500 Sunset Gardens

Albuquerque NM 87121

Tel 505-768-9355 / Cell 505-934-1381



---

**From:** Bassan, Brook <[bbassan@cabq.gov](mailto:bbassan@cabq.gov)>

**Sent:** Sunday, March 2, 2025 11:20 AM

**To:** Jaramillo, Emily V. <[evjaramillo@cabq.gov](mailto:evjaramillo@cabq.gov)>

**Subject:** Staffing Resolution

Good morning,

Will you please send me information about how R-25-122 will affect the Department?

Sincerely,

Brook Bassan

Albuquerque City Councilor

District 4

Office: 505-768-3101

Fax: 505-768-3227

Cell: 505-414-3493

Email: [bbassan@cabq.gov](mailto:bbassan@cabq.gov)

[www.cabq.gov/council/councilors/district-4](http://www.cabq.gov/council/councilors/district-4)



# Albuquerque **Fire** Rescue

Emily V. Jaramillo, Fire Chief

---

To: City Councilors  
From: Jimmy Melek, Deputy Fire Chief  
Date: March 2, 2025  
Re: AFR Operational Changes Overview

It is Fire Administration's stance that we will not have the ability to comply with R-25-122 without increasing rates of force hiring paramedics, shutting down support functions, and using all paramedic captains on Rescues.. This in turn will reduce interest in becoming a paramedic and create systemic staffing issues at AFR that will impact operations.


Should R-25-122 pass, Fire Administration would like to detail the immediate negative effects on Albuquerque Fire Rescue's ability to serve the public. Just a single word change from "firefighters" to "paramedics" will have lasting consequences on our ability to address the fire and EMS needs in Albuquerque. AFR will have difficulty complying with R-25-122 and it will place an undue hardship on the paramedics needed to comply with the resolution. Even if AFR exhausts all possible options, AFR cannot guarantee complete and permanent compliance with the resolution. AFR currently has two stations that are staffed with one paramedic on the Engine and one paramedic on the Rescue at Stations 2 (I25 and Gibson) and Stations 3 (Girard and Central). This resolution will immediately impact service delivery to these two districts when the paramedic on the Engine is moved to a Rescue. These districts will lose half of their advanced life support response.

- AFR relies on EMT-Basics to help fill minimum staffing levels on Rescues when we do not have enough paramedics to fill these positions. AFR always maintains a minimum of one paramedic on transport units (Rescues/Medic units).
  - Year to date if this resolution was enacted there would be violations over 250 times where AFR could not staff a transport unit with two paramedics (these includes the transport units at Stations 2 and 3. 24 of these would have been on other Rescues across the City. A violation means a Rescue that was staffed with one EMT and one paramedic.
  - Since January 2024 to date there would be over 2,000 violations if R-25-122 language was in the current resolution (these include the transport units at Stations 2 and Stations 3). 656 of these violations would have been on other Rescues across the City. A violation means a Rescue that was staffed with one EMT and one paramedic



- If this resolution passes, a firefighter paramedic would have to be force hired to work an overtime shift to staff a dual medic Rescue, placing a hardship on paramedics. AFR is concerned that this will decrease interest in becoming a paramedic and will perpetuate the current staffing issues with paramedics.
- AFR is currently short 22 paramedic positions in the field. Full field staffing for paramedics is 141.
  - We send an average of 10-20 firefighters to paramedic school per year. This number fluctuates based on interest in paramedic school and slots available at the local colleges. AFR is working with the colleges on more opportunities for training paramedics.
  - 48 paramedics are currently eligible to retire. Another 45 paramedics are eligible to retire in the next 5 years. More paramedics may be able to retire if they have previous time in PERA prior to working for AFR.
  - With projected retirements, AFR is concerned that there will be more vacancies on the Rescues in the next 5 years. If R-25-122 is passed, paramedics will be force hired at higher rates to maintain the two paramedics on the Rescue, again placing a hardship on paramedics that will reduce firefighter interest in paramedic school.
  - Paramedics that work in divisions such as EMS training or HEART and all Paramedic Captains would have to move from their assignments to staff the two paramedic Rescue to maintain these levels. If this were to happen, the divisions would have to be shut down and these services would be lost.

Another consequence of R-25-122 passing is that AFR will not have the paramedic staffing to build both paramedic and intermediate staffing onto Engines. AFR is transporting to hospitals more frequently and when a Rescue is transporting the total out of service time can last up to two hours. This will leave an Engine in district to cover calls and without a paramedic on the Engine, delay critical care to residents who call 911 with life threatening emergencies.

**From:** [Miguel Tittmann](#)  
**Mail received time:** Thu, 27 Feb 2025 16:26:10  
**Sent:** Thu, 27 Feb 2025 09:25:37  
**To:** [Champine, Daniel](#)  
**Subject:** Resolution  
**Importance:** Normal  
**Sensitivity:** None  
**Attachments:** [Staffing resolution .pdf](#)   
**Archived:** Monday, May 19, 2025 3:08:31 PM

---

[EXTERNAL] Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

# CITY of ALBUQUERQUE

## TWENTY FIFTH COUNCIL

COUNCIL BILL NO. \_\_\_\_\_ ENACTMENT NO. \_\_\_\_\_

SPONSORED BY:

1 RESOLUTION

2 Establishing minimum staffing requirements for Albuquerque Fire Rescue,  
3 Rescue Apparatus.

4 WHEREAS, Albuquerque Fire Rescue has a proud tradition of providing  
5 excellent emergency response services to the citizens and visitors of the City  
6 of Albuquerque; and

7 WHEREAS, Albuquerque Fire Rescue operates a triaged response that  
8 prioritizes paramedics for emergency medical calls rather than non-patient  
9 related emergencies; and

10 WHEREAS, prompt and coordinated care is essential for maximizing  
11 positive patient outcomes in medical emergencies, especially heart attacks,  
12 trauma-related incidents requiring immediate transport, and multi-casualty  
13 accidents; and

14 WHEREAS, two paramedic Rescue apparatus provide a higher standard of  
15 care, particularly in complex medical emergencies, by reducing treatment  
16 delays, improving patient monitoring, and enhancing on-scene decision  
17 making; and

18 WHEREAS, two paramedics working in tandem and responding on the  
19 same apparatus provide increased crew cohesion, checks and balances for  
20 complex EMS protocol interpretation, leading to increased positive patient  
21 outcomes and ultimately saving lives; and

22 WHEREAS, Albuquerque Fire Rescue's two paramedic Rescue apparatus  
23 system offers beneficial professional mentorship and peer support to  
24 paramedics new and old; and

25 WHEREAS, the City of Albuquerque has repeatedly fought trends to  
26 diminish and dilute service delivery to constituents; and

[Bracketed/Underscored Material] - New  
[Bracketed/Strikethrough Material] - Deletion

1 WHEREAS, the City of Albuquerque has a responsibility to prioritize public  
2 health and safety by ensuring its emergency medical services are equipped to  
3 effectively respond to life-threatening situations, and deploying two  
4 paramedics on rescues significantly improves service delivery and patient  
5 care outcomes; and

6 WHEREAS, the City of Albuquerque is committed to supporting the efforts  
7 of our firefighters to provide our citizens and visitors with the best possible  
8 service in the most efficient and effective manner, and to provide our  
9 firefighters with a reasonable level of safety while performing their assigned  
10 duties.

11 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
12 ALBUQUERQUE:

13 Section 1. That, with the exception of temporary exigencies or emergencies,  
14 as determined by the Chief, the City of Albuquerque will continue the policy  
15 and practice of staffing rank-specific firefighters to all Engine apparatus with a  
16 minimum of four (4) firefighters, Rescue apparatus with a minimum of two (2)  
17 **[paramedic]** firefighters, Ladder apparatus with a minimum of three (3)  
18 firefighters, Hazardous Materials Squads with a minimum of two (2)  
19 firefighters, Heavy Technical Rescue Squads with a minimum of four (4)  
20 firefighters, Quality Assurance Units with one firefighter, and Battalion  
21 Commander Units with one (1) firefighter.

22 Section 2. The City of Albuquerque will continue to staff firefighters in the Fire  
23 Marshal's Office, Arson Investigation Division, Communications and Dispatch  
24 Division, and Training Division with adequate staffing levels.

25 Section 3. That as the size of the City and call volume for Albuquerque Fire  
26 Rescue increases thereafter, the City of Albuquerque shall increase the  
27 number of apparatus with categorical staffing levels maintained, and increase  
28 firefighter staffing levels of the Fire Marshal's Office, Arson Investigation  
29 Division, Communications and Dispatch Division, and Training Division.

30 Section 4. That in the event of staffing modifications recommended by the  
31 Chief, the City of Albuquerque and Albuquerque Area Fire Fighters IAFF Local  
32 244 must meet and confer prior to amending.

33

**Archived:** Monday, May 19, 2025 3:11:03 PM  
**From:** [Bassan, Brook](#)  
**Sent:** Sunday, March 2, 2025 11:20:12 AM  
**To:** [Jaramillo, Emily V.](#)  
**Subject:** Staffing Resolution  
**Importance:** Normal  
**Sensitivity:** None

---

Good morning,

Will you please send me information about how R-25-122 will affect the Department?

Sincerely,

Brook Bassan  
Albuquerque City Councilor  
District 4  
Office: 505-768-3101  
Fax: 505-768-3227  
Cell: 505-414-3493  
Email: [bbassan@cabq.gov](mailto:bbassan@cabq.gov)  
[www.cabq.gov/council/councilors/district-4](http://www.cabq.gov/council/councilors/district-4)

**Archived:** Monday, May 19, 2025 3:12:12 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 20:45:34

**Sent:** Sat, 1 Mar 2025 13:44:51

**To:** [Pena, Klarissa J.](#)

**Subject:** Support for R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

IAFF L244 2015.pdf  024 Letter of support for memorial. .pdf 

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[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Councilor Peña,

Please see letter of support for R-25-122.

We urge your support,

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

March 1st, 2025

Klarissa Peña , City of Albuquerque  
City Council, District 2  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Peña,

Albuquerque Firefighters are speaking up against Albuquerque Fire Rescue administration's proposal to diminish service to the community members of Albuquerque.

Currently, residents and visitors of Albuquerque receive a two-paramedic response system for emergency medical calls. Our Rescue units have two firefighters of the highest level of pre-hospital licensure (paramedic) responding to calls for service, delivering lifesaving aid as swiftly as possible. This paired paramedic system is a sought after standard across the country. Our City keeps up with the best departments across the nation that also have paired-paramedic models - including departments in Florida, New Jersey, Arizona, and more.

Removing two-paramedic units in the City is not a new idea, and is something that has been unsuccessfully attempted in the past. Whenever this issue comes to the foreground, firefighters and elected officials have come together to stop the diminishment of services.

Recently, local news outlets picked up a story discussing this change as an increase of service delivery, citing this change as a "guaranteed paramedic response." This phrase preys on the ignorance the general public has regarding AFR's response model. AFR has a triaged dispatch system, ensuring the right resource goes to the right call. This system prioritizes paramedics to emergency medical dispatches, or calls with patients. Non-patient calls are primarily handled by other units in our fleet. As a case in point: on a windy night in Albuquerque, an AFR Engine may be dispatched to a downed powerline, keeping the public safe and waiting for PNM to arrive. Common emergencies



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

like these that AFR is responsible for but have no patients would waste the paramedic resource, leaving only one paramedic available for medical events in that area.

In EMS situations with patients, our triaged dispatch response also helps protect trucks across our city having even call volume and appropriate resource allocation. Through triage, just as in most medical settings, AFR can assess what level of care is most likely necessary to resolve a situation - leaving critical infrastructure available for higher severity calls.

Moving around a same number of paramedics onto different trucks with different functions in the community, in contrast to a methodically triage-based dispatch system, is not an expansion of service - instead, it undermines the structure in which we ensure we deliver the best service for each call type. Alternatively, more paramedics and the expansion of EMT - Intermediates into our runstream and service models is certainly an expansion of service that we wholeheartedly support. This is achievable without splitting the two-paramedic Rescue unit system.

Moving numbers does not fix increasing demand on a system, only increasing the number of apparatus and capable professionals can do that.

Importantly, Albuquerque firefighters greatest concern is for the people we serve every day. We know a two-paramedic Rescue system is a better model of service delivery for community members. Having two professionals of advanced licensure responding to community members experiencing medical events leads to more efficient, discerning, and effective care.

To you, our City Councilors, we find it also important to recognize that there are administrative deficiencies in AFR's proposal and that executing the largest operational change in the department's history is not as simple as the current administration has suggested. This proposed staffing change has conflicts with our internal rank structure, a lack of physical infrastructure on trucks to support paramedic-level care from non-rescue units, pay disparity, and other complications. Over the last few months, firefighters have asked for data that the administration frequently references but has never shared, and have had to work with changing or recalled foundational numbers and arguments multiple times. We have been unheard in our repeated asks to be involved in coming to a





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International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

mutually agreed upon solution to the issues the department allegedly seeks to solve.

Firefighters and AFR management have always worked through administrative issues, but right now we need the Council's help when it comes to old ideas being rolled back out in the name of "service delivery." Diminishing our exceptional EMS response to hide the real problems our department faces is not an acceptable outcome for our community. We are asking for your support on Resolution R-25-122 to ensure Albuquerque continues to lead in caring for our community.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. Tittmann'.

Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



IPRA Response 000377

244

**Archived:** Monday, May 19, 2025 3:17:21 PM

**From:** [Miguel Tittmann](#)

**Mail received time:** Sat, 1 Mar 2025 21:31:16

**Sent:** Saturday, March 1, 2025 2:31:17 PM

**To:** [Rogers, Nichole L.](#)

**Subject:** Support of R-25-122

**Importance:** Normal

**Sensitivity:** None

**Attachments:**

[IAFF L244 2015.pdf](#)  [2024 Letter of support for memorial. .pdf](#) 

---

[EXTERNAL] \line Forward to [phishing@cabq.gov](mailto:phishing@cabq.gov) and delete if an email causes any concern.

Dear Councilor Rogers,

Please see attached letter of support for R-25-122.

IAFF Local 244 urges your support.

Respectfully,

Captain Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President  
(505) 917-5929



# Albuquerque Area Fire Fighters Local 244

International Association of Fire Fighters

P.O. Box 25602

ALBUQUERQUE, NEW MEXICO 87125-0602

March 1st, 2025

Nichole Rogers, City of Albuquerque  
City Council, District 6  
Albuquerque New Mexico  
RE: R-25-122

Dear Councilor Rogers,

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Sincerely,

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Miguel Tittmann  
IAFF Local 244 President  
NMPFFA D1 Vice President



IPRA Response 000382

244