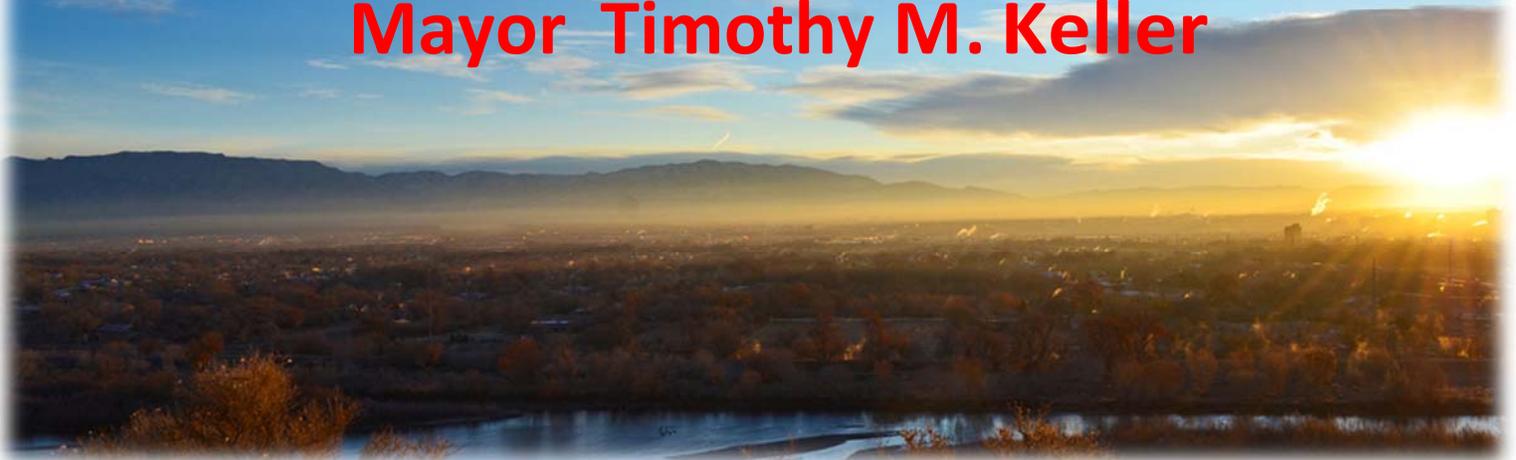


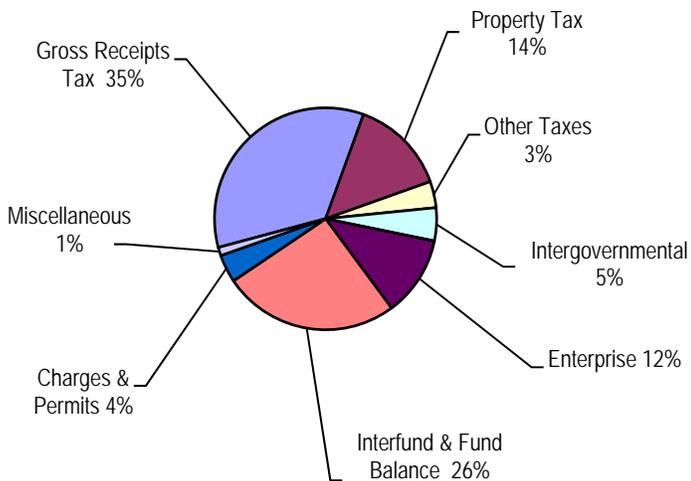
City of Albuquerque Mayor Timothy M. Keller



**Fiscal Year 2022
Approved Budget**

Where the money comes from:

FY/22 RESOURCES ALL FUNDS

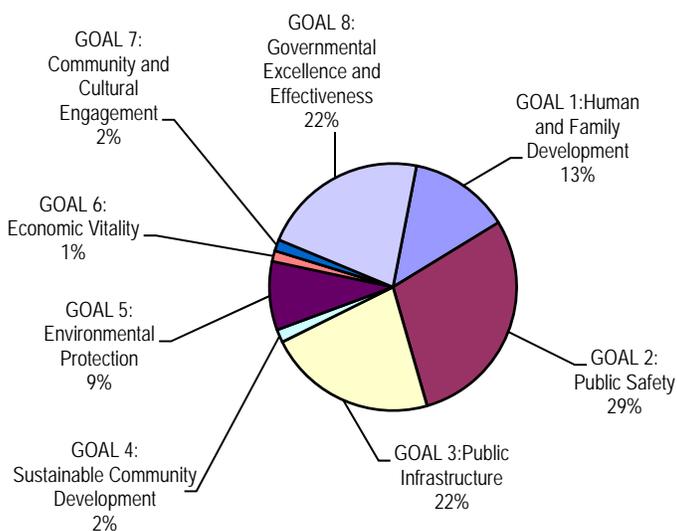


Combined Revenues by Source

	(\$000's)	
Gross Receipts Tax	\$	421,898
Property Tax	\$	170,139
Other Taxes	\$	46,674
Intergovernmental	\$	58,655
Enterprise	\$	141,648
Interfund & Fund Balance	\$	312,053
Charges & Permits	\$	49,384
Miscellaneous	\$	14,747
Total Revenue	\$	1,215,198

And, where the money goes:

FY/22 APPROVED BUDGET



Appropriations by Goal

	(\$000's)	
GOAL 1: Human & Family Development	\$	160,496
GOAL 2: Public Safety	\$	356,596
GOAL 3: Public Infrastructure	\$	268,245
GOAL 4: Sustainable Community Development	\$	20,361
GOAL 5: Environmental Protection	\$	108,825
GOAL 6: Economic Vitality	\$	17,607
GOAL 7: Community & Cultural Engagement	\$	18,616
GOAL 8: Governmental Excellence & Effectiveness	\$	264,452
Total Appropriations	\$	1,215,198

**CITY OF ALBUQUERQUE
FISCAL YEAR 2022
APPROVED BUDGET**



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City of Albuquerque

Timothy M. Keller, Mayor

Memorandum

July 1, 2021

To: Cynthia Borrego, President, City Council
From: Timothy M. Keller, Mayor 
Subject: Fiscal Year 2022 Approved Operating Budget

I am submitting the Approved Operating Budget for the fiscal year that began on July 1, 2021 (Fiscal Year 2022). Fiscal Year 2022 will be a year of economic recovery, as we focus on building a strong and healthy future, together. Over the past 15 months, Albuquerque residents have weathered uncertainty in nearly every part of our lives. Through it all, we have stepped up in an unparalleled way, coming together to protect our most vulnerable populations and provide services with minimal interruption. Now, with our State and City open for business again, we can once again see Albuquerque's bright future on the horizon. We will use what we learned about taking care of each other to expand our vision for a safe, innovative and inclusive City.

Our focus for the Fiscal Year 2022 budget is to balance continued economic uncertainty with the fiscally responsible, strategic investments to support and protect our residents. Our decision to carry forward additional contingency funds of \$36 million at the end of Fiscal Year 2020 provided stability, and money from the Coronavirus Aid, Relief and Economic Security (CARES) Act had a major positive impact in Fiscal Years 2020 and 2021. In addition, Council and my administration worked together to deploy the first tranche of American Rescue Plan Act (ARPA) funds for key infrastructure and public health projects. We are not out of the woods yet, as unemployment continues to be too high and our economy, especially in the tourism sector, has been hit hard by closures.

The pandemic has revealed our City's resilience. While other cities across the nation have been forced to institute furloughs, layoffs and drastic cuts in service, Albuquerque is demonstrating that even in a pandemic, we can tighten our belts while continuing to improve safety, help families and support businesses. Although we have not been immune to national trends, our focus on data-driven crime fighting and rebuilding our ranks are beginning to show a positive impact on crime. We will continue to invest in supporting businesses, developing infrastructure and strengthening the safety net.

The overall budget is \$1.2 billion, \$714.5 million of which is the General Fund. This budget is structurally balanced.

Cost Saving Measures

In order to make the key investments that our residents need, the City continues to manage its finances carefully. In the Fiscal Year 2022 budget:

- We plan to continue more modest hiring freezes and slowdowns during the fiscal year to capture \$5 million in savings.
- We will continue to hold down spending on non-essential travel and training for a total of \$250 thousand in savings.
- We postponed a total of \$47.3 million in General Fund and \$8.3 million in Other Funds pending initiatives via department requests for additional funding in the budget revision process.

With the implementation of these fiscally prudent measures, we expect saving nearly \$60.9 million. We are optimistic that the City will have the flexibility and resources to weather the economic uncertainties ahead without instituting layoffs or significant cuts in service.

Reinvigorating the Economy as We Recover from COVID-19

The City has been working to support businesses and families through the economic challenges of COVID-19, and our Fiscal Year 2022 budget invests **over \$10 million in business support and economic relief programs**, not including ARPA funds. Highlights include:

- \$3 million investment in the Local Economic Development Act fund, which has helped the City retain and attract businesses like Netflix, NBC Universal, Los Poblanos, and Build With Robots.
- \$350 thousand to support the City's hosting of the USA Cycling National Championships, which will mark the return of national sporting events that we have attracted through our past successes like the Senior Olympics.
- Full recurring funding for the Small Business Office, which has provided technical assistance to help local businesses access COVID-19 relief programs, navigate permitting processes, and connect to resources for starting up and scaling up.
- Investments to help businesses reopen and events come online again, including online ticketing systems.
- Increase in permitting staff in the Planning Department to ensure that major new projects like Netflix and Orion can meet their construction and development schedules, without delaying their projects.
- Full funding for the BankOn Albuquerque program, a partnership with financial institutions and the FDIC to help residents get banked and avoid costly payday loan and check cashing services.

These programs are in addition to the \$170 million in capital projects currently under construction and an additional \$100 million in projects to be awarded before the end of the calendar year, keeping thousands of workers on the job and earning a paycheck.

Unfortunately, we have seen that as our economy revives, those who seek to prey on small businesses and consumers see an opportunity. Our Fiscal Year 2022 budget includes recurring funding for the Consumer Financial Protection Initiative to combat unfair or deceptive practices, respond to consumer problems, and continue outreach efforts in coordination with Senior Affairs, Family and Community Services, APD and 3-1-1.

Public Safety

The people of Albuquerque have told us unequivocally that public safety continues to be a top priority. Although we have made progress in the fight against property crime, Albuquerque has

not been immune to the national trend of increased violent crime. This means we need to continue to invest in police, including working to bring the number of officers back to their historical levels.

We must also continue to fight crime from all sides, using every tool available to us.

Albuquerque Police Department

With new leadership firmly in place, APD is poised to focus on fighting crime through community policing. The Fiscal Year 2022 budget provides funding for 1,100 full-time sworn officers, plus 40 additional officers to be funded through the Community Oriented Policing Services grant received in 2020. It also includes specialty pay for officers who participate in the Ambassador Program to build community relations bridges throughout the City.

After years of underinvestment and deferred maintenance of key technologies required for modern crime fighting, the City is finally coming up to speed, thanks to State and City capital investments. The Fiscal Year 2022 budget includes funding for recurring operation and maintenance of the new radio system, and for the new computer-aided dispatch (CAD) and records management systems (RMS) coming-on-line over the course of the year.

Under the guidance of the Superintendent of Police Reform/Deputy CAO and new leadership at the Academy and Internal Affairs Force Division, APD has the independence and focus to address the problems in DOJ compliance that arose under prior management. The Fiscal Year 2022 budget provides for the Office of the Superintendent, continued compliance efforts, and funding to support the independent monitoring team.

The budget also includes a 26% increase in funding for the Civilian Police Oversight Agency, which includes granting all departmental requested and Council increases to the CPOA budget.

Albuquerque Community Safety Department

Policing alone will not make our community be safer or feel safer. Last year we announced the creation of the Albuquerque Community Safety Department (ACS), which will dispatch trained and unarmed professionals to respond to 9-1-1 calls that do not require a police or paramedic response. Reflecting significant work with the community to shape this Department strategically, the Fiscal Year 2022 budget expands the ACS budget by \$5.3 million. In addition, ACS will leverage existing contracts with behavioral health and substance abuse service providers.

Albuquerque Fire Rescue

Albuquerque Fire Rescue led the nation in adopting COVID-safe practices, innovating telemedicine systems, and keeping our firefighters and paramedics safe during the pandemic. The Fiscal Year 2022 budget provides additional resources to tactical EMS teams and provides for increased outreach to the community.

Within the AFR budget, the Office of Emergency Management stepped in to manage the pandemic, activating volunteers and City workers on everything from the distribution of protective equipment to operating points of dispensation to get the vaccine to thousands of Albuquerque residents. The Fiscal Year 2022 budget contains increases in funding for OEM operations.

Safe Neighborhoods

Strong neighborhoods are marked by clean and safe public spaces and a thriving built environment. The Fiscal Year 2022 budget includes:

- Full funding for nuisance abatement, including the Code Enforcement Division of Planning and the ADAPT program in the Fire Marshal's Office to continue voluntary abatement, condemnations and clean-ups.
- An additional \$750 thousand to expand the very successful spay and neuter program to reduce the population of homeless animals in the City.
- An additional \$580 thousand for City security staff to be dedicated to City parks.
- An additional \$445 thousand to form an Illegal Dumping Crew that will also service cleanliness to the City's ART stations.
- Full funding for emergency board-up activities, and the Block-by-Block program.

Safe Communities

Tackling issues like substance abuse, homelessness, domestic violence and youth opportunity makes our community safer and stronger. The Fiscal Year 2022 budget includes:

- Full funding for service contracts for mental health, substance abuse, early intervention and prevention programs, domestic violence shelters and services, sexual assault services, health and social service center providers, and services to abused, neglected and abandoned youth.
- Full investment in youth programs in partnership with APS and nonprofits that keep our kids off the streets and out of harm's way and youth violence prevention initiatives that aim to break the intergenerational cycle of crime and incarceration.

Strengthening the Public Health Safety Net

The pandemic has exposed cracks in the social safety net and public health systems, and provided an opportunity to address these challenges with urgency. As part of COVID-19 relief, our City has been working with State, County and community partners to provide safe spaces for people who are medically vulnerable, homeless, or otherwise need space to isolate. Through the Emergency Operations Center, the City has spent tremendous resources protecting and keeping our residents informed.

Our budget also aims to close some of those cracks in the system on a larger and more permanent scale, including:

- \$4 million in recurring funding and \$2 million in one-time funding for supportive housing programs in the City's Housing First model.
- \$4.7 million net to operate the City's first Gateway Center at the Gibson Medical Facility, including revenue and expenses for facility and program operations.
- \$24 million in Emergency Rental Assistance from the federal government, which the City will make available in partnership with the State.
- \$500 thousand to fund Albuquerque Street Connect, a highly effective program that focuses on people experiencing homelessness who use the most emergency services and care, to establish ongoing relationships that result in permanent supportive housing.
- \$214 thousand to adequately staff the senior meal home delivery program, which delivered over 390,000 meals to seniors since the pandemic started.

- Expanding the public health division of the Family and Community Services Department.

Workforce Support Through Youth Programs

Since our first day in office, my administration has been committed to tackling the generational cycles of crime and poverty by investing in programs that get our youth off the street, out of harm's way and into before- and after-school and summer programs. We created the City's first ever Kids Cabinet, bringing together City departments, community leaders and youth from across the City to tackle the challenges facing our young people.

COVID-19 dramatically changed what our community needs from these programs. Our summer youth programs extended throughout the calendar year, while Albuquerque schools were closed. As schools re-open, we are shifting again to provide before-school, after-school and summer programming. Our youth and early childhood education programs have adapted to changing student-to-adult ratios, and have adopted COVID-safe practices throughout all of their facilities.

These opportunities for children to connect with the world and each other, and for working parents to have a safe place for their kids to go, have never been more important. The Fiscal Year 2022 budget continues to fund youth programming by fully funding the General Fund support to the Head Start program, including additional funding to maintain COVID-safe student-teacher ratios. It also includes funding to sustain our highly successful Youth Connect system of youth programming and to build out youth programming at Balloon Fiesta Park.

Sustainability

Despite the pandemic, our administration did not delay our investments in addressing another global crisis – climate change. By investing in new technologies and infrastructure, the City has leveraged its environmental goals to create jobs and construction revenue. Our Fiscal Year 2022 budget provides for the expansion of sustainability efforts housed in the Environmental Health Department, which includes overseeing those continued capital investments. We also continue our progress towards achieving the goals set out in the American Climate Cities Challenge, including projects that will contribute to an estimated total of 40 million metric tons of carbon emissions reductions.

We are also investing \$607 thousand to fund the next phase of our urban forestry initiative to care for our existing urban forest, plant thousands of new trees and contribute to carbon-neutrality. "Let's Plant ABQ" brings together the City, Tree New Mexico, the Albuquerque Bernalillo County Water Utility Authority (ABCWUA), Bernalillo County, New Mexico State University Cooperative Extension Service, The Nature Conservancy, the Dakota Tree Project, and the New Mexico State Forestry Division.

I am grateful to our Office of Management and Budget for pulling together this third budget of the last 12 months, and to all of the dedicated City employees who kept us going through the last year. I am also grateful to Council for working with my administration to pass this Fiscal Year 2022 budget. We look forward to continuing our work together for the people of the City of Albuquerque.

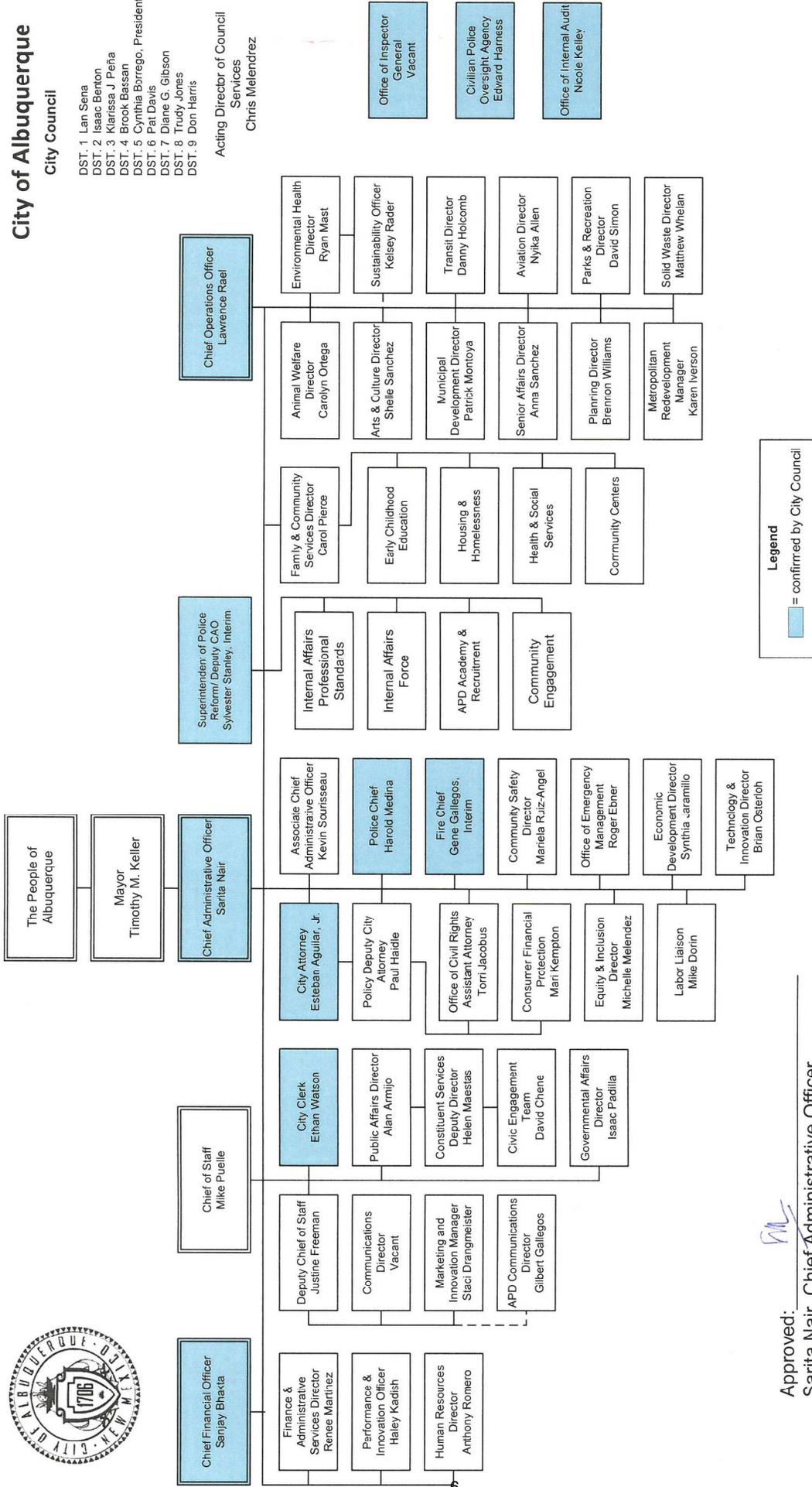


City of Albuquerque

City Council

- DST. 1 Lan Sena
- DST. 2 Isaac Bertou
- DST. 3 Klarissa J Peña
- DST. 4 Brock Bassan
- DST. 5 Cynthia Borrero, President
- DST. 6 Pat Davis
- DST. 7 Diane G. Gibson
- DST. 8 Trudy Jones
- DST. 9 Don Harris

Acting Director of Council Services
Chris Melendrez



Legend
[Blue Box] = confirmed by City Council

Approved: 
Sarita Nair, Chief Administrative Officer
July 23, 2021

ONE ALBUQUE ROQUE

city of albuquerque



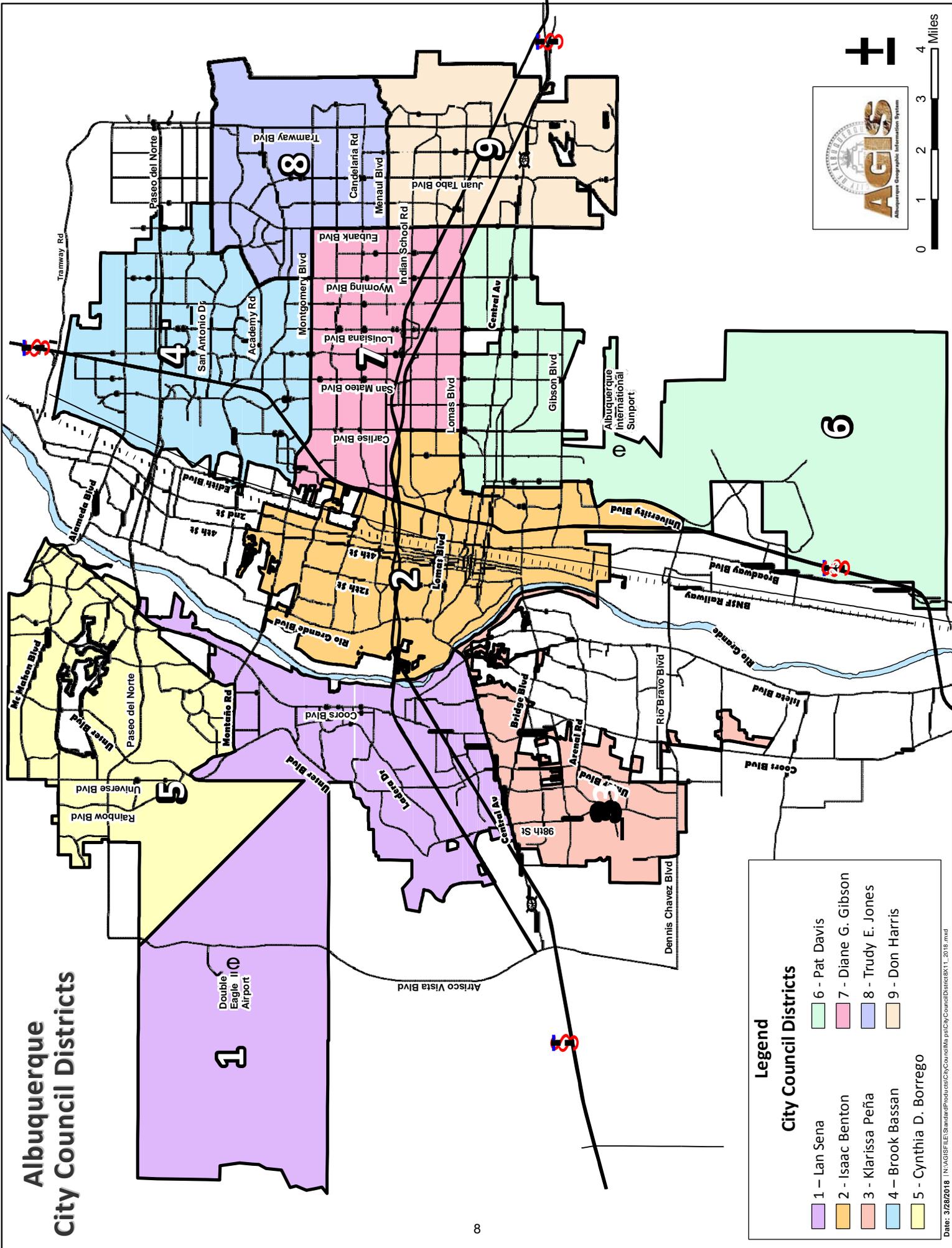
SAFE | INNOVATIVE | INCLUSIVE

Timothy Keller, Mayor
Sarita Nair, CAO
Lawrence Rael, COO
Sanjay Bhakta, CFO
Mike Puelle, Chief of Staff



Approved Budget | Fiscal Year 2022

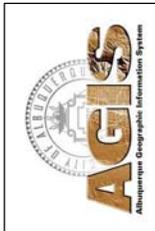
Albuquerque City Council Districts



Legend

City Council Districts

- 1 - Lan Sena
- 2 - Isaac Benton
- 3 - Klarissa Peña
- 4 - Brook Bassan
- 5 - Cynthia D. Borrego
- 6 - Pat Davis
- 7 - Diane G. Gibson
- 8 - Trudy E. Jones
- 9 - Don Harris
- 10 - [Color]



CITY OF ALBUQUERQUE

CITY COUNCILORS

District 1

Councilor Sena



District 2

Councilor Benton



District 3

Councilor Peña



District 4

Councilor Bassan



District 5

Councilor Borrego
President



District 6

Councilor Davis



District 7

Councilor Gibson
Vice-President



District 8

Councilor Jones



District 9

Councilor Harris





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Albuquerque
New Mexico**

For the Fiscal Year Beginning

July 01, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation award to the City of Albuquerque, New Mexico for its annual budget for the fiscal year beginning July 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, as a financial plan, and as a communications device.

FINANCE & ADMINISTRATIVE SERVICES

OFFICE OF MANAGEMENT & BUDGET

Budget Officer

Lawrence L. Davis

City Economist

Christine Boerner

Executive Budget Analyst Department Assignments

Jayne Aranda

FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES,
OFFICE OF INSPECTOR GENERAL, OFFICE OF INTERNAL AUDIT, TECHNOLOGY AND INNOVATION, TRANSIT

Jennifer Brokaw

CITY COUNCIL, ECONOMIC DEVELOPMENT, MUNICIPAL DEVELOPMENT, SENIOR AFFAIRS

Linda Cutler-Padilla

CHIEF ADMINISTRATIVE OFFICE, FIRE, MAYOR'S OFFICE, PLANNING, SOLID WASTE

Michael King

CIVILIAN POLICE OVERSIGHT AGENCY, ENVIRONMENTAL HEALTH, FAMILY AND COMMUNITY SERVICES,
OFFICE OF THE CITY CLERK, PARKS AND RECREATION

Kevin Noel

ANIMAL WELFARE, AVIATION, CITY SUPPORT, COMMUNITY SAFETY, LEGAL

Emma Romero

ARTS AND CULTURE, POLICE

**The Budget is available Online at
<http://www.cabq.gov/budget>**

EXECUTIVE SUMMARY

ALBUQUERQUE: THE COMMUNITY

Physical Geography & Climate: The City of Albuquerque is located in north central New Mexico. It is nestled against the Sandia and Manzano Mountains to the east and is bisected north to south by the Rio Grande River. The Rio Grande River is the largest river in New Mexico and the 17th largest in the world. The river is home to many species of flora and fauna including: Sandhill Cranes, geese, beavers, cottonwood trees, wild petunia, and much more.

The elevation ranges from 4,500 feet in the Rio Grande Valley to 10,678 feet at the crest of the Sandia Mountains. The mountains, rising 5,000 feet above the City, provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. The City on average enjoys 310 sunny days, with the July high being about 92°F, and the January low being about 23°F. Albuquerque enjoys four distinct seasons, while experiencing low humidity and sunny weather year-round. The average year-round weather is 70°F. The climate is arid, and the city averages only nine inches of precipitation a year.

Statistics/Demographics: The Albuquerque metropolitan area is comprised of four counties: Bernalillo, Sandoval, Torrance, and Valencia. In the 2019 American Community Survey (ACS), the Albuquerque Metropolitan Statistical Area (MSA) had a population of 914,480. Albuquerque, with 560,513 residents, is the largest city in New Mexico and the 32nd largest city in the country. The City is culturally diverse: about 49.2% of the residents are Hispanic; 38.9% non-Hispanic white; 4.7% Native American; 3.3% African American; 2.9% Asian American; and 1% other. The median household income per the 2019 ACS is \$54,072, about 86% of the U.S. average. The median population age is 38.2 years; the median family income is \$67,644. Cultural diversity is recognized, encouraged and celebrated throughout the City, particularly with Summerfest events held across the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Nearly 60 percent of city residents own their homes.



History: The area's first permanent residents were Ancestral Pueblo Indians who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

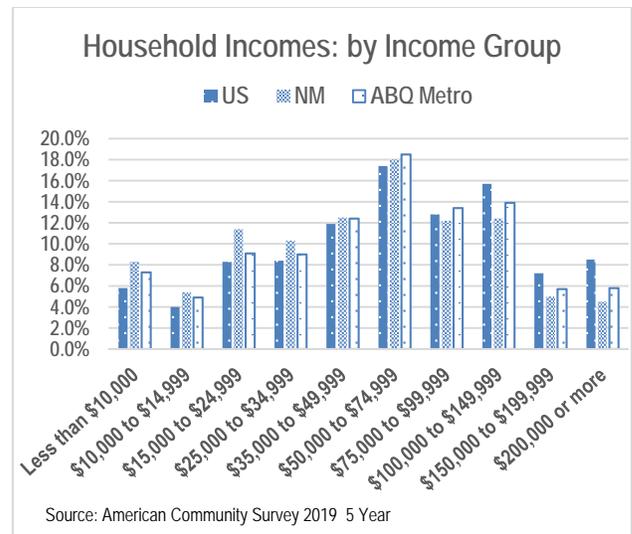
The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the City's Old Town, was established and named after the Duke of Albuquerque, Viceroy of New Spain. The City still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century, growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government: In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized

under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum, local self-government. The City Charter was amended in 1974 to move the City from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution meaning the City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Economy: Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. The City is well situated to benefit from its proximity to Mexico – situated only 300 miles from the border. Trade and services are the largest economic sectors and provide over half the jobs in the Albuquerque area. Government provides close to 21% of non-agriculture employment. A report by UNM's Bureau of Business and Economic Research shows the state relies extensively on federal transfers and excels in areas of technology and gas and oil production.



Ten Largest Employers in MSA 2020

<u>Employer</u>	<u>Employees</u>	<u>Description</u>
Albuquerque Public Schools	14,811	Public School District
Presbyterian	14,000	Healthcare
Sandia National Labs	12,469	Research and Development
City of Albuquerque	6,217	Government
Kirtland Air Force Base (Civilian)	5,787	Defense
University of New Mexico (1)	4,907	Education
State of New Mexico	4,514	Government
Kirtland Air Force Base (Military)	4,387	Defense
UNM Hospital (1)	3,778	Hospital/Medical Services
Veterans Hospital	3,153	Hospital/Medical Services

(1) NM changed their reporting and student employment is no longer reported in their fact book. This accounted for nearly 10,000 employees in 2014 for the Hospital and Main Campus.

Cultural & Recreational Opportunities: Albuquerque was named one of SmartAsset’s best places for outdoor enthusiasts to live and work in 2020. In a study of 96 cities across the country, Albuquerque ranked 26th thanks to a high number of parks, open spaces, and outdoor recreation opportunities. With nearly 300 days of sunshine annually, four distinct seasons, moderate winters, and excellent proximity to mountains and huge expanses of national, state, and local public lands, Albuquerque has the perfect climate and locations for year-round outdoor recreation activities.

From hiking in the foothills of the Sandia Mountains or along the banks of the Rio Grande to dozens of athletic fields and courts in parks across Albuquerque, outdoor enthusiasts have an abundance of options for recreation and relaxation. The City’s Parks and Recreation Department maintains over 3,000 acres of parkland at 300 City parks including dog parks and skate parks and more than 29,000 acres of major public open space, the most of any American city. In addition, the City manages more than 170 miles of paved, off-street trails along with world class mountain bike trails in the Sandia foothills. The City also features four municipal golf courses that offer one of the best golf values in the region. Albuquerque has the longest single span aerial tramway in the US that takes riders from the northeast edge of the City to the crest of the Sandia Mountains. Petroglyph National Monument, a unit of the National Park System, and the Cibola National Forest and Sandia Wilderness Area are within the City limits. Albuquerque is also recognized as the hot air balloon capital of the world

and hosts the Albuquerque International Balloon Fiesta, the largest hot air ballooning event in the world.

In addition, many of Albuquerque's cherished cultural venues, creative resources, and favorite events are public resources managed by the Department of Arts & Culture. The ABQ BioPark (Zoo, Botanic Garden, Aquarium, Bugarium, Heritage Farm and Tingley Beach) is the top tourist destination in New Mexico and a leader in education and conservation. The world-class Albuquerque Museum protects and displays the artwork and historical items of the middle Rio Grande valley and brings world-renowned traveling exhibits to the City. The Anderson-Abruzzo Albuquerque International Balloon Museum shares the history, science, and art of lighter-than-air flight. The public-private partnership with Explora provides the city with an award-winning, hands-on science center. Eighteen Public Library branches of Albuquerque and Bernalillo County ensure information access to citizens across the metro area. The 94-year old historic KiMo Theatre, South Broadway Cultural Center, events in the Old Town Gazebo, large-scale, free public events including Summerfest, Freedom 4th and Twinkle Light Parade bring performing arts and cultural programming to residents and visitors. A collection of more than 1,000 works of public art are on view in public buildings and outdoors around the City. The Urban Enhancement Trust Fund also provides funding to arts and cultural organizations in the City. In addition, the 519 Public Access Studio, four Comcast Public Access channels, on-line content for GOV-TV, and Local Origination, Education, and Public Access channels ensure media access.

FINANCIAL POLICIES

Operating Budget

Type of Budgeting: The City of Albuquerque has a well-developed system of program budgeting. Programs are developed to identify distinct services provided by the City. The legal authority to spend is made through an appropriation at the program level. Each program is a collection of specific department subsections, department IDs, that are monitored for financial and performance management. All programs and department ID's are constructed with line-item detail.

Budget data is prepared consistent with the City's basis of accounting used in the audited financial statements. Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are accounted for on a full-accrual basis. Modified accrual accounting recognizes revenues when they become available and measurable and with a few exceptions, recognizes expenditures when liabilities are incurred. Full-accrual accounting recognizes both revenue and expense transactions in the periods in which they are incurred rather than when the cash is received or paid.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee consisting of members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1st of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the upcoming budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs for capital projects;
- inflation factors;
- baseline, optimistic, and pessimistic scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, re-appropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a four-year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by the Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO and Chief Operating Officer. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate and assist in budget development.

The Mayor's Proposed Budget document is submitted to the City Council by April 1st. By ordinance, the Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds these public hearings. Council may amend the budget proposal at any time prior to May 31st. If City Council fails to pass a budget by May 31st, the Mayor's Proposed Budget is deemed approved.

Amending the Budget: Appropriations are at a program level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program appropriations by no more than five percent or \$100 thousand, whichever is lower, provided the fund appropriation does not change.

Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered by fiscal year-end.

Upon its own initiative or by request of the Mayor, the Council may amend the budget during the fiscal year - subject to executive approval. Budget amendments vetoed by the executive branch may be overridden by a vote of six of the nine City Councilors.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits a proposed or approved budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. However, the aforementioned recurring balancing practice was not feasible in FY/22. Due to the negative economic impacts from the pandemic and financial relief provided by the federal government, the City will use non-recurring available fund balance to provide fiscal stability in FY/22. One-time and unpredictable revenue as well as estimated reversions are identified and are used to support one-time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. Effective July 1, 2019, New Mexico House Bill 479 repealed several restricted local option rates in favor of increasing the unrestricted municipal local option rate from 1.5% to 2.5%. For municipalities, any new local option that exceeds 2.5% minus .45%, or 2.05%, would have to go to the voters for approval. The City has imposed 1.4375% of the increment not requiring a referendum and 0.125% of the increment requiring a referendum for 1.5625% total. This leaves an additional 0.9375% available. The remaining increment would generate an estimated additional \$155.1 million, \$53.8 million of which would require voter approval. The appendix provides detail on the taxing authority available to the City.

The City is granted the authority to impose a property tax levy of up to 7.65 mills for general operations. The City has imposed 6.54 mills of property tax. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100 thousand on the tax rolls. The City may also impose up to two cents of gasoline tax, but has not exercised this authority. The City has used its full authority with a Lodgers' Tax of 5% and a Hospitality Fee of 1%. In addition, the City imposes franchise fees on utilities for use of the City right-of-way.

Reserves: It is the policy of the City to hold a reserve of 8.33% or 1/12th of the budgeted expenditure level for the City's General Fund. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so to maintain the strong fiscal practices of the City.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque has an excellent bond rating despite the relatively small 1/12th reserve held, in part because of its strong financial management practices. Management has a history of active routine monitoring and intervention when unexpected events adversely affect revenue or expenditure levels. The City has shown it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality/Vehicle Pollution, and Aviation. Other operations such as Transit and Isotopes Stadium generate fee revenue, but still require subsidies to cover 100% of the operating costs. Select General Fund programs charge fees for services such as building permit review or admission to venues like the BioPark. Revenue from these fees helps defray operating costs in the General Fund. With few exceptions, fee revenue is not necessarily earmarked to the program where it is generated.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program to ensure departments are spending within their appropriations. These reports are provided to all departments, the City Administration and the City Council. Since it is not sufficient to simply monitor

expenditures to assure that programs are spending within their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Performance measures are reported annually and departments are required to submit a status report of priority objectives at mid-year and year-end.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council, as long as the program has reverted sufficient funding. A report of the amounts by fund, program and vendor is provided to the City Council by Executive Communication (EC).

Reversions: Reversions revert to fund balance and amounts in excess of the required balance are treated as available for one-time appropriations in the subsequent fiscal year, subject to Council approval.

Over Expenditures: The City has adopted the practice of generally not “cleaning-up” program over expenditures, but rather reporting them in the Annual Comprehensive Financial Report (ACFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. However, the City does generally “clean-up” at the fund level in the event that the fund is overspent. In most cases, when funds require “clean-up” there is sufficient revenue or fund balance to cover the additional appropriation.

Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates existing infrastructure, roadways, buildings and various other City owned property.

By November 21st of each even-numbered calendar year the Mayor submits the proposed CIP to the Environmental Planning Commission. The Commission conducts at least one public hearing and submits its recommendation to the Mayor by December 1st. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3rd. As a general rule, capital implementation appropriations for enterprise funds including Aviation, Parking, and Solid Waste are developed in conjunction with the annual operating budget and submitted to the Council no later than April 1st of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period

begins on the date of introduction of the CIP bill at a City Council meeting. The Council holds at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: In October 2013, the City Council adopted an updated debt policy for the City of Albuquerque. The new policy sets forth the parameters for issuing debt and for managing the outstanding debt portfolio. It also provides guidance to decision makers regarding the types and amounts of permissible debt, the timing and method of sale that may be used, and the structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

Goals, Objectives, and Performance Measures

Goals and Objectives: The City charter requires that five-year goals and one-year objectives be adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five-Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five-year goals. This framework calls for:

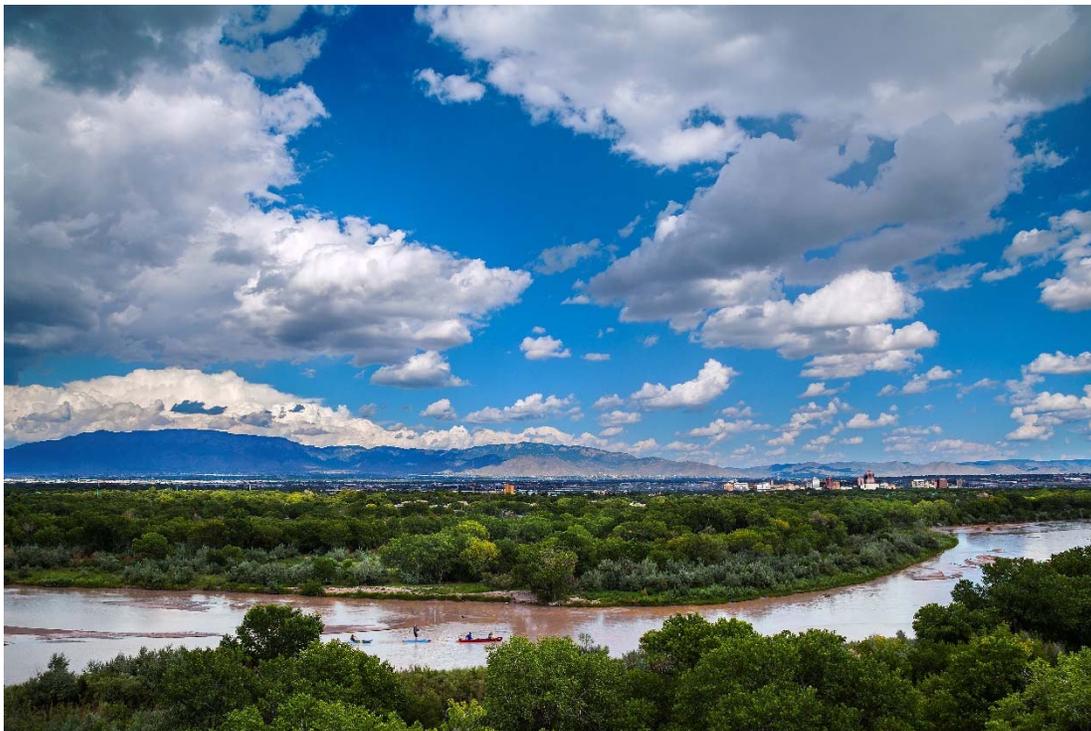
- developing goals with extensive public involvement;
- measuring progress for reaching goals;
- connecting City services to goal achievement; and
- determining the effectiveness of those services in improving related community and customer conditions.

Performance Measures: Performance measures are established for programs allowing a comparison to be made between the levels of appropriation and performance. The measures are developed by the

departments with input from the Office of Performance and Innovation and the Office of Management and Budget. These measures are updated and reported annually and are included in the Department Budget Highlights section.

Short-Term Organization-Wide One-Year Objectives: The City budget is increasing the use of one-year objectives to drive performance and results. One-year objectives are adopted in separate legislation and included in the Appropriation Legislation section at the end of this document. These well-defined, short-term objectives generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council mid-year and at fiscal year-end.

The chart on the next page summarizes the most recently adopted Goals and Desired Community Conditions for the City. It is followed by a graphic that highlights the City's performance in meeting its goals and desired conditions by measuring key indicators and comparing them over time and against peer cities.



**City of Albuquerque Vision, Goal Areas, Goal Statements and
Desired Community or Customer Conditions**

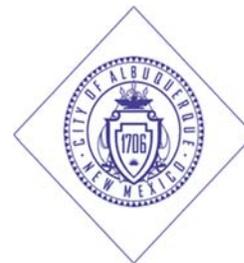
NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is an active, thriving, inclusive, culturally rich, sustainable, high desert community.

Goal Area	Goal Statement	Desired Community or Customer Conditions
HUMAN and FAMILY DEVELOPMENT	People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.	<ol style="list-style-type: none"> 1. Residents are literate, skilled and educated. 2. All students graduate and are prepared for a career or post-secondary education. 3. Residents are active and healthy. 4. Residents have access to medical and behavioral health care services. 5. Families are stable and economically secure. 6. Affordable housing options are available throughout the city. 7. Seniors live with dignity in supportive environments. 8. Seniors engage in and contribute to the community. 9. Residents are informed of and protected from public health risks.
PUBLIC SAFETY	The public is safe and secure, and shares responsibility for maintaining a safe environment.	<ol style="list-style-type: none"> 1. The public is safe. 2. The public feels safe. 3. Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve. 4. The community works together for safety. 5. Domestic and wild animals are appropriately managed and cared for. 6. The community is prepared to respond to emergencies. 7. There is a shared commitment to understanding and addressing the underlying conditions of crime.
PUBLIC INFRASTRUCTURE	The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	<ol style="list-style-type: none"> 1. The water and wastewater system is reliable and meets quality standards. 2. The storm water system protects lives, property, and the environment. 3. High speed Internet is accessible and affordable throughout the community. 4. Integrated transportation options meet the public's needs. 5. The street system is well designed and maintained. 6. Sustainable energy sources are available.
SUSTAINABLE COMMUNITY DEVELOPMENT	Communities throughout Albuquerque are livable, sustainable and vital.	<ol style="list-style-type: none"> 1. Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained. 2. A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 3. The downtown area is vital, active, and accessible. 4. Mixed-use areas with housing, employment, recreation, and entertainment exist throughout Albuquerque.
ENVIRONMENTAL PROTECTION	Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.	<ol style="list-style-type: none"> 1. Air, water, and land are protected from pollution in all areas of the city. 2. Water resources are sustainably managed and conserved to provide a long-term supply and drought reserve. 3. Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal. 4. Open Space, Bosque, the River, and Mountains are preserved and protected. 5. People are educated and engaged in protecting the environment and preserving natural resources. 6. The community recognizes and addresses the effects of climate change on the environment.
ECONOMIC VITALITY	The economy is vital, diverse, inclusive, equitable, sustainable and works for all people.	<ol style="list-style-type: none"> 1. The economy is diverse in industry and sector. 2. The economy reflects strategic use of local assets. 3. There are abundant, competitive employment opportunities with competitive wages for people of all backgrounds. 4. All entrepreneurs and businesses have opportunities to develop and prosper. 5. People of all backgrounds and ages believe they have an economic future in Albuquerque.
COMMUNITY and CULTURAL ENGAGEMENT	Residents are engaged in Albuquerque's community and culture.	<ol style="list-style-type: none"> 1. Residents engage in civic, community, and charitable activities. 2. Residents engage in Albuquerque's arts and cultures. 3. Albuquerque celebrates and respects the diversity of its people.
GOVERNMENTAL EXCELLENCE and EFFECTIVENESS	Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.	<ol style="list-style-type: none"> 1. All city employees and officials behave ethically. 2. City of Albuquerque participates in mutually beneficial cooperative relationships with other governments. 3. City government and its leaders are responsive to Albuquerque's citizens. 4. Government protects the civil and constitutional rights of citizens. 5. Customers conveniently access city services, officials, public records, and information. 6. Financial and capital assets are maximized and protected and reported accurately and timely. 7. City employees are competent and well-trained to deliver city services efficiently and effectively. 8. The work environment for employees is healthy, safe, and productive.

Vision: Albuquerque is an active, thriving, culturally rich, sustainable, high desert community.

The 2020 Albuquerque Progress Report is a two-year report published by the Indicators Progress Commission showing the progress toward reaching a set of long-term goals, established with the input of its residents. Since 1995, our residents have convened every four years to determine and define Albuquerque's goals. The goals are categorized into eight areas, and each goal is further clarified through positive statements called desired community conditions. The report can be found at www.cabq.gov/progress.



How is Albuquerque as a Community Doing in each of 8 Goals?

Goal 1: Human & Family Development

Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Access to Health Care Services	Residents with health insurance coverage 2019	91.7% / 90.8%	2nd of 6	On Track
Educated, Literate, Skilled Residents	Residents with high school education or more 2019	89.4% / 88.6%	3rd of 6	On Track
Good Public Health	Residents exercising 3 or more days per week (survey)	67% / --	N/A	On Track
Affordable Housing	Homeowners paying 30% + of income for housing 2019	22.1% / 21.1%	4th of 6	Improving
Affordable Housing	Renters paying 30% + of income for housing 2019	46% / 45.1%	3rd of 6	Improving
Educated, Literate, Skilled Residents	APS high school graduation rate 2019	70.1% / 85.3%	5th of 6	Improving
Stable, Economically Secure Families	Families living in poverty with children under 18 yrs. 2019	20.1% / 13.8%	4th of 6	Improving
Good Public Health	Obesity in population (state-level data) 2019	31.7% / 30.9%	4th of 6	Needs Improvement
Root Causes Addressed	Number of people served by social service programs 2020	915,528 / --	N/A	Needs Improvement
Stable, Economically Secure Families	Point-in-time homeless count (Sheltered) 2020	1,019 / --	N/A	Needs Improvement

*1st is best

Goal 2: Public Safety

Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
The Public Feels Safe	Vacant properties count 2019	428 / --	N/A	On Track
The Public is Safe	Average APD priority 1 call response time (receipt to on scene) in minutes 2019	10:33 / --	N/A	On Track
The Public is Safe	Fatal Crashes per 100,000 population 2018	14.10 / 10.30	N/A	Improving
The Public Feels Safe	Residents feel safe outside during the day (survey) 2020	87% / --	N/A	Needs Improvement
The Public Feels Safe	Residents feel safe outside during at night (survey) 2020	68% / --	N/A	Needs Improvement
The Public is Safe	Property crimes per 100,000 population 2019	6,179 / 2,110	6th of 6	Needs Improvement
The Public is Safe	Violent crimes per 100,000 population 2019	1,043 / 379	6th of 6	Needs Improvement
The Public is Safe	Average EMS Advanced Life Support call response time (receipt to on scene) in minutes 2019	7:54 / --	N/A	Needs Improvement
Trust in Public Safety Agencies	Residents feel APD is respectful to citizens (survey) 2020	48% / --	N/A	Needs Improvement

The violent and property crime rates cover the 4-county metropolitan area

*1st is best

Goal 3: Public Infrastructure

Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Integrated Transportation	Public transportation riders per capita 2018	0.20 / --	2nd of 6	On Track
Quality Water/Wastewater Sys.	EPA compliance rate (peer average) 2019	100% / --	N/A	On Track
Reliable Water/Wastewater Sys.	Water loss (real and apparent) 2019	9.1% / --	N/A	On Track
Sustainable Energy	PNM renewable energy portfolio standard (40% by 2025) 2020	20.0% / --	N/A	On Track
Sustainable Energy	Residential energy consumption (million Btu) per capita (state-level data) 2018	57.4 / 65.7	2nd of 6	On Track
Walkability	Walk Score 2020	42 / --	2nd of 6	On Track
High Speed Internet Access	Average internet download speed (Mbps) 2018	93.08 / 96.25	3rd of 5	Improving

*1st is best

Goal 4: Sustainable Community Development				
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Available, Accessible Parks	Park Acres as percent of City Area 2019	23% / --	1st of 5	On Track
Available, Accessible Parks	Percent of people living within 10 minutes of a park 2019	87% / --	1st of 5	On Track
Available, Accessible Parks	Trust for Public Lands City Park Score Rating 2019	58 / --	1st of 5	On Track
Mixed-use Areas Exist	New construction permits in Centers and Corridors 2019	15.7% / --	N/A	On Track
Mixture of Density	Housing units per sq. mile 2019	1,320 / --	1st of 6	On Track
Vital, Active Downtown	Downtown Office Vacancy Rate (H1) 2020	15.5% / 11.4%	3rd of 3	Improving
*1st is best				
Goal 5: Environmental Protection				
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Active Citizen Conservation	Total pounds landfilled per person per day 2019	3.49 / 4.5	N/A	On Track
Preserved Open Space	Open space acres per capita 2020	0.053 / --	N/A	On Track
Safe Air, Land & Water	EPA air compare (unhealthy days for general pop.) 2019	0 / --	1st of 6	On Track
Safe Air, Land & Water	Ozone level (US Standard is 0.070 ppm as of Nov 2020) 2019	0.071 / 0.073	4th of 6	On Track
Sustainable Water Supply	Gallons per capita per day water usage 2019	121 / --	2nd of 5	On Track
Active Citizen Conservation	Residential recycling rate 2019	17% / --	2nd of 3	Needs Improvement
*1st is best				
Goal 6: Economic Vitality				
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Business Growth	Business registrations 2019	4966 / --	N/A	On Track
Business Growth	Businesses still in business one year after starting 2019	71% / --	N/A	On Track
Economic Mobility	Average weekly wages (target of \$932) 2019	\$945/ \$1,139	N/A	On Track
Belief in Economic Future	Net change in working aged people moving to/from the state 2019	-4,803/--	N/A	Improving
Diverse Industries	Employment in government as % total 2019	20.6% / 14.97%	5th of 6	Improving
Economic Mobility	Average annual growth in per capita income 2019	3.6% / 3.4%	4th of 6	Improving
Economic Mobility	Per Capita Income 2018	\$42536 / \$56,527	5th of 6	Improving
Job Creation	Unemployment rate MSA (NSA) 2019	4.6% / 3.7%	6th of 6	Improving
Belief in Economic Future	Residents feel hopeful in direction City is going (survey) 2020	46% / --	N/A	Needs Improvement
Economic Mobility	Income inequality ratio (state-level data) 2018	0.484 / 0.485	6th of 6	Needs Improvement
Job Creation	Annual job growth 2019	1.32% / 1.36%	6th of 6	Needs Improvement
*1st is best				
Goal 7: Community & Cultural Engagement				
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Arts & Culture Engagement	Total attendance at the ABQ BioPark 2019	1,229,158 / --	N/A	On Track
Arts & Culture Engagement	Total attendance at the Albuquerque Balloon Fiesta 2019	866,414 / --	N/A	On Track
Community Engagement & Giving	Total Community Fund and United Way Program Support 2019	\$7,207,691 / --	N/A	On Track
City Responsiveness	Residents rate quality of life as either "excellent" or "good" (survey) 2020	59% / --	N/A	Improving
Civic Engagement	Voting Participation Rate (% of voting age pop.) 2018	35.74% / 50%	5th of 6	Needs Improvement
Celebrate/Respect Diversity	Residents believe relations between people of different cultures and racial backgrounds are positive (survey) 2018	61% / --	N/A	Needs Improvement
*1st is best				
Goal 8: Governmental Excellence & Effectiveness				
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	Status
Building Development Efficiency	Number of days required for commercial building permit approval 2019	12 / --	N/A	On Track
City Responsiveness	311 Call Quality Average 2020	98% / --	N/A	On Track
City Responsiveness	City responsiveness to community needs (survey, scale 1 to 5)	3.3 / --	N/A	On Track
Financial Assets Protected	General Obligation S&P bond rating 2019	AAA / --	N/A	On Track
*1st is best				

FY/22 BUDGET SYNOPSIS

FY/22 Operating Budget

Resources

Total available resources for FY/22 of \$1.2 billion is over \$108 million higher than the FY/21 original budget of \$1.1 billion.

Gross Receipts Tax (GRT) is the City's major source of funding and is expected to make up 35% of total resources for FY/22. Enterprise revenues are another major source of revenue. The various enterprises the City operates will generate 12% of total revenue in FY/22. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, and an international airport and a small airport as enterprise

funds. More information can be found in the Department Budget Highlights section for these departments. Interfund transfers and property taxes make up the next two largest categories of revenue at 16% and 14%, respectively.

GRT, property taxes, enterprise, and interfund revenue make up 77% of total revenues. Other revenue sources include intergovernmental revenues such as grants, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspections, permits, etc.

OPERATING BUDGET TOTAL RESOURCES (\$000's)

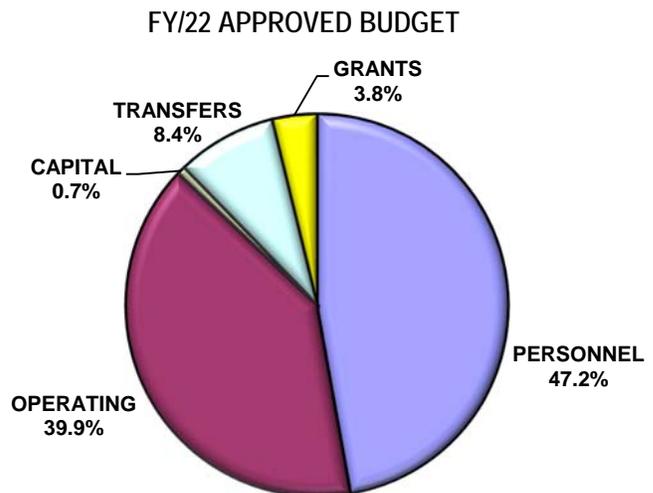
	Actual FY/20	% of Total	Approved FY/21	% of Total	Revised FY/21	% of Total	Estimated FY/21	% of Total	Approved FY/22	% of Total
Gross Receipts Tax	413,490	39%	387,226	35%	402,766	36%	402,766	34%	421,898	35%
Property Tax	159,777	15%	159,130	14%	165,320	15%	252,903	22%	170,139	14%
Other Taxes	39,717	4%	37,984	3%	39,522	4%	38,620	3%	46,674	4%
Intergovernmental	107,542	10%	54,065	5%	53,853	5%	51,743	4%	58,655	5%
Enterprise	142,486	13%	127,147	11%	127,147	11%	113,303	10%	141,648	12%
Interfund	184,742	17%	186,515	17%	186,515	17%	188,332	16%	198,404	16%
Charges & Permits	43,585	4%	47,909	4%	43,647	4%	44,247	4%	49,384	4%
Miscellaneous	121,409	11%	13,074	1%	12,087	1%	15,569	1%	14,747	1%
Fund Balance & adj.	(142,519)	-13%	94,536	9%	92,055	8%	62,113	5%	113,649	9%
Total Revenue	1,070,229	100%	1,107,586	100%	1,122,912	100%	1,169,596	100%	1,215,198	100%

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

Appropriations by Spending Category

Total City appropriations for FY/22 are \$1.2 billion. The FY/22 General Fund budget is over \$119 million higher than the FY/21 original budget, not including reserves. General Fund budget increases include \$10.2 million for a 3% cost-of-living increase (subject to negotiations for union positions), \$11 million for the purchase and remodel of the City/County building, \$7.5 million for the facility and programmatic operations of the Gateway Center at the Gibson Medical Center, \$1.5 million for a medical insurance increase, and restoration of approximately \$71 million previously used for eligible CARES Act expenses in FY/21.

Personnel and operating costs continue to drive most of the City operating budget expenses, making up 47.2% and 39.9% of appropriations, respectively. Transfers and grants make up the remaining 12.2%. Capital represents less than 1%.



Appropriations by Department

By department, Police, City Support, and Fire make up the majority of the City's operating appropriations. The budget for the Police and Fire departments are largely driven by personnel expenses. City Support has no employees but contains the budgets that benefit all departments such as debt service for pledged revenue and GO bonds, early retirement, and the transfer program that funds City match and IDOH for various operating grants. Other

departments such as Family & Community Services, Finance and Administrative Services, Human Resources, Solid Waste and Aviation have large appropriations because of the number and type of funds housed in the departments, including grant funds, debt service funds, risk, and health insurance funds. The following table shows total operating appropriations after interfund eliminations by department in alphabetical order.

DEPARTMENT APPROVED BUDGETS FY/22	
After Interfund Eliminations	
(\$000's)	
Department	Total
Animal Welfare	13,742
Arts and Culture	49,320
Aviation	65,115
Chief Administrative Office	2,205
City Support	131,183
Civilian Police Oversight	1,709
Community Safety	7,742
Council Services	5,740
Economic Development	6,357
Environmental Health	9,647
Family and Community Services	90,342
Finance and Administrative Svc	68,540
Fire	101,958
Human Resources	108,212
Legal	8,561
Mayor's Office Department	1,137
Municipal Development	81,322
Internal Audit	957
Office of Inspector General	571
Office of the City Clerk	2,896
Parks and Recreation	46,328
Planning Department	16,161
Police	226,894
Senior Affairs	18,188
Solid Waste	78,286
Technology & Innovation	27,864
Transit	44,221
Grand Total	1,215,198

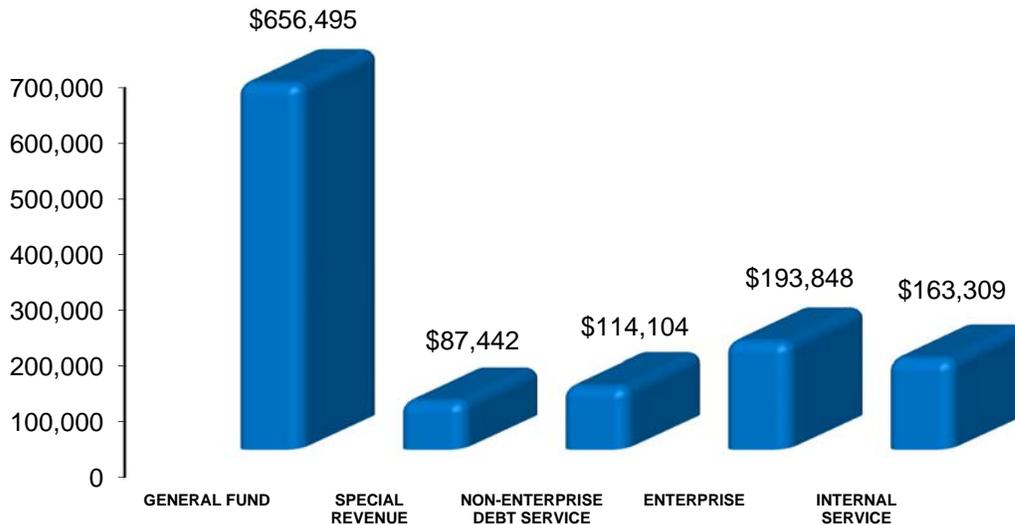
Note: Budgets are reflected after interfund eliminations to avoid double counting of interfund transfers.

Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund individually and by type. The operating budget also includes a total of 14 special revenue funds, 12 of which are included in the legislation accompanying this document. The Community Development and Operating Grant special revenue funds are reflected in this document but are appropriated under separate legislation and include most of the City’s federal and state grants. Those grant appropriations are approved by the Council mid-year as the grants are applied for and awarded. Special revenue funds account for revenue received that has restrictions on its use.

Three non-enterprise debt service funds, 14 enterprise and enterprise debt service funds, and 6 internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights, organized in the categories illustrated below. The below chart titled “FY/22 Net Appropriations by Fund Type” demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/22 operating budget by City goal, fund, and department. It should be noted that these totals reflect appropriations after interfund eliminations in order to avoid double counting.

FY/22 Net Appropriations by Fund Type
(in \$000's and net of interfund transfers)



FY/22 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND
(\$000's)

	% of Total	General Fund	Special Funds Included	Special Funds Not Included	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
1 - Human and Family Development									
CS-Arts and Culture		14,506	0	0	0	0	0	0	14,506
FC-Family Community Svcs Dept		54,486	0	32,403	0	0	0	(263)	86,626
SA-Senior Affairs Department		9,995	8,394	981	0	0	0	(1,182)	18,188
PR-Parks and Recreation Dept		38,252	0	0	0	0	0	0	38,252
EH-Environmental Health Dept		2,178	746	0	0	0	0	0	2,924
Sub Total	13.2	119,417	9,140	33,384	0	0	0	(1,445)	160,496
2 - Public Safety									
AW-Animal Welfare Department		13,612	0	130	0	0	0	0	13,742
CM-Community Safety Department		7,742	0	0	0	0	0	0	7,742
CP-Civilian Police OS Dept		1,709	0	0	0	0	0	0	1,709
FD-Fire Department		96,407	2,677	2,920	239	0	0	(285)	101,958
FC-Family Community Svcs Dept		3,716	0	0	0	0	0	0	3,716
TI-Technology and Innovation		835	0	0	0	0	0	0	835
PD-Police Department		222,596	700	3,785	0	0	0	(187)	226,894
Sub Total	29.3	346,617	3,377	6,835	239	0	0	(472)	356,596
3 - Public Infrastructure									
AV-Aviation Department		0	0	0	0	68,240	0	(3,125)	65,115
MD-Municipal Development Dept		36,628	6,397	0	0	2,076	0	(3,781)	41,320
TR-Transit		22,675	0	0	0	49,189	0	(27,720)	44,144
CI-City Support Department		13,567	0	0	113,865	0	0	(9,767)	117,665
Sub Total	22.1	72,870	6,397	0	113,865	119,505	0	(44,393)	268,245
4 - Sustainable Community Development									
MD-Municipal Development Dept		1,418	0	0	0	0	0	0	1,418
PR-Parks and Recreation Dept		2,782	0	0	0	0	0	0	2,782
PL-Planning Department		16,624	0	0	0	0	0	(463)	16,161
Sub Total	1.7	20,824	0	0	0	0	0	(463)	20,361
5 - Environmental Protection									
CS-Arts and Culture		15,946	2,500	0	0	0	0	0	18,446
PR-Parks and Recreation Dept		5,294	0	0	0	0	0	0	5,294
SW-Solid Waste Department		0	0	98	0	88,482	0	(10,294)	78,286
EH-Environmental Health Dept		2,022	3,193	1,929	0	0	0	(421)	6,723
TR-Transit		0	0	0	0	77	0	0	77
Sub Total	9.0	23,262	5,693	2,027	0	88,559	0	(10,715)	108,825
6 - Economic Vitality									
ED-Economic Development Dept		6,357	0	7	0	0	0	(7)	6,357
MD-Municipal Development Dept		19	0	0	0	5,885	0	(1,612)	4,292
FA-Finance and Admin Svc Dept		0	15,922	0	0	0	0	(8,964)	6,958
CI-City Support Department		1,192	0	0	0	0	0	(1,192)	0
Sub Total	1.4	7,568	15,922	7	0	5,885	0	(11,775)	17,607
7 - Community and Cultural Engagement									
CS-Arts and Culture		16,040	253	75	0	0	0	0	16,368
LG-Legal Department		913	0	645	0	0	0	(21)	1,537
CI-City Support Department		711	0	0	0	0	0	0	711
Sub Total	1.5	17,664	253	720	0	0	0	(21)	18,616
8 - Government Excellence and Effectiveness									
CC-Office of the City Clerk DP		2,896	0	0	0	0	0	0	2,896
CL-Council Services		5,740	0	0	0	0	0	0	5,740
MD-Municipal Development Dept		33,448	14,357	0	0	0	0	(13,513)	34,292
FA-Finance and Admin Svc Dept		10,717	400	0	0	0	52,388	(1,923)	61,582
LG-Legal Department		7,024	0	0	0	0	0	0	7,024
TI-Technology and Innovation		16,155	0	0	0	0	11,111	(237)	27,029
MA-Mayor's Office Department		1,137	0	0	0	0	0	0	1,137
CA-Chief Administrative Office		2,205	0	0	0	0	0	0	2,205
IA-Internal Audit Department		957	0	0	0	0	0	0	957
IG-Office of Inspector GenDept		571	0	0	0	0	0	0	571
HR-Human Resources Department		6,242	0	0	0	0	102,085	(115)	108,212
CI-City Support Department		19,207	0	0	0	0	0	(6,400)	12,807
Sub Total	21.8	106,299	14,757	0	0	0	165,584	(22,188)	264,452
Grand Total	100.0	714,521	55,539	42,973	114,104	213,949	165,584	(91,472)	1,215,198

PUBLIC SAFETY QUARTER CENT TAX

In October 2003, voters approved the Public Safety Quarter Cent Gross Receipts Tax. The legislation specified that 34% of the tax is to be used for APD, 34% for emergency preparedness/AFR, 26% for crime prevention and intervention and 6% for corrections and detention. With the transition of the management of the Metropolitan Detention Center to

the County, the final 6% is used for transport and processing of prisoners to the facility. The list below details the General Fund appropriations totaling \$41.9 million. It should be noted that previously given wage increases for Police and Fire exceeded available Public Safety Quarter Cent funds and the balance is currently absorbed by the General Fund.

Total Quarter Cent Appropriations	
Department	FY/22
<i>Police</i>	
On-going Recurring Costs	14,238,180
Prisoner Transport/Processing	2,512,620
Subtotal	16,750,800
<i>Fire</i>	
On-going Recurring Costs	14,238,180
<i>Family and Community Services</i>	
Administrative Operating Costs	1,858,668
Affordable Housing Contracts	1,815,350
Educational Initiatives	709,625
Emergency Shelter Contracts	2,957,458
Health and Human Services	912,150
Homeless Support Services	399,750
Mental Health Contracts	295,450
Substance Abuse Contracts	1,036,989
Youth Gang Contracts	902,580
Subtotal	10,888,020
Total	41,877,000

REVENUE FROM 3/8% INCREASE IN GROSS RECEIPTS TAX RATE

In March, 2018, the City imposed a 3/8% Gross Receipts Tax, the Hold Harmless Gross Receipts Tax, which became effective July 1, 2018. The enabling legislation mandated at least 60% of the tax be spent on improving public safety in the City of Albuquerque in FY/19 and FY/20. The 3/8% Gross Receipts Tax increment is forecasted to generate \$53.6 million in FY/22 and after considering the 1/12th state required reserve, this leaves \$49.1 million available for appropriation.

Although the enabling legislation mandated to spend at least 60% of the tax on public safety expired in FY/20, the majority of the tax will continue to be used to support the City's public safety initiatives within APD, AFR, and other departments to prevent cuts and continue programs for homelessness, behavioral health, and programs aimed at getting at-risk youth off the streets and into before- and after-school and summer programs.

Some initiatives funded in whole or in part by the 3/8% Gross Receipts Tax include:

- Plans for APD to increase the number of sworn officers to 1,200 over the course of four years which began in FY/19.
- Increased staffing at APD's Real Time Crime Center which will support the concepts of intelligence-led policing.
- Increased the number of APD Police Service Aides which provide traffic control and other support allowing certified officers more time for policing activities.
- Funding for AFR for the ADAPT program (formerly the Safe City Strike Force) to board up abandoned and dilapidated buildings which have become a nuisance and public safety hazard.
- Additional staff for the Fire Marshal's Office, additional paramedicine staff and a carpenter to support the HEART fall prevention program team.
- Additional funding for homeless initiatives including expanded hours and services at the Emergency Housing Center.
- Expanded services in the One ABQ: Youth Connect initiative.



GENERAL FUND FY/22 OPERATING BUDGET

Revenue

Recurring revenues for the FY/22 budget are estimated to be \$632.6 million, which is 5.4%, or \$31.2 million, above the FY/21 estimated actual. The budget also includes \$2.5 million in non-recurring revenue due to the continued loss of hold-harmless distributions in FY/22. The phase out decreases from 63% in FY/21 to 56% in FY/22.

Base GRT, as measured by the state shared distribution, is expected to grow by 4.1% as the local economy rebounds from the impacts from COVID-19. Total GRT is expected to grow by 4.8%, due largely to an estimated \$18 million in internet sales revenue which replaces the \$12 million in state shared internet sales revenue received in FY/21. Due to complex programming requirements at the state level, only the flat state rate of 5.125% had been in effect in FY/21.

Appropriations

The approved General Fund budget for FY/22 is significantly higher at \$714.5 million reflecting a total increase of \$119.4 million or 20% over the original FY/21 budget, not including reserves. Recurring increases include a \$10.2 million 3% cost-of-living adjustment (subject to negotiations for union positions), \$11 million for the purchase and remodel of the City/County building, \$7.5 million for the facility and programmatic operations of the Gateway Center at the Gibson Medical Center, \$1.5 million medical increase, and restoration of approximately \$71 million used for eligible CARES Act expenses in FY/21. Police and Fire have the largest restoration of CARES Act funding which amount to \$31.8 million and \$31.7 million, respectively. Police and Fire had

the largest CARES Act budget reductions as police officers and firefighter/paramedics are the primary first responders substantially dedicated to mitigating and responding to the COVID-19 public health emergency.

The amount of non-recurring appropriations at \$36.6 million is higher as compared to the \$24.6 million in the original approved FY/21 budget. This increase reflects the use of one-time funding due to the City's available fund balance, which is inherently non-recurring.

The majority of newly approved, non-recurring appropriations include \$3 million for a zero fare transit pilot program, \$3 million for LEDA projects, \$11 million for the purchase and remodel of the City/County building, \$1.9 million for spray pad installations at Alamosa and Westgate locations, and \$2 million for additional APD risk recovery.

In FY/21, the City formally established the Albuquerque Community Safety Department (ACS), a third public safety department that will respond to the calls and needs of the City that are not best served by Police or Fire departments. ACS was created with an initial budget of \$2.5 million in FY/21. In FY/22, ACS's budget increases to \$7.7 million and full-time personnel will increase from 13 positions in FY/21 to 61 positions in FY/22.

The Transit General Fund subsidy for FY/22 is \$22.7 million. As previously mentioned, the subsidy includes \$3 million in non-recurring funding for a pilot program to offer free fares in FY/22.



CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT – RELIEF FUND

The outbreak of COVID-19, a respiratory disease caused by a novel strain of coronavirus, was declared a global pandemic by the World Health Organization. The global COVID-19 pandemic brought about unprecedented public health and financial challenges to state and local governments.

The City of Albuquerque is obligated to protect our citizens as well as to support our local economy to ensure short-term recovery and long-term resiliency. The Coronavirus Aid, Relief and Economic Security (CARES) Act established a \$150 billion Coronavirus Relief Fund, from which the federal government is providing economic relief to state and local governments for eligible COVID-19 related

expenses. The City of Albuquerque is one of 32 large cities, with populations at or above 500,000, to receive direct aid from the US Department of the Treasury. The City received \$150.3 million in direct aid in April 2020. Per guidance issued by the US Department of the Treasury, payments from the fund may be used to cover eligible costs incurred during the period that began on March 1, 2020, and ends on December 30, 2021.

The vast majority of costs incurred against the Coronavirus Relief Fund were expended by the end of FY/21.



REVENUE AND EXPENDITURE AGGREGATES

The following two tables show aggregated revenues and appropriations as estimated over a 2-year period. For FY/22, the General Fund budget reflects a 7.64% increase in revenue as compared to the original FY/21 budget and a 5.35% increase as compared to the revised estimate for FY/21. Appropriations for the General Fund are 20.06% higher for FY/22 as compared to the original FY/21 budget, and 20.49% higher in FY/22 as compared to the estimated actual for FY/21. The higher revenue

and appropriation amounts in FY/22 compared to FY/21 are the result of the City's anticipated economic recovery from the pandemic and restoration of approximately \$71 million used for eligible CARES Act expenses in FY/21. The return of social events that generate millions in revenue for the City are scheduled to resume in FY/22 such as the International Balloon Fiesta and the New Mexico State Fair.

AGGREGATE COMPARISON OF GENERAL FUND RECURRING/NON-RECURRING							
(\$000's)							
(\$000's)	Original Budget FY/21	Estimated Actual FY/21	Change Original FY/21 & Est. FY/21	% Change Est. FY/21 to Original FY/21	Approved Budget FY/22	% Change Original FY/21 & Apprvd. FY/22	% Change Est. FY/21 & Apprvd. FY/22
Revenue:							
Recurring	\$587,590	\$600,425	\$12,835	2.18%	\$632,585	7.66%	5.36%
Non-recurring	\$2,361	\$2,361	\$0	0%	\$2,464	4.36%	4.36%
TOTAL	\$589,951	\$602,786	\$12,835	2.18%	\$635,049	7.64%	5.35%
Appropriations:							
Recurring	\$570,498	\$557,009	(\$13,488)	-2.36%	\$677,975	18.84%	21.72%
Non-recurring	\$24,640	\$36,020	\$11,380	46.18%	\$36,546	48.32%	1.46%
TOTAL	\$595,138	\$593,030	(\$2,108)	-0.35%	\$714,521	20.06%	20.49%
Recurring Balance					(\$45,390)		

For the non-general funds which include enterprise operations, a comparison of estimated revenues and appropriations is summarized in the following table. The significant revenue increase from FY/21 to FY/22 is primarily due to the expected economic recovery from the pandemic on City revenue generating operations such as Aviation, lodgers and hospitality activity, and debt service activity. The

slight decrease in appropriation from FY/21 to FY/22 is primarily due to decreased non-enterprise debt service obligations, and increased appropriations for internal service and special revenue funds. Non-enterprise debt service obligations decreased by \$40.2 million, internal service funds increased by \$10.1 million, and special revenue funds increased by \$17.5 million.

ALL OTHER FUNDS (after interfund eliminations)							
(\$000's)							
(\$000's)	Original Budget FY/21	Estimated Actual FY/21	Change Original FY/21 & Est. FY/21	% Change Est. FY/21 to Original FY/21	Approved Budget FY/22	% Change Original FY/21 & Apprvd. FY/22	% Change Est. FY/21 & Apprvd. FY/22
Revenue	\$442,370	\$523,968	\$81,598	18.45%	\$487,263	10.15%	-7.01%
Appropriations	\$564,096	\$628,711	64,615	11.45%	\$558,703	-0.96%	-11.14%

NON-RECURRING APPROPRIATIONS

General Fund non-recurring appropriations total \$36.6 million and are detailed by department in the following table. Highlights include: \$3 million for a zero fare transit pilot program, \$3 million for LEDA

projects, \$11 million for the purchase and remodel of the City/County building, \$1.9 million for spray pad installations at Alamosa and Westgate locations, and \$2 million for additional APD risk recovery.

FY/22 Non-Recurring Baseline (\$000's)

Department	Purpose	Amount
Animal Welfare	Promotions, Outreach, Communications	30
	Safety Net/Dog House-Straw	30
Arts and Culture	Explora	250
	Library IT	350
	Misc Special Events	40
	Online Ticketing System	350
	Promotions, Outreach, Communications	60
	Sponsored Events*	1,560
City Clerk	Promotions, Outreach, Communications	20
City Support	Budget Software	800
	City Vehicles	0
	Computers	(100)
	LEDA	3,000
Civilian Police Oversight Agency	Equip Investigative Staff	21
Community Safety	Contractual Staffing	250
	Vehicles	250
	Year 2 Budget for ACS	45
	Promotions, Outreach, Communications	40
Council Services	Albuquerque Energy Challenge	40
	Community Bike Program	6
	Consultant Developers	50
	Girl Scouts of NM	15
	Gun Buy Back Program	45
	HAWKS Athletic Club	30
	Partnership with UNM SPA	30
	Sparks Antonio Lorenzo Scholarship	30
	Tiny Home Village - Bern Co	75
	Trumbull Homeless Services	10
	Vizionz-Sankofa	10
	Way Out West Film Fest/SW Gay & Lesbian FF	5
	Economic Development	3 Sisters Kitchen
ABQID		100
AED and Albuquerque Economic Development		100
African American Chamber of Commerce		40
Asian Business Collaborative		30
Barelas Mainstreet		60

FY/22 Non-Recurring Baseline (\$000's)

Department	Purpose	Amount
	Calle Corte Market	30
	Downtown Mainstreet	60
	International Trade - Bernco	25
	Native American Film Makers	10
	Nob Hill Mainstreet	60
	Southeast Economic Development Center	20
	Southwest Women's Collaborative	50
	TedXABQ	5
	University MR Area	100
	Vizionz-Sankofa	15
	West Central Community Development Group	13
	West Fest	20
	ED promo, digital marketing and related contracts	80
Environmental Health	Promotions, Outreach, Communications	30
Family & Comm. Services	Collective Impact Project (Intimate Partner Violence)	50
	Gateway Federally Qualified Health Center	100
	Housing Vouchers	2,000
	Mayor' Taskforce on Domestic Violence Housing Voucher	100
	Sanctioned Encampments Operational Cost	200
	Youth Leadership	30
	Promotions, Outreach, Communications	70
	Sponsored Initiatives*	1,985
Fire	Fleet Operations - Supplies	5
	Fleet Operations -Utilities	100
	SCBA Bottles	35
	Promotions, Outreach, Communications	30
Human Resources	Bilingual Testing	8
	HR Staff Professional Development	15
	Labor Negotiations	50
	Scanning Personnel Files	100
Legal	Citizenship Program	25
	Promotions, Outreach, Communications	85
Municipal Development	San Pedro Corridor	48
	Purchase/Buyout of City/County Bldg.	11,000
Parks and Recreation	Albuquerque Disc Golf Association	20
	Balloon Fiesta Park Summer Rec Program	327
	Bike/Trail Maintenance	300
	New Mexico Games	25
	Open Space Acquisition	400
	Park Security	200
	Reforestation Program	50
	Spray Pad at Alamosa	950

FY/22 Non-Recurring Baseline (\$000's)

Department	Purpose	Amount
	Spray pad at Westgate	950
	Trails and Park Maintenance	100
	UNM Summer Camp	40
	Urban Forestry	607
	USA Cycling National Championships	350
	Promotions, Outreach, Communications	30
Planning	ADAPT Program	300
	Community Planning Assessment	150
	Orion Project - vehicles/equipment	81
	Pandemic [COVID] expenses	9
	Promotions, Outreach, Communications	30
Police	CIT ECHO Project	74
	CNM Cadet Academy	90
	Crimes Against Children Unit / Equip	135
	Drag Racing Tactical Plans	50
	Electronic Control Weapon Lease	986
	Independent Monitor DOJ Contract	800
	Risk Recovery	2,000
	Student Loan Forgiveness Program	90
Senior Affairs	Gift Cards	5
	Support COVID Response	100
	Tarde de Oro	15
	Youth Program Wages due to COVID	35
Transit	GF Subsidy for free fares	3,000
	TOTAL	36,546

*includes several items, see Appendix for full list

NON-RECURRING REVENUE

General Fund non-recurring revenue is listed in the following table. The non-recurring revenue is part of the current GRT distribution. Prior to FY/16, the City received a food and medical hold harmless distribution from the State of about \$38 million per year. During the 2013 Legislative Session, House Bill 641 was passed which among other things,

approved a 15-year phase-out of that distribution beginning in FY/16 and ending in FY/30. The reduction for FY/22 is estimated at \$2.4 million and is included as non-recurring revenue in FY/22, to ensure no recurring expenses are committed against it.

FY/22 Non-Recurring Revenues (\$000's)	
General Fund - 110	
Gross Receipts Tax Hold Harmless Distribution estimated to be received in FY/21 and eliminated in FY/22	2,439
Parks - Contribution and Donations	25
	<hr/>
	2,464

CAPITAL APPROPRIATIONS

The appropriating legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund where the funds can be expended without the

time constraints associated with operating funds. Also listed are significant capital appropriations in the enterprise funds. These capital appropriations are shown by fund in the following table.

Fiscal Year 2022 Capital Appropriations (\$000's)	
<u>Capital Acquisition Fund 305</u>	
Budget System	800
Convention Center Improvements	73
Local Economic Development Act (LEDA) Projects	3,000
Park Development	100
<u>Aviation Fund 613</u>	
Airline Coverage	5,000
Albuquerque Improvement	5,000
Post Security Improvements	13,000
<u>Solid Waste Fund 653</u>	
Alternative Landfill	216
Automated Collection System	600
Computer Equipment	600
Disposal Facilities	1,104
Edith Administrative/Maintenance Facility	500
Landfill Environmental	1,526
Recycling Carts	600
Refuse Equipment	6,200
Refuse Facility	500
<u>Transit Fund 665</u>	
Revenue Vehicles	2,836

COMPENSATION

The following table reflects a ten-year history of compensation by bargaining unit. The FY/22 budget includes funding for a 3% cost-of-living-adjustment for employees. Increases for each bargaining unit are not reflected in the table on the following page as negotiations for each unit remained active as of July 1, 2021. The table shows the history of pay

adjustments by union group. The percentages in the table represent averages for all employees represented in that pay group and they include all compensation – hourly pay, longevity, and benefit adjustments such as additional contributions made by the City toward employees' share of PERA (retirement pension) increases.

COMPENSATION BY BARGAINING UNIT

UNION	2022	2021 ^a	2020 ^b	2019 ^c	2018 ^d	2017	2016 ^e	2015	2014 ^f	2013 ^g	Total
CPI Urban	2.4%	1.5%	1.6%	2.1%	2.3%	1.9%	0.7%	0.7%	1.6%	1.7%	16.4%
Blue Collar - Local 624 - AFSCME, AFL-CIO	0.00%	0.00%	2.00%	2.00%	1.00%	2.0%	1.5%	3.0%	0.0%	0.0%	11.5%
Clerical and Technical - AFSCME 2962	0.00%	0.00%	2.00%	2.00%	3.00%	0.0%	1.5%	3.0%	0.0%	0.0%	11.5%
Fire Firefighters Union	0.00%	0.00%	3.00%	3.00%	3.00%	2.0%	1.3%	1.3%	3.8%	0.0%	17.3%
J Series - Security Staff	0.00%	0.00%	7.30%	14.45%	1.00%	2.0%	4.0%	3.0%	0.0%	0.0%	31.8%
Bargaining Management	0.00%	0.00%	2.00%	2.00%	1.00%	3.5%	0.0%	3.0%	1.0%	1.0%	13.5%
Non-Bargaining Management	3.00%	0.00%	2.00%	2.00%	0.00%	2.0%	1.5%	3.0%	1.0%	1.0%	15.5%
Albuq. Police Officers Assoc.	0.00%	0.00%	4.50%	10.20%	0.00%	3.0%	4.4%	5.0%	0.0%	0.0%	27.1%
Prisoner Transport Officers ^h	0.00%	0.00%	6.90%	2.00%	1.00%	2.0%	1.5%	-	-	-	13.4%
Transit - Local 624 - AFSCME	0.00%	0.00%	2.00%	10.08%	1.00%	2.0%	4.0%	3.0%	0.0%	0.0%	22.1%

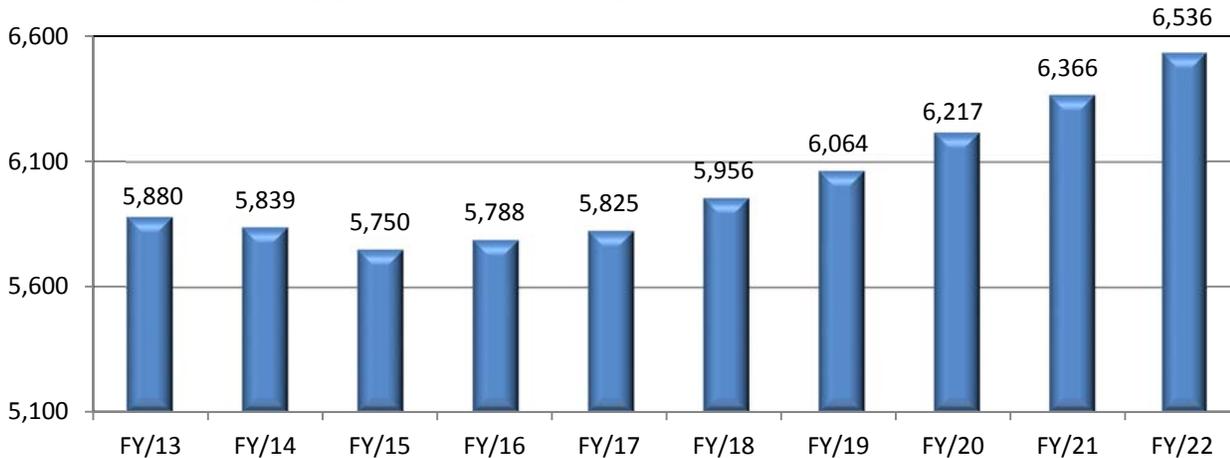
- a) The equivalent of a 3% COLA was appropriated for employees. This column reflects completed union agreements and those not represented by a union as of July 1, 2021.
- b) Percentages reflect COLA increases, longevity pay increases (APOA), and/or consolidation of steps within grades (J Series).
- c) Percentages for FY/19 reflect funded increases subject to collective bargaining with negotiations not complete for some unions.
- d) APOA did not ratify and declined the equivalent of a 1.5% wage increase in FY/18.
- e) Bargaining Management did not negotiate the equivalent of a 1.5% wage increase in FY/16, negotiated in FY/17.
- f) The equivalent of a 1% wage increase was reserved for employees; this column reflects those that were not represented by a union or reached agreement on their contracts.
- g) 2012 and 2013 included the equivalent of 1% for employees earning under \$50 thousand and reflects those that reached agreement on their contracts and those not represented by a union.
- h) A new union for Prisoner Transport was created Feb. 5, 2016. From FY/11 until that time they were recognized as part of the APOA Union.

CHANGES IN EMPLOYMENT

The following graphics show full-time staffing levels over a 10-year period. The figures reflect budgeted positions, not necessarily filled positions. Staffing levels increased by 170 full-time equivalent positions in FY/22 which is 2.7% higher than the original budget for FY/21. Most of the increase is in the General Fund and focused in the Police, Community Safety, Arts and Culture, and Family and Community Services. Police includes 28 civilian positions to support the administrative needs of the department such as investigator and real time crime center staffing; Community Safety includes 48 positions to

support the continued establishment of the department; Arts and Culture includes 23 positions to support department coming-on-line initiatives such as the International District Library and Australia & Heritage Farm exhibits; and Family and Community Services includes 17 positions to support the department's sustainability, public health and housing operations. Details of changes in the level of employment are included in the respective department budget highlights and also in the schedule of personnel complement by department and program contained in the Appendix.

Total Full Time Positions All Funds



CHANGES IN CITY EMPLOYMENT												
	Original Budget FY/13	Original Budget FY/14	Original Budget FY/15	Original Budget FY/16	Original Budget FY/17	Original Budget FY/18	Original Budget FY/19	Original Budget FY/20	Original Budget FY/21	Approved Budget FY/22	Change Original FY/21 Approved FY/22	% Change Original FY/21 Approved FY/22
General Fund	4,017	3,989	3,944	3,976	4,040	4,120	4,221	4,360	4,557	4,692	135	3.0%
Enterprise Funds	1,314	1,311	1,345	1,356	1,361	1,370	1,380	1,387	1,326	1,351	25	1.9%
Other Funds	251	243	295	297	265	273	276	279	281	286	5	1.8%
Grant Funds	298	296	166	159	159	193	187	191	202	207	5	2.5%
TOTAL	5,880	5,839	5,750	5,788	5,825	5,956	6,064	6,217	6,366	6,536	170	2.7%



HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

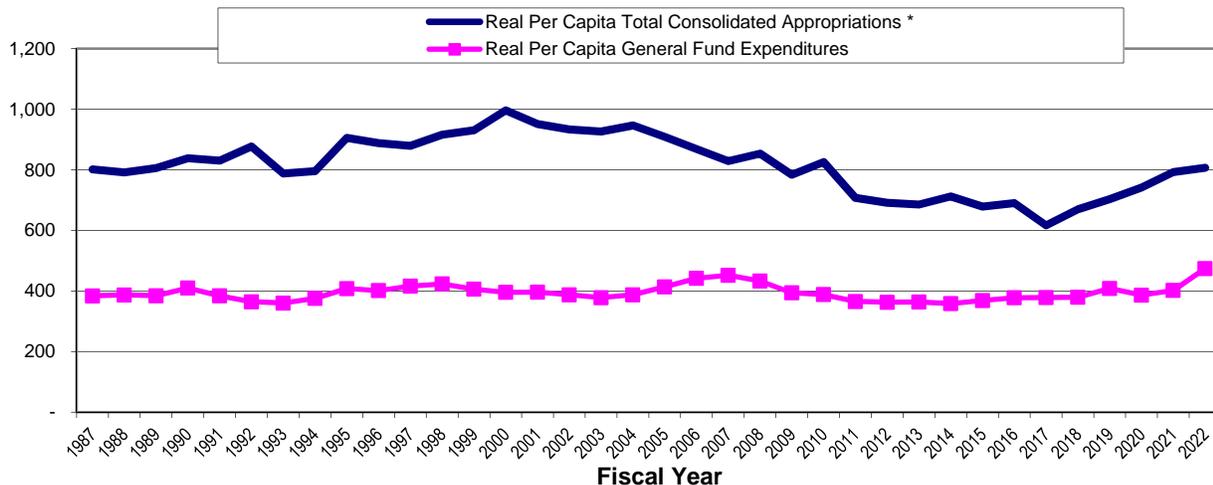
As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations has historically exceeded this benchmark by a substantial margin. In FY/02, growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority (WUA), which is now a separate entity. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. In FY/05 through FY/07, the addition of the Public Safety Quarter Cent Tax and strong economic growth allowed for an increase of City expenditures and the expenditure growth exceeded the inflation rate and population growth. FY/17 marks the lowest total real per capita expense in the period since 1985.

The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations.

From FY/01 to FY/21, inflation as measured by the Consumer Price Index, increased 49.8%, for an average of approximately 2% a year. In the same period of time, population within the City of Albuquerque increased by 23.5%, for an annual average increase of 1.1%. Population growth from FY/11 to FY/21 increased an average of only 0.2% per year.

Real per capita consolidated total appropriations (after accounting for inflation and population growth) decreased 16.6% from FY/01 to FY/21 for an average annual rate of decline of 0.9%. The decrease occurs in part due to the exclusion of the WUA beginning in FY/05, the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07 and the separation of the Housing Authority in FY/11. Further, the slow recovery from the previous 2009 recession likely contributed to the continued decline through FY/18. General Fund real per capita expenditures were relatively flat, an annual increase of 0.07%, over the entire period from FY/01 to FY/21. There was an increase in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. The decrease in real per capita consolidations in FY/17 is due to a change in the timing of how capital funds are recorded and in FY/18 recovered. Real per capita General Fund expenditures have still not recovered to the FY/07 level. This decrease occurs despite an FY/19 increase in GRT rates of .375% to shore up the General Fund and offset the losses in the State of New Mexico's hold harmless distributions. For FY/20, real General Fund expenditures decreased 5.4%, primarily due to impacts of the COVID-19, and then rebounding in FY/21 to 4%. For FY/22, real per capita expenditures spike by 18%, which is largely due to the restoration of approximately \$71 million used for eligible CARES Act expenses in FY/21.

Real Per Capita Total Consolidated Appropriations and General Fund Expenditures



*Consolidated appropriations are appropriations from all funds after interfund eliminations
2021 represents the estimated actual and 2022 final budget.

BUDGET HIGHLIGHTS BY FUND

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will be based on the total revenue and total appropriation in the particular fund.

GENERAL FUND

The purpose of the General Fund is to budget and account for resources traditionally associated with government spending which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

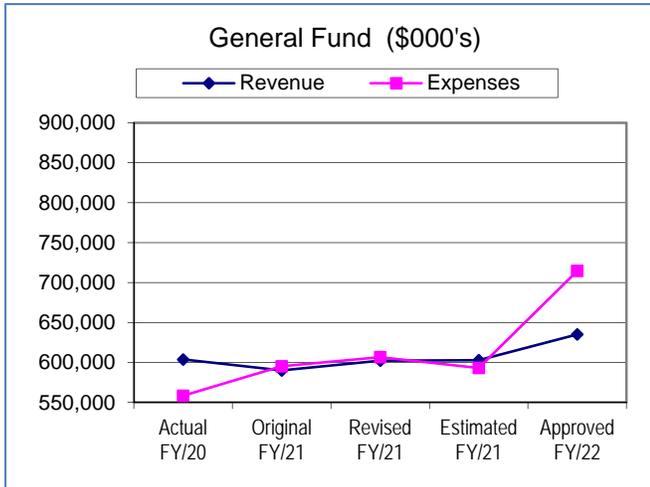
The City of Albuquerque maintains 1/12th or 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. If it is necessary to use some portion of that reserve in any given year, the budget for the following year re-establishes the appropriate reserve amount.

General Fund Resources, Appropriations, and Fund Balances

Fiscal Year (\$000's)	Beginning Balances	Total Current Revenues	Total Appropriations	Total Adjustments	Total Reserves	Available Balances
FY/20 Actual	92,057	603,739	558,270	(12,325)	53,830	71,371
FY/21 Original	102,116	589,951	595,138	(11,457)	49,595	35,876
FY/21 Revised	137,526	602,217	606,584	(1,140)	48,595	83,424
FY/21 Estimated	137,526	602,786	593,030	(1,140)	48,595	97,548
FY/22 Approved	147,282	635,049	714,521	(1,140)	61,043	5,627

GENERAL FUND - 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



➤ Revenues for FY/22 are budgeted at \$635 million, \$45.1 million or 7.6% above the FY/21 original budget of \$590.0 million. The significant increase is due to an estimated \$18 million, about \$6 million over state-shared internet sales revenue received in FY/21. The remaining increase is due to rebounds in GRT, city service charges, building permits and other fees as the city rebounds from the impacts of the COVID-19 pandemic. GRT revenue now makes up approximately 66.4% of all General Fund revenues.

➤ The FY/22 General Fund operating budget is \$714.5 million, \$119.4 million above the FY/21 original budget of \$595.1 million, an increase of 20%.

➤ Significant non-recurring appropriations are included in Municipal Development to fund the purchase and renovation of the City/County Building, in Family and Community Services for housing vouchers and in Parks to fund spray parks at Alamosa and Westgate.

The following pages contain highlights of changes in both appropriations and revenues for the General Fund.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
RECURRING REVENUES	594,323	587,590	599,856	600,425	632,585	44,995
NON-RECURRING REVENUES	9,416	2,361	2,361	2,361	2,464	103
TOTAL REVENUES	603,739	589,951	602,217	602,786	635,049	45,098
BEGINNING FUND BALANCE	92,057	102,116	137,526	137,526	147,282	45,167
TOTAL RESOURCES	695,796	692,066	739,743	740,312	782,331	90,264
APPROPRIATIONS:						
RECURRING EXPEND/APPROP	515,774	570,498	581,944	557,009	677,975	107,477
NON-RECURRING EXPEND/APPROP	42,496	24,640	24,640	36,020	36,546	11,906
TOTAL APPROPRIATIONS	558,270	595,138	606,584	593,030	714,521	119,383
FUND BALANCE PER ACFR	137,526	96,928	133,159	147,282	67,810	(29,119)
ADJUSTMENTS TO FUND BALANCE	(12,325)	(11,457)	(1,140)	(1,140)	(1,140)	10,318
TOTAL RESERVES	53,830	49,595	48,595	48,595	61,043	11,448
AVAILABLE FUND BALANCE	71,371	35,876	83,424	97,548	5,627	(30,249)

GENERAL FUND FY/22 APPROPRIATIONS

The General Fund budget can be examined by Department in the table below. While there are significant changes in funding levels between FY/21 and FY/22, most are the result of the restoration of approximately \$71 million in funding which was used for eligible CARES Act (Coronavirus Relief Fund) in FY/21. Other noteworthy changes include \$10.2 million for a 3% COLA, subject to union negotiations,

\$11 million for the purchase and renovation of the City/County building, and \$7.5 million for the facility and operations of the Gateway Center. In City Support, the transfer to Vehicle Fund 730 was reduced.

General Fund Appropriations by Department (\$000's)						
Expenditures by Department	Approved Budget FY/21	Approved Budget FY/22	\$ Change	% Change	% Share	
					FY/21	FY/22
Animal Welfare	12,588	13,612	1,024	8.13%	2.12%	1.91%
Arts and Culture	41,728	46,492	4,764	11.42%	7.01%	6.51%
Chief Administrative Office	2,072	2,205	133	6.42%	0.35%	0.31%
City Support	37,634	34,677	(2,957)	-7.86%	6.32%	4.85%
Civilian Police Oversight	1,355	1,709	354	26.13%	0.23%	0.24%
Community Safety Department	2,471	5,740	3,269	132.29%	0.42%	0.80%
Council Services	5,279	7,742	2,463	46.66%	0.89%	1.08%
Economic Development	5,934	6,357	423	7.13%	1.00%	0.89%
Environmental Health	3,496	4,200	704	20.14%	0.59%	0.59%
Family and Community Services	56,312	58,202	1,890	3.36%	9.46%	8.15%
Finance & Administrative Services	10,610	10,717	107	1.01%	1.78%	1.50%
Fire	61,018	96,407	35,389	58.00%	10.25%	13.49%
Human Resources	5,008	6,242	1,234	24.64%	0.84%	0.87%
Legal	6,912	7,937	1,025	14.83%	1.16%	1.11%
Mayor's Office	1,043	1,137	94	9.01%	0.18%	0.16%
Municipal Development	53,830	71,513	17,683	32.85%	9.04%	10.01%
Office Internal Audit	985	957	(28)	-2.84%	0.17%	0.13%
Office of Inspector General	520	571	51	9.81%	0.09%	0.08%
Office of the City Clerk	2,579	2,896	317	12.29%	0.43%	0.41%
Parks & Recreation	41,449	46,328	4,879	11.77%	6.96%	6.48%
Planning	15,711	16,624	913	5.81%	2.64%	2.33%
Police	180,277	222,596	42,319	23.47%	30.29%	31.15%
Senior Affairs	8,364	9,995	1,631	19.50%	1.41%	1.40%
Technology and Innovation	16,385	16,990	605	3.69%	2.75%	2.38%
Transit (Operating Subsidy)	21,578	22,675	1,097	5.08%	3.63%	3.17%
TOTAL	595,138	714,521	119,383	20.06%	100.00%	100.00%

Reserves

Total General Fund reserves are \$61 million. The operating reserve is set at \$59.5 million for FY/22 in accordance with city policy which requires the City to maintain an operating reserve equal to one-twelfth of the total appropriation level. This standard is more conservative than the State's

standard as it includes transfers and non-recurring appropriations, but does not include other reserves. Beyond the one-twelfth requirement, \$1.5 million is reserved for a runoff or special election.

General Fund Reserves (\$000's)	
TOTAL RESERVES	61,043
1/12 Operating Reserve	59,543
Run Off or Special Election	1,500

GENERAL FUND REVENUE ESTIMATES FOR FY/22

FY/22 revenues are estimated to be \$635 million, 5.4%, or \$32.3 million, above the FY/21 estimated actual. Gross Receipts Taxes (GRT) make up 66.4% of General Fund Revenues. This budget also includes \$2.5 million in non-recurring revenue due to the continued loss of hold-harmless distributions in FY/22. The main source of increases include an estimated \$18 million in GRT from the imposition of local tax increments on internet sales effective in FY/22, and a significant rebound in city service charge revenue as city business and entertainment services and venues come back on-line as the economy recovers from the effects of COVID-19.

Local taxes, which include property taxes, franchise taxes, and PILOT, are \$3.3 million above the estimated FY/21 revenues. Property tax revenues are expected to increase by \$2.7 million. Property taxes have increased moderately and may continue to, particularly if inflation concerns materialize. Franchise tax revenues are expected to increase \$670 thousand, largely due to moderate growth in the electricity franchise. New information indicates that an expected 4% increase in the Water Authority rates will not materialize; consequently, that revenue estimate may be decreased at a later time. FY/22 growth is limited in the remaining franchises due to continued slow or declining household and business formation.

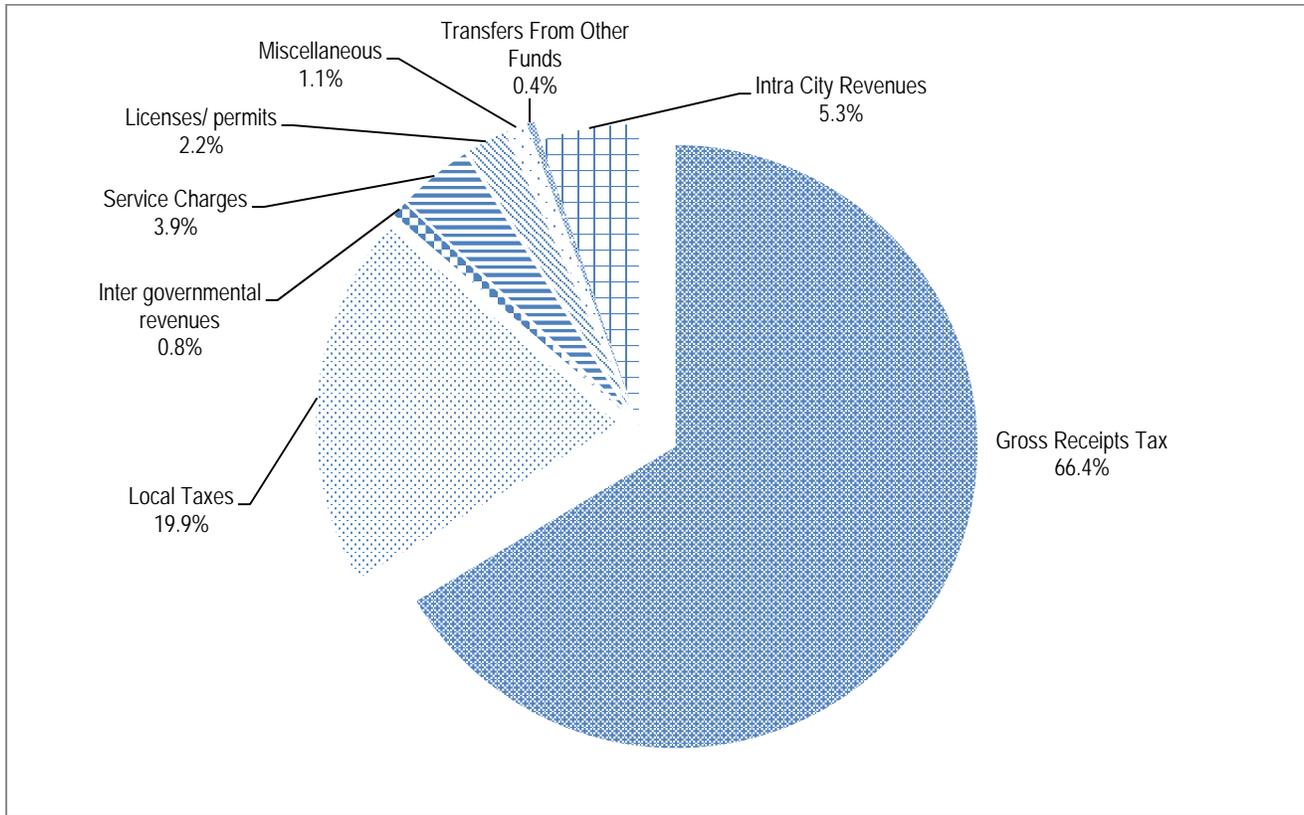
Building permit revenue showed moderate growth in FY/19 and unexpected growth in FY20 despite the ongoing pandemic. For FY/21 revenues are expected to be on par with FY/20. For FY/22, revenues are estimated at 24.4%, or about \$2 million, over FY/21 due to a major project called the Orion Center, a multi-billion dollar facility that would deploy satellites to gather data. If construction unfolds as planned, the entire cost of the facility could be as high as \$8 billion to \$10 billion, with total construction permit revenue as high as \$6 million.

In FY/22, charges for service revenue is expected to rebound considerably, with an increase of \$4.4 million over FY/21 as pent up business and popular demand for city services and recreational venues begin to ramp up in Summer 2021.

Intra-City revenues which include indirect overhead, internal service charges, and revenue for CIP positions, are up 3.6%, most of which is from IDOH and CIP positions.

For FY/22, transfers from other funds are up by 6.6%. An MOU between Albuquerque Fire Rescue and Aviation for EMS Services at the Sunport is projected at \$150 thousand. Another \$225 thousand is from Solid Waste to the Environmental Health Department for the expansion of a Sustainability Office.

FY/22 General Fund Sources of Revenue



SIGNIFICANT REVENUE CHANGES FOR FY/22 As compared to Estimated Actual FY/21 (\$000's)

GROSS RECEIPTS TAX

- ❖ Increase due to economic recovery \$13,133
- ❖ Increase from local increments on internet sales (over \$12 million in state-shared revenue in FY/21) \$6,000
- ❖ Loss from Hold Harmless reduction (\$2,464)

LOCAL TAXES

- ❖ Increase in property tax revenue \$2,650

PERMIT AND OTHER REVENUE

- ❖ Building permit \$1,909
- ❖ Service charges \$4,417
- ❖ Miscellaneous (rental income from Gibson Medical Center) \$2,800

**General Fund Revenue by Source
(\$000's)**

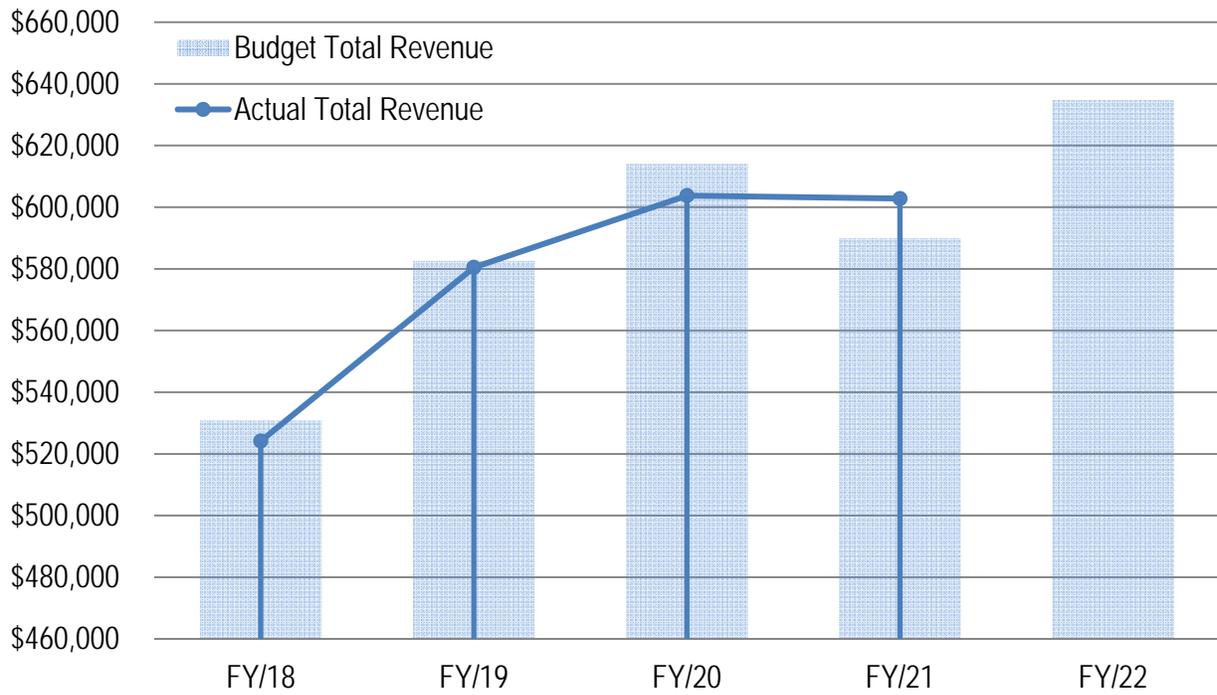
Source	Actual FY/20	Share of Revenue	Est. Actual FY/21	Share of Revenue	Approved FY/22	Share of Revenue
Gross Receipts Tax	413,490	68.5%	402,765	66.8%	421,898	66.4%
Local Taxes	115,668	19.2%	122,813	20.4%	126,134	19.9%
Intergovernmental Revenues	5,010	0.8%	4,846	0.8%	5,228	0.8%
Service Charges	20,030	3.3%	20,491	3.4%	25,010	3.9%
Licenses/ permits	12,523	2.1%	11,904	2.0%	13,944	2.2%
Miscellaneous	5,871	1.0%	5,253	0.9%	6,812	1.1%
Transfers From Other Funds	2,283	0.4%	2,401	0.4%	2,560	0.4%
Intra City Revenues	28,864	4.8%	32,314	5.4%	33,464	5.3%
Total	603,739	100%	602,786	100%	635,049	100%

PRIOR YEAR REVENUE CHANGES

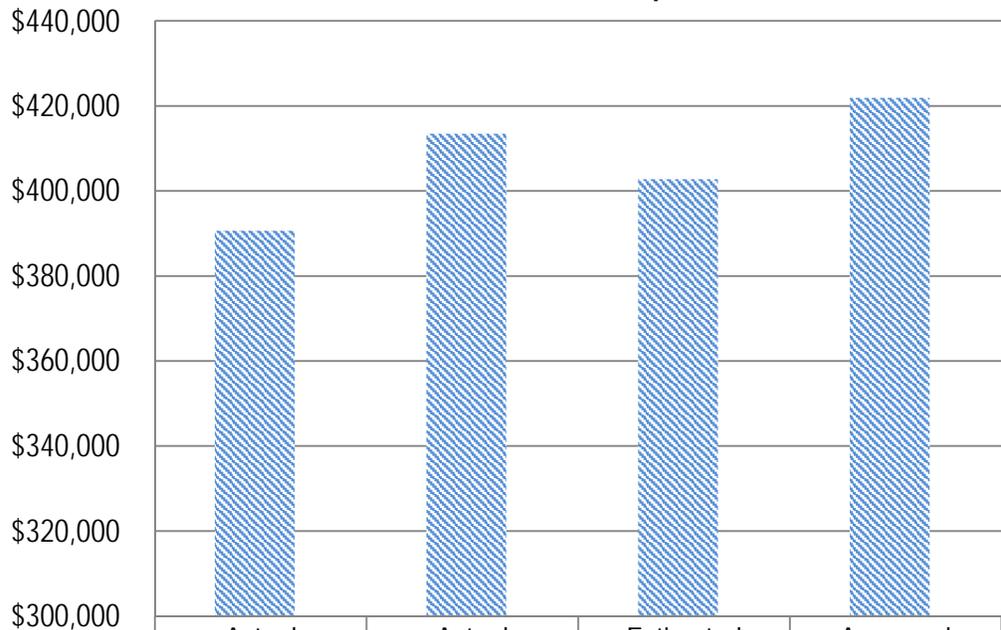
The estimated actual revenue for FY/21 General Fund is \$602.8 million, which is \$12.8 million, or 2.2%, above the FY/21 approved budget which was estimated conservatively due to the unknown economic impacts of efforts to contain COVID-19. Non-recurring revenue remains at the budgeted level of \$2.4 million, reflecting the loss of hold-harmless revenue. Franchise revenue increased 5.3%, or about \$1.5 million to account for modest growth in the electricity franchise as well as an

increase in the franchise fee from 2% to 3%. Building permit revenue increased approximately 6.8%, or about \$500 thousand despite the pandemic as construction continued to fare better than many other sectors. Service charges were adjusted downward by 17.4%, or about \$4.3 million, to account for decreases in revenue resulting from the many City venues and events that were closed or cancelled due to the health crisis.

General Fund Budgeted vs. Actual/Estimated Actual Revenue



General Fund Gross Receipts Tax



	Actual FY/19	Actual FY/20	Estimated FY/21	Approved FY/22
GRT	390,664	413,490	402,765	421,898
GRT as % of GF Revenue	67.3%	68.9%	66.8%	66.4%

SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

210 - FIRE FUND - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state. These funds are required to be used for equipment, maintenance of equipment, or training.

220 - LODGERS' TAX FUND - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

221 - HOSPITALITY FEE FUND – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

225 - CULTURAL AND RECREATION PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

242 - AIR QUALITY FUND - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

243 - HEART ORDINANCE FUND - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006) [Fund is inactive as of FY/21](#)

250 – SENIOR SERVICES PROVIDER FUND – To account for costs related to the Area Agency on Aging program operations and Community Development Block Grant in the Senior Affairs Department.

280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND – Projects funded by certain State taxes, fees which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

282 - GAS TAX ROAD FUND - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

290 - CITY/COUNTY FACILITIES FUND - To account for rental income and costs of operating the jointly owned City/County facilities.

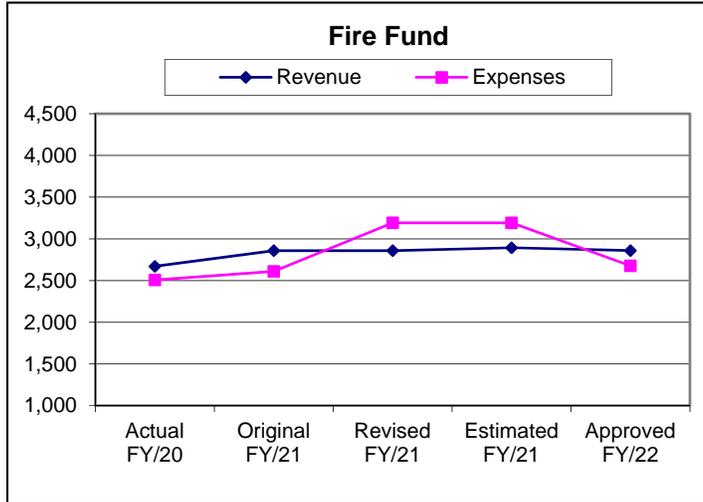
730 - VEHICLE/COMPUTER PROJECTS FUND - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

**Special Revenue Funds Included in Budget Legislation
FY/22 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Fire	2,345	2,859	2,677	(11)	2,516
Lodgers' Tax	866	13,716	13,470	(24)	1,087
Hospitality Fee	171	2,506	2,452	(7)	219
Culture and Recreation Projects	1,380	253	253	0	1,380
Albuquerque BioPark Projects	692	2,500	2,500	0	692
Air Quality	2,937	3,013	3,939	0	2,011
HEART Ordinance	0	0	0	0	0
Senior Services Provider	1,073	7,811	8,394	0	491
Law Enforcement Protection Projects	564	700	700	0	564
Gas Tax Road	1,136	5,882	6,397	0	621
City/County Facilities	1,539	13,819	14,357	(250)	750
Vehicle/Computer Projects	2,358	400	400	(1,971)	386
Total	15,062	53,459	55,539	(2,264)	10,718

FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training.



➤ The Fire Fund is essentially a “pass-through” fund, and in the years where expense exceeds revenue, available fund balance is used.

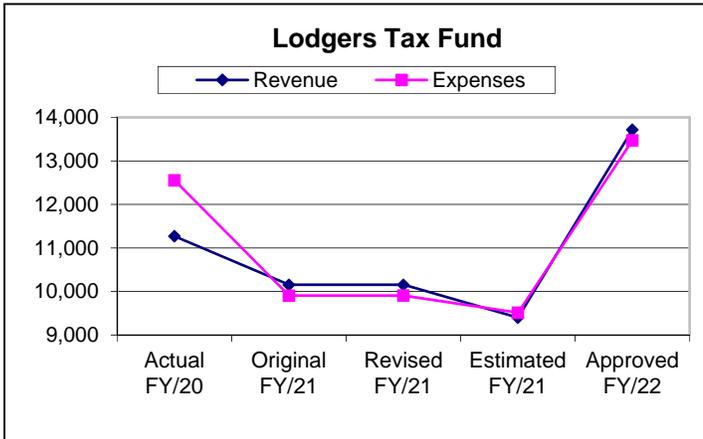
➤ FY/22 revenue is estimated at \$2.9 million, an increase of one thousand dollars over the FY/21 original budget. Funding continues to be provided for debt service to the New Mexico Finance Authority, along with overall general operating and equipment needs including travel and training.

FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	130	5	5	40	5	0
Total Intergovernmental Revenue	2,541	2,853	2,853	2,853	2,854	1
TOTAL REVENUES	2,671	2,858	2,858	2,893	2,859	1
BEGINNING FUND BALANCE	2,480	2,645	2,645	2,645	2,345	(299)
TOTAL RESOURCES	5,151	5,503	5,503	5,537	5,204	(298)
APPROPRIATIONS:						
State Fire Fund	2,405	2,438	3,020	3,020	2,438	0
Total Transfers to Other Funds	102	172	172	172	239	67
TOTAL APPROPRIATIONS	2,507	2,610	3,192	3,192	2,677	67
FUND BALANCE PER ACFR	2,645	2,893	2,311	2,345	2,527	(365)
ADJUSTMENTS TO FUND BALANCE	(11)	0	0	(11)	(11)	(11)
AVAILABLE FUND BALANCE	2,633	2,893	2,311	2,334	2,516	(377)

LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with Visit ABQ, the Hispano Chamber of Commerce, SMG Management and ABQ ToDo for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The purpose of the tax is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Lodgers' Tax revenue for FY/22 is estimated to be \$12.5 million, an increase from the original FY/21 level of \$7.1 million. A subsidy of \$1.2 million dollars is required for the fund to cover debt obligations in the Sales Tax Refunding Debt Service Fund.

➤ In FY/22, the transfer to the General Fund remains the same at \$513 thousand and the transfer to the Sales Tax Refunding Debt Service Fund is increased by \$1.7 million.

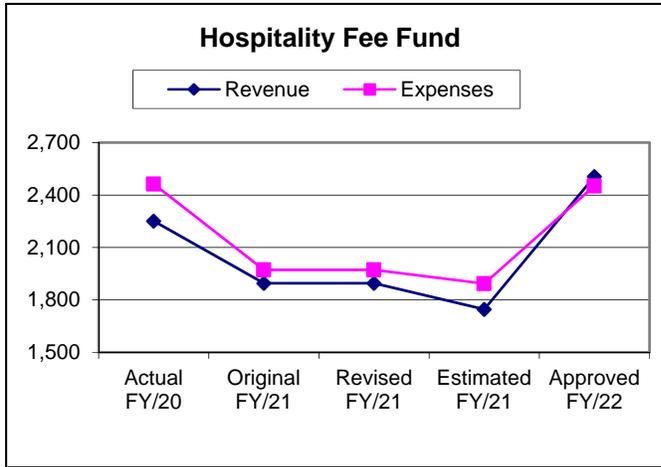
➤ In years where expenditures exceed revenues, available fund balance may be used.

LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	100	1	1	(1)	1	0
Total Lodgers' Tax	11,170	7,122	7,122	6,370	12,523	5,401
Total Interfund Revenues	0	3,031	3,031	3,031	1,192	(1,839)
TOTAL REVENUES	11,270	10,154	10,154	9,400	13,716	3,562
BEGINNING FUND BALANCE	2,265	979	979	979	866	(113)
TOTAL RESOURCES	13,535	11,133	11,133	10,379	14,582	3,449
APPROPRIATIONS:						
Operating Appropriations	5,303	3,791	3,793	3,398	5,659	1,868
Total Transfers to Other Funds	7,253	6,115	6,115	6,115	7,811	1,696
TOTAL APPROPRIATIONS	12,556	9,906	9,908	9,513	13,470	3,564
FUND BALANCE PER ACFR	979	1,227	1,225	866	1,112	(115)
ADJUSTMENTS TO FUND BALANCE	(24)	(183)	(183)	(24)	(24)	159
AVAILABLE FUND BALANCE	955	1,044	1,042	841	1,087	43

HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The purpose of the fee is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Total fund revenues are estimated at \$2.5 million for FY/22 and are appropriated for promotions and debt service. There is no subsidy required to cover debt obligations in the Sales Tax Refunding Debt Service Fund.

➤ In FY/22, total appropriations increase by \$480 thousand. The transfer to the Sales Tax Refunding Debt Service Fund 405 decreases by \$55 thousand while the transfer to the CIP Fund 305 is restored at \$73 thousand and is used for capital improvements of the convention center.

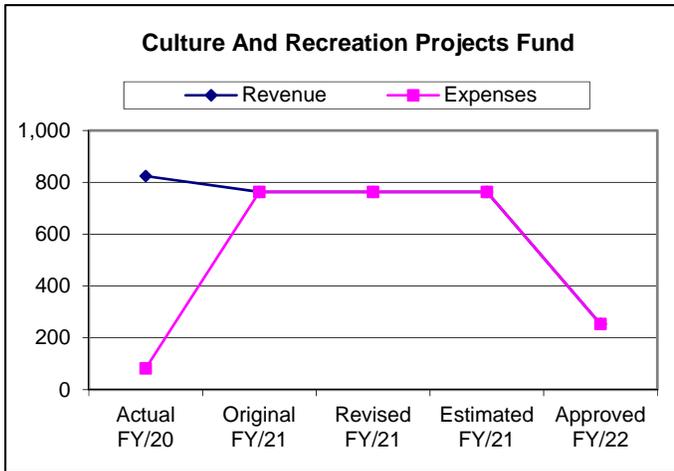
➤ In years where expenditures exceed revenues, available fund balance may be used.

HOSPITALITY TAX FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	17	1	1	3	1	0
Total Hospitality Fee Revenue	2,234	1,425	1,425	1,274	2,505	1,080
Total Interfund Revenues	0	469	469	469	0	(469)
TOTAL REVENUES	2,251	1,895	1,895	1,746	2,506	611
BEGINNING FUND BALANCE	529	317	317	317	171	(146)
TOTAL RESOURCES	2,780	2,212	2,212	2,064	2,677	465
APPROPRIATIONS:						
Operating Appropriation	1,066	764	764	685	1,226	462
Total Transfers to Other Funds	1,397	1,208	1,208	1,208	1,226	18
TOTAL APPROPRIATIONS	2,463	1,972	1,972	1,893	2,452	480
FUND BALANCE PER ACFR	317	240	240	171	225	(15)
ADJUSTMENTS TO FUND BALANCE	(7)	(36)	(36)	(7)	(7)	29
AVAILABLE FUND BALANCE	311	204	204	165	219	14

CULTURE AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was initially established as a new project fund in FY/98 to serve as a central repository for dedicated monies received from contributions and donations for various projects within the Cultural Services Department related to the Albuquerque museum, balloon museum, and libraries. This fund supports the following goals: Human and Family Development and Community and Cultural Engagement.



➤ Revenues for the project fund are received from contributions and donations and are designated specifically for projects associated with the Albuquerque Museum, the Anderson/Abruzzo Balloon Museum and the libraries.

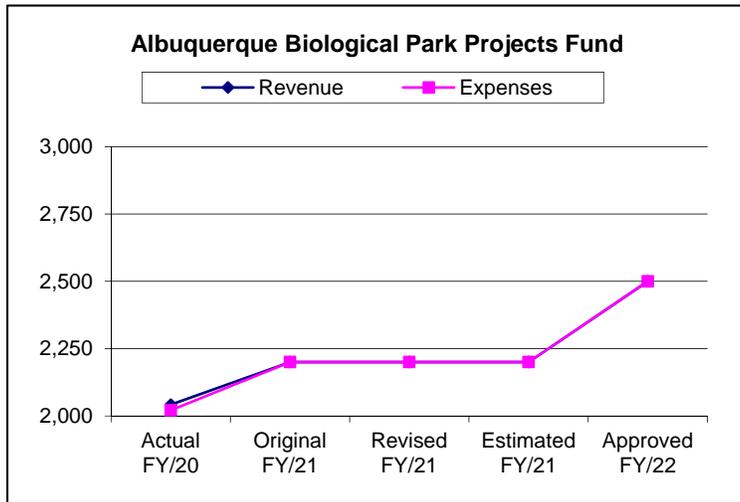
➤ The FY/22 approved budget of \$253 thousand is expected to be the same as the projected revenues. Both are projected to decrease by \$510 thousand from the FY/21 budget.

CULTURE AND RECREATION PROJECTS FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	824	763	763	763	253	(510)
TOTAL REVENUES	824	763	763	763	253	(510)
BEGINNING FUND BALANCE	638	1,380	1,380	1,380	1,380	0
TOTAL RESOURCES	1,462	2,143	2,143	2,143	1,633	(510)
APPROPRIATIONS:						
Project Appropriations	82	763	763	763	253	(510)
TOTAL APPROPRIATIONS	82	763	763	763	253	(510)
FUND BALANCE PER ACFR	1,380	1,380	1,380	1,380	1,380	0
ADJUSTMENTS TO FUND BALANCE	(15)	0	0	0	0	0
AVAILABLE FUND BALANCE	1,365	1,380	1,380	1,380	1,380	0

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection Goal through the various organizations that contribute to the three facilities at the BioPark.



➤ Funding supports six BioPark projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

➤ Revenues for these projects are received from sales of animals and plants, contributions and donations from support organizations, special fund raising efforts and projects.

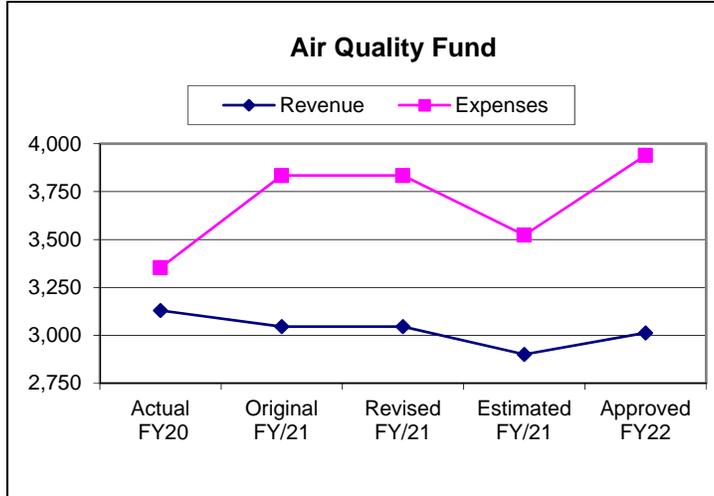
➤ The FY/22 approved budget of \$2.5 million increases by \$300 thousand from the FY/21 budget.

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	2,042	2,200	2,200	2,200	2,500	300
TOTAL REVENUES	2,042	2,200	2,200	2,200	2,500	300
BEGINNING FUND BALANCE	672	692	692	692	692	0
TOTAL RESOURCES	2,714	2,892	2,892	2,892	3,192	300
APPROPRIATIONS:						
Biological Park Projects	2,021	2,200	2,200	2,200	2,500	300
TOTAL APPROPRIATIONS	2,021	2,200	2,200	2,200	2,500	300
FUND BALANCE PER ACFR	692	692	692	692	692	0
ADJUSTMENTS TO FUND BALANCE	(22)	0	0	0	0	0
AVAILABLE FUND BALANCE	671	692	692	692	692	0

AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The Vehicle Pollution Management Division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these programs.



➤ Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.

➤ The FY/22 approved budget for the Air Quality Fund is \$3.9 million, \$105 thousand more than the FY/21 original budget.

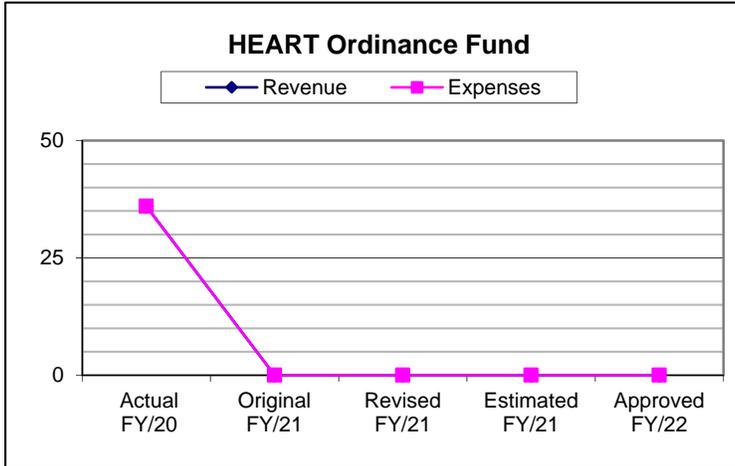
➤ In years when appropriations exceed revenues, fund balance is used.

AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	154	0	0	58	0	0
Total Vehicle Pollution Management	1,128	1,165	1,165	1,131	1,131	(34)
Total Operating Permits	1,848	1,881	1,881	1,712	1,882	1
TOTAL REVENUES	3,130	3,046	3,046	2,901	3,013	(33)
BEGINNING FUND BALANCE	3,783	3,559	3,559	3,559	2,937	(622)
TOTAL RESOURCES	6,913	6,605	6,605	6,460	5,950	(655)
APPROPRIATIONS:						
Vehicle Pollution Management	1,050	1,392	1,392	1,175	1,415	23
Operating Permits	2,032	2,119	2,119	2,024	2,201	82
Total Transfers to Other Funds	271	323	323	323	323	0
TOTAL APPROPRIATIONS	3,353	3,834	3,834	3,523	3,939	105
FUND BALANCE PER ACFR	3,559	2,771	2,771	2,937	2,011	(760)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	3,559	2,771	2,771	2,937	2,011	(760)

HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. With the enactment of City Ordinance O-2020-011, revenue for the fund is generated using 60% of all net permit fees collected under the HEART Ordinance and 60% of fees for microchipping, spaying, and neutering performed by the City.



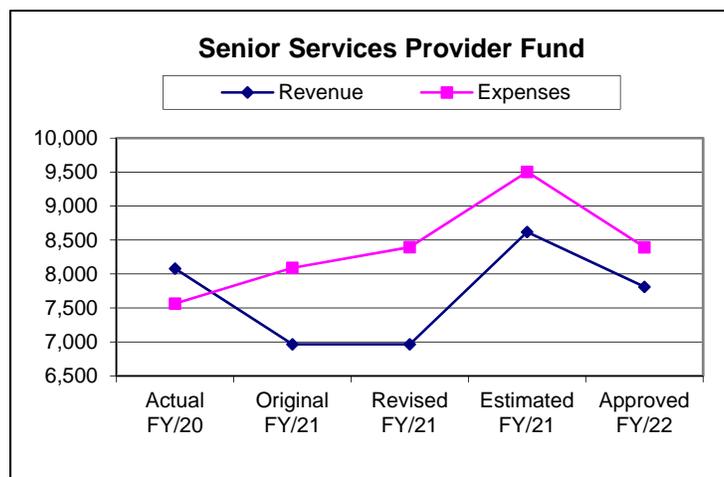
- In FY/20, as a result of the change in ordinance, the fund received \$36 thousand in revenue that was appropriated to pay for contractual services funded by the HEART fund.
- In FY/21, to comply with a change in the ordinance language, the City incorporated the HEART Ordinance Fund's budget into the Heart Companion section of the General Fund and closed Fund 243.

HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Licenses and Permits	36	0	0	0	0	0
TOTAL REVENUES	36	0	0	0	0	0
BEGINNING FUND BALANCE	0	0	0	0	0	0
TOTAL RESOURCES	36	0	0	0	0	0
APPROPRIATIONS:						
Operating Appropriations	36	0	0	0	0	0
TOTAL APPROPRIATIONS	36	0	0	0	0	0
FUND BALANCE PER ACFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

SENIOR SERVICES PROVIDER FUND - 250

This fund was created mid-year FY/15 and prior year appropriations resided in Fund 265. In FY/17 the fund name changed from Senior Affairs AAA Grant Fund to Senior Services Provider Fund. The fund was created in order to give the Department of Senior Affairs the opportunity to use fund balance in the event that revenues surpass expenses. A majority of the funding is from two grants, the Area Agency on Aging, and the Community Development Block Grant (CDBG), both managed by the Family and Community Services Department, and contracted to Senior Affairs. The Department of Senior Affairs is reimbursed based on the number of units that are provided to seniors within the community.



➤ Revenues for FY/22 are estimated to be \$7.8 million dollars and include an increase in the transfer from the General Fund of \$600 thousand.

➤ The approved FY/22 budget is \$8.4 million. A transfer to the General Fund of \$553 thousand is included for indirect overhead.

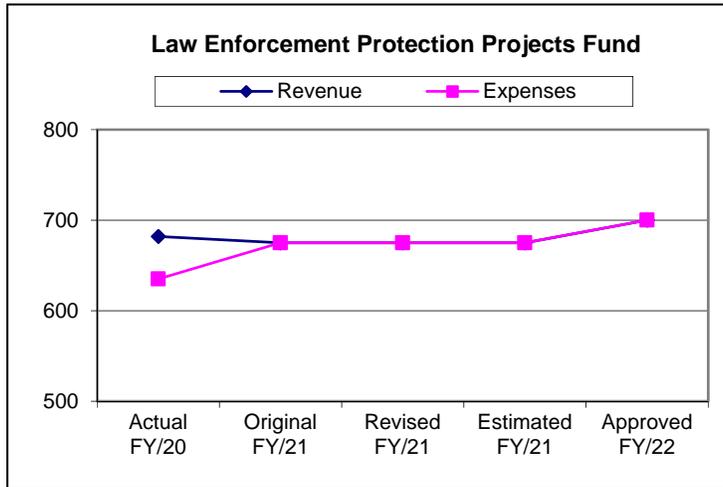
➤ In years where expenditures exceed revenues, available fund balance may be used.

SENIOR SERVICES PROVIDER FUND 250 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	429	92	92	47	92	0
Total Charges for Services	7,274	6,873	6,873	8,570	7,119	246
Total Interfund Revenues	376	0	0	0	600	600
TOTAL REVENUES	8,079	6,965	6,965	8,617	7,811	846
BEGINNING FUND BALANCE	1,444	1,959	1,959	1,959	1,073	(886)
TOTAL RESOURCES	9,524	8,924	8,924	10,576	8,885	(39)
APPROPRIATIONS:						
Total Operating	7,138	7,636	7,940	9,048	7,841	205
Total Transfers to Other Funds	427	455	455	455	553	98
TOTAL APPROPRIATIONS	7,565	8,091	8,395	9,503	8,394	303
FUND BALANCE PER ACFR	1,959	833	529	1,073	491	(342)
ADJUSTMENTS TO FUND BALANCE	(15)	0	0	0	0	0
AVAILABLE FUND BALANCE	1,944	833	529	1,073	491	(342)

LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle State distributions under the Law Enforcement Protection Act. Revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are also deposited in the fund. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included; however, are no longer available due to changes in the State law (HB 560) and their management of equitable sharing funds. In FY/19, the DWI Seizure program was programmatically and financially restructured. Future revenues and expenditures will be recorded in the General Fund.



➤ The funding level of \$700 thousand for FY/22 increased by 3.7% or an increase of \$25 thousand from the FY/21 original budget.

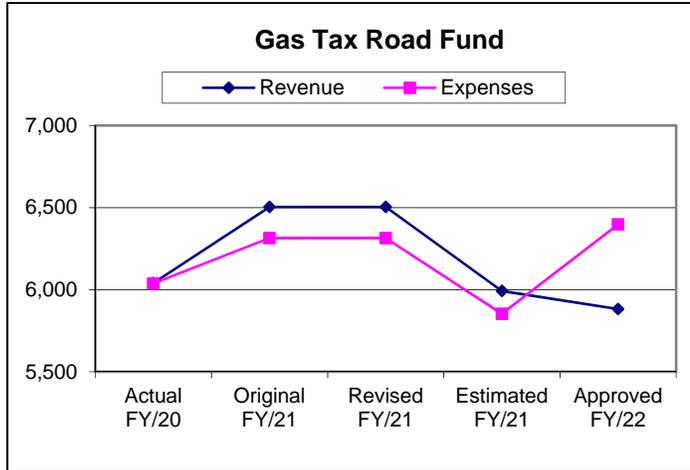
➤ LEPF is currently comprised of two components: the law enforcement protection program at \$550 thousand and the crime lab at \$50 thousand. A transfer to General Fund of \$100 thousand is included in the law enforcement protection program for the debt service payment of police vehicles.

LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Project Revenues	682	675	675	675	700	25
TOTAL REVENUES	682	675	675	675	700	25
BEGINNING FUND BALANCE	517	564	564	564	564	0
TOTAL RESOURCES	1,199	1,239	1,239	1,239	1,264	25
APPROPRIATIONS:						
Police Projects	535	575	575	575	600	25
Total Transfers to General Fund - 110	100	100	100	100	100	0
TOTAL APPROPRIATIONS	635	675	675	675	700	25
FUND BALANCE PER ACFR	564	564	564	564	564	0
ADJUSTMENTS TO FUND BALANCE	(11)	0	0	0	0	0
AVAILABLE FUND BALANCE	553	564	564	564	564	0

GAS TAX ROAD FUND – 282

State Statute requires that State shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



➤ FY/22 gasoline tax revenues are estimated at \$5.9 million and include the transfer from the General Fund of \$1.3 million.

➤ The FY/22 approved budget is \$6.4 million which includes a transfer of \$248 thousand for indirect overhead.

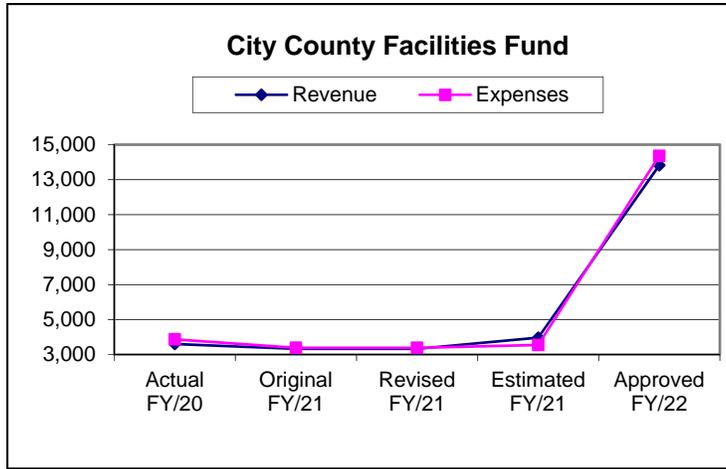
➤ FY/20 beginning fund balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/20 ACFR and on the full fund table in the Supplemental Document to the Approved Budget Fiscal Year 2022.

GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	158	0	0	238	0	0
Gasoline Tax Revenue	4,553	4,550	4,550	3,800	4,553	3
Total Interfund Revenues	1,329	1,954	1,954	1,954	1,329	(625)
TOTAL REVENUES	6,040	6,504	6,504	5,992	5,882	(622)
BEGINNING FUND BALANCE	497	997	997	997	1,136	139
TOTAL RESOURCES	6,537	7,501	7,501	6,989	7,018	(483)
APPROPRIATIONS:						
Total Street Services Operations	5,789	6,066	6,066	5,605	6,149	83
Total Transfers to Other Funds	248	248	248	248	248	0
TOTAL APPROPRIATIONS	6,037	6,314	6,314	5,853	6,397	83
FUND BALANCE PER ACFR	500	1,187	1,187	1,136	621	(566)
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	500	1,187	1,187	1,136	621	(566)

CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



➤ The approved FY/22 budget is \$14.4 million and includes a transfer to the General Fund for indirect overhead in the amount of \$86 thousand.

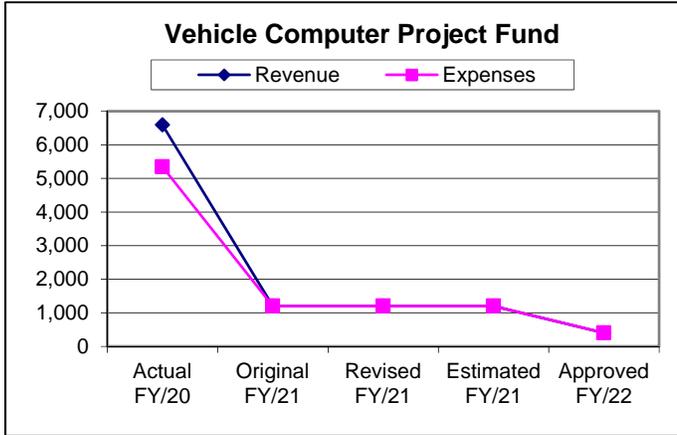
➤ Revenues for FY/22 are estimated to be \$13.8 million and include a transfer from the General Fund of \$11.2 million for the purchase and renovation of the building as the County began vacating the building in FY/21.

CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	55	0	0	7	0	0
Total Intergovernmental Revenue	1,299	1,075	1,075	1,705	392	(683)
Total Interfund Revenues	<u>2,252</u>	<u>2,252</u>	<u>2,252</u>	<u>2,252</u>	<u>13,427</u>	<u>11,175</u>
TOTAL REVENUES	3,607	3,327	3,327	3,965	13,819	10,492
BEGINNING FUND BALANCE	<u>1,382</u>	<u>1,121</u>	<u>1,121</u>	<u>1,121</u>	<u>1,539</u>	<u>418</u>
TOTAL RESOURCES	<u>4,989</u>	<u>4,448</u>	<u>4,448</u>	<u>5,086</u>	<u>15,357</u>	<u>10,909</u>
APPROPRIATIONS:						
City/County Facilities Operations	3,782	3,302	3,302	3,461	14,271	10,969
Total Transfers to Other Funds	<u>86</u>	<u>86</u>	<u>86</u>	<u>86</u>	<u>86</u>	<u>0</u>
TOTAL APPROPRIATIONS	<u>3,868</u>	<u>3,388</u>	<u>3,388</u>	<u>3,547</u>	<u>14,357</u>	<u>10,969</u>
FUND BALANCE PER ACFR	<u>1,121</u>	<u>1,060</u>	<u>1,060</u>	<u>1,539</u>	<u>1,000</u>	<u>(60)</u>
ADJUSTMENTS TO FUND BALANCE	<u>(271)</u>	<u>0</u>	<u>0</u>	<u>(250)</u>	<u>(250)</u>	<u>(250)</u>
AVAILABLE FUND BALANCE	<u>850</u>	<u>1,060</u>	<u>1,060</u>	<u>1,289</u>	<u>750</u>	<u>(310)</u>

VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



- Funding for the PC Manage Project decreases to \$400 thousand for FY/22. This a one-time decrease as inventory was able to be purchased through FY/21 CARES act funds.
- The fund does not have a regular revenue source. Transfers of revenue are made as appropriated.

VEHICLE/COMPUTER PROJECTS FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	94	0	0	0	0	0
Total Interfund Revenues	6,500	1,200	1,200	1,200	400	(800)
TOTAL REVENUES	6,594	1,200	1,200	1,200	400	(800)
BEGINNING FUND BALANCE	1,110	2,358	2,358	2,358	2,358	0
TOTAL RESOURCES	7,704	3,558	3,558	3,558	2,758	(800)
APPROPRIATIONS:						
Computer Projects	569	500	500	500	400	(100)
Vehicle Projects	4,777	700	700	700	0	(700)
TOTAL APPROPRIATIONS	5,347	1,200	1,200	1,200	400	(800)
FUND BALANCE PER ACFR	2,358	2,358	2,358	2,358	2,358	0
ADJUSTMENTS TO FUND BALANCE	(1,971)	(1,977)	(1,977)	(1,971)	(1,971)	6
AVAILABLE FUND BALANCE	386	380	380	386	386	6

SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

205 - COMMUNITY DEVELOPMENT FUND - To account for the sources and uses of Community Development Block Grants.

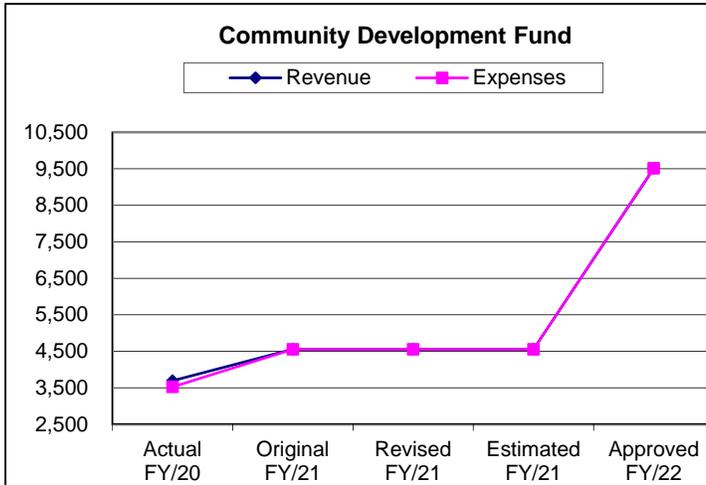
265 - OPERATING GRANTS FUND - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

Special Revenue Funds Excluded from Budget Legislation
FY/22 Revenues, Appropriations and Fund Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Community Development	589	9,510	9,510	0	589
Operating Grants	3,523	33,463	33,463	0	3,523
Total	4,112	42,973	42,973	0	4,112

COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program primarily targets low-income citizens and assists in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



➤ The FY/22 approved budget of \$9.5 million for the Community Development Fund are expected to be the same as the projected revenues. Both are projected to decrease by \$5.0 million from the FY/21 budget.

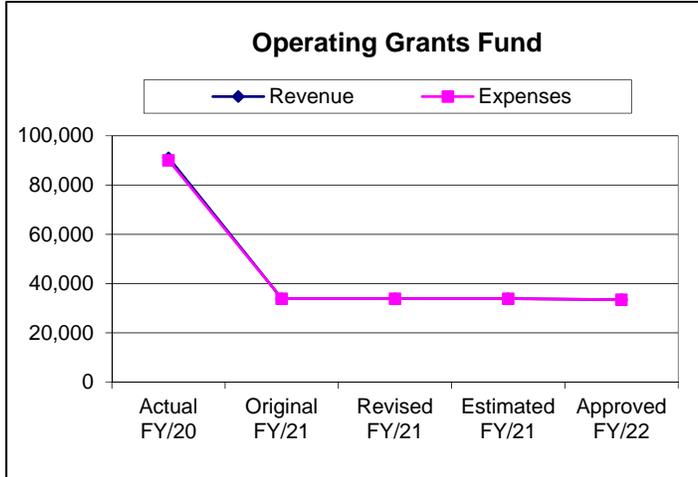
➤ Revenues and expenditures will match closely year by year as expenses are incurred prior to submitting reimbursement requests to HUD.

COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	3,693	4,554	4,554	4,554	9,510	4,956
TOTAL REVENUES	3,693	4,554	4,554	4,554	9,510	4,956
BEGINNING FUND BALANCE	418	589	589	589	589	0
TOTAL RESOURCES	4,112	5,143	5,143	5,143	10,099	4,956
APPROPRIATIONS:						
Total Project Expenditures	3,466	4,457	4,457	4,457	9,405	4,948
Total Transfers to Other Funds	57	97	97	97	105	8
TOTAL APPROPRIATIONS	3,523	4,554	4,554	4,554	9,510	4,956
FUND BALANCE PER ACFR	589	589	589	589	589	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	589	589	589	589	589	0

OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and programs. Grant awards arise outside the City budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget.



- Federal and state revenue, estimated at \$27.5 million for FY/22, are the primary sources of revenue for this fund. It is supplemented by six million dollars of City funding for IDOH and City match from the General Fund.
- The FY/22 operating grants total \$33 million, \$235 thousand less than the FY/21 approved budget of \$33.2 million.
- The transfer to General Fund for indirect overhead charges from individual grants is estimated at \$452 thousand in FY/22.
- Revenues and expenditures will match closely year by year.

OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	73	0	0	0	0	0
Total Intergovernmental Revenue	82,402	27,879	27,879	27,879	27,463	(416)
Total Interfund Revenues	8,625	6,000	6,000	6,000	6,000	0
TOTAL REVENUES	91,100	33,879	33,879	33,879	33,463	(416)
BEGINNING FUND BALANCE	2,474	3,523	3,523	3,523	3,523	0
TOTAL RESOURCES	93,574	37,402	37,402	37,402	36,986	(416)
APPROPRIATIONS:						
Operating Grants	89,335	33,246	33,246	33,246	33,011	(235)
Total Transfers to Other Funds	717	633	633	633	452	(181)
TOTAL APPROPRIATIONS	90,052	33,879	33,879	33,879	33,463	(416)
FUND BALANCE PER ACFR	3,523	3,523	3,523	3,523	3,523	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	3,523	3,523	3,523	3,523	3,523	0

NON-ENTERPRISE DEBT SERVICE FUNDS

NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING.

405 - SALES TAX REFUNDING DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

410 – FIRE DEBT SERVICE FUND – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7 and a new building for AFR Fleet Division.

415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on all general obligations bonds.

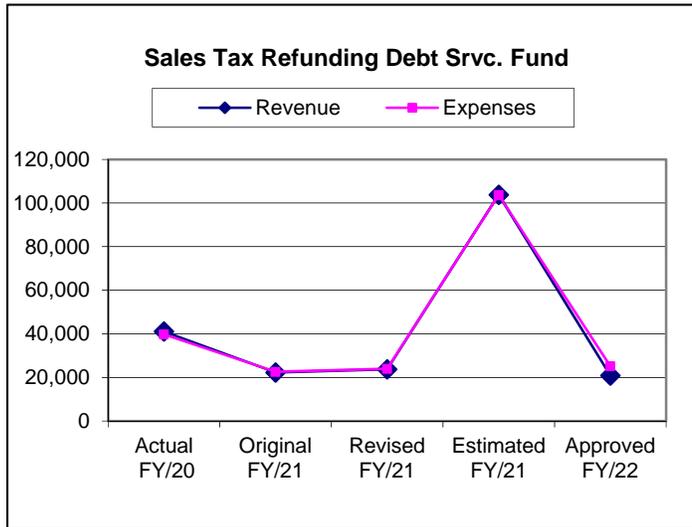
Non-Enterprise Debt Service
FY/22 Revenues, Appropriations and Fund Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	16,286	20,874	25,159	(10,598)	1,403
Fire Debt Service	8	239	239	20	28
General Obligation Bond Debt Service	88,945	75,174	88,706	(59,070)	16,342
Total	105,239	96,287	114,104	(69,648)	17,773

SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances.



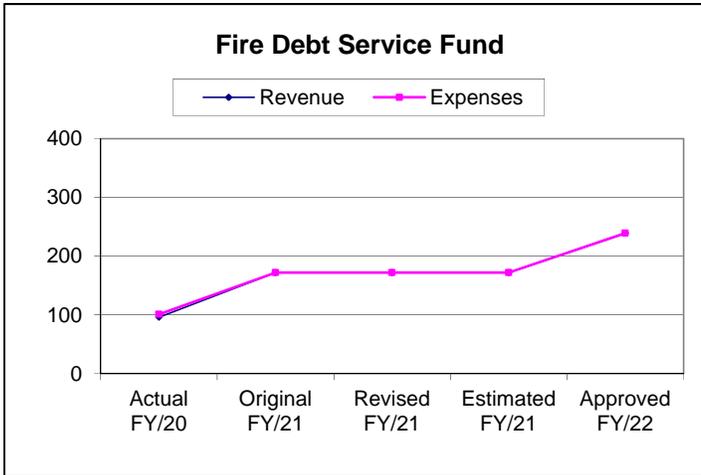
- The FY/22 approved budget is \$25.2 million, \$2.6 million more than the FY/21 original budget.
- In the years where expense exceeds revenue, fund balance is used.
- In FY/21, the City issued Series 2020 Transportation Infrastructure Tax GRT bonds and refunded older series bonds.
- There was an accounting change in FY/17 to no longer accrue back July 1st principal payments to the previous fiscal year. FY/17 forward reflects this change.
- Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal payment.

SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	18,147	768	2,229	82,299	2,656	1,888
Total Interfund Revenue	22,942	21,508	21,508	21,508	18,218	(3,290)
TOTAL REVENUES	41,089	22,276	23,737	103,807	20,874	(1,402)
BEGINNING FUND BALANCE	14,796	16,128	16,128	16,128	16,286	158
TOTAL RESOURCES	55,885	38,404	39,865	119,935	37,160	(1,244)
APPROPRIATIONS:						
Debt Service	39,757	22,583	23,951	103,649	25,159	2,576
TOTAL APPROPRIATIONS	39,757	22,583	23,951	103,649	25,159	2,576
FUND BALANCE PER ACFR	16,128	15,821	15,914	16,286	12,001	(3,820)
ADJUSTMENTS TO FUND BALANCE	(14,997)	(14,903)	(14,731)	(14,731)	(10,598)	4,305
AVAILABLE FUND BALANCE	1,131	918	1,183	1,556	1,403	485

FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11 to record payment of principal and interest to the New Mexico Finance Authority. The loan agreement incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority. The initial debt is for the purpose of designing, constructing, equipping and furnishing fire station 7. Additional debt incurred in FY/20 was for the purchase of a fleet building for AFR.



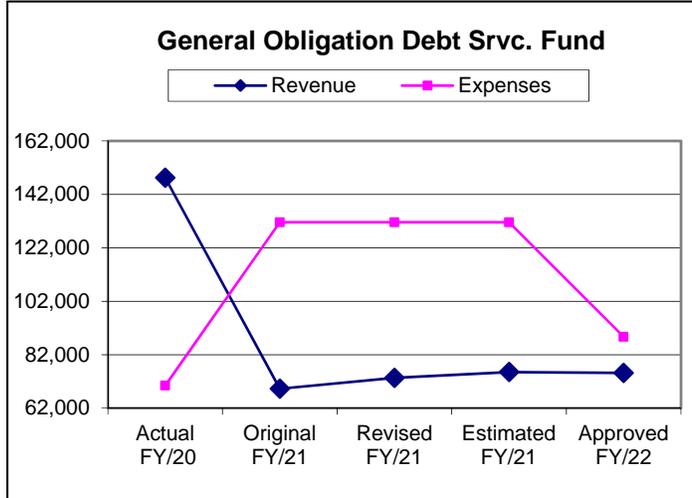
- The debt service is anticipated to be a recurring payment through 2040.
- The FY/22 transfer from the State Fire Fund 210 is \$239 thousand to match the debt service requirement.
- Revenues and expenditures will match closely in this fund.

FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	(6)	0	0	0	0	0
Total Interfund Revenue	102	172	172	172	239	67
TOTAL REVENUES	96	172	172	172	239	67
BEGINNING FUND BALANCE	13	8	8	8	8	0
TOTAL RESOURCES	109	180	180	180	247	67
APPROPRIATIONS:						
Debt Service	101	172	172	172	239	67
TOTAL APPROPRIATIONS	101	172	172	172	239	67
FUND BALANCE PER ACFR	8	8	8	8	8	0
ADJUSTMENTS TO FUND BALANCE	20	0	0	20	20	0
AVAILABLE FUND BALANCE	28	8	8	28	28	0

GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



- The FY/22 approved budgeted amount of \$88.7 million has decreased by \$43 million from the FY/21 original budgeted level.
- In the years where expense exceeds revenue, fund balance is used.
- Adjustments to fund balance reflect cash collected in the previous year for the next fiscal year's July 1st principal payment.
- FY/20 Beginning Fund Balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/21 ACFR and on the full fund table in the Supplemental Document to the Approved Budget Fiscal Year 2022.

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	78,007	1,672	1,637	31,484	1,664	(8)
Total Interfund Revenues	70,229	67,603	71,718	44,021	73,510	5,907
TOTAL REVENUES	148,236	69,275	73,355	75,505	75,174	5,899
BEGINNING FUND BALANCE	67,246	145,000	145,000	145,000	88,945	(56,055)
TOTAL RESOURCES	215,482	214,275	218,355	220,505	164,119	(50,156)
APPROPRIATIONS:						
Debt Service	70,482	131,560	131,560	131,560	88,706	(42,854)
TOTAL APPROPRIATIONS	70,482	131,560	131,560	131,560	88,706	(42,854)
FUND BALANCE PER ACFR	145,000	82,715	86,795	88,945	75,413	(7,302)
ADJUSTMENTS TO FUND BALANCE	(114,496)	(72,326)	(72,371)	(72,371)	(59,070)	13,256
AVAILABLE FUND BALANCE	30,504	10,389	14,424	16,574	16,342	5,953

ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. OF THE SEVEN FUNDS, ONLY TRANSIT REQUIRES A SUBSIDY.

THE TARGETED WORKING CAPITAL AND FUND BALANCE VARIES FROM FUND TO FUND BASED ON THE INTERNAL POLICY WITHIN EACH RESPECTIVE DEPARTMENT AND WHETHER OR NOT THE FUND IS SUBSIDIZED.

611 - AVIATION OPERATING FUND - To account for the operations of Albuquerque International Sunport, the State's largest airport.

615 - AIRPORT REVENUE BOND DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

641 - PARKING FACILITIES OPERATING FUND - To account for the operations of the parking facilities owned by the City.

651 - REFUSE DISPOSAL OPERATING FUND - To account for the general operations of providing refuse removal services in the Albuquerque area.

655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

661 - TRANSIT OPERATING FUND - To account for the operations of Transit, the City's motor coach and para transit system.

671 - APARTMENTS FUND - To account for the sources and uses of City-owned apartments.

675 - APARTMENTS DEBT SERVICE FUND - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds.

681 - GOLF OPERATING FUND - To account for the operations of the City's four municipal golf courses.

691 - BASEBALL STADIUM OPERATING FUND - To account for operations of the baseball stadium.

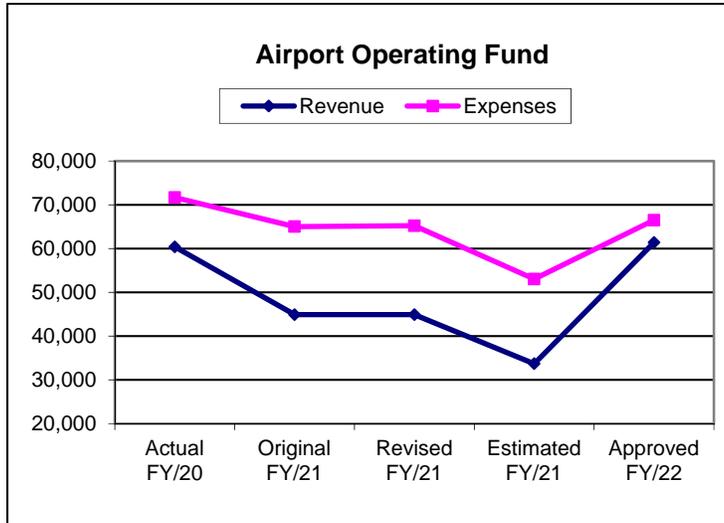
695 - BASEBALL STADIUM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the baseball stadium.

Enterprise Funds
FY/22 Revenues, Appropriations and Fund/Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Aviation Operating	24,134	61,395	66,487	0	19,041
Airport Revenue Bond Debt Service	5,249	0	1,753	(1,605)	1,891
Parking Facilities Operating	(20)	4,934	4,858	0	56
Refuse Disposal Operating	12,931	77,826	86,511	26	4,273
Refuse Disposal System Debt Svc	7,748	2,821	1,971	(858)	7,740
Transit Operating	4,370	46,134	49,266	(1,080)	159
Apartments Operating	981	0	0	(981)	0
Apartments Debt Service	814	0	0	(814)	0
Golf Operating	977	0	0	0	977
Baseball Stadium Operating	(251)	2,498	2,163	0	84
Baseball Stadium Debt Service	5,400	1,027	940	(775)	4,712
Total	62,333	196,635	213,949	(6,086)	38,933

AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



➤ The FY/22 approved operating budget is \$66.5 million, \$1.5 million more than the FY/21 original budget of \$65 million.

➤ Due to sufficient availability of funds in the debt service fund balance, a transfer to debt service is not needed in FY/22. The transfer to the Airport Capital Fund is \$23 million, which is even with the FY/21 original budget. The transfer to the General Fund of \$3.1 million covers indirect overhead and fire support.

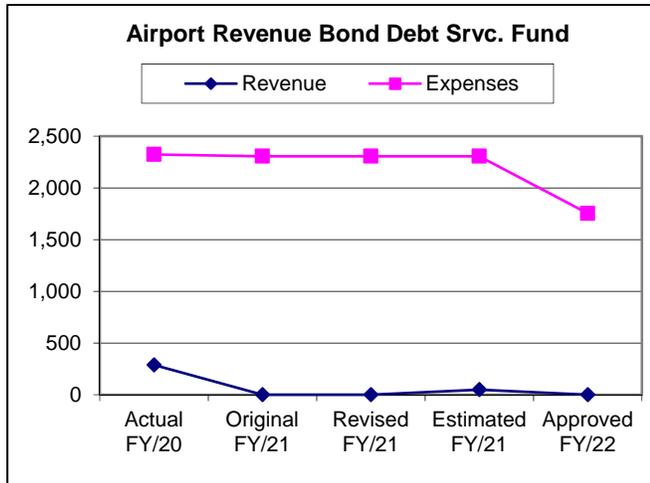
➤ FY/22 revenues are estimated at \$61.4 million, a 37% increase over the FY/21 original budget. As a result of relaxed COVID-19 pandemic restrictions at the state level and vaccinations, airline passenger levels are expected to increase throughout the year.

AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1,631	751	751	249	1,257	506
Total Enterprise Revenues	58,750	44,149	44,149	33,433	60,138	15,989
TOTAL REVENUES	60,381	44,900	44,900	33,682	61,395	16,495
BEGINNING WORKING CAPITAL BALANCE	52,435	43,480	43,480	43,480	24,134	(19,346)
TOTAL RESOURCES	112,817	88,380	88,380	77,162	85,528	(2,852)
APPROPRIATIONS:						
Enterprise Operations	30,674	39,567	39,773	27,585	40,362	795
Total Transfers to Other Funds	41,002	25,443	25,443	25,443	26,125	682
TOTAL APPROPRIATIONS	71,676	65,010	65,216	53,028	66,487	1,477
ADJUSTMENTS TO WORKING CAPITAL	2,339	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	43,480	23,370	23,164	24,134	19,041	(4,329)

AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Supported capital projects include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility, and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



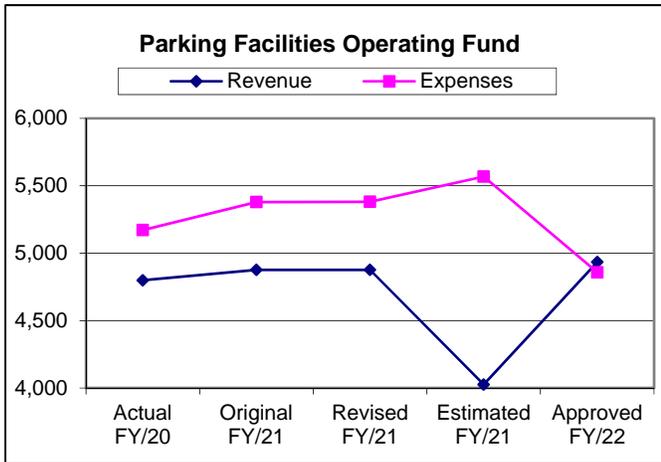
- The FY/22 approved budget for the debt service fund is \$1.8 million, a decrease of 24% or \$553 thousand below the FY/21 original budget of \$2.3 million. This is the result of the department's effort to pay down the existing debt, before incurring new debt.
- Due to sufficient fund balance in the debt service fund, a transfer from the Airport Operating Fund 611 is not needed in FY/22.
- Adjustments to fund balance reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	287	0	0	49	0	0
TOTAL REVENUES	287	0	0	49	0	0
BEGINNING FUND BALANCE	9,541	7,506	7,506	7,506	5,249	(2,257)
TOTAL RESOURCES	9,829	7,506	7,506	7,555	5,249	(2,257)
APPROPRIATIONS:						
Airport Debt Service	2,323	2,306	2,306	2,306	1,753	(553)
TOTAL APPROPRIATIONS	2,323	2,306	2,306	2,306	1,753	(553)
FUND BALANCE PER ACFR	7,506	5,200	5,200	5,249	3,496	(1,704)
ADJUSTMENTS TO FUND BALANCE	(2,125)	(1,630)	(1,630)	(1,630)	(1,605)	25
AVAILABLE FUND BALANCE	5,380	3,570	3,570	3,619	1,891	(1,679)

PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. This program is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



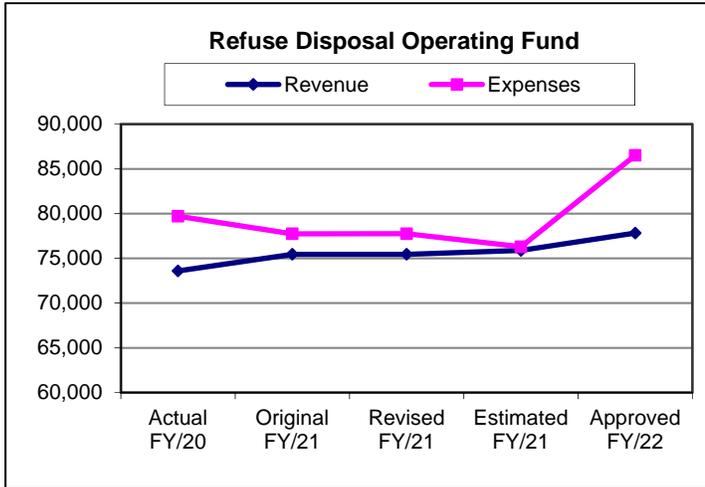
- Revenues for FY/22 are estimated at \$4.9 million.
- The overall appropriation in FY/22 will decrease by \$521 thousand over the FY/21 original budget.

PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	946	773	773	1,020	799	26
Total Enterprise Revenues	3,853	4,103	4,103	3,006	3,460	(643)
Total Interfund Revenues	0	0	0	0	675	675
TOTAL REVENUES	4,799	4,876	4,876	4,026	4,934	58
BEGINNING WORKING CAPITAL BALANCE	1,938	1,522	1,522	1,522	(20)	(1,541)
TOTAL RESOURCES	6,737	6,398	6,398	5,548	4,914	(1,483)
APPROPRIATIONS:						
Parking Operations	4,632	4,778	4,780	4,967	4,273	(505)
Total Transfers to Other Funds	539	601	601	601	585	(16)
TOTAL APPROPRIATIONS	5,171	5,379	5,381	5,568	4,858	(521)
ADJUSTMENTS TO WORKING CAPITAL	(44)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,522	1,019	1,017	(20)	56	(962)

REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, landfill operations, weed and litter, median maintenance and graffiti removal for the City of Albuquerque. All the programs within this fund support the Environmental Protection Goal.



➤ The department updates the “cost of service” analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/21, the department did not propose a rate adjustment for FY/22.

➤ The planned working capital balance for the fund is 5.5% or \$4.3 million of anticipated revenues.

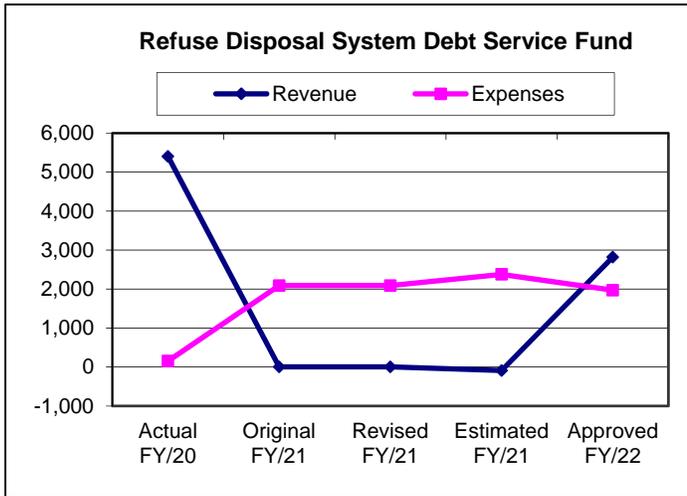
➤ Contingency appropriation language remains for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line only when and as it is needed

REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1,346	883	883	1,065	1,069	186
Total Enterprise Revenues	72,243	74,571	74,571	74,825	76,757	2,186
TOTAL REVENUES	73,589	75,454	75,454	75,890	77,826	2,372
BEGINNING WORKING CAPITAL BALANCE	19,549	13,313	13,313	13,313	12,931	(382)
TOTAL RESOURCES	93,138	88,767	88,767	89,202	90,757	1,990
APPROPRIATIONS:						
Enterprise Operations	56,721	59,797	59,804	58,346	64,377	4,580
Total Transfers to Other Funds	22,986	17,952	17,952	17,952	22,134	4,182
TOTAL APPROPRIATIONS	79,707	77,749	77,756	76,298	86,511	8,762
ADJUSTMENTS TO WORKING CAPITAL	(118)	0	0	26	26	0
ENDING WORKING CAPITAL BALANCE	13,313	11,018	11,011	12,931	4,273	(6,772)

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



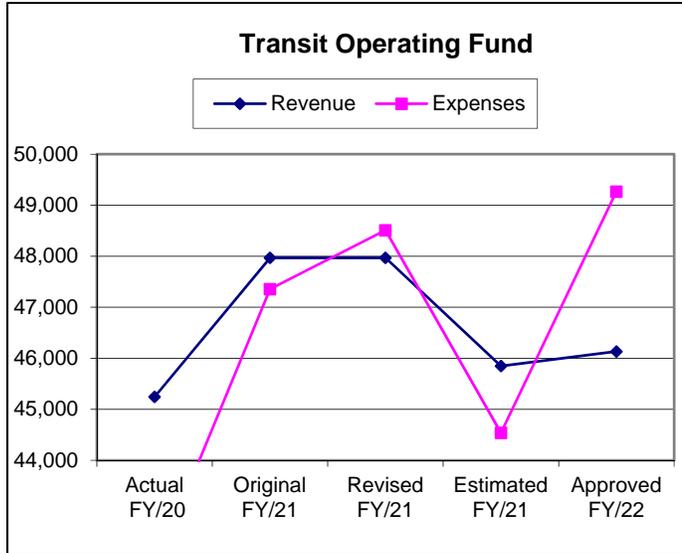
- Series 2020 Refuse Removal and Disposal Bond proceeds will be used to finance construction of a new maintenance facility and a new administrative building. It is anticipated to mature in 2046.
- The transfer received from the Refuse Disposal Operating Fund 651 increases by \$2.8 million to cover the debt service requirement in FY/22.
- Miscellaneous revenue reflects interest earnings on fund balance and is conservatively estimated at five thousand dollars.

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	5,402	5	5	(90)	5	0
Total Interfund Revenues	0	0	0	0	2,816	2,816
TOTAL REVENUES	5,402	5	5	(90)	2,821	2,816
BEGINNING FUND BALANCE	4,969	10,217	10,217	10,217	7,748	(2,468)
TOTAL RESOURCES	10,371	10,222	10,222	10,127	10,569	348
APPROPRIATIONS:						
Debt Service	155	2,089	2,089	2,378	1,971	(118)
TOTAL APPROPRIATIONS	155	2,089	2,089	2,378	1,971	(118)
FUND BALANCE PER ACFR	10,217	8,133	8,133	7,748	8,598	466
ADJUSTMENTS TO FUND BALANCE	(3)	0	0	(3)	(858)	(858)
AVAILABLE FUND BALANCE	10,214	8,133	8,133	7,745	7,740	(392)

TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City’s public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and 38% from the Quarter Cent Transportation Infrastructure Tax approved by residents in the fall of 2019 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The programs within this fund target a variety of transportation options for commuters including the mobility impaired.



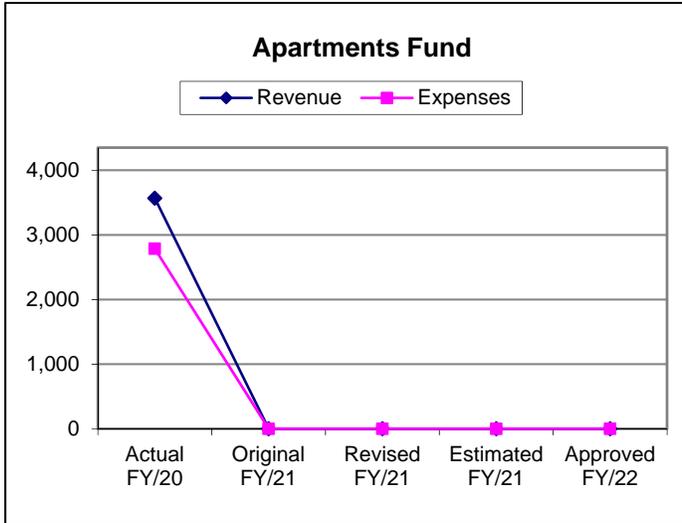
- The FY/22 approved budget transfer from the General Fund is \$22.7 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$15.9 million.
- The FY/22 intergovernmental resources are estimated at \$7.3 million.
- FY/22 enterprise revenues reflect only advertising estimated revenue of \$288 thousand as a pilot program for free fares is instituted. To offset the pilot program, the subsidy from General Fund increased by three million dollars.
- In years when expenditures exceed revenue, working capital balance is used.
- FY/20 Beginning Fund Balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/21 ACFR and on the full fund table in the Supplemental Document to the Approved Budget Fiscal Year 2022.

TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	314	190	190	287	0	(190)
Total Intergovernmental Revenue	6,976	7,297	7,297	6,722	7,297	0
Total Enterprise Revenues	2,977	3,774	3,774	1,809	288	(3,486)
Total Interfund Revenues	34,977	36,707	36,707	37,030	38,549	1,842
TOTAL REVENUES	45,243	47,968	47,968	45,848	46,134	(1,834)
BEGINNING WORKING CAPITAL BALANCE	1,854	4,141	4,141	4,141	4,370	229
TOTAL RESOURCES	47,097	52,109	52,109	49,988	50,504	(1,605)
APPROPRIATIONS:						
Transit Operations	37,377	40,995	42,148	38,177	40,903	(92)
Total Transfers to Other Funds	4,499	6,361	6,361	6,361	8,363	2,002
TOTAL APPROPRIATIONS	41,876	47,356	48,509	44,538	49,266	1,910
ADJUSTMENTS TO WORKING CAPITAL	(1,080)	(383)	(383)	(1,080)	(1,080)	(696)
ENDING WORKING CAPITAL BALANCE	4,141	4,370	3,217	4,370	159	(4,211)

APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the City goal of Human and Family Development. The program primarily targets low-income citizens and assist in developing affordable housing. The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of City owned apartments.



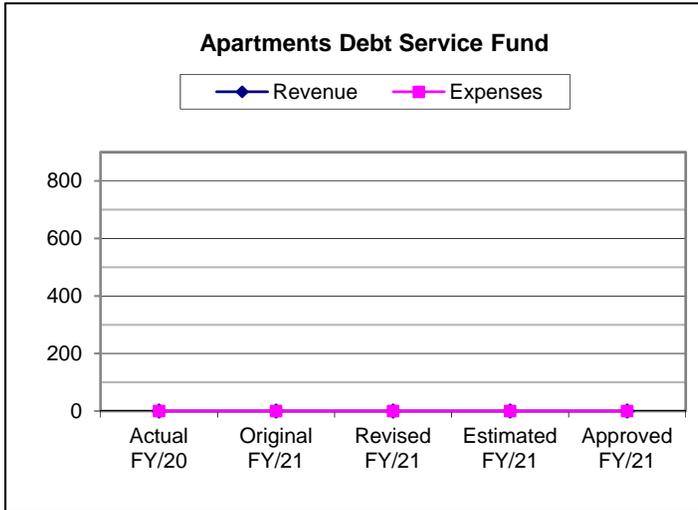
➤ The FY/20 Apartments Fund budget was de-appropriated through legislation R-2019-089 dated 12/02/19 because there is no mechanism for Monarch Properties, who manages City properties, to adhere to the budgeted figures. While the appropriations and estimated revenues were removed from the budget, the transactions will still be tracked by the Accounting Division and recorded in the ACFR.

APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	454	0	0	0	0	0
Total Enterprise Revenues	3,113	0	0	0	0	0
TOTAL REVENUES	3,567	0	0	0	0	0
BEGINNING WORKING CAPITAL BALANCE	200	981	981	981	981	0
TOTAL RESOURCES	3,768	981	981	981	981	0
APPROPRIATIONS:						
Total Transfers to Other Funds	2,787	0	0	0	0	0
TOTAL APPROPRIATIONS	2,787	0	0	0	0	0
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	(981)	(981)	(981)
ENDING WORKING CAPITAL BALANCE	981	981	981	0	0	(981)

APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



➤ This fund accounts for the debt service of city owned apartments.

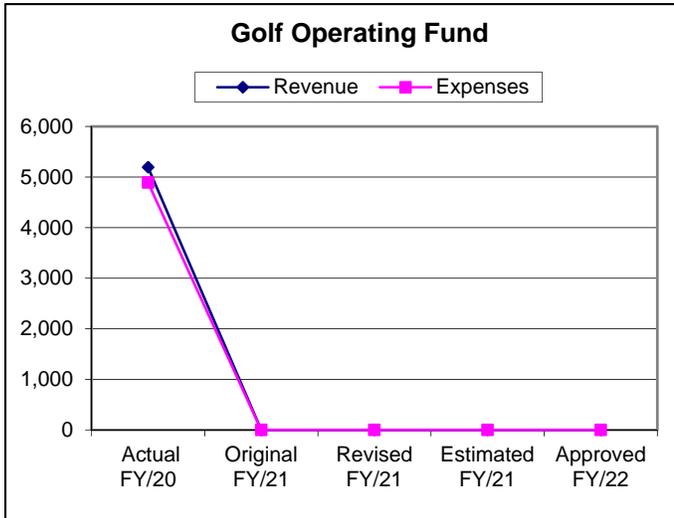
➤ The FY/20 Apartments Fund budget was de-appropriated through legislation R-2019-089 dated 12/02/19 because there is no mechanism for Monarch Properties, who manages City properties, to adhere to the budgeted figures. While the appropriations and estimated revenues were removed from the budget, the transactions will still be tracked by the Accounting Division and recorded in the ACFR.

APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
BEGINNING FUND BALANCE	814	814	814	814	814	0
TOTAL RESOURCES	814	814	814	814	814	0
APPROPRIATIONS:						
Apartment Debt Service	0	0	0	0	0	0
TOTAL APPROPRIATIONS	0	0	0	0	0	0
FUND BALANCE PER ACFR	814	814	814	814	814	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	(814)	(814)	(814)
AVAILABLE FUND BALANCE	814	814	814	0	0	(814)

GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



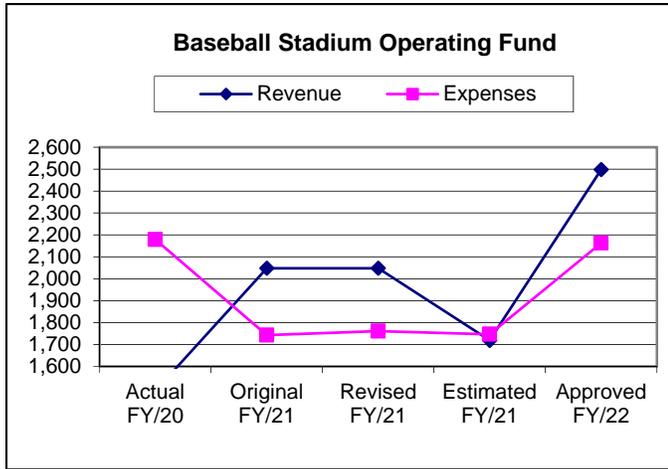
➤ In FY/91, the Golf Division left the General Fund to become an Enterprise Fund. This move was done due to an overwhelming increase in popularity of the game and the expectation was that City golf could be self-supporting. As an Enterprise Fund, Golf could not access City G.O. Bond funds. Thirty years later, the Golf Division is being moved back to the General Fund. This move, combined with further efforts to grow revenue and improve access to capital funding, will help complete a repositioning of City golf that will benefit the City budget and deliver improved services for the public.

GOLF COURSE OPERATING FUND 681 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
(\$000's)						
RESOURCES:						
Total Miscellaneous/Other Revenues	92	0	0	0	0	0
Total Enterprise Revenues	3,732	0	0	0	0	0
Total Interfund Revenues	1,368	0	0	0	0	0
TOTAL REVENUES	5,192	0	0	0	0	0
BEGINNING WORKING CAPITAL BALANCE	675	977	977	977	977	0
TOTAL RESOURCES	5,867	977	977	977	977	0
APPROPRIATIONS:						
Golf Operations	4,557	0	0	0	0	0
Total Transfers to Other Funds	333	0	0	0	0	0
TOTAL APPROPRIATIONS	4,890	0	0	0	0	0
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	977	977	977	977	977	0

BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharges, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



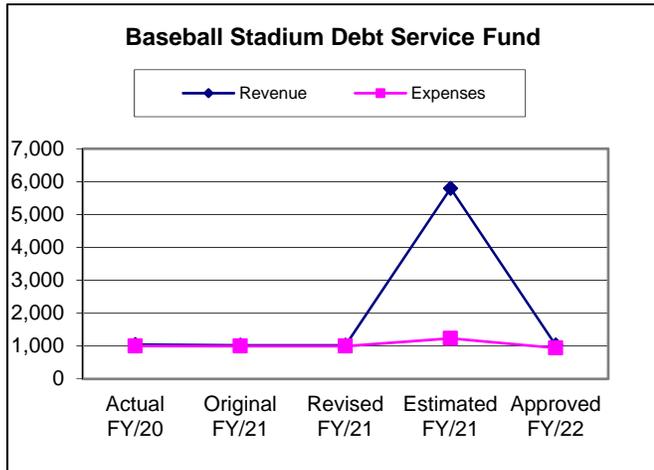
- Revenues for FY/22 are estimated at \$2.5 million and includes a transfer from the General Fund of \$1.5 million.
- The FY/22 approved budget is \$2.1 million and includes \$1.1 million for operations and one million dollars in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	11	0	0	(4)	0	0
Total Enterprise Revenues	930	550	550	225	1,000	450
Total Interfund Revenues	548	1,498	1,498	1,498	1,498	0
TOTAL REVENUES	1,498	2,048	2,048	1,719	2,498	450
BEGINNING WORKING CAPITAL BALANCE	469	(223)	(223)	(223)	(251)	(28)
TOTAL RESOURCES	1,958	1,825	1,825	1,496	2,247	422
APPROPRIATIONS:						
Stadium Operations	1,141	695	713	699	1,105	410
Total Transfers to Other Funds	1,038	1,048	1,048	1,048	1,058	10
TOTAL APPROPRIATIONS	2,179	1,743	1,761	1,747	2,163	420
ADJUSTMENTS TO WORKING CAPITAL	(3)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	(223)	82	64	(251)	84	2

BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



- The transfer from the Stadium Operating Fund increased four thousand dollars in FY/22.
- There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year.
- Adjustments to fund balance reflects cash collected in the previous year for the next fiscal year's July 1st principal payment.

STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	18	0	0	4,773	0	0
Total Interfund Revenues	1,026	1,023	1,023	1,023	1,027	4
TOTAL REVENUES	1,044	1,023	1,023	5,796	1,027	4
BEGINNING FUND BALANCE	792	836	836	836	5,400	4,564
TOTAL RESOURCES	1,836	1,859	1,859	6,632	6,427	4,568
APPROPRIATIONS:						
Stadium Debt Service	1,000	998	998	1,232	940	(58)
TOTAL APPROPRIATIONS	1,000	998	998	1,232	940	(58)
FUND BALANCE PER ACFR	836	861	861	5,400	5,487	4,626
ADJUSTMENTS TO FUND BALANCE	(750)	(750)	(750)	(750)	(775)	(25)
AVAILABLE FUND BALANCE	86	111	111	4,650	4,712	4,601

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS ARE ESTABLISHED TO FINANCE, ADMINISTER, AND ACCOUNT FOR GOODS OR SERVICES PROVIDED TO THE CITY'S OTHER DEPARTMENTS ON A COST-REIMBURSEMENT BASIS.

705 - RISK MANAGEMENT FUND - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

710 – GROUP SELF-INSURANCE FUND - To account for the costs of providing medical insurance coverage to City departments and participating entities.

715 - SUPPLIES INVENTORY MANAGEMENT FUND - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

725 - FLEET MANAGEMENT FUND - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

735 - EMPLOYEE INSURANCE FUND - To account for the costs of providing group health, dental and vision insurance to City employees.

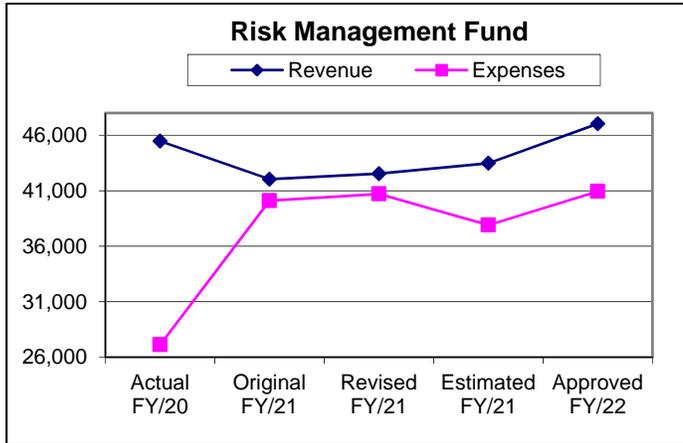
745 - COMMUNICATIONS MANAGEMENT FUND - To account for the costs of providing communication services to City departments.

Internal Service Funds
FY/22 Revenues, Appropriations and Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	(36,522)	47,032	40,943	(2,400)	(32,833)
Group Self-Insurance	9,865	91,028	92,317	(38)	8,538
Supplies Inventory Management	335	759	988	16	122
Fleet Management	130	12,433	12,491	(46)	25
Employee Insurance	861	7,114	7,734	(74)	168
Communications Management	1,473	10,253	11,111	4	619
Total	(23,859)	168,619	165,584	(2,538)	(23,362)

RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The programs address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



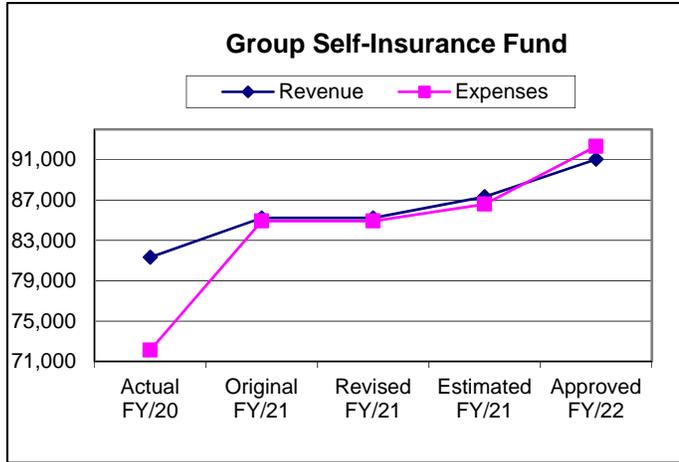
- Risk Management Fund revenues are derived from a cost of risk allocation (CoRA) assessed to each City department. The allocation is based on a historical evaluation of a department's experience and exposure.
- The FY/22 approved budget of \$40.9 million is \$843 thousand more than the FY/21 original budget.
- Estimated revenues include \$4.4 million for a risk recovery plan and are to be used to address the negative working capital balance that started with an FY/13 reserve adjustment.

RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	2,366	507	1,007	1,934	507	0
Total Internal Service Revenues	43,107	41,533	41,533	41,546	46,525	4,993
TOTAL REVENUES	45,473	42,040	42,540	43,480	47,032	4,993
BEGINNING WORKING CAPITAL BALANCE	(28,843)	(39,701)	(39,701)	(39,701)	(36,522)	3,179
TOTAL RESOURCES	16,630	2,338	2,838	3,778	10,510	8,172
APPROPRIATIONS:						
Internal Service Operations	26,284	39,322	39,932	37,122	40,000	678
Total Transfers to General Fund	847	778	778	778	943	165
TOTAL APPROPRIATIONS	27,131	40,100	40,710	37,900	40,943	843
ADJUSTMENTS TO WORKING CAPITAL	(29,200)	500	500	(2,400)	(2,400)	(2,900)
ENDING WORKING CAPITAL BALANCE	(39,701)	(37,262)	(37,372)	(36,522)	(32,833)	4,429

GROUP SELF-INSURANCE FUND – 710

The Group Self-Insurance Fund was established in FY/20 to account for funds collected and paid to provide medical coverage for employees and dependents of the City of Albuquerque and participating entities. It is managed by the insurance administration program in the Human Resources Department. The fund recovers its costs by charging and collecting premiums through the bi-weekly payroll process for City employees and by directly billing the entities for their employees' premiums. Fund 710 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies.



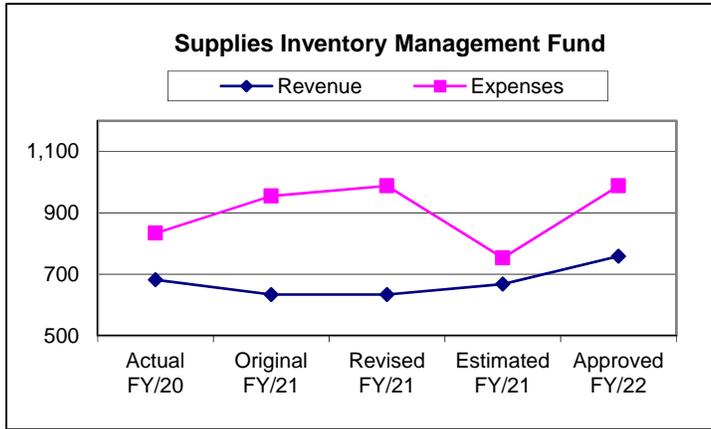
- This fund was established in FY/20 by resolution R-19-140, enactment R-2019-038.
- The FY/22 appropriation of \$92.3 million is to pay claims for City and participating entities' employees and dependents.
- Revenue is estimated at \$91 million and will serve to cover costs associated with a self-insurance plan and to build up a reserve.

GROUP SELF-INSURANCE FUND 710 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	112	25	25	142	25	0
Total Internal Service Revenues	81,216	85,198	85,198	87,183	91,003	5,805
TOTAL REVENUES	81,327	85,223	85,223	87,325	91,028	5,805
BEGINNING WORKING CAPITAL BALANCE	0	9,165	9,165	9,165	9,865	700
TOTAL RESOURCES	81,327	94,388	94,388	96,490	100,893	6,505
APPROPRIATIONS:						
Internal Service Operations	72,125	84,917	84,917	86,587	92,317	7,400
TOTAL APPROPRIATIONS	72,125	84,917	84,917	86,587	92,317	7,400
ADJUSTMENTS TO WORKING CAPITAL	(38)	0	0	(38)	(38)	(38)
ENDING WORKING CAPITAL BALANCE	9,165	9,471	9,471	9,865	8,538	(933)

SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the fleet division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. This program provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments through a surcharge fee.



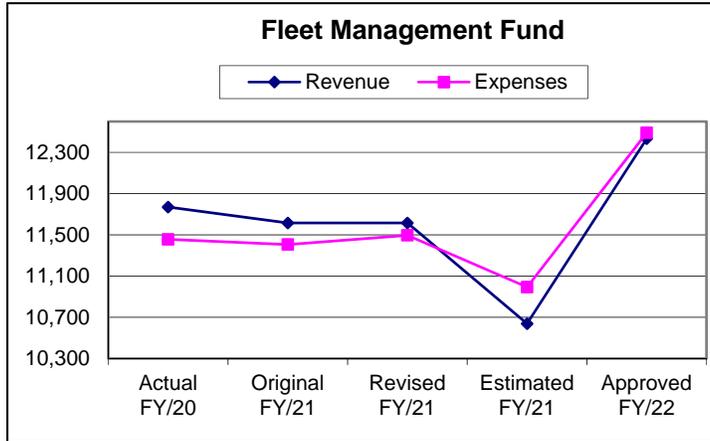
➤ The FY/22 appropriation of \$988 thousand exceeds the estimated revenues, but as in past years, there is sufficient working capital balance to cover this shortage.

SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	39	9	9	9	9	0
Total Internal Service Revenues	643	625	625	659	750	125
TOTAL REVENUES	682	634	634	668	759	125
BEGINNING WORKING CAPITAL BALANCE	682	314	314	314	335	21
TOTAL RESOURCES	1,365	948	948	982	1,094	146
APPROPRIATIONS:						
Internal Service Operations	598	739	772	537	663	(76)
Total Transfers to General Fund	236	216	216	216	325	109
TOTAL APPROPRIATIONS	834	955	988	753	988	33
ADJUSTMENTS TO WORKING CAPITAL	(217)	223	223	106	16	(207)
AVAILABLE FUND BALANCE	314	216	183	335	122	(95)

FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program.



➤ Estimated revenues in FY/22 are \$12.4 million, \$817 thousand more than the original FY/21 budget. The increase is primarily due to the anticipated cost of fuel.

➤ The appropriation in FY/22 is \$12.5 million, \$1.1 million more than the original FY/21 budget. As in revenues, the increase is closely attributable to anticipated fuel costs.

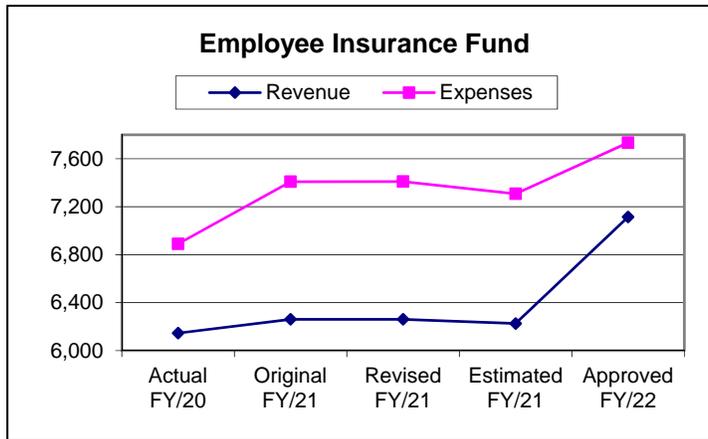
FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	289	222	222	247	274	52
Total Internal Service Revenues	11,481	11,394	11,394	10,391	12,158	765
TOTAL REVENUES	11,770	11,615	11,615	10,638	12,433	817
BEGINNING WORKING CAPITAL BALANCE	143	411	411	411	130	(281)
TOTAL RESOURCES	11,914	12,026	12,026	11,049	12,562	536
APPROPRIATIONS:						
Fleet Management Operations	10,988	10,866	10,956	10,453	11,836	970
Transfers to Other Funds	469	540	540	540	655	115
TOTAL APPROPRIATIONS	11,456	11,406	11,496	10,993	12,491	1,085
ADJUSTMENTS TO WORKING CAPITAL	(46)	(14)	(14)	74	(46)	(32)
ENDING WORKING CAPITAL BALANCE	411	606	516	130	25	(582)

EMPLOYEE INSURANCE FUND – 735

From FY/06 to FY/19, the fund accounted for all health and life insurance expenses administered by the City, including those revenues and expenses associated with seventeen (17) partnering agencies such as the City of Belen and the Village of Tijeras. In FY/20, medical insurance was moved to the Group Self-Insurance Fund 710.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Medical and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



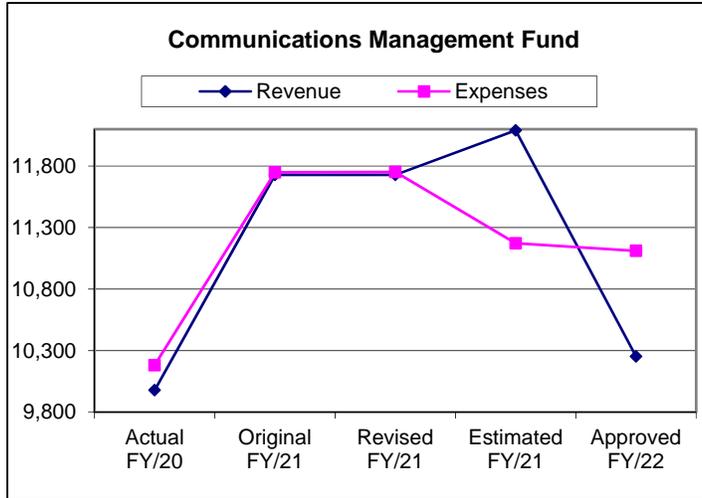
- The appropriation for dental costs increases by \$96 thousand from the FY/21 level and vision insurance budget decreases by \$12 thousand in FY/22.
- Costs and revenue associated with GASB 45 (Retiree Life Insurance) are not included in this fund as an irrevocable trust has been established.
- The City continues to pay 80% of employee benefits in FY/22.

EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	173	120	120	107	120	0
Total Internal Service Revenues	5,973	6,141	6,141	6,119	6,994	853
TOTAL REVENUES	6,146	6,261	6,261	6,226	7,114	853
BEGINNING WORKING CAPITAL BALANCE	2,835	2,017	2,017	2,017	861	(1,156)
TOTAL RESOURCES	8,981	8,278	8,278	8,243	7,975	(303)
APPROPRIATIONS:						
Human Resources Department	6,813	7,315	7,316	7,214	7,619	304
Transfers to General Fund	77	94	94	94	115	21
TOTAL APPROPRIATIONS	6,890	7,409	7,410	7,308	7,734	325
ADJUSTMENTS TO WORKING CAPITAL	(74)	0	0	(74)	(74)	(74)
ENDING WORKING CAPITAL BALANCE	2,017	869	868	861	168	(702)

COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the Department of Technology and Innovation. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The programs are to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



- The FY/22 approved budget of \$11.1 million decreases by \$638 thousand from the FY/21 original budget.
- The \$1.5 million transfer to the Debt Service Fund is eliminated as FY/21 was the last year that required funding. The last debt principal payment is to be paid on 07/01/2021.
- Radio internal service revenue is generated by recapturing costs from users based on an 18 month history.
- Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.

COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	484	677	677	614	415	(262)
Total Internal Service Revenues	9,495	11,051	11,051	11,476	9,838	(1,213)
TOTAL REVENUES	9,979	11,728	11,728	12,090	10,253	(1,475)
BEGINNING WORKING CAPITAL BALANCE	749	551	551	551	1,473	922
TOTAL RESOURCES	10,729	12,279	12,279	12,641	11,726	(553)
APPROPRIATIONS:						
Internal Service Operations	8,554	10,078	10,081	9,501	10,874	796
Transfers to General Fund	130	176	176	176	237	61
Transfers to Other Funds	1,498	1,495	1,495	1,495	0	(1,495)
TOTAL APPROPRIATIONS	10,182	11,749	11,752	11,172	11,111	(638)
ADJUSTMENTS TO WORKING CAPITAL	4	0	0	4	4	4
ENDING WORKING CAPITAL BALANCE	551	530	527	1,473	619	89

CAPITAL BUDGET

CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a lifespan equal to or in excess of the life of the funding bond. Land, equipment, buildings, as well as the services required to build or install, may be classified as capital expenditures. Capital acquisition is predominantly funded by bond proceeds, primarily General Obligation bonds (G.O. bonds) and enterprise fund revenue bonds, but recurring and non-recurring revenue may be used. In many cases, these bond funds are matched with Federal or State contributions and private assessments including from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program, and local special assessment districts. Other sources of revenue that fund capital improvements include: Impact Fees, Metropolitan Redevelopment / Tax Increment Financing (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed by revenue bonds.

G.O. bonds fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident such as public safety equipment, police and fire facilities, and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; and senior and community centers. Enterprise Fund revenue bonds fund capital improvements to the Sunport and the Solid Waste Management refuse and recycling system. The TIF funds and CDBG funds are generally allocated on a

project by project basis depending on need. Needs are determined by the Albuquerque Development Commission (ADC) through TIF and by an ad hoc community committee of citizens through CDBG, both of which solicit input from the public. A special voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway improvements and expansions.

Collectively all these sources of revenue are referred to as the Capital Improvement Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City prepares a ten-year plan for capital improvements and updates that plan every two years.

The current 2021-2030 Decade Plan, includes the 2019 General Obligation bond program that was approved by the voters in the November 5, 2019 election. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at:

www.cabq.gov/municipaldevelopment/programs.

The Decade Plan for 2021 to 2030 was approved by the City Council in early 2021 and associated bonds will be voted on by the voters on November 2, 2021. A summary of the plan can be viewed on the City's web page at:

www.cabq.gov/municipaldevelopment/programs.

GENERAL OBLIGATION BOND PROGRAM

G.O. bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant, but the portion dedicated to debt service has declined from 7.976 mills in FY/08 to a current mill levy of 4.976. No tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poor's	AAA with a stable outlook
Moody's	Aa3 with a positive outlook
Fitch	AA+ with a stable outlook

The City maintains these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. When the 2011 bond cycle planning began, the City increased the redemption time to 13 years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an

orderly capital planning process leading to a manageable capital plan, and a diverse economy. Due to low interest rates, the cost to taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of six to seven years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or

issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2021 G.O. bond program in March 2021 and to the bond election resolution in June 2021. Eleven bond questions will be presented to the voters in November 2021 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section.

2021 Bond Question (Purpose)	Amount
Total of all Bond Questions	\$140,000,000
Public Safety Bonds	\$24,796,000
Senior, Family, Comm. Center and Comm. Enhancement Bonds	\$28,410,000
Parks & Recreation Bonds (includes Open Space)	\$27,265,000
Energy & Water Cons., Public Facilities, & Sys. Modernization Bonds	\$15,950,000
Library Bonds	\$4,157,000
Street Bonds	\$21,816,000
Public Transportation Bonds	\$1,111,000
Storm Sewer System Bonds	\$4,651,000
Museum and Cultural Facility Bonds	\$3,966,000
Affordable Housing Bonds	\$3,333,000
Metropolitan Redevelopment Bonds	\$4,545,000

G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2021 criteria resolution, it established the Council-Neighborhood Set-Aside program, which set-aside one-million dollars in each Council District for projects

recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2021 planning cycle, there were several meetings: EPC held its public hearing in November 2020, and the City Council held two public hearings during January and February 2021. In June 2021, the City Council passed the final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described previously and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove. The Schedule for the 2021 G.O. bond cycle is similar to the 2019 schedule. A list of the 2021 projects and is included in the Capital Appendix.

**CAPITAL BUDGET PLANNING CALENDAR
2021 G.O. BOND PROGRAM / 2021 – 2030 DECADE PLAN**

February 2020	Guidelines/Project Rating Criteria approved by the City Council	November 2020	Public Hearing conducted by EPC and finding of conformance to criteria forwarded to the Mayor
May 2020	Project request forms turned into CIP division	January through March 2021	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program
June 2020	Staff committee begins and completes project rating and ranking process	June 2021	G.O. Bond election resolution adopted by the City Council
August 2020	Departmental project requests presented to Senior Management Review Committee	November 2021	General Obligation Bond Election, November 2, 2021
September 2020	Mayor Review and approval		

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2021 Election)		
Bond Purpose ¹	2019	2021
<u>Street Bonds</u>		
Reconstruct Major Streets	\$2,500,000	\$1,500,000
Reconstruct Major Intersections	\$2,500,000	\$0
Major Paving Rehabilitation	\$4,000,000	\$1,000,000
Intersection Signalization	\$1,600,000	\$1,000,000
Safety and Intersection Improvements	\$1,000,000	\$400,000
Trails & Bikeways	\$1,410,000	\$1,040,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$3,000,000	\$1,140,000
Albuquerque Traffic Management System / Intelligent Traffic System	\$400,000	\$1,000,000
Mandatory Sign Replacement (Federal Mandate)	\$1,000,000	\$1,250,000
Neighborhood / Council Set-Aside	\$2,990,000	\$2,220,000
Pavement Signs and Markings	\$3,000,000	\$1,250,000
McMahon Boulevard	\$0	\$3,000,000
Westside Boulevard Widening	\$5,000,000	\$0
Tijeras Bridge	\$1,000,000	\$0
Bridge Repair	\$1,000,000	\$1,000,000
Other General Street Work	\$2,200,000	\$5,800,000
Total Streets	\$32,600,000	\$21,600,000
<u>Storm Sewer System Bonds</u>		
NPDES Storm Water Quality	\$2,000,000	\$1,300,000
Storm Drain and Pump Station Rehab	\$4,000,000	\$0
South Broadway Master Plan Drainage Improvement	\$0	\$1,705,000

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2021 Election)		
Bond Purpose¹	2019	2021
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$0	\$600,000
Marble Arno Detention Basin	\$4,300,000	\$0
All Other Storm Drain Work	\$800,000	\$1,000,000
Total Storm Sewer System	\$11,100,000	\$4,605,000
<u>Parks and Recreation Bonds</u>		
Park Irrigation Renovations	\$2,000,000	\$1,500,000
Recreation Facility Renovations	\$500,000	\$1,200,000
Balloon Fiesta Park Improvements	\$500,000	\$500,000
Swimming Pool Renovation	\$500,000	\$1,400,000
Open Space Facilities Renovation	\$250,000	\$600,000
New Park Development	\$1,000,000	\$1,250,000
Neighborhood / Council Set-Aside	\$3,290,000	\$3,195,000
2% for Open Space Land Acquisition	\$2,570,000	\$2,800,000
North Domingo Baca Swimming Pool	\$1,200,000	\$3,000,000
Walker Property	\$0	\$4,000,000
Indoor Sports Complex	\$0	\$2,250,000
Golf Course Improvements	\$0	\$1,000,000
All other Parks & Recreation	\$4,850,000	\$4,300,000
Total Parks & Recreation	\$16,660,000	\$26,995,000
<u>Public Safety Bonds</u>		
Fire Vehicles & Apparatus	\$1,500,000	\$2,400,000
Facility Repair, Renovation, and Rehabilitation	\$750,000	\$1,000,000
Marked Police Vehicles	\$1,000,000	\$0
Renovation and Repair of APD Facilities	\$1,000,000	\$1,000,000
Southeast Area Command	\$1,500,000	\$5,000,000
Neighborhood / Council Set-Aside	\$1,255,000	\$1,050,000
Constriction of Fire Station 12	\$0	\$7,000,000
Kathryn Public Safety Center	\$0	\$7,000,000
All other Public Safety	\$1,500,000	\$100,000
Total Public Safety	\$8,505,000	\$24,550,000
<u>Energy & Water Conservation, Public Facilities & System Modernization Bonds</u>		
Electronic Plan Review (E-Plan)	\$115,000	\$300,000
Animal Shelter Rehabilitation and Equipment	\$600,000	\$1,000,000
3% for Energy Conservation	\$3,855,000	\$4,200,000
Facility Renovation, Rehabilitation & Security Improvements	\$2,325,000	\$5,300,000
All Other Facilities, Equipment & Systems Modernization	\$3,420,000	\$4,990,000
Total Energy & Water Conservation, Public Facilities & System Modernization	\$10,315,000	\$15,790,000
<u>Library Bonds</u>		
Books/Media/Automation	\$3,000,000	\$3,200,000

Major Projects for GO Bond Program (Grouped by Bond Purpose Questions for 2021 Election)		
Bond Purpose¹	2019	2021
International District Library	\$5,500,000	\$0
Library Facility Repair	\$0	\$500,000
Neighborhood / Council Set-Aside	\$175,000	\$415,000
Total Library	\$8,675,000	\$4,115,000
<u>Museum and Cultural Facility Bonds</u>		
Balloon Museum	\$250,000	\$1,110,000
KiMo Theater Renovation	\$200,000	\$500,000
South Broadway Cultural Center	\$170,000	\$225,000
Route 66 Visitor Center	\$1,000,000	\$0
Other Museum and Cultural	\$150,000	\$2,090,000
Total Museum and Cultural Facility Bonds	\$1,770,000	\$3,925,000
<u>Public Transportation Bonds</u>		
Revenue and Support Vehicle Replacement / Expansion	\$2,670,000	\$0
Transit Facility Rehabilitation	\$60,000	\$0
Park & Ride Facilities/Bus Stop Improvements	\$270,000	\$450,000
All Other Public Transportation	\$100,000	\$650,000
Total Public Transportation	\$3,100,000	\$1,100,000
<u>Senior, Family, Community Center and Community Enhancement Bonds</u>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$1,500,000	\$3,000,000
Westgate Community Center	\$950,000	\$250,000
Cibola Loop Community Center	\$1,000,000	\$6,000,000
Westside Community Center Construction Ph 2	\$0	\$3,500,000
Metropolitan Gateway Facility	\$0	\$2,000,000
District 3 Community Facility	\$0	\$4,500,000
Neighborhood / Council Set-Aside	\$1,290,000	\$2,120,000
All Other Senior, Family & Community Center	\$2,750,000	\$6,750,000
Total Senior, Family & Community Center	\$7,490,000	\$28,120,000
<u>Metropolitan Redevelopment Bonds</u>		
Railyards Improvements & Renovations	\$5,000,000	\$2,500,000
Metropolitan Redevelopment Areas	\$2,500,000	\$2,000,000
Land Acquisition	\$500,000	\$0
Total Metropolitan Redevelopment	\$8,000,000	\$4,500,000
<u>Affordable Housing Bonds</u>		
Affordable Housing	\$5,000,000	\$3,300,000
Homeless Facility	\$14,000,000	\$0
Total Affordable Housing Bonds	\$19,000,000	\$3,300,000
<u>Total General Obligation Bond Program</u>	<u>\$127,215,000</u>	<u>\$138,600,000</u>

Note 1: All totals without 1% for Public Art

Several projects in the 2021 G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2009 bond program included \$2.5 million for that effort and the 2011 program included several large median projects totaling three million dollars. The 2013 bond program included an additional \$2 million; the 2015 bond program included an additional \$1.5 million; and the 2017 bond program included an additional \$1.2 million. In 2021, \$1.1 million has been requested.

In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City, which can be up to 8% of the program total. The voters approved \$10 million for this program in the 2007, 2009, and 2011 programs. The voters then approved, \$2.5 million in 2013, \$4.5 million in 2015, and \$3.8 million in 2017. In 2019, \$5.0 million was approved.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of \$4.6 million. An additional \$4.7 million was approved in 2009, \$4.9 million in

2011, \$3.45 million in 2013, \$3.57 million in 2015, \$3.75 million in 2017, and \$3.85 million in 2019. In 2021, \$4.2 million has been requested.

Operating and Maintenance Costs of G.O. Program

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative.

The following table summarizes the incremental operating budget impacts of the capital program based on information provided by departments during the development of the 5-Year Forecast.

CIP Coming-On-Line			
Funding Allocation Category <i>Department</i>	FY/22 Approved	FY/23 Estimate	FY/24 Estimate
<i>Animal Welfare</i>			
Additional Scope: Kennel Q	127,255	127,255	127,255
Kennel D Project Phase II remodel Bldg operation costs: utilities & supplies (1872sf)	-	17,000	17,000
Mobile Clinic -Supplies	5,000	5,000	5,000
Mobile Clinic -Supplies Operating (Microchips)	10,000	10,000	10,000
Mobile Clinic- Vehicle Fuel	4,000	4,000	4,000
Mobile Clinic- Vehicle Maintenance	8,000	8,000	8,000
Mobile Clinic -Veterinarian Drugs & Medicine (DHLP,FVRCP,Rabies)	12,500	12,500	12,500
Mobile Clinic-Veterinary Supplies	40,000	40,000	40,000
Two (2) Veterinary Clinic Assistants (cleaning)	-	110,255	110,255
<i>Total Animal Welfare Department</i>	<i>\$206,755</i>	<i>\$334,010</i>	<i>\$334,010</i>
<i>Arts & Culture</i>			
Asia	-	500,000	500,000
Australia	211,250	372,000	372,000
Farm	-	312,873	312,873
Penguins	-	27,427	27,427
Albuquerque Museum Education Center	-	257,863	515,727
International District Library	104,400	945,072	945,072
<i>Total Department of Arts & Culture</i>	<i>\$315,650</i>	<i>\$2,415,235</i>	<i>\$2,673,099</i>
<i>Family and Community Services</i>			
Alamosa Health and Human Service Center	-	5,000	5,000
Dennis Chavez Community Center	-	159,807	159,807
Homeless Facility / Gibson Medical Center	4,000,000	6,216,307	6,216,307

CIP Coming-On-Line			
Funding Allocation Category	FY/22	FY/23	FY/24
<i>Department</i>	Approved	Estimate	Estimate
Loma Linda Community Center Expansion	-	78,450	78,450
McKinley Community Center	-	11,500	23,000
Pat Hurley Community Center	-	153,807	153,807
Sing Arrow Community Center	-	194,673	194,673
Snow Park Community Center	-	11,500	23,000
West Gate Community Center	-	374,395	374,395
<i>Total Department of Family and Community Services</i>	<i>\$4,000,000</i>	<i>\$7,205,438</i>	<i>\$7,228,438</i>
<i><u>Finance & Administrative Services</u></i>			
Lease Administration Software Support and Maintenance	30,000	30,000	30,000
Oracle Fusion Support and Maintenance	65,000	65,000	65,000
<i>Total Department of Finance & Administrative Services</i>	<i>\$95,000</i>	<i>\$95,000</i>	<i>\$95,000</i>
<i><u>Fire</u></i>			
Volcano Vista Station 23 Engine- (1 Captain, 2 Suppression Lt, 4 Suppression Driver, 8 Firefighter positions) Recurring	-	1,492,455	1,537,229
Operating cost for Engine 23	-	32,782	33,765
Volcano Vista St. 23 Rescue- (4 Paramedic Lt, 4 Paramedic Driver positions) Recurring	-	903,963	931,082
Operating cost for Rescue 23	-	32,782	33,765
<i>Total Fire Department</i>	<i>\$0</i>	<i>\$2,461,982</i>	<i>\$2,535,841</i>
<i><u>DMD/Roadways/ Traffic Engineering Division</u></i>			
Albuquerque Traffic Management System/Intelligent Traffic Systems	-	520,000	540,000
Facilities Coming-On-Line	-	490,000	500,000
Gibson Medical Center	3,500,000	3,500,000	3,500,000
Increase in electricity costs due to additional equipment and rate increases of 2%	-	250,000	250,000
Intersection Signalization	-	310,000	340,000
New drainage systems	-	550,000	575,000
New Expanded Roadways	-	1,600,000	1,600,000
New Street lighting staff, equipment and materials	-	380,000	400,000
Repairs and Maintenance (Facilities)	-	95,000	105,000
RTMC Incident Management	-	166,000	166,000
Street Light maintenance & marking/signage	-	1,200,000	1,200,000
<i>Total Department of Municipal Development</i>	<i>\$3,500,000</i>	<i>\$9,061,000</i>	<i>\$9,176,000</i>
<i><u>Parks & Recreation</u></i>			
Aquatics	-	150,000	150,000
Balloon Fiesta Park Improvements	-	200,000	200,000
New Park Development & Land Acquisition	205,820	250,000	250,000
New Trail Development	-	40,000	40,000
Open Space associated with trails and Land Acquisition	-	80,000	80,000
<i>Total Parks & Recreation Department</i>	<i>\$205,820</i>	<i>\$720,000</i>	<i>\$720,000</i>
<i><u>Senior Affairs</u></i>			
Adult Day Care Facility	-	21,000	21,000
North Domingo Baca Phase III (Gym)	74,909	239,838	239,838
North West Multigenerational Center	-	763,406	1,526,812
Palo Duro Fitness Addition	-	124,088	124,088
<i>Total Department of Senior Affairs</i>	<i>\$74,909</i>	<i>\$1,148,332</i>	<i>\$1,911,738</i>
<i><u>Technology and Innovation</u></i>			
Applications	-	-	-
Clerkbase annual maintenance	-	7,000	7,000
I-payment	-	10,000	10,000
Shi - Phire license fee/support and maintenance	-	58,000	58,000

CIP Coming-On-Line			
Funding Allocation Category <i>Department</i>	FY/22 Approved	FY/23 Estimate	FY/24 Estimate
Leidos Iquoram Mayors Office software support	17,000	17,000	17,000
E-proval	42,000	42,000	42,000
Malware Endpoint protection	9,903	9,903	9,903
Lights out detection system - RFB currently out	-	148,000	148,000
Mythics - Peoplesoft License expansion	45,000	97,000	15,630
Ardham veritas backup expansion	-	11,000	11,000
BlueInk	-	25,000	25,000
Cisco UCS	-	50,000	50,000
Consiliant Technologies -Netbackup support & maintenance	-	58,000	58,000
HPE Nimble Storage	-	20,000	20,000
Mitsubishi UPS batteries	-	-	25,000
DocuSign	40,000	40,000	40,000
Carahsoft Twilio	41,000	41,000	41,000
Pepwaves and Meraki's	25,000	25,000	25,000
ANM load balancer	21,500	20,000	20,000
Zoom Licenses	79,000	79,000	79,000
Vmware	-	10,000	10,000
<i>Total Department of Technology and Innovation</i>	<i>\$320,403</i>	<i>\$767,903</i>	<i>\$711,533</i>
Total General Fund Departments CIP Coming-On-Line	\$8,718,537	\$24,208,900	\$25,385,660
<u>Transit</u>			
Annual ART Operations	-	5,038,363	5,290,281
CMAQ Operating Grants to Pay	-	(2,112,785)	-
Daytona CNG Station - Monthly Maintenance	-	130,000	130,000
<i>Total Transit Department Subsidy</i>	<i>\$0</i>	<i>\$3,055,578</i>	<i>\$5,420,281</i>
Total GF Subsidized CIP Coming-On-Line	\$0	\$3,055,578	\$5,420,281
Total CIP Coming-On-Line	\$8,718,537	\$27,264,478	\$30,805,941



ENTERPRISE PROGRAM

The two major enterprise funds for the City are Aviation and Solid Waste. They have substantial capital budgets and both are discussed in this section. The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects; therefore, no voter approval is needed.

The money for projects is generated by fees paid for services provided by the enterprise with a pledge against the net revenues of the respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for these two enterprise funds. More detail and all ten years of the decade plan are available in the Capital Plan section or on the City's web page at:

www.cabq.gov/municipaldevelopment/programs.

Enterprise Capital Programming (\$000's)

AVIATION DEPARTMENT										
CIP Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Airfield and Terminal set aside				10,000	10,000	10,000	10,000	10,000		
Runways and Taxiways	12,418	10,657	3,945	9,151	0	0	0	0	0	0
Airfield and Ramp Projects	239	5,215	9,426	222	1,596	0	0	0	0	0
Purchase of new fire/rescue equipment	0	3,819	0	0	0	0	0	0	0	0
Property acquisition	0	0	0	0	0	0	0	0	4,000	2,000
Roads parking and walkways	6,412	2,351	0	0	0	0	0	0	0	0
Terminal Building and Access	17,294	20,820	35,000	48,000	0	0	0	3,000	12,000	0
Airport system sustainability projects	0	3,234	0	0	0	0	0	0	0	0
RAC Projects	0	4,000	0	0	0	0	0	0	0	0
Removal/remediation of fuel farms	515	0	0	0	0	0	0	0	0	0
Double Eagle II Projects	8,074	2,041	239	343	9	0	0	0	0	0
Sunport One	0	10,000	0	0	0	0	0	0	0	0
Total Aviation	44,952	62,137	48,610	67,716	11,605	10,000	10,000	13,000	16,000	2,000

SOLID WASTE MANAGEMENT DEPARTMENT										
CIP Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Heavy Equipment	500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Refuse Facility Replacement/Repair	500	200	200	200	200	200	200	200	200	200
Computer Equipment	700	700	700	500	500	500	500	500	500	500
Methane Gas Collection System	1,000	800	800	800	800	800	800	800	800	800
Landfill Remediation (EH)	1,299	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Automated Collection System (Carts)	600	600	600	600	600	600	600	600	600	600
Collection Bins (Commercial)	600	600	600	600	600	600	600	600	600	600
Alternative Landfills	214	220	220	220	220	220	220	220	220	220
Edith Office & Maint Shop Planning & Design	500	0	0	0	0	0	0	0	0	0
Edith Maint Shop Construction (Phase I) *	15,160	15,160	0	0	0	0	0	0	0	0
Edith Office Construction (Phase II) *	0	13,340	13,340	0	0	0	0	0	0	0
Transfer Center Planning & Design	0	1,500	0	0	0	0	0	0	0	0
Transfer Center Land	2,000	0	0	0	0	0	0	0	0	0
Transfer Center Construction	0	0	10,700	0	0	0	0	0	0	0
West-Side Maintenance Shop	0	0	1,000	0	0	0	0	0	0	0
Total Solid Waste	23,073	40,420	35,460	10,220						

*Phase I and Phase II construction costs include \$7M contingency costs

DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with the full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities, and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Plan section. Through FY/21 the program has raised approximately \$55 million.

Expenditures had been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade Plan for the impact fee program.

The Impact Fee Program was revised and updated by the Council in November of 2012. The new ordinance established new fees, new service areas, and an updated CCIP. Fees were set based on a proportion of the consultant's recommendation and phased in over five years. Fee schedules can be found in City Ordinance Section 14-19-13 ROA 1994.

DEVELOPMENT IMPACT FEES COLLECTED (\$000's)

PURPOSE	<u>FY/06-</u> <u>FY/11</u>	<u>FY/12</u>	<u>FY/13</u>	<u>FY/14</u>	<u>FY/15</u>	<u>FY/16</u>	<u>FY/17</u>	<u>FY/18</u>	<u>FY/19</u>	<u>FY/20</u>	<u>FY/21</u>	<u>Total</u>
Roadway	14,998	622	558	384	654	813	1,129	1,537	1,551	1,595	1,386	25,227
Storm Drainage	4,992	113	162	138	134	195	235	246	240	334	325	7,113
Public Safety	3,729	218	210	96	123	214	381	252	261	232	227	5,942
Parks, Open Space and Trails	7,513	538	514	415	623	813	1,267	1,348	1,103	1,113	1,460	16,707
Total	31,232	1,491	1,444	1,033	1,533	2,035	3,012	3,384	3,155	3,274	3,398	54,990

Note: FY/21 are unaudited estimates

RECENT GROSS RECEIPTS TAX REVENUE BACKED BONDS

In November 2012, voters approved the issuance of up to \$50 million in Gross Receipts Tax Bonds for the construction of the Paseo del Norte/I-25 Interchange. The bonds were sold in early 2013. Because of the City's high credit ratings and excellent reputation among investors, the City was able to price its bonds at 2.86%, below existing market levels. The \$46 million of bond proceeds along with the City's cash contributions funded \$50 million of the \$93 million project. Bernalillo County contributed \$5 million, the State contributed \$30 million, and the federal government contributed the final \$8 million. The project, managed by the New Mexico Department of Transportation, began in late summer of 2013 and was completed in the spring of 2015.

Additional Gross Receipts Tax Bonds of \$42 million were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, rapid transit project, and broad band phone service (Voice over Internet Protocol).

An additional \$10 million of taxable bonds were also issued in support of Local Economic Development Act projects.

In October of 2015, the voters approved a 0.125% tax for capital improvements at the City BioPark. The tax will be in place for 15 years and will generate approximately \$18 million a year.

In 2016, the City issued \$24 million in revenue bonds backed by Lodgers' and Hospitality fee revenue. Proceeds will be used for a downtown redevelopment project aimed at attracting tourism. The project includes a 429 space parking structure.

The FY/17 operating budget included debt service to issue \$20.3 million in GRT revenue bonds to pay for a myriad of capital projects including \$9 million to complete the sports field complex on the Westside.

As of July 1, 2021, the City currently has \$155.590 million in GRT Revenue Bonds and \$124.425 million in GRT/Lodgers Tax and Hospitality Fee Revenue Bonds outstanding as of July 1, 2021. The outstanding par amount of bonds include both new money and refunding bonds.

In FY/21 the City took advantage of the low interest rate environment and issued both new money and refunding bonds as follows:

- In FY/21, the City issued another \$46.9 million in GRT/Lodgers Tax and Hospitality Fee Refunding Taxable Revenue Bonds, Series 2020 A & B and \$35.7 million in GRT Refunding Taxable Revenue Bonds Series 2020 C & D. All refunding series provided \$3.5 million in present value debt service savings at an interest rate of 2.22%.
- Also, in FY/21, the City issued \$44.2 million in new money bonds, Series 2020 A for both transit and street/road improvements.

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT OUTLOOK

The national economy influences the Albuquerque and New Mexico economy in a variety of ways. Interest rates affect purchasing and construction; federal government spending affects the local economy through spending and employment at federal agencies, national labs and military bases. Inflation affects prices of local purchases as well as wages and employee salaries.

The following information is from the Five-Year Forecast prepared in October 2020 and reflects the best available data to assess the economic impacts of COVID-19. The data utilizes October 2020 forecasts from IHS Global Insight (IHS) and the University of New Mexico Bureau of Business and Economic Research (BBER). Unless otherwise noted, all annual data has been adjusted for City fiscal years. Along with the baseline forecast, alternative forecasts are prepared with pessimistic and optimistic scenarios. The Five-Year Forecast is available on the City's website at <http://www.cabq.gov/dfa/budget/five-year-forecast>.

The following pages contain graphic information about the scenario data discussed in the following section.

Baseline Scenario

In the baseline forecast, assigned a probability of 50%, IHS Global Insight (IHS) projected annual Real GDP growth slowing to 1.0% for FY/21, followed by a rebound of 3.8% growth in FY/22 and 3.0% in FY/23. Growth slows to 2.6% through the end of the forecast.

The national unemployment rate in this scenario declines from 7% in FY/21 to 5.1% in FY/22. For FY/23 through the end of the forecast the rate continues to drop steadily to 4.0%.

Core inflation is projected to grow at 1.5% in FY/21, increasing 2.4% in FY/22. For FY/23 and FY/24 the rate remains close to 2% before rising again to nearly 3% in FY/25. It is assumed the federal government maintains the federal policy rate near 0% through the beginning of FY/27. The IHS credits quick cuts in the federal policy rate, massive injections of liquidity, and guidance

to banks for exceptional forbearance, for allowing credit markets to continue to operate. In this scenario, consumer sentiment falls to a low of 78 in FY/21, far below the upper 90's last seen in FY/18 and FY/19. In FY/22 it climbs just above 86, before reaching back into the 90's in FY/23 through FY/25.

Wages are expected to grow at 1.4% in FY/21, increasing only slightly to 1.5% in FY/22. This slow growth continues through the end of the forecast period, ending at 1.6% in FY/25.

Oil price (West Texas Intermediate) is expected to increase slowly from just over \$40 per barrel in FY/21 to near \$49 by FY/22 and just missing the \$60 high of FY/19 in FY/25.

The risks and uncertainties in the forecast are many. Despite the good news of the future prospect of additional federal stimulus and a vaccine expected to be near fully deployed by the end of summer 2021, the City has yet to understand the full impacts of the pandemic on FY/21 resulting from continued business restrictions and high unemployment. While FY/22 is expected to experience a rebound of positive growth, Albuquerque MSA employment is not expected to approach FY/19 levels until FY/24.

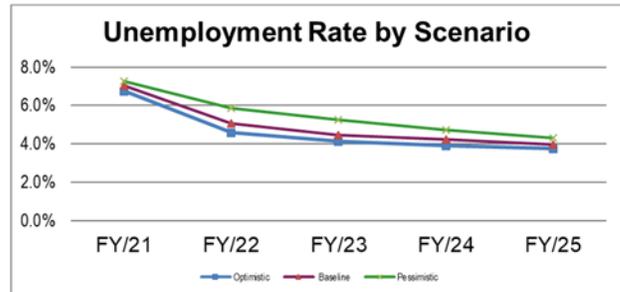
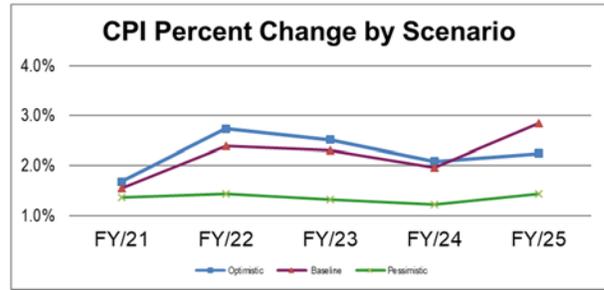
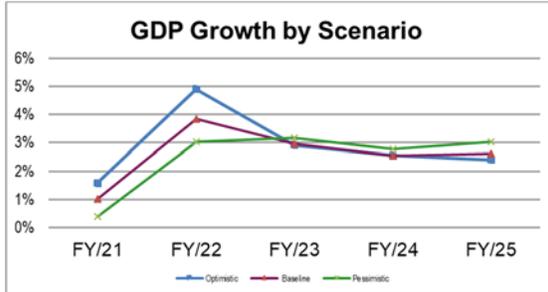
Pessimistic Scenario

The pessimistic scenario is assigned a probability of 30%. In this scenario, real GDP recovers in FY/21 and FY/22 at a slower rate and unemployment remains around 0.5% higher than in the baseline. It is assumed that the recent increase in new COVID-19 cases and deaths cannot be reduced as quickly as in the baseline forecast, which keeps consumers from resuming more normal spending habits.

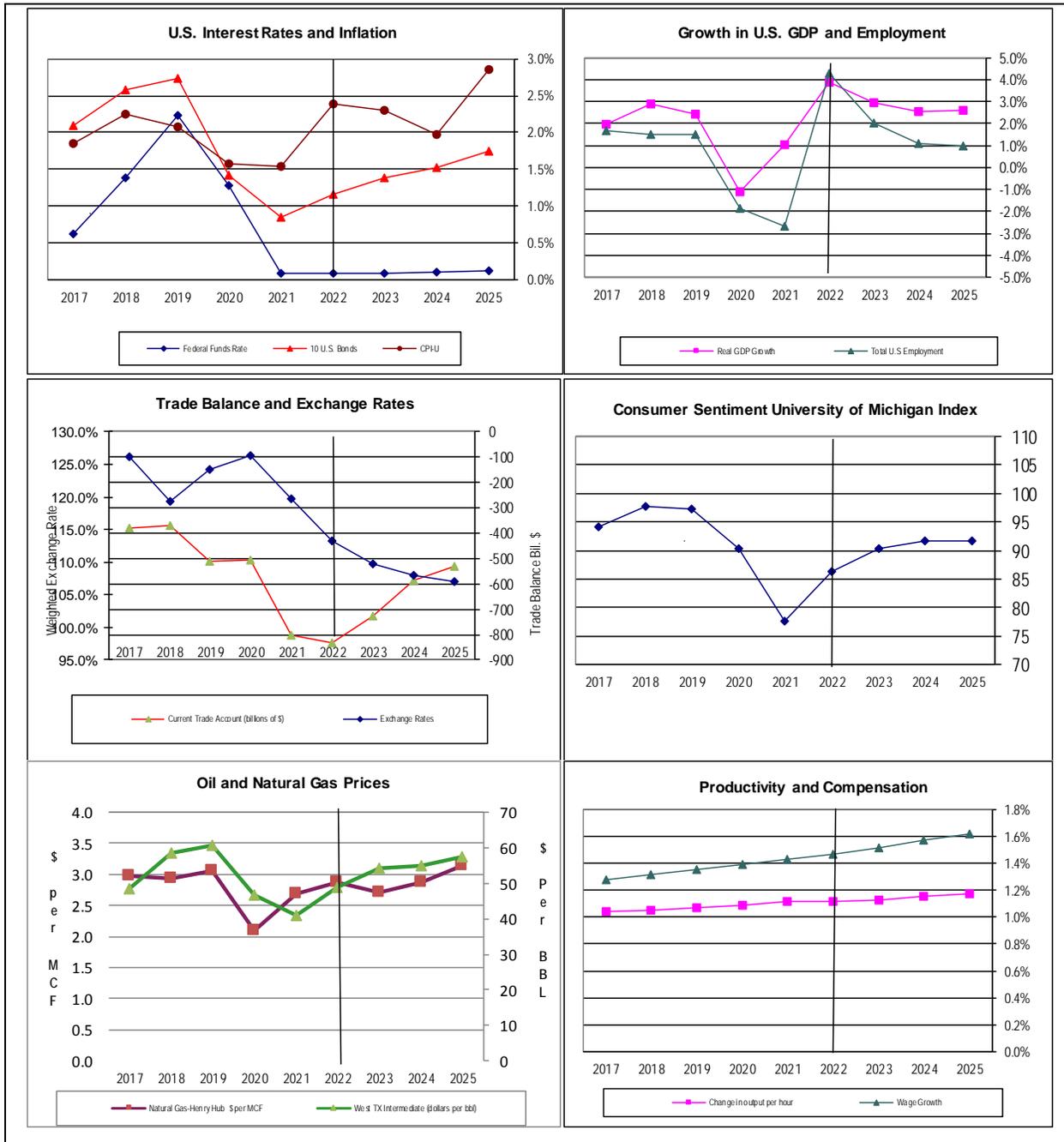
Optimistic Scenario

The optimistic scenario is assigned a probability of 20%. This scenario assumes that the spread of COVID-19 slows, with the daily number of new cases and deaths quickly easing. The scenario also assumes that a somewhat effective treatment for the virus is in use by the fall of 2020 leading to generally better outcomes and reduced

mortality. This in turn allows for a faster rebound in consumer spending and a quicker return to some semblance of normalcy.



U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR) December 2020 Baseline Forecast



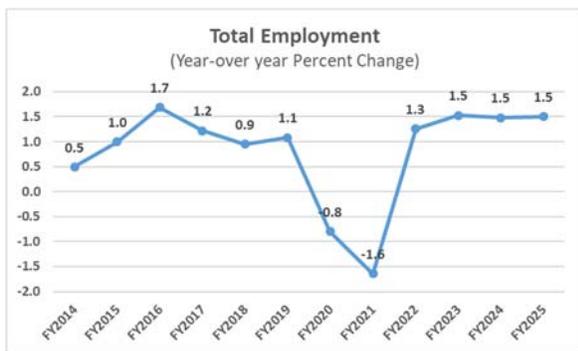
ALBUQUERQUE ECONOMY

The employment outlook for the Albuquerque economy is developed by BBER at the University of New Mexico. They use national forecasts from IHS and local insights to develop forecasts for the state and local economy. The UNM BBER forecasting model for October 2020 provides the forecast of the Albuquerque economy presented in the following section.

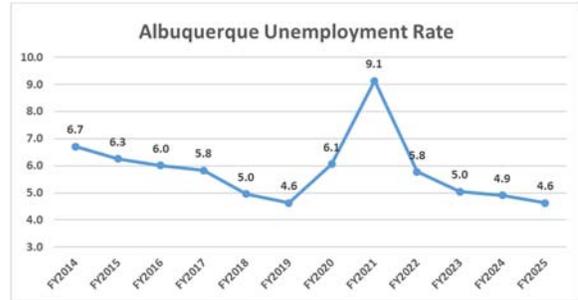
During the 2008 recession, Albuquerque's economy declined in sync with the national economy but lagged in its recovery. The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12, a 7% loss of total employment.

However, after 7 years of gains, employment in the Albuquerque Metropolitan Statistical Area (MSA) registered 384,571 jobs in the first quarter of FY/20, finally exceeding the pre-recession peak of 384,370 jobs reached in FY/08. The unemployment rate temporarily dropped to a low of 4.1% in December 2019.

In April 2020, during the most severe portion of the economic shut-down to curb the spread of COVID-19, the Albuquerque MSA unemployment rate spiked to 12.8%. The rate dropped to 9.4% in May 2020 and 8.2% in June 2020 but spiked again in July to 13.1% as workers originally furloughed began looking for work. The average unemployment rate for FY/21 is projected at 9.1%; however, as of November 2020, the unemployment rate was 7.5%. However, this lower rate could be the result of some individuals dropping out of the workforce or leaving the state.



In FY/21, employment is expected to decrease by about 1.6% and then rebound with positive growth of 1.3% in FY/22. Growth then levels out to 1.5% for the remainder of the forecast. Total employment in the Albuquerque MSA isn't projected to return to pre-COVID-19 levels until the beginning of FY/24.



In addition to the tables embedded in the following section there are a series of charts and tables providing comparisons of Albuquerque to the U.S. economy. Additionally, Albuquerque MSA employment numbers are provided for FY/20 to FY/25 by major North American Industrial Classification System (NAICS) categories.

Retail and Wholesale Trade

This sector accounts for about 13.3% of employment in the MSA and is particularly important in terms of the Gross Receipts Tax (GRT), historically comprising about 25% of GRT. During the 2008 recession, closure of stores and reductions in purchases substantially impacted employment and GRT in this sector.

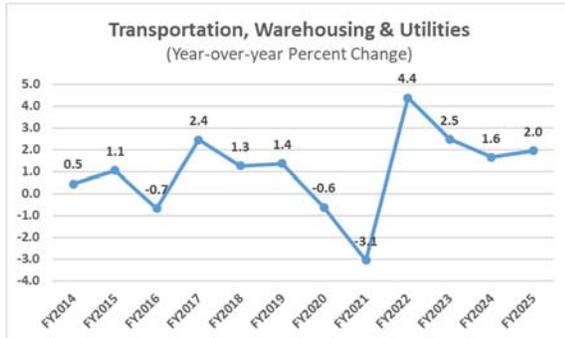


In FY/17 and FY/18 employment in this sector declined a total of 540 jobs. Due to the COVID-19 pandemic, local retail trade has again been impacted, with a great deal of sales moving online. From FY/20 to FY/22 this sector is expected to decline 1,533 jobs, or about 2%. In FY/22, growth is essentially flat, before a slight rebound in FY/23 of 0.7% growth.

Transportation, Warehousing and Utilities

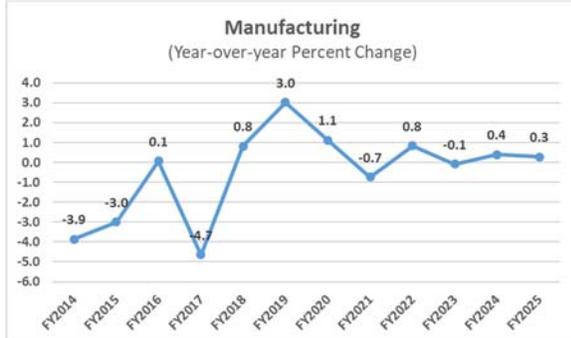
This sector, while important, accounts for just 2.5% of employment. The sector had initially been impacted by the effects of COVID-19 when non-essential businesses were required to close.

However, the sector rebounded somewhat as business activity began to recover somewhat. From FY/20 to FY/22 this sector is expected to grow by about 113 jobs or about 0.6%, decreasing in FY/21 but rebounding in FY/22. Growth stabilizes around 2% for the remainder of the forecast.



Manufacturing

This sector accounts for about 4.4% of employment in the MSA. It is an important sector as it creates relatively high paying jobs that bring revenue from outside the area. It also generates purchases of materials and services in the local economy, making this sector's impact greater than its employment share.



The sector had steady growth from FY/17 to FY/19. However, growth slowed in FY/20 and is expected to stay relatively flat from FY/21 through the end of the forecast. Hovering around 16,000 jobs, the sector remains substantially below the high of nearly 23,000 jobs during the FY/08 high.

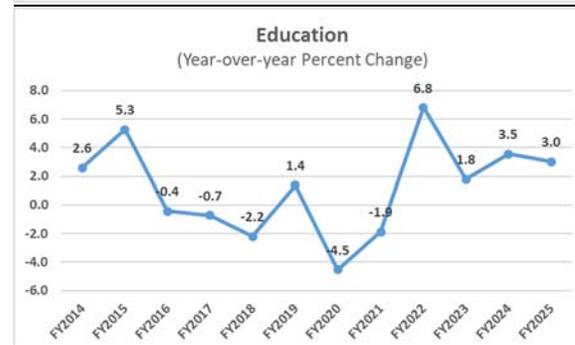
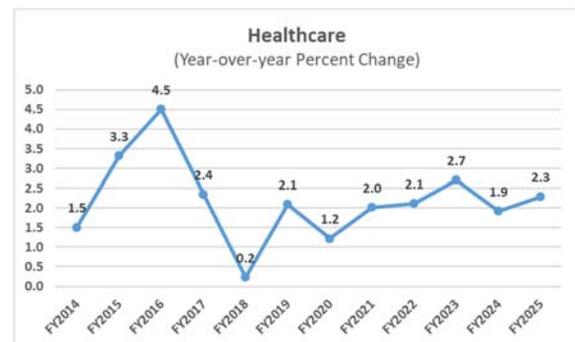
Educational and Health Services

This section represents two sectors, to match the summary of jobs generally shown in the NAICS sectors. The sector's jobs are predominantly health services and account for 16.8% of total employment. Albuquerque is a major regional medical center that attracts people into the area for services. Presbyterian Hospital and its HMO are one of the largest employers in the area.

Importantly, this was the only sector that increased through the 2008 recession.

During the current recession, healthcare growth initially declined as elective procedures and routine medical care was put on hold to ensure capacity to treat COVID-19 cases. However, with recovery, from FY/20 to FY/22 this sector is expected to add 2,350 jobs, or 2.1%, and hovering around 2.5% for the remainder of the forecast.

Educational services was impacted as schools struggle with decisions about remote learning and lost revenues associated with having students on campus. For FY/20 the sector declined by 4.5% and declines another 1.9% in FY/21. In FY/22 sector growth rebounds and is expected to gain 238 jobs from FY/20 to FY/22, or about 2.4%, returning to pre-pandemic levels.



Accommodation and Food Services

This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 9.5% of employment in the MSA. The sector is a major contributor to both GRT and Lodgers' Tax and was a major contributor to employment growth since the 2008 recession.

This sector is of course one of the most severely impacted by COVID-19, dropping from modest growth to a more than 5% decline expected for both FY/20 and FY/21. From FY/21 FY/22 the sector is expected to 1,700 jobs or 2.3%. The

FY/22 recovery is very modest, before reaching growth at 3.4% in FY/23. However, the sector does not reach its pre-pandemic high of 39,300 within this forecast period, topping out at about 38,200 in FY/25.



Real Estate & Financial Activities

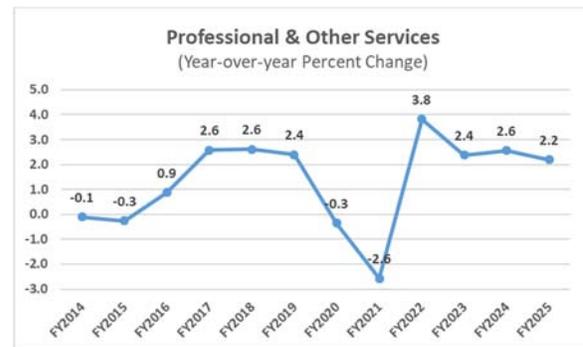
This section includes two sectors, finance & insurance and real estate, including credit intermediation. It accounts for about 4.9% of employment in the MSA. The 2008 financial crisis, consolidation of banking, and the collapse of real estate negatively impacted this sector; however, FY/14 to FY/19 growth was strong at above 2% each year. However, following the impact from COVID-19, the growth hit a wall and is expected to be nearly flat for FY/20 and FY/21, returning to strong growth at 3% in FY/23. For Albuquerque, record low interest rates fueling demand combined with a very low supply of homes contributed to 10% growth in housing prices from FY/19 to FY/20 compared with 3% for the US. Growth from FY/20 to FY/22 includes about 640 additional jobs or about 3.2% growth.



Professional and Other Services

This category is a grouping of four service sectors (Professional and Technical, Management of Companies, Administrative and Waste Services, and Other Services) and accounts for 18.5% of employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architecture and

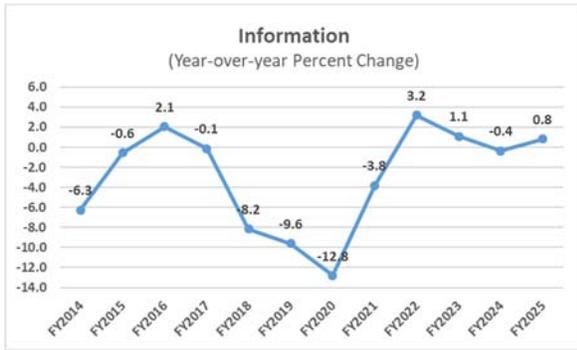
engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).



The sector as a whole remained weak until FY/16 when construction services (engineering and architecture) began adding jobs. The sector showed growth in FY/16 of less than 1%, growing to over 2% from FY/17 to FY/19. With many of these jobs allowing for work from home, this sector was not impacted as much as some; however, for FY/21 the sector is expected to dip by 2.6%. Further, the sector rebounds rather quickly at 3.8% in FY/21, and then levels out at just over 2% for the remainder of the forecast. Stronger growth in professional and technical services outweighs some losses in administrative and waste services, with a total gain of about 809 jobs for the grouping.

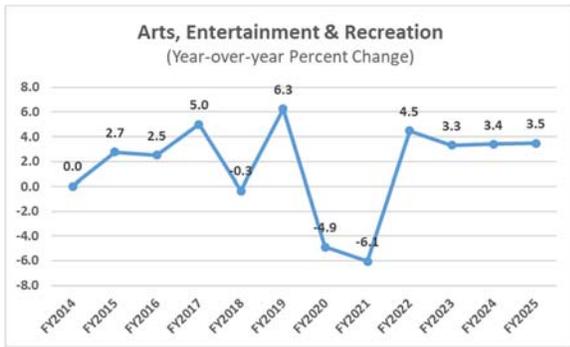
Information

This sector includes businesses in telecom, broadcasting, publishing, internet service establishments, and the film studios. It accounts for about 1.5% of employment in the MSA. This sector declined steadily since FY/16, with a pronounced decline of 8.2% and 9.6% in FY/18 and FY/19, respectively. Then in FY/20, the sector experienced a further significant 12.8% drop, in part due to the pandemic. In FY/21, slow recovery combined with the Internet Tax Freedom Act (ITFA), which prohibits states from taxing internet access beginning July 1, 2020, results with negative growth at 3.8%. In FY/22 positive growth returns at 3.2% before nearly flat performance through the remainder of the forecast. From FY/20 through FY/22 this sector loses about 41 jobs or about 0.4%.



Arts, Entertainment and Recreation

This is a relatively small sector with 1.2% of MSA employment. It includes artists, entertainers, spectator sports, and recreation facilities such as bowling alleys and fitness centers. In FY/19, this sector showed strong growth of 6.3% and was expected to grow 5% in FY/20. Unfortunately, given the nature of such events often bringing large crowds together, this sector was particularly hard hit during the pandemic. For FY/20 and FY/21 this sector is expected to decline 4.9% and 6.1%, respectively. In FY/22, when it is expected that a vaccine will have been widely distributed, the sector is expected to rebound 4.5%, just shy of the FY/19 high of 5,000 jobs.



Construction

Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has an impact on the economy larger than its employment share of 6.5%. This sector lost 12,000 jobs from FY/07 to FY/13. After falling consistently from FY/07, employment in construction began increasing at the end of FY/13 and continued to grow rapidly through FY/18. Construction began FY/20 with very strong growth and maintained much of the momentum despite the health crisis as this sector was deemed essential during the peaks of the crisis. For FY/21 it is expected that growth will be flat or slightly negative before rebounding again modestly in FY/22. This sector is expected to gain nearly 500 jobs or about 1% from FY/20 to FY/22.

The remainder of the forecast shows modest cycles of growth.

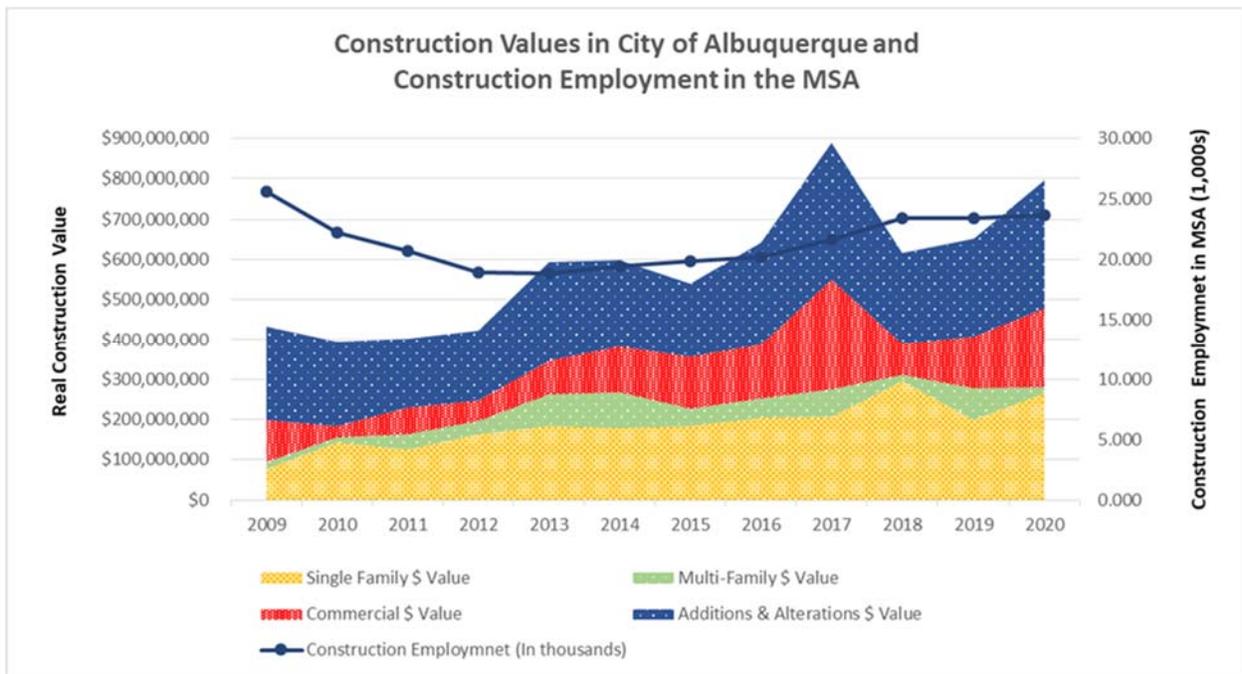
Construction permits typically show the trends in construction and the types of construction. The graph following this section shows the real values of building permits after adjusting by the CPI. Construction is categorized as new construction or additions, alterations, and repairs.



Total housing permits declined 47.6% in the 2008 recession, with the split being roughly equal between single-family units and multi-family units. Growth was somewhat steady through FY/16, FY/17 and again in FY/19. In FY/20, mostly multi-family units led a drop from the previous year. However, for FY/21, total housing units are expected to increase 10.5%, consisting almost entirely of multi-family units.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA. The rapid growth in construction employment in 2017 coincides with a large increase in building permits. In 2018, construction employment showed continued increases while building permit values declined substantially. This was due primarily to two factors: first, the City experienced a very large increase in commercial construction in 2017, and as of 2018, APS no longer obtains building permits from the City. Instead, APS now obtains permits from the State, as UNM does. Secondly, Facebook had a very large construction project in Los Lunas that employed 800 to 1,000 construction workers; however, this also does not generate building permits in the City.

As shown in the chart below, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects.



Government

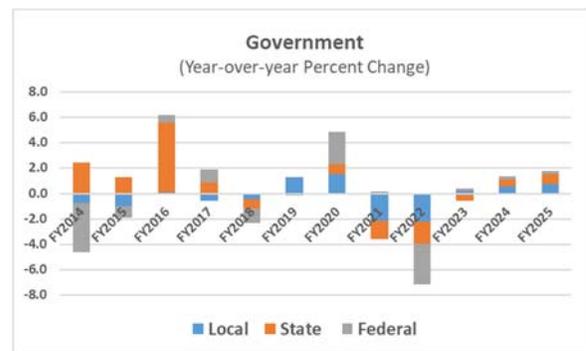
The government sector makes up almost 21% of the Albuquerque MSA employment, with the largest part of State and Local government being education. Local government includes public schools and State government includes the University of New Mexico and Central New Mexico Community College. The local sector also includes Native American enterprises. Federal government makes up 3.9% of Albuquerque MSA employment but only 1.9% of national employment. Note this does not include military employment, which is counted separately, or employment at the national labs which is included in professional and business services.

Active military is around 6,000 or about 1.8% of the total non-agricultural employment. Nationally, military is 1% of total non-agricultural employment.

The major sources of state and local jobs are education though the Labor Department does not keep individual counts for these jobs at the local level for Albuquerque. Local government declined in FY/14 through FY/18, but increased moderately in FY/19 and FY/20. Federal

government increased temporarily in FY/20 due to the U.S. Census.

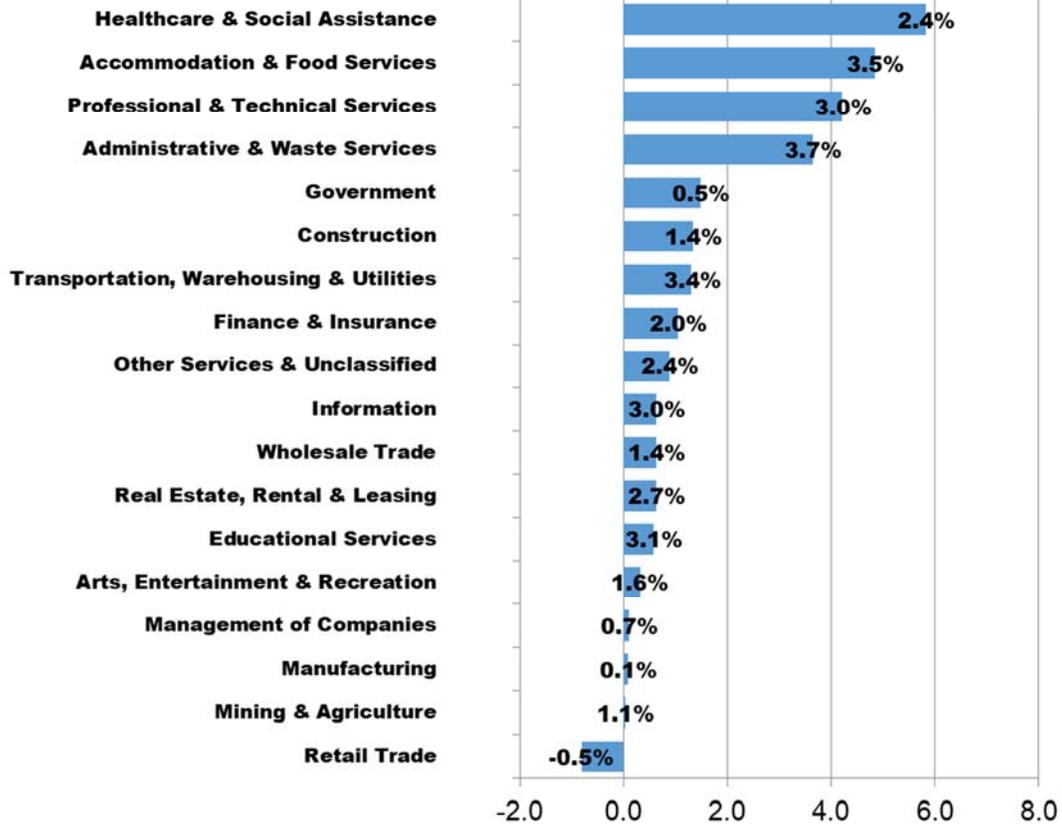
All government declines by FY/21 and FY/22 as federal census work winds down and state and local jobs decline due to tighter budgets and possibly less demand for some services, and stays relatively flat through the remainder of the forecast.



The following charts and tables present more information on the Albuquerque economy and its comparison to the U.S.

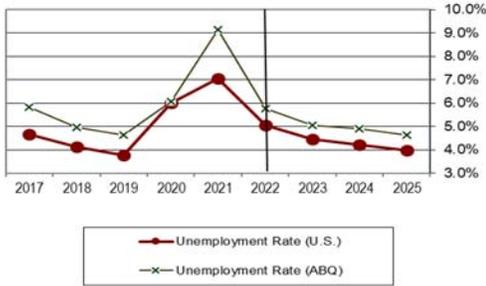
**Change in the Number Employed FY/21 to FY/25
with Percent Average Annual Growth**

(thousands)

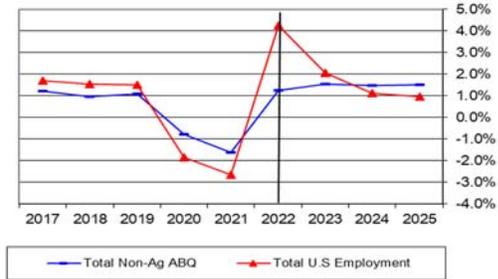


Albuquerque MSA and Comparisons to the U.S -- Fiscal Year December 2020

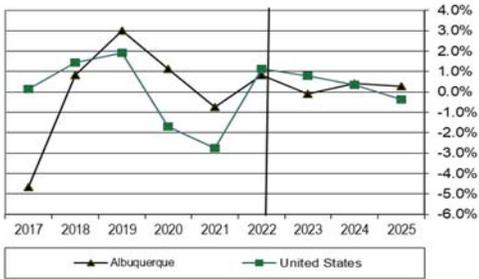
Albuquerque MSA vs. U.S. Unemployment Rates



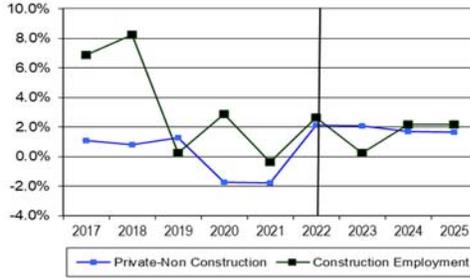
Albuquerque MSA vs. U.S. Employment Growth



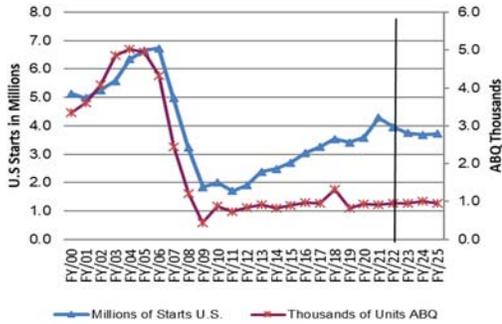
Albuquerque MSA vs. U.S. Manufacturing Employment Growth



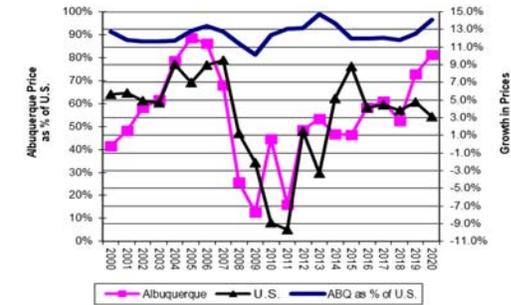
Albuquerque MSA Construction and Private Non-Construction Employment Growth



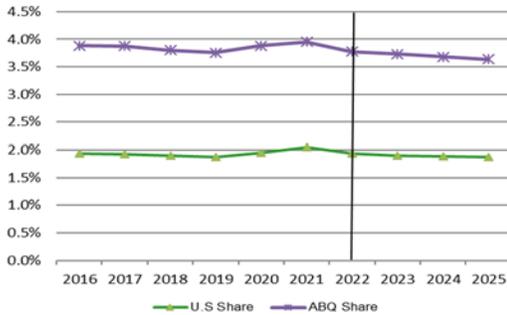
Single Family Construction



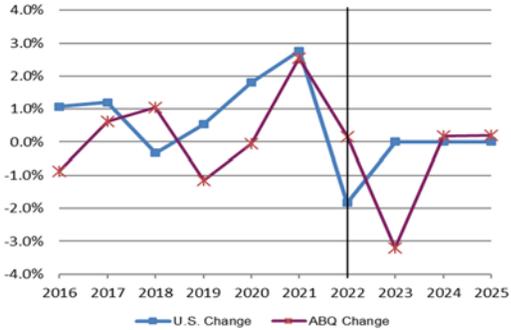
Comparison of Growth in Existing Home Sales Price by Calendar Year (history only)



Federal Government Employment as Share of Total Employment



Change in Federal Government Employment



Economic Variables Underlying the Forecast by Fiscal Year

Fiscal Year	Historical			Forecast			
	2019	2020	2021	2022	2023	2024	2025
National Variables							
Real GDP Growth	2.5%	-1.1%	1.0%	3.8%	3.0%	2.6%	2.6%
Federal Funds Rate	2.2%	1.3%	0.1%	0.1%	0.1%	0.1%	0.1%
10 U.S. Bonds	2.7%	1.4%	0.8%	1.2%	1.4%	1.5%	1.7%
CPI-U	2.1%	1.6%	1.5%	2.4%	2.3%	2.0%	2.8%
Unemployment Rate (U.S.)	3.8%	6.0%	7.0%	5.1%	4.5%	4.2%	4.0%
Total U.S Employment	1.5%	-1.9%	-2.7%	4.3%	2.0%	1.1%	1.0%
Manufacturing Employment	1.9%	-1.7%	-2.8%	1.1%	0.8%	0.3%	-0.4%
Consumer sentiment index--University of Michigan	97.28	90.43	77.69	86.38	90.33	91.70	91.64
Exchange Rates	124.2%	126.3%	119.7%	113.3%	109.8%	107.9%	107.0%
Current Trade Account (billions of \$)	(512.0)	(508.0)	(800.5)	(830.0)	(724.7)	(586.3)	(531.5)
Change in output per hour	1.1%	1.1%	1.1%	1.1%	1.1%	1.2%	1.2%
West TX Intermediate (dollars per bbl)	60.82	46.72	40.87	48.93	54.21	55.02	57.43
Wage Growth	1.4%	1.4%	1.4%	1.5%	1.5%	1.6%	1.6%
Natural Gas-Henry Hub \$ per MCF	3.05	2.10	2.70	2.88	2.72	2.88	3.14
Albuquerque Variables							
Employment Growth and Unemployment in Albuquerque MSA							
Total Non-Ag ABQ	1.1%	-0.8%	-1.6%	1.3%	1.5%	1.5%	1.5%
Private-Non Construction	1.3%	-1.7%	-1.8%	2.1%	2.1%	1.7%	1.7%
Construction Employment	0.2%	2.9%	-0.4%	2.6%	0.2%	2.2%	2.2%
Manufacturing	3.0%	1.1%	-0.7%	0.8%	-0.1%	0.4%	0.3%
Government	0.6%	1.5%	-1.5%	-2.3%	0.0%	0.5%	0.6%
Unemployment Rate (ABQ)	4.6%	6.1%	9.1%	5.8%	5.0%	4.9%	4.6%
Growth in Personal Income	4.3%	6.2%	0.1%	1.5%	4.7%	4.9%	4.8%
Construction Units Permitted in City of Albuquerque							
Single-Family Permits	827	935	916	943	951	1,012	957
Multi-Family Permits	839	126	257	221	305	368	421
Total Residential Permits	1,666	1,061	1,173	1,164	1,256	1,380	1,378

Sources: IHS Global Insight Dec 2020 and FOR-UNM Oct 2020 Baseline Forecasts

Albuquerque MSA Employment in Thousands

	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Total Employment	380.1	377.0	370.8	375.5	381.2	386.8	392.6
Private Employment	303.3	299.1	294.1	300.4	306.2	311.4	316.8
Mining & Agriculture	0.8	0.7	0.6	0.7	0.7	0.7	0.7
Construction	23.5	24.1	24.0	24.7	24.7	25.3	25.8
Manufacturing	16.2	16.4	16.3	16.4	16.4	16.5	16.5
Wholesale Trade	11.5	11.4	11.2	11.4	11.5	11.5	11.6
Retail Trade	41.3	39.5	38.2	37.9	38.2	38.3	38.1
Transportation, Warehousing & Utilities	9.5	9.5	9.2	9.6	9.8	10.0	10.2
Information	6.5	5.6	5.4	5.6	5.7	5.6	5.7
Finance & Insurance	12.6	12.7	12.7	13.2	13.4	13.6	13.8
Real Estate, Rental & Leasing	5.5	5.5	5.5	5.6	5.7	5.8	6.0
Professional & Technical Services	31.6	32.3	32.5	34.0	35.0	36.0	36.5
Management of Companies & Enterprises	3.8	3.8	3.8	3.8	3.8	3.9	3.9
Administrative & Waste Services	25.3	24.8	23.3	24.0	24.6	25.3	26.4
Educational Services	5.2	4.9	4.9	5.2	5.3	5.5	5.6
Healthcare & Social Assistance	55.7	56.4	57.6	58.8	60.4	61.5	63.0
Arts, Entertainment & Recreation	5.0	4.8	4.5	4.7	4.8	5.0	5.2
Accommodation & Food Services	39.3	37.2	35.3	35.5	36.7	37.4	38.2
Other Services & Unclassified	10.0	9.5	9.0	9.4	9.5	9.6	9.7
Government	76.8	77.9	76.8	75.0	75.0	75.4	75.9
Local Government	39.9	40.5	39.6	38.7	38.8	39.1	39.3
State Government	22.6	22.8	22.5	22.1	22.0	22.1	22.3
Federal Government	14.3	14.6	14.7	14.2	14.2	14.2	14.3
Military Employment	6.1	6.5	6.5	6.5	6.5	6.5	6.5
private non-construction	279.8	275.0	270.0	275.8	281.5	286.2	291.0
Other Indicators							
PERSONAL INCOME, \$BILLIONS	39.7	42.2	42.2	42.9	44.9	47.1	49.3
LABOR FORCE, NSA, \$THOUSANDS	432.5	433.0	422.6	431.8	436.0	440.0	443.9
TOTAL HOUSING UNITS, \$THOUSANDS (CITY OF ABQ ONL	1.7	1.1	1.2	1.2	1.3	1.4	1.4
SINGLE-FAMILY HOUSING UNITS, \$THOUSANDS	0.8	0.9	0.9	0.9	1.0	1.0	1.0
MULTI-FAMILY HOUSING UNITS, \$THOUSANDS	0.8	0.1	0.3	0.2	0.3	0.4	0.4
UNEMPLOYMENT RATE, NOT SEASONALLY ADJUSTED	4.6	6.1	9.1	5.8	5.0	4.9	4.6
Growth Rates							
Total Employment	1.1%	-0.8%	-1.6%	1.3%	1.5%	1.5%	1.5%
Private Employment	1.2%	-1.4%	-1.7%	2.2%	1.9%	1.7%	1.7%
Mining & Agriculture	-9.3%	-8.4%	-6.9%	2.4%	1.0%	0.5%	0.8%
Construction	0.2%	2.9%	-0.4%	2.6%	0.2%	2.2%	2.2%
Manufacturing	3.0%	1.1%	-0.7%	0.8%	-0.1%	0.4%	0.3%
Wholesale Trade	0.2%	-1.3%	-1.2%	1.6%	0.6%	0.1%	1.3%
Retail Trade	-0.7%	-4.4%	-3.2%	-0.8%	0.7%	0.3%	-0.6%
Transportation, Warehousing & Utilities	1.4%	-0.6%	-3.1%	4.4%	2.5%	1.6%	2.0%
Information	-9.6%	-12.8%	-3.8%	3.2%	1.1%	-0.4%	0.8%
Finance & Insurance	2.4%	0.1%	0.7%	3.2%	1.6%	1.6%	1.6%
Real Estate, Rental & Leasing	2.7%	-0.5%	0.1%	2.3%	1.9%	2.0%	2.8%
Professional & Technical Services	3.4%	2.0%	0.7%	4.7%	2.8%	2.8%	1.3%
Management of Companies & Enterprises	2.2%	1.9%	-1.0%	0.9%	0.6%	0.6%	0.8%
Administrative & Waste Services	1.6%	-1.9%	-6.0%	2.8%	2.6%	3.0%	4.2%
Educational Services	1.4%	-4.5%	-1.9%	6.8%	1.8%	3.5%	3.0%
Healthcare & Social Assistance	2.1%	1.2%	2.0%	2.1%	2.7%	1.9%	2.3%
Arts, Entertainment & Recreation	6.3%	-4.9%	-6.1%	4.5%	3.3%	3.4%	3.5%
Accommodation & Food Services	0.9%	-5.2%	-5.2%	0.6%	3.4%	1.9%	2.2%
Other Services & Unclassified	1.4%	-4.7%	-5.5%	4.6%	1.1%	1.1%	0.8%
Government	0.6%	1.5%	-1.5%	-2.3%	0.0%	0.5%	0.6%
Local Government	1.3%	1.5%	-2.1%	-2.2%	0.2%	0.6%	0.7%
State Government	-0.1%	0.8%	-1.5%	-1.7%	-0.6%	0.5%	0.8%
Federal Government	-0.1%	2.5%	0.2%	-3.2%	0.2%	0.2%	0.2%
Military Employment	7.8%	5.2%	0.5%	0.0%	0.0%	0.2%	0.1%
PERSONAL INCOME, BILLIONS	4.3%	6.2%	0.1%	1.5%	4.7%	4.9%	4.8%
LABOR FORCE, NSA, THOUSANDS	1.1%	0.1%	-2.4%	2.2%	1.0%	0.9%	0.9%
TOTAL HOUSING UNITS, THOUSANDS (CITY OF ABQ ONLY)	13.5%	-36.3%	10.5%	-0.8%	7.9%	9.9%	-0.2%
SINGLE-FAMILY HOUSING UNITS, THOUSANDS	-37.3%	13.1%	-2.1%	3.0%	0.9%	6.4%	-5.4%
MULTI-FAMILY HOUSING UNITS, THOUSANDS	459.3%	-85.0%	104.1%	-14.1%	38.0%	20.9%	14.2%

REVENUE ANALYSIS

REVISED FY/21 AND APPROVED FY/22 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/20, the actual audited results are reported. FY/21 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast, and the estimated actual for FY/21, prepared with the approved FY/22 budget.

Revised FY/21 Revenue Estimates. The estimated actual revenue for total FY/21 General Fund is \$602.8 million, which is \$569 thousand, or 0.1% above the FY/21 revised budget prepared for the Five-Year Forecast in October 2020. This estimate is \$12.8 million above the FY/21 approved budget, which was reduced below the FY/20 actual of \$603.7 million in anticipation of negative effects of the pandemic, the magnitude of which was still unknown at the time. The current General Fund estimate now reflects improved economic conditions as well as an additional \$3.7 million for Golf, the revenue of which will no longer be recorded in an enterprise fund. There is also an additional \$1.5 million in electric franchise revenue to fully account for an increase in the franchise fee. Non-recurring revenue is \$2.4 million, reflecting food and medical hold harmless revenue that will not be received in FY/22 due to the ongoing phase out of those revenues.

Base GRT revenue growth for FY/21, as measured by the state shared revenue, is estimated at approximately -3.4% due to the negative impacts of the pandemic. Overall GRT is expected to decrease 2.6%, or about \$10.7 million, below FY/20. Declines in overall GRT are mitigated by an additional \$6 million in state shared internet sales revenue, bringing the total to approximately \$12 million in FY/21. Property taxes were not adjusted since no material declines were expected.

The following section on the FY/22 approved budget includes some detail on FY/21.

Revenue Estimates for Approved FY/22. FY/22 revenues are estimated to be \$635 million, 5.4%, or \$32.3 million, above the FY/21 estimated actual. This budget also includes \$2.5 million in

non-recurring revenue due to the continued loss of hold-harmless distributions in FY/22.

Gross Receipts Tax Revenues. For the first seven months of FY/21, base GRT growth, as measured by the state shared revenue, showed negative growth as low as -13.7%. Cumulative growth had declined to -7.8% at the half way mark. Some of the decline from FY/20 was due to a \$6.8 million hold harmless lump sum received in the first month of FY/20; however, the vast majority of the decreases were due to the negative impacts of the pandemic. Beginning with the February 2021 GRT distribution, the city experienced a return to positive growth of 1.7%, 15.1% and 40.9% for February, March and April, respectively. The dramatic increase for April 2021 is due to the closure of nonessential businesses for the entire month of April 2020, as well as a release of pent up consumer demand as most health-related business restrictions were lifted following the mass distribution of effective vaccinations.

For FY/22, base GRT, as measured by the state shared distribution, is expected to grow by 4.1% as the economy rebounds from the impacts of COVID-19; however, total GRT is expected to grow by 4.8% due largely to an estimated \$18 million in internet sales revenue which replaces the \$12 million in state shared internet sales revenue received in FY/21. In 2019, House Bill 6 provided for local GRT increments on internet sales beginning July 1, 2021. Due to complex programming requirements at the state level, only the flat state rate of 5.125% had been in effect in FY/21. The increased revenue is countered somewhat by an additional reduction in food and medical hold harmless payments. The phase out decreases from 63% in FY/21 to 56% in FY/22. Franchise revenue and other revenue increase modestly as described in the following sections below.

The economic models used to forecast GRT use information about the economy from the national IHS Global Insight (IHS) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources; this is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. FY/21 revenues are expected to be about \$528 thousand, or 0.6%, above the budgeted amount. For fiscal years FY/20 and FY/21, there appears to be no material decrease in revenue due to COVID-19. For FY/22, property taxes are projected at 2.9% growth.

Franchise Taxes. FY/21 franchise tax revenues are expected to be \$1.5 million, or 5.3%, over the budgeted amount. This is largely to fully account for the increased franchise fee from 2% to 3%, which had been conservatively estimated due to the uncertain impacts of the pandemic. The telephone franchise declined somewhat while the telecom franchise increased slightly; otherwise, there was little change in the remaining franchises.

For FY/22, growth is limited in most franchises, with an overall growth estimate of 2.2%. The FY/22 estimate has a 4% rate increase built in for the Water Authority in line with its stated policy to increase rates every other year; however, in May 2021, the board voted on a budget that did not include a rate increase. Consequently, the revenue estimate for the franchise will likely be reduced in the FY/22 second quarter projection. A rate increase of 5% was noted by the Water Authority CFO as likely in FY/23. Historically, franchise revenue growth is tied to population and business growth.

Payments-In-Lieu-Of-Taxes (PILOT). No changes were made for the FY/21 estimated actual and only minor adjustments were made for PILOT revenues in the FY/22 approved budget, with growth limited to about -0.5%.

Building Permits. Building inspection permit revenues for FY/21 were increased 6.8%, or about \$500 thousand over the budget; however, this is still about \$412 thousand below the FY/20 audited actual. Building permits for FY/21 remained below the strong growth in FY/20 that occurred nearly the whole year despite the pandemic. Cumulative revenues for FY/21 only surpassed FY/20 in the month of May 2021. FY/21 year-to-date revenues for new commercial and new residential valuations are nearly equal at about \$180 million for each.

For FY/22, building permits are projected to increase 24.4%, or about \$2 million over FY/21. This is due to a conservative estimate of increased permitting in FY/22 for a major project called the Orion Center, a multi-billion dollar facility that would deploy satellites to gather data. If construction unfolds as planned, the entire cost of the facility could be as high as \$8 billion to \$10 billion, with total construction permit revenue as high as \$6 million over at least two years.

As a note, major construction projects planned by the State, including Albuquerque Public Schools or the Federal government, and road projects do not fall under the City permitting process and the City receives no permit revenue. However, GRT is paid both by the State and Federal governments on construction projects.

Other Licenses/Fees. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of the City right of way, and other miscellaneous fees. FY/21 estimated actual revenue was reduced by \$1.3 million, or nearly 24%, to account for reduced business activity and some waived fees during the economic slowdown brought on by the pandemic. For the FY/22 approved budget, overall revenue is increased by a modest \$131 thousand, or about 3.2%, over FY/21. The modest increase is due to an estimated \$234.4 thousand decline from the elimination of a boiler inspection fee within the Planning Department. This estimate could be revised upward in response to faster than expected business activity or population growth.

Other Intergovernmental Assistance. Other intergovernmental assistance includes State shared revenues (excluding GRT), grants and County shared revenues. This category has declined in recent years due to changes in state policy and the manner in which grant revenue is received.

The other source of intergovernmental revenue is the State Shared Municipal Road Gas Tax. Since this is a per unit tax, reductions in price could normally increase usage and increase revenues; however, for FY/21 intergovernmental revenue was reduced about \$400 thousand below the budget, largely due to declines in state motor vehicle license fees and municipal road gas tax. For FY/22, revenues were increased 7.9%, or about \$380 thousand in anticipation of increased gas prices and general motor vehicle activity in line with the anticipated economic recovery that began to show force by the end of FY/21.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens and other entities. FY/21 estimated actual revenues were adjusted downward from the budget by about \$600 thousand, or 2.8% to account for decreases in revenue resulting from the many City venues and events that were closed or cancelled due to the health crisis. This is despite an additional \$3.7 million in golf revenue because the program was declassified as an enterprise operation and

transferred to the General Fund. In recent years, the enterprise fund was not self-sustaining as intended, requiring a subsidy from the General Fund. The change was made to simplify management of the fund. The departments most impacted by the pandemic include Arts and Cultural Services, Family and Community Services, Planning, Parks and Recreation, Senior Affairs, Police and Municipal Development.

In FY/22, revenue is expected to rebound considerably, with an increase of \$4.4 million over FY/21, as pent up business and popular demand for city services and recreational venues begin to ramp up in the summer of 2021.

Internal Service Charges. For FY/21, revenues were kept flat at the budgeted level. Revenues were decreased slightly for FY/22.

IDOH. Indirect overhead for FY/21 was left flat with the approved budget. Revenues for FY/22 were increased by \$1.3 million or about 6.7%, reflecting expected grant and enterprise funds cost-of-doing business activity.

CIP-Funded Positions. For FY/21, this revenue is kept at the budgeted level, with FY/22 remaining flat with FY/21.

Interest Earnings. Interest earnings for FY/21 were increased \$1.3 million, or 150% due to larger fund balances and robust market activity.

This is in line with FY/20 actual revenues. Expectations were conservatively reduced in FY/22 to historic levels but estimates could be increased if fund balances and market performance continue to support elevated revenues.

Other Miscellaneous Revenues. This category includes fines, rental of City property and “other miscellaneous” revenues. The FY/21 estimated actual revenues are reduced by about \$21%, or \$726 thousand, to reflect sustained decreases in miscellaneous revenues, such as facility rental revenue, due to the pandemic. However, for FY/22, revenue is increased by \$3.1 million, or nearly 116%, due to increased activity and an additional \$2.8 million in new revenue from the rental of the Gibson Medical Center, a facility purchased by the city in 2021 and intended as a gateway center for the homeless.

Transfers from Other Funds. In FY/21, transfers were adjusted downward by a net of \$161 thousand. For FY/22, transfers increase by a net of \$320 thousand. About \$150 thousand is for an MOU between the Albuquerque Fire Department and Aviation for EMS Services at the Sunport. Another \$225 thousand is from the Solid Waste Department to the Environmental Health Department for the expansion of a Sustainability Office.

General Fund Revenue Changes (\$000's)

	FY20 Audited Actual	Percent Chg Previous Year	FY21 Estimated Actual	Percent Chg Previous Year	FY22 Approved Budget	Percent Chg Previous Year
GRT/Local	193,406	3.6%	185,224	-4.2%	192,237	3.8%
State Shared GRT	220,084	7.9%	217,542	-1.2%	229,662	5.6%
Total GRT	413,490	5.8%	402,765	-2.6%	421,898	4.8%
Local Taxes	115,668	2.6%	122,813	6.2%	126,134	2.7%
Other Intergovernmental Assistance	5,010	-4.0%	4,846	-3.3%	5,228	7.9%
Service Charges	20,030	-11.6%	20,491	2.3%	25,010	22.1%
Licenses/permits	12,523	0.4%	11,904	-4.9%	13,944	17.1%
Miscellaneous	5,871	13.6%	5,253	-10.5%	6,812	29.7%
Transfers From Other Funds	2,283	-29.6%	2,401	5.2%	2,560	6.6%
Intra Fund Transfers	28,864	2.2%	32,314	12.0%	33,464	3.6%
TOTAL REVENUE	603,739	4.0%	602,786	-0.2%	635,049	5.4%
NON-RECURRING	9,416	217.6%	2,361	-74.9%	2,464	4.4%
RECURRING REVENUE	594,323	2.9%	600,425	1.0%	632,585	5.4%

General Fund Revenue Estimates
(\$000's)

	FY20	FY21	FY21	FY21	FY21
	Audited	Approved	5-Year	Estimated	% Chg
	Actual	Budget	Forecast	Actual	Appr vs. Est.
Gross Rcpt Tax	86,128	79,569	81,567	80,862	1.6%
GRT-P&I	1,494	1,245	1,408	1,480	18.9%
GRT-Infrastructure	10,380	9,641	10,124	9,862	2.3%
GRT-Public Safety	42,268	37,521	40,160	40,362	7.6%
GRT- Hold Harmless	51,675	50,276	50,175	51,210	1.9%
GRT -Internet Sale	6,012	12,024	12,024	12,025	0.0%
State-GRT 1.00%	169,865	158,026	166,617	162,759	3.0%
State-GRT .225%	42,441	36,037	37,404	40,992	13.7%
GRT-Local P&I	1,461	1,344	1,520	1,448	7.7%
Municipal Share Comp Tax	1,766	1,543	1,766	1,766	14.5%
Total GRT	413,490	387,226	402,765	402,765	4.0%
Property Tax	89,547	91,527	92,234	92,055	0.6%
Franchise Tax-Telephone	1,238	1,290	1,232	1,232	-4.5%
Franchise Tax-Electric	9,367	12,594	14,050	14,051	11.6%
Franchise Tax-Gas	3,392	3,343	3,341	3,341	-0.1%
Franchise Tax-Cable TV	3,933	3,924	3,952	3,952	0.7%
Franchise Tax - Water Auth	7,917	7,844	7,917	7,917	0.9%
Franchise Tax-Telecom	274	225	266	266	18.2%
Total Franchise	26,121	29,219	30,757	30,758	5.3%
Other Intergovt'l Assistance	5,010	5,247	5,035	4,846	-14.2%
Building Permit Revenue	8,248	7,336	7,836	7,836	122.2%
Permit Revenue	4,275	5,344	5,348	4,068	-7.6%
Service Charges	20,030	21,191	20,166	20,593	6.8%
Fines & Penalties	139	100	139	420	-23.9%
Earnings on Investments	2183	872	872	2183	-2.8%
Miscellaneous	3,549	3,433	2,350	2,707	320.0%
Transfers From Other Funds	2,283	2,401	2,401	2,240	150.3%
Payments In Lieu of Taxes	2,184	2,234	2,234	2,234	-21.1%
IDOH	16,369	18,888	18,888	18,888	-100.0%
Services Charges-Internal	227	209	209	209	-6.7%
Transfers For CIP Positions	10,084	10,983	10,983	10,983	0.0%
TOTAL REVENUE	603,739	589,951	602,217	602,786	2.2%
NON-RECURRING	9,416	2,361	1,424	2,361	0.0%
RECURRING REVENUE	594,323	587,590	600,793	600,425	2.2%

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE

The Albuquerque Animal Welfare Department strives to reduce the suffering of animals in our community and promote coexistence. Animal Welfare has a leadership role in encouraging the humane and ethical treatment of animals. The department strives to improve the health and well-being of Albuquerque pets through a variety of programs and initiatives. These initiatives include animal shelters; adoption centers; veterinary clinics; “We Care” Community Pet Services Unit (providing vaccinations, microchipping and free to low cost spay/neuter vouchers for those that qualify); a free dog training class with every adoption; Animal Protection Services (public-safety); foster program; a street-cat program; a public information initiative; and a volunteer program. The Animal Welfare Department also conducts shelter adoption events and adoption events at various offsite locations.

MISSION

The Albuquerque Animal Welfare Department reminds you to always spay or neuter your pets. Animal Welfare's mission is to encourage responsible ownership of domestic animals; manage care for missing, abused and homeless animals; encourage and celebrate the Human-Animal bond through quality adoption and education; and to help assure public health and safety for the community. www.cabq.gov/pets.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,644	9,227	9,229	7,466	9,659	433
OPERATING	2,843	2,328	2,357	2,942	3,093	765
CAPITAL	83	0	0	9	0	0
TRANSFERS	1,049	1,033	1,033	1,081	859	(173)
GRANTS/PROJECTS	59	0	0	0	130	130
TOTAL	11,677	12,588	12,619	11,499	13,742	1,154
TOTAL FULL-TIME POSITIONS	143	144	144	146	143	(1)

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved General Fund budget for Animal Welfare is \$13.6 million, a one million dollars or 8.1% increase over the FY/21 original budget. In FY/22, the budget includes a decrease of \$42 thousand for a one-time employee medical premium offset and an increase of \$352 thousand to restore funding for payroll expenses that were paid by the Coronavirus Relief Fund in FY/21.

Benefits-related technical adjustments include \$62 thousand for medical and dental benefits and insurance administration fees and \$219 thousand for a 3% COLA, subject to negotiations for positions associated with a union.

Other technical adjustments include a net decrease in risk allocations by \$151 thousand; a decrease in network, telephone, and radio allocations by \$43 thousand, and a net increase in fleet allocations by \$12 thousand.

The budget also includes approved funding of \$750 thousand for a public spay and neuter program; a reduction of \$24 thousand in contracted kennel keeper positions; and \$207 thousand in clinic funding. One-time funding was approved for \$30 thousand for promotion, outreach and communication and \$30 thousand for the department's safety net/dog house-straw initiative.

Personnel changes include the deletion of an Associate Director and a Chief of Field Operations positions and the creation of one Behavior Specialist, one HR Analyst, one Accountant, one Senior Veterinarian Assistant, and two Veterinarian Clinic Assistant positions. These changes along with the elimination of five vacant positions (two animal handlers, one field services supervisor, one community engagement coordinator, and one executive assistant) result in a net decrease of \$204 thousand to the department's personnel budget and decreases the approved staffing level for FY/22 to 143 FTE.

HEART Ordinance Fund - 243

City Council created the HEART Ordinance Fund in FY/07 to provide free microchipping, spaying, and neutering of companion animals for low or moderate income persons or seniors and, when possible, the general public. In FY/21, in accordance with HEART Ordinance revisions, the Office of Management and Budget (OMB) replaced the HEART Ordinance Fund with the HEART Companion Department under the Animal Welfare program in the General Fund. Per the ordinance, 60% of all net permit fees collected under the HEART Ordinance and 60% of fees for microchipping, spaying and neutering performed by the City are deposited in the HEART Companion Department.

ANIMAL WELFARE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
AW-Animal Care Ctr	11,582	12,588	12,619	11,499	13,612	1,024
TOTAL GENERAL FUND -110	11,582	12,588	12,619	11,499	13,612	1,024
HEART ORDINANCE FUND - 243						
AW-Heart Companion Svcs	36	0	0	0	0	0
TOTAL HEART ORDINANCE FUND - 243	36	0	0	0	0	0
OPERATING GRANTS FUND - 265						
Project Program (265) - Animal Welfare	59	0	0	0	130	130
TOTAL APPROPRIATIONS	11,677	12,588	12,619	11,499	13,742	1,154
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	11,677	12,588	12,619	11,499	13,742	1,154

REVENUE

The department's revenues are estimated to decline by \$168 thousand dollars from the FY/21 original budget. This decline is primarily due to the reduction of In House Spay and Neuter and Microchipping precipitated by the COVID-19 pandemic. In FY/21 the City, however, did enter an agreement with the Township of Bernalillo in which the City will house animals for Bernalillo in City animal shelters for \$15 thousand annually.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Permits and Inspections	12	25	13	21	(4)
General Fund Contrib-Township of Bernalillo	0	0	0	15	15
General Fund Animal Control Chgs	10	10	5	9	(1)
General Fund In House Spay And Neuter	68	110	4	7	(103)
General Fund Microchips	58	75	4	7	(68)
General Fund Animal Control Admin Fee	7	10	1	3	(7)
General Fund Animal Control License	27	0	0	0	0
General Fund Penalties/Late Chgs	12	0	0	0	0
General Fund Public surplus sales (non-tax)	13	0	3	0	0
243 - Heart Ordinance Fund Permit Revenue	18	0	0	0	0
243 - Heart Ordinance Fund Charges For Services	19	0	0	0	0



ANIMAL WELFARE

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Domestic and wild animals are appropriately managed and cared for.</i>					
Total animal intake at shelters	15,592	16,735	19,200	17,750	16,500
Total adoptions	9,266	8,433	10,500	7,693	8,300
Total animals reunited with owners	3,659	2,991	4,100	2,644	3,000
Total live exits	14,230	12,949	17,000	13,516	12,500
Live Release Rate (LRR) (Live exits / All outcomes)	91%	92%	91%	91%	94%
Total euthanasia	1,280	901	1,300	832	950
Euthanasia rate (Total Euthanasia / Intake)	N/A	5%	9%	5%	9%
Save Rate (Total Intake - Euthanasia - Died in Care / Intake)	N/A	92%	91%	92%	92%
Dog intake at shelters	9,951	9,988	10,500	9,552	10,000
Dog adoptions	5,369	4,768	5,700	4,394	4,600
Dogs reunited with owners	3,272	2,645	3,600	2,294	2,600
Dog euthanasia	944	592	1,050	564	700
Cat intake at shelters	4,827	5,837	7,200	6,644	5,500
Cat adoptions	3,545	3,427	4,700	3,046	3,000
Cats reunited with owners	319	316	400	297	300
Cat euthanasia	290	266	450	235	250

PRIOR YEAR ACCOMPLISHMENTS

- Our mobile “We Care” van provided hundreds of vaccinations, microchips and spay/neuter vouchers to low-income citizens throughout Albuquerque utilizing a COVID-19 safe drive thru approach.
- Expanded foster care program and placed hundreds of animals in foster care (75% resulted in adoption) so that staff and animals could remain safe and cared for during pandemic conditions.
- Secured an off-site building to be utilized as a preventative pet care (vaccinations, spay/neuter, microchipping) community vet clinic.
- Created “Safety Net” (an intake prevention program), which will include providing dog houses, fencing, and medical care to prevent the surrendering of animals to the shelter.
- Never closed during the pandemic and created a virtual line for adoptions to manage occupancy and follow COVID-19 safe guidelines, enabling us to offer all critical services to the public and give our shelter pets the opportunity to find their forever home.
- Rebranded Animal Control to Animal Protection Services (new patches, vehicle wraps, and marketing).
- Animal Protection responded to all calls during the pandemic.
- Developed and implemented 15 Standard Operating Procedures (SOP) Policies.
- Provided community spay/neuter through our voucher program in our shelter clinics, to offset the delays our veterinary partners were facing.

ANIMAL WELFARE

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 1.** Animal Welfare Department's off site spay neuter clinic will work to increase public safety by addressing the community's major issue with pet overpopulation and contagious disease on our pets. The new Veterinary Clinic will allow low income clientele to finally receive the affordable care they need for their pets in a timely fashion. More sterilized and vaccinated pets mean less strays filling the shelters, roaming, causing public safety hazards, as well as less disease in our pet populations in the city. Update SharePoint with status by end of FY/22.



ARTS AND CULTURE



The Department of Arts and Culture is comprised of seven divisions. The Albuquerque Biological Park (BioPark) operates the Zoo, Aquarium, Botanic Gardens, Heritage Farm, Bugarium, and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of the middle Rio Grande valley and brings world renowned traveling exhibits to the City. The City has a public-private partnership with Explora Science Center that provides interactive displays to educate and intrigue all ages in science, art, culture, and technology. The Anderson/Abruzzo International Balloon Museum celebrates and shares the history, science and art of lighter-than-air flight. The Public Library of Albuquerque and Bernalillo County provides reading and research materials as well as access to electronically transferred information through 18 locations (and a 19th scheduled to open by December 2021). The Community Events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers, artists, and audiences. The Community Events division also facilitates Special Event Permitting, the Old Town Portal Vendor Program, and organizes large and small outdoor, multi-cultural gatherings

throughout the City including the Old Town Gazebo. The Public Art Enhancement Program manages the 1% for Art Program and the Urban Enhancement Trust Fund program. Strategic Support provides central services to the divisions and also includes the Media Resources/One Albuquerque Media team that manages the public access channels (GOV-TV, Public Access, and Local Origination) along with video streaming dissemination, and Public Access 519 Studio.

MISSION

The mission of the Department of Arts and Culture is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs, and collections that promote literacy, economic vitality and learning in state-of-the-art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	21,762	24,470	24,475	22,993	28,306	3,835
OPERATING	14,576	14,637	14,654	14,130	15,863	1,225
CAPITAL	316	0	0	20	0	0
TRANSFERS	1,780	2,620	2,620	2,573	2,324	(297)
GRANTS/PROJECTS	2,264	3,049	3,049	3,049	2,828	(221)
TOTAL	40,698	44,777	44,799	42,765	49,320	4,543
TOTAL FULL-TIME POSITIONS	360	369	369	380	392	23

BUDGET HIGHLIGHTS

General Fund

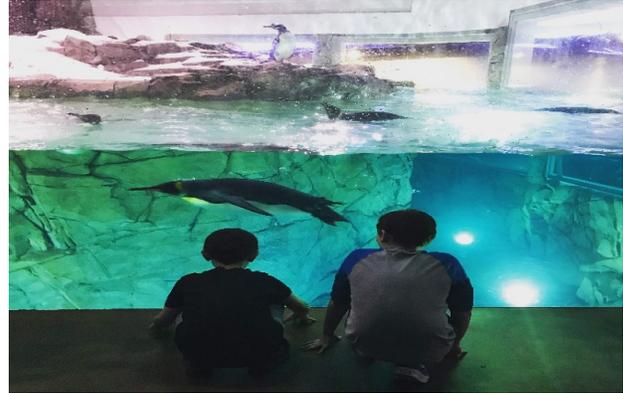
The FY/22 approved General Fund budget for the Department of Arts and Culture of \$46.5 million reflects an increase of 11.4% or \$4.8 million above the FY/21 level. The approved budget includes an increase of \$1.6 million to restore the FY/21 CARES funding and the deletion of \$126 thousand for the one-time employee medical premium offset.

Technical adjustments for FY/22 include a combined increase of \$118 thousand to account for the increase in medical and dental premiums and \$44 thousand for the increase to the insurance administrative fee. Additional overtime funding of \$20 thousand was added for two additional holidays, Juneteenth and Indigenous People's Day. An adjustment of \$400 thousand of non-recurring funding was deducted from the departments' operational budget. Risk assessments increase by seven thousand dollars, whereas internal services costs associated with fleet maintenance and fuel, network, VoIP and radio decrease by \$303 thousand. The telephone allocation increase by \$151 thousand.

Intra-year FY/21 personnel changes include the creation of ten full-time positions for a total cost of \$805 thousand to support the International District Library to include, one library branch manager, two librarians, one building maintenance supervisor, four library paraprofessionals, one library customer assistant III and one library customer assistant II and four part-time positions. Other technical adjustments in personnel include the transfer of two full-time positions from DMD to the Department of Arts & Culture for a net increase of \$201 thousand. Funding was reduced by \$68 thousand for the transfer of the VA Memorial Park coordinator position and a reduction of ten thousand dollars in contractual service to Parks & Recreation.

ARTS AND CULTURE

The FY/22 budget includes funding of \$622 thousand for a 3% COLA, subject to negotiations for positions associated with a union. The Biological Park increase by \$95 thousand in operational and \$116 thousand in personnel to fund seven full-time positions for the CIP Australia & Heritage Farm Exhibits that equates to one-fourth year funding. An increase of \$194 thousand to fund three full-time positions offset by a decrease of \$90 thousand in operational for an overall impact of \$104 thousand for the CIP International District Library. Additional FY/22 personnel changes include funding for one full-time animal welfare & behavioral training manager position and one full-time events team member position for an overall increase of \$169 thousand. The approved budget includes an increase in funding of \$180 thousand for Tingley Beach security guards to ensure a safe experience for our guest.



In addition, the approved budget includes an increase in one-time funding of \$350 thousand for library information and technology and \$350 thousand for the initial set-up cost for an on-line ticketing system for the museums and BioPark. Also, included is one-time funding of \$1.6 million for sponsored events and \$60 thousand for promotions, outreach and communications to the public on the opening up of facilities and events. One-time annual support funding of \$250 thousand to Explora was included in the approved budget.

The FY/22 approved General Fund department position count is 392.

The public libraries will receive a NM State Grant in the amount of \$75 thousand.

Culture and Recreation Projects Fund - 225

The Culture and Recreation Projects Fund includes appropriations of \$253 thousand designated to the library, museum, community events, and balloon museum. This is a decrease of \$510 thousand from the FY/21 original budget, a result of declines in contribution and donations.

Albuquerque BioPark Project Fund - 235

The Albuquerque Biological Park Project Fund has appropriations of \$2.5 million for projects. This is an increase of \$300 thousand from the FY/21 original budget.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CS-Strategic Support	2,389	2,620	2,620	2,685	3,328	708
CS-Community Events	3,053	3,735	3,735	3,501	4,293	558
CS-Museum	3,651	3,728	3,729	3,648	3,941	213
CS-Public Library	12,074	12,644	12,647	12,331	14,506	1,862
CS-Biological Park	14,185	14,841	14,842	13,647	15,946	1,105
CS-CIP Bio Park	4	248	248	248	462	214
CS-Explora	1,446	1,818	1,818	1,818	1,804	(14)
CS-Museum-Balloon	1,327	1,506	1,523	1,373	1,583	77
CS-Public Arts Urban Enhancem	304	588	588	466	629	41
TOTAL GENERAL FUND - 110	38,434	41,728	41,750	39,716	46,492	4,764
<u>CULTURE AND REC PROJECT FUND - 225</u>						
Project Program (225) - Cultural Svcs	82	763	763	763	253	(510)
<u>ALBUQUERQUE BIOPARK PROJ FUND - 235</u>						
Project Program (235) - Cultural Svcs	2,021	2,200	2,200	2,200	2,500	300

ARTS AND CULTURE

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
OPERATING GRANTS FUND 265						
Project Program (265) - Cultural Svcs	161	86	86	86	75	(11)
TOTAL APPROPRIATIONS	40,698	44,777	44,799	42,765	49,320	4,543
Intrdepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	40,698	44,777	44,799	42,765	49,320	4,543

REVENUE

Arts and Culture is a diverse department with revenue generated at various venues. The General Fund revenue in FY/22 is expected to increase by one million dollars from the FY/21 budget.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Zoo Admissions-Taxable	1,576	1,600	893	2,396	796
General Fund Chgs For Library Svc	1,529	1,584	1,584	1,594	10
General Fund Admissions - Aquarium & Grdns	974	1,070	307	1,080	10
General Fund Museum Chgs	463	170	42	239	69
General Fund Rental Of City Property	185	164	17	181	17
General Fund Silvery Minnow-WUA	165	165	165	165	-
General Fund Museum Rental Fees	115	122	1	112	(10)
General Fund Smart Card Load	54	44	2	70	27
General Fund Contrib- Bernalillo-Shared Ops	70	70	65	65	(5)
General Fund Special Event Fees	17	28	-	60	32
General Fund Old Town Daily Vendor Fee	39	55	19	55	-
General Fund Museum School Fees	33	25	3	50	25
General Fund Other Misc Revenue-Nontax	52	29	35	40	11
General Fund Surcharge- Hold My Ticket	23	12	0	30	18
General Fund Collections-Other Recoveries	8	6	11	11	6
General Fund Zoo Rental Fees	1	4	-	10	6

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.</i>					
Circulation rate per borrower	10.92	7.50	10.00	7.81	9.55
Circulation rate per capita (Bernalillo County)	6.80	5.14	6.70	5.35	6.17
# library visits	2,257,391	1,585,874	2,000,000	780,181	1,800,000
Total Circulation of Library Materials	4,504,536	3,406,389	4,400,000	3,547,946	4,200,000
Cost per circulation	\$2.80	\$3.67	\$2.87	\$3.56	\$3.02
# cardholders (as a % of Bernalillo County population)	62.28%	68.59%	57.00%	68.59%	64.69%
# people attending all library programs and events	106,809	65,962	115,000	43,095	90,000
# holds filled	478,256	355,271	470,000	403,987	400,000
# total information questions	786,897	610,862	680,000	268,408	600,000
# e-books & e-videos & e-audiobooks downloaded	1,297,796	1,159,832	1,400,000	1,594,711	1,300,000
# of volunteer hours	10,839	8,467	11,000	38	10,000

ARTS AND CULTURE

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.</i>					
# people (children & families) enrolled in Summer Reading	16,465	18,735	3,000	4,793	5,000
# early childhood literacy participants (Grant funded)	1,906	653	200	0	400
# homework database sessions	1,919	2,572	2,500	3,808	3,000

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - High speed internet is accessible and affordable throughout the community.</i>					
# library website hits	12,213,384	10,114,291	10,000,000	9,678,777	10,000,000
# computer use questions	131,995	94,447	44,000	25,379	100,000
# computer sessions	612,480	394,404	200,000	19,419	500,000
# library information technology devices maintained	2,500	2,500	2,500	2,500	2,600

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.</i>					
# developed acres maintained by gardeners at the Botanic Gardens	88	88	88	88	88
# Tingley acres maintained	33	33	33	33	33
# Tingley Beach visitors (estimated)	230,000	150,000	240,000	240,000	240,000

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
BioPark annual attendance	1,179,836	778,161	1,150,000	610,000	750,000
# of animals per zookeeper	26	22	22	21	22
# of animals (amphibians, reptiles, birds, mammals)	873	868	990	746	868
# students/adults admitted - school field trips	71,795	16,536	35,000	0	50,000
# animals at the Aquarium	12,363	12,340	11,000	1,200	12,360
# animal species at the Aquarium	409	409	409	380	409
# education events at the BioPark	308	*248	200	126	250
# education interactions on-site	514,754	286,452	400,000	93,125	400,000
# education interactions off-site (includes Biopark-to-You Van that travels to every County within the State of New Mexico)	7,426	18,479	20,000	4,863	10,000
# volunteers per year	543	513	450	463	500
# volunteer hours per year	40,774	24,855	35,000	10,045	35,000
Attendance Zoo Music, Summer Night Concerts, Heritage & Special Events	27,268	7,756	27,500	0	10,000
# eggs produced by artificial spawning	60,000	90,000	75,000	80,000	80,000
# fish tagged and released	66,000	30,000	30,000	50,000	40,000
# fish maintained at BioPark	19,640	16,000	20,000	14,000	16,000
# of arthropods & insects in the BUGarium	20,000	20,000	20,000	20,000	20,000
*includes virtual programming and trainings for families, adults and volunteers					
**all virtual school and community education programs					

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents engage in Albuquerque's arts and cultures.</i>					
Balloon Museum					
Total onsite attendance	125,920	*68,398	*30,000	*6,336	126,000

ARTS AND CULTURE

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Percentage of visitors from Albuquerque Metro Area	N/A	23%	50%	46%	50%
Total onsite education/public program attendance	N/A	*5,270	*12,000	**9,653	15,000
Total student field trip visitors (onsite)	5,612	*2,031	*1,000	**2,418	3,000
# of volunteers	N/A	74	*30	**25	50
Total onsite & online volunteer hours	N/A	3,157	2,000	**276	3,500
*Numbers reflects closure of museum and cancellation of events, field trips, and educational programs due to COVID-19.					
**Numbers reflect virtual attendance					
<u>KiMo Theatre**</u>					
# of Total Events	N/A	134	175	0	175
Total Attendance	N/A	27,196	19,000	0	37,888
# of Rentals	134	39	100	0	75
Total Rental Revenue	\$128,769	\$92,516	\$50,000	-	\$100,000
Attendance at rentals	36,702	22,408	14,000	0	20,000
# of Inter-Departmental City Rentals	23	11	20	0	20
# of Cinema at the KiMo events	0	*N/A	*N/A	*N/A	*N/A
# of KiMo/CSD Sponsored Events	N/A	44	40	0	50
Attendance at KiMo/CSD Sponsored Events	N/A	1,283	3,500	0	3,000
KiMo - # of tickets sold to events held at KiMo - Delete FY20	24,298	N/A	N/A	*N/A	N/A
KiMo - Gross Ticket Sales	N/A	\$101,533	N/A	*N/A	N/A
KiMo - # of visual artists participating in gallery exhibits	N/A	56	50	0	20
*Performance Measure revised in FY20.					
**Cancellations due to COVID-19					
<u>Old Town</u>					
# of Artisans vending 364 days per year	75	75	75	50	75
<u>South Broadway Cultural Center (SBCC)**</u>					
# of total events open to the public	N/A	147	130	0	80
# of total facility usage (non-events/meetings)				0	75
Total Attendance	N/A	17,905	40,000	0	50,000
Gross Ticket Sales	N/A	\$77,893	N/A	*N/A	N/A
# of rentals of auditorium	53	*N/A	*N/A	*N/A	*N/A
# of events in multipurpose room	228	*N/A	*N/A	*N/A	*N/A
# of rentals	N/A	28	75	0	40
Total Rental Revenue	N/A	\$9,057	\$6,000	-	\$6,000
# of public entering venue - Delete FY20	79,744	*N/A	*N/A	*N/A	*N/A
attendance at rentals of auditorium	5,356	*N/A	*N/A	*N/A	*N/A
Attendance at rentals	N/A	5,503	2,000	0	6,000
# of Inter-Departmental City Rentals	N/A	24	18	0	30
# of SBCC/CSD Sponsored Events	N/A	33	20	0	20
Attendance at SBCC/CSD Sponsored Events	N/A	6,700	1,500	0	2,500
# of visual artists participating in gallery exhibits	180	200	200	211	129
# of participants attending art receptions - Delete FY20	3,409	N/A	N/A	*N/A	N/A
*Performance Measure revised in FY20.					
**Cancellations due to COVID-19					
<u>Special Events **</u>					
# of events implemented	13	*N/A	*N/A	*N/A	*N/A
# of events and concerts implemented	N/A	8	5	50	10
Total attendance at events	N/A	120,300	60,000	0	132,000
Attendance Summerfests	80,000	42,000	10,000	0	70,000
Attendance Twinkle Light Parade	35,000	30,000	30,000	0	30,000
Attendance Memorial Day ceremonies	800	*N/A	*N/A	*N/A	*N/A

ARTS AND CULTURE

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Attendance Memorial Day/Veterans Day ceremonies	N/A	500	1,800	0	1,000
Attendance Freedom 4th	50,000	40,000	**N/A	*N/A	50,000
# of SE permits obtained through one-stop process	215	119	200	5	170
*Performance Measure revised in FY20.					
**Cancellations due to COVID-19					
<u>Albuquerque Museum*</u>					
Attendance at The Albuquerque Museum	119,705	*117,457	*90,000	55,000	100,000
# of Children visiting	15,475	16,429	*8,000	4,200	11,000
# Seniors visiting	22,100	*16,919	*11,000	2,300	11,000
School students in groups visiting	9,149	*6,351	*2,500	**21,750	8,000
Percentage of visitors from Albuquerque Metro area	66%	62%	85%	65%	75%
Number of service requests to photo archives	1,959	2,012	*1,500	2,700	1,500
Attendance for special events, performances, programs	36,523	*21,763	*12,000	**22,000	22,000
Instructional hours provided for workshops in art and history	591	543	*250	**6,200	550
Attendance at Casa San Ysidro	9,136	*5,502	*2,500	365	6,000
*Numbers reflect closure of museum and cancellation of events and educational programs due to COVID-19.					
**Includes all virtual programming					
<u>Public Art Enhancement Program</u>					
# of Public Artworks Initiated (1% for Art)	23	128	30	31	25
# of Public Artworks Completed (1% for Art)	38	-	35	24	30
# of Public Artworks Conserved (1% for Art)	15	20	12	45	50
# of arts organizations funded (UETF)	34	34	107	**150	TBD
# of temporary artworks approved (Either/Both)	11	-	10	19	20
# of partnership w/ arts and cultural organizations (Either/Both)	16	1	15	19	5
# of education/outreach activities for public art (i.e. lectures/videos)	42	3	40	3	10
# of artists/art orgs receiving technical training - Delete FY20	20	*N/A	*N/A	*N/A	*N/A
# of visual artists participating in other satellite galleries	N/A	12	30	211	30
*Performance Measure revised in FY20.					
**Includes Recovery and CARES funding					
<u>Media Resources</u>					
# of brochures, flyers, leaflets printed/distributed - Delete FY20	225,862	*N/A	*N/A	*N/A	*N/A
# of advertisements placed - Delete FY20	500	*N/A	*N/A	*N/A	*N/A
# of remote and customized programs produced - Delete FY20	213	*N/A	*N/A	*N/A	*N/A
# of hours of staff hours producing programming - Delete FY20	1,846	*N/A	*N/A	*N/A	*N/A
# of impressions across MRT managed social media platforms	N/A	1,872,957	900,000	1,031,085	1,500,000
# of earned media opportunities secured	N/A	308	425	282	425
# of hours of original content produced for GOV-TV	N/A	1,210	450	678	1,000
# of events posted to ABQtodo.com	N/A	3,840	4,000	1,003	4,000
# of page views on ABQtodo.com	558,791	343,303	350,000	201,919	400,000
*Performance Measure revised in FY20.					

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
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DESIRED COMMUNITY CONDITION - Albuquerque celebrates and respects the diversity of its people.

KiMo Theatre

# of collaborative events with cultural entities/organization	28	*N/A	*N/A	*N/A	*N/A
# of "partnership" program events	N/A	25	20	0	40
Attendance at collaborative events with cultural entities/organizations	3,665	*N/A	*N/A	*N/A	*N/A
Attendance at "partnership" program events	N/A	1,500	1,500	0	5,000
*Performance Measure revised in FY20.					

ARTS AND CULTURE

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<u>Old Town</u>					
# of collaborative events with cultural entities/organizations	5	*N/A	*N/A	*N/A	*N/A
# of community sponsored events	55	*N/A	*N/A	*N/A	*N/A
# of events and concerts implemented	N/A	39	55	0	63
Attendance at collaborative events with cultural entities/organizations	70,000	*N/A	*N/A	*N/A	*N/A
Total attendance of events and concerts	N/A	21,600	14,000	0	45,000
# of Gazebo Rentals	N/A	13	20	0	24
Attendance of Gazebo Rentals	N/A	2,135	3,000	0	3,500
*Performance Measure revised in FY20.					
<u>South Broadway Cultural Center (SBCC)</u>					
# of collaborative events with cultural entities/organizations	54	*N/A	*N/A	*N/A	*N/A
# of "partnership" program events	N/A	38	30	0	24
Attendance at collaborative events with cultural entities/organizations	10,964	*N/A	*N/A	*N/A	*N/A
Attendance at "partnership" program events	N/A	1,225	725	0	3,600
*Performance Measure revised in FY20.					
<u>Special Events</u>					
Attendance at collaborative events with cultural entities/organizations - Delete FY20	10,000	N/A	N/A	*N/A	N/A

PRIOR YEAR ACCOMPLISHMENTS

Community Events

- Transformed events and programming into virtual and in-person (but socially distanced) experiences while continuing to support local businesses and artists.
- Continuously improved the online special events permitting process to ensure the ease of use accompanied with customer service for both the departments and the event planners.
- Re-launched the Public Access Studio with improved equipment, facilities, services and access at 519 Studios.
- Began 24/7 streaming of all four PEG channels (GOV-TV, Education, Local Origination and Public Access) and launched One Albuquerque Media on ROKU and Apple TV OTT services increasing ease of access to and the dissemination of public programming.



Biological Park

- BioPark's education team didn't allow the COVID-19 closures to impact their mission. By shifting from standard field trips to virtual programs, they reached almost 2,000 students through 80 programs. These fun and interactive 30-minute programs use Google Meet and Zoom to bring animals into classrooms whether being in-person or at home.
- Utilized the spring 2020 closure to make a variety of upgrades at the zoo such as pool renovations for animals, walkway improvements and beautification projects. Also made great progress on the expansions and renovations in the Australia and Asia exhibits.
- Aquatic Conservation Facility marked 20 years of its participation in conservation efforts to help save the Rio Grande silvery minnow, an endangered species native to New Mexico. Staff released 34,000 fish into the river.

Albuquerque Museum

- The global fascination with Mexican artist Frida Kahlo came to New Mexico in "Frida Kahlo, Diego Rivera, and Mexican Modernism" on view at the Albuquerque Museum February 6 – May 2, 2021. To accommodate larger

ARTS AND CULTURE

audiences during a time of reduced occupancy, the museum offered extended evening hours each week during the entire run of the exhibition.

- Presented “30 Americans” traveling exhibition featuring 30 of most significant global contemporary artists as the first major exhibition after 6 months of pandemic closure. This important exhibition focusing on black artists from the United States was on view from October 3, 2020 – January 3, 2021.
- Provided a diverse array of virtual programming during the pandemic including fully digital presentations of “Trinity: Reflections on the Bomb” and “Seven Generations of Red Power in New Mexico” and the dynamic series focusing on New Mexico history, “Picture This: A Podcast from the Photo Archives of the Albuquerque Museum.” These assets are available on line and have been accessed by viewers across the country and around the world.

Balloon Museum

- Opened new exhibition “In Their Words: Stories by Women on the Ground and in the Air” featuring women throughout the history of ballooning from around the world and right here in Albuquerque.
- Completed and opened “Elevation Station” - the Balloon Museum’s hands-on interactive youth exhibition.

Public Library - Albuquerque/Bernalillo County

- Loaned over 1.5 million digital books, movies and music plus over 2 million paper books, DVD’s, CD’s, cake pans, literacy kits and ukuleles!
- Offered more than 3,800 online Homework Help sessions.

Public Art

- Purchased and/or acquired over 150 works from local artists and added quality visual art to the Public Art Collection, 28 of which were purchased from artists whose work had already been accepted into the canceled 2020 Spanish and Indian Markets.
- The Urban Enhancement Trust Fund granted relief to exactly 150 awards to arts and cultural organizations who were able to provide exceptional programming and creative services to the citizens of Albuquerque during a difficult time.

<i>PRIORITY OBJECTIVES</i>

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT – COMMUNITIES THROUGHOUT ALBUQUERQUE ARE LIVABLE, SUSTAINABLE AND VITAL.

- OBJECTIVE 1. Complete construction on the Australia exhibit by June 2022. Update SharePoint with status by end of FY/22.

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT GOAL – RESIDENTS ARE ENGAGED IN ALBUQUERQUE’S COMMUNITY AND CULTURE.

- OBJECTIVE 1. Open the International District Library to the public by November 2021 and offer at least 6 days per week of services. Update SharePoint with status by end of FY/22.
- OBJECTIVE 2. Open a new train experience for BioPark visitors at the Heritage Farm by November 2021. Update SharePoint with status by end of FY/22.

AVIATION

The Aviation Department operates two municipal airports: The Albuquerque International Sunport (Sunport), which covers approximately 2,200 acres on Albuquerque’s east side; and Double Eagle II (DE II) Reliever Airport, which covers approximately 4,500 acres on Albuquerque’s west side.



The Albuquerque International Sunport, known for its distinct southwestern architecture and cultural décor, is New Mexico’s largest commercial airport, welcoming over 5 million passengers each year. The Sunport boasts a large art collection with rotating special exhibits, New Mexican cuisine, and many local artisanal gifts. Served by 8 major carriers, the Sunport offers non-stop service between Albuquerque and more than 20 destinations, all with worldwide connectivity. The Albuquerque International Sunport is the Gateway of New Mexico. The Sunport is more than just an airport – it is a cultural gateway that welcomes tourists from all over the world. It is home to distinctive architecture, outstanding collections of southwestern art, delicious local cuisine, and distinctive gift shops, with many amenities to offer passengers and visitors. The Sunport is owned and operated by the City of Albuquerque and is committed to providing a safe, clean, and passenger-friendly facility for business and leisure travelers alike.



DE II is an active general aviation facility on Albuquerque’s west side. There are approximately 240 based aircraft and 120,000 annual operations comprising training, military, air ambulance, charter, private and corporate flights. The airport sits at an elevation of 5,834 feet above sea level and is located approximately eight miles north of Interstate 40 at the top of Nine Mile Hill on Albuquerque’s West Mesa.

MISSION

We strive to be a first-class airport connecting families, businesses and cultures while prioritizing safety, diversity, sustainability and accessibility.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	17,979	22,921	22,930	17,506	23,444	523
OPERATING	13,870	17,589	17,783	11,114	17,083	(507)
CAPITAL	14	0	3	3	0	0
TRANSFERS	42,136	26,806	26,806	26,712	27,713	908
GRANTS	0	0	0	0	0	0
TOTAL	73,999	67,316	67,522	55,334	68,240	924
TOTAL FULL-TIME POSITIONS	294	294	294	294	293	(1)

BUDGET HIGHLIGHTS

The approved FY/22 operating budget for the City’s two airports, including transfers for capital and debt service needs, is \$66.5 million, or an increase of 2.3% from the FY/21 original budget of \$65 million. The FY/22 budget includes \$38.8 million for operations and \$27.7 million in transfers to other funds.

Technical adjustments include funding of \$130 thousand for increased medical and dental benefits and insurance administration expenses and funding of \$549 thousand for a 3% COLA, subject to negotiations for positions associated with a union. The department’s risk assessments increased by \$155 thousand. Internal service allocations increase fleet costs by \$72 thousand, telephone costs by four thousand dollars, and radio costs by two thousand dollars; and decrease network costs by four thousand dollars. Indirect overhead increases by \$682 thousand. The budget has a decrease of \$83 thousand for the one-time employee medical premium offset given in FY/21. It also includes contract escalators totaling \$42 thousand.

As a result of reorganization, the budget’s 293 full-time positions is a decrease from the FY/21 original budget by one FTE with the elimination of an IT manager position.



AVIATION

A transfer to the debt service fund is not needed in FY/22 due to sufficient availability of fund balance. The approved FY/22 budget for the Aviation Debt Service Fund is \$1.8 million, a decrease of \$553 thousand from the original FY/21 budget. The department continues its effort to pay down existing debt before incurring new debt.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>AIRPORT OPERATING FUND - 611</u>						
AV-Mgt and Prof Support	4,766	5,934	6,013	4,250	6,548	614
AV-Ops, Maint and Security	25,908	33,633	33,760	23,336	33,814	181
AV-Trsf Cap and Deferred Maint	39,000	23,000	23,000	23,000	23,000	0
AV-Trsf to General Fund	2,002	2,443	2,443	2,443	3,125	682
TOTAL AIRPORT OPERATING FUND - 611	71,676	65,010	65,216	53,028	66,487	1,477
<u>AIRPORT REVENUE BOND D/S FUND - 615</u>						
AV-Debt Svc	2,323	2,306	2,306	2,306	1,753	(553)
TOTAL APPROPRIATIONS	73,999	67,316	67,522	55,334	68,240	924
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	73,999	67,316	67,522	55,334	68,240	924

REVENUE



The Airport Fund is an enterprise fund of the City and is self-sustaining. The revenues are comprised of airline and non-airline revenues. The airline revenues are from the Signatory Airlines, Affiliate Airlines, Commuter Airlines, Air Cargo Airlines, and Non-Signatory Airlines. The non-airline revenues are from rental agreements, fees, charges, grants, interest and other miscellaneous fees. Major revenues are reflected in the table below.

Enterprise revenues for FY/22 are estimated at \$61.4 million, a 37% increase from the FY/21 original budget amount of \$44.9 million. With relaxed COVID-19 pandemic restrictions at the state level, vaccinations, and anticipated increases in travel during the upcoming year, the number

of travelers coming through the Sunport is expected to increase. The department will monitor revenues and implement proactive measures and use American Rescue Plan grant funding to mitigate any declines and help offset any losses.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
611 - Aviation Operating Concessions	13,743	8,466	6,108	11,300	2,834
611 - Aviation Operating Airline Rents	9,041	11,155	9,724	11,121	(34)
611 - Aviation Operating Airport Parking	9,154	5,513	3,812	8,864	3,351
611 - Aviation Operating PFC	7,201	5,300	1,621	7,800	2,500
611 - Aviation Operating Airfield	6,300	4,816	3,807	7,573	2,757
611 - Aviation Operating Car Rental	4,206	1,816	1,730	4,316	2,500
611 - Aviation Operating GA-ABQ	3,085	1,441	1,441	3,390	1,949
611 - Aviation Operating Air Cargo	2,200	2,191	2,191	2,239	48
611 - Aviation Operating Leased Properties	1,733	1,500	1,469	1,600	100
611 - Aviation Operating GA-DEII	670	722	679	722	0
611 - Aviation Operating Federal Grants	339	352	(245)	707	355
611 - Aviation Operating Security Services	613	535	158	680	145
611 - Aviation Operating Interest earnings	1,188	300	306	450	150
611 - Aviation Operating U.S. Govt Agencies	493	494	494	260	(234)
611 - Aviation Operating AV-Miscellaneous	203	100	106	150	50
611 - Aviation Operating Tenant Fees	110	100	93	123	23
611 - Aviation Operating Other Miscellaneous	100	99	154	100	1
611 - Aviation Operating Property sales and recovery	4	-	34	-	-

AVIATION

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
Total revenue generated at DE II airport	\$626,582	\$626,582	\$616,400	\$616,400	\$776,750
Airline revenue per enplaned passenger	\$6.95	\$6.95	\$7.08	\$15.50	Remove
Non-airline revenue per enplaned passenger	\$18.36	\$18.36	\$16.72	\$13.45	\$12.50
Landing Fees	\$2.71	\$2.71	\$2.46	\$3.77	\$7.50
Airline costs per enplaned passenger	\$8.05	\$8.05	\$7.65	\$15.15	\$11.50
Electrical costs for the airport system (Sunport and DE II)	\$1.5M	\$1.5M	\$1.5M	1.5M	\$1.7M

PRIOR YEAR ACCOMPLISHMENTS

- ➔ Maintained A+ and A1 rating with Standard and Poors, Fitch and Moody's.
- ➔ Airline cost per airline passenger maintained below ten dollars threshold.
- ➔ Maintained consistent Covid-19 communications/messaging to general public, in terminal and internally.
- ➔ Received two ACI-NA MarCom Awards.
- ➔ Received an "Albuquerque 30" Award from American Advertising Federation – New Mexico.
- ➔ Developed and implemented a successful in-house advertising program.
- ➔ Created a comprehensive out-of-market advertising campaign to enhance recovery of air travel and tourism.
- ➔ Implemented New Genetec Security and Video Surveillance System.
- ➔ Implemented Airport-wide Everbridge Emergency Notification System.
- ➔ Began construction of TAXIWAY E Phase B.

CHIEF ADMINISTRATIVE OFFICE

The Chief Administrative Office Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,620	1,784	1,784	1,733	1,934	149
OPERATING	215	152	158	109	222	70
CAPITAL	0	0	0	0	0	0
TRANSFERS	127	135	135	136	49	(86)
GRANTS	0	0	0	0	0	0
TOTAL	1,962	2,072	2,078	1,978	2,205	133
TOTAL FULL-TIME POSITIONS	14	14	14	14	14	0

BUDGET HIGHLIGHTS

The FY/22 approved General Fund budget for the Chief Administrative Office is \$2.2 million, an increase of 6.4% or \$133 thousand above the FY/21 original budget. The increase is primarily due to fully funding a Deputy CAO position created in FY/21. Technical adjustments include nine thousand dollars in personnel to cover the increase cost of medical and dental premiums as well as the increase to the insurance administration fee. Internal service costs associated with communication, fleet and network decrease by four thousand dollars and risk assessments decrease \$82 thousand.

The budget decreases by five thousand dollars for the one-time FY/21 employee medical premium offset and restores \$74 thousand for the FY/21 CARES reduction.

Additionally, the budget includes funding of \$56 thousand for a 3% COLA, subject to negotiations for union positions, plus an increase of \$70 thousand to contractual services.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CA-Chief Admin Officer Prog	1,962	2,072	2,078	1,978	2,205	133
TOTAL APPROPRIATIONS	1,962	2,072	2,078	1,978	2,205	133
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	1,962	2,072	2,078	1,978	2,205	133

CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department consisting of a number of diverse, city-wide, financial programs. Although the department maintains appropriations in the General Fund for salaries and benefits in the early retirement program, it does not have a director or positions. Appropriations for debt service payments and city-match funds for operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	5,273	6,016	6,016	8,176	7,000	984
OPERATING	112,417	160,858	162,226	241,894	120,383	(40,475)
CAPITAL	0	0	0	0	0	0
TRANSFERS	14,145	11,700	12,300	12,300	11,392	(308)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	131,835	178,574	180,542	262,369	138,775	(39,799)

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved General Fund budget for City Support is \$34.7 million, a 7.9% decrease from the FY/21 original budget of \$37.6 million. It includes an \$11 thousand increase in contracts for lobbyists, a one million dollar increase for early retirement appropriations, the removal of \$16 thousand for a one-time employee medical premium offset that was provided in FY/21, and a \$119 thousand adjustment to fund the open and ethical elections program. GRT administration fees due to the State decrease by \$327 thousand. Transfers to the Lodgers' Tax and Hospitality Fee Funds to provide support to cover associated debt in the Sales Tax Debt Service Fund decrease by a total of \$2.3 million; and, as a result of debt refunding, the budget decreases its transfer to the Sales Tax Refunding Debt Service Fund by \$3.4 million.

The budget also includes an \$800 thousand reduction to the Vehicle and Computer Replacement Fund and total one-time funding of \$3.8 million in transfers to the Capital Acquisition Fund for budget software and to restore budget for LEDA projects.

Sales Tax Debt Service Fund - 405

FY/22 approved funding for the Sales Tax Refunding Debt Service Fund is \$25.2 million. This is an increase of \$2.6 million above the FY/21 original budget of \$22.6 million.

General Obligation Bond Debt Service Fund - 415

The approved budget for the FY/22 General Obligation Bond Debt Service Fund is \$88.7 million. The 33% decrease from the FY/21 budget of \$131.6 million is the result of a \$60.7 million additional principal payment in FY/21 that was paid with refunding proceeds posted in FY/20.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CI-Dues and Memberships	485	504	504	502	504	0
CI-Early Retirement Program	5,273	6,016	6,016	8,176	7,000	984
CI-GRT Administration Fee	457	5,400	5,400	5,400	5,073	(327)
CI-Joint Comm on Intergovt	202	219	219	190	230	11
CI-Open & Ethical Elections	641	592	592	592	711	119
CI-Winrock TIDD Program (393	0	0	0	0	0
CI-GF Transfer to CIP Fund	1,750	1,000	1,100	1,100	3,800	2,800
CI-GF Trfr to Lodge/Hospitalty	0	3,500	3,500	3,500	1,192	(2,308)
CI-GF Trsf to Op Grants Fund	5,895	6,000	6,000	6,000	6,000	0
CI-GF Trsf to Sales Tax Fund	13,480	13,203	13,203	13,203	9,767	(3,436)
CI-Trsf to Veh/Comp Replace	6,500	1,200	1,200	1,200	400	(800)
CI-GF Trsf to Risk Mgt Fund	0	0	500	500	0	0
TOTAL GENERAL FUND - 110	35,076	37,634	38,234	40,363	34,677	(2,957)

CITY SUPPORT

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<u>SALES TAX DEBT SERVICE FUND - 405</u>						
CI-Sales Tax Debt Svc	39,757	22,583	23,951	103,649	25,159	2,576
<u>GENERAL OBLIGATION BOND D/S FUND - 415</u>						
CI-GO Bond Debt Svc	70,482	131,560	131,560	131,560	88,706	(42,854)
TOTAL APPROPRIATIONS	145,315	191,777	193,745	275,572	148,542	(43,235)
Intradepartmental Adjustments	13,480	13,203	13,203	13,203	9,767	(3,436)
NET APPROPRIATIONS	<u>131,835</u>	<u>178,574</u>	<u>180,542</u>	<u>262,369</u>	<u>138,775</u>	<u>(39,799)</u>

CIVILIAN POLICE OVERSIGHT AGENCY

The Civilian Police Oversight Agency (CPOA) receives and investigates complaints and compliments about the Albuquerque Police Department (APD) from community members. The CPOA also reviews APD practices and policies in order to make policy recommendations to the Chief of Police, the Mayor and City Council. City Ordinance mandates that the CPOA function as independently as possible from City Administration and City Council in order to carry out the Agency's mission free of any perceived or actual bias. The CPOA seeks to foster and perpetuate policing policies and practices that effectively maintain social order and which at the same time foster mutual trust and cooperation between police and community members.

MISSION

The mission of the Civilian Police Oversight Agency (CPOA) is to provide a means for receiving complaints and compliments about Albuquerque Police Department (APD) employees; to conduct prompt, impartial, and fair investigation of all complaints from the community against APD; and to provide for community participation in setting and reviewing APD policies, practices, and procedures.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	625	1,081	1,081	797	1,426	346
OPERATING	127	256	256	289	279	23
CAPITAL	0	0	0	0	0	0
TRANSFERS	10	18	18	18	4	(14)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	762	1,355	1,355	1,104	1,709	354
TOTAL FULL-TIME POSITIONS	9	14	14	14	16	2

BUDGET HIGHLIGHTS

The approved FY/22 General Fund budget is \$1.7 million, an increase of 26.1% or \$354 thousand above the FY/21 original budget. In FY/22, the budget includes an increase of \$33 thousand for a 3% COLA which is subject to negotiations for positions associated with a union and a decrease of two thousand dollars for the deletion of the one-time medical offset funding. Technical adjustments include seven thousand dollars for health benefits and an increase to the insurance administration fee. Internal service costs for communication and risk are decreased by \$13 thousand. The approved budget also adds \$70 thousand for a Policy Analyst position and \$90 thousand for an Investigator position. One-time funding of \$21 thousand is included to provide equipment for investigative staff.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CP-Civilian Police OS Agency	762	1,355	1,355	1,104	1,709	354
TOTAL APPROPRIATIONS	762	1,355	1,355	1,104	1,709	354
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	762	1,355	1,355	1,104	1,709	354

COMMUNITY SAFETY

The Albuquerque Community Safety Department (ACS) dispatches first responders to 911 calls with or without other first responders from the police and fire departments. Albuquerque Community Safety responders may have backgrounds as social workers, peer to peer support, clinicians, counselors, or similar fields. It is a first-of-its-kind cabinet-level department responding to calls on inebriation, homelessness, addiction, and mental health. It will work alongside APD and AFR as a third option for 911 dispatch. It was created from a unique, Albuquerque idea based on programs the City developed and tested with the community.



MISSION

To create a new model for community safety through a first-of-its-kind cabinet-level department that will respond to calls and do outreach for inebriation, homelessness, addiction, and other issues that do not require a police or EMT response.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	0	1,402	1,201	338	5,129	3,727
OPERATING	0	1,069	1,270	1,187	2,039	970
CAPITAL	0	0	0	306	570	570
TRANSFERS	0	0	0	150	4	4
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	0	2,471	2,471	1,980	7,742	5,271
TOTAL FULL-TIME POSITIONS	0	13	13	18	61	48

BUDGET HIGHLIGHTS

The FY/22 approved General Fund budget is \$7.7 million. It includes a funding increase of \$57 thousand for a 3% COLA, subject to negotiations for positions associated with a union, and \$15 thousand for health benefit increases. Other personnel changes include the mid-year creation of six positions at a total cost of \$671 thousand, which is offset by a \$610 thousand reduction in contractual expenditures and the return of one position to Family and Community Services at a cost of \$61 thousand.

Non-personnel adjustments include the elimination of non-recurring co-location costs of \$30 thousand, a \$266 thousand increase to pay for the Better Way Van Service and other operational expenses, and increases to telephone and fleet allocations of \$12 thousand and four thousand dollars, respectively.

Also in FY/22, the department's second year of operation, the budget includes an increase of \$4.4 million that consists of \$3.2 million for 43 additional FTE composed of community safety responders, an emergency community response team, and other office personnel; and \$1.2 million for related vehicles and operational expenses. Other approved increases include an additional \$250 thousand for vehicles, \$250 thousand for contractual term staff, and \$40 thousand for outreach communication.

With the mid-year position changes resulting in a net increase of five FTEs and the approved addition of 43 FTEs, the FY/22 budget supports a total of 61 FTEs which is an increase of 48 FTEs from FY/21.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CM-Strategic Support Program	0	2,471	2,471	1,980	7,742	5,271
TOTAL GENERAL FUND -110	0	2,471	2,471	1,980	7,742	5,271
TOTAL APPROPRIATIONS	0	2,471	2,471	1,980	7,742	5,271
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	0	2,471	2,471	1,980	7,742	5,271

COMMUNITY SAFETY

INNOVATION

The City is committed to continuous improvement and continually seeks ways to better understand and manage its operations. This year, City Council and Mayor Tim Keller’s administration have decided to reimagine how the City looks at performance and progress measures for services to the Albuquerque community. To kick off this work, ACS is one of six departments piloting this new approach. As such, the performance measures section will look different from the rest of the departments in this document.

Performance measures include meaningful results and outputs that aim to influence the larger outcomes the City strives to actualize. Measures are organized by the core services that ACS will provide.

PERFORMANCE MEASURES

CORE SERVICES

ACS will provide two core services:

- Safety Intervention
- Prevention & Outreach

The performance measures in the following tables capture ACS’s ability to perform these services at a high level.

Safety Intervention

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Diversion	# calls diverted from police intervention					
	# calls that avoided transport to hospitals					
Community Support	# referrals made to partners or NGO's					
	% utilization of referrals provided					
Equity	% responders that speak a second language					
	% of workforce that is representative of Albuquerque population					
Preparedness	Total training hours per responder					

Prevention & Outreach

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Strong community partnerships	# of Active Partners					
Prevention	# frequent 911 callers contacted					
	# early risk individuals contacted					
	# self-initiated interactions					
Community engagement	# hours attending community events per responder					
	# Community engagement meetings and events that specifically work with most impacted communities.					

**ACS is a new department with no available, historical baselines. Therefore, no benchmarks are available for FY2022.*

PRIOR YEAR ACCOMPLISHMENTS

- In the summer of 2020 ACS launched its planning and development phase.
- Six months of a successful community engagement process included:
 - Receiving 2,858 responses to the ACS Community Input survey.
 - Receiving over 1,000 public comments.
 - Hosting seven virtual-facilitated engagement events with over 400 individuals in attendance.
 - Meeting with over 100 individuals/organizations in-person and via Zoom.

COMMUNITY SAFETY

- Providing information at 20 public meetings or events statewide.
- Attending 10 national invitations to present or listen to other cities interested in the ACS model.
- Developed and distributed a Community Engagement Report: <https://documents.cabq.gov/acs/acs-community-engagement-report-v9.pdf>.
- Created the first ACS Community Stakeholder Committee made up of city, county, and state employees; and community, and mental and behavioral health experts.
- Incorporated the Mobile Crisis Team that once lived within Hope Works. This includes 4 licensed clinicians who co-respond with a crisis intervention unit officer to high acuity 911 calls.
- Along with 14 other cities, ACS was accepted into the Bloomberg Philanthropies What Works Cities 8-week sprint session on alternative response to policing. <https://www.cnn.com/2021/06/04/us/police-alternate-response-mental-health/index.html>
- Hired ACS Leadership: director, deputy of field response and deputy of administration and policy, along with additional staff including: HR/fiscal agent, ACS licensed clinical supervisor, public outreach & performance officer, and seven behavioral health responders to be trained in July ready to take calls in August.
- Held first annual ACS retreat where leadership and team members created a strategic plan for the next 18 months.
- Aligned our plans and some ACS positions with APD's Violence Interruption Program (VIP).
- Renovated and moved into the former Albuquerque/Bernalillo County Water Utility Authority space on the 1st floor of City Hall.
- Created a robust 3-week training plan that includes components of mental and behavioral health such as de-escalation and motivational interviewing, safety, and first aid.
- Created a process addressing how ACS calls will be qualified and dispatched between APD and AFR.
- Made major purchases of IT equipment, radios, and vehicles.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 2.** Continue to follow FY/21 Objective 1 in developing a comprehensive plan for ACS focused on coordinated non-law enforcement response to persons experiencing homelessness and/or behavioral disorders that includes a defined supervisory hierarchy, employee training plan, and addresses the concerns of employees covered under collective bargaining agreements. Update SharePoint with status by end of FY/22.
- **OBJECTIVE 3.** Continue to coordinate and strategize between City's public safety departments, Bernalillo County, community non-profit organizations, and other providers that provide an array of prevention and intervention services. Update SharePoint with status by end of FY/22.
- **OBJECTIVE 4.** Create and implement protocols and policies to include safety protocols, training policies, when ACS will transport individuals, when and how dispatch will refer to ACS, how connections and referrals will happen with outside community organizations. Update SharePoint with status by end of FY/22.
- **OBJECTIVE 5.** Along with meeting regularly with the ACS planning committee and additional stakeholders. ACS will increase trust and collaboration among the public safety departments, and community stakeholders, with short and long-term goals of providing effective, efficient and integrated service to the community. Update SharePoint with status by end of FY/22.

COMMUNITY SAFETY

- OBJECTIVE 6. Create public education campaign strategy that will disseminate information on the services offered by ACS. Update SharePoint with status by end of FY/22.
- OBJECTIVE 7. Explore new ways to generate new sources of revenue through grants opportunities. Update SharePoint with status by end of FY/22.

COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	3,410	3,827	3,827	3,566	4,339	513
OPERATING	962	818	876	875	983	165
CAPITAL	5	0	34	84	0	0
TRANSFERS	440	634	684	684	418	(216)
GRANTS	0	0	0	0	0	0
TOTAL	4,817	5,279	5,421	5,209	5,740	461
TOTAL FULL-TIME POSITIONS	31	31	31	31	34	3

BUDGET HIGHLIGHTS

The approved FY/22 General Fund budget is \$5.7 million, which is an increase of \$461 thousand or 8.7% above the FY/21 original budget. Technical adjustments include funding of \$11 thousand for health benefits, an increase of six thousand dollars for the insurance admin fee, a decrease of \$211 thousand for internal service costs associated with communication and risk, and \$101 thousand for a 3% COLA, that is subject to negotiations for positions associated with a union. A net increase of \$270 thousand is included for an intra-year public information officer, an administrative coordinator, and a fiscal analyst. A net decrease of \$230 thousand is included for the deletion of a neighborhood liaison and two administrative assistant positions. There is a deletion of \$12 thousand for the one-time FY/21 employee medical premium offset funding and an increase in contractual services of \$44 thousand.

In addition, the approved budget includes three new positions which comprise a legal analyst, a special projects analyst and a grant writer for a net increase of \$275 thousand. An additional \$37 thousand is included for the increase in council salary due to the Citizens Independent Salary Commission and a net increase of \$115 thousand in contracts for the Gun Buy Back Program, the Development Design Guidelines, Sparks Lorenzo Scholarship and Girls Scouts of New Mexico – Trails Day Camp.

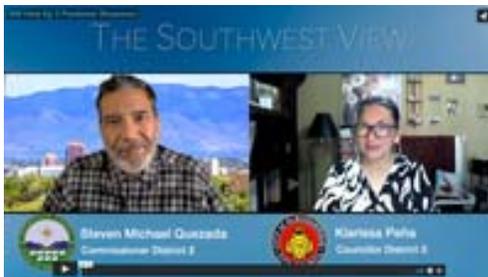
	FY20 ACTUAL EXPENSES (\$000's)	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CL-Council Services Program	4,817	5,279	5,371	5,159	5,740	461
CL-Transfer to CIP Fund	0	0	50	50	0	0
TOTAL GENERAL FUND - 110	4,817	5,279	5,421	5,209	5,740	461

COUNCIL SERVICES

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	4,817	5,279	5,421	5,209	5,740	461
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	<u>4,817</u>	<u>5,279</u>	<u>5,421</u>	<u>5,209</u>	<u>5,740</u>	<u>461</u>

PRIOR YEAR ACCOMPLISHMENTS

- Appropriated \$10,000,000 in aid to small businesses utilizing the Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funds; appropriated over \$1,000,000 in personal protective equipment (PPE) to small businesses with CARES Act funding.
- Amended the Integrated Development Ordinance (IDO) that included provisions for the newly adopted recreational cannabis law from the New Mexico State Legislature.
- Established a policy for the City of Albuquerque to implement an equity criterion that evaluates historic disinvestment in areas of the City with higher populations of people of color, and higher levels of poverty, to be included as part of the City's overall criteria assessment for capital improvements project funding in the 2023 and subsequent General Obligation Bond Programs.
- Updated the City's Professional Services Ordinance to streamline the execution of contracts entered into by the City for professional architectural and design services.
- Temporarily updated various ordinances to loosen restrictions on outdoor dining, outdoor and street retail sales due to the COVID-19 pandemic.
- Approved the use of approximately \$1.3 million in Local Economic Development Act (LEDA) funds to El Encanto, Inc., D/B/A Bueno Foods; Build With Robots, Inc., and Affordable Solar Installation, Inc. for construction, renovation, manufacturing, and research and development facility projects that will create numerous jobs for the City.
- Authorized the use of City bonding authority to issue \$7,578,000 in Industrial Revenue Bonds (IRB's) for use in the improvement and equipping of a facility for a renewable energy production and storage technology and research and development company on behalf of Zia Energy Real Estate, LLC.
- Authorized the use of City bonding authority to issue \$10,000,000 in Industrial Revenue Bonds (IRB's) for the use in the improvement and equipping of a facility for manufacturing on behalf of El Encanto, Inc., D/B/A Bueno Foods.



- Established a policy for the City of Albuquerque to collaborate with local disability employment providers to explore opportunities for creating supported employment opportunities among persons with disabilities.
- Accepted, approved, and authorized the use of \$24 million in Emergency Rental Assistance aid from the U.S. Department of Treasury for emergency rental assistance for those directly or indirectly impacted by the COVID-19 pandemic.

ECONOMIC DEVELOPMENT



The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, the management of contracts for tourism and the Albuquerque Convention Center, and economic development investments.

MISSION

Develop a more diversified and vital economy through the expansion and retention of businesses; develop appropriate industry clusters and recruit target industries; and assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	842	1,700	1,700	1,446	2,140	439
OPERATING	3,492	3,950	5,681	5,092	4,147	197
CAPITAL	31	0	0	0	0	0
TRANSFERS	61	284	284	284	78	(206)
GRANTS	0	0	0	0	0	0
TOTAL	4,425	5,934	7,665	6,822	6,364	430
TOTAL FULL-TIME POSITIONS	12	18	18	19	19	1

BUDGET HIGHLIGHTS

The approved FY/22 General Fund budget is \$6.4 million, an increase of 7.1% or \$423 thousand above the FY/21 original budget. The FY/22 budget includes a deletion of five thousand dollars for a one-time FY/21 employee medical premium offset and a restoration of \$208 thousand for the FY/21 CARES funding reduction.

Other technical adjustments include funding of six thousand dollars for health benefits, an increase of four thousand dollars for the insurance admin fee, a decrease of three thousand dollars for internal service costs associated with communication, risk and fleet. A 3% COLA of \$54 thousand is included in the budget, which is subject to negotiations for positions associated with a union. An increase in funding of \$154 thousand is for an intra-year deputy director position. The budget also includes a decrease in contracts of seven thousand dollars to offset a salary increase for a senior economic developer.

The budget removes one-time funding of \$100 thousand for MRA funding, \$153 thousand for the Small Business Office and \$150 thousand for an MBE disparity study. A CPI Adjustment for the SMG Contract in the amount of seven thousand dollars is included as well as a decrease of \$212 thousand for a transfer to MRA in which the final payment is in FY/21.

In FY/22 the budget includes an increase of \$603 thousand for the Small Business Office, the Hispanic Organization Outreach Support, the Office of MRA, the Asian Business Collaborative, the University MR Area and other promotional contracts.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
ED-Convention Center / ASC	1,596	2,202	2,202	1,562	2,231	29
ED-Economic Development	1,805	2,114	3,224	3,100	2,528	414
ED-Econ Dev Investment	833	474	1,095	1,073	473	(1)
ED-International Trade	191	198	198	181	197	(1)
ED-Office of MRA	0	719	719	679	913	194
ED-Transfer to MRA Fund 275	0	227	227	227	15	(212)
TOTAL GENERAL FUND - 110	4,425	5,934	7,665	6,822	6,357	423

ECONOMIC DEVELOPMENT

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
OPERATING GRANTS FUND - 265						
ED-Project Program (265)	0	0	0	0	7	7
TOTAL APPROPRIATIONS	4,425	5,934	7,665	6,822	6,364	430
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	4,425	5,934	7,665	6,822	6,364	430

PERFORMANCE MEASURES

GOAL 6: ECONOMIC VITALITY -The economy is vital, diverse, inclusive, equitable, sustainable and works for all people.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The economy is diverse in industry and sector.</i>					
Quality of Service rating food and beverage above average	99%	97%	90%	N/A*	90%
Users rating facility cleanliness above average or excellent	99%	96%	90%	N/A*	90%
Users rating facility conditions above average or excellent	100%	98%	85%	N/A*	85%
Users rating of overall ARSC experience above average or excellent	N/A	99%	90%	N/A*	90%
% of total events booked by contractor	81%	88%	75%	N/A*	75%
# film leads	592	610	484	484	500
Film and media expenditures in local economy	\$145M	\$225M	\$249M	\$249M	\$150M
State job training funds awarded to businesses	\$6.3M	\$6.5M	\$5.0M	N/A**	\$5.0M
# existing small businesses assisted by EDD	340	550	300	4,000	300
# of companies recruited	N/A	6	2	2	2

N/A* - Due to COVID-19, the Convention Center has been closed and there is no data to report.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - All entrepreneurs and businesses have opportunities to develop and prosper.</i>					
# existing small businesses assisted by AED	95	45	125	N/A**	125
Increase in payroll at businesses assisted	\$17M	\$37M	\$8M	N/A**	\$8M
# economic base business expansions	22	23	25	N/A**	25
# employees added at expanded businesses	650	984	400	N/A**	400
# of local companies assisted by trade program	19	31	15	44	15
# of international business leads generated for local companies	45	58	15	91	15

N/A** - EDD does not have an executed contract with AED Inc., and there is not data to report.

ECONOMIC DEVELOPMENT

PRIOR YEAR ACCOMPLISHMENTS

ECONOMIC DEVELOPMENT

- Since the onset of the pandemic, the department focused on keeping the bottom from falling out, initiating a \$750,000 grant program in the spring for Albuquerque small businesses—before CARES funding was available—for which we received two national awards.
- Launched the \$10 million Small Business Relief Grant program in October of 2020 and awarded businesses with \$10,000 grants to help them weather the hardships created by public health orders.
- In addition to grants, procured nearly \$1 million in PPE—with a focus on buying from local vendors—and worked with community partners to distribute 4,500 boxes of essential items to local small businesses.



- Close to \$12 million in grants and PPE have been distributed directly to business owners since the onset of the pandemic.
- Supported six businesses through LEDA loans and grants totaling nearly \$1.6 million, which have helped businesses expand, and retain and create jobs in Albuquerque.
- Fast tracked almost \$170 million dollars in needed infrastructure projects, creating hundreds of new jobs.
- In December of 2020, opened the Minority Business Development Agency Center (MBDA) to empower minority-owned businesses by connecting them with opportunities and resources such as accessing capital, identifying and securing contracts, accessing new markets, and receiving training and capacity development support.
- Hired a workforce specialist through a W.K. Kellogg Foundation grant to strengthen workforce training and development programs that lead to better careers for underrepresented workers in our community.
- Launched the Job Training Albuquerque program in January of 2020, which helped 27 companies and 37 employees build high-demand workforce skills at no cost in its first year of operation, and is on-track to quadruple participation in 2021.
- In 2020, began developing the ABQ Home for Life campaign—a marketing program that capitalizes on lifestyle and migration trends accelerated by the pandemic, such as moves away from large cities to more relaxed mid-sized cities. Campaign messaging focuses on Albuquerque’s clean air, abundant sunshine, vast number of parks and hike/bike trails, affordability, low traffic, and diverse culture, as well as job opportunities. Campaign objectives are to boost Albuquerque’s working-age population and expand the tax base; attract workers who will bring in money from outside the state; garner the attention of the businesses that employ them; and diversify our economy.

ONE ALBUQUERQUE
PLANS

INNOVATION RAIL TRAIL
PROPOSED TRAIL ALIGNMENT

METROPOLITAN REDEVELOPMENT



- Developed a \$140 million pipeline of redevelopment projects that will have a catalytic impact on Downtown and the Central Corridor.
- Distributed \$500,000 to more than 100 restaurants and business associations to support outdoor dining strategies during the pandemic closures.
- Initiated the design and public engagement process for the one-mile Rail Trail, which is planned to run from the Railyards to Lomas Boulevard, linking infill development projects, hotels, and the convention center via a unique outdoor urban amenity.

ECONOMIC DEVELOPMENT

<i>PRIORITY OBJECTIVES</i>

GOAL 6: ECONOMIC VITALITY - THE ECONOMY IS VITAL, DIVERSE, INCLUSIVE, EQUITABLE, SUSTAINABLE AND WORKS FOR ALL PEOPLE.

- OBJECTIVE 1. Assist in retention and expansion of business through incentives by: determining qualification, processing applications, drafting required paperwork, and present to approval committees. We will also act as the fiscal agent when appropriate, deposit and release funds, and confirm project compliance. Update SharePoint with status by end of FY/22.
- OBJECTIVE 2. Home For Life – promote Albuquerque as a healthy city and help spur economic recovery as well as incentivize individuals to relocate to Albuquerque. Submit a status report on SharePoint by the fourth quarter FY/22.
- OBJECTIVE 3. Increase the amount of production-support businesses, especially in the areas of post-production, VR/AR, and emerging technologies to support industry needs, locally. Update SharePoint with status by the end of FY/22.

ENVIRONMENTAL HEALTH

The Environmental Health Department leads the City of Albuquerque in protecting the immediate and long-term health, safety and well-being of all citizens. Multiple department programs and divisions focus on public health and environmental threat prevention such as infectious diseases, climate change, environmental contamination, and air pollution. Accordingly, the department provides services such as restaurant inspections, mosquito control, regional air and groundwater monitoring, landfill remediation, and climate change mitigation and adaptation efforts.

In addition to actively monitoring and safeguarding against health risks, the department seeks to educate on and promote public health throughout the Albuquerque community. The department actively seeks to connect science to citizens' lived experiences to achieve solutions that result in a healthier Albuquerque. Engagement activities include cultivating community partnerships, developing public and environmental health guidelines and regulations, policy planning, and compliance assistance.

MISSION

Serve the people of the City by promoting and protecting their environmental health through sustainable management, fiscal accountability, and responsible stewardship. Specifically, through disease prevention, environmental sustainability, and air quality initiatives.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,412	5,695	5,695	4,869	6,573	878
OPERATING	1,120	1,068	1,077	1,253	1,035	(33)
CAPITAL	61	0	8	265	0	0
TRANSFERS	510	661	661	659	629	(32)
GRANTS	1,955	2,745	2,745	2,745	1,831	(914)
TOTAL	8,059	10,168	10,185	9,791	10,068	(100)
TOTAL FULL-TIME POSITIONS	77	81	81	81	83	2

BUDGET HIGHLIGHTS

General Fund



The FY/22 approved General Fund budget for the Environmental Health Department is \$4.2 million, a 20.1% increase or a net increase of \$704 thousand from the FY/21 original budget. Technical adjustments include an \$18 thousand increase for health benefits and a \$78 thousand increase for a 3% COLA that is subject to negotiations for positions associated with a union. Internal service costs associated with communication, risk and fleet decreased by \$27 thousand. In FY/22, the budget includes a decrease of eight thousand dollars for a one-time employee medical premium offset and an increase of \$457 thousand for Coronavirus Relief Fund payroll expenses. One-time funding of \$118 thousand is removed and there is \$18 thousand for an engineer wage adjustment. There is a technical adjustment to include the \$49 thousand for mosquito techs that was not carried into the base budget for personnel and eight thousand dollars for a wage adjustment of an attorney position.

The FY/22 budget provides \$225 thousand for two sustainability positions in the General Fund that will be funded with a transfer from Solid Waste Fund 651. Solid Waste's fee increase supports the creation of more sustainable services for residents. These two positions will work on improving City policies and programs in the areas of waste reductions, and transportation. Lastly there is \$30 thousand for promotion, outreach, and communication for opening up from COVID-19.

Air Quality Fund - 242

The Environmental Health Department's Air Quality Fund was established in FY/95 to comply with the Federal Clean Air Act Amendments of 1990. The fund is comprised of two programs, operating permits and vehicle pollution. The operating permits program monitors and administers permitting for air quality and the vehicle pollution program monitors and administers motor vehicle inspections and maintenance of oxygenated fuels.

ENVIRONMENTAL HEALTH

The FY/22 approved budget for the Air Quality Fund is \$3.9 million, a net increase 2.7%, or \$105 thousand, from the FY/21 original budget. Technical adjustments include an increase of \$16 thousand for health benefits, a decrease of eight thousand dollars for a one-time medical offset and \$75 thousand for a 3% COLA that is subject to negotiations for positions associated with a union. Internal service costs associated with communication, risk and fleet decreased by \$11 thousand. There was also a mid-year addition of an Environmental Health Scientist increasing the personnel budget by \$123 thousand.

Operating Grants - 265

The FY/22 approved budget for the department's grants, which are appropriated in separate legislation, are \$1.9 million in the Operating Grants Fund.

The department's total full-time position count is 83 comprised of 36 in General Fund, 32 in the Air Quality Fund and 15 in the Operating Grants Fund.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
EH-Consumer Health	848	1,199	1,208	1,170	1,610	411
EH-Environmental Svcs	489	679	679	673	712	33
EH-Strategic Support	920	1,070	1,070	1,086	1,310	240
EH-Urban Biology	454	548	556	502	568	20
TOTAL GENERAL FUND - 110	2,711	3,496	3,513	3,431	4,200	704
<u>AIR QUALITY FUND - 242</u>						
EH-Operating Permits	2,032	2,119	2,119	2,024	2,201	82
EH-Vehicle Pollution Management	1,050	1,392	1,392	1,175	1,415	23
EH-Air-Trsf to General Fund	271	323	323	323	323	0
TOTAL AIR QUALITY FUND - 242	3,353	3,834	3,834	3,523	3,939	105
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Environmental Health	1,994	2,838	2,838	2,838	1,929	(909)
TOTAL OPERATING GRANTS FUND - 265	1,994	2,838	2,838	2,838	1,929	(909)
TOTAL APPROPRIATIONS	8,059	10,168	10,185	9,791	10,068	(100)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	8,059	10,168	10,185	9,791	10,068	(100)

REVENUE

General Fund revenues are budgeted at \$1.5 million for FY/22, a decrease of \$342 thousand from FY/21. Air Quality Fund revenues for FY/22 are budgeted at three million dollars, a decrease of \$30 thousand from FY/21. The table on the next page shows the major revenues for both the General Fund and the Air Quality Fund.

Department Generated Fees For Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Restaurant Insp Permit	1,201	1,200	(20)	1,100	(100)
General Fund Food Process Insp Permit	211	226	169	170	(56)
General Fund Swimming Pool Insp Permit	97	125	9	45	(80)
General Fund Contrib- Bernalillo-Shared Ops	152	157	151	151	(6)
General Fund Air Quality Penalties	0	100	0	0	(100)
General Fund Insurance Reimburse from Risk	469	0	0	0	0
242 - Air Quality Fund Author Insp Station Fee	24	25	25	25	0
242 - Air Quality Fund Certified Paper Sales	1,098	1,131	1,100	1,100	(31)
242 - Air Quality Fund Operating Permits Title V	787	802	775	799	(3)
242 - Air Quality Fund Dust Permits	248	261	253	251	(10)

ENVIRONMENTAL HEALTH

Department Generated Fees For Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
242 - Air Quality Fund	Air Quality Permit Fees	694	771	570	704	(67)
242 - Air Quality Fund	Asbestos Notification	59	47	47	60	13
242 - Air Quality Fund	Air Quality Notifications Fees	60	0	67	68	68

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents are informed of and protected from public health risks.</i>					
Consumer Health Protection:					
# of risk based inspections completed	7,500	2,075	7,100	2,657	7,100
Urban Biology:					
# of pesticide applications	1,122	2,428	2,000	1,745	2,000
units of applied pesticides	3,382	32,143*	20,000	18,088	20,000
*Actual FY/20 number reflects a new method of calculating units of pesticides that differs from the previous fiscal year.					

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Consumer Health Protection:					
# food-borne or water-borne health investigations	135	92	125	69	125
# of compliance activities - food safety training	26	9	25	0	25
# of compliance activities - new business guidance	113	107	50	364	50
# of compliance activities - existing business consultation	36	2,602**	2,500**	6,691	2,500**
**Significant increase in compliance activities to food facilities due to COVID-19 and updated public health orders.					
Urban Biology:					
# of units inspected for bed bugs	576	271	550	0	225
# of human cases of vector-borne or zoonotic disease^	6	0	2	0	2
# of veterinary cases of vector-borne or zoonotic disease^	14	7	5	2	5
# of investigated cases of vector borne or zoonotic disease^	10	25	15	13	15
^Reported by calendar year (e.g. FY/19 measures are from January 2019 through December 2019).					

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Air, water, and land are protected from pollution in all areas of the city.</i>					
Environmental Services:					
# of pounds of methane gas destroyed from LA Landfill	1,875,081	1,655,677	1,350,000	1,419,440	1,300,000
# of pounds of chlorinated solvents removed/destroyed from LA Landfill	685	143	135	202	135
Landfill gas measurements taken in buffer zones (1,219 acres)	3,029	3,024	2,480	3,944	2,480
Groundwater samples collected showing protectiveness with no impairment	62	50	55	77	50
Groundwater samples collected with impairment and corrective measures	29	36	35	72	40

ENVIRONMENTAL HEALTH

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<u>Air Quality Operating Permits:</u>					
# permits issued within required regulatory timetable/#permit applications	192/193	144/177	150/150	200/232	135/135
<u>Air Quality Operating Grants:</u>					
Proportion of criteria pollutants within EPA Allowable Levels	20/20	20/20	20/20	20/20	20/20
<u>Vehicle Pollution Management:</u>					
# initial vehicle inspections performed (not including retesting)	258,539	239,954	250,382	253,963	250,382
# vehicle inspection retests performed at VPMD	5,132	3,310	4,384	3,455	4,384
# of vehicle time extensions issued	3,088	2,591	2,930	2,538	2,930
# of completed audits / # of required audits of emissions inspection stations	132/132	133/133	132/132	133/133	133/133
# of new emissions inspectors trained and certified (Initial)	180	135	150	170	150
# of existing emissions inspectors trained and re-certified	360	370	360	345	360
<u>Sustainability:</u>					
# of tons of greenhouse gas emissions reduced (Albuquerque Area)**	N/A	N/A	30,000	24,194	10,000
# of policies, programs or projects executed to improve environmental quality (Albuquerque Area)**	N/A	N/A	8	10	6
# of policies, programs or projects executed to improve environmental quality impacting residents living at or below the federal poverty level**	N/A	N/A	4	4	3
**New measure for FY2021					

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - People are educated and engaged in protecting the environment and preserving natural resources.</i>					
<u>Sustainability:</u>					
# of community outreach activities (social media postings)	N/A	N/A	52	190	52
# of press engagement activities (interviews, news spots)	N/A	N/A	15	17	15
# of educational materials developed (reports, white paper, info flyers, op-eds)**	N/A	N/A	N/A	N/A	5
**New measure for FY2022					

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The community recognizes and addresses the effects of climate change on the environment.</i>					
<u>Sustainability:</u>					
# of community engagement activities (surveys, speaking engagement, event tabling)	N/A	N/A	8	20	8
# local and community partners engaged**	N/A	N/A	N/A	N/A	10
# regional and national partners engaged**	N/A	N/A	N/A	N/A	5
**New measure for FY2022					

ENVIRONMENTAL HEALTH

PRIOR YEAR ACCOMPLISHMENTS

- Guided the City to execute the PNM Solar Direct Voluntary Program, putting the City on track to achieve at least 80% renewable energy use before January 2022.
- Worked with local nonprofits Prosperity Works and Partnership for Community Action to provide over 200 homes of low-income residents with free energy audits and upgrades.
- Managing \$100 thousand contract with Prosperity Works to launch the Community Energy Efficiency Program to provide whole home retrofits to low-income homes in the International District.
- Led community efforts and managed the development of the 2021 Albuquerque Climate Action Plan, the City's first updated climate plan in over a decade.
- Led data reporting efforts that resulted in Albuquerque improving its rank to 40th of 100 U.S. Cities and being named 5th most improved U.S. city on the 2020 ACEEE City Clean Energy Scorecard, as well as achieving LEED for Cities Silver certification.
- Developed and executed contract to install 18 additional EV charging stations in June 2021. By 2022 there will be a total of 34 city owned EV charging stations, up from 2 EV charging stations in 2018.
- Drafted and distributed COVID Safe Pool Guidance for 698 City pools.
- Through continued sampling improvements, Environmental Safety Department (ESD) staff have been able to increase the number of groundwater samples per day. In FY/21 ESD saw an 80% increase in samples per day since FY/20, 153% increase from FY/19, and a 162% increase from FY/18. ESD used fewer sampling days in FY/21 to collect more samples than in any of the previous four Fiscal Years. This lead to less time dedicated to sampling allowing staff to spend time on other projects.
- Environmental Safety Department has collaborated with the New Mexico Water Data Initiative (NMWDI) to make all City groundwater data (groundwater levels and analytical data) available to the public. Initial data was provided in March of 2021 with updates being sent automatically from ESDs EQulS database to NMWDI CKAN Database. NMWDI stated, "The City of Albuquerque is one of the leaders in collaboration and data sharing progress in the state."
- Environmental Safety Department continued to oversee Environmental Remediation at the Rail Yards. Five new groundwater monitoring wells were installed around the site to better characterize the groundwater in the area. In addition, ESD received approval of the North Rail Yards Work Plan, South Rail Yards Work Plan, Rail Yards Soil Management Plan and the North Rail Yards Completion Report. Environmental Safety Department is working closely with the New Mexico Environment Department to receive a Conditional Certificate of Completion for the North Rail Yards.
- The Small Business Assistance Program is assisting over 30 small businesses to comply with air quality requirements and to reduce waste from metal fabrication processes.
- The Monitoring Division received CARES Act funding to establish a mobile hazardous air monitoring trailer to be placed in the San Jose neighborhood for the first 12 months of operation. The project will be fully implemented in the fall of 2021.
- The Vehicle Pollution Management Division completed a greenhouse gas emissions inventory study to support the development of the City's Climate Action Plan.



FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, mental/behavioral health, homeless services, domestic violence, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within programs to allow for performance measures and to align specifically to city goals and desired community conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	15,238	18,825	18,834	14,716	21,401	2,576
OPERATING	28,285	36,222	38,301	32,469	35,403	(819)
CAPITAL	17	0	0	5,000	0	0
TRANSFERS	(963)	1,744	1,744	1,900	1,661	(83)
GRANTS/PROJECTS	25,882	26,850	26,850	26,850	32,140	5,290
TOTAL	68,459	83,641	85,729	80,935	90,605	6,964
TOTAL FULL-TIME POSITIONS	293	296	296	299	313	17

BUDGET HIGHLIGHTS

General Fund

The approved FY/22 General Fund budget for the Department of Family and Community Services is \$58.2 million, an increase of 3.4% or \$1.9 million over the FY/21 budget. There is a decrease of \$8.6 million in non-recurring funding with a continuation of four million dollars in non-recurring funding for the various initiatives listed in the Executive Summary and the Appendix sections of this document.

Technical adjustments include a \$327 thousand increase for a 3% COLA which is subject to negotiations for positions associated with a union, \$91 thousand increase for medical, dental and insurance administrative rate. Three FTE positions were added intra-year for an increase of \$223 thousand. Internal service costs associated with communication, risk and fleet increased by \$211 thousand. In FY/22, the budget includes a decrease of \$64 thousand for one-time employee medical premium offset and restores \$663 thousand from FY/21 CARES funding.

The FY/22 budget provides three million dollars for Supportive housing vouchers, nine FTE and \$786 thousand for Sustainability staffing. It also provides two FTE and \$175 thousand for Community Operations Coordinators, \$160 thousand for the operating costs of the Westside Emergency Housing Center, and two FTE at a cost of \$236 thousand towards public health. There is also four million dollars for the Gibson Medical Center and \$150 thousand for a housing deputy director position.

The professional technical and social service contracts approved budget is \$33 million which consists of \$12.8 million General Fund and \$195 thousand funded from the General fund 3/8% increase in GRT imposed in FY/19. The Public Safety Quarter Cent is estimated at nine million dollars. Funding for all contract types from all funding sources are listed at the end of the department's narrative.

Further, \$50 thousand is provided for a Collective Impact Project, ten thousand dollars for the Tenderlove Community Center Rental Program, \$100 thousand for Cuidando Los Ninos, \$200 thousand for the operational expenses of Sanctioned Encampments, \$30 thousand for Youth Leadership, and \$100 thousand for a Federally Qualified Health Center at the Gateway Medical Center.

FAMILY AND COMMUNITY SERVICES

Operating Grants - 265

The FY/22 approved budget for the department's grants, which is appropriated in separate legislation, are estimated at \$9.5 million in the Community Development Fund (five million dollars of this is from COVID-19 related grant) and \$22.9 million in the Operating Grants Fund. This is a combined increase of \$5.1 million from the FY/21 original budget. Funding for all contract types from all funding sources are listed at the end of the department's narrative.

The department's total full-time position count is 313 for FY/22. The full-time position count in General Fund is 229, an increase of 17 positions as outlined in the narrative above. The Community Development Fund count is 9 and the Operating Grants Fund is 75.

Apartments Fund - 671

In FY/20 the Apartments Fund budget was brought to zero through legislation (reference bill R-2019-089) because there is no mechanism for Monarch Properties to adhere to the budgeted figures. While the expense and revenue amounts were removed from the budget, the transactions will still be tracked by accounting and recorded in the Annual Financial Report.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FC-Affordable Housing	3,212	3,785	5,619	4,665	6,983	3,198
FC-Child and Family Developmt	5,302	6,561	6,567	5,227	6,616	55
FC-Community Recreation	10,689	11,509	11,510	10,210	12,101	592
FC-Educational Initiatives	2,342	2,949	2,949	2,384	2,977	28
FC-Emergency Shelter	5,534	14,079	14,079	14,079	6,099	(7,980)
FC-GMC Gateway Operation	0	0	0	0	4,100	4,100
FC-Health and Human Services	3,600	3,898	3,974	3,815	4,255	357
FC-Homeless Supprt SvcsProg	2,779	3,898	3,898	3,584	3,409	(489)
FC-Mental Health	3,083	3,300	3,380	3,227	3,977	677
FC-Strategic Support	1,621	2,162	2,195	2,189	3,251	1,089
FC-Substance Abuse	3,178	3,016	3,074	3,071	3,209	193
FC-Violence Intervention Pgm	0	0	0	0	1,007	1,007
FC-Youth Gang Contracts Prog	812	1,155	1,155	1,155	218	(937)
TOTAL GENERAL FUND - 110	42,151	56,312	58,400	53,606	58,202	1,890
<u>COMMUNITY DEVELOPMENT FUND -</u>						
Project Program (205) - FCS	3,523	4,554	4,554	4,554	9,510	4,956
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - FCS	22,785	22,775	22,775	22,775	22,893	118
<u>APARTMENTS FUND - 671</u>						
FC-Apts Trsf to Debt Svc	2,787	0	0	0	0	0
TOTAL APARTMENTS FUND - 671	2,787	0	0	0	0	0
TOTAL APPROPRIATIONS	71,246	83,641	85,729	80,935	90,605	6,964
Intradepartmental Adjustments	2,787	0	0	0	0	0
NET APPROPRIATIONS	68,459	83,641	85,729	80,935	90,605	6,964

REVENUE

FY/22 General Fund revenues are estimated at two million dollars, \$73 thousand less than the FY/21 approved budget. Major General Fund revenues are reflected in the table. The deletion of estimated revenues for the Apartments Fund are explained above in the budget highlights section.

FAMILY AND COMMUNITY SERVICES

Departments Generated Fees for Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Latch Key Fees	405,253	861,000	400,000	665,000	(196,000)
General Fund	Chgs For Child Care Svcs	429,268	558,000	558,000	558,000	-
General Fund	Multi-Service Ctr Rental	396,736	365,000	365,000	362,000	(3,000)
General Fund	Contrib- Bernalillo-Shared Ops	461,619	-	200,000	200,000	200,000
General Fund	Community Ctr Chgs And Fees	58,900	132,000	135,000	135,000	3,000
General Fund	Contributions And Donations	95,379	-	-	75,000	75,000
General Fund	Extended Care Fees	18,486	43,000	43,000	43,000	-
General Fund	Other Misc Revenue-Nontax	58,381	12,000	6,000	6,000	(6,000)
671 - Apartments Fund	Rent Of City Property	3,868,071				
671 - Apartments Fund	Contributions	2,400,000				

INNOVATION

The City is committed to continuous improvement by assessing how to better manage operations. This year, Mayor Tim Keller's administration and City Council have decided to reimagine how the City looks at performance and progress measures for services to the Albuquerque community. To kick off this work, FCS is one of five departments piloting this new approach. As such, these performance measures sections will look different from the rest of the departments in this document.

The Performance Measures include meaningful results and outputs that aim to influence the larger outcomes the City strives to actualize. Measures are organized by the major outcomes designated by the Department of Family and Community Services (FCS) along with the core services they provide. There is also other valuable information the public should know about departments. Accordingly, the new *Department by the Numbers* section illustrates many of the activities departments perform to service the community as well as short-term objectives they are currently striving to achieve.

DEPARTMENT BY THE NUMBERS

Data Point	Actual FY/19	Actual FY/20	Target FY/21 (If Applicable)	Est. Actual FY/21	Target FY/22 (If Applicable)
# of Community Centers	22	22	N/A*	22	22
# of Health and Social Services Centers (HSCCs)	4	4	N/A*	4	4
# of facilities and properties serviced by FCS	73	73	N/A*	73	73
# of completed affordable housing units funded by FCS (since 2007) that are owned and operated by non-profit agencies	Data not available	1,031	N/A*	1,099	1,076
# of mixed income rental units owned by FCS:	504	504	N/A*	504	504
# of summer lunch program meal sites	151	80	N/A*	80	100
# of the 25 Child Development Centers that received NAEYC (National Association for the Education of Young Children)	21	21	N/A*	21	21
# of social services contracts managed by FCS	176	195	N/A*	254	260

*New measure being implemented for FY/22 so no target established for FY/21

PERFORMANCE MEASURES

CORE SERVICES

The Family and Community Services Department has established an outcome-guided social services contracting process. Core services fit in these outcome categories:

- Increase Housing Stability
- Increase Behavioral Health Stability
- Increase Individual and Family Resilience
- Seniors are Able to Age with Dignity
- Increase Public Safety

FAMILY AND COMMUNITY SERVICES

The performance measures in the following tables provide an overview of core services provided in these outcome areas. Indicators noted with ^symbol were impacted by the COVID-19 pandemic.

Increase Housing Stability

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Emergency Housing	# of homeless people provided emergency shelter	1,069	5,660	6,660	3,974*	3,500*
					*correcting errors from previous reports	
Supportive Housing	# of formerly homeless households provided with supportive housing (rental assistance plus supportive services)	750	742	601	930	950
	% formerly homeless who are still in housing program or who have exited to permanent housing by the end of the contract year	95%	90%	90%	91%	90%
Prevention of Homelessness	# of people served with eviction prevention assistance	306	632	750	2800^	750
	% of families still housed 3 months after eviction prevention assistance	78%	84%	80%	80%	80%
Affordable Housing	# of affordable housing units added to the existing housing inventory (new construction and rehabilitation)	99	57	68	68	153

Increase Behavioral Health Stability

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Mental Health Treatment	# of adults receiving mental health treatment services	N/A	1,600	1,060	46*	50
Substance Use Treatment	# of youth and adults who receive substance use treatment services	N/A	529	985	420^	500
Intensive Case Management and Treatment	# of people with a serious mental illness diagnosis or a demonstrated need for intensive level of services who receive Intensive Case Management or Assertive Community Treatment services	343	371	386	417	386
	*MCT brought in-house to ACS in lieu of contract					

Increase Individual and Family Resilience: Early Childhood Development

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Early Childhood Development	# of children served through the City's Child Development Programs	771	783	796	418^	790
	% of enrolled children meeting or exceeding widely held expectations across the six learning and development domains by age: Social-Emotional, Physical, Language, Cognitive, Literacy and Mathematics Ages: birth-1 yr. olds, 1-2 yr. olds, 2-3 yr. olds, 3 yr. olds, 4yr. olds	No Data	No Data	No Data	No Data	80%
	% of enrolled children up-to-date on a schedule of age-appropriate preventive and primary health care according to the State's EPSDT schedule	98%	95%	95%	95%	97%
Health and Nutrition	% of children who are up to date with immunization or received all possible	95%	93%	95%	94%	95%
	Total # of meals served to children in child development programs	241,200	183,154	265,000	42,464^	255,000

FAMILY AND COMMUNITY SERVICES

Increase Individual and Family Resilience: Youth Enrichment Programming

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Participation	# of teens participating in Teen Nights at Community Centers	442	N/A	1,750	N/A^	500
	# of youth participating in programs during the summer	72,286	23,781	85,000	50,000*	85,000
	# of youth participating in programs during the school year	127,151	113,559	150,000	65,146^	100,000
Career Readiness	# of students enrolled in the Job Mentor Program	1,525	1,758	1,650	1,026^	1,000
	# of Job Mentor Program participants with paid summer internships	160	100	170	103	100

Increase Individual and Family Resilience: Health and Wellness

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Recreation	# of adults attending (registered and guest) community centers	324,500	159,508	325,000	N/A	150,000
	# of adults participating in Therapeutic Recreation programs	11,989	4,720	23,000	N/A	18,000
Food Security	# of food boxes provided through HSCCs	14,352	15,250	17,000	13,732	17,000
	# of summer lunch program meals served	335,827	266,309	350,000	N/A*	350,000
Domestic Violence and Sexual Assault	# of domestic violence survivors who receive support services	N/A	716	592	608	600
	# of people who receive sexual assault services	N/A	398	175	424	175
Access to Assistance	# of people who access Toys for Tots, holiday meals, and utility assistance through HSSCs.	N/A	3,050	6,725	5,131^	6,725
	*will be reported end of summer					

Seniors are Able to Age with Dignity

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Adult Day Care	# of hours of care provided through Adult Day Care	53,250	50,259	53,733	N/A^	53,733
In-Home Care	# of hours of in-home respite care for caregivers	7,600	8,196	12,483	5,171^	12,483
	# of hours of services for Homemaker/Personal In-Home Care	7,225	5,571	8,845	8,829	8,845

Increase Public Safety

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Drop Out Prevention	# of Students Participating in Drop Out Prevention Program	55	66	N/A	24^	55
Gang Prevention	# of youth receiving gang prevention and intervention services through the gang prevention/violence intervention programs	328	210	N/A	125^	250

FAMILY AND COMMUNITY SERVICES

PRIOR YEAR ACCOMPLISHMENTS

Community Recreation & Education and Child and Family Development

- Provided consistent services to children of essential workers during the entire COVID-19 pandemic, including a full-day summer camp, full-day early childhood educational center-based services, and other full-day distance learning programs.
- Staff training was shifted on-line for over 700 employees during COVID-19.
- The City's Meal Programs continued services during the entire pandemic, including serving hot supper meals at community centers; as well as grab and go meals both during the school year and the Summer Meal Program.
- Early Childhood Development centers streamlined a high quality curriculum.



Homeless Programs and Initiatives

- Convened an effective collaboration across governmental, non-profit agencies and hospitals called the *COVID Crushers*. Along with the appointed medical director, the team developed innovative and effective strategies to prevent the spread of COVID-19 among the unhoused population, including rapid- and PCR-testing at the Westside Emergency Housing Center (WEHC) and healthcare provided at COVID-19 isolation sites.
- The WEHC had a lower infection and spread rate than surrounding areas for most of the pandemic.
- Stood up three "Wellness Hotels" to provide COVID-safe non-congregate shelter for unhoused medically vulnerable individuals and families (serving an unprecedented average of 175 children). Residents were offered access to create a housing plan through focused programs. For the over 950 people served at Wellness Hotels over the year, less than 1% (only one individual and one family) tested positive for COVID-19 after moving in.
- Voluntary vaccine events for unhoused population ensured access and WEHC vaccine rate mirrored NM's rate.
- Approximately \$23 million in contracts was administered with non-profits/government agencies to provide services to homeless and formerly homeless through 69 contracts, of which 23 were COVID-related.



Community Development

- **Luminaria Senior Community** was funded in FY20 and began construction of 92 rental units (77 affordable) in January 2021 and is scheduled to be completed by June 2022. The City has allocated \$3,248,123 of HOME funding to this project.
- **Hiland Plaza Apartments** was funded in FY21 and is currently in the due diligence period for its 2021 Low Income Housing Tax Credit (LIHTC) award from the NM Mortgage Finance Authority. Construction of the 92 rental units (75 affordable) is planned to begin in January 2022, scheduled to be completed by June 2023. The City has allocated \$3,586,842 of HOME funding to this project.
- The **Nuevo Atrisco Apartments** at 7909 Central Avenue NW is an 80-unit, mixed income/mixed use multi-family community consisting of 68 affordable and 12 market rate units. Nuevo Atrisco is designed for households with children, containing 21 one-bedroom, 42 two-bedroom, and 17 three-bedroom units. Nuevo Atrisco was funded with \$2,990,000 of Workforce Housing Trust Fund and was completed in September 2020.
- Administered 102 contracts of which 14 were COVID-related.



Area Agency on Aging

- Partnered with our nutrition provider, the Department of Senior Affairs, the Albuquerque Emergency Operations Center and Family and Community Services providers to provide emergency meals to vulnerable homeless adults housed at shelters to minimize exposure and spread. Meals are typically served at congregate settings or delivered to homebound

FAMILY AND COMMUNITY SERVICES

seniors, but during the pandemic providers were able to bring meals to older adults housed in a variety of emergency locations.

- Partnered with the NM Aging and Long Term Services Department and the Albuquerque Emergency Operations Center to provide a series of vaccination clinics beginning in February targeted at our older adults, their caregivers, and the providers of AAA services so when the pandemic is over we can safely resume services. First clinic in February immunized 680 individuals. A total of 1,880 people were vaccinated.
- Supported adult day, evidence-based health promotion, and health clinics using remote services, including daily wellness checks on older adults and their caregivers. With the centers closed, providers developed innovative solutions like Zoom classes and driveway visits to create and maintain connections.

Human Resources

- During a two-week period, conducted virtual onboarding processes for over 425 hires for Summer 2021 Recreation, Lunch, Job Mentors, and other seasonal workers to ensure coverage of activities at Community Centers throughout the City.

Health and Social Services Centers

- The Health and Social Services Centers distributed over \$1.3 million in rental and utility assistance via several different funding streams including: CARES, CBDG, CDBG-Corona Virus and the Special Revenue account. Over 2,800 people benefitted from the assistance with an average of \$2,664 per household.
- The Alamosa Health & Social Service Center expanded food operations with a 900sq/ft food pantry addition.
- In partnership with the US Marine Corps Reserves, the Health & Social Service Centers registered 1,500 families and distributed toys to over 3,000 children for the 2020 Toys for Tots campaign.
- Distributed 13,732 emergency food boxes to families, benefitting over 25,000 people in Albuquerque.

Behavioral Health and Wellness

- Over \$9 million worth of behavioral health and wellness services were funded in our community, leveraging Medicaid funding and collaborative partnerships to extend the impact of City dollars.
- Expanded capacity to serve clients with substance-use disorder treatment by increasing the coverage amount, ensuring telehealth capacity, and expanding available services to serve increased need resulting from COVID-19.
- Collaborated with Albuquerque Celebrates Recovery throughout the entire month of September on an online platform, utilizing social media and zoom to celebrate the thousands of Albuquerqueans in Recovery.
- Partnered with AFR HEART to add Certified Peer Support Workers, directly reaching out to individuals and their families to offer connections to substance use treatment.
- Partnered with funded agencies to ensure needed services continued throughout the COVID-19 pandemic.
- Relaunched our Substance Use Treatment Provider Network as *THE PATH* – Providing Addiction Treatment and Healing.

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)
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Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
Goal 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.					
Area Agency on Aging Grant					
	Bernalillo County Youth and Senior Services	South Valley Project senior support services	95,000	AAA	IG
	Village of Tijeras	Senior support services	95,000	AAA	IG
	City of Albuquerque -Senior Affairs	Senior support services	7,750,000	AAA	IG
	Albuquerque Fire & Rescue	Senior transportation services	75,000	AAA	IG
	Addus Healthcare, Inc.	Homemaker, Respite, Personal Care	185,000	AAA	PT

FAMILY AND COMMUNITY SERVICES

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
	La Vida Felicidad, Inc.	Homemaker, Respite, Personal Care	185,000	AAA	PT
	Premier Home Healthcare, Inc.	Homemaker, Respite, Personal Care	185,000	AAA	PT
	Consumer Direct Care	Homemaker, Respite, Personal Care	185,000	AAA	PT
	Senior Citizens Law Offices	Legal services for seniors	592,500	AAA	SS
	Share Your Care, Inc.	Adult Day Care senior services	641,000	AAA	SS
	Share Your Care, Inc.	Caregiver Respite Adult Day Care services	129,000	AAA	SS
	Cornucopia, Inc.	Caregiver Respite Adult Day Care services	129,000	AAA	SS
	UNM Health Sciences Center	GEHM Clinic senior health screenings	120,000	AAA	SS
	UNM Health Sciences Center	Caregiver training	119,576	AAA	SS
	Roadrunner Food Bank	Senior Hunger Imitative food distribution	85,000	AAA	SS
	Alzheimer's Association	Savvy Caregiver training	80,000	AAA	SS
	Oasis New Mexico	Evidence- Based Health Promotion	43,839	AAA	SS
Total Area Agency on Aging Grant			10,694,915		
Affordable Housing and Community Development Contracts					
	Homewise Homestart	Affordable Homeownership Assistance	1,000,000	CDBG	AH
	TBD	Contractual Services -HUD	10,000	CDBG	AH
	City of Albuquerque Parks & Recreation	Barelas Park Renovation	1,350,000	CDBG	PF
	TBD	ONR Rehab Consultant	87,500	CDBG	PT
	City of Albuquerque Family & Community Services	Eviction Prevention	1,000,000	CARES CDBG	SS
	Homewise	Mortgage assistance to low to moderate income homeowners in response to the Coronavirus pandemic.	500,000	CARES CDBG	SS
	City of Albuquerque -Office of Civil Rights	Fair Housing	10,000	GF	PT
	NM Legal Aid	Landlord-Tenant hotline	75,000	GF	SS
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	270,299	GF	SS
	Supportive Housing Coalition	Permanent housing for homeless families	175,000	GF	SS
	Barrett Foundation	Housing assistance for homeless women	25,000	GF	SS
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	1,715,350	GF QTR	SS
	Supportive Housing Coalition	Permanent housing for homeless families	100,000	GF QTR	SS
	Adelante	Furniture/household goods for newly housed homeless persons	75,000	GF	SS
	HopeWorks	Housing assistance for homeless persons	925,000	GF	SS
	Barrett Foundation	Permanent housing for women w/children	132,502	HESG	SS
	TBD	Cibola Loop Affordable Housing Development/Redevelopment - Rental	2,528,516	HOME	AH
	Enlace Comunitario	Tenant Based Rental Assistance	536,373	HOME	AH
	Greater Albuquerque Housing Partnership	CHDO Operating	51,290	HOME	AH
	Sawmill Community Land Trust	CHDO Operating	51,290	HOME	AH
	TBD	Affordable Housing Development/Redevelopment - Rental /Homeownership	2,710,116	WF HSNG	AH
	Albuquerque Healthcare for the Homeless	Housing assistance for homeless persons	731,585	COC	SS
	Barrett Foundation	Housing assistance for homeless persons	151,354	COC	SS
	Catholic Charities	Housing assistance for homeless persons	298,970	COC	SS
	Cuidando Los Ninos	Housing assistance for homeless families	207,272	COC	SS
	S.A.F.E. House	Housing assistance for victims of domestic violence	389,485	COC	SS

FAMILY AND COMMUNITY SERVICES

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
HopeWorks		Housing assistance for homeless persons	655,659	COC	SS
HopeWorks		Housing assistance for homeless persons	134,436	COC	SS
TLS		Housing assistance for homeless persons	414,963	COC	SS
YES Housing		Nuevo Atrisco Affordable Housing Development/Redevelopment	380,000	State CIP	AH
Albuquerque Housing Authority		Renovate and Improve Public Housing Units	1,500,000	State CIP	AH
Total Affordable Housing Contracts			18,191,960		
Child and Family Development					
Canteen		Meals for children in Child Development Programs	480,000	CYFD	PT
Cuidando Los Ninos		Child Care for children experiencing homelessness	20,000	GF	SS
Cuidando Los Ninos		Child Care for children experiencing homelessness	35,838	CDBG	PS
Total Child and Family Development			535,838		
Community Recreation					
Rhubarb & Elliott		Evening Meals for At-Risk children attending community centers	758,000	CYFD	PT
Mary Alice Aragon		Ceramics Instructor	7,553	GF	PT
Sally Lopez		Ceramics Instructor	7,780	GF	PT
Stephanie Martinez		Ceramics Instructor	7,723	GF	PT
APS - Albuquerque Public Schools		Provide nutritious lunches to low income children during the summer & school breaks	1,232,608	SFP	PT
Total Community Recreation			2,013,664		
Educational Initiatives					
ABC Comm Schools (County MOU) / Charter EMSI		Out of School Time	13,900	GF	SS
Albuquerque Public Schools		Out of School Time	529,137	GF	SS
Albuquerque Public Schools		Job mentor program for youth	208,500	GF	SS
ABC Comm Schools / Homework Diner		Parent After School Community Engagement	15,375	GF	SS
National Dance Institute - NM		Dance services to youth to promote healthy living	26,000	GF	SS
YDI		Job Shadow - Job mentoring services to youth	191,700	GF	SS
ABC Comm Schools / Homework Diner		Parent After School Community Engagement	84,625	GF QTR	SS
ABC Comm Schools (County MOU) / Charter EMSI		Out of School Time	50,000	GF QTR	SS
Albuquerque Public School		Out of School Time	575,000	GF QTR	SS
Albuquerque Public School		Out of School Time / soccer	194,600	GF 3/8	SS
Total Educational Initiatives			1,888,837		
Emergency Shelter Contracts					
Albuquerque Healthcare for the Homeless		Motel vouchers for homeless persons	6,180	GF	SS
HopeWorks		Motel Vouchers for Homeless	50,000	GF	PS
Barrett Foundation		Shelter for women/children	30,256	GF	SS
Heading Home		Emergency shelter for people experiencing homelessness	214,992	GF	SS
Heading Home		Emergency shelter for people experiencing homelessness	2,512,458	GF QTR	SS
TBD- WEHC		Various vendors to operate WEHC	1,691,859	GF	SS
S.A.F.E. House		Domestic violence shelter	234,000	GF	SS
HopeWorks		Displaced tenant services	40,000	GF	SS
TBD		Emergency Shelter Contracts	65,200	GF	SS

FAMILY AND COMMUNITY SERVICES

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
Heading Home - AOC		Emergency shelter for men experiencing Homelessness	39,000	GF QTR	SS
S.A.F.E. House		Domestic violence shelter	201,000	GF QTR	SS
HopeWorks		Day shelter services for people experiencing homelessness	142,000	GF QTR	SS
Good Shepherd		Emergency Shelter Services	63,000	GF QTR	SS
Albuquerque Healthcare for the Homeless		Motel Vouchers for Homeless	95,391	CDBG	PS
Barrett Foundation		Motel Vouchers for Homeless	17,011	CDBG	PS
First Nations Community Health Source		Motel Vouchers for Homeless	56,684	CDBG	PS
Barrett Foundation		Shelter for women/children	54,672	HESG	SS
Heading Home - AOC		Emergency shelter for men experiencing Homelessness	239,972	HESG	SS
Heading Home - WEHC		Emergency shelter for people experiencing Homelessness	285,383	HESG	SS
S.A.F.E. House		to plan, design and construct renovation of cottages for victims of domestic violence, including additional entries and bathrooms, in Bernalillo county;		State CIP	SS
			382,841		
Total Emergency Shelter Contracts			6,421,898		
Health & Human Services					
First Nations Community Health Source		Social & Sub Use Counseling Svcs for Urban Native Americans	203,800	GF	SS
NM Xtreme Sports Assoc		Downtown Teen Center	220,000	GF	SS
PB & J Family Services		Crisis Services to Children who have been abused, neglected and abandoned	6,580	GF	SS
First Nations Community Health Source		Food distribution services	45,000	GF	SS
Roadrunner Food Bank		Food distribution services	180,680	GF	SS
UNM-HSC Young Children's Health Center		Pediatric health care, immunizations, and case management services	161,970	GF	SS
NM CAN		Services for youth aging out of foster care and/or juvenile justice	131,600	GF	SS
Enlace Comunitario		Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	144,500	GF	SS
First Nations Community Health Source		Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	50,000	GF	SS
NM Asian Family Center		Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	100,000	GF	SS
Centro Savila		Early Intervention/Prevention	7,000	GF	SS
Enlace Comunitario		Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	99,336	GF QTR	SS
First Nations Community Health Source		Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	55,000	GF QTR	SS
NM Asian Family Center		Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	26,164	GF QTR	SS
Centro Savila		Services for youth aging out of foster care and/or juvenile justice	200,000	GF QTR	SS
NM CAN		Services for youth aging out of foster care and/or juvenile justice	68,400	GF QTR	SS
New Day		Services for children/youth who have been abused, neglected or abandoned	50,000	GF QTR	SS
PB & J Family Services		Crisis services to children who have been abused, neglected or abandoned	90,250	GF QTR	SS
UNM-HSC Young Children's Health Center		Early Intervention/Prevention	215,632	GF QTR	SS
Centro Savila		Early Intervention/Prevention	107,368	GF QTR	SS
City of Albuquerque Dept. of Senior Affairs		Senior Meals Program	119,300	CDBG	PS

FAMILY AND COMMUNITY SERVICES

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
Three Sisters		Commercial Kitchen and Food Bus Incubator	715,300	State CIP	SS
Alta Mira		Specialized Family Support Services	115,000	State CIP	SS
YDI		Provide Residential Services for homeless youth-Casa Hermosa	321,000	State CIP	SS
Mana de Albuquerque		Provide Support Services to Hermanital Youth Leadership Program	25,000	State CIP	SS
Total Health & Human Services			3,458,880		
Homeless Support Services					
	NM Coalition to End Homelessness	COC Planning	107,954	COC	SS
	NM Coalition to End Homelessness	COC Coordination	15,000	COC	SS
	Albuquerque Healthcare for the Homeless	Dental Services for people experiencing homelessness	229,760	CDBG	PS
	Albuquerque Health Care for the Homeless	Dental Services for people experiencing homelessness	67,400	GF	SS
	Albuquerque Health Care for the Homeless	Support services for persons experiencing homelessness or are precariously housed, behavioral health issues and history of incarceration (City/County Joint Jail Re-entry project)	125,000	GF	SS
	HopeWorks	Provide Housing, Case Management, and Counseling to Chronically Homeless and precariously housed persons with BH Diagnosis	235,250	GF	SS
	APS-Albuquerque Public Schools	APS Title I Services for Children Experiencing Homelessness	80,000	GF	SS
	Barrett Foundation	Supportive Services	25,000	GF	SS
	HopeWorks	Supportive Services	360,000	GF	SS
	Cuidando Los Ninos	Supportive Housing and Case Management	80,500	GF	SS
	Heading Home	Supportive Services for HOME TBRA	230,000	GF	SS
	Heading Home	Supportive Services for ABQ Heading Home	195,000	GF	SS
	Heading Home	ABQ Heading Home Coordination	55,000	GF	SS
	TBD	Street Outreach Coordinator	65,000	GF	SS
	Bernalillo County	Transition coordinator and operations of City/County jail re-entry program	79,310	GF	IG
	NM Coalition to End Homelessness	COC Coordination	31,100	GF	SS
	NM Coalition to End Homelessness	HMIS Coordination	25,000	GF	SS
	HopeWorks	Meals for people experiencing or near homelessness	58,440	GF	SS
	HopeWorks	Wells Park and Barelax cleanup	60,000	GF	SS
	Supportive Housing Coalition	Support services for persons experiencing homelessness or are precariously housed, behavioral health issues and history of incarceration (City/County Joint Jail Re-entry project)	298,000	GF	SS
	-TBD	-Workforce Development and Behavioral Health Services for Homeless and/or Precariously Housed Persons	129,340	GF	SS
	New Mexico Veterans Integration Center	Community Support Shuttle	120,000	GF	SS
	Crossroads for Women	Transitional housing and supportive social services	154,500	GF	SS
	-TBD	-Workforce Development and Behavioral Health Services for Homeless and/or Precariously Housed Persons	660	GF	SS
	HopeWorks	Provide Housing, Case Management, and Counseling to Chronically Homeless and precariously housed persons with BH Diagnosis	244,750	GF QTR	SS
	NM Coalition to End Homelessness	Coordinated Entry System	155,000	GF QTR	SS
	NM Coalition to End Homelessness	HMIS Coordination	112,249	HESG	SS

FAMILY AND COMMUNITY SERVICES

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
	Albuquerque Health Care for the Homeless	Improve Health Care Services to people experiencing homelessness	65,000	State CIP	SS
	Albuquerque Health Care for the Homeless	Outreach and Health Services to People Experiencing Homelessness	220,000	State CIP	SS
Total Homeless Support Services			3,624,213		
Mental Health Contracts					
	2nd Judicial Court	Assisted Outpatient Treatment Court Proceedings and Program Oversight	224,988	SAMHSA	IG
	HopeWorks	Clinical Services for Assisted Outpatient Treatment Program	351,689	SAMHSA	SS
	UNM Institute for Social Research	Program Evaluation for Assisted Outpatient Treatment Program	164,947	SAMHSA	IG
	Legal Representation - Andrea Gunderson, Reynaldo Montano, Law Office of D. Renae Richards Charney, Law Offices of Ramsey & Hoon, and TBD	Legal representation for petitioner/respondents for Assisted Outpatient Treatment Program- multiple contracts not to exceed total	120,000	SAMHSA	PT
	Pro Tem Judge	Court Proceedings for Assisted Outpatient Treatment Program	34,580	SAMHSA	PT
	TBD	Technical Assistance and Training for Assisted Outpatient Treatment Program	25,000	SAMHSA	PT
	Legal Representation - Andrea Gunderson, Reynaldo Montano, Law Office of D. Renae Richards Charney, Law Offices of Ramsey & Hoon, and TBD	Legal representation for petitioner/respondents for Assisted Outpatient Treatment Program- multiple contracts not to exceed total	60,000	GF	PT
	Angela Nichols	Re-Integration Services	20,000	GF	PT
	TBD	Assertive Community Treatment database	75,000	GF	PT
	Casa Fortaleza	Mental health services for survivors of sexual assault	21,550	GF	SS
	Heading Home	Outreach services for homeless mentally ill	360,000	GF	SS
	HopeWorks	Outreach services for people experiencing homelessness & mental illness	70,000	GF	SS
	Bernalillo County Community Health Council	Public Health Initiative	270,000	GF	SS
	Casa Fortaleza	Mental health services for survivors of sexual assault	78,450	GF QTR	SS
	Rape Crisis Center of Central New Mexico	Mental health services for survivors of sexual assault	217,000	GF QTR	SS
	NM Solutions	Assertive Community Treatment	643,300	GF	SS
	HopeWorks	Assertive Community Treatment	643,300	GF	SS
	UNM- Health Sciences Center	Assertive Community Treatment	643,300	GF	SS
	Hopeworks	Provision of Behavioral Health Services /New BH Building	355,000	State CIP	SS
Total Mental Health Contracts			4,378,104		
Goal 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.					
Substance Abuse Contracts					
	Cathy Imburgia	Program Coordinator for DOJ Opioid Grant	50,000	DOJ Grant	PT
	Leticia Chavez-Paulette and TBD	Peer Engagement Specialist(s) to work with AFR HEART team in engaging individuals into treatment services	52,000	DOJ Grant	PT
	TBD	Project Coordinator for Gateway to Recovery	70,000	DOJ Grant	PT
	Heading Home	Administration of Recovery Housing Vouchers and Vouchers	66,570	DOJ Grant	SS
	TBD	Peer Recovery Staff for Gateway to Recovery	166,800	DOJ Grant	SS
	TBD	Interpretation services	15,000	GF	PT
	TBD	Treatment provider network database	70,000	GF	PT

FAMILY AND COMMUNITY SERVICES

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)					
Program	Contractor	Services	FY/22 Approved	Funding Source	Contract Type
	UNM - Institute for Social Research	Determine effectiveness of Peer to Peer Project (DOJ Opioid Grant)	15,000	GF	PT
	Sheryl Philips	Treatment provider: Clinical review of behavioral health services	24,990	GF	PT
	Treatment Provider Network	Voucher based substance use treatment services including meth	63,127	GF	PT
	Healing Addiction in Our Community	Transitional living and treatment for opioid and other addictions	102,000	GF	SS
	YDI	School based substance use treatment services	187,500	GF	SS
	UNM-HSC- Office for Community Health	Intensive Case Management for persons experiencing Substance Use Disorder	607,500	GF	SS
	First Nations Community Health Source	Youth Substance Abuse initiative	2,200	GF	SS
	First Nations Community Health Source	Youth Substance Abuse initiative	98,800	GF QTR	SS
	Treatment Provider Network	Voucher based substance use treatment services including meth	745,689	GF QTR	PT
	Healing Addiction in Our Community	Transitional living and treatment for opioid and other addictions	50,000	GF QTR	SS
	UNM Health Sciences Center- Office for Community Health	Intensive Case Management for persons experiencing Substance Use Disorder	142,500	GF QTR	SS
Total Substance Abuse Contracts			2,529,676		
Youth Gang Contracts					
	Enlace Comunitario	Preventative Outreach Services for Youth	93,000	GF	SS
	YDI	Stay-in-school mentoring program	130,000	GF	SS
	UNM - HSC Young Children's Health Center	Gang intervention/prevention services through provision of behavioral health services	5,420	GF	SS
	UNM - HSC Young Children's Health Center	Gang intervention/prevention services through provision of behavioral health services	259,490	GF QTR	SS
	YDI	Gang intervention/prevention services through provision of behavioral health services	468,090	GF QTR	SS
	TBD	Gang intervention/prevention services through provision of behavioral health services	175,000	GF QTR	SS
Total Youth Gang Contracts			1,131,000		
GRAND TOTAL			54,868,986		

FAMILY AND COMMUNITY SERVICES

Totals by Funding Source		
AAA	Area Agency on Aging	10,694,915
CDBG	Community Development Block Grant Fund 205	3,001,484
COC	Continuum of Care	3,106,679
CYFD	Children, Youth & Families Department	1,238,000
DOJ Grant	U.S. Department of Justice Grant	405,370
GF	General Fund 110	12,763,271
GF QTR	General Fund 110 Public Safety Quarter Cent	9,029,352
GF 3/8	General Fund 3/8 Tax	194,600
HESG	Hearth Emergency Solutions Grant	824,777
HOME	Home Investment Partnership	3,167,469
SFP	Summer Food Program	1,232,608
SAMHSA	SAMHSA _ Assisted Outpatient Treatment	921,204
CARES CDBG	CDBG CARES ACT	1,500,000
STATE CIP	State Capital Outlay	4,079,141
WF HSNG	Workforce Housing Fund 305	2,710,116
		54,868,986
Totals by Contract Type		
AH	Affordable Housing	8,767,585
IG	Intergovernmental	8,484,245
PF	Public Facilities	1,350,000
PT	Professional Technical	4,771,550
PS	Public Service	603,984
SS	Social Service	30,891,622
		54,868,986

Note: This list does not include contracts with long term compliance which were funded in previous fiscal years.

Note: This list does not include non-recurring appropriations

FINANCE AND ADMINISTRATIVE SERVICES



The Finance and Administrative Services Department provides internal services including accounting, budget, purchasing, risk management, treasury, investment management and city-wide fleet and warehouse services.

MISSION

We strive to provide quality and trustworthy service with a focus on our customers and continuous improvement.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	11,384	14,093	14,010	12,021	14,407	314
OPERATING	40,133	49,206	49,965	47,200	53,203	3,997
CAPITAL	111	35	35	62	0	(35)
TRANSFERS	10,966	9,641	9,641	9,625	11,417	1,776
GRANTS	62,441	1,200	1,200	1,200	400	(800)
TOTAL	125,035	74,175	74,851	70,108	79,427	5,252
TOTAL FULL-TIME POSITIONS	158	161	161	164	166	5

BUDGET HIGHLIGHTS

General Fund

The approved FY/22 General Fund appropriation of \$10.7 million increases \$107 thousand from the FY/21 original budget level. In FY/22, one-time appropriations of \$87 thousand for the economic funding for employees at less than \$15/hr and \$24 thousand for the medical offset are deleted. Budget adjustments of \$25 thousand for the increase to medical and dental premiums and \$13 thousand for an increase to the insurance administration rate are included. Funding transferred to CARES in FY/21 is restored. The budget also includes funding of \$189 thousand for a 3% COLA which is subject to negotiations for positions associated with a union. It is noted that the annual transfer of \$20 thousand to the Communications Fund for VoIP debt is eliminated as FY/21 was the last year that required funding for this purpose. Funding for property tax administration is increased by \$29 thousand and other internal service allocations are decreased by a combined total of \$138 thousand for telephone, network and risk. Three divisions in the department increase funding for software upgrades and maintenance at a cost of \$166 thousand. This funding will provide for a short term rental software platform in Treasury, a Bonfire upgrade and Oracle Fusion support in Purchasing and annual maintenance for lease administration software in Accounting.

Lodgers' Tax Fund - 220

There is a \$3.6 million appropriation increase approved in the Lodgers' Tax Fund for FY/22. The budget of \$13.5 million represents a 36% increase from the FY/21 original budget. After calculation of a 1/12th reserve, 50% of the estimated total resources are identified for promotions and 50% is identified for debt service and administrative costs. The transfer to General Fund remains at \$513 thousand and funds the ABQ ToDo program of \$85 thousand in the Arts and Culture Department, \$395 thousand in support of the SMG contract for marketing of the convention center in the Economic Development Department and \$33 thousand in support of the audit and short rental platform costs budgeted in the treasury division of the department. In order to meet FY/22 Lodgers' Tax debt obligations in the Sales Tax Debt Service Fund, a General Fund subsidy of \$1.2 million is required.

Hospitality Fee Fund - 221

There is a \$480 thousand increase in the Hospitality Fee Fund for an approved budget of \$2.5 million. As in the Lodgers' Tax Fund, 50% of resources are identified for promotions and 50% is identified for debt service/capital in FY/22. The promotion appropriation is approved to increase by \$462 thousand. The transfer to the Sales Tax Debt Service Fund decreases by \$55 thousand while the transfer to the Capital Acquisition Fund for tourism related capital needs in City facilities is increased by \$73 thousand. A General Fund subsidy is not required to meet debt obligations for FY/22.

FINANCE AND ADMINISTRATIVE SERVICES

Risk Management Fund - 705

The Risk Management Fund is divided between two City departments, Finance and Administrative Services and Human Resources. Workers' compensation, tort and other, safety, administration, and the transfer to General Fund reside in Finance and Administrative Services. The FY/22 approved budget of \$38.9 million increases by \$783 thousand from the original FY/21 level. The budget decreases one-time funding by \$11 thousand for the FY/21 employee medical premium offset and \$35 thousand for truck replacement funding in the safety program. Combined budget adjustments of \$16 thousand account for the increase to medical and dental premiums and an increase to the insurance administration rate. Funding of \$82 thousand is included for a 3% COLA and is subject to negotiations for positions associated with a union. Operational obligations adjust the budget upwards by \$720 thousand and were included in the FY/22 CoRA. As in the General Fund, the annual transfer of nine thousand dollars to the Communications Fund for VoIP debt is eliminated as FY/21 was the last year that required funding for this purpose. Other internal service costs combine for a decrease of \$38 thousand and the transfer to General Fund for IDOH increases by \$165 thousand. Contractual services funding for outside counseling services in the EAP division is traded for two in-house counselor positions for a savings to the fund of \$57 thousand.

Supplies Inventory Management Fund - 715

The approved budget of \$988 thousand for the Supplies Inventory Management Fund increases by \$33 thousand from the FY/21 original budget level. One-time funding of the FY/21 employee medical premium offset is deleted. Combined budget adjustments of four thousand dollars account for the increase to medical and dental premiums and an increase to the insurance administration rate. Two positions were reclassified intra-year and increase personnel by \$62 thousand. Funding of \$17 thousand is included for a 3% COLA and is subject to negotiations for positions associated with a union. Operational line items increase by \$20 thousand. The annual transfer of fifteen hundred dollars to the Communications Fund for VoIP debt is eliminated. Indirect overhead increases by \$109 thousand and other internal service costs account for a net decrease of \$29 thousand.

Fleet Management Fund - 725

The FY/22 approved budget of \$12.5 million for the Fleet Management Fund is \$1.1 million above the FY/21 original budget. The budget decreases by nine thousand dollars for the one-time funding for the employee medical premium offset. Combined budget adjustments of \$15 thousand account for the increase to medical and dental premiums and an increase to the insurance administration rate. Funding of \$64 thousand is included for a 3% COLA and is subject to negotiations for positions associated with a union. The anticipated FY/22 outside maintenance line is decreased by \$100 thousand while the fuel line item is increased by \$933 thousand for fuel and \$181 thousand for fuel commodity costs. Other operational line items increase budget by \$17 thousand. The annual transfer of \$14 thousand to the Communications Fund for VoIP debt is eliminated. Other internal service fund allocations combine for a net decrease of \$67 thousand for telephone, fleet, network and risk. Indirect overhead increases by \$115 thousand. Preventative maintenance of the City's trailer fleet is brought in-house for a savings to the fund of \$60 thousand.

Vehicle/Equipment Replacement Fund - 730

The PC Refresh project that replaces the City's personal computers and laptops on an annual basis is approved to have a one-time decrease in funding of \$100 thousand due to the purchase of computer equipment with CARES funding in FY/21. This would bring the FY/22 amount to \$400 thousand.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FA-Accounting	3,580	4,131	4,131	3,560	4,035	(96)
FA-Financial Support Services	1,148	1,196	1,196	1,046	1,228	32
FA-Office of Mgmt and Budget	950	1,111	1,125	1,093	1,146	35
FA-Purchasing Program	1,433	1,645	1,708	1,708	1,742	97
FA-Strategic Support - DFAS	792	1,327	1,240	1,155	1,313	(14)
FA-Treasury Svcs Program	1,284	1,200	1,210	1,159	1,253	53
TOTAL GENERAL FUND - 110	9,187	10,610	10,610	9,721	10,717	107
<u>LODGER'S TAX FUND - 220</u>						
FA-Lodgers Promotion 220	5,303	3,791	3,793	3,398	5,659	1,868
FA-Trsf to Gen Fund	488	513	513	513	513	0

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
FA-Trsf Sales Tax DS Fd-F220	6,765	5,602	5,602	5,602	7,298	1,696
TOTAL LODGER'S TAX FUND - 220	12,556	9,906	9,908	9,513	13,470	3,564
<u>HOSPITALITY FEE FUND - 221</u>						
FA-Lodgers Promo 221	1,066	764	764	685	1,226	462
FA-Trsf to CIP Fund	198	0	0	0	73	73
FA-Trsf Sales Tax DS Fd-F221	1,199	1,208	1,208	1,208	1,153	(55)
TOTAL HOSPITALITY FUND - 221	2,463	1,972	1,972	1,893	2,452	480
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - DFA	57,095	0	0	0	0	0
<u>RISK MANAGEMENT FUND - 705</u>						
FA-Risk Fund Administration	869	1,174	1,175	1,106	1,193	19
FA-Risk - Safety Office	1,604	1,963	2,470	2,440	2,100	137
FA-Risk - Tort and Other	1,951	2,412	2,454	2,391	2,854	442
FA-Risk - Workers Comp	2,291	2,520	2,521	2,383	2,540	20
FA-WC/Tort and Other Claims	18,534	29,279	29,279	26,936	29,279	0
FA-Risk Trsf to Gen Fund	847	778	778	778	943	165
TOTAL RISK MANAGEMENT FUND - 705	26,096	38,126	38,677	36,035	38,909	783
<u>SUPPLIES INVENTORY MNGT FUND - 715</u>						
FA-Materials Management Prog	598	739	772	537	663	(76)
FA-Inv Trsf to Gen Fund	236	216	216	216	325	109
TOTAL SUPPLIES INV. MGMT FUND - 715	834	955	988	753	988	33
<u>FLEET MANAGEMENT FUND - 725</u>						
FA-Fleet Management	10,988	10,866	10,956	10,453	11,836	970
FA-Trsf: 725 to 110 Program	469	540	540	540	655	115
TOTAL FLEET MANAGEMENT FUND - 725	11,456	11,406	11,496	10,993	12,491	1,085
<u>VEHICLE / EQUIP REPLACEMENT FUND - 730</u>						
Project Program (730) - DFA	5,347	1,200	1,200	1,200	400	(800)
TOTAL APPROPRIATIONS	125,035	74,175	74,851	70,108	79,427	5,252
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	125,035	74,175	74,851	70,108	79,427	5,252

REVENUE

In FY/22, there is an overall increase of \$374 thousand in General Fund estimated revenue for the department and major revenue streams are reflected below.

Lodgers' Tax and Hospitality Fee total fund revenues are estimated to increase by \$3.6 million and \$611 thousand, respectively, from the FY/21 original budget.

Department Generated Fees For Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Alarm Ordinance Fees	403	1,110	1,110	1,123	13
General Fund	Alarm Ordinance Fines	113	315	315	356	41
General Fund	Property Rental Fees - WUA	417	329	329	329	-
General Fund	Records Search Fees	265	250	250	250	-
General Fund	P-card Rebates	250	60	60	250	190

FINANCE AND ADMINISTRATIVE SERVICES

Department Generated Fees For Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	E-payable Rebates	0	190	380	190	-
General Fund	Short-term Rental Permit Fees	0	-	-	131	131
General Fund	Admin Fee - MRCOG	82	82	82	82	-
General Fund	Admin Fee - AMAFCA	23	23	23	23	-
General Fund	Other Misc Revenue-Nontax	224	-	-	0	-
220 - Lodgers Tax Fund	Lodgers/hospitality	11,170	7,122	6,370	12,523	5,401
220 - Lodgers Tax Fund	Interest earnings	70	1	(3)	1	-
220 - Lodgers Tax Fund	Other Miscellaneous	31	0	2	0	0
220 - Lodgers Tax Fund	Inter-Fund Transfers	0	3,031	3,031	1,192	(1,839)
221 - Hospitality Tax Fund	Lodgers/hospitality	2,234	1,425	1,274	2,505	1,080
221 - Hospitality Tax Fund	Interest earnings	17	1	3	1	-
221 - Hospitality Tax Fund	Inter-Fund Transfers	0	469	469	-	(469)

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
#new, #repeat, #cleared financial audit findings*	4, 2, 5	2, 2, 4	2, 4, 4	2, 0, 4	2, 2, 2
On-time CAFR submission (due date: 12/15 of each year) **	YES	NO**	YES	YES	YES
% Accounts Receivable over 30 DAYS, 60 DAYS, 90 DAYS	5, -3, 19	10, 3, 7	20, 10, 10	14, 28, 29	20, 10, 10
% Accounts Payable over 30 DAYS, 60 DAYS, 90 DAYS	5, 6, 4	14, 7, 1	25, 10, 2	21, 12, 21	25, 10, 2
Operating reserve fund balance (% of expenditures)	8.29%	9.64%	8.40%	8.34%	8.40%
General Obligation Bond Rating (S&P, Fitch)	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+
Gross Receipts Tax Bond Rating (S&P, Fitch)	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+
Total return from liquidity investment portfolio in excess (basis points) of benchmark (***)	(38)	(1)	2	(1)	1
Total return from core investment portfolio in excess (basis points) of benchmark (****)	(38)	(4)	5	(13)	1
Total \$ change (from prior year) interest earned on investments	\$12.7 MM	\$14.4 MM	\$12 MM	\$11.8 MM	\$13.0 MM
Total % change (from prior year) interest earned on investments	39.56%	13.39%	5%	-18.1%	5%
% collected for Alarm Permits and Alarm Fines	N/A	86%	87%	77%	78%
% city purchases from local vendors FY/20 FWD	N/A	57%	67%	53%	67%
\$ city purchases from local vendors FY/20 FWD	N/A	\$233.7MM	\$221MM	\$120.8MM	\$221MM
% purchases for goods and services that are competed, Benchmark developed in FY/20	N/A	43.4%	30.0%	39.5%	35.0%
# Inventory turnovers per year FY/20 FWD	2	3	4	3	4
* Metric changed from total findings to #new/ #repeat/ #cleared findings in FY/20 [FY/20 audit was not been submitted because the CARES compliance supplement has not been released timely]					
** Metric changed from Date to YES/NO indicator					
***Liquidity benchmark is the average 90-day Treasury bill yield.					
****Core investment portfolio benchmark is the periodic strategic asset allocation total return.					
Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive</i>					
# change (from prior year) new workers compensation claims	666	562	600	778	625
% change (from prior year) new workers compensation claims	0.45%	-15.62%	-1.64%	38.43%	4.17%
#days lost to injury *	3,059	2,397	3,356	3,800	3,000
# employees using Employee Assistance Program services	372	104	350	250	350

FINANCE AND ADMINISTRATIVE SERVICES

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
% employees using Employee Assistance Program services	5.00%	1.60%	5.00%	3.80%	5.30%
Total Number of Employee Assistance Program sessions provided to employees, Benchmark developed in FY/21	N/A	N/A	N/A	1,000	900
# of vehicle accidents	438	296	450	300	400
Cost (\$) of vehicle accidents (net of subrogation)	\$1,124,911	\$1,050,987	\$1,125,000	\$950,000	\$800,000
Total Cost of Risk as a percentage of the City Budget	3.45%	3.32%	3.50%	3.51%	3.50%
# days city vehicles are out of service due to repair, Benchmark developed in FY/20	N/A	4	3	4	3

* Due to leave coding during the "stay at home" orders for COVID-19, reported lost days are low and may rise if any COVID-19 coding is changed to Injury Time or lost days. Claims count is down because a majority of City employees were at home for eight weeks.

PRIOR YEAR ACCOMPLISHMENTS

General

- Established a cross-functional COVID-19 Cost Recovery Team to manage CARES Act fund administration and compliance activities.

Accounting

- Received an unmodified Fiscal Year 2020 Audit Opinion. The Single Audit included CARES Act funds.
- Established a certification program for department fiscal managers to provide mandatory training and annual performance reviews.



Fleet Management

- Opened a new fleet trailer service shop and drive-thru service lane.

Investments

- Investment portfolios for the City are estimated to earn \$12 million in interest income in FY/21, a lofty achievement given that short-term interest rates have been close to 0% the entire fiscal year.
- The commodities risk management program has saved approximately \$700,000 in Fiscal Year 2021, versus what an unhedged fuel provisioning program would have cost.

Office of Management and Budget

- Prepared three (3) operating budgets: FY/21 original, FY/21 amended approved and FY/22 proposed.
- Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the Fiscal Year 2021 Budget.
- Developed a new model to align/reconcile with State's new increment reporting method.

Purchasing

- Assisted departments with \$30 million in CARES Act purchases.
- Held several vendor outreach events with several attracting 300-400 vendors.

Risk Management

- Supported city employees through the employee assistance program by providing 1,156 counseling sessions (March '20-March '21), a 30% increase from the prior period.
- Subrogation claim recovery hit \$2.5 million thru June 17th of 2021.



FINANCE AND ADMINISTRATIVE SERVICES

Treasury

- Issued \$23 million in new General Obligation bonds.
- Issued \$110 million in Gross Receipts Tax/Lodgers Tax refunding revenue bonds; saving taxpayers approximately \$5.5 million in debt service costs.
- Retained “AAA” bond rating from Standard & Poor’s.
- Implemented a Short-Term Rental permit and tax collection program.



Warehouse

- 2,084,309 of personal protective equipment and other COVID-19 supplies in the warehouse.

FIRE



Albuquerque Fire Rescue (AFR) was established as a paid municipal fire department in 1900 and has since evolved into an all-hazard, public safety entity. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation and response to and control of all manner of emergency situations.

Albuquerque Fire Rescue provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 20 rescue companies, eight ladder companies, one heavy technical rescue (HTR), two hazardous materials response units, and when needed, five brush trucks used as wildland response units.

MISSION

The Albuquerque Fire Rescue serves the community by providing all hazards planning, prevention, and response that promotes public safety and trust while ensuring the safety and well-being of its firefighters.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	59,339	54,284	54,286	55,213	88,623	34,339
OPERATING	6,061	4,403	5,153	6,474	4,766	363
CAPITAL	2,235	1,172	1,405	2,762	1,172	0
TRANSFERS	3,514	3,777	3,777	3,761	4,569	791
GRANTS/PROJECTS	853	1,758	1,758	1,758	2,874	1,116
TOTAL	72,002	65,394	66,379	69,968	102,004	36,610
TOTAL FULL-TIME POSITIONS	767	774	774	775	775	1

BUDGET HIGHLIGHTS

General Fund

The approved FY/22 General Fund budget for Albuquerque Fire Rescue is \$96.4 million, reflecting an increase of \$35.4 million or 58% above the FY/21 original budget. The increase is primarily a result of restoring \$31.7 million of the FY/21 CARES reduction. The budget decreases \$271 thousand for the one-time FY/21 employee medical premium offset.

Personnel changes in the FY/22 budget include the mid-year reclassification of one position for two which include a fiscal officer and accounting assistant and realized savings was used to fund a contract in the Emergency Services program. During FY/21, it was determined that the Fiscal Officer associated with Albuquerque Ambulance revenue was not needed, therefore the position was deleted at a total cost of \$89 thousand

Technical adjustments in FY/22 include a combined adjustment of \$415 thousand to account for the increase in cost of medical and dental premiums as well as the increase to the insurance administrative fee. The budget contains funding of \$1.9 million for a 3% COLA, subject to negotiations for union positions, and overtime funding of \$558 thousand for two additional holidays, Juneteenth and Indigenous People's Day.

Other technical adjustments include an increase of \$820 thousand in risk assessment costs. Internal service allocations increase the telephone appropriation by \$179 thousand, increase fleet maintenance and fuel by \$84 thousand and decrease network, radio and VoIP by a net of \$151 thousand.

One-time funding of \$65 thousand earmarked for equipment purchases in the FY/21 budget was eliminated; however, \$105 thousand is carried over to cover fleet operation operating costs.

The FY/22 approved budget includes a dedicated EMS tactical team to be on stand-by for SWAT call outs and other APD tactical events requiring EMS coverage at a cost of \$50 thousand in overtime. This innovative and efficient approach will keep on duty AFR units in service



FIRE

while ensuring Advanced Life Support (ALS) coverage to the citizens of Albuquerque. Additionally, to streamline the Emergency Medical Service (EMS) transport billing functions, the FY/22 budget reclassifies an M12 position in the records management division to a C28 to assist with EMS billing and collections at a savings of five thousand dollars. One-time funding of \$30 thousand is included for promotional outreach and communication related to reopening of City services and another \$35 thousand for SCBA bottles.

In the Office of Emergency Management (OEM), \$10 thousand is added in operational funding along with \$72 thousand to cover the annual cost of Rave software.

Fire Fund – 210

The FY/22 approved State Fire Fund budget is \$2.7 million. The fund is used for general operations and equipment needs of the Fire department and includes training.

Fire Debt Service Fund - 410

In FY/20, Albuquerque Fire Rescue was approved for funding of \$2.7 million from the NM Finance Authority secured by the State Fire Protection Fund. The new debt was used to purchase and make improvements to a new fleet building for AFR. The FY/22 budget will transfer \$239 thousand from the State Fire Fund (210) to the Fire Debt Service Fund (410) to cover existing as well as the new debt.

Operating Grants - 265

Operating grants for FY/22, which are appropriated in separate legislation, total \$2.9 million and include applying for rescue equipment, training and general equipment needs. Indirect overhead and cash match are included in the transfer to operating grants fund in City Support. In FY/20, AFR applied for and received funding from the US Department of Homeland Security for the Staffing for Adequate Fire and Emergency Response (SAFER) grant. The grant provides funding over a period of four years for twelve firefighter positions. With the addition of an OEM training and exercise coordinator position added intra-year FY/21, three full-time civilian positions are funded through Office of Emergency Management grants.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FD-Dispatch	4,217	3,753	3,753	4,039	5,625	1,872
FD-Emergency Response/Field Op	48,786	40,168	40,523	45,549	72,011	31,843
FD-Emergency Services	2,557	3,135	3,135	2,428	3,116	(19)
FD-Fire Prevention / FMO	5,033	5,084	5,105	4,548	5,868	784
FD-Headquarters	2,786	3,661	3,662	2,881	3,709	48
FD-Logistics / Planning	2,817	2,815	2,834	3,055	3,149	334
FD-Office of Emergency Mgmt	121	323	323	333	426	103
FD-Training	2,319	2,079	2,086	2,177	2,503	424
TOTAL GENERAL FUND - 110	68,636	61,018	61,421	65,010	96,407	35,389
<u>STATE FIRE FUND - 210</u>						
FD-State Fire Fund	2,405	2,438	3,020	3,020	2,438	0
FD-Transfer to D/S Fund 410	102	172	172	172	239	67
TOTAL FIRE FUND - 210	2,507	2,610	3,192	3,192	2,677	67
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Fire	860	1,766	1,766	1,766	2,920	1,154
<u>FIRE DEBT SERVICE FUND - 410</u>						
FD-Fire Debt Service Fund	101	172	172	172	239	67
TOTAL APPROPRIATIONS	72,104	65,566	66,551	70,140	102,243	36,677
Intradepartmental Adjustments	102	172	172	172	239	67
NET APPROPRIATIONS	72,002	65,394	66,379	69,968	102,004	36,610

FIRE

REVENUE

Albuquerque Fire Rescue (AFR) generates revenue primarily by inspecting new and existing buildings for fire code regulations. AFR revised the Fire and Life Safety Fee Inspection fees in FY/20 to a standard annual charge that may vary based on square footage. With the new fee structure, revenue is estimated at \$1.3 million. AFR continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry; the revenue is a component of the fire inspection fees. Reimbursement for ambulance service is budgeted at \$920 thousand and Ambulance transport at \$360 thousand for FY/22. Revenues are also generated by providing emergency medical support (EMS) staff at large events as well as training and rental of the training facility to outside agencies.

	Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	AFD Training Fees	10	15	15	15	-
General Fund	Ambulance Transport	276	360	360	360	-
General Fund	Chgs And Reimbursement	94	-	-	-	-
General Fund	City Participation Rev	14	20	20	20	-
General Fund	Contributions And Donations	10	-	0	-	-
General Fund	Emergency Medical Services	47	65	-	65	-
General Fund	Fire Inspec Fee-Nontax	1,195	1,300	1,300	1,300	-
General Fund	FMO MOVIE PROD STDBY NONTAX	11	20	20	20	-
General Fund	Reimbursement for Ambulance	698	920	595	920	-

INNOVATION

The City is committed to continuous improvement and is constantly looking for ways to better understand and manage its operations. This year, City Council and Tim Keller's administration have decided to reimagine how the City looks at performance and measures progress in the community. To kick off this effort, Albuquerque Fire Rescue is one of five departments that are piloting this new approach. As such, the performance measures section will look different from the rest of the departments' in this document. Performance measures include meaningful results and outputs that aim to influence the larger outcomes the City strives to actualize. Measures are organized by the core services Albuquerque Fire Rescue provides.

There is also other valuable information the public should know about departments. Accordingly, the new Department by the Numbers section illustrates many of the activities departments perform to service the community as well as short-term objectives they are currently striving to achieve.

DEPARTMENT BY THE NUMBERS

Data Point	Actual FY/19	Actual FY/20	Target FY/21 (If Applicable)	Est. Actual FY/21	Target FY/22 (If Applicable)
# structure fires investigated	108	121	114	128	130
# structure fires related to arson	43	57	60	73	75
# citizen fire injuries	28	26	27	33	36
# citizen fire fatalities	3	7	8	19	20
# firefighter injuries	79	92	80	2	80
# of problem properties added – ADAPT Program	26	33	6	22	20
# of problem properties running total – ADAPT Program	26	40	42	48	50
# of distressed properties addressed – ADAPT Program	9	13	2	6	20
# of properties tracked – ADAPT	61	86	50	269	300
# special event inspections	350	100	50	24	400
# movie standbys	33	2	20	6	50
# of birth deliveries	30	28	12	19	20

FIRE

PERFORMANCE MEASURES

CORE SERVICES

Albuquerque Fire Rescue provides seven core services:

- Fire Suppression
- Emergency Medical Response
- Special Operations
- Dispatch
- Fire Prevention
- Community Risk Reduction
- Support Services

The performance measures in the following tables capture AFR's ability to perform these services at a high level.

Fire Suppression

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Top industry rating	Insurance Services Office (ISO) Public Protection Classification (PPC) rating (1-10)	1	1	1	1	1
Response time	% 1st engine arrives at fires within 5 min 20 sec from dispatch	82%	79%	82%	81%	83%
Firefighter training	Total training hours per firefighter	220	209	218	218	220
	# of cadets trained	27	70	32	32	45

Emergency Medical Response

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Response time	% Life-threatening event, unit arrives in 8 minutes	90%	90%	91%	92%	91%
	% Non-life-threatening event, unit arrives in 8 minutes	82%	81%	83%	83%	83%
Efficacy	Return of spontaneous circulation success rate	23%	22%	26%	25%	25%
	LUCAS deployments	366	470	549	547	500
	Intubation success rate	62%	65%	58%	55%	68%
	laryngeal mask airway success rate	96%	95%	95%	96%	96%
	IV success rate	79%	80%	80%	80%	80%
	IO (Intraosseous Infusion) success rate	93%	93%	96%	98%	95%
Responder training	# of trained paramedics	211	221	230	215	230
	# of paramedics trained	9	4	12	11	9
	Minimum hours of EMS training	15	44	22	22	20

Special Operations

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Workload	# hazardous materials incidents	435	540	511	521	595
	# wildland fires	259	327	377	396	415
	# heavy technical rescue calls	92	77	64	73	84
Special Ops training	# of Firefighters trained in Advanced Wildland	140	160	204	160	204
	# of Firefighters trained as Hazardous Materials Technicians	114	130	132	143	132
	# of Firefighters trained as Technical Rescue Technicians	48	60	60	60	60

FIRE

Dispatch

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Workload	# of emergencies dispatched	110,043	100,729	103,000	521	595
	# of medical emergencies dispatched	96,677	88,222	87,265	396	415
	# of fire calls dispatched	13,366	12,507	14,966	73	84
Speed	% calls answered within 15 seconds	95%	96%	97%	95%	97%
	% medical calls dispatched within 120 seconds	59%	62%	60%	60%	62%
	% fire calls dispatched within 106 seconds	56%	58%	57%	58%	60%

Fire Prevention

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Inspection	# of buildings inspected	4,540	5,700	5,900	6,811	7,000
Plan review	% of fire protection system plan reviews completed within 3 business days of request	50%	90%	90%	90%	90%
	% of new construction inspections completed within 3 business days of request	50%	90%	90%	90%	90%
Investigation	Arson clearance rate	32%	38%	35%	27%	35%
Abatement	% of added problem properties completed ADAPT program	35%	39%	40%	35%	40%
	# properties being monitored by ADAPT	26	40	42	47	40

Community Risk Reduction

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Education	# children educated	17,312	14,463	21,000	2751	15,000
Proactive Response	# of persons working with providers	175	235	300	522	400
	# home modification installations (fall prevention)	0	82	250	354	300
	% reduction of 911 calls from individuals in program	51%	57%	55%	53.80%	60%
	# of persons enrolled in harm reduction program	0	2	100	133	100
	% of persons contacted enrolled in harm reduction program	0	40%	50%	31%	50%

Support Services

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Fleet Reliability	# after hours call outs	N/A	N/A	180	113	160
	% work order turnaround closed within 24 hours	N/A	46%	50%	58%	50%
	# of finished work orders	N/A	1,400	1,200	1162	1,200
	# of PM's completed	191	296	290	323	310

PRIOR YEAR ACCOMPLISHMENTS

- The New Mexico Public Regulation Commission awarded Albuquerque Fire Rescue full EMS transport authority. Receiving this transport authority means that AFR is no longer tied to a contract with a private ambulance dictating when AFR can transport EMS patients.
- Plans Checking Division streamlined the plans submittal process by purchasing and implementing the Project Dox E-Plan software.
- Pre-Fire planning expanded with the integration of First Due, a database to collect critical occupancy information in a mapping platform. This information is instantly available to all units citywide for emergency response.

FIRE

- ADAPT launched its crime-only properties program. With this program, ADAPT will help address properties throughout the City that are the location of the highest amounts of criminal activity regardless of whether they are dilapidated.
- Completed move to new fleet facility, increased AFR fleet staff, and improved apparatus maintenance practices to extend the service life and improve the safety of our vehicles.
- Purchase of new SCBA's Scott X3 Pro's - Inspected, assembled, labeled and tested, 184 back-frames and 342 SCBA bottles.
- Hired a Behavioral Health Director and started a new Mental Health and Wellness Program dedicated to AFR members.
- AFR was able to purchase and place in service a COVID-19 decontamination unit specific to Wildland events. The apparatus not only served a need keeping first responders safe while performing their duties, but it also allowed AFR to generate additional revenue when the apparatus was deployed and assigned to an incident.
- New Station 9 was opened at the end of November 2020. Ladder 9 was also added to Station 9, which made it a multiple station which now houses a Ladder, Engine and Rescue.
- Procured new FSA (Fire Station Alerting System) and moved to a new P25 radio system.
- The Office of Emergency Management (OEM) established a pilot Community Emergency Hub program in four communities (one in each of the City's four quadrants), including the framework for the Hub – a "How-To" plan/training guidelines to initiate, develop, and sustain the Hubs. Community Emergency Hubs are pre-determined places where neighbors gather after large-scale emergencies or disasters to exchange information, resources and problem-solve with each other.
- The Office of Emergency Management (OEM) updated the City of Albuquerque Capabilities Assessment Report for all 32 core capabilities, including a Hazard Vulnerability Analysis of all hazards within the Albuquerque Metropolitan Statistical Area (MSA). This project was part of a broader effort to assess and enhance the City's resilience to ongoing and potential future threats and stressors.
- The Office of Emergency Management (OEM) hired a Training & Exercise Coordinator to develop and maintain a comprehensive training and exercise program to improve and reinforce the capabilities of all City Departments and agencies to prepare for, respond to, mitigate the impacts of, and recover from all hazards.
- The Emergency Operations Center (EOC), activated for 320 days with over 20,000 staff hours from 19 City Departments, served as the coordination hub for the citywide response to the COVID-19 pandemic.
- The Office of Emergency Management (OEM) integrated the City's PeopleSoft application into OEM's web-based Emergency Notification System to significantly enhance the City's ability to communicate with City employees in the event of an emergency. The new integration enables City employees to receive timely and actionable emergency alerts via email, text, or voice message on their desk or work mobile phones.



PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 8.** Streamline EMS transport quality assurance for billing and the billing process for AFR. The Records Management Division will have an accounting assistant dedicated to billing functions for emergency medical response transports. Update SharePoint with status by end of FY/22.

FIRE

- OBJECTIVE 9. AFR and APD will work together to provide advanced life support functions at complex law enforcement scenes that do not impact frontline services at these prolonged events. Update SharePoint with status by end of FY/22.
- OBJECTIVE 10. Conduct a significant portion of didactic training remotely (decentralized) to comply with public health orders and maintain social distancing during a pandemic. Keeping frontline units in their response areas also conserves fuel, limits wear and tear on apparatus, and reduces large gatherings during the pandemic. Update SharePoint with status by end of FY/22.
- OBJECTIVE 11. Analyze our response efficiency to the community and redistribute several emergency services resources as needed. Update SharePoint with status by end of FY/22.
- OBJECTIVE 12. Implement Emergency Operations Center (EOC) Position Development and Credentialing Program for all City EOC personnel. Update SharePoint with status by end of FY/22.
- OBJECTIVE 13. Develop emergency alert and notification plans/procedures. Priorities for this objective include: 1) developing/updating plans and protocols for use of the existing emergency notification system; 2) developing outreach plans to educate the public about the existing emergency notification system; and 3) adopting protocols to coordinate use of the existing emergency notification system to instruct the public on proper protective action measures, such as shelter-in-place and evacuation. Update SharePoint with status by end of FY/22.
- OBJECTIVE 14. Develop and maintain a comprehensive training and exercise program to improve and reinforce the capabilities of all City departments and agencies to prepare for, respond to, mitigate the impacts of, and recover from all hazards. Priorities for this objective include: 1) expanding training and exercise program to all City departments (including Disaster Service Worker training), agencies, and partners (private sector, volunteer, NGO, other regional agencies); 2) ensuring all personnel working in the City's EOC have verifiable training and experience to perform their designated assignments; 3) developing and maintaining a 5-year training and exercise plan; and 4) developing a tracking tool for how the City's comprehensive emergency management plans are trained, exercised, and updated. Update SharePoint with status by end of FY/22.



HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	3,451	4,021	4,023	3,437	4,134	113
OPERATING	79,532	93,757	93,464	95,270	101,113	7,356
CAPITAL	0	0	0	0	0	0
TRANSFERS	198	1,531	1,531	1,531	3,081	1,550
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	83,181	99,308	99,017	100,238	108,327	9,019
TOTAL FULL-TIME POSITIONS	43	43	43	43	43	0

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved General Fund budget of \$6.2 million increases by \$1.2 million or 24.6% from the FY/21 original level.

In FY/22, the budget decreases by seven thousand dollars for the one-time FY/21 employee medical premium offset and restores \$25 thousand from FY/21 CARES funding. The budget increases by a combined total of \$12 thousand for the increase to medical and dental premiums and the increase to the insurance administration rate. The budget includes funding of \$59 thousand for a 3% COLA and is subject to negotiations for positions associated with a union. One-time funding of \$500 thousand is deleted for employee training and education specifically set aside for the Community Safety Department in FY/21. Budget of five thousand dollars is transferred to the Office of the City Clerk's budget to cover costs associated with the labor board. The internal service risk assessment increases by \$1.5 million. It is noted that the annual transfer of eight thousand dollars to the Communications Fund for VoIP debt is eliminated as FY/21 was the last year that required funding for this purpose. An additional \$80 thousand is approved for tuition assistance to the City's employees. Three thousand dollars is decreased in repairs and maintenance of the Lektriever system that will no longer be used as one-time funding of \$100 thousand is included for scanning of personnel files. Appropriations of \$73 thousand in one-time funding is carried over for labor negotiations, professional development of HR staff and bilingual testing.

Risk Management Fund - 705

The department's portion of the Risk Management Fund is budgeted at two million dollars and increases by \$60 thousand or 3% over the FY/21 original budget. In FY/22, the budget includes a decrease of two thousand dollars for the one-time employee medical premium offset. Combined budget adjustments of three thousand dollars account for the increase to medical and dental premiums and an increase to the insurance administration rate. The budget includes funding of \$14 thousand for a 3% COLA and is subject to negotiations for positions associated with a union. Funding of \$59 thousand is included for annual software maintenance. Risk allocations decrease by \$17 thousand. The FY/21 one-time adjustment of \$500 thousand to appropriation is retained to cover expected increases to unemployment compensation payments to the State of New Mexico Department of Workforce Solutions.

Group Self-Insurance Fund - 710

The Group Self-Insurance Fund budget of \$92.3 million increases by \$7.4 million from the FY/21 appropriation. Coverage for medical claims increases by \$7.1 million and prescription claim payment budget increases by \$307 thousand. The City continues to contribute 80% towards employee insurance costs.

HUMAN RESOURCES

Employee Insurance Fund - 735

The FY/22 approved Employee Insurance budget of \$7.7 million increases by \$325 thousand or 4.4% from the FY/21 original level. The budget decreases by three thousand dollars for the one-time employee medical premium offset. Combined budget adjustments of five thousand dollars account for the increase to medical and dental premiums and an increase to the insurance administration rate. There is funding of \$26 thousand for a 3% COLA and is subject to negotiations for positions associated with a union. Budget for dental insurance increases by \$96 thousand and the vision insurance appropriation decreases by \$12 thousand. Funding of \$40 thousand is included for increases to contractual obligations. The transfer for indirect overhead increases by \$21 thousand and allocations for telephone and risk increases by \$44 thousand. As in the General Fund, the annual transfer of three thousand dollars to the Communications Fund for VoIP debt is eliminated as FY/21 was the last year that required funding for this purpose. One-time funding of \$100 thousand is included for a dependent audit to be conducted in FY/22.

It should be noted that the Governmental Accounting Standards Board (GASB) requires the City to report the liability for post-employment life insurance benefits. The City collects and transfers this amount and it is held in an irrevocable trust account.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
HR-Personnel Svcs	2,997	4,877	4,526	4,346	6,111	1,234
HR-B/C/J/Q Union Time Program	134	131	131	131	131	0
TOTAL GENERAL FUND - 110	3,131	5,008	4,657	4,477	6,242	1,234
<u>RISK MANAGEMENT FUND - 705</u>						
HR-Unemployment Comp	716	1,528	1,528	1,527	1,531	3
HR-Employee Equity	319	446	505	338	503	57
TOTAL RISK MANAGEMENT - 705	1,035	1,974	2,033	1,866	2,034	60
<u>GROUP SELF-INSURANCE FUND - 710</u>						
HR-Group Self Insurance	72,125	84,917	84,917	86,587	92,317	7,400
TOTAL GROUP SELF-INSURANCE - 710	72,125	84,917	84,917	86,587	92,317	7,400
<u>EMPLOYEE INSURANCE FUND - 735</u>						
HR-Insurance Adm	6,813	7,315	7,316	7,214	7,619	304
HR-Ins Trsf to General Fund	77	94	94	94	115	21
Total Employee Insurance Fund - 735	6,890	7,409	7,410	7,308	7,734	325
TOTAL APPROPRIATIONS	83,181	99,308	99,017	100,238	108,327	9,019
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	83,181	99,308	99,017	100,238	108,327	9,019

REVENUE

For FY/22, total estimated revenue for both insurance funds is \$98.1 million. The City of Albuquerque's other Inter-Governmental Agreements (IGAs) provide administrative services for insurance benefits and revenue is estimated at \$60 thousand. Each governmental entity reimburses the City for these services. The IGA group currently consists of the Albuquerque Bernalillo County Water Utility Authority (WUA), Albuquerque Housing Authority, City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras, Village of Jemez Springs and the Town of Edgewood.

Department Generated Fees For Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
710 - Group Self-Insurance Fund	Internal Svcs - Insurance	81,216	85,198	87,183	91,003	5,805
735 - Employee Insurance	Internal Svcs - Insurance	5,973	6,141	6,119	6,994	853

HUMAN RESOURCES

Department Generated Fees For Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
735 - Employee Insurance	Other Grants	62	60	60	60	-
735 - Employee Insurance	Charges For Services	28	30	16	30	-

INNOVATION

The City is committed to continuous improvement and continually seeks ways to better understand and manage its operations. This year, City Council and Mayor Tim Keller's administration have decided to reimagine how the City looks at performance and progress measures for services to the Albuquerque community. To kick off this work, HR is one of six departments piloting this new approach. As such, the performance measures section will look different from the rest of the departments in this document.

Performance measures include meaningful results and outputs that aim to influence the larger outcomes the City strives to actualize. Measures are organized by the core services that HR provides. There is also other valuable information the public should know about departments. Accordingly, the new Department by the Numbers section illustrates many of the activities departments perform to service the organization and community as well as short-term objectives they are currently striving to achieve.

DEPARTMENT BY THE NUMBERS

Data Point	Actual FY/19	Actual FY/20	Target FY/21 (If Applicable)	Est. Actual FY/21	Target FY/22 (If Applicable)
**Number of full-time employees	N/A	N/A	N/A	5,429	6,550
**Number of part-time employees	N/A	N/A	N/A	105	105
**Number of city seasonal/temporary employees	N/A	N/A	N/A	1,168	1,500
**Hours of temporary employee labor through a contracted vendor	N/A	N/A	N/A	621,973	668,000
Average compensation per Regular Employee (Pay + Benefit Rate)	35.04	35.95	36.07	36.79	37.89
**Number of collective bargaining agreements	N/A	N/A	N/A	8	8
**Number of New Employee Orientation Attendees	645	747	N/A	544	900

PERFORMANCE MEASURES

CORE SERVICES

HR provides four core services:

- Recruitment
- Professional Development and Retention
- Insurance and Benefits
- Labor/Employee Relations

The performance measures in the following tables capture HR's ability to perform these services at a high level.

Recruitment

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Speed of Position Creation Process	** Average time to create a position from request date	N/A	N/A	N/A	13.02	13
	** Average time to reclassify a position from request date	N/A	N/A	N/A	12.95	13
Fast and Effective Hiring Process	Average time from requisition approval to hire authorization	78	75	69	102	60
	% of new hire turnover within the 1st year of employment	23.20%	24.70%	19.00%	25.60%	19.00%

HUMAN RESOURCES

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
	* % of recruitments for which hiring managers report having more than one "hirable" candidate in the pool (aspirational measure based on post-recruitment hiring manager surveys)					
	* Average percentage of minority applicants per recruitment					
	% change in positions categorized as hard-to-fill	N/A	N/A	N/A	0%	0%
Quality Onboarding Process	* % of new hires that agree the onboarding process set them up for success (aspirational measure based on post-NEO exit surveys)					
Quantity of Uniform Personnel Testing	# of candidates participating in entry-level and public safety promotional testing programs	1,235	1,243	995	1,146	1,100
	# of public safety officials utilized and trained as Subject Matter Experts (SMEs) to validate exams and assessors trained to evaluate candidates in assessment centers	87	70	50	71	57

Professional Development and Retention

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Employee Retention, Engagement, and Support	** Employee turnover rate	13.0%	12.7%	N/A	13.2%	12%
	* Employee Engagement (aspirational measures based on employee engagement surveys)					
	** Average number of employees supported by the City of Albuquerque Human Resources Department team (HR has a support team of 42 employees)	N/A	N/A	N/A	N/A	194
Fair and Competitive Compensation	* Pay competitiveness ratio					
	* % of managers that agree the classification system meets their unit's needs (aspirational measure based on management surveys)					
	* % of position descriptions reviewed in the last 4 years					
Training and Development Programs	# of employees participating in city sponsored training	11,461	13,702	10,000	11,904	12,000
	% new supervisors enrolled in new supervisory development within 90 days of hire/promotion	25%	25%	25%	18%	33%
	* % of participants reporting that training was beneficial for job performance or career advancement (aspirational measure based on employee engagement surveys)					
	** % of employees completing mandatory trainings on schedule	N/A	N/A	N/A	N/A	80%
Internal Promotions	** % of employee promotions of all jobs advertised (reg only)	N/A	N/A	N/A	N/A	33%
	** % of professional/supervisory recruitments having at least one qualified internal candidate	N/A	N/A	N/A	N/A	90%
	* % of participants that agree courses offered by HR improved their ability to do their job or increased the likelihood of promotion					
Quality of Uniform Personnel Promotion Process	Public safety candidates' level of satisfaction with overall quality of promotional exams -- (5-pt Likert scale)	4.4	4.4	4.1	4.4	4.1
	Competent APD/AFR Subject-Matter Experts' level of confidence in job-relatedness of promotional exams developed -- (5-pt Likert scale)	4.5	4.5	4.2	4.5	4.2

Insurance and Benefits

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Benefit Participation and Satisfaction	% employees participating in benefits (medical/prescription, dental, & vision) programs	91.00%	91.30%	91.90%	92.30%	92%
	** % of employees satisfied with benefits (medical/prescription, dental, & vision) offerings (aspirational measure based on employee surveys)	N/A	N/A	N/A	N/A	90%
	** # of participants engaged in well-being programs	N/A	N/A	N/A	N/A	9,000
Benefit Costs	** Estimated cost savings realized by being self-insured	N/A	N/A	N/A	N/A	\$5.4 M
Unemployment Obligations	Total unemployment claims processed	179	200	150	254	A
	** % of protestable unemployment claims ruled favorably	N/A	N/A	N/A	N/A	33

HUMAN RESOURCES

Labor/Employee Relations

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Contract Negotiations	** % of Collective Bargaining Agreements renewed before expiration	N/A	N/A	N/A	N/A	100%
Complaints and Arbitration	% of Prohibited Practice Complaints filed against the City ruled favorably (FY22 change the definition of ruled favorably)	100%	100%	100%	100%	85%
	** # of grievances filed per 100 full-time employees covered by a collective bargaining agreement	N/A	N/A	N/A	N/A	2.09
	** % of grievances resolved at Step I or Step II of the process	N/A	N/A	N/A	N/A	50%
	** % of arbitration decisions upholding the City's position	N/A	N/A	N/A	N/A	50%
	% of Grievances filed against the City ruled favorably (FY22 change the definition of ruled favorably)	89%	89%	89%	100%	87%

* FY/23 aspirational measure, benchmark will be determined in FY/22 for FY/23

** New measures for FY/22

PRIOR YEAR ACCOMPLISHMENTS



- Employee relations worked with DTI and the HRIS division to design and implement a Labor Module (Sodales). This software assists in tracking/monitoring employees throughout the grievance process, provides needed reporting, and serves as the tracking system for EEOC claims against the city. A pilot group made up of city departments (Family and Community Services, AFR, and Solid Waste) and union representation (AFSCME Council 18) was identified in the timeline. The "Go-Live" phase for Employee Relations and Pilot Departments successfully launched on June 1, 2021.
- Developed over 30 on-line courses to assist city departments in response to limited in-person training during the pandemic.
- Collaborated with three (3) AFR Subject-Matter Experts, to revise the 2021 AFR entrance examination related to the listening comprehension and multiple-choice components at the request of the AFR Chief and the Human Resources Department.
- The insurance and benefits division (I&B) and the employee learning center evolved and adapted to meet the needs of City of Albuquerque employees and their families during the pandemic by shifting services to a virtual setting. Previously, many of the employee transactions for benefits and new employee orientation (NEO) have historically been conducted face-to-face in one-on-one settings and/or in large group settings. Virtual setting transitions included the City's fully on-line NEO meetings, annual health fair, large group pre-retirement workshops, and the annual open enrollment for benefits. These activities have been altered during this challenging period of time to ensure compliance with the Public Health Order.
- The insurance and benefits division started the second year of self-funding with the medical and pharmacy benefit plans creating a financial reserve for the fund ahead of projections. In order to help protect the fund, the team on-boarded the participating entities such as Sandoval County, the Town of Bernalillo, etc. into the city's eligibility and benefits PeopleSoft platform in June of 2020. During the course of FY/21, working with DTI, to refine the enrollment process for entities included electronic uploading of eligibility data from the entities directly into PeopleSoft. The process requires a continuous process improvement model practiced by I&B and the entities.
- Managed successfully by insurance and benefits, three request for proposals: Wellness/Mindful Based Stress Reduction, Benefit Consultant, Employee Short Term Loan.
- Implemented successfully by insurance and benefits, modifications and changes to both the COBRA and healthcare spending accounts as required by the federal government in the CARES Act and American Rescue Plan Act.
- Launched the hiring reform 2021 initiative. The first step of the initiative was to merge the classification/compensation division and employment division within the department. A timeline with a phased approach implementation was developed and the kickoff of the initiative took place on April 27, 2021. Phase 1 of the initiative began on May 3, 2021, and included the Animal Welfare Department, Department of Arts and Culture, and the Parks and Recreation Department. Phase 2 began on June 14, 2021, and included the Department of Technology and Innovation,

HUMAN RESOURCES

Department of Finance and Administrative Services, Civilian Police Oversight Agency, the Department of Municipal Development, the Aviation Department, and APD.



- Implemented increases and organization restructure for the aquatics division within the Parks and Recreation Department.
- Assisted in creating and recommending positions for the new Albuquerque Community Safety Department created in the FY/21 budget.
- At the request of City Council, conducted a City of Albuquerque cost benefit review and analysis of internal employee trainings verses paying for external contract training.
- At the request of City Council, completed a salary study for City planner positions to ensure that city wage rates and job classifications are comparable to other local government agencies.

PRIORITY OBJECTIVES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- **OBJECTIVE 1.** Prepare and implement a new structure for reimbursement for tuition assistance with the requested increase for FY/22. An update will be provided to SharePoint within the first quarter of FY/22.
- **OBJECTIVE 2.** Prepare and implement a scanning process for the employee personnel files with the requested one-time funds for FY/22. An update will be provided to SharePoint by the end of FY/22.
- **OBJECTIVE 3.** Develop and implement a two day Supervisor Refresher training for all supervisors and managers in order to complete their mandatory 16 hours of annual professional development. This course will be delivered in a face to face and online format for all employees. An update will be provided to SharePoint by the end of FY/22.

LEGAL

The Legal Department advises the City in all legal matters, and consists of six main divisions: the Litigation Division; the Employment Law Division; the Municipal Affairs Division; the Division of Property, Finance, Development and Public Information; the Policy Division; and the Compliance Division. The Litigation Division appears on behalf of the City in all courts in New Mexico; and before administrative and legislative bodies; and is responsible for managing and defending the City, its elected and appointed officials, and departments before all federal and state courts in relation to civil rights and tort related claims. The Employment Division advises on discrimination complaints, represents the City in all employment matters in court cases and administrative hearings, and assists in resolving employment issues at the department level. The Municipal Affairs Division provides a broad range of legal services including serving as general counsel to a number of departments; drafting legal opinions; and analyzing, reviewing, and drafting contracts. The Division of Property, Finance, Development and Public Information advises and litigates land use and planning issues, real estate and contractual disputes in all venues, as well as, provide counsel on hundreds of Inspection of Public Records Act (IPRA) requests per year. This division also oversees the Metropolitan Court Traffic Arraignment Program and provides legal counsel to the Office of the City Clerk regarding elections. The Legal Department's Policy Division evaluates and helps develop the City's public policy initiatives, and oversees the Offices of Civil Rights, Alternative Dispute Resolution, and Consumer Financial Protection. The Office of Civil Rights works to protect the community by prohibiting discrimination in areas of housing, public accommodation and employment, and provides access to resources and community education. The Office of Alternative Dispute Resolution provides a professionally facilitated venue that allows disputing parties to discuss and develop their own resolutions to almost all civil matters related to public services. The Consumer Financial Protection Division supports enforcement actions against businesses that engage in unfair or deceptive practices, educates businesses and consumers and coordinates with other City Departments such as Senior Affairs to train staff and in-home helpers about scams that target the elderly. The Compliance Division works with APD to craft policies, training programs, and standard operating practices that meet the legal requirements of Court Approved Settlement Agreement in United States v. City of Albuquerque, No. 1:2014cv1025.



The Office of Equity and Inclusion's goals are to develop a City workforce that is representative at all levels of the demographics of the City, to increase local purchasing and doing business with companies owned by people of color, invest in areas of the City that have been under invested, and ensure that the City delivers City services in an equitable and inclusive manner. It defines inequities as disparities in health, mental health, economics, education, or social factors that are systemic and avoidable and, therefore, considered unjust or unfair. It values the full participation of people who are most impacted by inequity in defining the problems and the solutions. It operates on the core values that we all do better when we all do better; strategies should be based on the lived experiences of those being served least by existing structures, systems, and institutions; and that it uses an intersectionality lens.

MISSION

The Legal Department's mission is to provide timely and quality legal advice to the Mayor's Office, City Council, and all City departments; to effectively represent the City of Albuquerque in litigation in state and federal courts and administrative hearings, and how to legally bring about effective policy changes.

The Office of Equity and Inclusion's mission is to inspire and equip City government to make Albuquerque a national role model of racial equity and social justice.

VISION

The Office of Equity and Inclusion's vision is people in Albuquerque of all backgrounds are our greatest asset and have what they need to thrive.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	5,138	6,243	6,243	6,019	7,156	913
OPERATING	780	554	580	700	643	88
CAPITAL	0	0	0	0	0	0
TRANSFERS	89	115	115	115	159	44
GRANTS/PROJECTS	393	535	535	535	624	89
TOTAL	6,401	7,447	7,473	7,370	8,582	1,135
TOTAL FULL-TIME POSITIONS	66	68	68	68	71	3

LEGAL

BUDGET HIGHLIGHTS

The approved FY/22 General Fund budget is eight million dollars, an increase of 14.8% or one million dollars above the FY/21 original budget. Technical adjustments include a \$33 thousand increase for health benefits and a \$25 thousand increase for internal service allocations for network, telephone and risk costs. Also included is funding of \$185 thousand for a 3% COLA, subject to negotiations for positions associated with a union. The budget also removes \$18 thousand for a one-time employee medical premium offset that was paid in FY/21 and restores seven thousand dollars for payroll expenses that were paid by the Coronavirus Relief Fund in FY/21.

Other approved adjustments include \$64 thousand for paralegal wage adjustments; \$141 thousand to expand the Consumer Financial Protection Initiative (CFPI) by adding one manager position; \$123 thousand to expand the Office of Civil Rights by adding one assistant attorney position; \$30 thousand to fully fund the BankOn/Outreach position; and \$85 thousand for promotion, outreach and communication.

For the Office of Equity and Inclusion, the FY/22 budget provides \$97 thousand for the addition of a communication and public information officer and associated equipment and supplies, and a \$55 thousand increase to fully fund its General Fund positions.

With 69 FTEs in the General Fund and 2 grant-funded FTEs, the total full-time headcount for the approved FY/22 budget is 71 FTEs, which is an increase of 3 FTEs over the FY/21 full-time headcount.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
LG-Legal Services	5,712	6,313	6,339	6,236	7,024	711
LG-Office of Equity and Inclusion	296	599	599	599	913	314
TOTAL GENERAL FUND - 110	6,007	6,912	6,938	6,835	7,937	1,025
OPERATING GRANTS FUND 265						
Project Funds (265) - Legal	393	535	535	535	645	110
TOTAL APPROPRIATIONS	6,401	7,447	7,473	7,370	8,582	1,135
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	6,401	7,447	7,473	7,370	8,582	1,135

REVENUE

Revenue for FY/22 is estimated to be \$220 thousand above the FY/21 original budget. The FY/22 revenue for legal services from Risk Management is estimated to be \$70 thousand above the original budget due to a continued push to provide legal services in house rather than from outside vendors.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Chgs for Risk Mgt Legal Svcs	1,929	1,900	1,970	1,970	70
General Fund Rec indoor event security	108	95	226	226	131
General Fund Contrib- Bernalillo-Shared Ops	30	0	0	30	30
General Fund Chgs for WUA Legal Svcs	7	11	8	8	(3)
General Fund Land Use Mediation Chgs	2	10	2	2	(8)

LEGAL

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
# Lawsuits received	77	217	90	126	252
# active cases	147	367	350	415	830
# cases closed	99	163	100	69	138
# of Traffic Cases going to Arraignment	26,544	19,650	30,000	4,044	8,088
% of approx 19650 Pleads resolved	56%	59%	70%	47%	50%

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
# ADA Cases Closed	54	50	30	16	12
# Public Accomodaton Cases closed new FY19	40	91	40	82	74
# Employment cases closed	52	76	30	56	66
# Housing cases closed	64	29	50	128	138
# Other cases closed	102	87	100	72	82
Referral (passed to more appropriate agency after intake)	102	98	88	73	66
Brief (provided answer/solution to standard problem)	128	223	260	235	272
Limited Extended (research, visited site, more complex issue)	17	31	18	18	22
Extended Investigation (report or formal document for intake)	5	20	4	4	8

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.</i>					
# ADR mediation referrals	1,087	608	1,100	427	590
# of mediations/facilitations	105	63	100	42	112
% ADR mediations successfully resolved	89%	95%	92%	94%	92%

PRIOR YEAR ACCOMPLISHMENTS

- The Property and Finance Division purchased or condemned property critical for major City projects, including the Gateway Center and the Westside Blvd expansion. We also rapidly drafted and executed tens of millions of dollars in contracts for goods and services that became available because of CARES Act funding.
- The ADR Office provided all facets of service by utilizing remote technology. However, despite this change, the actual number of mediated and facilitated cases rose substantially. The percentage of successfully resolved cases also improved, when compared with FY20.
- The Employment Division litigated and resolved a high number of administrative cases remotely and continued to provide current employment advice regarding the unfolding pandemic.
- The Office of Civil Rights successfully advocated passage of additional anti-discrimination laws based on race and national origin protections at local and statewide levels. These protections were the most expansive in the nation.
- The Policy Division identified the need for additional consumer protection measures and worked to successfully pass and implement the Tax Preparer's and Consumer Rights Ordinance.
- The Compliance Division litigated and obtained a preliminary injunction against the Trump Administration's Department of Justice requiring the DOJ to follow the requirements of Congress in awarding the City funds to fight gun crime.
- Despite a 3 month Metro Court hiatus due to COVID-19, the Traffic Arraignment Team processed approximately 6,300 citations/tickets. Between March 2020 and July 2021, there were 2,762 pleas, 1,384 dismissals, and 2,184 cases set for trial. The team also single handedly developed an online TA system to work through the pandemic, which Metro Court IT has now integrated into their own systems.

LEGAL

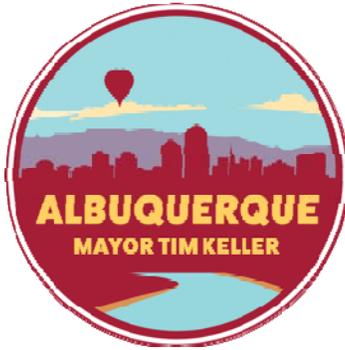
- Everyone on the Property, DMD Traffic & Clerk Division showed up 100% and went far above and beyond what was asked of them in the most difficult year of many of our lifetimes.
- The litigation division had 19 cases resolved in favor of the City (and resolved another 25 cases via settlement).
- The Municipal Affairs Division engaged with its community by raising over one thousand dollars within the Legal Department for the APS Title 1 Homeless project ensuring children have basic necessities.
- Published Racial Equity Toolkit to help departments implement the Resolution Strengthening And Re-Affirming The City Of Albuquerque's Commitment To Addressing Racial And Social Inequity (R-20-75) and the Resolution Supplementing Priorities For The Capital Implementation Program Of The City Of Albuquerque By Implementing A Community Equity Criterion To Be Used In The Development Of The Plan (R-20-85)
- Trained City Council, Mayor's Office, APD Ambassadors, department equity liaisons and many more City employees in the principles and practices of equity and inclusion
- Rapidly accelerated and expanded language access, such as bilingual town halls and COVID-19 briefings, to ensure that more people get information they need to fully participate in the City's civic life.

<i>PRIORITY OBJECTIVES</i>

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED

- **OBJECTIVE 3.** Expand the City's language interpretation resources and prioritize the translation of all City notices to members of the public to be responsive to City residents who have limited English proficiency.

MAYOR'S OFFICE



The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	709	745	745	646	842	97
OPERATING	169	245	245	247	247	1
CAPITAL	0	0	0	0	0	0
TRANSFERS	43	53	53	54	48	(5)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	921	1,043	1,043	947	1,137	94
TOTAL FULL-TIME POSITIONS	6	6	6	6	6	0

BUDGET HIGHLIGHTS

The FY/22 approved General Fund budget for the Mayor's Office is \$1.1 million, a slight increase of \$94 thousand from the FY/21 original budget. Technical adjustments includes four thousand dollars to cover increased medical and dental premiums and the increase to the insurance administrative fee. Internal service costs associated with telephone, fleet, network and VoIP decrease two thousand dollars while risk assessments related to workers compensation and tort, incurred a minimal decrease from the FY/21 level.

Additionally, the approved budget restores \$56 thousand for the FY/21 CARES reduction as well as a decrease of two thousand dollars for the one-time employee medical premium offset.

The FY/22 approved budget adds \$10 thousand in support of the Citizens Independent Salary Commission to adjust the salary of the Mayor. Funding of \$21 thousand is included for a 3% COLA, subject to negotiations for union positions.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
MA-Mayors Office Program	921	1,043	1,043	947	1,137	94
TOTAL APPROPRIATIONS	921	1,043	1,043	947	1,137	94
Intradepartmental						
Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	921	1,043	1,043	947	1,137	94

MUNICIPAL DEVELOPMENT



The Department of Municipal Development (DMD) both implements public infrastructure and oversees the maintenance and security of City facilities, including parking. DMD operates and maintains city streets, storm drains, traffic signals, street lighting, maintenance of City facilities, energy, and the development and design of capital public buildings.

Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; the City/County building; the Plaza del Sol building; parking services; and stadium operations.

MISSION

The Department of Municipal Development assures that capital projects will be completed efficiently and in a timely manner with high quality standards. The department also oversees the security and maintenance of city facilities, including the operation of Isotopes Stadium. DMD provides the operation and maintenance of city streets, storm drains, school crossing guards, traffic signals as well as the development and design of capital infrastructure for streets and storm drainage.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	23,194	36,681	36,687	31,088	40,424	3,743
OPERATING	23,697	18,853	19,043	25,517	26,917	8,064
CAPITAL	557	719	751	(363)	5,806	5,087
TRANSFERS	17,946	12,860	12,860	12,666	20,362	7,502
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	65,394	69,112	69,340	68,907	93,509	24,397
TOTAL FULL-TIME POSITIONS	502	514	514	515	520	6

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved General Fund budget is \$71.5 million, an increase of 32.8% or \$17.7 million above the FY/21 original budget. The FY/22 budget includes a deletion of \$110 thousand for a one-time FY/21 employee medical premium offset and a restoration of \$2.6 million for FY/21 Coronavirus Relief Fund payroll expenses.

Technical adjustments include funding of \$135 thousand for health benefits, \$48 thousand for an increase in the insurance admin fee, an increase of \$441 thousand for internal service costs associated with communication, fleet and risk, and \$701 thousand for a 3% COLA, which is subject to negotiations for positions associated with a union. Funding is also included for an intra-year deputy director at \$159 thousand, an offset in contracts of \$32 thousand to fund wage adjustment requests, and \$72 thousand for E-Series engineer salary increases. Also included is overtime funding of \$15 thousand for two additional holidays, Juneteenth and Indigenous People's Day.

There is a budget increase of \$48 thousand for the San Pedro Corridor and one-time funding is removed by \$149 thousand for RTMC and one million for street lighting. A transfer to the Gas Tax Fund decreased by \$625 thousand and transfers to the City/County Building and Parking Facilities increased by a net \$850 thousand.

In FY/22 a transfer of \$11 million to the City/County Fund is included for the purchase and renovation of the building. In addition, funding of \$3.5 million is to fund the Gibson Medical Center and \$100 thousand will be used for the maintenance of the Civic Plaza fountain. Wages and benefits are included in DMD for 10 Parks Department security officers in the amount of \$580 thousand and there is a decrease of five positions to fund 1% COLA in the amount of \$330 thousand. The approved budget funds a total of 398 full-time positions.

Gas Tax Road Fund - 282

The FY/22 Gasoline Tax approved budget is \$6.4 million, an increase of 1.3% or \$83 thousand from FY/21 and includes a transfer to the General Fund in the amount of \$248 thousand for indirect overhead. Revenues are estimated to remain at \$4.6

MUNICIPAL DEVELOPMENT

million. In addition, the fund is subsidized and there is a decrease in the transfer from the General Fund totaling \$625 thousand. In FY/22 there is a decrease of \$19 thousand for a one-time FY/21 employee medical premium offset and restoring \$66 thousand for FY/21 CARES funding reduction. An increase in the amount of \$99 thousand is included for a 3% COLA. The approved budget funds a total of 59 full-time positions.

City/County Facilities Fund - 290

The FY/22 approved budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is \$14.4 million and is 323.8% or \$11 million above the FY/21 original budget. Included is an increase of \$11 million for the purchase and renovation of the City/County building as the County began vacating the building in FY/21. In FY/22 \$24 thousand is included for a 3% COLA that is subject to negotiations for positions associated with a union. Also included is a decrease of four thousand dollars for a one-time FY/21 employee medical premium offset and a restoration of seven thousand dollars for FY/21 Coronavirus Relief Fund payroll expenses. Fund 290 funds 16 full-time positions.

Parking Facilities Operating Fund – 641

The FY/22 parking enterprise approved budget of \$4.9 million reflects a decrease of 9.7% or \$521 thousand from the FY/21 original budget. Technical adjustments include a decrease of \$14 thousand for a one-time FY/21 employee medical premium offset, overtime funding of three thousand dollars for two additional holidays, and an increase of \$67 thousand for a 3% COLA, subject to negotiations for positions associated with a union. The budget includes an increase of \$14 thousand for health benefits, four thousand dollars for the increase in the insurance admin fee, and a decrease in contracts of \$11 thousand used for wage adjustment requests. The approved budget funds a total of 45 full-time positions.

Baseball Stadium Operating and Debt Service Funds – 691/695

The Baseball Stadium Fund approved budget for FY/22 of \$2.2 million reflects a 24.1% or \$420 thousand increase from the FY/21 original budget. Fund 691 funds two full-time positions.

The FY/22 approved budget for the Baseball Stadium Debt Service Fund is \$940 thousand dollars.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
MD-Strategic Support	2,318	2,685	2,686	2,554	2,802	117
MD-Design Recovered Storm	2,546	2,947	2,947	2,946	3,047	100
MD-Construction	1,555	2,501	2,502	2,122	2,009	(492)
MD-Streets	4,899	5,246	5,246	5,245	5,627	381
MD-Storm Drainage	2,982	3,092	3,093	2,730	3,194	102
MD-Street Svcs-F110	16,544	15,943	16,041	15,911	15,172	(771)
MD-Trsf to CIP Fund	200	0	0	0	0	0
MD-Trsf to Gas Tax Road Fund	1,329	1,954	1,954	1,954	1,329	(625)
MD-Special Events Parking Prog	19	19	19	19	19	0
MD-Trsf to Parking Ops Fund	0	0	0	0	675	675
MD-Trsf to Stadium Ops Fund	548	1,498	1,498	1,498	1,498	0
MD-Design Recovered CIP	1,682	2,081	2,081	2,081	1,774	(307)
MD-City Bldgs	11,338	12,733	12,839	12,788	16,521	3,788
MD-Trsf to C/C Bldg Fund	2,252	2,252	2,252	2,252	13,427	11,175
MD-Real Property Program	520,334	879	880	1,398	919	40
MD-Gibson Med Center	0	0	0	156	3,500	3,500
TOTAL GENERAL FUND - 110	48,733	53,830	54,038	53,656	71,513	17,683
<u>GAS TAX ROAD FUND - 282</u>						
MD-Street Svcs-F282	5,789	6,006	6,066	5,605	6,149	83
MD-Trsf to Gen Fund	248	248	248	248	248	0
TOTAL GAS TAX ROAD FUND - 282	6,037	6,314	6,314	5,853	6,397	83
<u>CITY COUNTY FACILITIES FUND - 290</u>						
MD-C/C Bldg	3,782	3,302	3,302	3,461	14,271	10,969
MD-C/C Trsf to Gen Fund	86	86	86	86	86	0

MUNICIPAL DEVELOPMENT

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL CITY COUNTY FACILITIES FD-290	3,868	3,388	3,388	3,547	14,357	10,969
<u>PARKING FACILITIES OPERATING FUND - 641</u>						
MD-Parking Program	4,632	4,778	4,780	4,967	4,273	(505)
MD-Parking Trsf to Gen Fund	539	601	601	601	585	(16)
TOTAL PARKING FUND - 641	<u>5,171</u>	<u>5,379</u>	<u>5,381</u>	<u>5,568</u>	<u>4,858</u>	<u>(521)</u>
<u>BASEBALL STADIUM OPERATING FUND - 691</u>						
MD-Stadium Operations	1,141	695	713	699	1,105	410
MD-Stadium IDOH	12	25	25	25	31	6
MD-Stadium Trsf to Debt Svc	1,026	1,023	1,023	1,023	1,027	4
TOTAL BASEBALL STADIUM FUND - 691	<u>2,179</u>	<u>1,743</u>	<u>1,761</u>	<u>1,747</u>	<u>2,163</u>	<u>420</u>
<u>BASEBALL STADIUM DSCE FUND - 695</u>						
MD-Stadium Debt Svc	1,000	998	998	1,232	940	(58)
TOTAL APPROPRIATIONS	<u>66,987</u>	<u>71,652</u>	<u>71,880</u>	<u>71,603</u>	<u>100,228</u>	<u>28,576</u>
Intradepartmental Adjustments	1,593	2,540	2,540	2,696	6,719	4,179
NET APPROPRIATIONS	<u>65,394</u>	<u>69,112</u>	<u>69,340</u>	<u>68,907</u>	<u>93,509</u>	<u>24,397</u>
TOTAL FULL-TIME POSITIONS	<u>502</u>	<u>514</u>	<u>514</u>	<u>515</u>	<u>520</u>	<u>6</u>

REVENUE

General Fund revenues for FY/22 are estimated at \$4.3 million. This includes revenues collected from barricading permits, excavation permits, restoration fees, and sidewalk services, curb and gutter services, and rental of City property.

Gasoline tax revenues for FY/22 are estimated at \$4.6 million. The fund is subsidized and there is a total transfer from the General Fund of \$1.3 million. Revenues from the City/County Facilities Fund are estimated to decrease by \$683 thousand. Parking Facilities Operating Fund revenues are estimated at \$4.2 million for FY/22. Baseball Stadium Operating Fund revenues are estimated to increase to one million dollars with an increase to the General Fund subsidy of \$1.5 million.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Barricading Permits	1,473	1,836	1,945	1,340	(496)
General Fund Excavation Permits	137	220	140	118	(102)
General Fund Rental Of City Property	12	7	5	2,812	2,805
General Fund Restoration Fees	19	25	20	11	(14)
General Fund Sidewalk	31	35	33	28	(7)
General Fund Curb And Gutter	8	10	9	8	(2)
282 - Gas Tax Road Fund State Shared Revenue	4,553	4,550	3,800	4,553	3
282 - Gas Tax Road Fund Property Sales And Recovery	3	-	19	-	-
290 - City/County Bldg Ops Fund Rent Of City Property	1,074	1,075	1,103	392	(683)
290 - City/County Bldg Ops Fund Property Sales and Recovery	-	-	603	-	-
641 - Parking Facilities Operating Charges For Services	6	23	2	3	(20)
641 - Parking Facilities Operating Fines and Penalties	802	740	818	700	(40)
641 - Parking Facilities Operating Leased Property	6	6	17	9	3
641 - Parking Facilities Operating Parking Meters	962	1,157	467	890	(267)
641 - Parking Facilities Operating Parking Operations	2,886	2,940	2,521	2,561	(379)
691 - Sports Stadium Operating Stadium lease	930	550	225	1,000	450

MUNICIPAL DEVELOPMENT

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The storm water system protects the lives, property, and the environment.</i>					
# arroyo miles maintained	141.2	196	160	155	150
# dams/basins maintained	127	143	110	125	110
Lineal feet of storm drainage facilities installed or upgraded	2,765	1,371	1,900	1,500	4,290
# of NPDES inspections	1,885	825	1,000	1,058	800

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The street system is well designed and maintained</i>					
# curb miles swept	39,516	44,929	42,000	44,000	42,000
# potholes filled	11,564	14,166	8,000	11,500	10,000
# lane miles maintained (inlay, micro, slurry)	169	95	145	196	145
# of other traffic engineering services	1,150	1,974	1,300	1,809	1,600
# of signal maintenance calls	4,461	4,202	5,405	4,554	5,254
# of sign maintenance calls	4,113	920	4,976	1,403	1,146
** # of lane miles added	-	-	3	-	3
# of excavation and barricading permits issued	6,535	4,994	6,000	4,600	5,000
# of barricade inspections	9,385	7,012	9,000	6,430	7,000
Actual sidewalk inspections, tripping concerns	895	2,060	700	2,345	1,500
Average days assigned 311 calls are open for construction	1.7	1	3	1	2
**Includes Planning Developer Additions to the System (4 lane miles added)					

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22	Data Process Maturity
Street Conditions ¹ :						Unknown
	Excellent	Good	Fair	Poor	Very Poor	Unknown
1999 Surface Defect Index (SDI)	11.0%	NA	35.4%	29.3%	2.7%	NA
2007 Surface Defect Index (SDI)	36.1%	NA	14.6%	12.7%	2.6%	NA
2007 Pavement Quality Index (PQI)	13.5%	29.7%	27.2%	21.8%	7.8%	NA
*2012 Pavement Quality Index (PQI)	8.1%	47.6%	36.6%	7.3%	0.11%	0.36%
**2020 Pavement Condition Index (PCI)	16.0%	40.7%	29.6%	11.9%	1.18%	0.62%

* Data is based on lane miles versus number of records due to VUEWORKS

** Data is based on values from 2016 survey after degradation

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.</i>					
# City operated parking spaces	4,239	4,239	4,239	4,239	4,239
# of bikeway miles added	3	1	1	1	2

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The downtown area is vital, active, and accessible.</i>					
# acres of medians landscaped	5	6.1	3	6.75	6
# of new city buildings construction projects initiated	11	26	6	6	9
Square footage of new city buildings constructed	126,797	96,571	123,000	15,408	120,961
# of city building renovation/rehabilitated projects initiated	54	50	50	0	33
Square footage of city buildings renovated/rehabilitated	198,885	124,927	100,000	276,247	79,000
Time (in months) to select consultant from advertisement to executed contract	6	6	6	6	6

MUNICIPAL DEVELOPMENT

GOAL 6: ECONOMIC VITALITY - The economy is vital, diverse, inclusive, equitable, and sustainable works for all people.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The economy is diverse in industry and sector.</i>					
# parking citations issued	21,287	32,337	35,000	31,091	35,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

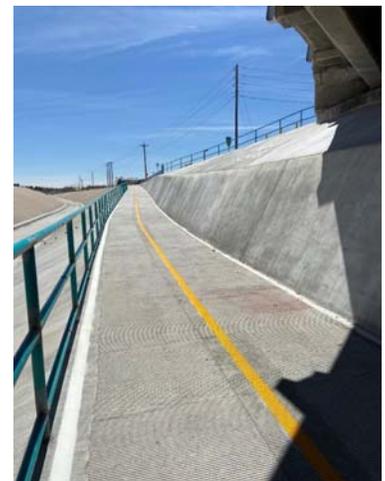
Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.</i>					
Square foot maintained per maintenance staff person (000's)	141	56.4	47	55	56
* Facility area maintained (million sq. ft)	3.8	2.2	10	2.2	2.2
* Increase is due to the inclusion of Wyoming Yard and newly constructed facilities (based on 28 FTE mid-year FY15 and 30 FTE in FY16)					
# security calls for service	1,850	1,700	1,600	7,767	7,200
# city buildings secured	14	14	14	15	15
Area secured/patrolled (000's sq. ft.)	2,980	2,980	4,780	4,900	4,780
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	40	30

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
Dollars implemented with "3% for Energy" projects (\$000's)	2,417	2,081	1,800	1,500	2,418
Total kWh of electricity usage (millions)	96	78	98	71	90
Operational savings (\$000's) from 3% projects implemented	290	218	350	267	300

PRIOR YEAR ACCOMPLISHMENTS

Engineering Division:

- Creation of a grade-separated crossing for the North Diversion Channel trail at Indian School Road. This is the final "notch" crossing along the channel, allowing pedestrians and cyclists to ride or walk along the entire trail without interacting with vehicular traffic. The project included a new trail under the bridge, concrete paving, signing, striping, and fencing. Access to Indian School Road was preserved so that users may enter/exit at the roadway. Project was completed in Spring 2021.
- Landscaping of existing medians on Central Avenue from Juan Tabo Boulevard to Pennsylvania Street. This included the installation of irrigation, trees, shrubs, gravel, boulders, patterned median pavement, signage, and some curb and gutter. Project was completed in Spring 2021.
- Excavation of a new 20 acre-foot drainage pond and construction of a new storm drain pump station to replace the 65-year-old Broadway Pump Station on Broadway Blvd. just south of the Main Post Office. The project will also install about 2,000 feet of new storm drain piping in Lomas Blvd., Broadway Blvd., and along other residential streets abutting the new pond, including 600 feet of new large-diameter force main storm drain. By the end of FY/21 the project will be approximately 50% finished with final completion expected in the third quarter of FY/22.
- Removing and reconstructing all of the concrete approach slabs connected to University Boulevard's northbound and southbound bridges over the arroyo. Included in the project is the entire rearrangement of the bridges' storm drainage system, which includes the removal and replacement of about 1,200 feet of concrete storm drain and associated drainage inlets. The project will also add or rehabilitate approximately 2,800 feet of new roadway laneage on University Blvd. By the end of FY/21 the project will be approximately 50% complete with final project close-out anticipated within the second quarter of FY/22.
- Street improvements project included roadway widening, new medians, the addition of sidewalks, bicycle lanes and the construction of a new roundabout at the intersection of 12th Street and Menaul Boulevard. The project also included new roadway lighting and landscaping. Project was completed in early 2021.



MUNICIPAL DEVELOPMENT

Street Maintenance Division:

➤ Street Rehabilitation projects completed during FY/21

- Mill and Inlay 28.84 lane miles
- Cutler (CLMRS) 20.88 lane miles
- Heater/ Micro 55.73 lane miles
- Micro 37.46 lane miles
- Slurry 52.85 lane miles
- Total 195.76 lane miles

➤ Bridge Maintenance projects completed during FY/21

Maintenance on the following bridges is complete:

- Bridge No. 8258, Morningside St. over the Embudo channel,
- Bridge No. 9050, Indian School Rd. over Sunningdale Ave
- Bridge No. 7498, Comanche Rd. over North Glenwood Hills Arroyo
- Bridge No. 7511, Louisiana Blvd. over the Hahn Arroyo
- Bridge No. 7165, Candelaria Rd. over the North diversion Channel

Maintenance on the following bridges is complete with the exception of the epoxy overlay scheduled for this summer:

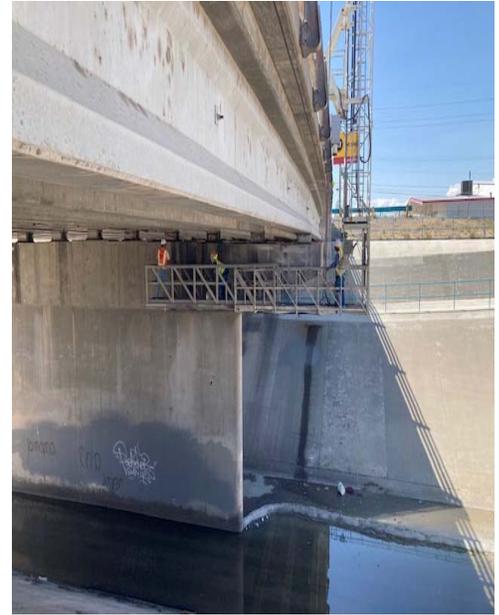
- Bridge No. 6602, San Mateo Blvd. over the Hahn Arroyo
- Bridge No. 9046, Yale Blvd. south bound over Sunport Blvd.
- Bridge No. 6775 Indian School Rd over the North Diversion Channel

Maintenance on the following bridge will be scheduled as soon as the permit with the BNSF has been approved:

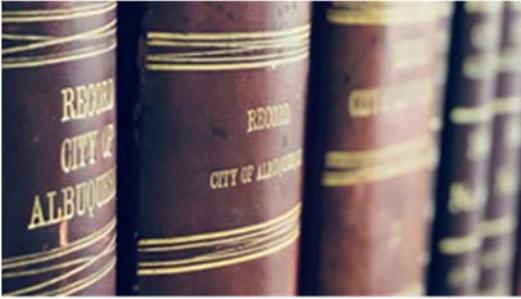
- Bridge No. 7925, Bridge St. over 2nd St, NMRX, and Commercial

➤ Street and Storm Maintenance performed during FY/21

- Arroyo Miles Maintained 155 miles
- Dams/Basins Maintained 125 facilities
- Curb Miles Sweep 44,000 curb miles
- Potholes Filled 11,500 potholes



OFFICE OF THE CITY CLERK



The Office of the City Clerk maintains official records for the City of Albuquerque, administers the public financing program for municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is the chief records custodian for the City of Albuquerque and processes requests for public records pursuant to the New Mexico Inspection of Public Records Act (IRPA). The Office of the City Clerk also manages the Office of Administrative Hearings and is responsible for conducting all hearings specifically assigned by City of Albuquerque ordinance, including animal appeals, handicap parking and personnel matters. The Clerk and staff are honored to assist citizens and fellow public servants in all aspects of the office.

MISSION

The Office of the City Clerk is responsible for the preservation, maintenance and provision of public records. The Office also prepares and administers the City's Municipal elections public financing program in a fair, equitable, and ethical manner. We provide an impartial forum for administrative hearings and support for the Board of Ethics, the Personnel Board and the Labor Board.

VISION

The vision of the Office of the City Clerk is to fulfill the trust of the citizens of Albuquerque through exemplary service, integrity, efficiency, accuracy, and transparency of local government.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,525	1,817	1,819	1,792	2,034	217
OPERATING	723	630	735	664	738	109
CAPITAL	20	0	0	0	0	0
TRANSFERS	161	132	132	132	123	(8)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	2,429	2,579	2,686	2,588	2,896	317
TOTAL FULL-TIME POSITIONS	27	27	27	27	28	1

BUDGET HIGHLIGHTS

The approved FY/22 General Fund budget is \$2.9 million, an increase of 12.3%, or \$317 thousand above the FY/21 original budget. In FY/22, the budget includes an increase of \$44 thousand for a 3% COLA, which is subject to negotiations for positions associated with a union and restoration of \$83 thousand for eligible Coronavirus Relief Fund payroll expenses.

Technical adjustments include an increase of ten thousand dollars for health and dental benefits. Internal service costs associated with communication, risk and fleet increased by \$795. Other technical adjustments include a transfer of five thousand dollars from the Human Resources department to move the budget for the labor board per diem costs and a decrease of \$33 thousand for the removal of one-time funding. The budget also provides funding of \$90 thousand from the Open and Ethical Fund for the administration. It further provides seven thousand dollars for merchant fees associated with the collections for candidates.

The FY/22 budget includes an added attorney position at \$103 thousand, a decrease to the cost for the American Legal contract for five thousand dollars and an increase of \$15 thousand for the continued use and maintenance of a website for candidates for the regular local election to be able to collect petition signatures and qualifying contributions electronically.

OFFICE OF THE CITY CLERK

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CC-Office of the City Clerk	2,155	2,177	2,283	2,274	2,401	224
CC-Administrative Hearing Off	274	402	403	304	405	3
CC-Open and Ethical	0	0	0	10	90	90
TOTAL GENERAL FUND - 110	2,429	2,579	2,686	2,588	2,896	317
TOTAL APPROPRIATIONS	2,429	2,579	2,686	2,588	2,896	317
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	2,429	2,579	2,686	2,588	2,896	317

PERFORMANCE MEASURES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.</i>					
% of voter turnout in the Municipal Election	0%	23%	0%	N/A	N/A
# of registered voters in City of Albuquerque	350,000	0	0	N/A	N/A
# of votes cast in Regular Municipal Election	0	97,342	0	N/A	N/A
# of Petitions processed (verified and rejected)	6,000	12,000	20,000	16,518	10,000
# of Poll sites operated	0	0	0	N/A	N/A
Funds provided to participating candidates	\$140,000	\$427,484	\$700,000	\$696,416	\$0
# of qualifying contributions processed	1,600	5,211	1,000	12,552	0
# of applicant candidates for public financing	4	10	10	19	0
# of votes in Runoff Election	0	13,479	0	N/A	0
# of Measure Finance Committees registered	3	13	25	5	25
# of Complaints and Petitions managed for Board of Ethics	2	9	15	1	15
# of public records requests	5,932	8,622	11,208	9,989	13,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Proposed FY/22
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
Labor Board Hearings	20	23	30	19	25
Personnel Appeal Hearings	11	44	35	12	45
Animal Appeal Hearings	60	22	35	40	40
Other Appeal Hearings	22	57	55	64	55
Vehicle Seizures Hearings - (discontinued end of FY/19)	645	N/A	N/A	N/A	N/A
# of disabled parking hearings	0	0	0	0	0

OFFICE OF THE CITY CLERK

<i>PRIOR YEAR ACCOMPLISHMENTS</i>

- Passed an election clean-up bill that aligned the petition and qualifying contribution periods for publicly financed candidates.
- Built a website for candidates to collect petitions and qualifying contributions electronically.
- Updated the campaign finance reporting site for candidates to be able to file required forms electronically.
- Responded to 10,110 requests for Public Records.
- Digitized over 350,000 City records and made many City records available online for the first time.

OFFICE OF INSPECTOR GENERAL



The Office of Inspector General is an independent office of City Government and does not report to the City's executive branch or the City Council. The Office of Inspector General reports directly to the Accountability in Government Oversight Committee, which provides oversight to the Office of Inspector General and reviews and approves all investigatory reports.

MISSION

To promote a culture of integrity, accountability, and transparency throughout the City of Albuquerque and to promote the efficiency and effectiveness in the programs and operations of the City of Albuquerque, in order to safeguard and preserve the public trust. The Office of Inspector General will accomplish this by preventing, detecting, deterring and investigating fraud, waste and abuse in City activities including all City contracts and partnerships, and to deter criminal activity through independence in fact and appearance, investigation and interdiction, and to investigate all allegations of violations of the Code of Ethics and the Elections Code when requested by the Board of Ethics and Campaign Practices.

VISION

The Office of Inspector General serves to "Protect the Public Trust" and does so by encouraging positive change & ethical behavior in City government; exemplifying efficiency, stewardship, and accountability; and strengthening community confidence and public trust.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	360	461	461	421	509	48
OPERATING	92	51	51	55	55	4
CAPITAL	0	0	0	0	0	0
TRANSFERS	6	7	7	6	7	(0)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	458	520	520	482	571	51
TOTAL FULL-TIME POSITIONS	4	4	4	4	4	0

BUDGET HIGHLIGHTS

The FY/22 approved budget for the Office of Inspector General is \$571 thousand, an increase of \$51 thousand from the FY/21 original budget. The budget decreases by two thousand dollars for the one-time employee medical premium offset. Three thousand dollars is added for the increase to medical and dental premiums and the increase to the insurance administration rate. The budget includes funding of \$12 thousand for a 3% COLA, subject to negotiations for positions associated with a union. Communications, fleet and risk allocations increase by three thousand dollars. An increase in personnel of \$28 thousand is included for the creation of a senior investigator position.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
IG-Office of Inspector General	458	520	520	482	571	51
TOTAL APPROPRIATIONS	458	520	520	482	571	51
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	458	520	520	482	571	51

OFFICE OF INSPECTOR GENERAL

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of investigations conducted (Full investigations being conducted that will result in Report of Investigation)	3	14	12	13	Delete in FY22
# of investigative reports issued/published (Includes Reports of Investigations (ROI) & other reports)	1	10	12	12	Delete & Replace in FY22
# of preliminary investigations conducted (May not always result in a "full investigation" or ROI)	18	7	50	23	Delete & Replace in FY22
# of reviews to provide oversight and accountability (Per "Background paper" - Reviews examine processes, policies & legislation leading to opportunities for improvements; "Best Practice" prescribed by AIG & CIGIE)	0	0	4	4	Delete, Replace & Combine in FY22
# of inspections to ensure compliance (Per "Background paper & AIG/CIGIE, an examination of a Department/Program to ensure compliance & prevent legal exposure & sanctions)	0	1	3	0	Delete, Replace & Combine in FY22
# of Whistleblower matters (Difficult to propose a goals/objectives)	0	0	0	1	Delete in FY22
# of Complaints & Referrals Processed (Multiple sources & often includes matters not in OIG purview, but can consume significant research & referral time)	213	133	230*	189	Delete, Replace & Combine in FY22
# of reports received by OIG (Reports are tips and complaints received via online, email, phone, and other means entered into Case Management Tracking System) *	Proposed new metric to be added				60
# of reports closed by OIG (Closed reports are considered resolved. Resolution can be in the form of an investigation, referral, closed without investigation due to insufficient information to investigate or outside of OIG's jurisdiction)	Proposed new metric to be added				55
% of reports closed by OIG within 90 days of receipt	Proposed new metric to be added				80%
# of reports that resulted in a completed investigation by OIG (An investigation is completed when the final investigation report has been approved by the Accountability in Government Oversight Committee)	Proposed rewording of old metric				12
% of investigated reports that resulted in corrective or preventative action (OIG has begun receiving and tracking information on the corrective and preventative actions taken by departments in response to reports)	Proposed new metric to be added				1
# of reviews and/inspections to provide oversight and accountability (Reviews/inspections examine processes, policies & legislation leading to opportunities for improvements or verification of compliance)	Proposed Combined new metric to be added				4

Note: * The OIG does review numerous 311 reports concerning City employees. Only those within the OIG purview are entered into CMTS

Note: ** The OIG has re-implemented making recommendations in reports. Follow-ups on recommendations has begun in FY21 and data will be provided in the FY21 Annual Report.

PRIOR YEAR ACCOMPLISHMENTS

- Processed the most reports the office has ever issued since its inception in 2007 while staff primarily worked remotely due to the COVID-19 pandemic.
- Assessed 100 percent of complaints and tips received during the fiscal year.
- Implemented requesting responses from City departments regarding the corrective action taken in response to the findings and recommendations made by the OIG. This further strengthened the procedures for resolutions of investigation findings and corrective actions on recommendations made. During the first half of the fiscal year, 36 recommendations from 10 issued reports were followed up. Of the 36 recommendations, departments reported implementing 33 (92 percent).

OFFICE OF INTERNAL AUDIT

The Office of Internal Audit is an independent and nonpartisan office of City Government. The office is not part of the City's executive branch or the City Council and strictly adheres to government auditing standards while exercising the highest standards of ethics. The Office of Internal Audit reports directly to the Accountability in Government Oversight Committee, which is comprised of five community members at large, who are responsible for reviewing and approving all audit reports.



The goals of the department are to:

- Provide independent and objective value-added audits, reviews, and advisory services.
- Proactively identify risks, evaluate controls, and make recommendations that will strengthen City operations.

MISSION

To provide objective and independent evaluations and effective solutions that promote transparency, accountability, efficiency, and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	454	867	867	657	875	8
OPERATING	15	101	101	76	77	(25)
TRANSFERS	6	17	17	17	5	(11)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	475	985	985	750	957	(28)
TOTAL FULL-TIME POSITIONS	8	8	8	8	8	0

BUDGET HIGHLIGHTS

The FY/22 approved budget for the Office of Internal Audit is \$957 thousand. This is a decrease of 2.8% from the original FY/21 budget of \$985 thousand. The budget decreases by two thousand dollars for the one-time employee medical premium offset. Budget adjustments totaling four thousand dollars for the increase to medical and dental premiums and an increase to the insurance administration rate are included. The budget also includes funding of \$24 thousand for a 3% COLA and is subject to negotiations for positions associated with a union. One-time funding of \$50 thousand is deleted and is offset by an addition of \$25 thousand for annual contract obligations. Other internal service allocations combine for a decrease of \$11 thousand.

The staffing level remains at eight positions in the FY/22 budget.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
IA-Internal Audit	475	985	985	750	957	(28)
TOTAL APPROPRIATIONS	475	985	985	750	957	(28)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	475	985	985	750	957	(28)

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of audit reports issued	12	3	10	7	12
Amount of funding assurance captured by audit services*	\$144MM	\$1.3MM	\$5MM	\$20.8MM	\$5MM

OFFICE OF INTERNAL AUDIT

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
# of follow ups and special projects completed	13	15	12	14	15
Cost savings as a % of OIA's annual budget	643%	28%	100%	94%	100%
Percent of audits completed as agreed upon in the Annual Work Plan				N/A	90%
Percent of concurrence with the recommendations made	New metrics proposed to be added starting FY22			N/A	90%
Percent of recommendations implemented				N/A	90%
Survey rating on value added recommendations (5 pt. scale)	3.8	None	4.5	4.5	4.5

*Funding assurance is the finite dollar amount of assurance derived from the performance of Internal Audit services.

PRIOR YEAR ACCOMPLISHMENTS

- Recommended measures to strengthen key business processes and internal control environments through risk-based audit programs:
 - Completed audits and assessments involving multiple departments related to cash handling, vendors and nonprofit organizations that contract with the City, payroll and employee overtime, targeted revenue contracts, and procurement and travel card transactions.

- Recommended measures to improve effectiveness, efficiency and economy of City operations:
 - to renegotiate the agreed upon revenue share percentage in future fleet advertising contracts
 - to seek reimbursement from a non-profit vendor for overpayments totaling \$65,418
 - to develop and formalize quantifiable performance metrics to be able to measure the success or impact of existing contracts
 - to seek repayment from police officers who were paid for time not worked
 - to seek repayment or credit for the \$1,076 in gross receipts tax costs that should have been excluded from purchase card (P-card) transactions
 - to revise existing policies and procedures to require itemized receipts for P-card transactions.

PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, parks design and planning.



MISSION

QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Develop, protect, plan, enhance, and maintain Parks, major public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation employees.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	18,205	22,953	22,959	18,891	24,147	1,194
OPERATING	16,838	14,817	14,928	16,359	18,195	3,378
CAPITAL	1,465	0	0	464	637	637
TRANSFERS	5,268	3,686	3,686	3,948	3,349	(337)
GRANTS/PROJECTS	72	124	124	124	0	(124)
TOTAL	41,848	41,580	41,697	39,787	46,328	4,748
TOTAL FULL-TIME POSITIONS	311	314	314	315	314	0

BUDGET HIGHLIGHTS

General Fund

The approved FY/22 General Fund budget is \$46.3 million, an increase of 11.8% or \$4.9 million above the FY/21 original budget. Technical adjustments include an increase of \$102 thousand for health benefits and \$466 thousand for a 3% COLA that is subject to negotiations for positions associated with a union. There is also an increase of \$33 thousand for an increase to the insurance admin fee. Internal service costs associated with communication, risk and fleet decreased by \$329 thousand. Other technical changes include the decrease of \$59 thousand in non-recurring funding for park security and the change of a part-time marketing and graphic position into a full-time position funded by decreasing operating expenses by \$22 thousand. In FY/22, the budget includes a decrease of \$90 thousand for the FY/21 one-time employee medical premium offset and the restoration of \$569 thousand for FY/21 CARES funding.



The FY/22 budget provides \$350 thousand for the USA Cycling National Championships and \$607 thousand for urban forestry program expansion. An open space technician and funding for operating costs for the Candelaria Nature Preserve is included at \$233 thousand. Two FTE and funding for the maintenance of the New Mexico Veteran's Memorial is budgeted at \$104 thousand. A local food community coordinator position with operating costs included is funded at \$102 thousand for achieving a sustainable and equitable food system within Albuquerque. Two mechanics and one program and facility manager is provided for the new McKinley bike center at a total cost of \$159 thousand, which will come on-line in late FY/22 or early FY/23. An increase of one mechanic and corresponding operational costs at a budget of \$127 thousand is added to support the efforts of the park management division staff. The neighborhood open space initiative to increase access to open space for people in historically underserved areas is provided \$100 thousand. Staffing and equipping an 8 week summer recreation youth site using the Balloon Fiesta Park's Public Safety Building is budgeted at \$327 thousand.

PARKS AND RECREATION

The minimum wage is increasing over the next few years to \$12 an hour and this is affecting the pay bands for Aquatics. Funding of \$140 thousand is provided for maintaining a separation between aquatics aide, lifeguard, head lifeguard and pool supervisor. The budget is decreased by \$80 thousand for the UNM summer program and the hawk wrestling program. Four hundred thousand dollars is budgeted for open space acquisition. One million eight hundred thousand dollars is budgeted for two spray pads, one at Alamosa and one at Westgate. Thirty thousand dollars is budgeted for promotional outreach and communication for opening up from COVID-19. One hundred thousand dollars is for additional bike and trail maintenance. Two hundred thousand dollars is provided for pedestrian and bike trails at Tom Bolack Park and \$20 thousand is for the Albuquerque Disc Golf Association.

CIP coming-on-line expenses are budgeted to increase by \$122 thousand for a park maintenance worker and an irrigation specialist who will assist in maintaining the extra acreage that have been added to city parks. Further, \$84 thousand has been budgeted for a project coordinator position to focus on Little League and other projects.

The FTE count for Parks remains unchanged in FY/22 at 314 with the additions listed above and the removal of 12 vacant positions at a decrease of \$700 thousand. Positions removed included six parks maintenance worker, a range master, two equipment operator, a construction superintendent, a laborer and a forestry worker.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PR-Aquatic Services	4,490	5,382	5,386	5,044	7,509	2,127
PR-CIP Funded Employees	1,872	2,544	2,545	1,797	2,682	138
PR-Golf Program	0	4,628	4,637	4,467	4,605	(23)
PR-Open Space Mgmt	4,127	4,669	4,690	4,479	5,294	625
PR-Parks Management	20,208	18,767	18,814	18,606	19,893	1,126
PR-Recreation	3,545	3,932	3,967	3,967	4,775	843
PR-Strategic Support Program	1,174	1,427	1,427	1,194	1,470	43
PR-Trsf to CIP Fund	100	100	100	100	100	0
PR-Trsf to Golf Ops Fund	1,368	0	0	0	0	0
TOTAL GENERAL FUND - 110	36,884	41,449	41,566	39,656	46,328	4,879
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Parks and Rec	74	131	131	131	0	(131)
<u>GOLF OPERATING FUND - 681</u>						
PR-Golf	4,557	0	0	0	0	0
PR-Golf Trsf to Gen Fund	333	0	0	0	0	0
TOTAL GOLF OPERATING FUND - 681	4,890	0	0	0	0	0
TOTAL APPROPRIATIONS	41,848	41,580	41,697	39,787	46,328	4,748
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	41,848	41,580	41,697	39,787	46,328	4,748

REVENUE

The General Fund revenues listed on the next page include fees for pool admissions, sports programs and lessons, shooting range, golf and use of City parks. Revenues are estimated to decrease by \$425 thousand FY/22. Total General Fund revenue is estimated at \$6.3 million.

Departments Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Golf Green Fees	-	3,985	3,985	3,660	(325)
General Fund Swimming Pool Chgs-Taxable	347	847	847	905	58
General Fund Sports Program Chgs-Taxable	-	439	439	358	(81)
General Fund Rental Of City Property	214	281	281	281	-
General Fund Shooting Range Fees-Taxable	185	260	260	260	-
General Fund Tennis Lesson Fees-Taxable	222	223	223	223	-

PARKS AND RECREATION

Departments Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Parks Joint Use Revenues	203	203	203	203	-
General Fund Facilities Concessions	53	237	237	135	(102)
General Fund Regional Park Fees	72	88	88	88	-
General Fund Golf Facilities Concessions	-	81	81	81	-
General Fund Other Misc Revenue-Nontax	30	45	45	45	-
General Fund Tourn/Field Rental	-	36	36	36	-
General Fund Contributions And Donations	-	-	-	25	25
General Fund Regional Park Fees-Taxable	13	15	15	15	-
General Fund Outdoor Recreation Fee-Taxable	5	6	6	6	-
General Fund Park Jumper Fee	3	5	5	5	-
General Fund Public surplus sales (non-tax)	45	-	-	-	-
General Fund Online Auction Sales - taxable	3	-	-	-	-
681 - Golf Operating Rent Of City Property	43	-	-	-	-
681 - Golf Operating Enterprise-Golf-Green Fees	3,706	-	-	-	-
681 - Golf Operating Enterprise-Golf- Concessions	26	-	-	-	-

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents are active and healthy.</i>					
Total # of pool visits by customers	548,688	333,886	570,000	210,000	400,000
Rounds of golf played	196,928	196,722	190,000	260,000	190,000
Avg. rate to play 18 holes	\$23.29	\$23.29	\$32.25	\$32.25	\$32.25
Avg. rate to play 18 holes (non-municipal courses)	\$48.00	\$49.00	\$50.00	\$50.00	\$50.00
# of visitors to Shooting Range facilities.	-	35,744	60,000	35,461	40,000
Organize leagues for tennis, adult softball, baseball, flag football, soccer, kickball and basketball (total # teams)	490	798	800	300	50
Provide an Indoor Track Venue (number of events)	10	10	10	-	10
Operate Albuquerque Balloon Fiesta Park, Total Revenue	389,490	213,688	502,000	238,617	180,000
# youth participants in recreation (0-19 yrs.)	925,400	517,121	621,000	107,473	100,000

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.</i>					
# of students using pools for activities and competitions	53,518	22,606	45,000	9,993	35,000
# of swimming lesson courses sold (Note: most swimming lessons occur in the end of the fiscal year)	70,000	34,502	75,000	19,584	25,000
# pool visits by youth customers (0-19)	336,085	183,055	325,000	89,348	50,000
Jr. Golf Rounds (up to 17 years old)	7,550	6,878	7,594	8,939	5,000
Sr. Golf Rounds (over 55 years old)	79,500	82,351	86,800	104,986	80,000
Percentage of Total Rounds (Jr. Golf)	3.8%	3.5%	4.5%	3.4%	4.0%
Percentage of Total Rounds (Sr. Golf)	40.6%	41.9%	51.5%	40.4%	50.0%
Water acre/ feet Used for Irrigation	1,832	2,005	1,652	2,052	1,652
Provide outdoor recreation for youth (adventure)	18,374	19,287	24,000	55	500
# bike education sessions	406	320	425	204	200
# bike education participants	12,931	8,309	13,000	2,303	3,000

PARKS AND RECREATION

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT -Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.</i>					
# of planning projects for new or renovated parks	5	7	5	7	6
# of acres of new parkland acquired	-	2	2	3	5
# of miles of trails developed or renovated	1.2	1.5	2.0	6.5	4.0
# of parks renovated	8	9	6	10	7
# of new park acres developed	6	4	8	1	2
Total acreage of Parks and trails maintained	2,802	2,796	2,802	2,799	2,799
New acreage (development) of parks and trails brought on current fiscal year.	6	4	-	3.42	3
Total number of trees, new as well as replaced for fiscal year past.	232	318	225	406	225
# of volunteers	935	506	1,000	492	500
# of volunteer hours worked yearly	8,546	5,215	45,000	8,208	10,000
# neighborhood, community, and regional parks	291	292	293	293	295
# acres maintained by department including Open Space	31,952	32,197	32,700	32,178	32,180
# miles of trails maintained	157	157	159	160	161
# park acres per 1,000 city residents (includes trails)	6	6	6	6	6
# Open Space acres per 1,000 city residents	52	52	52	52	52

GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT -Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Open Space, Bosque, the River, and Mountains are preserved and protected</i>					
# of acres owned or managed as Major Public Open Space.	29,150	29,201	29,875	29,379	29,380
# of visitors at staffed Open Space Facilities	27,684	407,279	250,000	299,812	250,000
# of volunteers yearly.	6,302	6,864	6,000	1,162	4,000
# of volunteer hours worked yearly	17,338	33,953	26,000	10,560	10,000
# of new tree/ shrubs planted (combined trees with willow whips from previous years)	1,120	881	2,000	278	1,000
# of new willow whips planted	-	-	-	360	500

PRIOR YEAR ACCOMPLISHMENTS

Fiscal Year 2021 was an incredibly different and challenging year for the Parks and Recreation Department (PRD), as it was for the entire City, as PRD dealt with the COVID-19 pandemic. Unfortunately, some popular PRD facilities, such as City pools and Balloon Fiesta Park, had restricted use for most of the year. Nevertheless, PRD was able to deliver strong results and achieve significant accomplishments under difficult circumstances. Indeed, Albuquerque's parks, trails, open space, and outdoor recreational facilities proved their incredible value last year like never before in our City's history. Among PRD's FY/21 accomplishments:

- Kept parks, trails, open space, pools, tennis courts and other facilities open during the COVID-19 pandemic while handling record levels of public use. Neighborhood parks saw summer-level visitation numbers steadily from spring through fall, and Open Space areas in particular shattered visitation records, with some sites experiencing a doubling of visitation. In spite of the pandemic, lap swimming was maintained safely at indoor pools. PRD also coordinated a spectacular program of dispersed fireworks displays for Independence Day.
- Provided staff for the City's Emergency Operations Center (at times, PRD comprised up to 25% of the Emergency Operations Center's staff) and hosted a COVID-19 test site at Balloon Fiesta Park for the entire year.
- Increased the number of Albuquerque residents who live within a 10-minute walk to a park to 90 percent (up from 87% in 2019).

PARKS AND RECREATION

- Achieved a 33% increase in rounds played over FY/20 on City golf courses, which generated revenue in excess of operating costs for the first time in over a decade.
- Moved ahead seven major park planning projects; completed renovations at ten parks, including a \$1.5 million renovation of Wilson Park and Pool; broke ground on major projects at Los Altos Park and Vista Grande Park.
- Added 178 acres to the Major Public Open Space system, including a 23-acre acquisition that saved the Poole Property (adjacent to the San Antonio Oxbow) from development.
- Purchased a new \$3 million championship-quality Indoor Track to sustain Albuquerque's successful 15-year indoor track program.
- Completed park safety and security enhancement projects around the City.



PLANNING



The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates development plans and strategies to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information Systems (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque.

MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	11,976	12,796	12,797	11,045	13,655	859
OPERATING	786	1,623	1,668	1,405	1,869	246
CAPITAL	20	0	51	51	75	75
TRANSFERS	1,529	1,292	1,292	1,351	1,024	(267)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	14,311	15,711	15,808	13,852	16,624	913
TOTAL FULL-TIME POSITIONS	170	168	168	165	166	(2)

BUDGET HIGHLIGHTS

The FY/22 General Fund approved budget for the Planning Department is \$16.6 million, an increase of \$913 thousand or 5.8% from the FY/21 original budget. The budget decreases by \$51 thousand for the one-time FY/21 employee medical premium offset and restores \$508 thousand for the FY/21 CARES reduction. Mid-year reclassifications include two code enforcement specialist to one system analyst and two accounting positions to one fiscal officer for a net decrease of \$57 thousand. A senior planner moved to DMD mid-year at a cost of \$78 thousand.

Other technical adjustments in FY/22 include a combined adjustment of \$76 thousand to account for the increase cost of medical and dental premiums and the increase to the insurance administrative fee. Internal service costs associated with communication, network and fleet decrease by a net of \$35 thousand and risk assessments decrease by \$242 thousand.

The budget removes one-time funding from FY/21 of \$116 thousand, earmarked for Posse software updates and the IDO CPA process. However, \$300 thousand in one-time funding is carried over for property abatement. Of that amount, \$178 thousand will be transferred to the Refuse Disposal Operating Fund to continue supporting after hour board up activities.

Funding of \$312 thousand is included for a 3% COLA, subject to negotiations for union positions along with \$189 thousand for engineer e-series wage adjustments.

The elevator program inspection program has become increasingly costly including difficulty in hiring qualified inspectors. As a result two elevator inspectors and associated operating costs are deleted at a net cost of \$168 thousand. In Urban Design and Development, the supply budget is reduced by three thousand dollars due to the efficiency and effectiveness of online hearings.



In FY/22, three inspector positions dedicated to oversee the Orion project are added at a full cost of \$244 thousand. Seven thousand dollars in operating costs and another \$81 thousand in one-time for laptops and vehicles is also included. The valuation of the Orion project is approximately \$3 billion, with expected building permit revenue of \$2 million in FY/22.

PLANNING

Other one-time funding includes nine thousand dollars to purchase Adobe licenses for remote work along with cleaning supplies, masks, and gloves related to the pandemic; \$30 thousand earmarked for promotional outreach and communication related to reopening of City services, and \$150 thousand for Community Planning Assessments.

The FY/22 approved budget also includes a 2% technology fee capped at maximum of \$200 for transaction totals larger than \$10,000. The increase will generate \$178 thousand in revenue which is appropriated to cover annual ongoing maintenance and cloud support of Posse and Avolve software.

The department full-time position count for the FY/22 approved budget is 166.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
PL-Code Enforcement	2,934	3,208	3,233	2,757	3,210	2
PL-One Stop Shop	7,066	7,608	7,608	6,833	8,230	622
PL-Real Property Program	281	0	0	0	0	0
PL-Strategic Support	1,789	2,414	2,415	2,322	2,802	388
PL-Urban Design and Devel Prog	1,739	2,018	2,089	1,477	1,919	(99)
PL-Transfer to MRA Fund 275						
(INACTIVE)	218	0	0	0	0	0
PL-Transfer to Refuse Fund 651	285	463	463	463	463	0
TOTAL GENERAL FUND - 110	14,311	15,711	15,808	13,852	16,624	913
TOTAL APPROPRIATIONS	14,311	15,711	15,808	13,852	16,624	913
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	14,311	15,711	15,808	13,852	16,624	913

REVENUE

Revenues in the Planning Department for the FY/22 approved budget are estimated at \$13.3 million, an increase of two million dollars from the FY/21 original budget. Expecting a rebound from COVID-19 as restrictions ease, building, electrical, plumbing, and mechanical and plan check permits are estimated to be \$2.4 million higher than the FY/21 original budget. Engineering fees and sign fee are expected to remain close to the FY/21 level of \$826 thousand whereas Posse business registration fee is expected to decrease by \$138 thousand. A new 2% technology fee was approved in FY/22 and expected to generate \$178 thousand. Listed below are major revenue sources for the Planning Department.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Admin Fees - Misc	306	260	264	225	(35)
General Fund Building Permits	3,407	5,525	3,497	5,407	(118)
General Fund Chgs For Planning Svcs	122	314	260	167	(147)
General Fund Electrical Permits	999	794	945	990	196
General Fund Engineering Fees	1,199	800	785	785	(15)
General Fund Envision Business Registr Fee	0	-	281	-	-
General Fund Fast Trax Fee	324	273	214	224	(49)
General Fund Filing Of Plats And Subdiv	187	233	250	236	3
General Fund Flood Plain Certification	28	25	30	31	6
General Fund Land Use Mediation Chgs	19	19	19	20	1
General Fund Lien - Civil Fines	17	-	33	33	33
General Fund Lien - Contractor Fee	616	505	538	529	24
General Fund Lien - Interest	92	75	154	67	(7)
General Fund Lien - Processing Fee	58	51	76	58	8
General Fund Permits and Inspections	10	2	31	32	30
General Fund Plan Check Permits	2,323	82	1,881	1,970	1,888
General Fund Plumbing And Mech Permits	1,158	435	1,051	895	460
General Fund Posse Business Regist Fee	581	846	695	709	(138)
General Fund Public surplus sales (non-tax)	27	1	1	1	-
General Fund Rental Of City Property	54	-	-	-	-
General Fund Reroofing Permits	1	198	210	220	22

PLANNING

Department Generated Fees for Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Right Of Way Usage Permits	200	519	514	235	(284)
General Fund	Sign Fees	44	26	36	31	5
General Fund	Technology Fee	-	-	-	178	178
General Fund	Zoning Plan Check	240	286	234	245	(41)

PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable, and vital.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</i>					
# of subdivision plat updates to GIS database	125	61	100	78	85
# of zoning updates to GIS database	15	1,280	200	47	75
# of code enforcement inspections	41,375	43,057	35,000	47,528	38,000
# of notices of violation issued	33,839	43,056	20,000	42,755	25,000
# of code enforcement re-inspections	28,263	20,476	15,000	28,528	17,000
% of cases voluntarily into compliance after first written notice	62%	53%	63%	67%	65%
Average no. of days from case initiation to voluntary compliance	17	19	25	21	20
# of new construction permits in the 1960 City Boundary	151	161	150	146	170
# of plans reviewed	6,023	5,619	5,452	6,781	6,879
Average turnaround time for residential plan review in days	5	4	5	5	5
Average turnaround time for commercial plan review in weeks	3	2	3	2	3
# of building inspections (excluding Thermal By-pass)	25,407	25,862	26,204	25,795	25,732
# of electrical inspections	20,129	21,912	20,324	25,828	22,501
# of plumbing/mechanical inspections	33,124	32,986	34,932	30,763	32,085
# of Fastrax plans submitted	148	220	162	240	165
# of days to review Fastrax plans	6	5	6	5	6
# of Impact fee applications	881	982	1,140	900	1,197
Impact fee collections (\$000's)	\$3,150	\$3,060	\$3,400	\$3,000	\$3,570
# of Administrative Approvals (EPC and LUCC)	148	159	180	214	177

PRIOR YEAR ACCOMPLISHMENTS

- Virtual Inspection Strategy Program (VISP). This program development allowed for inspections of occupied spaces throughout the COVID-19 shelter in place mandate.
- UAS (Drone) Program: Building Safety conducts all first-time re-roofing inspections and approximately forty percent of solar inspection utilizing images from drone technology. The process is more efficient and far safer.
- All DRS Hydrology and Transportation files as well as DRB files are available on-line (tied to individual Parcels/Tracts under the City GIS maps)
- Development and implementation of a New CPA website and New Comp Plan website.
- Updates to ABC-Z website.
- IDO Annual Update 2020 – public involvement, EPC process, LUPZ process, Council hearings.
- **Community Planning Areas:** AGIS developed ArcGIS Online story maps and demographic dashboards for each of the 12 Community Planning Areas (CPA) prior to the start of the CPA assessment process. These story maps provide data, maps, and contextual information about each of the unique areas. This includes a comprehensive interactive demographic dashboard and results of high-level metrics analysis. AGIS also completed analysis on dozens of specific metrics for each CPA and provided multiple maps that will be included in the final assessment reports.

PLANNING

- **Census 2020 City/County Complete Count Committee:** AGIS continued mapping support for the Census 2020 City/County Complete Count Committee through the end of the 2020 census enumeration, utilizing an AGIS developed interactive map containing valuable geospatial and demographic data for historically undercounted areas.
- Code Enforcement by means of aggressive enforcement actions compelled 13 owners of substandard properties to either sell, repair, or demolish the structures. This saved approximately \$400,000 that would have been spent on Code Demolishing and placing a lien.
- Created website to allow the public to track the worst properties as they go through the enforcement actions.

PRIORITY OBJECTIVES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT – COMMUNITIES THROUGHOUT ALBUQUERQUE ARE LIVABLE, SUSTAINABLE AND VITAL.

- **OBJECTIVE 2.** Evaluate the Planning Department's permitting process to determine opportunities for increased efficiency, and to establish targeted timelines for issuance of each permit type



POLICE



The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support functions.

Neighborhood policing is the largest program supporting six area commands, the special operations division, the open space unit, the metro traffic division, and data management. Investigative services consist of specialized divisions. The criminal investigations division investigates armed robberies, homicides and crimes against children. This division also includes the Family Advocacy Center which investigates domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The investigative services division targets narcotics offenders and career criminals (gangs, vice, fugitives). The scientific evidence division is comprised of the Metropolitan Forensic Science Center which performs the department's criminalistics, identification and evidence functions. The real time crime center assists police officers in tracking and responding to crime in the City. The violence intervention program is a critical component in the mission to reduce violent gun crime in the City. The professional accountability program is comprised of the office of the chief, compliance and oversight division, communications division and behavioral health. The office of the superintendent program oversees the internal affairs professional standards division, internal affairs force division and the APD Academy. The administrative support program provides long-range planning, problem solving, records management, human resources, and fiscal support. The off-duty police overtime program provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours. The final program is the prisoner transport program which funds the transport of prisoners to the Metropolitan Detention Center.

MISSION

The mission of the Albuquerque Police Department is to build relationships through community policing that will lead to reduced crime and increase safety.

VISION

The Albuquerque Police Department envisions an Albuquerque where citizens and the police department work together through mutual trust to build a thriving community.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	134,242	136,582	136,596	128,072	178,418	41,836
OPERATING	21,510	21,383	24,343	31,518	20,320	(1,063)
CAPITAL	1,300	0	3,141	4,489	0	0
TRANSFERS	26,586	22,524	22,524	22,524	24,045	1,522
GRANTS/PROJECTS	5,317	4,203	4,203	4,203	4,298	95
TOTAL	188,954	184,691	190,806	190,806	227,081	42,390
TOTAL FULL-TIME POSITIONS	1,643	1,678	1,678	1,686	1,706	28

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved General Fund budget is \$222.6 million, which represents an increase of 23.5% or \$42.3 million above the FY/21 level. The increase is due in part to the restoration of \$31.8 million of FY/21 CARES Act funding and the deletion of \$497 thousand for a one-time employee medical premium offset. Funding in the amount of \$2.3 million is to annualize funding for the additional 44 sworn officer positions added in FY/21. In addition, there is a deletion of \$2.7 million in one-time funding mainly used for the implementation of the CAD/RMS system.

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Technical adjustments include total funding of \$4.2 million for a 3% COLA, subject to negotiations for positions associated with a union, health benefits and insurance administration. A net total increase of \$85 thousand in overtime is comprised of two components, an increase of \$511 thousand in overtime for two additional holidays (Juneteenth and Indigenous People's Day) and a decrease in off-duty police overtime of \$425 thousand directly caused by the reduction in revenue.



A net increase of seven full-time positions were added intra-year FY/21 at a total cost of \$1.1 million including benefits and reduction of \$126 thousand in contractual services for a net cost of \$931 thousand. One senior advisor to the mayor and CAO and one internal investigations manager were created. One violence intervention data analyst and one violence intervention special projects manager were created to support the critical mission of reducing violent gun crime in the City. One superintendent of police reform position was created to provide guidance in reshaping the training, internal affairs and compliance with DOJ. One assistant city attorney was created. The deletion of one office assistant position and one police records technician position are to fund the reclassification of eight positions and wage adjustment requests in support of the operations of the police department. Also, included is the addition of three full-time crisis outreach support specialist positions.

Other adjustments include a net decrease in recurring risk recovery of \$132 thousand and a decrease of \$207 thousand for other risk allocations. Internal service allocations include an increase in the telephone appropriation by \$208 thousand, fleet maintenance and fuel by \$275 thousand and a net decrease of \$390 thousand for network, VoIP and radio.



The FY/22 approved budget includes an increase of 20 full-time positions at a total cost of \$1.6 million including benefits for two full-time positions for the communications services department, one operation review language access coordinator, one senior buyer, one office assistant to support the Southeast Area Command Station and one office assistant to support the Northeast Command Station. Three full-time positions to support the Real Time Crime Center and 11 investigator positions to support internal affairs and compliance with DOJ are added. An increase in personnel funding including benefits for the establishment of the ambassador program and specialty pay for officers assigned to the internal affairs force investigation and professional standards division for an increase of \$292 thousand.

The approved budget includes an increase of \$400 thousand for the Use of Force Review contract, \$800 thousand for the maintenance agreement for the new CAD/RMS software and \$106 thousand for the family advocacy center lease.

An increase in one-time funding of two million dollars for risk recovery, \$74 thousand for the CIT ECHO project, and \$90 thousand designated for the student loan forgiveness program is included. In FY/22, APD will retain one-time funding of \$800 thousand for the independent DOJ monitor, \$986 thousand for electronic control weapons, \$90 thousand for the CNM Cadet Academy and \$50 thousand for the drag racing tactical plans from FY/21. In addition, the budget includes an increase in one-time funding of \$135 thousand for the Crimes Against Children unit for operational expenses.

The approved FY/22 General Fund civilian count is 592 and sworn count is 1,100 for a total of 1,692 full-time positions.

Law Enforcement Protection Fund - 280

The FY/22 approved budget is \$700 thousand and is comprised of two components: the law enforcement protection project for \$650 thousand, of which \$100 thousand will be transferred to the General Fund for the debt service payment of police vehicles and the crime lab project for \$50 thousand.

Operating Grants - 265

The FY/22 approved budget for the department's grants, which are appropriated in separate legislation are \$3.8 million and include 14 full-time grant funded positions. Three victim crime liaison positions are funded through the STOP Violence against Women Grant, two civilian positions are funded through the High Intensity Drug Trafficking Area (HIDTA) grants, three positions are funded through the Sexual Assault Kit Initiative (SAKI) grant, and three civilian positions are funded through the VOCA Victim Assistance grant. Three DNA grant positions are also accounted for in the Operating Grants Fund.

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(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PD-Administrative Support	19,604	19,159	19,162	21,441	18,040	(1,119)
PD-Investigative Services	42,661	43,330	46,433	44,450	47,287	3,957
PD-Neighborhood Policing	85,780	84,920	87,805	88,540	108,469	23,549
PD-Off Duty Police OT Program	2,111	2,225	2,225	2,092	1,800	(425)
PD-Prisoner Transport Program	1,950	1,363	1,363	1,441	2,548	1,185
PD-Professional Accountability	31,299	29,280	29,404	28,428	28,044	(1,236)
PD-Office of the Superintendent	0	0	0	0	16,408	16,408
TOTAL GENERAL FUND - 110	183,405	180,277	186,392	186,392	222,596	42,319
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Police	4,914	3,739	3,739	3,739	3,785	46
<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>						
Project Program (280) - Police	635	675	675	675	700	25
TOTAL APPROPRIATIONS	188,954	184,691	190,806	190,806	227,081	42,390
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	188,954	184,691	190,806	190,806	227,081	42,390

REVENUE

Revenues are projected at \$3.2 million in FY/22, a decrease of \$346 thousand from the FY/21 original budget level. Off Duty Police revenue is the leading driver of police revenues, providing requested police support to various groups and organizations within Albuquerque. Police officers perform this function during off duty work hours and outside of their regular work schedule.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Off Duty Police	2,813	2,100	564	1,800	(300)
General Fund Police Services	1,121	1,009	1,046	1,026	17
General Fund Contributions And Donations	143	141	141	141	-
General Fund Photocopying	107	170	125	100	(70)
General Fund Wrecker Fees	81	70	70	60	(10)
General Fund Public surplus sales (non-tax)	26	-	9	25	25
General Fund Other Misc Revenue-Nontax	131	9	1	1	(8)
General Fund Alarm Ordinance Fines	243	-	-	-	-
General Fund Alarm Ordinance Fees	720	-	-	-	-
General Fund Online Auction Sales - taxable	37	-	9	-	-

PERFORMANCE MEASURES

INNOVATION

The City is committed to continuous improvement and continually seeks ways to better understand and manage its operations. This year, City Council and Mayor Tim Keller's administration have decided to reimagine how the City looks at performance and progress measures for services to the Albuquerque community. To kick off this work, APD is one of six departments piloting this new approach. As such, the performance measures section will look different from the rest of the departments in this document.

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Performance measures include meaningful results and outputs that aim to influence the larger outcomes the City strives to actualize. Measures are organized by the core services that APD provides. Not all attributes and measures have been included as some require additional data to be collected. However, these measures will be presented when data is available. There is also other valuable information the public should know about departments. Accordingly, the new Department by the Numbers section illustrates many of the activities departments perform to service the organization and community as well as short-term objectives they are currently striving to achieve.

DEPARTMENT BY THE NUMBERS

Data Point	Actual FY/19	Actual FY/20	Target FY/21 (If Applicable)	Est. Actual FY/21	Target FY/22 (If Applicable)
Net gain of officers & cadets	61	80	N/A	20	100
# of sworn officers	924	1004	1100	1015**	N/A*
# of cadet graduates	67	74	100	N/A	N/A*
% of internal complaints substantiated	58%	54%	NA	64%	N/A*
Area covered by ShotSpotter (sq. miles)	0	6	6	6	14
# of 911 calls received	370,686	384,150	390,000	199,021	375,000
# 242-COPS calls received	600,236	554,992	580,000	281,283	500,000
# calls for service	543,574	524,286	550,000	258,967	550,000
# of calls for service taken by PSA II/Property Crime Reporting Techs	11,444	10,042	N/A	N/A	N/A*
# of grants being managed	42	45	56	40	N/A*
# DNA samples analyzed	4,494	5,907	5,000	4,228	N/A*
# sexual assault kits submitting for testing	1,763	253	250	109	N/A*
# of reports taken by the Telephone Reporting Unit	23,120	15,906	19,000	8,036	N/A*
# SWAT activations	63	76	80	35	N/A*
# Bomb Squad activations	221	89	190	39	N/A*
# of K-9 activations resulting in apprehensions	145	148	130	62	N/A*
# of violent crimes per 100,000 residents	6,685	2,682	8,000	1,390	N/A*
# of property crimes per 100,000 residents	32,135	8,972	33,000	4,059	N/A*

* Utilized for data reporting and will not include targets

** This number includes the 45 cadets that were in the Academy during this timeframe

PERFORMANCE MEASURES

CORE SERVICES

APD provides six core services:

- Patrol
- Community Policing
- Special Operations
- Dispatch
- Investigations
- Support Services

The performance measures in the following tables capture APD's ability to perform these services at a high level.

Patrol

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Officers arrive quickly	% of Priority 1 calls responded to within 10 minutes	90.60%	89.46%	90%	88.45%	90%
	Average response time to Priority 1 calls (minutes)*	7:10**	***	***	***	***
	Average response time for Priority 1 calls (minutes)		6:08**	6:10	6:31	6:30
	Average response time for Priority 2 calls (minutes)	10:43	***	***	***	***
	Average response time for Priority 2 calls (minutes)*		3:45	4:09	3:51	3:50
	Average response time for Priority 3 calls (minutes)	14:49	13:43	14:55	14:33	15:00
	Average response time for Priority 4 calls (minutes)	15:12	15:16	16:13	15:33	15:30
	Average response time for Priority 5 calls (minutes)	11:45	9:34	7:28	8:38	8:30

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Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Responsible use of legal authority	Substantiated resident complaints per 1000 calls for service	0.014	0.015	****	****	0.015
	% of use of force incidents that met policy standards	97%	99%	****	95%	96%
	% of calls that resulted in use of force	.11	.24	.21	.24	***
Officers resolve issues	% stolen vehicles recovered	76%	84%	75%	66%	70%
Traffic enforcement presence	# Focused enforcement operations	30	40	****	78	52
	# DWI checkpoints	2	2	****	2	20
	# alcohol involved investigations	544	575	550	251	***

*The methodology for compiling Priority calls changed in FY19. To provide consistent data, we created a new measure starting in FY/20.

** Updated to actual numbers.

*** Data that has been revised and tracked in another category or no longer considered a departmental performance measure.

**** New measure being implemented in FY/22 so no target established for FY/21

Community Policing

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Proactive patrol	# of Problem-Oriented Policing (POP) Projects	19	20	*	21	25
Community engagement	# community engagement activities officers participated in	822	593	*	300	950

* New measure being implemented in FY/22 so no target established for FY/21

Special Operations

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Top industry rating	Tier Level (1-4) :FEMA and National Tactical Officers Association (NTOA) certification	3	3	*	3	3
Highly prepared	# monthly hours of tactical training per Special Operations officer (40 hours is national standard)	27	36	*	40	40

* New measure being implemented in FY/22 so no target established for FY/21

Dispatch

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
911 calls are answered quickly	% calls answered within 15 seconds (90% is standard)	92.20%	90.20%	*	87.00%	90%
	% calls answered within 20 seconds (95% is standard)	93.20%	91.30%	*	88.20%	95%
	% of calls answered within 10 seconds (90% is National Standard)	90.60%	89.46%	90.00%	88.45%	**
	# of 911 calls received	370,686	384,150	390,000	199,021	**
	# of 911 calls answered	338,765	345,729	335,000	177,465	**
	# of 242 COPS calls received (non-emergency)	600,326	554,992	580,000	281,283	**

* New measure being implemented in FY/22 so no target established for FY/21

**Data that has either been revised and tracked in another category or no longer considered a departmental performance measure.

Investigations

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Solving crimes	Clearance rate of crimes against persons (e.g., murder, rape assault)	56%	56%	*	50%	54%
	Clearance rate of crimes against property (e.g., robbery, bribery, burglary)	11%	12%	*	10%	20%
	Clearance rate of crimes against society (e.g., gambling, prostitution, drug violations)	79%	77%	*	66%	80%
	% Homicide Clearance rate (Uniform Crime Reporting definable)	57%	53%	60%	37%	**
	# felony arrests	10,945	6,621	**	**	**
	# misdemeanor arrests	19,440	16,520	**	**	**
	# DWI arrests	1788	1230	2500	497	**
Case efficacy	% of cases submitted to the District Attorney	*	*	*	*	25%

* New measure being implemented in FY/22 so no target established for FY/21

**Data that has either been revised and tracked in another category or no longer considered a departmental performance measure.

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Support Services

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Crisis intervention	# home visits	1252	1034	*	983	1260
	# individuals assisted	2290	1768	*	1,208	986
	# of individuals assisted through COAST	1,405	2,037	**	**	**
	# persons assisted at the Family Advocacy Center (FAC)	3,250	3,747	3,700	1,882	**
Tactical support	% tactical operations supported by Real Time Crime Center*	97%	98%	**	97%	95%
	# of calls in which the Real Time Crime Center was utilized	33,066	28,910	30,000	16,211	N/A
Adequate fleet resources	Average age (years) of marked vehicles	*	*	*	6	7
	Average mileage of vehicles			60,000	60,460	**
	# of vehicles			875	947	**

* New measure being implemented in FY/22 so no target established for FY/21

**Data that has either been revised and tracked in another category or no longer considered a departmental performance measure.

PRIOR YEAR ACCOMPLISHMENTS

- Harold Medina was named interim Chief of Police in September 2020, and appointed by Mayor Keller to serve as permanent Chief of Police in March 2021. The Albuquerque City Council voted 8-0 on March 15, 2021 to confirm Medina's appointment as Chief of the Albuquerque Police Department. Chief Medina believes in principles that are focused on community and law enforcement partnerships, problem solving, and transforming the department to help create a strong bond of trust with the community. Medina believes in strong customer service in order to create a program based on community policing. He introduced and developed several first-time programs that emphasized on outreach to local youth. He strongly believes in working with the community to educate and have an understanding of community-oriented policing.
- 
- Crime stats for end of FY/21 showed a second straight year with a 7% decrease in overall crime. The continued drop in property crime, which accounts for most crime in Albuquerque, represents a 13% decrease in crime since 2018.
 - Overall, APD reported the following overall crime comparisons:

2018:	75,538
2019:	70,223
2020:	65,503
 - The APD Crime Lab sent its final batch of the 4,566 sexual assault backlog evidence kits for testing. Of those, APD has received results for 4,355 cases and 674 of those have produced investigative leads (CODIS hits). The department has increased the number of Sex Crimes detectives working on these cases.
 - APD's Air Support Unit, utilizing Air 2 has enabled a more robust response to crime, while allowing officers on the ground to avoid dangerous vehicle pursuits. The following contributions of the Air Support Unit include the following:
 - Two hundred eighty-seven felony arrests, and assisted with another 187 felony arrests.
 - Directly responsible for 60 misdemeanor arrests and assisted with another 58 misdemeanor arrests.
 - Supported ground units in recovering 163 stolen vehicles, estimated in value of \$2.1 million.
 - Participated in 64 vehicle and 80 foot pursuits
 - The Air Support Unit also played a key role in challenges faced by officers in 2020, including extra coverage related to COVID-19 and the dozens of protests in Albuquerque through summer months.
 - Flight time dedicated to protests: 69 hours (16 on stand-by)
 - Flight time dedicated to tact plans: 82.3 hours
 - Flight time dedicated to surveillance: 107 hours
 - Flight time dedicated to COVID-19: 465 hours
 - Flight time dedicated to patrol: 419.5 hours

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- Flight time on calls for service: 356 hours
 - Miscellaneous operations: 72.4 hours
 - Total Calls for Service: 1,288
- APD started weekly Anti-Crime Operations across the city, resulting in the arrests of 1,884 individuals between August 2020 and June 2021. More than 410 guns and 208 stolen vehicles have been recovered. The citywide Anti-Crime Operations are a crime-fighting initiative that combines officers and detectives in multiple bureaus working together in targeting hot spot areas to identify wanted offenders. Many of the individuals arrested for multiple warrants are also charged with new crimes upon their encounters with officers.
- The Violence Intervention Program (VIP) is an innovative effort to proactively interrupt the cycle of violent crime in Albuquerque. The VIP is a partnership system that includes law enforcement, prosecutors and social service and community providers to address and reduce violent crime. The program focuses on both offenders and victims. To date, the team has delivered 140 custom notifications to individuals that have been involved with gun violence. About 97% of the individuals who have received a custom notification have not been arrested. The 3% who have been arrested since then, were predominantly arrested for drug-related offenses, probation violations or missing a court appointment. Only one person has been arrested for a violent crime.
- 
- Newly appointed APD Chief of Police, Harold Medina, first introduced the Ambassador Program. This initiative was established to help create clear, consistent lines of communication with different groups within the community, based on race, sexual orientation, and religion. The department successfully recruited twelve officers to become ambassadors who will meet with the various community groups and to listen to their concerns. These community groups include Native American; African American; Hispanic; Asian; Refugee; LGBTQI+; Faith (Christian, Muslim, and Jewish Faiths); Senior Citizen; US Veteran; and Americans with Disabilities communities
- The Albuquerque Police Department began implementing ShotSpotter in July 2020. ShotSpotter is gunshot detection technology that allows officers to respond to shooting incidents quickly and accurately to make arrests. Additionally, casings collected at the scenes of these notifications are entered into the National Ballistic Information Network (NIBIN) database so that links can be established and suspects identified. By the fall of 2020, ShotSpotter devices placed around the city had already detected more than 800 gunshots.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 15. Increase recruitment applications by 20%, to include a 10% increase in laterals and out of state applicants compared to the previous fiscal year; while also making efforts to increase the officer retention rate through existing or new incentive programs. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 16. Conduct a quarterly review of overtime expenditures. A quarterly report with recommendations will be provided to the Chief of Police that will result in a 5% decrease in overtime expenses and will identify possible problems and/or fraud. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 17. The full deployment of the new Records Management system will be completed. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 18. The full deployment of the new Radio System will be completed. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 19. Increase the number of Violence Intervention Program (VIP) Custom Notifications by 10% compared to the previous fiscal year. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 20. Establish fifteen ongoing community partnerships with minority groups through the Ambassador Program with intent to strengthen the relationship between community and law enforcement. Update the SharePoint site with a status report by the end of FY/22.

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- OBJECTIVE 21. The Chief of Police will attend two monthly Community Policing Council meetings per Area Command. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 22. The Chief of Police will submit monthly reports to City Council. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 23. As APD endeavors to reach full and effective compliance with its Department of Justice Court Approved Settlement Agreement (CASA), it will strive to increase its overall operational compliance rate with the Department of Justice CASA to 70%. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 24. Request to the Court for a minimum of thirty-three (33) or approximately twelve (12%) of the two hundred seventy-six (276) measurable paragraphs be moved into sustained or suspended monitoring, giving APD the opportunity to prove that the department can monitor operations in several areas of the CASA. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 25. Contribute to the reduction in gun violence by increasing its overall criminal clearance rate of shootings with injuries by 10% compared to the previous fiscal year. Update the SharePoint site with a status report by the end of FY/22.
- OBJECTIVE 26. Increase the number of cases reviewed for federal prosecution by a margin of 5% compared to the previous fiscal year. Update the SharePoint with a status report by the end of FY/22.
- OBJECTIVE 27. Develop and maintain a comprehensive training program or plan dedicated to improve, reinforce and maintain the capabilities of detectives in specialized units related to investigative duties.

SENIOR AFFAIRS



The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of people of all ages in the City of Albuquerque and surrounding Bernalillo County, specifically those 50 and older. This is accomplished through six senior centers, two multigenerational centers, two stand-alone fitness centers, a home services facility, coordinated social and volunteer services, and 17 combined meal sites. The Department focuses on services through three programmatic strategies: well-being and fitness, access to basic services and volunteerism.

The well-being and fitness program provides activities and services for older adults to prevent isolation and increase socialization. Other key components to the program are nutrition, health and education. Access to basic services supports independent living and provides intervention services for low-income elders to age with dignity.

Services include informational resources, home delivered meals, transportation, and

in-home services. Volunteerism promotes community involvement and awareness with opportunities to feel impactful while engaging in meaningful activities.

MISSION

The Department of Senior Affairs is committed to providing resources with care and compassion that help our community thrive while embracing age.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	9,473	11,105	11,116	8,607	12,361	1,256
OPERATING	3,343	3,960	4,304	5,292	3,870	(90)
CAPITAL	24	0	0	18	0	0
TRANSFERS	1,880	1,410	1,410	1,403	2,186	776
GRANTS/PROJECTS	780	962	962	962	952	(10)
TOTAL	15,500	17,437	17,792	16,282	19,370	1,933
TOTAL FULL-TIME POSITIONS	133	134	134	136	139	5

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved budget is ten million dollars which reflects an increase of 19.5% or \$1.6 million above the FY/21 original budget. Technical adjustments include funding of \$29 thousand for health benefits, nine thousand dollars for the increase in the insurance admin fee, an increase of \$65 thousand for internal service costs associated with communication, fleet and risk, and \$128 thousand for a 3% COLA, subject to negotiations for positions associated with a union. In FY/21 a reduction of six thousand dollars in contractual services was used for a wage increase for a marketing specialist along with an increase in funding for an intra-year strategic planning manager of \$109 thousand. In FY/22, the budget also includes a reduction of one-time FY/21 funding for the employee medical premium offset of \$28 thousand and the restoration of \$222 thousand for FY/21 Coronavirus Relief Fund payroll expenses.

The budget removes one-time funding of \$75 thousand for the North Domingo Baca phase three and there is a transfer out to the Senior Services Provider Fund of \$600 thousand to maintain a positive fund balance.



Additional funding in FY/22 is included for home delivered meal drivers, youth program wages, a full-time senior office assistant, and a full-time outreach program coordinator for a net increase of \$380 thousand. Funding for CIP coming-on-line includes an increase in the budget of \$75 thousand for North Domingo Baca which will fund costs associated with operating the new addition of the center.

The General Fund funds 69 full-time positions.

SENIOR AFFAIRS

Senior Services Provider Fund - 250

AAA Grant Fund 250 was created in FY/15 and renamed to Senior Services Provider in FY/18. The funding is from two grants, the New Mexico Aging and Long Term Service Department (Area Plan Grant) and the Community Development Block Grant (CDBG). Both are managed by the Family and Community Services Department and contract with Senior Affairs.

The FY/22 approved budget is \$8.4 million, a 3.7% increase or \$303 thousand over the FY/21 original budget. Technical adjustments include funding of \$30 thousand for health benefits, nine thousand for the increase in the insurance admin fee, an increase to IDOH in the amount of \$98 thousand, and \$132 thousand for a 3% COLA, which is subject to negotiations for positions associated with a union. Internal service costs associated with communication, fleet and risk are increased by \$17 thousand. An increase of \$62 thousand is included for an intra-year case management coordinator position and a decrease of three thousand dollars in operating for the reclassification of a stock keeper position. The budget also includes an increase in funding of \$20 thousand for a full-time general service worker and a reduction of \$29 thousand for the one-time FY/21 employee medical premium offset. Fund 250 funds 62 full-time positions.

Operating Grants - 265

The department is requesting Operating Grants funding of \$981 thousand. For FY/22, grants fund a total of eight positions.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST.ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
SA-Basic Svcs	257	275	275	148	817	542
SA-Strategic Support Program	2,164	2,510	2,543	2,398	2,627	117
SA-Well Being	4,302	5,579	5,597	3,251	5,951	372
SA-GF Trsf to Senior Svcs Fund	376	0	0	0	600	600
TOTAL GENERAL FUND - 110	7,099	8,364	8,415	5,797	9,995	1,631
<u>SENIOR SERVICES PROVIDER FUND 250</u>						
SA-Senior Services Provider	7,021	7,517	7,528	8,822	7,722	205
SA-CDBG Services	112	119	119	119	119	0
SA-Trsf to General Fund	427	455	455	455	553	98
SA-Custodial Activities Prog	6	0	293	107	0	0
TOTAL SENIOR PROVIDER FND - 250	7,565	8,091	8,395	9,503	8,394	303
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Senior Affairs	837	982	982	982	981	(1)
TOTAL APPROPRIATIONS	15,500	17,437	17,792	16,282	19,370	1,933
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	15,500	17,437	17,792	16,282	19,370	1,933

REVENUE

General Fund revenues for the Department of Senior Affairs come primarily from rental of City property and are projected at \$206 thousand in the FY/22 approved budget. This is a decrease of \$351 thousand from the original budget for FY/21.

Revenues for Fund 250 come from the AAA and CDBG grants which flow through the Department of Family and Community Services to the Department of Senior Affairs. Revenues for FY/22 are estimated at \$7.2 million and are dependent upon the number of units the department provides to recipients throughout the year.

Department Generated Fees for Services (\$000's)		FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Meal Programs	144	183	-	36	(147)
General Fund	Memberships	231	250	-	50	(200)
General Fund	Rental Of City Property	62	67	-	67	-
General Fund	Dances	24	-	-	5	5
General Fund	Public Surplus Sales-Nontax	24	-	-	-	-

SENIOR AFFAIRS

Department Generated		FY20	FY21	FY21	FY22	CURRENT YR/
Fees for Services		ACTUAL	ORIGINAL	ESTIMATED	APPROVED	ORIGINAL
(\$000's)		REVENUES	BUDGET	ACTUAL	BUDGET	CHG
General Fund	Boomer Classes	30	10	-	6	(4)
General Fund	Chgs And Reimbursement	61	22	-	22	-
General Fund	Latch Key Fees	7	15	-	10	(5)
General Fund	Contributions And Donations	10	-	-	-	-
General Fund	Other Misc Revenue-Nontax	25	10	-	10	-
250 - Senior Services Provider	Charges for DSA AAA Services	7,173	6,754	8,451	7,000	246
250 - Senior Services Provider	Charges for DSA CDBG Svcs	101	119	119	119	-
250 - Senior Services Provider	Investment Interest	27	-	11	-	-
250 - Senior Services Provider	Invest.-Unrealized (Gain) Loss	15	-	4	-	-
250 - Senior Services Provider	Contributions And Donations	81	92	34	92	-
250 - Senior Services Provider	Other Misc Revenue-Nontax	297	-	(2)	-	-

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.</i>					
# of home delivered meals	90,281	128,926	116,787	172,756	128,015
# of home delivered meals unduplicated clients	701	977	900	969	1,000
# of hours of service in care coordination/case management	6,903	6,966	6,420	6,510	6,693
# of care coordination/case management unduplicated clients	1,656	1,872	1,564	400	1,700
# of hours of service in home services	14,964	12,041	0	5,140	5,844
# of hours of service in home repair	N/A	7,294	4,232	0	0
# of hours of service in home retrofit	N/A	0	4,231	0	0
# of hours of service in home chores	N/A	4,747	6,499	3,527	4,334
# of home services unduplicated clients	1,610	1,669	2,065	1,331	2,065
# of information & assistance contacts	8,480	7,729	8,500	15,688	9,012
# of socialization sessions offered throughout the department	87,551	62,241	157,000	10,000	35,000
# of unduplicated registered members (senior/multi-generational/sports & fitness centers)	21,740	16,159	30,000	N/A	15,000
# of duplicated attendance at sports & fitness facilities	173,047	140,589	175,000	5,068	119,284
# breakfasts served at the senior and multigenerational centers	86,538	61,078	106,000	N/A	43,269
# lunches served at the senior centers, multigenerational centers, and meal sites	163,594	198,372	195,000	541,602	255,345
Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22

DESIRED COMMUNITY CONDITION - Residents have access to medical and behavioral health care services.

# of unduplicated seniors served for transportation	2,129	2,366	1,750	847	1,750
# of one-way transportation trips provided	69,016	49,140	68,500	16,039	66,696
Cost per one-way trip	\$17.99	\$24.41	\$14.66	N/A	N/A

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.</i>					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	878	751	889	1,492	594
# of volunteer hours performed	214,427	153,653	267,676	91,918	89,225
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$5.82:1	\$4.08:1	\$5.55:1	N/A	\$5.55:1
Cost per volunteer hour	\$3.63	\$5.47	\$3.71	N/A	\$3.71

SENIOR AFFAIRS

PRIOR YEAR ACCOMPLISHMENTS

- The CASA Facility prepared 904,273 meals so that seniors would have at least one hot meal a day which doubled the number of meals normally served.
- The Senior Information and Assistance staff assisted 15,510 seniors in finding the resources and services needed to remain in their home.
- Case managers continued wellness checks during COVID-19, ultimately registering 2,482 clients in the state and federally funded programs opening the door to a myriad of local assistance.
- Home services continued to serve seniors during COVID-19, focusing on outdoor chores or home repairs, totaling 1,970 hours of assistance.
- DSA's multigenerational centers, under the Youth Connect umbrella, provided summer programming and offered state certified, all-day virtual learning centers for the children of working parents for the FY20-21 school year. Attendance for both centers was 8,504.
- With the inability of seniors and others who did not have access to technology to register for the COVID-19 vaccine through the Department of Health portal, DSA trained 45 departmental staff to sign up 9,582 seniors and community members.
- DSA completed three large capital projects including: Phase III at the North Domingo Baca Multigenerational Center; South Valley Respite Facility; and the expansion of the Palo Duro 50+ Fitness Center.



- The DSA made security improvements to all senior and multigenerational centers, including the Real Time Crime Center monitoring, as well as invested over \$154,000 to upgrade center networks that will improve Center operations from improved use of iPads for meal service to tracking of attendance and programs within the facilities.
- DSA put Coronavirus Aid, Relief, and Economic Security (CARES) Act funds into action during the pandemic to provide 78,750 additional boxed meals, 2,732 supplemental grocery bags and 302 units of firewood.
- Despite the pandemic, AmeriCorps Seniors Programs retained and engaged volunteers in alternate, safe assignments such as Foster Grandparents providing 6,000 snack bags for children raised by their grandparents, Senior Companions contributing nearly 3,000 hours making wellness calls to their senior clients by when home visits couldn't be made, and nearly 120 RSVP volunteers contributed over 14,700 hours of service through Meals on Wheels and Catholic Charities Transportation and other assignments. RSVP volunteers and staff also worked with the State's Ombudsmen Program to bring joy to nursing home residents through parades and car shows.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 1.** Investigate a relationship with Uber Health to supplement Transit's Sun Van Service and Senior Affairs Transportation Program to connect older adults with centers, hospitals, doctor visits, etc. Submit a status report on Share Point by the fourth quarter FY/22.
- **OBJECTIVE 2.** Create a DSA senior/multigenerational/sports & fitness center link on the ABQ 311 app that will highlight location, hours, contact info and list of classes, activities, and events offered at each center. Submit a status report on Share Point by the fourth quarter FY/22.
- **OBJECTIVE 4.** Provide quarterly updates to the City Council on the status of the development of a strategic plan to enhance services to Seniors in the community, based on the findings of the Aging Population Study.

SOLID WASTE MANAGEMENT



The Solid Waste Management Department provides residential and commercial trash collection, disposal, and the collection of residential recycling. The department oversees large-item disposal, graffiti removal, weed and litter abatement, median maintenance, convenience centers, and neighborhood cleanup support. Other services include operating the City landfill in compliance with State and Federal regulations and educating the public about recycling and responsible waste disposal.

MISSION

The mission of the City of Albuquerque Solid Waste Management Department is to develop and implement an integrated plan to manage waste disposal, recycling services, weed and litter, and anti-graffiti efforts. In keeping with this mission, each program or activity conducted by this

department will strive to direct our human and financial resources to those areas where our goals and objectives can be achieved - guided by common sense, accountability and compassion to assist residents, and businesses of the City of Albuquerque to improve the environment and our quality of life.

VISION

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	30,895	33,550	33,557	31,946	36,082	2,533
OPERATING	23,105	25,065	25,065	25,541	26,660	1,595
CAPITAL	22	0	0	12	0	0
TRANSFERS	25,844	21,227	21,227	21,181	22,929	1,703
GRANTS/PROJECTS	75	74	74	74	92	18
TOTAL	79,941	79,916	79,923	78,754	85,764	5,848
TOTAL FULL-TIME POSITIONS	474	481	481	483	503	22

BUDGET HIGHLIGHTS

The Solid Waste Management Department's FY/22 approved operating budget is \$86.5 million, an increase of 11.3% or \$8.8 million above the FY/21 original budget level.

Technical adjustments in personnel include a decrease of \$153 thousand for the one-time FY/21 employee medical premium offset. Additional overtime funding of \$135 thousand was added for two additional holidays, Juneteenth and Indigenous People's Day. Intra year FY/21 personnel changes include the addition of a full-time laborer and a solid waste supervisor at a total cost of \$131 thousand.

Additional technical adjustments for FY/22 include a combined increase of \$160 thousand to account for the increase of medical and dental premiums and \$51 thousand for the increase to the insurance administrative fee. Risk assessments increase by \$432 thousand whereas internal service costs associated with fleet maintenance and fuel, network, VoIP and radio decrease by \$98 thousand. The telephone allocation increases by four thousand dollars.

Indirect overhead (IDOH) increases by \$938 thousand and includes the IDOH for new position adds. The transfer for PILOT decreases by \$12 thousand. The transfer to the General Fund for Animal Welfare, Planning, Purchasing, and DMD increases \$246 thousand and includes the \$225 thousand transfer to Environmental Health for sustainability office expansion. The transfer to capital increases by \$194 thousand and is budgeted at \$11.8 million in FY/22.

SOLID WASTE MANAGEMENT

The FY/22 approved budget includes a 3% COLA, subject to negotiations for union positions. Contractual services increases by \$88 thousand to cover the additional expense for ABCWUA billing services. In Clean Cities, four additional positions are added to maintain and clean up illegal dumping sites along the ART corridor. The cost is offset by a reduction of contractual dollars and includes a transfer of \$150 thousand from the Transit Operating Fund 661 resulting in a net savings of \$17 thousand.

Furthermore, to provide for a crew dedicated to city-wide illegal dumping sites and homeless camp clean-up, one lead collections driver, three laborers and one code inspector are also added at a total cost of \$312 thousand. In Disposal, the contractual services appropriation increases by \$1.6 million and in Administrative Services, one-time funding of \$30 thousand is included for promotional outreach and communication related to reopening of City services.

The construction of the Westside vehicle maintenance shop at Cerro Colorado is expected to be complete and in service by FY/22. Staffing dedicated to the new facility will entail eight new positions at a total cost of \$674 thousand. Additionally, one solid waste supervisor and two tire repairers are added to oversee the tire shop with the cost offset by a reduction in contractual services for a total net cost of \$110 thousand.



A total of 503 full-time positions are funded in the Solid Waste FY/22 approved operating budget.

The appropriation for the Refuse Disposal System Debt Service Fund decreases slightly in FY/22 and is two million dollars.

The FY/22 budget resolution again includes language for a contingent appropriation for the cost of fuel should it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line if it is needed. The department updates the "cost of service" analysis annually to determine if a rate adjustment is needed. After completing the updated cost of service analysis in FY/21, the department did not propose a rate adjustment for FY/22.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Solid Waste	79	78	78	78	98	20
<u>REFUSE DISPOSAL OPERATING FUND - 651</u>						
SW-Adm Svcs	7,506	7,764	7,766	7,577	8,419	655
SW-Clean City	9,992	11,681	11,683	10,718	12,276	595
SW-Collections	21,962	23,829	23,831	22,585	24,320	491
SW-Disposal	11,851	10,864	10,864	11,925	12,883	2,019
SW-Maintenance - Support Svcs	5,409	5,659	5,660	5,540	6,479	820
SW-Trsf to General Fund	5,383	6,300	6,300	6,300	7,472	1,172
SW-Trsf to Capital Fund	17,603	11,652	11,652	11,652	11,846	194
SW-Trsf to Debt Svc Fund	0	0	0	0	2,816	2,816
TOTAL REFUSE DISPOSAL OPER. FUND - 651	79,707	77,749	77,756	76,298	86,511	8,762
<u>REFUSE DISPOSAL D/S FUND - 655</u>						
SW-Debt Service	155	2,089	2,089	2,378	1,971	(118)
TOTAL APPROPRIATIONS	79,941	79,916	79,923	78,754	88,580	8,664
Intradepartmental Adjustments	0	0	0	0	2,816	2,816
NET APPROPRIATIONS	79,941	79,916	79,923	78,754	85,764	5,848

SOLID WASTE MANAGEMENT

REVENUE

Total enterprise and miscellaneous revenue for FY/22 are projected at \$77.8 million in the Refuse Disposal Operating Fund. This represents an increase of \$2.4 million or 3.1% from the original FY/21 budget level. Residential is estimated to increase by \$2.4 million while commercial accounts represent a zero growth rate. A slight gain is expected in landfill revenue. For FY/22, there is no budget for Fuel Surcharge revenue. The surcharge is based on fuel prices being above \$2.30 per gallon and will be monitored throughout the year and adjusted if fuel prices are above the \$2.30 per gallon.

Department Generated Fees for Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating Residential Collections	33,750	35,802	36,206	38,246	2,443
651 - Refuse Disposal Operating Commercial Collections	32,982	33,191	32,540	32,756	(435)
651 - Refuse Disposal Operating Landfill Revenue	3,612	3,761	3,984	3,912	152
651 - Refuse Disposal Operating Recycling	1,584	1,537	1,815	1,563	26
651 - Refuse Disposal Operating Inter-Fund Transfers	285	463	463	613	150
651 - Refuse Disposal Operating Interest earnings	709	300	300	300	-
651 - Refuse Disposal Operating SW-Miscellaneous	289	280	280	280	-
651 - Refuse Disposal Operating Shared/Contributions local Ope	143	120	120	151	31
651 - Refuse Disposal Operating Other Miscellaneous	203	-	175	-	-
651 - Refuse Disposal Operating SW Fuel Surcharge	26	-	0	-	-

PERFORMANCE MEASURES

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - People are educated and engaged in protecting the environment and preserving natural resources.</i>					
# of neighborhood cleanups	20	18	25	19	12
Residential large item locations serviced	46,137	53,292	45,000	62,810	55,000
Commercial large item locations serviced	4,208	3,991	4,400	3,722	4,000
Citizen generated graffiti sites cleaned	6,030	8,595	7,000	7,215	8,000
Employee/blitz generated graffiti sites cleaned	32,017	25,251	24,000	33,343	30,000
Total tons recycled processed and sold	46,985	51,895	47,000	69,223	54,384
Total Pounds landfilled per person per day	3.49	3.58	3.54	3.54	3.56

DESIRED COMMUNITY CONDITION - Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal.

Waste tons collected commercial	204,456	197,170	215,000	187,748	200,000
Waste tons collected residential	158,710	169,052	172,500	175,107	180,076
Residential pounds collected per account per day	5.0	5.3	5.1	5.5	5.1
Percent of residential account missed pick-up calls to total pick-ups	0.14%	0.14%	0.15%	0.17%	0.15%
Percent of residential waste diverted	17%	19%	25%	22%	25%
Commercial recycle tons/drop-off lift bins (Department switched from counting open tops to lift bin tons)	8,063	8,563	8,500	9,226	9,000
Percent of time Solid Waste makes roll-out	99%	99%	99%	99%	99%
Tons of waste landfilled	506,103	517,283	535,000	539,311	535,000
Percent of volume of landfill used cumulative	32.6%	33.6%	32.6%	34.6%	33.60%
# of Uptown and Downtown receptacles annual pick-ups	27,994	27,858	27,500	28,455	33,000
# of illegal dump sites cleaned	1,691	3,447	4,000	4,228	4,000
# of lien properties cleaned	28	296	300	326	300
Curbed miles cleared of weed and litter	51,734	42,652	50,000	60,416	60,000

SOLID WASTE MANAGEMENT

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
Debt Service Coverage (net revenue available times current year debt service pymt amount)	N/A	N/A	2.4X	5.4X	2.4X
Working Capital as percent of Operating Income (7.5% Target)	26.9%	18.4%	14.8%	17.3%	4.8%
Operating Ratio (Total Income/Total Operating Expenses)	1.02	0.92	0.97	0.99	0.92

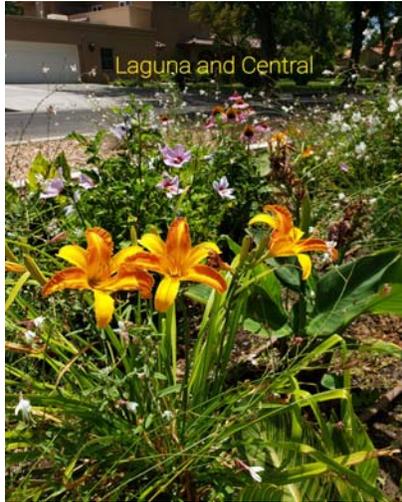
PRIOR YEAR ACCOMPLISHMENTS

- In Fiscal Year 2021, continued to operate at full capacity during the COVID-19 pandemic, providing essential services to the public. While accommodating social distancing requirements and COVID-safe practices, Solid Waste continued to offer uninterrupted, 7 day/week service at all of our facilities:
 - The convenience centers experienced a significant increase in the amount of waste handled and transported for disposal. Comparing the months of July through April, Don Reservoir processed 18% more waste in FY/21 than in FY/20. Montessa Park, during the same time period, managed almost 30% more waste than the previous year.
 - The Marketing Division implemented its community clean-up events using a hybrid model. Events included: a virtual FixIt Clinic, 37 virtual school presentations, and the annual Plogging event, jogging and picking up trash, with 97 people participating. Company's Coming, the fall neighborhood clean-up initiative went extremely well as a virtual/hybrid event with 239 volunteers and collected over 1.5 tons of trash.
 - The Clean City Division hosted its first-ever One ABQ Cleanup Month event. After four consecutive Saturdays focusing on cleaning up each quadrant of the city, Clean City crews and volunteers removed 47.4 tons of litter and illegal dumping. With an impressive 732 volunteers participating, including 27 Neighborhood Associations, along with Solid Waste crews, 740 illegal dumpsites were removed along with litter and trash totaling 96,860 pounds.
 - The Billing and Automation Division staff were sent home to work. With the help of the MIS section providing laptops, monitors and computer system support we were able to seamlessly transition to working at home without any noticeable disruption to our refuse customers:
 - 33,757 commercial & residential field activities scheduled and completed.
 - 318,672 calls were answered by Billing & Automation representatives.
 - 20,358 CRM (311 calls) were handled.
 - 2,427 service contract changes were written and/or processed.
 - Five dispatchers supported over 161 collection drivers and their supervisors throughout the entire pandemic. Three code enforcers worked in the field assisting both residential and commercial customers. They assisted local contractors for plan review and coordinated with all other Solid Waste divisions.
- Awarded the 2020 Diversion Project of the Year by the New Mexico Recycling Coalition for an alternative cover design, the first of its kind in the state. The cap was constructed to partially close Cerro Colorado Landfill (CCLF) Cells 1-3. The alternative design includes an evapotranspiration erosion control layer, which consists of six inches of woody mulch. CCLF processed its own mulch using almost 30,000 cubic yards of diverted green waste from the City's green waste collection programs.
- Upgraded the Point of Sale (POS) systems at the three convenience centers and the Cerro Colorado Landfill scale house to the Mettler-Toledo Databridge software system. The upgrade allowed continuity between all POS systems and also provided compliance with State/Federal reporting rules.



SOLID WASTE MANAGEMENT

- Successfully completed the permit renewal application and public hearing processes for the Don Reservoir Convenience Center and the Cerro Colorado Landfill. Permit conditions were finalized with the New Mexico Environment Department's Solid Waste Bureau without public opposition and the two 20-year operating permits are forthcoming, allowing the department to continue keeping these facilities open in service to the public.



- As part of the Illegal Dumping Partnership, a group of multiple agencies working together to eradicate illegal dumping through education and outreach, the Clean City Division provides two neighborhood clean-ups per year to Neighbor Associations with the goal to change behavior and attitudes toward littering and illegal dumping by enabling citizens to take responsibility for their surroundings thus developing a sense of pride in their environment and community. Clean City picked up 3,877 illegal dumpsites, 1,497 shopping carts, and 1,270 tires in FY/21.
- The Clean City Division expanded wildflower sites to all quadrants of the city totaling 39 sites, compared to our previous 16 sites. Bee City USA certification has been an honor and a big responsibility. Wildflowers are a cost-effective and aesthetically pleasing way to landscape. Incorporating native plants into the outdoor spaces will reap big benefits. Wildflowers provide nourishment for native and honeybees as well as other pollinators. The wildflower sites are flourishing and pollinators are proud to call Albuquerque home.

PRIORITY OBJECTIVES

GOAL 3: PUBLIC INFRASTRUCTURE - THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 1. Construct Recycling Drop off site including Drainage improvements at Montessa Park Convenience Center by the end of FY/22. Update SharePoint with status by end of FY/22.

GOAL 5: ENVIRONMENTAL PROTECTION – PROTECT ALBUQUERQUE'S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. Work with The Recycling Partnership to reduce recycling contamination at the City drop off sites through the implementation of a behavior change education campaign. This objective will be carried over due to Covid-19 and Social Distancing practices. Update SharePoint with status by end of FY/22.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 4. Develop new routing efficiencies for collection of residential refuse and recycling, including service day changes, for the entire City of Albuquerque in order to utilize the new Westside facility by the end of FY/22. Update SharePoint with status by end of FY/22.

TECHNOLOGY AND INNOVATION



The Department of Technology and Innovation provides technology services and resources to support City departments, employees, and community members with innovative engagement (on-line, 311, WiFi), applications, communication (voice, data, and radio), and infrastructure capabilities.

MISSION

To engage constituents with digital services through the smart use of technology which will improve and facilitate community interaction and engagement through a more efficient, effective and transparent government.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	12,049	13,610	13,610	12,249	14,029	419
OPERATING	11,161	12,496	12,535	12,482	13,553	1,056
CAPITAL	8	0	0	0	0	0
TRANSFERS	1,926	2,028	2,028	2,021	519	(1,509)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	25,144	28,134	28,173	26,752	28,101	(33)
TOTAL FULL-TIME POSITIONS	145	143	143	144	145	2

BUDGET HIGHLIGHTS

General Fund

The FY/22 approved General Fund budget is \$17 million, a 3.7% increase or \$605 thousand over the original FY/21 budgeted level. An intra-year deletion of one full-time computer operator position was traded to make two part-time computer operators full-time for a net savings of eight thousand dollars. Budget adjustments of \$40 thousand for the increase to medical and dental premiums and \$21 thousand for an increase to the insurance administration rate are included. The one-time funding of \$39 thousand for the employee medical premium offset is eliminated and the \$25 thousand of CARES funding is restored. The budget also includes funding of \$294 thousand for a 3% COLA and is subject to negotiations for positions associated with a union. An executive aide position is transferred to the 311 call center at a cost of \$51 thousand. Internal service allocations account for a small decrease of three thousand dollars. The annual transfer of \$63 thousand to the Communications Fund for VoIP debt is eliminated as FY/21 was the last year that required funding for this purpose. Funding of \$17 thousand is decreased to reflect reduced printer usage and \$320 thousand is added for annual maintenance coming-on-line in FY/22.

Communications Management Fund - 745

The Communications Management Fund budget is \$11.1 million for FY/22 and decreases \$658 thousand from the FY/21 original budget level. The budget deletes six thousand dollars for the one-time FY/21 employee medical premium offset. Combined budget adjustments of ten thousand dollars account for the increase to medical and dental premiums and an increase to the insurance administration rate. Funding of \$45 thousand is included for a 3% COLA and is subject to negotiations for positions associated with a union. Contractual services funding increases by a total of \$647 thousand. Internal services allocations for telephone, fleet, network, radio and risk increase by \$96 thousand dollars. The transfer for IDOH increases by \$61 thousand. The transfer to debt service for VoIP is decreased by \$1.5 million as the FY/21 final debt service payment will be on 7/1/2021.

PROGRAM SUMMARY BY FUND:	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
GENERAL FUND - 110						
TI-Information Services	10,651	11,791	11,827	11,003	12,281	490
TI-Data Management for APD	708	827	827	798	835	8

TECHNOLOGY AND INNOVATION

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TI-Citizen Services	3,602	3,767	3,767	3,778	3,874	107
TOTAL GENERAL FUND - 110	14,962	16,385	16,421	15,580	16,990	605
COMMUNICATIONS MGMT FUND - 745						
TI-City Communications	8,554	10,078	10,081	9,501	10,874	796
TI-Comm Trsf to Gen Fund	130	176	176	176	237	61
TI-Comm Mgmt Trsr: 745 to 405	1,498	1,495	1,495	1,495	0	(1,495)
Total Communications Mgmt Fund - 745	10,182	11,749	11,752	11,172	11,111	(638)
TOTAL APPROPRIATIONS	25,144	28,134	28,173	26,752	28,101	(33)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	25,144	28,134	28,173	26,752	28,101	(33)

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
<i>DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
% Public Safety radio system availability	98%	95%	100%	98%	100%
% same day turnout radio service	50%	50%	50%	60%	50%
# of City-owned cell phones	2,237	2,600	2,700	2,694	2,800
% voice/data wireless network availability	99%	99%	100%	99%	100%
% voice/data fiber network availability	99%	99%	100%	99%	100%
% Core Network Availability	100%	100%	100%	100%	100%
% Email uptime	99%	99%	100%	99.80%	99.90%
% Help Desk first call resolution	80%	80%	85%	81%	82%
# of Help Desk calls processed by technicians (365 days, 24/7 operation)	22,872	24,697	39,000	26,996	30,000
Average number of business days to setup and deliver a PC	2	2	2	2	2
% uptime per production server	99%	99.80%	100%	99.95%	99.90%
# of on-line payment applications	12	12	12	13	12
# of public Web applications	52	52	53	53	53
Site visits to the Internet (1,000s)**	5,560	10,690	10,500	11,180	10,500
# of Web contributors trained	165	181	140	202	186
# 311 incoming calls	773,925	700,399	860,000	800,000	850,000
Abandoned 311 call %	15%	7%	10%	5%	5%
# 311 calls handled non-city requests	71,661	71,021	78,542	77,123	80,000
Total 311 inquires, both calls and non-phone	836,011	791,124	880,000	860,000	870,000
311 call quality average score	97%	97%	85%	99%	85%
% 311 calls answered within 30 seconds	72%	80%	80%	87%	80%
311 public awareness (as measured by annual survey)*	92%	N/A	85%	96%	90%
% extremely satisfied with solution provided by 311*	73%	N/A	70%	80%	70%

*Annual survey scheduled for spring of 2020 but not conducted due to COVID-19. Survey was conducted in October 2020.

**Previous metrics are no longer available. Replacing old metric with Unique Visits In FY/20 FWD. The same metric for FY19 was 10,275.

TECHNOLOGY AND INNOVATION

PRIOR YEAR ACCOMPLISHMENTS

Applications

- Assisted APD with modernization of existing and with implementation of cutting edge technologies
- Modernized on-line payment systems to improve customer experience and internal processes

Citizen Services - 311

- In response to COVID-19, all agents continued to work from home at no additional cost, and with no disruption of service to our residents
- Serviced highest volume since FY/18 at highest annual service level since at least FY/10



Digital Services

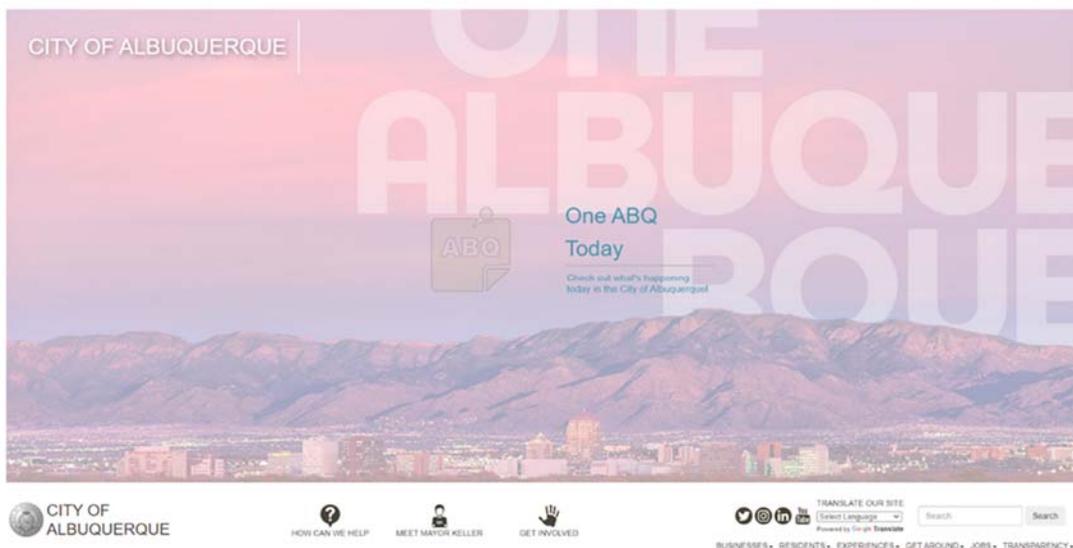
- Launched redesigned City website
- Used City website as primary source of information for COVID-19 information in Albuquerque
- Hosted the 2021 One Albuquerque Youth Job & Volunteer Fair, on-line exhibits for the Albuquerque Museum, and the Virtual Pollination Fair on www.cabq.gov as a result of the pandemic

Infrastructure and Network

- Upgraded City network resources and deployed tools to enable remote work for City employees
- Implemented new load balancer to improve remote work experience
- Expanded City Wi-Fi to accommodate remote learning and provide additional connectivity for ABQ communities
 - City sites / offices / parks
 - Albuquerque Housing Authority Properties
 - Mobile Wi-Fi

Radio

- Completed the installation of the NM DoIT Digital Trunked Radio system at the Emergency Communications Center, City Hall, Gutierrez, Burton Park and the Holly radio simulcast site
- Installed, tested and cut-over to the new Motorola dispatch consoles at the Emergency Communications Center



TRANSIT



The Transit Department provides fixed route (ABQ Ride) and rapid transit (ART) bus service for the Albuquerque community and Para-Transit (SunVan) service for the mobility impaired population.

The department provides connection routes with the New Mexico Rail Runner commuter train throughout the City, to the airport, and to the City of Rio Rancho. Additional services, such as special events park and ride that might include to the New Mexico State Fair and luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the "Strive-Not-To-Drive" and "Clean Air Challenge" campaigns encouraging commuters to use alternative forms of transportation.

MISSION

Be the first choice in transportation services for the Albuquerque metropolitan area.

Operating Fund Expenditures by Category (\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	21,609	24,940	24,947	19,593	24,437	(503)
OPERATING	11,777	11,948	13,094	14,393	11,987	38
CAPITAL	7	0	0	85	0	0
TRANSFERS	8,593	10,476	10,476	10,476	12,843	2,367
GRANTS/PROJECTS	692	941	941	941	0	(941)
TOTAL	42,676	48,305	49,458	45,487	49,266	961
TOTAL FULL-TIME POSITIONS	569	569	569	571	574	5

BUDGET HIGHLIGHTS

General Fund

The General Fund subsidy for the FY/22 approved budget increases by \$1.1 million to \$22.7 million from the FY/21 original budget.

Transit Operating Fund – 661

The FY/22 approved budget for the Transit Department Operating Fund is \$49.3 million, an increase of \$1.9 million or 4% above the FY/21 original budget. In FY/22, the budget eliminates \$141 thousand for the FY/21 one-time employee medical premium offset and decreases an additional \$2.4 million for CARES funding. Budget adjustments of \$156 thousand for the increase to medical and dental premiums and \$47 thousand for an increase to the insurance administration rate are included. With the addition of the two new City holidays of Juneteenth and Indigenous People's Day, funding is added of \$191 thousand for overtime costs. Also included is funding of \$726 thousand for a 3% COLA, subject to negotiations for positions associated with a union. An associate director position was created mid-year at a cost of \$130 thousand. Ten security positions are added for the Central Corridor and funded at \$632 thousand in FY/22. The department is also adding eight part-time motorcoach (MCO) drivers and three part-time sun van chauffeurs by deleting five full-time MCO drivers and two sun van drivers. The fuel line item which includes fuel and commodity costs decreases by \$122 thousand as the natural gas utility line item increases by \$127 thousand for compressed natural gas (CNG) fuel fixed costs. Overall contractual obligations increase by \$20 thousand. Risk assessments for workers' compensation and tort increase by \$593 thousand. Network, radio and telephone allocations combine to decrease funding by \$158 thousand. The annual transfer of \$48 thousand to the Communications Fund for VoIP debt is eliminated as FY/21 was the last year that required funding for this purpose. Funding for IDOH decreases by \$765 thousand and \$17 thousand is added for the payment in lieu of taxes (PILOT).

A pilot program to offer free fares is instituted in FY/22. No appropriations are changed for FY/22.

For the FY/22 approved budget, the Transit Planning Grant Fund 663 is budgeted for a \$482 thousand transfer from the Transit Operating Fund. A new transfer from the operating fund to the Transit Capital Fund 665 in FY/22 is \$2.8 million.

TRANSIT

The department's full-time equivalent count for FY/22 is 574 and includes 66 grant funded positions in the department.

(\$000's)	FY20 ACTUAL EXPENSES	FY21 ORIGINAL BUDGET	FY21 REVISED BUDGET	FY21 EST. ACTUAL EXPENSES	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
GENERAL FUND - 110						
TR-Gen Trsf to Transit Ops	19,713	21,578	21,578	21,578	22,675	1,097
OPERATING GRANTS FUND 265						
Project Program (265) - Transit	800	949	949	949	0	(949)
TRANSIT OPERATING FUND - 661						
TR-ABQ Rapid Transit	1,290	2,462	2,596	5,847	2,157	(305)
TR-ABQ Ride	25,268	27,794	28,212	22,766	27,806	12
TR-Facility Maintenance	2,238	2,361	2,785	2,349	2,308	(53)
TR-Paratransit Svcs	5,130	5,081	5,208	4,120	4,964	(117)
TR-Special Events Program	26	237	237	209	237	0
TR-Strategic Support	3,425	3,060	3,110	2,886	3,431	371
TR-Trsf to General Fund	4,049	5,643	5,643	5,643	4,895	(748)
TR-Trsf to SW-Refuse Disposal Oper Fd	0	0	0	0	150	150
TR-Trsf to TR Capital Fund	0	0	0	0	2,836	2,836
TR-Trsf to TR Grants Fund	450	718	718	718	482	(236)
TOTAL Transit Operating Fund - 661	41,876	47,356	48,509	44,538	49,266	1,910
TOTAL APPROPRIATIONS	62,389	69,883	71,036	67,065	71,941	2,058
Intradepartmental Adjustments	19,713	21,578	21,578	21,578	22,675	1,097
NET APPROPRIATIONS	42,676	48,305	49,458	45,487	49,266	961

REVENUE

For FY/22 total revenues are projected at \$46.1 million. A pilot program to offer free fares eliminates enterprise revenues by \$3.7 million. Estimated revenues include \$15.9 million in Transportation Infrastructure Tax, \$7.3 million from inter-governmental and miscellaneous sources and \$22.7 million from the General Fund subsidy. Interfund transfers from the Transportation Infrastructure Tax and from the General Fund subsidy are not reflected in the table below.

Department Generated Fees For Services (\$000's)	FY20 ACTUAL REVENUES	FY21 ORIGINAL BUDGET	FY21 ESTIMATED ACTUAL	FY22 APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
661 - Transit Operating Shared/Contributions local Oper	6,976	7,297	6,722	7,297	-
661 - Transit Operating Transit-Advertising	280	283	348	283	-
661 - Transit Operating State Grants	190	190	190	-	(190)
661 - Transit Operating Property sales and recovery	51	0	2	0	0
661 - Transit Operating Contributions	0	0	40	0	0
661 - Transit Operating Other Miscellaneous	60	0	7	0	0
661 - Transit Operating Transit Fares	2,630	3,536	1,460	-	(3,536)

INNOVATION

The City is committed to continuous improvement and continually seeks ways to better understand and manage its operations. This year, City Council and Mayor Tim Keller's administration have decided to reimagine how the City looks at performance and progress measures for services to the Albuquerque community. To kick off this work, Transit is one of six departments piloting this new approach. As such, the performance measures section will look different from the rest of the departments in this document.

Performance measures include meaningful results and outputs that aim to influence the larger outcomes the City strives to actualize. Measures are organized by the core services that Transit provides. Not all attributes and measures have been included as some require additional data to be collected. However, these measures will be presented when data is available. There is also other valuable information the public should know about departments. Accordingly, the new Department by the Numbers

TRANSIT

section illustrates many of the activities departments perform to service the organization and community as well as short-term objectives they are currently striving to achieve.

DEPARTMENT BY THE NUMBERS

Data Point	Actual FY/19	Actual FY/20	Target FY/21 (If Applicable)	Est. Actual FY/21	Target FY/22 (If Applicable)
ART Boardings	N/A	845,987	1,900,000	1,099,647	1,600,000
Rapid Ride Boardings - #790 Blue Line	228,941	152,381	202,100	35,917	140,000
Commuter Boardings	165,140	98,978	N/A*	197	75,000
# Bus Stops with Shelters	619	637	640	640	637
# Bus Stops without Shelters	2,148	2,149	2,148	2,127	2,150
Rider Trip Cancellations as a % of Total Para-Transit Trips	25%	43%	N/A*	40%	30%
Rider No Shows as a % of Total Para-Transit Trips	3.1%	3.3%	N/A*	3.3%	3.3%
# of Bus Pull-outs	-	134	N/A*	100	-

*New measure being implemented for FY/22 so no target established for FY/21

PERFORMANCE MEASURES

CORE SERVICES

The Transit Department provides three core services:

- Bus Services
- Van Services
- Support Services

The performance measures in the following tables capture the Transit Department's ability to perform these services at a high level.

Bus Services

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Ridership	Fixed route boardings	9,159,709	7,697,663	9,200,000	3,965,793	6,500,000
Customer Satisfaction	311 Citizen Contact Center Calls - Transit	219,781	188,774	193,407	154,753	190,000
	311 Citizen Contact Center Transit Calls as % of Total 311 Calls	30.60%	26.20%	29.00%	20.30%	27.00%

Van Services

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Ridership	Total Para-Transit Passenger Boardings	258,750	196,386	260,200	89,654	176,791
On-Time	Percent of trips On-Time Arrival (Monthly Average) - Pick-up Time	89.60%	91.60%	89.00%	91.00%	89.00%
	Percent of Trips On-Time Arrival (Monthly Average) - Appointment Time	90.40%	99.00%	89.00%	98.00%	90.00%

Support Services

Attribute	Measures	Actual FY/19	Actual FY/20	Approved FY/21	Est. Actual FY/21	Approved FY/22
Fleet Reliability	Maintenance cost per mile – Buses (Fixed Route)	\$0.58	\$0.63	-	\$0.80	\$0.75
	Maintenance cost per mile – Buses (ART)	-	\$0.41	-	\$0.67	\$0.60
	Maintenance cost per mile – Vans	\$0.09	\$0.07	-	\$0.14	\$0.07

TRANSIT

PRIOR YEAR ACCOMPLISHMENTS

- In response to the COVID-19 pandemic:
 - Kept all buses and vans running to ensure Albuquerque residents were able to get to work, have access to essentials and make it to appointments safely and on-time.
 - Hired additional staff to assist with the cleaning and sanitation of buses and vans.
 - Distributed over 50,000 masks to passengers.
 - Worked with the Department of Senior Affairs to provide rides to seniors, allowing the department to concentrate on providing meals to Albuquerque residents.
 - Provided transportation to and from shelters to unhoused individuals with assistance from the Emergency Operations Center and Department of Family and Community Services.
- Debuted City's first electric bus.
- The maintenance division revised and made more reliable, stable and sustainable the system that receives location reports from 160 fixed route buses and 75 Sun Vans. This ensured uninterrupted reporting of real-time location of vehicles.
- Initiated the upgrade of cell phone service to all staff cell phones and mobile routers aboard the fleet to accommodate 5G cellular service.
- Configured and made available mobile routers to the City's Emergency Operations Center. This accommodated COVID-19 testing sites and points of distribution of the COVID-19 vaccine. It also allowed for students more easily downloading school assignments during transport.
- Established out-of-office setups at homes, shelters, remote offices and elsewhere with full functionality for up to 150 users, without interruption to the operation of the department.
- Opened a new compressed natural gas station (alternative fuel station) at the Daytona Transit Facility to replace 20+ year old facility at Yale Facility.
- Successful in using a mobile method of shift bidding for drivers, speeding up the process to complete a bid, and streamlining the process for driver reliefs to increase efficiencies and decrease overtime.
- Constructed 3.3 miles of pinned curbs to prevent the illegal and dangerous left-turns at un-signalized locations, and made a variety of striping, signage, and signal improvements throughout the corridor to improve safety in the ART corridor.
- Rebranded the former Rapid Ride on Coors Boulevard with a new name, "ARTx," to highlight its connection to the ART system and refresh that popular service, putting into operation new buses matching those on the ART corridor.
- Executed a partnership agreement with a developer to reconstruct the Uptown Transit Center into a mixed-use, transit-oriented development including new facilities for the transit center, retail and commercial uses, and several hundred residential housing units.

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and substantially reduced the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increased the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for taxpayers at approximately 11.52 mills for residential and non-residential taxpayers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$128.50 million bond package that was passed in November 2019. The impact to the program was limited by extending bond life to 13 years.

Enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional

security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and Lodgers' Tax bonds that financed the construction of the Convention Center, a municipal office building and the acquisition of another office building. The City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that was funded in conjunction with the State and County and completed in spring of 2015. Bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, rapid transit project, broadband phone service (Voice over Internet Protocol), and taxable bonds in support of Local Economic Development Act projects. In 2016 GRT/Lodger's Tax Bonds were issued for purchasing a parking structure for the Entertainment District, improvements for the Convention Center, Civic Plaza and City Parking Structures.

The total outstanding general obligation indebtedness of the City as of June 30, 2021 is \$438.291 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of June 30, 2021, the 4% statutory limit is \$564.847 million with outstanding general-purpose debt of \$398.138 million. This leaves \$166.71 million available for future issues. In the regular municipal election held in November 2019, the voters approved the issuance of \$117.29 million of general purpose general obligation bonds and \$11.21 million of storm sewer system general obligation bonds submitted in resolution R-2019-056. The City issued \$79.04 million of general obligation bonds on April 7, 2020 and \$6.5 million in short-term sponge bonds on June 30, 2020 that were paid within the year. The City issued the remaining authorization of \$42.96 million on April 5, 2021.

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
AS OF

June 30, 2021

	<u>RATINGS</u> (Moody's/S&P/Fitch)	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u> <u>6/30/2021</u>	<u>INTEREST</u> <u>RATES</u>
GENERAL OBLIGATIONS BONDS:					
APR'13 GENERAL PURPOSE SERIES A	Aa2/AAA/AA+	07/01/26	70,040,000	6,040,000	2.0 - 4.0%
APR'13 STORM SEWER SERIES B		07/01/26	4,980,000	0	3.00%
MAY'14 GENERAL PURPOSE SERIES A		07/01/27	57,060,000	28,230,000	2.25 - 5.00%
MAY'14 STORM SEWER SERIES B		07/01/27	5,375,000	5,375,000	3.5-3.75%
MAY'15 GENERAL PURPOSE SERIES A		07/01/28	37,970,000	21,550,000	2.75-5/00%
MAY'15 STORM SEWER SERIES B		07/01/28	4,726,000	4,726,000	3.00-3.5%
MAR'16 GENERAL PURPOSE SERIES A		07/01/29	71,523,000	47,500,000	2.5-5.0%
MAR'16 STORM SEWER SERIES B		07/01/29	6,500,000	6,500,000	3.0%
APR'17 GENERAL PURPOSE SERIES A		07/01/30	22,850,000	17,570,000	3.0 - 5.0%
APR'18 GENERAL PURPOSE SERIES A		07/01/31	84,225,000	71,265,000	3.0 - 5.0%
APR'19 GENERAL PURPOSE SERIES A		07/01/26	14,308,000	12,258,000	2.75 - 5%
APR'19 GENERAL STORM SEWER SERIES B		07/01/32	12,342,000	12,342,000	2.75 - 5%
APR'20 GENERAL PURPOSE SERIES A		07/01/32	67,830,000	67,830,000	2.75 - 5%
APR'20 GENERAL STORM SEWER SERIES B		07/01/33	11,210,000	11,210,000	2.75 - 5%
APR'20 GENERAL REFUNDING SERIES D		07/01/25	55,935,000	55,935,000	2.75 - 5%
APR'21 GENERAL PURPOSE SERIES A		07/01/34	22,960,000	22,960,000	2.75 - 5%
APR'21 GENERAL REFUNDING SERIES B		07/01/26	27,000,000	27,000,000	2.75 - 5%
APR'21 GENERAL PURPOSE SPONGE SERIES C		07/01/21	20,000,000	20,000,000	0.1229%
SUBTOTAL - GENERAL OBLIGATION BONDS		\$	608,091,000	\$ 438,291,000	
* Subject to 4% constitutional limit on general obligation debt. Storm & Sewer (constitutional unlimited)					
REVENUE BONDS:					
AIRPORT					
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt	A1/A+/A+	07/01/20	5,170,000	0	3.5% - 4.375%
APR'14 AIRPORT REFUNDING - BANK OF ALBUQUERQUE		07/01/24	16,795,000	6,350,000	4.0-5.00%
SUBTOTAL - AIRPORT REVENUE BONDS			21,965,000	6,350,000	
GROSS RECEIPTS TAX (1.225% STATE SHARED/TRANSPORTATION)					
SEPT'11 B GRT TAXABLE REFUNDING - NMFA B	Aa2/AAA/AA+	07/01/21	11,650,000	800,000	2.0% - 4.0%
MAR'13 GRT TAXEMEMPT - PASEO DEL NORTE		07/01/23	42,030,000	5,065,000	2.0% - 5.0%
MAY'15 GRT TAXEMEMPT - SERIES A		07/01/38	39,085,000	33,265,000	2.0% - 5.0%
MAY'15 GRT TAXABLE - SERIES B		07/01/23	10,110,000	4,015,000	.55-2.95%
DEC'15 GRT TAXEMEMPT - SERIES C		07/01/26	2,080,000	1,290,000	1.75%
APR'16 GRT REFUNDING REVENUE HOUSING SERIES B		07/01/30	8,430,000	7,175,000	2.30%
SEPT'16 GRT REVENUE BONDS SERIES C		07/01/34	17,750,000	14,885,000	2.0% - 5.0%

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
AS OF
June 30, 2021

	RATINGS (Moody's/S&P/Fitch)	FINAL MATURITY	ORIGINAL AMT ISSUED	AMOUNT OUTSTANDING	INTEREST RATES
JUL'17 MIGRT NCREBS REVENUE BONDS		07/01/37	25,110,000	23,605,000	1.30%
NOV'19 GRT REFUNDING SERIES B		07/01/22	8,745,000	4,690,000	2.75 - 5%
JUL'20 GRT REFUNDING SERIES C		07/01/35	30,955,000	30,955,000	2.75 - 5%
JUL'20 GRT REFUNDING SERIES D (Stadium)		07/01/26	4,755,000	4,755,000	2.75 - 5%
OCT'20 GRT TRANSPORTATION GRT IMPROVEMENT SERIES A		07/01/35	44,200,000	44,200,000	2.0 - 5%
SUBTOTAL - GROSS RECEIPTS TAX REVENUE BONDS			244,900,000	174,700,000	
GROSS RECEIPTS/LODGERS' TAX	Aa2/AAA/AA+				
SEPT'04 B TAXABLE REFDDG		07/01/36	28,915,000	24,765,000	2.39-5.54%
SEPT'11 A GRT TAX-EXEMPT REFUNDING & NEW MONEY LODGER'S TAX/HOSPITALITY FEE		07/01/26	22,660,000	970,000	2.0% - 4.0%
JUNE'14 A TAX-EXEMPT NEW MONEY		07/01/37	36,960,000	710,000	2.0-4.0%
FEB'16 A TAXABLE NEW MONEY SERIES A		07/01/38	24,000,000	22,605,000	3.0-3.90%
NOV'19 GRT REFUNDING & NEW MONEY		07/01/38	33,830,000	32,550,000	2.75 - 5%
JUL'20 GRT REFUNDING SERIES A		07/01/37	39,190,000	39,190,000	2.75 - 5%
JUL'20 GRT REFUNDING SERIES B LODGERS TAX/HOSPITALITY FEE		07/01/28	7,655,000	7,655,000	2.75 - 5%
SUBTOTAL - GRT/LODGER'S TAX/HOSPITALITY			193,210,000	128,445,000	
REFUSE REMOVAL & DISPOSAL					
JUNE'20 TAX-EXEMPT NEW MONEY	AA	07/01/46	40,570,000	40,570,000	4.0 - 5.0%
SUBTOTAL - REFUSE REMOVAL & DISPOSAL REVENUE BONDS			40,570,000	40,570,000	
I					
JAN'11 FIRE NMFA LOAN		07/01/31	1,441,625	894,834	.58% - 4.02%
NOV'19 FIRE NMFA LOAN		07/01/40	2,740,000	2,740,000	
SUBTOTAL - FIRE			4,181,625	3,634,834	
SPECIAL ASSESSMENT DISTRICT BONDS	Not Rated				
OCT'12 SAD 228 TAX-EXEMPT		01/01/28	22,743,479	12,019,475	3.00%
SUBTOTAL - SAD BONDS			22,743,479	12,019,475	
SUBTOTAL - REVENUE BONDS			527,570,104	365,719,309	
GRAND TOTAL - GENERAL OBLIGATION & REVENUE BONDS			\$ 1,135,661,104	\$ 804,010,309	

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 38 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities; however, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total appropriations and revenues of the City. Just as the appropriations are counted twice, so are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as costs of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by the Capital Implementation Program are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the Operating Grants Fund. Some operations such as Transit and the Stadium Fund require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

The consolidation tables in the following pages prevent the overstatement by eliminating interfund transactions.

Consolidations are shown on the following pages for the current fiscal year as well as the preceding fiscal years – estimated actual, revised and original budget. There are three types of consolidation tables for each: (1) combined revenues by fund group and source; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total City budget. The first column is the combined city total for all funds and fund groups after all interfund eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City's budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from the City and those agencies.

Individual fund tables that support these financial consolidations are located in the Budget Highlights by Fund section in this document.

COMBINED REVENUES BY FUND GROUP AND SOURCE - APPROVED BUDGET FY22
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	170,139	0	170,139	94,705	0	0	75,434	0	0
GROSS RECEIPTS	208,759	0	208,759	208,759	0	0	0	0	0
OTHER	46,674	0	46,674	31,428	15,028	0	0	0	218
TOTAL TAXES	425,572	0	425,572	334,892	15,028	0	75,434	0	218
LICENSES & PERMITS	16,956	0	16,956	13,943	3,013	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	21,872	0	21,872	0	700	20,465	0	707	0
COUNTY	8,323	0	8,323	633	0	110	0	7,448	132
STATE SHARED REVENUE									
GROSS RECEIPTS	213,139	0	213,139	213,139	0	0	0	0	0
OTHER SHARED REVENUE	13,246	0	13,246	4,595	7,407	1,184	0	0	60
STATE GRANTS	15,214	0	15,214	0	0	15,214	0	0	0
TOTAL STATE SHARED	241,599	0	241,599	217,734	7,407	16,398	0	0	60
TOTAL INTERGOVERNMENTAL	271,794	0	271,794	218,368	8,107	36,973	0	8,155	192
CHARGES FOR SERVICES	32,428	0	32,428	25,010	7,119	0	0	3	296
FINES AND FORFEITS	800	0	800	100	0	0	0	700	0
MISCELLANEOUS	13,947	0	13,947	6,712	3,244	0	2,396	951	644
ENTERPRISE REVENUES									
AVIATION	60,138	0	60,138	0	0	0	0	60,138	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,005	0	1,005	0	0	0	0	1,005	0
PARKING FACILITIES	3,460	0	3,460	0	0	0	0	3,460	0
REFUSE DISPOSAL	76,757	0	76,757	0	0	0	0	76,757	0
TRANSIT	288	0	288	0	0	0	0	288	0
TOTAL ENTERPRISE	141,648	0	141,648	0	0	0	0	141,648	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	167,382	0	167,382	113	0	0	0	0	167,269
ADMINISTRATIVE O/H	14,771	(16,358)	31,129	31,129	0	0	0	0	0
TRANSFERS	16,251	(69,049)	85,300	2,560	16,948	6,000	18,457	41,335	0
PILOT	0	(2,222)	2,222	2,222	0	0	0	0	0
TOTAL INTREFD/INT SERV	198,404	(87,629)	286,033	36,024	16,948	6,000	18,457	41,335	167,269
TOTAL CURRENT RESOURCES	1,101,549	(87,629)	1,189,178	635,049	53,459	42,973	96,287	192,792	168,619
APPROPRIATED FUND BALANCE	256,368	0	256,368	141,655	4,344	0	87,465	23,401	(497)
ADJUSTMENTS TO FUNDS	(142,719)	0	(142,719)	(62,183)	(2,264)	0	(69,648)	(6,086)	(2,538)
GRAND TOTAL	1,215,198	(87,629)	1,302,827	714,521	55,539	42,973	114,104	210,106	165,584

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - APPROVED BUDGET FY22
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	13,742	0	13,742	13,612	0	130	0	0	0
AV-Aviation Department	65,115	(3,125)	68,240	0	0	0	0	68,240	0
CA-Chief Administrative Office	2,205	0	2,205	2,205	0	0	0	0	0
CL-City Support Department	131,183	(17,359)	148,542	34,677	0	0	113,865	0	0
CP-Civilian Police OS Dept	1,709	0	1,709	1,709	0	0	0	0	0
CL-Council Services	5,740	0	5,740	5,740	0	0	0	0	0
CM-Community Safety Department	7,742	0	7,742	7,742	0	0	0	0	0
CS-Cultural Services Dept	49,320	0	49,320	46,492	2,753	75	0	0	0
ED-Economic Development Dept	6,357	(7)	6,364	6,357	0	7	0	0	0
EH-Environmental Health Dept	9,647	(421)	10,068	4,200	3,939	1,929	0	0	0
FC-Family Community Svcs Dept	90,342	(263)	90,605	58,202	0	32,403	0	0	0
FA-Finance and Admin Svc Dept	68,540	(10,887)	79,427	10,717	16,322	0	0	0	52,388
FD-Fire Department	101,958	(285)	102,243	96,407	2,677	2,920	239	0	102,085
HR-Human Resources Department	108,212	(115)	108,327	6,242	0	0	0	0	0
LG-Legal Department	8,561	(21)	8,582	7,937	0	645	0	0	0
MA-Mayor's Office Department	1,137	0	1,137	1,137	0	0	0	0	0
MD-Municipal Development Dept	81,322	(18,906)	100,228	71,513	20,754	0	0	7,961	0
IA-Internal Audit Department	957	0	957	957	0	0	0	0	0
IG-Office of Inspector GenDept	571	0	571	571	0	0	0	0	0
CC-Office of the City Clerk DP	2,896	0	2,896	2,896	0	0	0	0	0
PR-Parks and Recreation Dept	46,328	0	46,328	46,328	0	0	0	0	0
PL-Planning Department	16,161	(463)	16,624	16,624	0	0	0	0	0
PD-Police Department	226,894	(187)	227,081	222,596	700	3,785	0	0	0
SA-Senior Affairs Department	18,188	(1,182)	19,370	9,995	8,394	981	0	0	0
SW-Solid Waste Department	78,286	(10,294)	88,580	0	0	98	0	88,482	0
TI-Technology and Innovation	27,864	(237)	28,101	16,990	0	0	0	0	11,111
TR-Transit	44,221	(27,720)	71,941	22,675	0	0	0	49,266	0
Totals	1,215,198	(91,472)	1,306,670	714,521	55,539	42,973	114,104	213,949	165,584
Enterprise Interfund Debt Service	0	3,843	(3,843)	0	0	0	0	(3,843)	0
Grand Total	1,215,198	(87,629)	1,302,827	714,521	55,539	42,973	114,104	210,106	165,584

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - APPROVED BUDGET FY22
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	147,282	614,286	656,495	(37,263)	(62,183)	(141,655)	5,627
210 - Fire Fund	2,345	2,859	2,438	(239)	(11)	171	2,516
220 - Lodgers Tax Fund	866	12,524	5,659	(6,619)	(24)	222	1,087
221 - Hospitality Tax Fund	171	2,506	1,299	(1,153)	(7)	47	219
225 - Cultural And Recreational Proj	1,380	253	253	0	0	0	1,380
235 - Albuquerque Bio Park Fund	692	2,500	2,500	0	0	0	692
242 - Air Quality Fund	2,937	3,013	3,616	(323)	0	(926)	2,011
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,073	7,211	7,841	47	0	(583)	491
280 - Law Enforcement Protection	564	700	600	(100)	0	0	564
282 - Gas Tax Road Fund	1,136	4,553	6,149	1,081	0	(515)	621
290 - City/County Bldg Ops Fund	1,539	392	14,271	13,341	(250)	(788)	750
730 - Vehicle/Equipment Replacement	2,358	0	400	400	(1,971)	(1,971)	386
Special Funds Included in General Appropriation Subtotal	15,062	36,511	45,026	6,435	(2,264)	(4,344)	10,718
205 - Community Development Fund	589	9,510	9,405	(105)	0	0	589
265 - Operating Grants	3,523	27,463	33,011	5,548	0	0	3,523
Special Funds Excluded in General Appropriation Subtotal	4,112	36,973	42,416	5,443	0	0	4,112
405 - Sales Tax Refunding Debt Svc	16,286	2,656	25,159	18,218	(10,598)	(14,883)	1,403
410 - Fire Debt Service Fund	8	0	239	239	20	20	28
415 - GO Bond Int And Sinking Fund	88,945	75,174	88,706	0	(59,070)	(72,602)	16,342
Non-Enterprise Debt Service Subtotal	105,239	77,830	114,104	18,457	(69,648)	(87,465)	17,773
611 - Aviation Operating	24,134	61,395	63,362	(3,125)	0	(5,092)	19,041
615 - Aviation Debt Svc	5,249	0	1,753	0	(1,605)	(3,358)	1,891
641 - Parking Facilities Operating	(20)	4,259	4,273	90	0	76	56
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	12,931	77,213	76,223	(9,675)	26	(8,659)	4,273
655 - Refuse Disposal Debt Svc	7,748	5	1,971	2,816	(858)	(8)	7,740
661 - Transit Operating	4,370	23,459	44,221	17,630	(1,080)	(4,212)	159
667 - Transit Debt Svc	14	0	0	0	(0)	(0)	14
671 - Apartments Fund	981	0	0	0	(981)	(981)	0
675 - Apartments Debt Svc Fund	814	0	0	0	(814)	(814)	0
681 - Golf Operating	977	0	0	0	0	0	977
685 - Golf Debt Svc	50	0	0	0	0	0	50
691 - Sports Stadium Operating	(251)	1,000	1,105	440	0	335	84
695 - Sports Stadium Debt Svc	5,400	0	940	1,027	(775)	(688)	4,712
Enterprise Funds Subtotal	62,405	167,331	193,848	9,203	(6,086)	(23,401)	39,004
705 - Risk Management Fund	(36,522)	47,032	40,000	(943)	(2,400)	3,689	(32,833)
710 - Group Self-Insurance Fund	9,865	91,028	92,317	0	(38)	(1,327)	8,538
715 - Supplies Inventory Management	335	759	663	(325)	16	(213)	122
725 - Fleet Management	130	12,433	11,836	(655)	(46)	(105)	25
735 - Employee Insurance	861	7,114	7,619	(115)	(74)	(694)	168
745 - Communications Fund	1,473	10,253	10,874	(237)	4	(854)	619
Internal Service Subtotal	(23,859)	168,619	163,309	(2,275)	(2,538)	497	(23,362)
Total All Funds	310,240	1,101,549	1,215,198	0	(142,719)	(256,368)	53,872

COMBINED REVENUES BY FUND GROUP AND SOURCE - ESTIMATED ACTUAL FY21
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	252,903	0	252,903	92,055	0	0	156,094	4,755	0
GROSS RECEIPTS	195,801	0	195,801	195,801	0	0	0	0	0
OTHER	38,621	0	38,621	30,758	7,644	0	0	0	218
TOTAL TAXES	487,325	0	487,325	318,614	7,644	0	156,094	4,755	218
LICENSES & PERMITS									
	14,756	0	14,756	11,904	2,843	0	0	10	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	16,066	0	16,066	0	675	15,636	0	(245)	0
COUNTY	7,801	0	7,801	560	0	110	0	6,842	288
STATE SHARED REVENUE									
GROSS RECEIPTS	206,964	0	206,964	206,964	0	0	0	0	0
OTHER SHARED REVENUE	12,220	0	12,220	4,286	6,653	1,221	0	0	60
STATE GRANTS	15,656	0	15,656	0	15,466	15,466	0	190	0
TOTAL STATE SHARED	234,840	0	234,840	211,250	6,653	16,687	0	190	60
TOTAL INTERGOVERNMENTAL	258,707	0	258,707	211,811	7,328	32,433	0	6,787	348
CHARGES FOR SERVICES									
	29,491	0	29,491	20,593	8,570	0	0	2	325
FINES AND FORFEITS									
	1,237	0	1,237	420	0	0	0	818	0
MISCELLANEOUS									
	14,332	0	14,332	4,890	4,841	0	1,710	1,230	1,660
ENTERPRISE REVENUES									
AVIATION	33,433	0	33,433	0	0	0	0	33,433	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	230	0	230	0	0	0	0	230	0
PARKING FACILITIES	3,006	0	3,006	0	0	0	0	3,006	0
REFUSE DISPOSAL	74,825	0	74,825	0	0	0	0	74,825	0
TRANSIT	1,809	0	1,809	0	0	0	0	1,809	0
TOTAL ENTERPRISE	113,303	0	113,303	0	0	0	0	113,303	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	157,586	0	157,586	209	0	0	0	2	157,375
ADMINISTRATIVE OIH	14,991	(15,100)	30,091	29,871	220	0	0	0	0
TRANSFERS	15,755	(62,562)	78,317	2,240	8,906	6,000	21,680	38,991	500
PILOT	0	(2,234)	2,234	2,234	0	0	0	0	0
TOTAL INTRFD/INT SERV	188,332	(79,896)	268,228	34,554	9,126	6,000	21,680	38,993	157,875
TOTAL CURRENT RESOURCES									
APPROPRIATED FUND BALANCE	1,107,483	(79,896)	1,187,379	602,786	40,352	38,433	179,484	165,898	160,427
ADJUSTMENTS TO FUNDS	208,751	0	208,751	39,978	3,773	0	142,978	25,406	(3,384)
	(146,639)	0	(146,639)	(49,735)	(2,264)	0	(87,081)	(5,231)	(2,328)
GRAND TOTAL	1,169,596	(79,896)	1,249,492	593,030	41,861	38,433	235,381	186,073	154,715

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ESTIMATED ACTUAL FY21
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,499	0	11,499	11,499	0	0	0	0	0
AV-Aviation Department	52,891	(2,443)	55,334	0	0	0	0	55,334	0
CA-Chief Administrative Office	1,978	0	1,978	1,978	0	0	0	0	0
CI-City Support Department	251,169	(24,403)	275,572	40,363	0	0	235,209	0	0
CP-Civilian Police OS Dept	1,104	0	1,104	1,104	0	0	0	0	0
CL-Council Services	5,209	0	5,209	5,209	0	0	0	0	0
CM-Community Safety Department	1,980	0	1,980	1,980	0	0	0	0	0
CS-Cultural Services Dept	42,765	0	42,765	39,716	2,963	86	0	0	0
ED-Economic Development Dept	6,822	0	6,822	6,822	0	0	0	0	0
EH-Environmental Health Dept	9,375	(416)	9,791	3,431	3,523	2,838	0	0	0
FC-Family Community Svcs Dept	80,456	(479)	80,935	53,606	0	27,329	0	0	0
FA-Finance and Admin Svc Dept	61,251	(8,857)	70,108	9,721	12,606	0	0	0	47,781
FD-Fire Department	69,960	(180)	70,140	65,010	3,192	1,766	172	0	0
HR-Human Resources Department	100,144	(94)	100,238	4,477	0	0	0	0	95,761
LG-Legal Department	7,370	0	7,370	6,835	0	535	0	0	0
MA-Mayor's Office Department	947	0	947	947	0	0	0	0	0
MD-Municipal Development Dept	63,916	(7,687)	71,603	53,656	9,400	0	0	8,547	0
IA-Internal Audit Department	750	0	750	750	0	0	0	0	0
IG-Office of Inspector GenDept	482	0	482	482	0	0	0	0	0
CC-Office of the City Clerk DP	2,588	0	2,588	2,588	0	0	0	0	0
PR-Parks and Recreation Dept	39,780	(7)	39,787	39,656	0	131	0	0	0
PL-Planning Department	13,389	(463)	13,852	13,852	0	0	0	0	0
PD-Police Department	190,595	(211)	190,806	186,392	675	3,739	0	0	0
SA-Senior Affairs Department	15,807	(475)	16,282	5,797	9,503	982	0	0	0
SW-Solid Waste Department	72,450	(6,304)	78,754	0	0	78	0	78,676	0
TI-Technology and Innovation	25,081	(1,671)	26,752	15,580	0	0	0	0	11,172
TR-Transit	39,836	(27,229)	67,065	21,578	0	949	0	44,538	0
Totals	1,169,596	(80,919)	1,250,515	593,030	41,861	38,433	235,381	187,096	154,715
Enterprise Interfund Debt Service	0	1,023	(1,023)	0	0	0	0	(1,023)	0
Grand Total	1,169,596	(79,896)	1,249,492	593,030	41,861	38,433	235,381	186,073	154,715

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ESTIMATED ACTUAL FY21
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	137,526	583,515	540,882	(32,877)	(49,735)	(39,978)	97,548
210 - Fire Fund	2,645	2,893	3,020	(172)	(11)	(311)	2,334
220 - Lodgers Tax Fund	979	6,369	3,398	(3,084)	(24)	(138)	841
221 - Hospitality Tax Fund	317	1,277	685	(739)	(7)	(153)	165
225 - Cultural And Recreational Proj	1,380	763	763	0	0	0	1,380
235 - Albuquerque Bio Park Fund	692	2,200	2,200	0	0	0	692
242 - Air Quality Fund	3,559	2,901	3,200	(323)	0	(622)	2,937
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,959	8,617	9,048	(455)	0	(886)	1,073
280 - Law Enforcement Protection	564	675	575	(100)	0	0	564
282 - Gas Tax Road Fund	997	4,038	5,605	1,706	0	139	1,136
290 - City/County Bldg Ops Fund	1,121	1,713	3,461	2,166	(250)	168	1,289
730 - Vehicle/Equipment Replacement	2,358	0	1,200	1,200	(1,971)	(1,971)	386
Special Funds Included in General Appropriation Subtotal	16,571	31,446	33,154	199	(2,264)	(3,773)	12,798
205 - Community Development Fund	589	4,554	4,457	(97)	0	0	589
265 - Operating Grants	3,523	27,879	33,246	5,367	0	0	3,523
Special Funds Excluded in General Appropriation Subtotal	4,112	32,433	37,703	5,270	0	0	4,112
405 - Sales Tax Refunding Debt Svc	16,128	82,299	103,649	21,508	(14,731)	(14,573)	1,556
410 - Fire Debt Service Fund	8	0	172	172	20	20	28
415 - GO Bond Int And Sinking Fund	145,000	75,505	131,560	0	(72,371)	(128,426)	16,574
Non-Enterprise Debt Service Subtotal	161,136	157,804	235,381	21,680	(87,081)	(142,978)	18,157
611 - Aviation Operating	43,480	33,682	50,585	(2,443)	0	(19,346)	24,134
615 - Aviation Debt Svc	7,506	49	2,306	0	(1,630)	(3,887)	3,619
641 - Parking Facilities Operating	1,522	4,026	4,967	(601)	0	(1,541)	(20)
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	13,313	75,427	69,998	(5,837)	26	(382)	12,931
655 - Refuse Disposal Debt Svc	10,217	(90)	2,378	0	(3)	(2,471)	7,745
661 - Transit Operating	4,141	24,270	38,895	15,935	(1,080)	229	4,370
667 - Transit Debt Svc	14	0	0	0	(0)	(0)	14
671 - Apartments Fund	981	0	0	0	(981)	(981)	0
675 - Apartments Debt Svc Fund	814	0	0	0	(814)	(814)	0
681 - Golf Operating	977	0	0	0	0	0	977
685 - Golf Debt Svc	50	0	0	0	0	0	50
691 - Sports Stadium Operating	(223)	221	699	450	0	(28)	(251)
695 - Sports Stadium Debt Svc	836	4,773	1,232	1,023	(750)	3,814	4,650
Enterprise Funds Subtotal	83,633	142,359	171,061	8,527	(5,231)	(25,406)	58,227
705 - Risk Management Fund	(39,701)	42,980	37,122	(278)	(2,400)	3,179	(36,522)
710 - Group Self-Insurance Fund	9,165	87,325	86,587	0	(38)	700	9,865
715 - Supplies Inventory Management	314	668	537	(216)	106	21	335
725 - Fleet Management	411	10,638	10,453	(540)	74	(281)	130
735 - Employee Insurance	2,017	6,226	7,214	(94)	(74)	(1,156)	861
745 - Communications Fund	551	12,090	9,501	(1,671)	4	922	1,473
Internal Service Subtotal	(27,243)	159,927	151,416	(2,799)	(2,328)	3,384	(23,859)
Total All Funds	375,733	1,107,483	1,169,596	0	(146,639)	(208,751)	166,982

COMBINED REVENUES BY FUND GROUP AND SOURCE - REVISED BUDGET FY/21
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	165,320	0	165,320	92,234	0	0	73,086	0	0
GROSS RECEIPTS	195,458	0	195,458	195,458	0	0	0	0	0
OTHER	39,522	0	39,522	30,757	8,547	0	0	0	218
TOTAL TAXES	400,300	0	400,300	318,449	8,547	0	73,086	0	218
LICENSES & PERMITS	16,230	0	16,230	13,184	3,046	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	16,663	0	16,663	0	675	15,636	0	352	0
COUNTY	8,067	0	8,067	252	0	110	0	7,417	288
STATE SHARED REVENUE	207,307	0	207,307	207,307	0	0	0	0	0
GROSS RECEIPTS	13,467	0	13,467	4,783	7,403	1,221	0	0	60
OTHER SHARED REVENUE	15,656	0	15,656	0	0	15,466	0	190	0
STATE GRANTS	236,430	0	236,430	212,090	7,403	16,687	0	190	60
TOTAL STATE SHARED	261,160	0	261,160	212,342	8,078	32,433	0	7,959	348
TOTAL INTERGOVERNMENTAL	27,418	0	27,418	20,166	6,873	0	0	23	356
CHARGES FOR SERVICES	879	0	879	139	0	0	0	740	0
FINES AND FORFEITS	11,208	0	11,208	3,222	4,137	0	2,498	714	637
MISCELLANEOUS	44,149	0	44,149	0	0	0	0	44,149	0
ENTERPRISE REVENUES	0	0	0	0	0	0	0	0	0
AVIATION	0	0	0	0	0	0	0	0	0
APARTMENTS	550	0	550	0	0	0	0	550	0
STADIUM	4,103	0	4,103	0	0	0	0	4,103	0
PARKING FACILITIES	74,571	0	74,571	0	0	0	0	74,571	0
REFUSE DISPOSAL	3,774	0	3,774	0	0	0	0	3,774	0
TRANSIT	127,147	0	127,147	0	0	0	0	127,147	0
TOTAL ENTERPRISE	156,150	0	156,150	209	0	0	0	0	155,941
INTERFUND/INTERNAL SERVICE	14,771	(15,100)	29,871	29,871	0	0	0	0	0
INTERNAL SERVICE	15,593	(62,562)	78,155	2,401	8,906	6,000	21,680	38,668	500
ADMINISTRATIVE OIH	0	(2,234)	2,234	0	0	0	0	0	0
TRANSFERS	186,515	(79,896)	266,411	34,715	8,906	6,000	21,680	38,668	156,441
PILOT	1,030,857	(79,896)	1,110,753	602,217	39,587	38,433	97,264	175,251	158,001
TOTAL INTRFD/INT SERV	233,142	0	233,142	54,102	4,451	0	145,521	30,505	(1,437)
TOTAL CURRENT RESOURCES	(141,087)	0	(141,087)	(49,735)	(2,196)	0	(87,102)	(2,764)	709
APPROPRIATED FUND BALANCE	1,122,912	(79,896)	1,202,808	606,584	41,841	38,433	155,683	202,993	157,273
ADJUSTMENTS TO FUNDS									
GRAND TOTAL	1,122,912	(79,896)	1,202,808	606,584	41,841	38,433	155,683	202,993	157,273

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - REVISED BUDGET FY21
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	12,619	0	12,619	12,619	0	0	0	0	0
AV-Aviation Department	65,079	(2,443)	67,522	0	0	0	0	67,522	0
CA-Chief Administrative Office	2,078	0	2,078	2,078	0	0	0	0	0
CI-City Support Department	169,342	(24,403)	193,745	38,234	0	0	155,511	0	0
CP-Civilian Police OS Dept	1,355	0	1,355	1,355	0	0	0	0	0
CM-Community Safety Department	2,471	0	2,471	2,471	0	0	0	0	0
CL-Council Services	5,421	0	5,421	5,421	0	0	0	0	0
CS-Cultural Services Dept	44,799	0	44,799	41,750	2,963	86	0	0	0
ED-Economic Development Dept	7,665	0	7,665	7,665	0	0	0	0	0
EH-Environmental Health Dept	9,769	(416)	10,185	3,513	3,834	2,838	0	0	0
FC-Family Community Svcs Dept	85,250	(479)	85,729	58,400	0	27,329	0	0	0
FA-Finance and Admin Svc Dept	65,994	(8,857)	74,851	10,610	13,080	0	0	0	51,161
FD-Fire Department	66,371	(180)	66,551	61,421	3,192	1,766	172	0	0
TI-Technology and Innovation	26,502	(1,671)	28,173	16,421	0	0	0	0	11,752
HR-Human Resources Department	98,923	(94)	99,017	4,657	0	0	0	0	94,360
LG-Legal Department	7,473	0	7,473	6,938	0	535	0	0	0
MA-Mayor's Office Department	1,043	0	1,043	1,043	0	0	0	0	0
MD-Municipal Development Dept	64,193	(7,687)	71,880	54,038	9,702	0	0	8,140	0
IA-Internal Audit Department	985	0	985	985	0	0	0	0	0
IG-Office of Inspector GenDept	520	0	520	520	0	0	0	0	0
CC-Office of the City Clerk DP	2,686	0	2,686	2,686	0	0	0	0	0
PR-Parks and Recreation Dept	41,690	(7)	41,697	41,566	0	131	0	0	0
PL-Planning Department	15,345	(463)	15,808	15,808	0	0	0	0	0
PD-Police Department	190,595	(211)	190,806	186,392	675	3,739	0	0	0
SA-Senior Affairs Department	17,317	(475)	17,792	8,415	8,395	982	0	0	0
SW-Solid Waste Department	73,619	(6,304)	79,923	0	0	78	0	79,845	0
TR-Transit	43,807	(27,229)	71,036	21,578	0	949	0	48,509	0
Totals	1,122,912	(80,919)	1,203,831	606,584	41,841	38,433	155,683	204,016	157,273
Enterprise Interfund Debt Service	0	1,023	(1,023)	0	0	0	0	(1,023)	0
Grand Total	1,122,912	(79,896)	1,202,808	606,584	41,841	38,433	155,683	202,993	157,273

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - REVISED BUDGET FY21
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	137,526	582,946	554,436	(32,877)	(49,735)	(54,102)	83,424
210 - Fire Fund	2,645	2,858	3,020	(172)	0	(334)	2,311
220 - Lodgers Tax Fund	979	7,123	3,793	(3,084)	(183)	63	1,042
221 - Hospitality Tax Fund	317	1,426	764	(739)	(36)	(113)	204
225 - Cultural And Recreational Proj	1,380	763	763	0	0	0	1,380
235 - Albuquerque Bio Park Fund	692	2,200	2,200	0	0	0	692
242 - Air Quality Fund	3,559	3,046	3,511	(323)	0	(788)	2,771
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,959	6,965	7,940	(455)	0	(1,430)	529
280 - Law Enforcement Protection	564	675	575	(100)	0	0	564
282 - Gas Tax Road Fund	997	4,550	6,066	1,706	0	190	1,187
290 - City/County Bldg Ops Fund	1,121	1,075	3,302	2,166	0	(61)	1,060
730 - Vehicle/Equipment Replacement	2,358	0	1,200	1,200	(1,977)	(1,977)	380
Special Funds included in General Appropriation Subtotal	16,571	30,681	33,134	199	(2,196)	(4,451)	12,120
205 - Community Development Fund	589	4,554	4,457	(97)	0	0	589
265 - Operating Grants	3,523	27,879	33,246	5,367	0	0	3,523
Special Funds Excluded in General Appropriation Subtotal	4,112	32,433	37,703	5,270	0	0	4,112
405 - Sales Tax Refunding Debt Svc	16,128	2,229	23,951	21,508	(14,731)	(14,945)	1,183
410 - Fire Debt Service Fund	8	0	172	172	0	0	8
415 - GO Bond Int And Sinking Fund	145,000	73,355	131,560	0	(72,371)	(130,576)	14,424
Non-Enterprise Debt Service Subtotal	161,136	75,584	155,683	21,680	(87,102)	(145,521)	15,614
611 - Aviation Operating	43,480	44,900	62,773	(2,443)	0	(20,316)	23,164
615 - Aviation Debt Svc	7,506	0	2,306	0	(1,650)	(3,936)	3,570
641 - Parking Facilities Operating	1,522	4,876	4,780	(601)	0	(505)	1,017
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Reuse Disposal Operating	13,313	74,991	71,456	(5,837)	0	(2,302)	11,011
655 - Reuse Disposal Debt Svc	10,217	5	2,089	0	0	(2,084)	8,133
661 - Transit Operating	4,141	26,390	42,866	15,935	(383)	(924)	3,217
667 - Transit Debt Svc	14	0	0	0	(0)	(0)	13
671 - Apartments Fund	981	0	0	0	0	0	981
675 - Apartments Debt Svc Fund	814	0	0	0	0	0	814
681 - Golf Operating	977	0	0	0	0	0	977
685 - Golf Debt Svc	50	0	0	0	0	0	50
691 - Sports Stadium Operating	(223)	550	713	450	0	287	64
695 - Sports Stadium Debt Svc	836	0	998	1,023	(750)	(725)	111
Enterprise Funds Subtotal	83,633	151,712	187,981	8,527	(2,764)	(30,505)	53,128
705 - Risk Management Fund	(39,701)	42,040	39,932	(278)	500	2,330	(37,372)
710 - Group Self-Insurance Fund	9,165	85,223	84,917	0	0	306	9,471
715 - Supplies Inventory Management	314	634	772	(216)	223	(131)	183
725 - Fleet Management	411	11,615	10,956	(540)	(14)	105	516
735 - Employee Insurance	2,017	6,261	7,316	(94)	0	(1,149)	868
745 - Communications Fund	551	11,728	10,081	(1,671)	0	(24)	527
Internal Service Subtotal	(27,243)	157,501	153,974	(2,799)	709	1,437	(25,806)
Total All Funds	375,733	1,030,857	1,122,912	0	(141,087)	(233,142)	142,592

COMBINED REVENUES BY FUND GROUP AND SOURCE - ORIGINAL BUDGET FY/21
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	159,130	0	159,130	91,527	0	0	67,603	0	0
GROSS RECEIPTS	190,276	0	190,276	190,276	0	0	0	0	0
OTHER	37,984	0	37,984	29,219	8,547	0	0	0	218
TOTAL TAXES	387,390	0	387,390	311,022	8,547	0	67,603	0	218
LICENSES & PERMITS									
15,726	0	0	15,726	12,680	3,046	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	16,663	0	16,663	0	675	15,636	0	352	0
COUNTY	8,067	0	8,067	252	0	110	0	7,417	288
STATE SHARED REVENUE									
GROSS RECEIPTS	196,950	0	196,950	196,950	0	0	0	0	0
OTHER SHARED REVENUE	13,679	0	13,679	4,995	7,403	1,221	0	0	60
STATE GRANTS	15,656	0	15,656	0	0	15,466	0	190	0
TOTAL STATE SHARED	226,285	0	226,285	201,945	7,403	16,687	0	190	60
TOTAL INTERGOVERNMENTAL	251,015	0	251,015	202,197	8,078	32,433	0	7,959	348
CHARGES FOR SERVICES	32,184	0	32,184	24,932	6,873	0	0	23	356
FINES AND FORFEITS	840	0	840	100	0	0	0	740	0
MISCELLANEOUS	12,234	0	12,234	4,305	4,137	0	2,440	714	637
ENTERPRISE REVENUES									
AVIATION	44,149	0	44,149	0	0	0	0	44,149	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	550	0	550	0	0	0	0	550	0
PARKING FACILITIES	4,103	0	4,103	0	0	0	0	4,103	0
REFUSE DISPOSAL	74,571	0	74,571	0	0	0	0	74,571	0
TRANSIT	3,774	0	3,774	0	0	0	0	3,774	0
TOTAL ENTERPRISE	127,147	0	127,147	0	0	0	0	127,147	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	156,150	0	156,150	209	0	0	0	0	155,941
ADMINISTRATIVE OIH	14,771	(15,100)	29,871	29,871	0	0	0	0	0
TRANSFERS	15,593	(62,062)	77,655	2,401	8,906	6,000	21,680	38,668	0
PILOT	0	(2,234)	2,234	2,234	0	0	0	0	0
TOTAL INTER/INT SERV	186,515	(79,396)	265,911	34,715	8,906	6,000	21,680	38,668	155,941
TOTAL CURRENT RESOURCES	1,013,050	(79,396)	1,092,446	589,951	39,587	38,433	91,723	175,251	157,501
APPROPRIATED FUND BALANCE	247,068	0	247,068	66,240	3,562	0	149,821	29,119	(1,674)
ADJUSTMENTS TO FUNDS	(152,532)	0	(152,532)	(61,052)	(2,196)	0	(87,229)	(2,764)	709
GRAND TOTAL	1,107,586	(79,396)	1,186,982	595,138	40,953	38,433	154,315	201,607	156,536

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ORIGINAL BUDGET FY/21
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	12,588	0	12,588	12,588	0	0	0	0	0
AV-Aviation Department	64,873	(2,443)	67,316	0	0	0	0	67,316	0
CA-Chief Administrative Office	2,072	0	2,072	2,072	0	0	0	0	0
CI-City Support Department	167,874	(23,903)	191,777	37,634	0	0	154,143	0	0
CP-Civilian Police OS Dept	1,355	0	1,355	1,355	0	0	0	0	0
CL-Council Services	5,279	0	5,279	5,279	0	0	0	0	0
CM-Community Safety Department	2,471	0	2,471	2,471	0	0	0	0	0
CS-Cultural Services Dept	44,777	0	44,777	41,728	2,963	86	0	0	0
ED-Economic Development Dept	5,934	0	5,934	5,934	0	0	0	0	0
EH-Environmental Health Dept	9,752	(416)	10,168	3,496	3,834	2,838	0	0	0
FC-Family Community Svcs Dept	83,162	(479)	83,641	56,312	0	27,329	0	0	0
FA-Finance and Admin Svc Dept	65,318	(8,857)	74,175	10,610	13,078	0	0	0	50,487
FD-Fire Department	65,386	(180)	65,566	61,018	2,610	1,766	172	0	0
HR-Human Resources Department	99,214	(94)	99,308	5,008	0	0	0	0	94,300
LG-Legal Department	7,447	0	7,447	6,912	0	535	0	0	0
MA-Mayor's Office Department	1,043	0	1,043	1,043	0	0	0	0	0
MD-Municipal Development Dept	63,965	(7,687)	71,652	53,830	9,702	0	0	8,120	0
IA-Internal Audit Department	985	0	985	985	0	0	0	0	0
IG-Office of Inspector GenDept	520	0	520	520	0	0	0	0	0
CC-Office of the City Clerk DP	2,579	0	2,579	2,579	0	0	0	0	0
PR-Parks and Recreation Dept	41,573	(7)	41,580	41,449	0	131	0	0	0
PL-Planning Department	15,248	(463)	15,711	15,711	0	0	0	0	0
PD-Police Department	184,480	(211)	184,691	180,277	675	3,739	0	0	0
SA-Senior Affairs Department	16,962	(475)	17,437	8,364	8,091	982	0	0	0
SW-Solid Waste Department	73,612	(6,304)	79,916	0	0	78	0	79,838	0
TI-Technology and Innovation	26,463	(1,671)	28,134	16,385	0	0	0	0	11,749
TR-Transit	42,654	(27,229)	69,883	21,578	0	949	0	47,356	0
Totals	1,107,586	(80,419)	1,188,005	595,138	40,953	38,433	154,315	202,630	156,536
Enterprise Interfund Debt Service	0	1,023	(1,023)	0	0	0	0	(1,023)	0
Grand Total	1,107,586	(79,396)	1,186,982	595,138	40,953	38,433	154,315	201,607	156,536

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ORIGINAL BUDGET FY/21
(\$'000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	102,116	570,680	543,490	(32,377)	(61,052)	(66,240)	35,876
210 - Fire Fund	2,645	2,858	2,438	(172)	0	248	2,893
220 - Lodgers Tax Fund	979	7,123	3,791	(3,084)	(183)	65	1,044
221 - Hospitality Tax Fund	317	1,426	764	(739)	(36)	(113)	204
225 - Cultural And Recreational Proj	1,380	763	763	0	0	0	1,380
235 - Albuquerque Bio Park Fund	692	2,200	2,200	0	0	0	692
242 - Air Quality Fund	3,559	3,046	3,511	(323)	0	(788)	2,771
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,959	6,965	7,636	(455)	0	(1,126)	833
280 - Law Enforcement Protection	564	675	575	(100)	0	0	564
282 - Gas Tax Road Fund	997	4,550	6,066	1,706	0	190	1,187
290 - City/County Bldg Ops Fund	1,121	1,075	3,302	2,166	0	(61)	1,060
730 - Vehicle/Equipment Replacement	2,358	0	1,200	1,200	(1,977)	(1,977)	380
Special Funds Included in General Appropriation Subtotal	16,571	30,481	32,246	199	(2,196)	(3,562)	13,008
205 - Community Development Fund	589	4,554	4,457	(97)	0	0	589
265 - Operating Grants	3,523	27,879	33,246	5,367	0	0	3,523
Special Funds Excluded in General Appropriation Subtotal	4,112	32,433	37,703	5,270	0	0	4,112
405 - Sales Tax Refunding Debt Svc	16,128	768	22,583	21,508	(14,903)	(15,210)	918
410 - Fire Debt Service Fund	8	0	172	172	0	0	8
415 - GO Bond Int And Sinking Fund	145,000	69,275	131,560	0	(72,326)	(134,611)	10,389
Non-Enterprise Debt Service Subtotal	161,136	70,043	154,315	21,680	(87,229)	(149,821)	11,314
611 - Aviation Operating	43,480	44,900	62,567	(2,443)	0	(20,110)	23,370
615 - Aviation Debt Svc	7,506	0	2,306	0	(1,630)	(3,936)	3,570
641 - Parking Facilities Operating	1,522	4,876	4,778	(601)	0	(503)	1,019
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Reuse Disposal Operating	13,313	74,991	71,449	(6,837)	0	(2,295)	11,018
655 - Reuse Disposal Debt Svc	10,217	5	2,089	0	0	(2,084)	8,133
661 - Transit Operating	4,141	26,390	41,713	15,935	(383)	229	4,370
667 - Transit Debt Svc	14	0	0	0	(0)	(0)	13
671 - Apartments Fund	981	0	0	0	0	0	981
675 - Apartments Debt Svc Fund	814	0	0	0	0	0	814
681 - Golf Operating	977	0	0	0	0	0	977
685 - Golf Debt Svc	50	0	0	0	0	0	50
691 - Sports Stadium Operating	(223)	550	695	450	0	305	82
695 - Sports Stadium Debt Svc	836	0	998	1,023	(750)	(725)	111
Enterprise Funds Subtotal	83,633	151,712	186,595	8,527	(2,764)	(29,119)	54,514
705 - Risk Management Fund	(39,701)	42,040	39,322	(718)	500	2,440	(37,262)
710 - Group Self-Insurance Fund	9,165	85,223	84,917	0	306	306	9,471
715 - Supplies Inventory Management	314	634	739	(216)	223	(98)	216
725 - Fleet Management	411	11,615	10,866	(540)	(14)	195	606
735 - Employee Insurance	2,017	6,261	7,315	(94)	0	(1,148)	869
745 - Communications Fund	551	11,728	10,078	(1,671)	0	(21)	530
Internal Service Subtotal	(27,243)	157,501	153,237	(3,299)	709	1,674	(25,569)
Total All Funds	340,323	1,013,050	1,107,586	0	(152,532)	(247,068)	93,255

COMBINED REVENUES BY FUND GROUP AND SOURCE - ACTUALS FY/20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	159,777	0	159,777	89,547	0	0	70,229	0	0
GROSS RECEIPTS	197,957	0	197,957	197,957	0	0	0	0	0
OTHER	39,717	0	39,717	26,121	13,404	0	0	0	192
TOTAL TAXES	397,451	0	397,451	313,625	13,404	0	70,229	0	192
LICENSES & PERMITS	15,518	0	15,518	12,524	2,994	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	73,138	0	73,138	0	1,430	71,370	0	339	0
COUNTY	8,486	0	8,486	713	0	451	0	7,118	204
STATE SHARED REVENUE									
GROSS RECEIPTS	215,533	0	215,533	215,533	0	0	0	0	0
OTHER SHARED REVENUE	11,985	0	11,985	4,297	7,094	532	0	0	62
STATE GRANTS	13,933	0	13,933	0	0	13,743	0	190	0
TOTAL STATE SHARED	241,451	0	241,451	219,830	7,094	14,275	0	190	62
TOTAL INTERGOVERNMENTAL	323,075	0	323,075	220,543	8,523	86,096	0	7,647	266
CHARGES FOR SERVICES	28,068	0	28,068	20,030	7,293	0	0	392	352
FINES AND FORFEITS	941	0	941	139	0	0	0	802	0
MISCELLANEOUS	120,468	0	120,468	5,732	4,402	73	96,147	11,460	2,654
ENTERPRISE REVENUES									
AVIATION	58,750	0	58,750	0	0	0	0	58,750	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	931	0	931	0	0	0	0	931	0
PARKING FACILITIES	3,853	0	3,853	0	0	0	0	3,853	0
REFUSE DISPOSAL	72,243	0	72,243	0	0	0	0	72,243	0
TRANSIT	2,977	0	2,977	0	0	0	0	2,977	0
GOLF	3,732	0	3,732	0	0	0	0	3,732	0
TOTAL ENTERPRISE	142,486	0	142,486	0	0	0	0	142,486	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	152,148	0	152,148	227	0	0	0	6	151,915
ADMINISTRATIVE O/H	14,182	(12,425)	26,607	26,453	154	0	0	0	0
TRANSFERS	18,391	(63,195)	81,586	2,283	10,457	8,625	23,044	37,178	0
PILOT	21	(2,162)	2,184	2,184	0	0	0	0	0
TOTAL INTRFD/INT SERV	184,742	(77,783)	262,524	31,146	10,611	8,625	23,044	37,183	151,915
TOTAL CURRENT RESOURCES	1,212,748	(77,783)	1,290,530	603,739	47,228	94,794	189,420	199,970	155,379
APPROPRIATED FUND BALANCE	86,810	0	86,810	20,686	1,589	(1,219)	50,393	12,551	2,810
ADJUSTMENTS TO FUNDS	(229,329)	0	(229,329)	(66,155)	(2,347)	0	(129,472)	(1,784)	(29,570)
GRAND TOTAL	1,070,229	(77,783)	1,148,012	558,270	46,470	93,575	110,340	210,738	128,619

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ACTUALS FY20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,677	0	11,677	11,582	36	59	0	0	0
AV-Aviation Department	71,998	(2,002)	73,999	0	0	0	0	73,999	0
CA-Chief Administrative Office	1,962	0	1,962	1,962	0	0	0	0	0
CI-City Support Department	119,440	(25,875)	145,315	35,076	0	0	110,239	0	0
CP-Civilian Police OS Dept	762	0	762	762	0	0	0	0	0
CL-Council Services	4,817	0	4,817	4,817	0	0	0	0	0
CS-Cultural Services Dept	40,698	0	40,698	38,434	2,103	161	0	0	0
ED-Economic Development Dept	4,425	0	4,425	4,425	0	0	0	0	0
EH-Environmental Health Dept	7,748	(311)	8,059	2,711	3,353	1,994	0	0	0
FC-Family Community Svcs Dept	70,821	(425)	71,246	42,151	0	26,308	0	2,787	0
FA-Finance and Admin Svc Dept	115,031	(10,004)	125,035	9,187	20,366	57,095	0	0	38,387
FD-Fire Department	71,995	(109)	72,104	68,636	2,507	860	101	0	0
HR-Human Resources Department	83,104	(77)	83,181	3,131	0	0	0	0	80,050
LG-Legal Department	6,401	0	6,401	6,007	0	393	0	0	0
MA-Mayor's Office Department	921	0	921	921	0	0	0	0	0
MD-Municipal Development Dept	60,947	(6,040)	66,987	48,733	9,904	0	0	8,350	0
IA-Internal Audit Department	475	0	475	475	0	0	0	0	0
IG-Office of Inspector GenDept	458	0	458	458	0	0	0	0	0
CC-Office of the City Clerk DP	2,429	0	2,429	2,429	0	0	0	0	0
PR-Parks and Recreation Dept	40,145	(1,703)	41,848	36,884	0	74	0	4,890	0
PL-Planning Department	14,026	(285)	14,311	14,311	0	0	0	0	0
PD-Police Department	188,722	(232)	188,954	183,405	635	4,914	0	0	0
SA-Senior Affairs Department	14,641	(859)	15,500	7,099	7,565	837	0	0	0
SW-Solid Waste Department	74,554	(5,387)	79,941	0	0	79	0	79,862	0
TI-Technology and Innovation	23,515	(1,628)	25,144	14,962	0	0	0	0	10,182
TR-Transit	38,519	(23,870)	62,389	19,713	0	800	0	41,876	0
Totals	1,070,229	(78,809)	1,149,038	558,270	46,470	93,575	110,340	211,764	128,619
Enterprise Interfund Debt Service	0	1,026	(1,026)	0	0	0	0	(1,026)	0
Grand Total	1,070,229	(77,783)	1,148,012	558,270	46,470	93,575	110,340	210,738	128,619

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ACTUALS FY20
(\$000's)

	ESTIMATED BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	92,057	587,267	506,524	(35,274)	(66,155)	(20,686)	71,371
210 - Fire Fund	2,480	2,671	2,405	(102)	(11)	153	2,633
220 - Lodgers Tax Fund	2,265	11,270	5,303	(7,253)	(24)	(1,310)	955
221 - Hospitality Tax Fund	529	2,251	1,264	(1,199)	(7)	(218)	311
225 - Cultural And Recreational Proj	638	824	82	0	(15)	728	1,365
235 - Albuquerque Bio Park Fund	0	2,042	2,021	0	(22)	(1)	671
242 - Air Quality Fund	3,783	3,130	3,082	(271)	0	(223)	3,559
243 - Heart Ordinance Fund	0	36	36	0	0	0	0
250 - Senior Services Provider	1,444	7,703	7,138	(51)	(15)	499	1,944
280 - Law Enforcement Protection	517	682	535	(100)	(11)	36	553
282 - Gas Tax Road Fund	497	4,711	5,789	1,081	0	3	500
290 - City/County Bldg Ops Fund	1,382	1,355	3,782	2,166	(271)	(532)	850
730 - Vehicle/Equipment Replacement	1,110	94	5,347	6,500	(1,971)	(724)	386
Special Funds included in General Appropriation Subtotal	15,316	36,771	36,783	771	(2,347)	(1,589)	13,727
205 - Community Development Fund	418	3,693	3,466	(57)	0	170	589
265 - Operating Grants	2,474	85,205	89,335	5,178	0	1,049	3,523
Special Funds Excluded in General Appropriation Subtotal	2,893	88,898	92,801	5,122	0	1,219	4,112
405 - Sales Tax Refunding Debt Svc	14,796	18,147	39,757	22,942	(14,997)	(13,665)	1,131
410 - Fire Debt Service Fund	13	(6)	101	102	20	15	28
415 - GO Bond Int And Sinking Fund	67,246	148,236	70,482	0	(114,496)	(36,742)	30,504
Non-Enterprise Debt Service Subtotal	82,056	166,376	110,340	23,044	(129,472)	(50,393)	31,663
611 - Aviation Operating	52,435	60,381	69,674	(2,002)	2,339	(8,955)	43,480
615 - Aviation Debt Svc	9,541	287	2,323	0	(2,125)	(4,161)	5,380
641 - Parking Facilities Operating	1,938	4,799	4,632	(539)	(44)	(416)	1,522
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	19,549	73,304	74,324	(5,098)	(118)	(6,236)	13,313
655 - Refuse Disposal Debt Svc	4,969	5,402	155	0	(3)	5,245	10,214
661 - Transit Operating	1,854	25,530	37,827	15,664	(1,080)	2,287	4,141
667 - Transit Debt Svc	13	0	0	0	(0)	0	13
671 - Apartments Fund	200	3,567	2,787	0	0	780	981
675 - Apartments Debt Svc Fund	814	0	0	0	0	0	814
681 - Golf Operating	675	3,824	4,557	1,035	0	302	977
685 - Golf Debt Svc	49	2	0	0	0	2	50
691 - Sports Stadium Operating	469	941	1,141	(490)	(3)	(693)	(223)
695 - Sports Stadium Debt Svc	792	18	1,000	1,026	(750)	(706)	86
Enterprise Funds Subtotal	93,306	178,056	198,420	9,596	(1,784)	(12,551)	80,754
705 - Risk Management Fund	(28,843)	45,473	26,284	(847)	(29,200)	(10,858)	(39,701)
710 - Group Self-Insurance Fund	0	81,327	72,125	0	(38)	9,165	9,165
715 - Supplies Inventory Management	682	682	598	(236)	(217)	(368)	314
725 - Fleet Management	143	11,770	10,988	(469)	(46)	268	411
735 - Employee Insurance	2,835	6,146	6,813	(77)	(74)	(817)	2,017
745 - Communications Fund	749	9,979	8,554	(1,628)	4	(199)	551
Internal Service Subtotal	(24,433)	155,379	125,361	(3,257)	(29,570)	(2,810)	(27,243)
Total All Funds	261,194	1,212,748	1,070,229	0	(229,329)	(86,810)	174,384

APPENDIX

FISCAL YEAR 2022 BUDGET CALENDAR OF EVENTS

- Dec 9** Budget Call - message and instructions to departments
- Jan** FIVE-YEAR FORECAST Submitted to Council
- Dec-Jan** Departmental preparation of FY/22 budget request. Meetings between budget staff and department staff to answer questions on instructions and procedures.
- Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 13
- Jan 25 - Feb 5** Budget Technical Reviews
- Feb 6 & 13** CAO Budget Hearings
- Feb - Mar** Preparation of Proposed Budget Document
- Apr 1** Proposed Budget Document Submitted to Council
- Apr - May** City Council Committee of the Whole meetings to consider the Budget Proposal
- May 17** Final Action by Full Council

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets are developed using whole numbers. When programs are summarized, each is rounded down to the nearest thousand. Rounding makes for ease of reading when reviewing the document.

Personnel

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.66% for bus drivers, security and animal control officers, blue and white collar and professional, 20.79% management, 34.05% for fire, 31.38% for police, 28.16% for transport officers and 7.65% for temporary employees and some seasonal employees. Other employee benefits (group life, unemployment compensation insurance, and administrative fees) – 1.45%; retiree health insurance is 2% for all employees, except sworn police, transport officers and fire, which is 2.5%
- The City's contribution for medical, dental, and vision insurance premiums are loaded initially at FY/21 levels - based on what coverage level an employee elects. For FY/22, premiums for vision coverage did not change. Medical premiums increased by 3.5% and Dental premiums increased by 2%.
- An average vacancy savings rate of 3.5% for City departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.

Operating

Department managers were required to provide detailed information supporting FY/22 budget requests for professional services, contractual services and repairs and maintenance. Other FY/22 operating expenses were budgeted equal to FY/21 appropriated amounts. A non-recurring baseline of \$8.2 million is carried forward from FY/21 and an additional \$28.3 million is included for a total of \$36.5 million in FY/22.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- Capital coming-on-line such as improvements/additions at Senior Centers or the Adult Day Care facility are funded based on an annualized cost.
- Beyond those stated above, line item increases needing special justification include extraordinary price increases, increased workload, or a special need not previously funded.

Capital

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' compensation, tort and other, and risk recovery transfers are treated as direct transfers to the Risk Management Fund in each program for FY/22. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Outside of Solid Waste, cost estimates for fuel are based on a combination of gallons and price. Gallons are estimated using 12 months of historical data. The FY/22 budget assumes usage of 3.8 million gallons at an average price of \$2.19 per gallon for Transit and \$2.36 per gallon for most remaining departments after including taxes and mark-up. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.30 per gallon. When fuel costs go above \$2.30 per gallon, a fuel surcharge is billed to customers.
- Vehicle maintenance charges are estimated for FY/22 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Communication transfers for FY/22 include radio maintenance costs which are based on historical average prices during an 18-month period ending December 2020 and \$20 per radio for payment to the State of New Mexico; network costs which are based on actual data ports in each City department; and telephone VoIP and cellular/wireless device costs. The annual transfer to the Communications Fund for VoIP debt is eliminated as the final principal payment will be made on 07/01/2021.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to City venues, street repair and inspection related to construction and right-of-way use, and police services, etc. For enterprise and other funds, this includes fees charged for refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal permits, business registrations, and restaurant and food processing inspection permits, etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and inter-department / intra-department transfers.
- Other Miscellaneous Charges – Interest earnings is the main source of revenue for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City Ordinance. The committee includes members from City administration and Council staff, the University of New Mexico, private business, and other governmental agencies.

The FY/22 revenue stream for GRT is estimated to be 66.4% of the General Fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax and BioPark Infrastructure Tax, while not included in the General Fund, are GRT taxes, and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecasted tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have a substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are increases in the franchise fee for electricity and continued expansion of cell phones that has eroded the tax base for the land based telephone utilities.

Forecasts of charges for service are usually based on trend analysis of any changes in the charges or rates for entry into City facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction, and these estimates are tied to forecasts of construction activity provided by the Bureau of Business and Economic Research at the University of New Mexico and input from City and outside experts in the construction industry.

Revenues internal to the City are based on budget estimates of expenses for funds and estimates of inflation from the National Economic Forecast for out years.

Historically, a major source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates from the national economic forecasts, market activity and the size of interest earning balances.

REVENUE FORECASTING METHODOLOGIES

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB budget analysts.

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth, the rate structure that is in place, and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and OMB analysts.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. These revenues are quite volatile and there are no prospective measures for tourism and business travel to Albuquerque; therefore, the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS
(millions of dollars)
(Rates As of July 1, 2021)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations*	FY/22 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.725%	2.7875%		\$478
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.225%	1.225%	Pledged to outstanding bonds	\$211.2
Municipal Share Compensating Tax	Share based on imposed local option				Phased Out
Municipal GRT (w/o Referendum)*	No referendum required	2.05%	1.4375%		\$230.2
Public Safety			0.2500%	Public Safety	
General Purposes	Historical municipal tax increments were consolidated and de-earmarked effective July 1, 2019		0.5000%	General Purposes	
Transportation			0.2500%	Roads, transit, trails	
Municipal Hold Harmless GRT			0.3750%	General Purposes	
Municipal Infrastructure GRT			0.0625%	General Purposes	
Municipal GRT (w/ Referendum)	Referendum required	0.45%	0.1250%	Dedicated to infrastructure and bonds to pay for infrastructure	
BioPark Infrastructure Tax	Effective July 1, 2016 with sunset of 15 years, June 30, 2031		0.1250%	BioPark	\$18.6
Internet Sales Tax	Established in HB6 during 2019 Regular Legislative Session, applies local increments to internet sales. Effective July 1, 2021	No new increments		Estimate for FY/22 budget only; in forward years, revenues from internet sales will be allocated to existing tax increments.	\$18.0
Gasoline Taxes	Imposed in one cent increments				
2 Cent Gasoline Tax	Positive Referendum Required	\$0.02	\$0.00	Restricted by statute to roads and transit	\$0.00
Property Taxes		(In mills)	(In mills)		
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$94.7
Debt Service	Positive referendum by G.O. bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$72.1

*Effective July 1, 2019, NM House Bill 479 consolidated and de-earmarked most municipal GRT increments; however, for FY/22, the City of Albuquerque continues to allocate historical increment amounts to existing purposes. Note: All local options of GRT are subject to a 3% administrative fee (except hold harmless distributions, beginning in FY/21).

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/22

MUNICIPAL GROSS RECEIPTS TAX (Section 7-19D-9 NMSA 1978)

Effective July 1, 2019, New Mexico House Bill 479 repealed several restricted local option rates in favor of increasing the unrestricted municipal local option rate from 1.5% to 2.5%. For municipalities, any new local option that exceeds 2.5 percent minus .45%, or 2.05%, would have to go to the voters for approval.

As of the approved FY/22 budget, the City has imposed 1.4375% of the total 2.05% cap not requiring voter approval, leaving 0.6125% of remaining municipal gross receipts tax capacity that does not require voter approval. **The remaining municipal GRT increment not requiring a referendum would generate approximately \$101.3 million.**

Despite the legislation lifting prior use restrictions, for FY/22, the City continues to allocate revenues as per historic reporting categories. Imposed are (listed by pre-FY/20 tax increment categories): a 1/2 cent to fund general government; a 1/4 cent transportation tax that was renewed by voters in the November 2019 election and became effective July 1, 2020; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. The City has also imposed a 1/16th cent municipal infrastructure gross receipts and a 3/8ths hold harmless distribution tax, both also dedicated to general government.

House Bill 479 allows any voter-approved local option rates in place before the effective date of the 2019 act to be "grandfathered," and not be subject to voter approval. For Albuquerque, the 0.125% BioPark Infrastructure tax was passed by the voters in October 2015. It became effective July 1, 2016 and has a sunset date of June 30, 2031. This leaves 0.325% remaining of the .45% municipal GRT increment that requires a referendum. **The remaining municipal GRT increment requiring a referendum would generate approximately \$53.8 million.**

Any additional tax increments imposed will not include the food and medical hold harmless distribution. All taxes except for hold harmless food and medical distributions are also reduced by a 3% administrative fee paid to the State. In January 2013, the State passed legislation that phases out the hold harmless distribution from FY/16 to FY/30. This will not affect the estimates listed below. In FY/15, the last year prior to the beginning of the phase out, the hold harmless distribution to all City funds was approximately \$38 million.

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available **\$5,400,000**

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration and are subject to statutory yield control provisions.

Revenue available **\$16,100,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 3% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date of July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE **\$ 176,600,000**

HOLD HARMLESS DISTRIBUTIONS

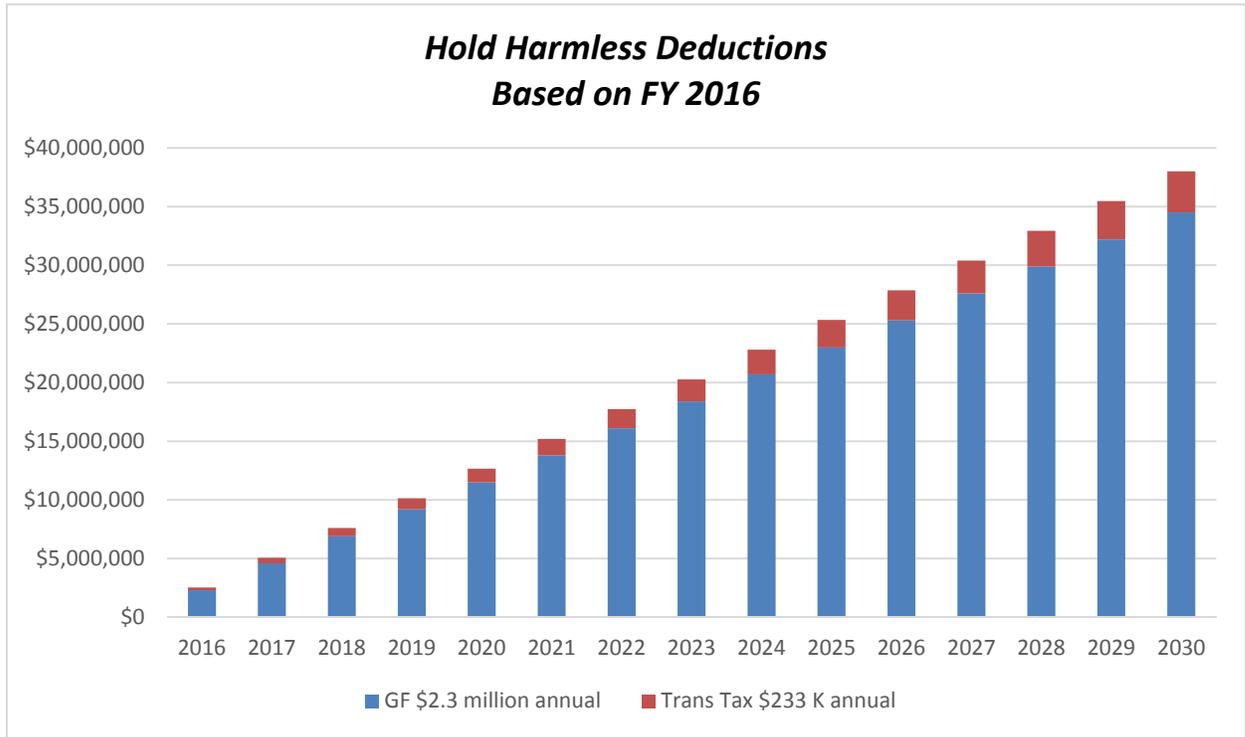
Loss of Hold Harmless Distribution. The State exempted food and some medical services from gross receipts taxes in 2004. To compensate local governments for the lost revenue, the State implemented a food and medical "hold harmless distribution." The hold harmless distribution for Albuquerque averaged \$38 million per year. Beginning in Fiscal Year 2016, the State began a 15-year "phase-out" of the hold harmless distribution. The annual cost to the City began at \$2.5 million, which represented a loss in revenue growth of nearly one full percentage point. As demonstrated in the following table, the annual loss to the General and Transit Tax Funds over the course of the "phase out" will be \$38 million on a recurring basis and over \$300 million cumulatively.

The first year of the phased out reduction in food and medical hold harmless distributions was FY/16. The distribution is reduced by 6% in FY/16 and an additional 6% in each of the following years through FY/20. From FY/21 through the complete phase out, the additional phase out is 7%. The estimated total revenue for phase out is based on the total estimate before phase out in FY/18. The total before phase out calculations actually shrunk in FY/17 and FY/18, making the impact to the City smaller than originally estimated. In FY/20, food hold harmless revenue increased in the early months of the COVID-19 health crisis due to changes in household food purchases; however, the revenue has since stabilized to more typical patterns. The actual impact to the General Fund in terms of growth continues to be a decrease of approximately 0.6% to 0.7% in the GRT growth rate.

Loss of Hold Harmless in 2016 Dollars

<i>Fiscal Year</i>	General Fund \$2.3M/Year	Transit Tax \$233k/Year	Total \$ Loss
2016	2,300,000	233,333	2,533,333
2017	4,600,000	466,667	5,066,667
2018	6,900,000	700,000	7,600,000
2019	9,200,000	933,333	10,133,333
2020	11,500,000	1,166,667	12,666,667
2021	13,800,000	1,400,000	15,200,000
2022	16,100,000	1,633,333	17,733,333
2023	18,400,000	1,866,667	20,266,667
2024	20,700,000	2,100,000	22,800,000
2025	23,000,000	2,333,333	25,333,333
2026	25,300,000	2,566,667	27,866,667
2027	27,600,000	2,800,000	30,400,000
2028	29,900,000	3,033,333	32,933,333
2029	32,200,000	3,266,667	35,466,667
2030	34,500,000	3,500,000	38,000,000

HOLD HARMLESS DEDUCTIONS



APPENDIX FOR NON-RECURRING

DEPARTMENT	PURPOSE	FY/22 (\$000's)
Arts and Culture	Sponsored Events*	
	516 Arts	60
	ABQ Poet Laureate	5
	African American Performing Arts	25
	Albuquerque Pridefest	2
	Albuquerque Youth Symphony	15
	Arte Escondido	16
	Black History Organizing Committee	62
	Blackout	10
	Casa Barelas	20
	Center of SW Culture - Cesar Chavez	5
	Chicanx Exhibit UNM	25
	Downtown Arts & Cultural District	20
	Ensemble Chatter	10
	Festival Ballet - NOTR	50
	Flamenco	15
	Fusion	50
	Gathering of Nations	65
	Globalbuquerque	20
	Harwood	10
	Hispanic Heritage Day	50
	International Festival	18
	Keshet	45
	Lowrider	15
	Manana de Oro	5
	Mariachi Spectacular	50
	National Institute of Flamenco	50
	Nat'l Hispanic Cultural Ctr Book Festival & VOCES	50
	NM Black Expo	12
	NM Jazz Workshop	25
	NM Music Festival	50
	NM Philharmonic	75
	NM Shakespeare Festival	20
	Olga Kern Piano Competition	25
	Opera Southwest	50
	Outpost	75
	Railyards Market	40
	Recuerda a Cesar Chavez	20
	Roots Summer Leadership	25
	Route 66	300
Sawmill	10	
Somos ABQ	10	
Vortex - Shakespeare in the Park	20	
Vortex - Westside Shakespeare Program	5	
Westfest	30	
TOTAL		\$1,560

APPENDIX FOR NON-RECURRING

DEPARTMENT	PURPOSE	FY/22 (\$000's)
Family & Community	Sponsored Initiatives*	
	ABQ Street Connect	500
	Albuquerque Indian Center	50
	Amigos y Amigas	10
	Amity Foundation-Education & Wellness for Children	25
	Amity Foundation-Financial Stability for Vulnerable Women	45
	ARCA	20
	Ballet Folklorico	20
	Centralized Helpline for Social Services	180
	Coalition to End Hmless - Coordinated Entry system	56
	Common Bond Under 21 Program for LGBTQ Teens	25
	Cuidando Los Ninos - Preschool Teachers - 2	160
	Endorphin Power Company	20
	Growers Market	20
	Heading Home	225
	Immigrant and Refugee Resource Village of Albuquerque	20
	Interfaith - ABQ Faithworks Homeless Reintegration	20
	National Dance Institute (NDI)	20
	Native American Training Institute	24
	New Mexico Academy of Rock and Blues	10
	New Mexico Asian Family Center	20
	New Mexico Child Advocacy Center	20
	New Mexico Women's Global Pathway	20
	Prosperity Works	40
	Rock N Rhythm Youth Orchestra	20
	Safe Street New Mexico	10
	Serenity Mesa/HAC	200
	Sports Promotion	20
	SW Education Partners Career & Technical Training RFK HS	75
	TenderLove CC - Add'l Regular Programming	10
	TenderLove CC - Apartment Rental Program	10
	TenderLove Community Center	20
	Transgender Resource Center (TGRCNM)	10
	Veterans Integration Center	20
	Warehouse 508	20
Working Classroom	20	
TOTAL		\$1,985

ACRONYMS AND ABBREVIATIONS

AAA – Area Agency on Aging	ARRA – American Recovery and Reinvestment Act	COVID-19 – Coronavirus Disease 2019
ABCWUA – Albuquerque/Bernalillo County Water Utility Authority	ARSC – Albuquerque Regional Sports Center	CPI-U – Consumer Price Index for all Urban Consumers
ACE – Aviation Center of Excellence	ART – Albuquerque Rapid Transit	CPOA – Civilian Police Oversight Agency
ACFR – Annual Comprehensive Financial Report	ATC – Alvarado Transportation Center	CY – Calendar Year
ACS – Albuquerque Community Safety Department	AV – Aviation Department	CYFD – Children Youth and Families Department
ACT – Assertive Community Treatment	AZA – Association of Zoos and Aquariums	DEII – Double Eagle II – Aviation Department reliever airport facility
ACVB – Albuquerque Convention and Visitors Bureau	BBER – Bureau of Business and Economic Research	DeptID – Department cost center identification
ADA – Americans with Disabilities Act	BEA – UNM Bureau of Economic Analysis	DFA – Department of Finance and Administrative Services
ADAPT – Abatement and Dilapidated Abandoned Property Team	BioPark – Albuquerque Biological Park	DMD – Department of Municipal Development
AED – Albuquerque Economic Development, Inc.	CABQ – City of Albuquerque	DOJ – Department of Justice
AFR – Albuquerque Fire Rescue	CAD – Computer Aided Dispatch	DRB – Development Review Board
AFRL – Air Force Research Laboratory	CAO – Chief Administrative Officer	D/S – Debt Service
AFSCME – American Federation of State, County and Municipal Employees Union	CARES – Coronavirus Aid, Relief, and Economic Security	DSA – Department of Senior Affairs
AGIS – Albuquerque Geographic Information System	CASA – Court Approved Settlement Agreement	DTI – Department of Technology and Innovation
AHCC – Albuquerque Hispano Chamber of Commerce	CBO – Community Based Organization	EDD – Economic Development Department
AHCH – Albuquerque Healthcare for the Homeless	CCIP – Component Capital Improvement Plan	EHS – Early Head Start
AHO – Administrative Hearing Office	CDBG – Community Development Block Grant	EPA – Environmental Protection Agency
AI – Administrative Instruction	CIP – Capital Improvements or Implementation Program	ESG – Emergency Solutions Grant
AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority	CMAQ – Congestion Mitigation & Air Quality	EPC – Environmental Planning Commission
APD – Albuquerque Police Department	COA – City of Albuquerque	ERP – Enterprise Resource Planning
APOA – Albuquerque Police Officers Association union	COAST – Crisis Outreach and Support Team	FAST – Family Assault and Stalking Team
APS – Albuquerque Public Schools	COC – Continuum of Care	FD – Fund
ARPA – American Rescue Plan Act of 2021	COLA – Cost-of-Living Adjustment	FCS – Family and Community Services Department
	COP – Community Oriented Policing	FTA – Federal Transit Administration
	COO – Chief Operating Officer	FTE – Full-time Equivalent

ACRONYMS AND ABBREVIATIONS

FY – Fiscal Year	MRA – Metropolitan Redevelopment Agency	SID – Special Investigations Division
GAHP – Greater Albuquerque Housing Partnership	MSA – Metropolitan Statistical Area	SOBO – Sexually Oriented Business Ordinance
GASB – General Accounting Standards Board	MRCOG – Mid Region Council of Governments	SW – Solid Waste Management Department
GIS – Geographic Information System	MOU – Memorandum of Understanding	T & A – Trust and Agency
GO BONDS – General Obligation Bonds	NAEYC – National Association for the Education of Young Children	TIDD – Tax Increment Development District
GPPAP – Groundwater Protection Policy and Action Plan	NMFA – NM Finance Authority	TRFR – Transfer
GRT – Gross Receipts Tax	NSP – Neighborhood Stabilization Program	UETF – Urban Enhancement Trust Fund
HEART – Humane and Ethical Animal Rules and Treatment	OMB – Office of Management and Budget	UNC – Unclassified Position
HEART (AFR) – Home Engagement and Alternative Response Team	OSHA – Occupational Safety and Health Administration	UNM – University of New Mexico
HR – Human Resources	PERA – Public Employees Retirement Association	UNMH – University of New Mexico Hospital
HUD – U.S. Department of Housing and Urban Development	PILOT – Payment in Lieu of Taxes	USDOJ – United States Department of Justice
HVAC – Heating Ventilation and Air Conditioning	PR – Parks and Recreation Department	VOCA – Victims of Crime Act
IA – Internal Audit	QTR – Quarter	VoIP – Voice over Internet Protocol
IDOH – Indirect Overhead	RFB – Request for Bid(s)	WF HSNB – Workforce Housing
IG – Inspector General	RFP – Request for Proposal(s)	YDI – Youth Development Inc.
IGA – Intergovernmental Agreement	RHCA – Retiree Health Care Authority	YR - Year
IAFF – International Association of Fire Fighters Union	RMS – Records Management System	
IHS – Global Insight Economic Forecasting	RO – Revised Ordinances (City of Albuquerque)	
IPRA – Inspection of Public Records Act	RTCC – Real Time Crime Center	
IRB – Industrial Revenue Bond	RTMC – Regional Transportation Management Center	
IRDC – International Research Development Council	SAD – Special Assessment District	
JAG – Judge Advocate General	SAKI – Sexual Assault Kit Initiative	
JPA – Joint Powers Agreement	SBCC – South Broadway Cultural Center	
LUCC – Landmarks & Urban Conservation Commission	SFP – Summer Food Program	
MHz – Megahertz	SHARP – Safe Handling and Remediation of Paraphernalia	
	SHSGP – State Homeland Security Grant Program	

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred, but not yet paid for.

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance-of-effort budget, both positive and negative, which is considered major policy issue.

AMERICAN RESCUE PLAN ACT OF 2021: A federal aid program, also called the American Rescue Plan, is a \$1.9 trillion economic stimulus bill to provide additional relief from the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses.

ANNUALIZED COSTS: Costs to provide full-year funding for services initiated and partially funded in the prior year.

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget.

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

BONDED INDEBTEDNESS / BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds.

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them.

CARES ACT: A federal aid program under the US Department of the Treasury establishing the \$150 billion Coronavirus Relief Fund to provide economic relief to state and local governments during the Coronavirus Disease 2019 (COVID-19) public health emergency.

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of state government, federal government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and City policies and through positive community collaboration.

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

DEPARTMENT ID: A PeopleSoft term for a cost center. The DeptID is required on all transactions to identify a responsible entity. DeptIDs are managed below the program strategy level and are the smallest cost center for budgetary accountability and control.

DESIRED COMMUNITY CONDITION: A condition that describes in detail what future achievement of a particular Five-Year Goal would look like.

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future.

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges.

FISCAL YEAR: For the City of Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals fund balance. Fund balance is affected by beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund that accounts for all assets and liabilities associated with operating city government and is not required to be accounted for in other funds.

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government.

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

IGA: An intergovernmental agreement that defines terms, conditions, responsibilities, participation and interactions between agreeing parties.

IMPACT FEES: Fees assessed by the City to compensate for additional costs associated with the type and location of new development.

INDIRECT OVERHEAD: Cost of central services allocated back to a fund through a cost allocation plan.

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund.

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

JOINT POWERS AGREEMENT (JPA): A contract between a city, a county, and/or a special district in which the city or county agrees to perform services, cooperate with, or lend its powers to, the special district.

GLOSSARY OF TERMS

MAINTENANCE-OF-EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

NON-RECURRING: Expenditure or revenue occurring only once, or within a limited time frame.

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

OPERATING BUDGET: The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of day to day expenditures.

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

PERFORMANCE MEASURES: A means of assessing progress toward achieving predetermined goals and quantifying the effectiveness of department activities.

PROGRAM: The unit of appropriations and expenditure that ties related department ID's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of City government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

REVENUES: Amounts received from taxes, fees, and other sources during the fiscal year.

REVERSIONS: The return of the unused portion of an appropriation to the fund from which the appropriation was made, normally after the last day of an appropriation's availability period.

SAFER: American Society for the Prevention of Cruelty to Animals (ASPCA) developed training course which is used to determine the aggressiveness of canines.

TRANSPORTATION INFRASTRUCTURE TAX: A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose.

VOICE OVER INTERNET PROTOCOL (VoIP): A form of technology that allows for speech communication via the Internet.

WORKING CAPITAL: The excess of current assets over current liabilities at any time.

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque Biological Park Projects
265 Operating Grants
280 Law Enforcement Protection Projects
730 Vehicle / Equipment Replacement

SPECIAL REVENUE FUNDS:

210 Fire
220 Lodgers' Tax
221 Hospitality Fee
242 Air Quality
250 Senior Services Provider
282 Gas Tax Road
290 City/County Facilities

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
410 Fire Debt Service Fund
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal Debt Service
661 Transit Operating
667 Transit Debt Service Fund
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service

INTERNAL SERVICE FUNDS:

705 Risk Management
710 Group Self Insurance
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

FUNDS REFERENCED:

240 City Housing
243 Heart Ordinance (*Inactive FY/21*)
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
336 BioPark Tax
340 / 341 / 342 Infrastructure Tax
345 Impact Fees Construction
501 Special Assessment Debt Service
613 Airport Capital and Deferred Maintenance
643 Parking Capital Fund
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
671 Apartments (In ACFR Only)
675 Apartments Debt Service (In ACFR Only)
681 Golf Operating (*Funding moved to GF FY/21*)
683 Golf Course Capital
685 Golf Debt Service (*Funding moved to GF FY/21*)
820 Trust & Agency
850 Acquisition and Management of Open Space -
Principal
851 Open Space Expendable Trust (*Inactive FY/17*)
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT: Goal 1

Arts and Culture:

Public Library

Mental Health

Strategic Support

Violence Intervention

Environmental Health:

Consumer Health

Urban Biology

Parks and Recreation:

Aquatic Services

Golf

Parks Management

Recreation

Strategic Support

Family and Community Services:

Affordable Housing

Child and Family Development

Community Recreation

Educational Initiatives

Emergency Shelter

GMC Gateway Operation

Health and Human Services

Homeless Support Svcs

Senior Affairs:

Basic Services

Strategic Support

Well Being

GF Trsf to Senior Svcs Fund 250

PUBLIC SAFETY: Goal 2

Animal Welfare:

Animal Care Ctr

Headquarters

Logistics / Planning

Office of Emergency Management

Training

Civilian Police Oversight Agency:

Civilian Police OS Agency

Community Safety:

Strategic Support

Police:

Administrative Support

Investigative Services

Neighborhood Policing

Off Duty Police Overtime

Office of the Superintendent

Prisoner Transport

Professional Accountability

Transfer to CIP Fund 305

Family and Community Services:

Substance Abuse

Youth Gang Contracts

Fire:

Dispatch

Emergency Response / Field Ops

Emergency Services

Fire Prevention / FMO

Technology and Innovation:

Data Management for APD

PUBLIC INFRASTRUCTURE: Goal 3

City Support Function:

GF Transfer to Sales Tax D/S Fund 405

GF Transfer to CIP Fund 305

Strategic Support

Street Svcs - F110

Streets

Transfer to Gas Tax Road Fund 282

Transfer to Parking Ops Fund 641

Transfer to Stadium Ops Fund 691

Municipal Development:

Construction

Design Recovered CIP

Design Recovered Storm

Storm Drainage

Transit:

Transfer to Transit Operating Fund 661

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT: Goal 4

Municipal Development:

Real Property

Parks and Recreation:

CIP Funded Employees
Transfer to CIP Fund

Planning:

Code Enforcement
One Stop Shop
Strategic Support
Urban Design and Development
Transfer to Refuse Fund 651

ENVIRONMENTAL PROTECTION: Goal 5

Arts and Culture:

Biological Park

Environmental Health:

Environmental Services
Strategic Support

Parks and Recreation:

Open Space Management

ECONOMIC VITALITY: Goal 6

Economic Development:

Convention Center / ASC
Economic Development Investment
Economic Development
International Trade
Office of MRA
Transfer to MRA Fund 275

City Support:

GF Trfr to Lodge/Hospitality

Municipal Development:

Special Events Parking

COMMUNITY AND CULTURAL ENGAGEMENT: Goal 7

Arts and Culture:

CIP BioPark
Community Events
Explora
Museum
Museum - Balloon
Public Arts Urban Enhancement
Strategic Support

City Support:

Open and Ethical Elections

Legal:

Office of Equity and Inclusion

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: Goal 8

Chief Administrative Office:

Chief Administrative Officer

City Support Functions:

Dues and Memberships
Early Retirement
GRT Administrative Fee
Jt Comm on Intergovt - Legislative Relations
GF Transfer to Operating Grants Fund 265
GF Transfer to CIP Fund 305
Transfer to Veh/Computer Replacement Fund 730

Council Services:

Council Services

Finance and Administrative Services:

Accounting
Financial Support Services
Office of Management & Budget
Purchasing
Strategic Support - DFAS
Treasury Services

Human Resources:

B/C/J/Q Union Time
Personnel Services

Legal:

Legal Services

Mayor's Office:

Mayor's Office

Municipal Development:

City Bldgs
Gibson Med Center
Transfer to City/County Bldg Fund 290

Office of the City Clerk:

Administrative Hearing Office
Office of the City Clerk
Open and Ethical

Office of Internal Audit:

Internal Audit

Office of Inspector General:

Office of Inspector General

Technology and Innovation:

Citizen Services
Information Services

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

The tables below reflect all budgeted permanent FTE's for FY/20-FY/22, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Position changes by department are included in the individual department narratives.

CHANGES IN EMPLOYMENT

	ACTUAL FY/20	ORIGINAL BUDGET FY/21	REVISED BUDGET FY/21	ESTIMATED ACTUAL FY/21	APPROVED BUDGET FY/22
TOTAL EMPLOYMENT:	6,259	6,366	6,366	6,406	6,536
Numerical Change from Prior Year	134	107	107	147	170
Percentage Change from Prior Year	2.1%	1.7%	1.7%	2.3%	2.6%
COMPONENTS:					
General Fund	4,420	4,557	4,557	4,587	4,692
Enterprise Funds					
Aviation Fund - 611	294	294	294	294	293
Parking Facilities Fund - 641	45	45	45	45	45
Refuse Disposal Fund - 651	474	481	481	483	503
Transit - 661	504	504	504	505	508
Golf Fund - 681	37	0	0	0	0
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,356	1,326	1,326	1,329	1,351
Other Funds					
Air Quality Fund - 242	29	31	31	32	32
Senior Services Provider -250	60	60	60	61	62
Gas Tax Road Fund - 282	59	59	59	59	59
City/County Building Operations - 290	16	16	16	16	16
Risk Management - 705	42	42	42	42	44
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	34	34	34	34	34
Employee Insurance - 735	12	12	12	12	12
Communications Mgmt - 745	18	18	18	18	18
Total Other Funds	279	281	281	283	286
Grant Funds					
Community Development - 205	9	9	9	9	9
Operating Grants - 265	136	134	134	138	138
Transit Operating Grant - 663	59	59	59	60	60
Total Grant Funds	204	202	202	207	207
TOTAL EMPLOYMENT	6,259	6,366	6,366	6,406	6,536

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/20	ORIGINAL BUDGET FY/21	REVISED BUDGET FY/21	ESTIMATED ACTUAL FY/21	APPROVED BUDGET FY/22
ANIMAL WELFARE					
Animal Care Center	143	144	144	146	143
TOTAL FULL-TIME POSITIONS	143	144	144	146	143
ARTS AND CULTURE					
Biological Park	144	152	152	152	160
Biological Park - CIP	2	2	2	4	4
Community Events	17	16	16	14	14
Museum	30	30	30	30	30
Museum - Balloon	11	11	11	11	12
Public Arts Urban Enhancement	4	5	5	7	7
Public Library	131	132	132	142	145
Strategic Support	21	21	21	20	20
TOTAL FULL-TIME POSITIONS	360	369	369	380	392
AVIATION ENTERPRISE FUND					
Management & Professional Support - 611	39	39	39	43	43
Operations, Maintenance, & Security - 611	255	255	255	251	250
TOTAL FULL-TIME POSITIONS	294	294	294	294	293
CHIEF ADMINISTRATIVE OFFICE					
Chief Administrative Officer	14	14	14	14	14
TOTAL FULL-TIME POSITIONS	14	14	14	14	14
CIVILIAN POLICE OVERSIGHT AGENCY					
Civilian Police Oversight	9	14	14	14	16
TOTAL FULL-TIME POSITIONS	9	14	14	14	16
COMMUNITY SAFETY					
Strategic Support	0	13	13	18	61
TOTAL FULL-TIME POSITIONS	0	13	13	18	61
COUNCIL SERVICES					
Council Services	31	31	31	31	34
TOTAL FULL-TIME POSITIONS	31	31	31	31	34
ECONOMIC DEVELOPMENT					
Convention Center	1	1	1	1	1
Economic Development	11	11	11	12	12
Office of Metropolitan Redevelopment Agency	0	6	6	6	6
TOTAL FULL-TIME POSITIONS	12	18	18	19	19

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/20	ORIGINAL BUDGET FY/21	REVISED BUDGET FY/21	ESTIMATED ACTUAL FY/21	APPROVED BUDGET FY/22
ENVIRONMENTAL HEALTH					
Consumer Health	16	16	16	16	16
Environmental Services	5	5	5	5	5
Strategic Support	7	9	9	9	11
Urban Biology	4	4	4	4	4
Operating Permits - 242	16	18	18	19	19
Vehicle Pollution Management - 242	13	13	13	13	13
Operating Grants Fund - 265	16	16	16	15	15
TOTAL FULL-TIME POSITIONS	77	81	81	81	83
FAMILY AND COMMUNITY SERVICES					
Affordable Housing	1	3	3	2	3
Child and Family Development	94	97	97	97	97
Community Recreation	62	62	62	63	63
Education Initiatives	7	6	6	6	6
Emergency Shelter Contracts	3	3	3	3	5
Gibson Med Center	0	0	0	0	0
Health and Human Services	13	13	13	13	13
Homeless Support Services	2	0	0	0	0
Mental Health Contracts	4	3	3	5	5
Strategic Support	15	17	17	18	27
Substance Abuse Contracts	8	8	8	8	10
Community Development - 205	9	9	9	9	9
Operating Grants Fund - 265	75	75	75	75	75
TOTAL FULL-TIME POSITIONS	293	296	296	299	313
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	38	37	37	37	37
Office of Management and Budget	8	8	8	8	8
Purchasing	16	17	17	17	17
Strategic Support	5	9	9	9	9
Treasury Services	11	10	10	10	10
Risk - Administration - 705	9	9	9	9	9
Safety Office / Loss Prevention - 705	14	14	14	14	16
Tort & Other Claims - 705	7	7	7	7	7
Workers' Compensation - 705	7	7	7	7	7
Supplies Inventory Management - 715	9	9	9	9	9
Fleet Management - 725	34	34	34	34	34
Operating Grants Fund - 265	0	0	0	3	3
TOTAL FULL-TIME POSITIONS	158	161	161	164	166
FIRE					
Dispatch	36	38	38	38	37
Emergency Response	579	587	587	587	585
Emergency Services	26	23	23	23	23
Fire Prevention / FMO	49	47	47	47	48
Headquarters	22	25	25	25	24
Logistics / Planning	21	22	22	22	22
Office of Emergency Management - 110	1	2	2	2	2
Training	18	16	16	16	19
Operating Grants Fund - 265	15	14	14	15	15
TOTAL FULL-TIME POSITIONS	767	774	774	775	775

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/20	ORIGINAL BUDGET FY/21	REVISED BUDGET FY/21	ESTIMATED ACTUAL FY/21	APPROVED BUDGET FY/22
HUMAN RESOURCES					
Personnel Services	26	26	26	26	26
Unemployment Compensation Risk Fund - 705	5	5	5	5	5
Employee Insurance Fund - 735	12	12	12	12	12
TOTAL FULL-TIME POSITIONS	43	43	43	43	43
LEGAL					
Legal Services	59	60	60	60	62
Office of Equity and Inclusion	4	6	6	6	7
Operating Grants Fund - 265	3	2	2	2	2
TOTAL FULL-TIME POSITIONS	66	68	68	68	71
MAYOR'S OFFICE					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6
MUNICIPAL DEVELOPMENT					
City Buildings	155	163	163	164	172
Construction	18	18	18	18	17
Design Recovered - CIP	18	18	18	16	16
Design Recovered Storm	28	28	28	28	28
Gibson Med Center	0	0	0	0	0
Real Property	9	9	9	9	9
Storm Drainage	17	17	17	13	13
Strategic Support	26	26	26	28	28
Streets - CIP	61	61	61	61	61
Streets Svcs F110	48	52	52	56	54
Gas Tax Road Fund - 282	59	59	59	59	59
City/County Building Fund - 290	16	16	16	16	16
Parking Services - 641	45	45	45	45	45
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	502	514	514	515	520
OFFICE OF INTERNAL AUDIT					
Internal Audit	8	8	8	8	8
TOTAL FULL-TIME POSITIONS	8	8	8	8	8
OFFICE OF INSPECTOR GENERAL					
Office of Inspector General	4	4	4	4	4
TOTAL FULL-TIME POSITIONS	4	4	4	4	4
OFFICE OF THE CITY CLERK					
Administrative Hearing Office	3	3	3	3	3
Office of the City Clerk	24	24	24	24	25
TOTAL FULL-TIME POSITIONS	27	27	27	27	28

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/20	ORIGINAL BUDGET FY/21	REVISED BUDGET FY/21	ESTIMATED ACTUAL FY/21	APPROVED BUDGET FY/22
PARKS AND RECREATION					
Aquatic Services	26	26	26	26	26
CIP Funded Employees	31	31	31	31	28
Open Space Mgmt	40	40	40	41	42
Parks Management	140	141	141	141	139
Recreation	25	27	27	27	30
Strategic Support	12	12	12	12	13
Affordable and Quality Golf - 110	0	37	37	37	36
Affordable and Quality Golf - 681	37	0	0	0	0
TOTAL FULL-TIME POSITIONS	311	314	314	315	314
PLANNING					
Code Enforcement	38	38	38	35	35
One Stop Shop	84	84	84	84	85
Strategic Support	23	23	23	24	24
Urban Design and Development	25	23	23	22	22
TOTAL FULL-TIME POSITIONS	170	168	168	165	166
POLICE					
Administrative Support					
- Civilian	80	79	79	79	80
- Sworn	1	0	0	1	1
Investigative Services					
- Civilian	166	158	158	159	162
- Sworn	203	228	228	218	208
Neighborhood Policing					
- Civilian	86	80	80	86	74
- Sworn	763	764	764	795	762
Office of the Superintendent					
- Civilian	0	0	0	0	31
- Sworn	0	0	0	0	88
Prisoner Transport					
- Civilian	30	30	30	30	30
Professional Accountability					
- Civilian	212	218	218	218	215
- Sworn	89	108	108	86	41
Operating Grants - 265					
- Civilian	13	13	13	14	14
Total Civilian Full Time	587	578	578	586	606
Total Sworn Full Time	1,056	1,100	1,100	1,100	1,100
TOTAL FULL-TIME POSITIONS	1,643	1,678	1,678	1,686	1,706
SENIOR AFFAIRS					
Basic Services	3	3	3	3	5
Strategic Support	12	12	12	13	13
Well Being	50	51	51	51	51
Senior Services Provider - 250	60	60	60	61	62
Volunteerism - 265	8	8	8	8	8
TOTAL FULL-TIME POSITIONS	133	134	134	136	139

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/20	ORIGINAL BUDGET FY/21	REVISED BUDGET FY/21	ESTIMATED ACTUAL FY/21	APPROVED BUDGET FY/22
SOLID WASTE					
Administrative Services - 651	70	70	70	70	73
Clean City - 651	84	91	91	92	100
Collections - 651	187	187	187	187	187
Disposal - 651	68	68	68	69	70
Maintenance Supportive Services - 651	65	65	65	65	73
TOTAL FULL-TIME POSITIONS	474	481	481	483	503
TECHNOLOGY AND INNOVATION					
Citizen Services	50	50	50	50	51
Data Management for APD	8	8	8	8	8
Information Services	69	67	67	68	68
City Communications - 745	18	18	18	18	18
TOTAL FULL-TIME POSITIONS	145	143	143	144	145
TRANSIT					
ABQ Rapid Transit -661	10	10	10	10	10
ABQ Ride -661	351	350	350	351	346
Facility Maintenance - 661	15	15	15	15	15
Paratransit Services - 661	99	94	94	94	92
Strategic Support -661	29	35	35	35	45
Operating Grants Fund - 265	6	6	6	6	6
Operating Grants Fund - 663	59	59	59	60	60
TOTAL FULL-TIME POSITIONS	569	569	569	571	574
<hr/>					
TOTAL FULL-TIME POSITIONS:	6,259	6,366	6,366	6,406	6,536

CAPITAL APPENDIX

2021 ELECTION BOND QUESTIONS

To Be Voted On November 2, 2021

Election Bond Questions

Public Safety Bonds

Shall the City of Albuquerque issue \$24,796,000 of its general obligation bonds to plan, design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police, fire and community safety department facilities?

Senior, Family, Community Center, Homeless, and Community Enhancement Bonds

Shall the City of Albuquerque issue \$28,410,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, city-owned community centers including those for families, youth, senior citizens, homeless, and for other community enhancement projects?

Parks and Recreation Bonds

Shall the City of Albuquerque issue \$27,265,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, bosque lands, and trails?

Energy and Water Conservation, Public Facilities, and System Modernization Bonds

Shall the City of Albuquerque issue \$15,950,000 of its general obligation bonds to modernize, make energy and/or water-efficient, upgrade, equip, improve, acquire, plan, design, survey, develop, construct, rehabilitate, renovate, expand, furnish, enhance and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems?

Library Bonds

Shall the City of Albuquerque issue \$4,157,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?

Street Bonds

Shall the City of Albuquerque issue \$21,816,000 of its general obligation bonds to study, plan, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?

Election Bond Questions

Public Transportation Bonds

Shall the City of Albuquerque issue \$1,111,000 of its general obligation bonds to plan, design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities?

Storm Sewer System Bonds

Shall the City of Albuquerque issue \$4,651,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system?

Museum and Cultural Facilities Bonds

Shall the City of Albuquerque issue \$3,966,000 of its general obligation bonds to study, plan, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, exhibits, furnishings and equipment for City-owned museums and cultural facilities?

Affordable Housing Bonds

Shall the City of Albuquerque issue \$3,333,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources for the construction and rehabilitation of high quality, permanently affordable housing for low to moderate income working families, including affordable senior rental?

Metropolitan Redevelopment Bonds

Shall the City of Albuquerque issue \$4,545,000 of its general obligation bonds to plan, design, study, construct, develop, demolish, reconstruct, rehabilitate, renovate, modernize, preserve, secure, expand, equip, landscape, streetscape, repair, enhance, acquire or otherwise improve non-right of way and right of way land, property, facilities or infrastructure owned by the City of Albuquerque for Metropolitan Redevelopment Projects within adopted Metropolitan Redevelopment Areas in order to implement the objectives of the New Mexico Metropolitan Redevelopment Code?

**DECADE PLAN
2021-2030**

**G.O. Bond Summary
Scope of Projects**

(Following table columns reflect beginning year of each 2-year cycle)

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
DMD/Streets						
	\$19,380,000	\$45,510,000	\$50,650,000	\$52,250,000	\$53,700,000	\$221,490,000
DMD/Streets Total	\$19,380,000	\$45,510,000	\$50,650,000	\$52,250,000	\$53,700,000	\$221,490,000
DMD/Storm Drainage						
	\$4,605,000	\$20,200,000	\$21,600,000	\$24,680,000	\$22,680,000	\$93,765,000
DMD/Storm Drainage Total	\$4,605,000	\$20,200,000	\$21,600,000	\$24,680,000	\$22,680,000	\$93,765,000
Parks & Recreation						
	\$21,000,000	\$14,600,000	\$13,100,000	\$12,600,000	\$12,100,000	\$73,400,000
Parks & Recreation Total	\$21,000,000	\$14,600,000	\$13,100,000	\$12,600,000	\$12,100,000	\$73,400,000
Public Safety						
Albuquerque Fire Rescue	\$17,500,000	\$11,500,000	\$7,600,000	\$7,700,000	\$7,800,000	\$52,100,000
Albuquerque Police Department	\$6,000,000	\$3,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$14,000,000
Public Safety Total	\$23,500,000	\$15,000,000	\$9,100,000	\$9,200,000	\$9,300,000	\$66,100,000
ABQ Ride/Transit						
	\$1,100,000	\$6,670,000	\$7,170,000	\$8,400,000	\$8,400,000	\$31,740,000
ABQ Ride/Transit Total	\$1,100,000	\$6,670,000	\$7,170,000	\$8,400,000	\$8,400,000	\$31,740,000
Community Facilities						
Animal Welfare	\$1,000,000	\$1,950,000	\$1,950,000	\$1,950,000	\$1,950,000	\$8,800,000
Dept. of Arts & Culture	\$7,775,000	\$11,900,000	\$10,250,000	\$10,275,000	\$10,200,000	\$50,400,000
DMD-Fac, Energy, Prkg & Security	\$5,300,000	\$12,100,000	\$12,100,000	\$11,100,000	\$11,100,000	\$51,700,000
Economic Development	\$4,500,000	\$6,195,000	\$6,740,000	\$7,070,000	\$7,630,000	\$32,135,000
Environmental Health	\$1,200,000	\$1,800,000	\$1,800,000	\$2,400,000	\$1,800,000	\$9,000,000
Family & Community Services	\$20,300,000	\$9,000,000	\$6,750,000	\$6,750,000	\$6,750,000	\$49,550,000
Planning	\$940,000	\$500,000	\$555,000	\$590,000	\$625,000	\$3,210,000
Senior Affairs	\$9,000,000	\$7,800,000	\$10,000,000	\$2,000,000	\$2,000,000	\$30,800,000
Technology & Innovation Services	\$3,000,000	\$3,300,000	\$4,200,000	\$4,800,000	\$3,630,000	\$18,930,000
Community Facilities Total	\$53,015,000	\$54,545,000	\$54,345,000	\$46,935,000	\$45,685,000	\$254,525,000

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Mandated Program/Set-Aside						
Council - Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
3% for Energy Conservation Program	\$4,200,000	\$4,200,000	\$4,500,000	\$5,100,000	\$5,100,000	\$23,100,000
2% for Open Space Land Acquisition	\$2,800,000	\$2,800,000	\$3,000,000	\$3,400,000	\$3,400,000	\$15,400,000
1% for each Bond Purpose-Public Art	\$1,400,000	\$1,400,000	\$1,500,000	\$1,700,000	\$1,700,000	\$7,700,000
Mandated Program/Set-Aside Total	\$17,400,000	\$17,400,000	\$18,000,000	\$19,200,000	\$19,200,000	\$91,200,000
TOTALS	\$140,000,000	\$173,925,000	\$173,965,000	\$173,265,000	\$171,065,000	\$832,220,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
DMD/Streets						
Reconstruct Major Streets and Intersections	\$1,500,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$13,000,000
ADA Sidewalk Improvements	\$1,200,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,900,000	\$13,600,000
Major Paving Rehab	\$1,000,000	\$4,500,000	\$5,000,000	\$5,500,000	\$6,000,000	\$22,000,000
Intersection Signalization	\$1,000,000	\$2,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$10,500,000
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$1,250,000	\$2,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,250,000
Bridge Repair	\$1,000,000	\$800,000	\$1,000,000	\$1,000,000	\$1,500,000	\$5,300,000
Median and Interstate Landscaping	\$1,140,000	\$5,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$24,140,000
Advanced Right of Way Acquisition	\$500,000	\$1,000,000	\$2,250,000	\$2,250,000	\$2,250,000	\$8,250,000
Pavement Signs and Markings	\$1,250,000	\$2,360,000	\$3,000,000	\$3,250,000	\$3,500,000	\$13,360,000
McMahon Boulevard	\$3,000,000					\$3,000,000
Replace Street Maintenance Equipment	\$1,200,000	\$1,600,000	\$1,800,000	\$2,000,000	\$2,000,000	\$8,600,000
Albuquerque Traffic Management System/Intelligent Transportation System (ITS)	\$1,000,000	\$1,000,000	\$1,250,000	\$1,500,000	\$1,500,000	\$6,250,000
Advanced Transportation Planning and Engineering	\$350,000	\$600,000	\$600,000	\$600,000	\$600,000	\$2,750,000
Intersection Level of Service	\$400,000	\$500,000	\$800,000	\$800,000	\$800,000	\$3,300,000
Winter Salt Shed Renovation	\$800,000					\$800,000
Coors and Unser Median Landscape	\$1,000,000					\$1,000,000
Market St. and Ladera Dr. Intersection	\$750,000					\$750,000
Trails and Bikeways (5% Mandate)	\$1,040,000	\$1,650,000	\$1,650,000	\$1,650,000	\$1,650,000	\$7,640,000
2nd Street		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Bridge Boulevard		\$800,000		\$2,000,000	\$2,000,000	\$4,800,000
Chappell Road		\$2,200,000				\$2,200,000
Complete Streets East Central		\$200,000				\$200,000
Fourth Street Corridor Improvements		\$1,500,000				\$1,500,000
Montgomery and Wyoming		\$1,000,000				\$1,000,000
Neighborhood Traffic Management		\$800,000	\$1,000,000	\$1,000,000	\$1,000,000	\$3,800,000
Paseo del Norte Roadway Improvement		\$1,000,000	\$1,500,000		\$3,500,000	\$6,000,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Public Works Funding		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Rainbow Road		\$300,000	\$2,100,000			\$2,400,000
Safety and Intersection Improvements		\$2,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$9,500,000
San Pedro and Constitution		\$500,000	\$2,500,000		\$3,000,000	\$6,000,000
Unser Boulevard Phase 2		\$5,000,000				\$5,000,000
Uptown Pedestrian and Traffic Improvements		\$1,000,000	\$1,000,000	\$1,000,000		\$3,000,000
Zuni Road Improvements		\$200,000	\$200,000	\$200,000		\$600,000
Copper and Wyoming			\$500,000	\$2,500,000		\$3,000,000
De Vargas			\$3,000,000			\$3,000,000
San Antonio at San Pedro and Louisiana			\$500,000	\$3,000,000		\$3,500,000
Carlisle and Constitution				\$2,200,000		\$2,200,000
Osuna Road Phase 2				\$800,000	\$1,000,000	\$1,800,000
90th 106th Grade Separation					\$500,000	\$500,000
Central and Juan Tabo					\$1,000,000	\$1,000,000
Totals	\$19,380,000	\$45,510,000	\$50,650,000	\$52,250,000	\$53,700,000	\$221,490,000

DMD/Streets

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Reconstruct Major Streets and Intersections	\$1,500,000	Plan, design, acquire property, acquire right of way, construct, maintain, purchase equipment, and otherwise make improvements to intersections and roadways throughout the City, to include, but not limited to lighting, landscaping, and purchase of vehicles.
ADA Sidewalk Improvements	\$1,200,000	Plan, design, purchase right of way, construct, and otherwise improve intersection facilities in compliance with ADA and PROWAG regulatory requirements. Of this amount \$200,000 is hereby designated for ADA Improvements located in Council District 8.
Major Paving Rehab	\$1,000,000	Plan, design, and repave streets that are at or near the end of their expected life span; plan, design, and reconstruct bridges and major intersections, and purchase related equipment and service vehicles to support these activities. This is an ongoing project based on the service life of asphalt of 20 years and an inventory of over 4,600 lane miles of roads.
Intersection Signalization	\$1,000,000	Construct, install, modify, upgrade and otherwise improve existing traffic signals/intersection control. Purchase related equipment, service vehicles and computer systems required for the operation of the intersection signalization. 100% of this work will support improvements on corridors and/or in activity centers.
Mandatory Traffic Sign Replacement/Pavement Markings (Federal Mandate)	\$1,250,000	Plan, design, inventory, and replace regulatory and information street signs to meet current Federal requirements. This 10-year program is the only alternative to meet the new requirements imposed by FHWA.
Bridge Repair	\$1,000,000	Plan, design, purchase rights of way, construct, repair, rehab, and reconstruct bridge facilities throughout the City and purchase related equipment. NMDOT provides bridge inspection reports for the City and annual inspections are used to determine program needs.

DMD/Streets

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Median and Interstate Landscaping	\$1,140,000	Plan, design, and construct landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2.5 percent of State DOT roadway projects within the City limits.
Advanced Right of Way Acquisition	\$500,000	Purchase rights of way for arterial and collector roadways, as designated in the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right of way for completion of arterial or collector roadways is necessary to ensure development of the major street system.
Pavement Signs and Markings	\$1,250,000	Plan, design, inventory, and improve and/or implement pavement markings and replace regulatory and informational street signs to meet current Federal requirements. Purchase related equipment and computer systems required to implement requirements.
McMahon Boulevard	\$3,000,000	Plan, design, acquire property, construct and otherwise make improvements to McMahon to complete the roadway section over the Calabacillas Arroyo to include but not limited to curb, gutter, ADA compliant facilities and Complete Streets concepts.
Replace Street Maintenance Equipment	\$1,200,000	Replace equipment associated with street sweeping for air quality and NPDES compliance, unpaved road maintenance including surfacing of dirt roads and repairs due to storm ad shoulder maintenance, concrete repairs including requests for installation of American's with Disabilities Act (ADA) facilities; pavement maintenance including pothole repairs and preparation work for contract maintenance.

DMD/Streets

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Albuquerque Traffic Management System/Intelligent Transportation System (ITS)	\$1,000,000	Plan, design, construct, replace, expand, upgrade and otherwise improve the Albuquerque Traffic Management System/Intelligent Traffic System (ITS). Purchase related heavy equipment, and computer systems required for the operation of ITS, all ATSPM facilities, and the Regional Transportation Management Center. 100% of these funds will support improvements on corridors and/or in activity centers.
Advanced Transportation Planning and Engineering	\$350,000	Plan, data research, aerial mapping, right of way acquisition analyses, and other activities necessary to facilitate the right of way acquisition process for streets and storm drainage projects to be constructed within the City limits.
Intersection Level of Service	\$400,000	Plan, design, acquire property, construct, and otherwise make improvements at signalized intersections throughout the City to improve the level of service as it relates to operations.
Winter Salt Shed Renovation	\$800,000	Plan, design, acquire property, construct or otherwise improve a storage facility at Pino Yards for salt materials used to winterize the streets. Project will address requirements set forth in the City's MS4 permit pertaining to the storage of materials.
Coors and Unser Median Landscape	\$1,000,000	Plan, design, and construct landscaping and aesthetic improvements on Coors Blvd and Unser Drive.
Market St. and Ladera Dr. Intersection	\$750,000	Plan, design, acquire property and right of way, construct, install and equip improvements to the intersection of Market Street and Ladera Drive; including but not limited to street light installation.
Trails and Bikeways (5% Mandate)	\$1,040,000	Plan, design, acquire property, construct, and otherwise make improvements to trails and bikeway facilities throughout the City. This amount is mandated to be 5% of the Streets purpose.
Total	\$19,380,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
DMD/Storm Drainage						
NPDES Stormwater Quality MS4 Permit Compliance (EPA)	\$1,300,000	\$2,300,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,600,000
South Broadway Master Plan Project	\$1,705,000	\$1,000,000	\$1,500,000	\$2,500,000	\$3,000,000	\$9,705,000
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$600,000	\$800,000	\$1,000,000	\$1,500,000	\$1,500,000	\$5,400,000
Advanced Planning and Engineering	\$300,000	\$300,000	\$800,000	\$800,000	\$1,500,000	\$3,700,000
Emergency Action Plans and Rehabilitation for City Dams	\$200,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$2,600,000
Pueblo Alto Flood Mitigation	\$500,000					\$500,000
Alcalde & Barelás Drainage Basins SD Improvements		\$700,000	\$800,000	\$1,500,000	\$2,500,000	\$5,500,000
Candelaria/Colorado Storm Drain		\$1,000,000				\$1,000,000
Chelwood Park/Copper Storm Drain		\$1,500,000	\$1,500,000			\$3,000,000
Glendale Storm Drain and Desilting Basin		\$1,500,000	\$1,500,000			\$3,000,000
Glenwood Hills Channel		\$2,000,000				\$2,000,000
La Charles/Georgene SD System (a.k.a. Phoenix SD)		\$1,500,000				\$1,500,000
Loma Hermosa NW Flooding Relief		\$2,000,000	\$1,000,000			\$3,000,000
Louisiana and Comanche Storm Drain		\$500,000	\$1,300,000		\$1,480,000	\$3,280,000
Martineztown Storm Drain Rehabilitation		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Mid-Valley Storm Drainage Improvements		\$1,500,000	\$2,300,000	\$2,500,000	\$3,000,000	\$9,300,000
Storm Drain and Pump Station Rehab		\$2,300,000	\$2,600,000	\$2,600,000	\$3,000,000	\$10,500,000
Juan Tabo Storm Drain			\$2,000,000	\$3,700,000		\$5,700,000
La Cueva Channel			\$1,000,000	\$2,000,000	\$200,000	\$3,200,000
Hendrix/Madiera Storm Drain				\$580,000		\$580,000
Santa Fe Village Flood Mitigation				\$2,700,000		\$2,700,000
Near Heights SD Rehab					\$1,000,000	\$1,000,000
Totals	\$4,605,000	\$20,200,000	\$21,600,000	\$24,680,000	\$22,680,000	\$93,765,000

DMD/Storm Drainage

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
NPDES Stormwater Quality MS4 Permit Compliance (EPA)	\$1,300,000	Plan, design, acquire property, purchase related equipment, construct and otherwise make improvements necessary to ensure compliance with the EPA MS4 Permit. Actions to ensure compliance may include, but are not necessarily limited to: public education programs, stormwater monitoring and/or design and construction of storm facilities.
South Broadway Master Plan Project	\$1,705,000	Plan, design, acquire property, construct, and otherwise make improvements necessary to implement the recommended improvements in the South Broadway Drainage Master Plan and Barelbas Pump Station. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$600,000	Plan, design and construct Best Management Practice facilities and related improvements to improve stormwater quality. Activities may include right-of-way acquisition, utility relocations, drainage inlets and small equipment/furnishings associated with the project.
Advanced Planning and Engineering	\$300,000	Long-term planning, engineering, and drainage management studies to help provide a logical and meaningful Storm Drainage Program. Activities are used to fund the planning, design, land acquisition, and construction of individual projects as necessary.
Emergency Action Plans and Rehabilitation for City Dams	\$200,000	Plan, design, acquire property, construct, and purchase related equipment required to develop Emergency Action Plans for City-owned, non-jurisdictional dams, and developing inundation mapping and evacuation mapping for emergency operations.
Pueblo Alto Flood Mitigation	\$500,000	Plan, design, acquire property and right of way, construct, install, equip and otherwise improve storm drain facilities for the Pueblo Alto area.
Total	\$4,605,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Parks & Recreation						
Park Irrigation System Renovation	\$1,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$13,500,000
Park and Playground Renovations	\$1,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,300,000
Open Space Facility Improvements	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000
Pool and Spraypad Renovations	\$1,400,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,400,000
Regional Park Facilities Development and Renovation	\$1,200,000	\$1,500,000	\$1,500,000	\$1,000,000	\$1,000,000	\$6,200,000
Urban Forestry	\$450,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,450,000
Open Space Bosque Restoration	\$300,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,300,000
Balloon Fiesta Park Improvements	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
New Park Development	\$1,250,000	\$2,000,000	\$2,000,000	\$2,000,000	\$1,500,000	\$8,750,000
Park Security	\$500,000	\$500,000				\$1,000,000
Golf Course Equipment and Improvements	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Walker Property	\$4,000,000					\$4,000,000
Indoor Sports Complex	\$2,250,000					\$2,250,000
District 1 Pickleball Courts	\$450,000					\$450,000
Pat Hurley Dog Park	\$300,000					\$300,000
Vista del Norte Park	\$1,000,000					\$1,000,000
North Domingo Baca Aquatic Center	\$3,000,000					\$3,000,000
Parks and Recreation Equipment and Vehicles		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
West Side Maintenance Yard		\$1,000,000				\$1,000,000
Totals	\$21,000,000	\$14,600,000	\$13,100,000	\$12,600,000	\$12,100,000	\$73,400,000

Parks & Recreation

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Park Irrigation System Renovation	\$1,500,000	Plan, design, construct irrigation renovations at City Parks. Of this amount, \$500,000 is designated for Ross Enchanted Park Irrigation improvements and amenities.
Park and Playground Renovations	\$1,300,000	Plan, design, construct park renovations, to include but not limited to, amenities (tables, benches, trash cans), playgrounds, shade, sanitation and lighting. Of this amount, \$300,000 is designated for the Greenhouse Facility located at Arroyo Del Oso Park. Of this amount, \$250,000 is designated for Park improvements in Council District 4.
Open Space Facility Improvements	\$600,000	Plan, design, construct improvements and equip Open Space Facilities throughout Albuquerque.
Pool and Spraypad Renovations	\$1,400,000	Plan, design, construct, equip and otherwise improve aquatics facilities and spraypads throughout Albuquerque.
Regional Park Facilities Development and Renovation	\$1,200,000	Plan, design, construct, and equip improvements and renovations to recreational and park facilities.
Urban Forestry	\$450,000	Provide for systematic tree removal and replacement in aging parks to replace the city's declining tree canopy before the trees die naturally.
Open Space Bosque Restoration	\$300,000	Plan, design, construct, equip and otherwise improve or restore areas of the Bosque within Rio Grande Valley State Park (which is managed by the City).
Balloon Fiesta Park Improvements	\$500,000	Plan, design, construct and equip improvements at Balloon Fiesta Park.
New Park Development	\$1,250,000	Purchase land, acquire right of way, plan, design, construct, improve, and equip new and existing parks including dog parks in Albuquerque.
Park Security	\$500,000	Plan, design, construct and equip security improvements at parks, open space, recreation facilities, golf courses, pools, trails and maintenance facilities.

Parks & Recreation

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Golf Course Equipment and Improvements	\$1,000,000	Plan, design, equip, purchase equipment, and construct improvements at the City golf courses (Arroyo del Oso, Ladera, Los Altos, Puerto del Sol).
Walker Property	\$4,000,000	To plan, design, construct, renovate, furnish and otherwise improve a new park and facilities in the Wells park area.
Indoor Sports Complex	\$2,250,000	Plan, design, construct an indoor sports complex, which could include but is not limited to, an indoor tract, multi-purpose courts, concessions, exercise facilities and retail space.
District 1 Pickleball Courts	\$450,000	Plan, design, acquire land, construct, install and equip Pickleball courts at a location in Council District 1.
Pat Hurley Dog Park	\$300,000	Plan, design, construct, install and equip a Dog Park at the Pat Hurley Park location.
Vista del Norte Park	\$1,000,000	Plan, design, construct, install, equip and otherwise improve Vista del Norte Park.
North Domingo Baca Aquatic Center	\$3,000,000	Plan, design, construct, equip, install and otherwise improve an aquatic facility at the North Domingo Baca Park/ Multigenerational Center location.
Total	\$21,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Public Safety						
<i>Albuquerque Fire Rescue</i>						
Apparatus Replacement	\$2,400,000	\$5,200,000	\$5,200,000	\$5,200,000	\$5,200,000	\$23,200,000
Facility Construction, Renovation, and Rehabilitation	\$1,000,000	\$2,300,000	\$2,400,000	\$2,500,000	\$2,600,000	\$10,800,000
Construction of Fire Station 12	\$7,000,000	\$4,000,000				\$11,000,000
Kathryn Public Safety Center	\$7,000,000					\$7,000,000
Fire Station 18 Additional Bay	\$100,000					\$100,000
Totals	\$17,500,000	\$11,500,000	\$7,600,000	\$7,700,000	\$7,800,000	\$52,100,000

Public Safety

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>Albuquerque Fire Rescue</i>		
Apparatus Replacement	\$2,400,000	To purchase and replace emergency apparatus, service vehicles, and support vehicles. This includes but is not limited to, fire engines, ladder trucks, ambulances, light rescues, HazMat response vehicles, Heavy Technical Rescue squads, wildland pumpers and brush trucks.
Facility Construction, Renovation, and Rehabilitation	\$1,000,000	To plan, design, engineer, furnish, construct, landscape, acquire land, repair, renovate, equip, and otherwise improve new and existing Albuquerque Fire Rescue facilities.
Construction of Fire Station 12	\$7,000,000	To purchase land, plan, design, construct, engineer, furnish, equip, landscape and otherwise provide a new fire station.
Kathryn Public Safety Center	\$7,000,000	To plan, design, construct, furnish, acquire right of way, and otherwise improve a SE Regional Public Safety Center near San Mateo and Kathryn.
Fire Station 18 Additional Bay	\$100,000	Plan, design, acquire property and right of way, construct, install and equip, and otherwise make improvements to an additional bay at Fire Station 18.
Total	\$17,500,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Public Safety						
<i>Albuquerque Police Department</i>						
Southeast Area Command, Phase 2	\$5,000,000					\$5,000,000
Renovation and Repair APD Facilities	\$1,000,000					\$1,000,000
Information Technology Mobility Improvements		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Marked/Unmarked Police Vehicles		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Totals	\$6,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$12,000,000

Public Safety

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Albuquerque Police Department</i>
Southeast Area Command, Phase 2	\$5,000,000	Plan, design, construct, furnish, equip and otherwise improve the Southeast Area Command substation.
Renovation and Repair APD Facilities	\$1,000,000	Renovate, repair, upgrade and otherwise improve APD facilities.
Total	\$6,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
ABQ Ride/Transit						
Maintenance Equipment Upgrades and Improvements	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000
Transit Technology	\$150,000	\$300,000	\$300,000	\$350,000	\$350,000	\$1,450,000
Bus Stop/Station Improvements	\$250,000	\$120,000	\$180,000	\$450,000	\$450,000	\$1,450,000
Park and Ride	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Revenue and Support Vehicle Replacement / Expansion		\$5,000,000	\$5,500,000	\$6,300,000	\$6,300,000	\$23,100,000
Transit Facility Rehabilitation		\$750,000	\$690,000	\$800,000	\$800,000	\$3,040,000
Totals	\$1,100,000	\$6,670,000	\$7,170,000	\$8,400,000	\$8,400,000	\$31,740,000

ABQ Ride/Transit

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Maintenance Equipment Upgrades and Improvements	\$500,000	Acquire equipment to upgrade existing equipment and secure and maintain upgrades to maintenance equipment.
Transit Technology	\$150,000	Acquire equipment to upgrade and replace the existing technology equipment and make required improvements to the systems that keep the transit technology up-to-date and relevant. These funds may be used to leverage as matching funds for federal funds.
Bus Stop/Station Improvements	\$250,000	Rehabilitate and repair bus shelters/bus stations and purchase associated equipment. These funds may be used to leverage as matching funds for federal funds or private contributions.
Park and Ride	\$200,000	Plan, design, rehabilitate/remodel, renovate and construction for current and future Park and Ride Facilities. These funds may be used to leverage as matching funds for federal funds.
Total	\$1,100,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Animal Welfare</i>						
Animal Shelter Rehab	\$1,000,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$8,200,000
Animal Control Vehicles		\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
Totals	\$1,000,000	\$1,950,000	\$1,950,000	\$1,950,000	\$1,950,000	\$8,800,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Animal Welfare</i>
Animal Shelter Rehab	\$1,000,000	Plan, design, renovate, construct, furnish, otherwise improve, purchase equipment, and vehicles for City animal shelters and facilities of the Animal Welfare Department.
Total	\$1,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Dept. of Arts & Culture - Balloon Museum</i>						
Balloon Museum Collections Storage Repair, Renovations, or Relocation	\$890,000	\$1,900,000				\$2,790,000
Balloon Museum Facilities Repair, Renovation, and Collections	\$220,000	\$300,000	\$350,000	\$500,000	\$500,000	\$1,870,000
Balloon Museum Collections Development		\$25,000	\$25,000	\$25,000	\$25,000	\$100,000
Sub-Totals	\$1,110,000	\$2,225,000	\$375,000	\$525,000	\$525,000	\$4,760,000
<i>Dept. of Arts & Culture - Community Events</i>						
KiMo Theatre Remodel and Repair	\$500,000	\$250,000	\$200,000	\$500,000	\$500,000	\$1,950,000
Cultural Theatre Renovations	\$225,000					\$225,000
South Broadway Cultural Center Repair and Renovation		\$75,000	\$100,000	\$125,000	\$125,000	\$425,000
Sub-Totals	\$725,000	\$325,000	\$300,000	\$625,000	\$625,000	\$2,600,000
<i>Dept. of Arts & Culture - Library</i>						
Library Materials	\$3,200,000	\$3,200,000	\$3,500,000	\$3,500,000	\$3,750,000	\$17,150,000
Library Building Repairs and Renovations	\$500,000	\$775,000	\$700,000	\$1,000,000	\$1,000,000	\$3,975,000
Library Technology Infrastructure and Computer Access Equipment		\$700,000	\$700,000	\$800,000	\$800,000	\$3,000,000
Sub-Totals	\$3,700,000	\$4,675,000	\$4,900,000	\$5,300,000	\$5,550,000	\$24,125,000
<i>Dept. of Arts & Culture - Media Resources</i>						
Media Resources / GovTV Studio Production / Online Media Upgrades and Replacement	\$150,000	\$100,000	\$100,000	\$150,000	\$150,000	\$650,000
Sub-Totals	\$150,000	\$100,000	\$100,000	\$150,000	\$150,000	\$650,000
<i>Dept. of Arts & Culture - Museum</i>						
Albuquerque Museum Repairs, Renovations and Upgrades	\$250,000	\$500,000	\$500,000	\$550,000	\$600,000	\$2,400,000
Albuquerque Museum History Collections Storage Repair, Renovation or Relocation	\$875,000	\$500,000	\$500,000	\$550,000	\$600,000	\$3,025,000
Albuquerque Museum Master Plan Phase III: Education Center Design	\$500,000	\$2,500,000	\$2,500,000	\$2,475,000	\$2,000,000	\$9,975,000
Casa San Ysidro	\$65,000	\$75,000	\$75,000	\$100,000	\$150,000	\$465,000
Explora - Cradle to Career Campus	\$200,000	\$1,000,000	\$1,000,000			\$2,200,000
Albuquerque Museum Xeriscaping Sculpture Garden	\$200,000					\$200,000
Sub-Totals	\$2,090,000	\$4,575,000	\$4,575,000	\$3,675,000	\$3,350,000	\$18,265,000
Totals	\$7,775,000	\$11,900,000	\$10,250,000	\$10,275,000	\$10,200,000	\$50,400,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Dept. of Arts & Culture - Balloon Museum</i>
Balloon Museum Collections Storage Repair, Renovations, or Relocation	\$890,000	To plan, design, acquire, repair, renovate, fabricate, and / or construct improvements and upgrades to Balloon Museum collection storage buildings, including the purchase, operation, or installation of equipment, land, facilities, software, lighting, provide vehicles, roofing, HVAC, fire suppression systems, partitioned interior spaces, and security systems.
Balloon Museum Facilities Repair, Renovation, and Collections	\$220,000	To plan, design, acquire, repair, renovate, fabricate, and I or construct improvements and upgrades to Balloon Museum buildings, grounds, public spaces and exhibitions, including the purchase, operation, or installation of equipment, software, systems, and the acquisition, collection, production, preservation, conservation, and deficiency correction of new exhibition content and collection items.
Sub-Total	\$1,110,000	
		<i>Dept. of Arts & Culture - Community Events</i>
KiMo Theatre Remodel and Repair	\$500,000	Plan, design, renovate, construct and otherwise improve the KiMo Theatre. Improve communications, projections, upgrade safety and security systems. Repair and otherwise maintain the stage at the theatre. Equip theatre with the needed replacement pieces or new equipment to meet and / or exceed safety standards. Renovate and rehabilitate the roof.
Cultural Theatre Renovations	\$225,000	To plan, design, renovate, construct, purchase, upgrade, equip, and otherwise improve the Kimo and South Broadway Theatres. To include LED lighting, HVAC, roof, flooring, public amenities, lobby, gallery, multipurpose rooms, and landscaping.
Sub-Total	\$725,000	

Community Facilities

Project Title

2021

Scope

Dept. of Arts & Culture - Library

Library Materials

\$3,200,000

Purchase Library materials including books, digital media (books, music, video and audio books), media (DVD's, CD's portable digital devices), databases, periodicals, electronic resources, and other needed materials to meet customer demand for new information, replace outdated material, and provide educational and recreational materials for all ages at all libraries. May also include construction, landscaping and signage.

Library Building Repairs and Renovations

\$500,000

To design, construct, equip, furnish, and renovate current outdated library facilities which may include, but is not necessarily limited to HVAC unit upgrades, roof repair / replacement, carpet and furniture replacement, safety and security systems, fire suppression systems, public amenities, provide vehicles, and landscaping.

Sub-Total **\$3,700,000**

Dept. of Arts & Culture - Media Resources

Media Resources / GovTV Studio Production / Online Media Upgrades and Replacement

\$150,000

Design, purchase, construct, renovate, upgrade, convert, install, replace and implement equipment and otherwise improve an outdated inventory of equipment in Media Resources. Improve the facilities of the Gov TV and public access recording studio and master control / production control. Included within the scope is hardware and software, for an enhanced online content presence an overall higher production quality and deliverables. Replace outdated cameras in use for studio productions, field productions and live meeting productions.

Sub-Total **\$150,000**

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Dept. of Arts & Culture - Museum</i>
Albuquerque Museum Repairs, Renovations and Upgrades	\$250,000	Plan, design, repair, renovate, equip, construct and preserve assets at the Albuquerque Museum, Casa San Ysidro, and the Museum Warehouse, including but not limited to HVAC upgrades, landscaping, flooring, sculptures, parking lots, security and safety equipment, lighting, flooring, equipment, collections, shelving, storage, windows, doors, bathrooms, plumbing, stucco, mud, multimedia interactive, and roofs.
Albuquerque Museum History Collections Storage Repair, Renovation or Relocation	\$875,000	Plan, design, acquire, repair, renovate and preserve history collections buildings at the Albuquerque Museum, Casa San Ysidro, and the Museum Warehouse, including but not limited to HVAC upgrades, parking lots, fire suppression systems, collection transport, security and safety equipment, lighting, equipment, collections, shelving, storage, windows, doors, plumbing, and roofs.
Albuquerque Museum Master Plan Phase III: Education Center Design	\$500,000	Rehabilitate, plan, design, renovate, construct and otherwise improve the Albuquerque Museum, which includes but is not limited to the renovation, expansion of the Museum Education Center, educational spaces, offices, parking lot, HVAC systems, fire suppression systems, restrooms, sculpture garden, and purchases and installation of new equipment necessary for the new and improved spaces.
Casa San Ysidro	\$65,000	Repair, renovate, restore, preserve, construct, plan, design and equip Casa San Ysidro, including but not limited to, mudding, roofing, HVAC, safety and security equipment, doors, collections, gates, lights, utility infrastructure, bathrooms, park lots, landscaping. Plan, design, construct, and implement flood mitigation at Casa San Ysidro, as well as a Visitor Center.

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Explora - Cradle to Career Campus	\$200,000	To plan, design, construct, equip, purchase and install exhibits, renovations, furnishings, information technology and related infrastructure, but not limited to, the Cradle through Career STEAM Learning Campus and the Early Childhood Center at the Explora science center and children's museum.
Albuquerque Museum Xeriscaping Sculpture Garden	\$200,000	Rehabilitate, remove, dispose, grade, renovate, replace, pave, install and design a xeriscape landscape for the Albuquerque Museum grounds. Remove grass and rearrange sculptures as to protect them from the elements as best as possible. Install irrigation infrastructure and equipment. Purchase and install upgraded and more abundant lighting and cameras so as to better protect visiting patrons and sculptures.
Sub-Total	\$2,090,000	
Total	\$7,775,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>DMD - Facilities & Energy Management</i>						
City Government / Old City Hall Building Improvement Rehab.	\$1,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$9,000,000
City Buildings Improvement Rehab	\$1,900,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$21,900,000
Roof Repair City Buildings	\$1,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$13,000,000
Sub-Totals	\$3,900,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$43,900,000
<i>DMD - Parking & Security</i>						
Security Fleet	\$400,000	\$800,000	\$800,000	\$100,000	\$100,000	\$2,200,000
Security Upgrades	\$1,000,000	\$800,000	\$800,000	\$500,000	\$500,000	\$3,600,000
Access Control and Panic Alarm Rehabilitation		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Sub-Totals	\$1,400,000	\$2,100,000	\$2,100,000	\$1,100,000	\$1,100,000	\$7,800,000
Totals	\$5,300,000	\$12,100,000	\$12,100,000	\$11,100,000	\$11,100,000	\$51,700,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>DMD - Facilities & Energy Management</i>		
City Government / Old City Hall Building Improvement Rehab.	\$1,000,000	Repair and replace various systems and finishes at the City of Albuquerque Government Center/Old City Hall.
City Buildings Improvement Rehab	\$1,900,000	Repair and replace various systems and equipment at various city owned facilities.
Roof Repair City Buildings	\$1,000,000	Plan, design, construct, rehabilitate, and otherwise improve failing roofing systems at City facilities to protect interior assets and improve energy efficiency.
Sub-Total	\$3,900,000	
<i>DMD - Parking & Security</i>		
Security Fleet	\$400,000	Purchase and acquire vehicles to renovate the aging and critically short security division fleet inventory.
Security Upgrades	\$1,000,000	To purchase, install, maintain, upgrade, and renovate security equipment at City facilities, including, but not limited to CCTV and access control measures.
Sub-Total	\$1,400,000	
Total	\$5,300,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Economic Development</i>						
Rail Yards Redevelopment	\$2,500,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$15,500,000
Metropolitan Redevelopment Area Improvements	\$2,000,000	\$1,695,000	\$2,240,000	\$2,070,000	\$2,630,000	\$10,635,000
Economic Development Job Creation / Retention / Expansion Programs and Project Support		\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$6,000,000
Totals	\$4,500,000	\$6,195,000	\$6,740,000	\$7,070,000	\$7,630,000	\$32,135,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Economic Development</i>
Rail Yards Redevelopment	\$2,500,000	Plan, design, demolish, renovate, construct, abate environmental contamination, prevent site and structure deterioration, implement structural and safety improvements, make infrastructure improvements for the benefit of, finance and otherwise support public facilities and otherwise support private sector redevelopment of the Albuquerque Rail Yards and projects in the Rail Corridor.
Metropolitan Redevelopment Area Improvements	\$2,000,000	To acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in all areas as identified as Metropolitan Redevelopment Areas, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development.
Total	\$4,500,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Environmental Health</i>						
Environmental Health Facility Rehabilitation, Vehicles, Equipment, Software and Training Materials	\$500,000	\$1,500,000	\$1,500,000	\$2,100,000	\$1,500,000	\$7,100,000
Los Angeles Landfill Remediation	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Air Quality Monitoring/ Enforcement Equipment	\$400,000					\$400,000
Totals	\$1,200,000	\$1,800,000	\$1,800,000	\$2,400,000	\$1,800,000	\$9,000,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Environmental Health</i>
Environmental Health Facility Rehabilitation, Vehicles, Equipment, Software and Training Materials	\$500,000	Plan, design, renovate, construct, furnish, and otherwise improve facilities. Purchase vehicles and equipment. Plan, design, purchase and implement software packages, professional services and training/outreach materials related to business systems.
Los Angeles Landfill Remediation	\$300,000	Design and construct improvements at the former Los Angeles Landfill to maintain landfill gas and other contaminate capture; and related infrastructure and equipment; to maintain the integrity of the landfill surface.
Air Quality Monitoring/ Enforcement Equipment	\$400,000	Plan, design and purchase emissions inventory collection and reporting system, air quality monitoring equipment and professional modeling services for reporting of large source air emissions and anticipated reduction of ozone concentration.
Total	\$1,200,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Family & Community Services</i>						
Renovation, Repair, Security and Technology Improvements: Existing FCS Facilities	\$2,000,000	\$2,000,000	\$2,000,000	\$2,500,000	\$2,500,000	\$11,000,000
Loma Linda Community Center	\$2,000,000	\$1,000,000				\$3,000,000
Joan Jones Community Center	\$750,000					\$750,000
Health and Social Centers Upgrades	\$500,000					\$500,000
Snow Park Community Center	\$1,000,000	\$1,000,000				\$2,000,000
Westgate Community Center Renovations	\$250,000	\$1,500,000	\$1,000,000			\$2,750,000
Affordable Housing	\$3,300,000	\$3,500,000	\$3,750,000	\$4,250,000	\$4,250,000	\$19,050,000
Westside Community Center Construction, Phase II	\$3,500,000					\$3,500,000
Metropolitan Gateway Facility Renovations	\$2,000,000					\$2,000,000
District 3 Community Facility	\$4,500,000					\$4,500,000
Homeless Encampments	\$500,000					\$500,000
Totals	\$20,300,000	\$9,000,000	\$6,750,000	\$6,750,000	\$6,750,000	\$49,550,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>Family & Community Services</i>		
Renovation, Repair, Security and Technology Improvements: Existing FCS Facilities	\$2,000,000	Plan, design, study, demolish, renovate, construct, equip/furnish (Purchase related equipment (including computer equipment) and/or furnishings necessary for daily operations), purchase/replace playground equipment, provide new security systems or upgrades to include technology upgrades and otherwise make improvements to existing FCS facilities: to include Community Centers, Child Development Centers, and related FCS Facilities.
Loma Linda Community Center	\$2,000,000	Plan, design, renovate, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Loma Linda Community Center.
Joan Jones Community Center	\$750,000	Plan, design, renovate, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Joan Jones Community Center.
Health and Social Centers Upgrades	\$500,000	Plan, design, renovate, construct, equip, furnish, provide security technology upgrades, and otherwise make improvements to the existing Health & Social Service Centers.
Snow Park Community Center	\$1,000,000	Plan, design, renovate, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Snow Park Community Center.
Westgate Community Center Renovations	\$250,000	Plan, design, renovate, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Westgate Community Center.
Affordable Housing	\$3,300,000	Plan, design, acquire land and construct affordable housing as provided in F/S(3) O-06-8.
Westside Community Center Construction, Phase II	\$3,500,000	Plan, design, construct, furnish, and otherwise improve a new Westgate Community Center, including phased construction.

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
Metropolitan Gateway Facility Renovations	\$2,000,000	Plan, design, construct, renovate, rehabilitate, acquire right of way, furnish, and otherwise improve a treatment and care gateway facility.
District 3 Community Facility	\$4,500,000	Plan design, construct, acquire land and right of way, purchase, equip, furnish, and otherwise provide for a Community Enhancement Facility in Council District 3.
Homeless Encampments	\$500,000	Plan, design, acquire land, construct, install, equip, and otherwise improve encampment facilities for the homeless.
Total	\$20,300,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Planning</i>						
Electronic Plan Review (ePlan)	\$300,000	\$135,000	\$135,000	\$135,000	\$135,000	\$840,000
Planning Hardware & Software Upgrades	\$305,000	\$190,000	\$220,000	\$230,000	\$240,000	\$1,185,000
Albuquerque Geographic Information System (AGIS)	\$335,000	\$175,000	\$200,000	\$225,000	\$250,000	\$1,185,000
Totals	\$940,000	\$500,000	\$555,000	\$590,000	\$625,000	\$3,210,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Planning</i>
Electronic Plan Review (ePlan)	\$300,000	Design, plan, purchase, construct, deploy and otherwise improve Electronic Plan Review (ePlan) equipment, software, and peripherals and provide for associated facilities, improvements, and data for the electronic acceptance and review of development, building and construction plans. Further expand electronic plan review capabilities to improve existing and implement into new business areas in the Planning Department and other City plan review functions.
Planning Hardware & Software Upgrades	\$305,000	Plan, design, purchase and otherwise improve Planning Department electronic equipment, hardware, software, data, training and functional capabilities to support and further improve Planning Department business lines and to further improve efficiencies for the department and more importantly the department's customers. Further expand the Planning Departments online offerings to allow more business lines to be conducted remotely with emphasis on electronic service offerings but still allowing for person to person interaction when necessary.
Albuquerque Geographic Information System (AGIS)	\$335,000	Plan, design, purchases, upgrade, expand, and otherwise improve computerized maps and associated geographic information to support essential Planning Department functions, including department functions that require providing digital geographic information to the public. This scope may include large format plotters, servers, and associated server hardware, software, data, aerial photography, training, and technical assistance.
Total	\$940,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Senior Affairs</i>						
Senior Affairs Renovation/Rehabilitation	\$1,000,000	\$1,800,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,800,000
Manzano Mesa Multigenerational Center	\$1,000,000					\$1,000,000
Palo Duro Senior Center	\$1,000,000					\$1,000,000
Cibola Loop Multigenerational Center	\$6,000,000	\$6,000,000	\$8,000,000			\$20,000,000
Totals	\$9,000,000	\$7,800,000	\$10,000,000	\$2,000,000	\$2,000,000	\$30,800,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Senior Affairs</i>
Senior Affairs Renovation/Rehabilitation	\$1,000,000	Plan, design, construct, rehabilitate, acquire land and right of way, renovate, and purchase and install equipment, land, furniture, fixtures, software, hardware, and vehicles for the Department of Senior Affairs.
Manzano Mesa Multigenerational Center	\$1,000,000	Plan, design, renovate, construct improvements and purchase equipment for the Manzano Mesa Multigenerational Center.
Palo Duro Senior Center	\$1,000,000	Plan, design, renovate, rehabilitate and purchase and install equipment, furniture, fixtures for Palo Duro Senior Center.
Cibola Loop Multigenerational Center	\$6,000,000	Plan, design, construct, acquire right of way, furnish, and otherwise improve a new multigenerational facility near the Cibola Loop area, including phased construction.
Total	\$9,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Community Facilities						
<i>Technology & Innovation Services</i>						
IT Infrastructure Upgrade	\$800,000	\$1,000,000	\$1,150,000	\$1,350,000	\$1,300,000	\$5,600,000
Network Equipment Upgrade	\$950,000	\$900,000	\$1,150,000	\$1,350,000	\$1,300,000	\$5,650,000
Cyber Security	\$500,000	\$500,000	\$700,000	\$800,000	\$900,000	\$3,400,000
Business Application Technology	\$750,000	\$900,000	\$1,200,000	\$1,300,000	\$130,000	\$4,280,000
Totals	\$3,000,000	\$3,300,000	\$4,200,000	\$4,800,000	\$3,630,000	\$18,930,000

Community Facilities

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>Technology & Innovation Services</i>		
IT Infrastructure Upgrade	\$800,000	Plan, design, purchase, renovate, upgrade, replace, and otherwise improve City IT hardware, software, and computer rooms. Within scope is Disaster Recovery, Virtual Desktop, and other infrastructure components to include software applications.
Network Equipment Upgrade	\$950,000	Replace end of life network equipment with current technology. Provide for high bandwidth and improved network connectivity and services to City sites.
Cyber Security	\$500,000	Plan, improve, and implement the City wide Cyber Security Program and Applications; to include penetration testing and port scanning.
Business Application Technology	\$750,000	Plan, design, develop, test, obtain, and implement software, hardware, and professional services. To replace, upgrade, and/or expand functionality of business-aligned systems to improve business processes and operations.
Total	\$3,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>
Council District 1	
Library	\$65,000
Parks and Recreation	\$245,000
Public Safety	\$100,000
Senior, Family, Community Center and Community Enhancements	\$240,000
Streets	\$350,000
Total	\$1,000,000
Council District 2	
Parks and Recreation	\$250,000
Senior, Family, Community Center and Community Enhancements	\$250,000
Streets	\$500,000
Total	\$1,000,000
Council District 3	
Library	\$100,000
Parks and Recreation	\$200,000
Public Safety	\$100,000
Senior, Family, Community Center and Community Enhancements	\$300,000
Streets	\$300,000
Total	\$1,000,000
Council District 4	
North Domingo Baca Pool & Aquatic Center	\$500,000
Parks and Recreation	\$150,000
Public Safety	\$100,000
Senior, Family, Community Center and Community Enhancements	\$80,000
Streets	\$170,000
Total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>
Council District 5	
Parks and Recreation	\$200,000
Public Safety	\$200,000
Senior, Family, Community Center and Community Enhancements	\$200,000
Streets	\$400,000
Total	\$1,000,000
Council District 6	
Senior, Family, Community Center and Community Enhancements	\$500,000
Streets	\$500,000
Total	\$1,000,000
Council District 7	
Library	\$200,000
Parks and Recreation	\$150,000
Public Safety	\$300,000
Senior, Family, Community Center and Community Enhancements	\$350,000
Total	\$1,000,000
Council District 8	
Library	\$50,000
Parks and Recreation	\$700,000
Public Safety	\$150,000
Senior, Family, Community Center and Community Enhancements	\$100,000
Total	\$1,000,000
Council District 9	
Parks and Recreation	\$400,000
Public Safety	\$100,000
Senior, Family, Community Center and Community Enhancements	\$100,000
Tijeras Arroyo Bio-zone/San Miguel Archaeological Site	\$400,000
Total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>Council District 1</i>		
Library	\$65,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 1.
Parks and Recreation	\$245,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, Bosque lands and trails that benefit District 1.
Public Safety	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 1.
Senior, Family, Community Center and Community Enhancements	\$240,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 1.
Streets	\$350,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>Council District 2</i>		
Parks and Recreation	\$250,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 2.
Senior, Family, Community Center and Community Enhancements	\$250,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 2.
Streets	\$500,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 2.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Council District 3</i>
Library	\$100,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 3.
Parks and Recreation	\$200,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, Bosque lands and trails that benefit District 3.
Public Safety	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 3.
Senior, Family, Community Center and Community Enhancements	\$300,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 3.
Streets	\$300,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 3.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Council District 4</i>
North Domingo Baca Pool & Aquatic Center	\$500,000	Plan, design, construct, furnish and equip a swimming pool at North Domingo Baca Park.
Parks and Recreation	\$150,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 4.
Public Safety	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 4.
Senior, Family, Community Center and Community Enhancements	\$80,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 4.
Streets	\$170,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 4.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Council District 5</i>
Parks and Recreation	\$200,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 5.
Public Safety	\$200,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 5.
Senior, Family, Community Center and Community Enhancements	\$200,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 5.
Streets	\$400,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 5.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Council District 6</i>
Senior, Family, Community Center and Community Enhancements	\$500,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 6.
Streets	\$500,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 6.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Council District 7</i>
Library	\$200,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, median and equipment for public libraries that will benefit Council District 7.
Parks and Recreation	\$150,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 7.
Public Safety	\$300,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 7.
Senior, Family, Community Center and Community Enhancements	\$350,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 7.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>Council District 8</i>
Library	\$50,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 8.
Parks and Recreation	\$700,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, Bosque lands and trails that benefit District 8.
Public Safety	\$150,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 8.
Senior, Family, Community Center and Community Enhancements	\$100,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 8.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
<i>Council District 9</i>		
Parks and Recreation	\$400,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, Bosque lands and trails that benefit District 9.
Public Safety	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 9.
Senior, Family, Community Center and Community Enhancements	\$100,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 9.
Tijeras Arroyo Bio-zone/San Miguel Archaeological Site	\$400,000	Plan, design, develop, equip, reconstruct, renovate, expand, repair, enhance, and otherwise improve infrastructure for the protection, security and study of the San Miguel Archaeological Site within the boundaries of the Tijeras Arroyo Bio-zone.
Total	\$1,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>3% for Energy Conservation Program</i>						
3% for Energy Conservation Program	\$4,200,000	\$4,200,000	\$4,500,000	\$5,100,000	\$5,100,000	\$23,100,000
Totals	\$4,200,000	\$4,200,000	\$4,500,000	\$5,100,000	\$5,100,000	\$23,100,000

Mandated Program/Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>3% for Energy Conservation Program</i>
3% for Energy Conservation Program	\$4,200,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
Total	\$4,200,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>2% for Open Space Land Acquisition</i>						
2% for Open Space Land Acquisition	\$2,800,000	\$2,800,000	\$3,000,000	\$3,400,000	\$3,400,000	\$15,400,000
Totals	\$2,800,000	\$2,800,000	\$3,000,000	\$3,400,000	\$3,400,000	\$15,400,000

Mandated Program/Set-Aside

<u>Project Title</u>	<u>2021</u>	<u>Scope</u>
		<i>2% for Open Space Land Acquisition</i>
2% for Open Space Land Acquisition	\$2,800,000	Reserve 2% of G.O. Bond Program for Open Space Land Acquisition.
Total	\$2,800,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>2029</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>1% for each Bond Purpose-Public Art</i>						
1% for each Bond Purpose-Public Art	\$1,400,000	\$1,400,000	\$1,500,000	\$1,700,000	\$1,700,000	\$7,700,000
Totals	\$1,400,000	\$1,400,000	\$1,500,000	\$1,700,000	\$1,700,000	\$7,700,000

Mandated Program/Set-Aside

Project Title

2021

Scope

1% for each Bond Purpose-Public Art

1% for each Bond Purpose-Public Art

\$1,400,000

As provided in the City's "Art in Municipal Places" ordinance, one percent of each bond purpose shall be provided for Public Art.

Total

\$1,400,000

CAPITAL PLAN

**Component Capital Improvement Plan (CCIP)
Consolidated Plan
Enterprise Funds
Metropolitan Redevelopment Fund**

Component Capital Improvement Plan (CCIP)

The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted revised impact fees for four infrastructure types on November 19, 2012 (F/S O-12-38).

- Roadway Facilities
- Storm Drain Facilities
- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities

The impact fee planning process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 10-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

Component Capital Improvement Plan (CCIP)

2012 through 2022

Roadway Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	98th Street, Colobell-Blake	\$3,200,000	
	Irving Blvd Widening, Unser-Rio Los Pinos	\$4,500,000	
	Paseo Del Norte Widening (II), Golf Course-Universe	\$9,300,000	
	St Joseph's, Coors-Atrisco	\$1,300,000	
	Tower Road, Unser-Coors	\$600,000	
	Universe Blvd, Paseo-Unser	\$5,000,000	
	Unser Blvd Widening (III), Paseo del Norte-Paradise	\$6,300,000	
	Blake/98th Intersection	\$1,000,000	
	Unser and Central Intersections	\$5,000,000	
	Alameda Blvd Widening, San Pedro to Louisiana	\$2,100,000	
	Alameda/Louisiana Intersection	\$500,000	
	Carmel/Holly and Barstow Intersection	\$400,000	
	Lomas/Louisiana Intersection	\$300,000	
	Menaul/Wyoming Intersection	\$300,000	
	Unser Blvd Widening (IV), Rainbow-Kimmick	\$785,000	
TOTAL ROADWAY FACILITIES		\$40,585,000	\$35,546,283
Storm Drain Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Far Northeast Service Area	La Cueva Channel Improvements (MAAMDP-C-4), Barstow-Ventura	\$1,000,000	
	Sub-Total: Far Northeast Service Area	\$1,000,000	
Northwest Service Area	Paseo Del Norte Storm Drain Improvements (PMDMP-B and C), Unser-escarpment	\$3,000,000	
	Unser Storm Drain Improvements, Rainbow-Paseo	\$2,000,000	
	Unser Storm Drain Improvements (PMDMP-A), Paseo-Paradise	\$2,000,000	
	Boca Negra Dam	\$2,500,000	
Sub-Total: Northwest Service Area		\$9,500,000	
Southwest Service Area	Tower Road Storm Drain, Unser-Coors	\$1,000,000	
	Sub-Total: Southwest Service Area	\$1,000,000	
Tijeras Service Area	Bank Stabilization on the Tijeras Arroyo within the City Limits (TDMP-3A and 7)	\$1,000,000	
	Sub-Total: Tijeras Service Area	\$1,000,000	
Total Storm Drain Facilities		\$12,500,000	\$6,929,582

Component Capital Improvement Plan (CCIP)

2012 through 2022

Park Facilities			
Service Area	Description	Est. Project Cost	Antic. Fee Funding
Southeast Service Area	Four Hills Park	\$525,000	
	Los Altos Swimming Pool Expansion	\$3,000,000	
	Manzano Mesa Park	\$1,020,000	
	New Day Park	\$500,000	
	Phil Chacon Park	\$500,000	
	Sunport Park	\$250,000	
	Korean War Veterans Park	\$500,000	
	Land Acquisition	\$500,000	
	New Park Development	\$3,000,000	
	Balduini Park	\$400,000	
	Crestview Heights Park	\$700,000	
	Veloport/BMX facility	\$250,000	
		Sub-Total: Southeast Service Area	\$11,145,000
Northeast Service Area	North Domingo Baca Park	\$2,500,000	
	Lafayette Park	\$175,000	
	Arroyo del Oso Park	\$1,000,000	
	Comanche North Park	\$1,000,000	
	San Antonio Corridor Park	\$500,000	
	Tanoan Corridor Park	\$700,000	
	Land Acquisition	\$200,000	
		Sub-Total: Northeast Service Area	\$6,075,000
Southwest Service Area	Silver Tree Park	\$1,400,000	
	El Rancho Grande Park	\$875,000	
	El Rancho Grande Unit 17 Park	\$2,500,000	
	Anderson Heights Park	\$700,000	
	Sunrise Terrace Park	\$861,000	
	Tower Pond Park	\$500,000	
	Westgate Community Park	\$1,000,000	
	Land Acquisition	\$500,000	
	New Park Development	\$1,000,000	
	Sub-Total: Southwest Service Area	\$9,336,000	\$2,428,272
Northwest Service Area	Ridgeview Village	\$700,000	
	Andalucia Park	\$850,000	
	Shawn McWethy Park	\$1,800,000	
	Creighton Park	\$2,300,000	
	Piedras Marcadas Dam Park	\$350,000	
	Vista Allegre Park	\$3,000,000	
	Ventana Ranch Community Park	\$1,000,000	
	Vista del Norte Park	\$5,000,000	
	Land Acquisition	\$1,000,000	
	New Park Development	\$2,000,000	
	Country Meadows Park	\$1,500,000	
	Ouray Off Leash Dog Area/Ladera Pond	\$800,000	
	Paradise Skies Park	\$1,000,000	
	Tuscany Park	\$1,000,000	
	Tres Placitas Park	\$600,000	
East Atrisco Park	\$900,000		
	Sub-Total: Northwest Service Area	\$23,800,000	\$6,164,912
	TOTAL PARK FACILITIES	\$50,356,000	\$12,398,872

Component Capital Improvement Plan (CCIP)

2012 through 2022

Open Space Land and Facilities		Est. Project Cost	Antic. Fee Funding
Service Area	Project Description		
City Wide	Land: Calabacillas Arroyo	\$1,500,000	
	Land: North Geologic Window	\$3,500,000	
	Land: Northern Sand Dunes	\$2,000,000	
	Land: North Rio Puerco Escarpment	\$23,000,000	
	Land: Volcano Cliffs/Volcano Heights Master Plan	\$3,750,000	
	Land: Cerro Colorado Volcano	\$2,250,000	
	Land: Southwest Mesa / "Ceja"	\$17,500,000	
	Land: South Rio Puerco Escarpment	\$5,850,000	
	Land: Southern Sand Dunes	\$1,350,000	
	Land: Tijeras Arroyo	\$3,750,000	
	Land: Tijeras Canyon	\$1,250,000	
	Fencing/Protection/Access Control	\$1,500,000	
	Atrisco Terrace Trails & Parking	\$250,000	
	Calabacillas Arroyo Facilities	\$200,000	
	Candelaria Farm	\$200,000	
	Equestrian Complex	\$250,000	
	Maloof Airfield	\$250,000	
	Northern Sand Dunes Trails & Parking	\$350,000	
	Petroglyph / West Mesa Trails & Parking	\$500,000	
	Piedras Marcadas Pueblo	\$1,000,000	
	Poblanos Fields	\$250,000	
	Shooting Range	\$1,000,000	
	Visitor Center	\$1,000,000	
	Hubbell Farm	\$200,000	
	Southwest Mesa / "Ceja" - Trails & Parking	\$200,000	
	Rio Grande Valley State Park Improvements	\$2,000,000	
	Elena Gallegos / Foothills	\$500,000	
	Tijeras Arroyo/Canyon Facilities	\$250,000	
	Manzano / Four Hills	\$250,000	
	Montessa Park	\$200,000	
Tres Pistolas/ East Mountains Facilities	\$200,000		
TOTAL OPEN SPACE LAND & FACILITIES		\$76,250,000	\$6,168,547

Component Capital Improvement Plan (CCIP)

2012 through 2022

Trail Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Central/Unser Gap	\$100,000	
	Unser Trail (Montano – Dellyne)	\$125,000	
	Unser Trail (McMahon – City Limits, Rio Rancho)	\$75,000	
	Unser Trail (McMahon – Bandelier)	\$100,000	
	Boca Negra Dam Trail (Around Dam)	\$187,500	
	Piedras Marcadas Trail	\$300,000	
	MRGCD Drain from Paseo del Norte along Coors to Eagle Ranch Rd	\$300,000	
	I-40 West Trail – Continue La Presa Dam to 98th St.	\$260,000	
	University Blvd Trail from Gibson to Rio Bravo	\$800,000	
	East I-40 Trail from 6th St. to University	\$500,000	
	Balloon Museum Dr. to Jefferson	\$100,000	
	North Diversion Channel Trail @ Paseo del Norte to Edith Connection	\$200,000	
	98th Tt. Gibson to Dennis Chavez	\$350,000	
	Skyview Trail	\$250,000	
	Ventana Ranch Community Park Trail (Around Dam)	\$300,000	
Escarpment Trail (Petroglyph National Monument)	\$60,000		
TOTAL TRAIL FACILITIES		\$4,007,500	\$675,549

Public Safety: Fire Facilities				
Service Area	Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	New Volcano Vista Fire Station	\$4,800,000	\$4,800,000	
	New SW Mesa Fire Station	\$5,053,000	\$5,053,000	
	Communications Center and Equipment*	\$2,350,000	\$705,000	
TOTAL FIRE FACILITIES		\$12,203,000	\$10,558,000	

*Fire share

Public Safety: Police Facilities				
Service Area	Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	Communications Center and Equipment*	\$3,975,000	\$1,192,500	\$1,092,500
	Land for Permanent Family Advocacy Center	\$1,280,476	\$1,280,476	\$1,280,476
	Acquire Firearms Training Solution (Simulator)	\$200,000	\$200,000	\$80,000
	Expand Communications Center Call Capacity	\$100,000	\$100,000	\$100,000
	SW Area Command Parking Lot Expansion	\$419,539	\$419,539	\$419,539
	NE Area Command Expansion/Parking	\$227,000	\$227,000	\$227,000
	Expansion of Fleet of Marked and Unmarked Veh.	\$500,000	\$500,000	\$0
TOTAL POLICE FACILITIES		\$6,702,015	\$3,919,515	\$3,199,515

*Police share

Consolidated Plan

2018-2022 Consolidated Plan Description, Objectives, and Budget

The Consolidated Plan establishes Albuquerque’s five-year programming and funding strategies for addressing the identified housing, public service, public facility, public improvement and economic development needs of some of the City’s most vulnerable populations. The 2018-2022 Consolidated Plan consists of a Housing Needs assessment including an assessment of the housing needs of the City’s homeless population and a discussion of the City’s Public Housing Inventory, a Housing Market Analysis, as well as discussions and analysis of the City’s Fair Housing issues, analysis of the housing and community development needs of the City’s “Special Needs” populations, an anti-poverty strategy, and a discussion of the Community Development Division’s geographic priorities.

Also included in the 2018-2022 Consolidated Plan is a five year budget for the planned expenditure of the City’s HUD Entitlement grants including monies from the HOME Investment Partnerships Grant Program (HOME), the Community Development Block Grant Program (CDBG) and the Emergency Solutions Grant Program (ESG). The Plan also includes how the Division plans to spend the City’s Workforce Housing Trust Fund (WFHTF) bond monies as well as a portion of the City’s general fund.

Priority Needs

1. Assessment of Fair Housing (AFH) Factor 1: Location and type of affordable housing
2. AFH Factor 2: Availability of affordable units in a range of sizes
3. AFH Factor 3: Availability, type, frequency and reliability of public transportation
4. AFH Factor 4: Availability of affordable, accessible units in a range of unit sizes
5. AFH Factor 5: Location of employment
6. AFH Factor 6: Location of proficient schools
7. AFH Factor 7: Access to safe neighborhoods
8. AFH Factor 8: Access to low poverty neighborhoods
9. AFH Factor 9: Community opposition
10. AFH Factor 10: Lack of private investment in specific neighborhoods
11. AFH Factor 11: Lack of assistance for housing accessibility modifications
12. AFH Factor 12: Private discrimination
13. AFH Factor 13: Lack of affordable integrated housing for individuals in need of supportive services
14. Need for homeownership assistance
15. Need for new/improved public facilities and infrastructure
16. Need for public services
17. Need for economic opportunity for Low Income Residents

Consolidated Plan

2018-2022 Planned Expenditures by Category, Needs, Funds, and Goals

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing Development – Rental (AFH Goals 1 & 4)	2018	2022	Affordable Housing	Investment Areas Investment & Reinvestment Areas	Priority Needs 1-10, 12-13	CDBG: \$2,000,000 HOME: \$6,666,981 WFHTF: \$11,565,154	Rental units constructed/Household housing units: 120 <i>(in high opportunity areas)</i> Rental units constructed/Household housing units: 60 <i>(permanent supportive housing)</i> Other: 1 (Revised Policy Based Ranking Matrix) Other: 1 (Meet with MFA to discuss QAP) Other: 1 (Focus group for SP-10 Geographic Priorities) Other: 5 (CHDO Operating)
	Description: Address disproportionate housing needs, the needs of residents living in racially and ethnically concentrated areas of poverty and facilitate access to low poverty areas by: 1) Increasing affordable housing options in high opportunity areas, which may be defined as near public transit, low crime areas, areas with proficient elementary schools and areas with employment opportunities; 2) Increasing the percentage of affordable accessible units in new housing developments from five percent to seven percent; and 3) Increasing housing available to the City's most vulnerable residents, including people with severe mental illness, bad credit ratings, eviction history and criminal records. Provide HOME funds for CHDO Operating Assistance.							
2	Affordable Housing Preservation – Rental (AFH Goals 1 & 10)	2018	2022	Affordable Housing	Investment & Reinvestment Areas Reinvestment Areas	Priority Needs 1 and 8	CDBG: \$5,000,000 HOME: \$2,000,000	Rental units rehabilitated/ Household housing units: 250 <i>(in areas in need of reinvestment)</i> Other: 1 <i>(Collaborative joint Choice Neighborhoods Planning Grant application)</i>
	Description: Incentivize investment of affordable housing funds for rehabilitation and/or preservation of existing units. To address disparities in access to opportunity identified in the Assessment of Fair Housing, the City and the Albuquerque Housing Authority shall investigate new funding sources to bring into Albuquerque for housing and neighborhood revitalization.							

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Affordable Housing Preservation – Ownership (AFH Goal 2)	2018	2022	Affordable Housing	Citywide Investment	Priority Need 11	CDBG: \$3,693,969	Homeowner Housing Rehabilitated: 1,000 household housing units
Description: Address disproportionate housing needs of disabled residents through expansion of the number of low and moderate-income senior or disabled homeowners receiving disability retrofit modifications. Investments made pursuant to this goal shall provide funds for minor, major and emergency rehabilitation of owner-occupied dwelling units.								
4	Affordable Homeownership Assistance	2018	2022	Affordable Housing	Citywide Investment	Priority Need 14	CDBG: \$3,600,000	Direct Financial Assistance to Homebuyers: 150 households assisted
Description: Address homeownership rates in older neighborhoods that have experienced disinvestment and provide financial mechanisms to support homeownership for low- and moderate-income families. Such mechanisms include down payment assistance in the form of silent second mortgages with favorable deferred terms that have the effect of reducing the principal balance of the primary mortgage in order to create an affordable payment. Programs funded under this goal may connect prospective buyers with community partner financial institutions that are able to offer favorable financing terms. Prospective homebuyers will also receive services including counseling and financial literacy to impart budgeting skills and to encourage savings for home maintenance and emergency repairs.								

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Homelessness Intervention and Rapid Rehousing (AFH Goal 4 and 16)	2018	2022	Affordable Housing	Citywide Investment	Priority Needs 12, 13 and 16	CDBG: \$2,844,948 HOME: \$6,573,500 ESG: \$1,654,480 Gen. Fund: \$14,774,309	Tenant-based rental assistance / Rapid Rehousing: 4,600 households Public service activities other than Low/Moderate Income Housing Benefit: 3,875 people Homelessness Prevention (Eviction Prevention): 1,500 people Homeless Person Overnight Shelter: 84,695 people Other: 1 (<i>Focus group meeting with AHH, AA & others</i>)
Description: Increase housing available to the City’s most vulnerable residents, including people with severe mental illness, bad credit ratings, eviction histories and criminal records through Tenant Based Rental Assistance. Projects under this category work to increase services for “at-risk” populations by providing public services for homeless persons, such as emergency shelter services, transitional housing opportunities and permanent supportive housing opportunities, along with integrated services to maintain housing stability, including but not limited to health care, mental health care, counseling, case management, and meal assistance.								
6	Fair Housing Services (AFH Goal 3)	2018	2022	Affordable Housing	Citywide Investment	Priority Needs 1, 10 and 12	General Fund: \$425,000	Public service activities other than Low/Moderate Income Housing Benefit: 3,750 people Other: 11 (<i>one MOU and 10 trainings</i>)
Description: Address fair housing discrimination in the private and public sector through expansion of the City’s community outreach and educational efforts regarding fair housing discrimination by entering into an MOU with the City of Albuquerque Office of Equity and Inclusion to provide education and training sessions (two per year). Address the need for landlord-tenant information and mediation services in the community so that residents occupying or seeking rental housing as well as property owners and management companies understand their rights and responsibilities under the law.								
7	Services for Children and Youth	2018	2022	Non-Housing Community Development	Citywide Investment	Priority Need 16	CDBG: \$500,000 General Fund: \$100,000	Public service activities other than Low/Moderate Income Housing Benefit: 500 people
Description: Provide early child development services and childcare services to benefit low- and moderate-income working families. Provide youth with appropriate health, fitness, recreational, educational and other services to support the emotional and developmental well-being of children and youth from low- and moderate-income families.								

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Services for Senior Citizens	2018	2022	Non-Housing Community Development	Citywide Investment	Priority Need 16	CDBG: \$600,000	Public service activities other than Low/Moderate Income Housing Benefit: 8,500 people
<p>Description: Provide seniors, including the frail elderly, with quality supportive services so elderly residents can live as independently as possible. Projects to be funded under this goal include, but are not limited to, nutrition services such as congregate meals for ambulatory seniors and home-delivered meals for homebound seniors.</p>								
9	Services for Low Income Residents including Special Needs Populations	2019	2022	Non-Housing Community Development	Citywide Investment	Priority Need 16	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 people
<p>Description: Provide services for low income residents including residents with special needs that may include persons with physical and mental disabilities, persons who are mentally ill, persons with alcohol and drug addictions, victims of domestic violence, and persons with HIV/AIDS.</p>								
10	Public Facilities and Infrastructure	2018	2022	Non-Housing Community Development	Investment Areas Investment & Reinvestment Areas Citywide Investment	Priority Need 15	CDBG: \$7,750,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 150,000 people
<p>Description: Improve City public facilities, including community centers, senior or multi-generational centers, fire stations and equipment and other public buildings, and improve City infrastructure, including sidewalks, curb ramps, pedestrian crossings, signals and street lighting to benefit low- and moderate-income residents or those presumed under HUD regulations to be low- and moderate-income such as the elderly and severely disabled adults.</p>								

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Economic Opportunity Programs	2019	2022	Non-Housing Community Development	Citywide	Priority Need 17	CDBG: \$150,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 people
<p>Description: Promote individual and household stability by increasing access to economic opportunity and combating poverty for low- and moderate-income residents through education, employment assistance, vocational and workforce training programs, financial literacy and banking/lending assistance.</p>								
12	Program Admin	2018	2022	Non-Housing Community Development	Citywide	All	CDBG: \$4,483,080 HOME: \$1,227,995 ESG: \$134,075	Other: 5
<p>Description: Provide for the administration of HUD Community Planning and Development programs over the five year period of the Consolidated Plan.</p>								

Enterprise Fund Summary

Albuquerque International Sunport

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Taxiway B reconstruction			457,571	9,151,417						
Taxiway A-1 hold line relocation		508,750								
Taxiway C Fillet Reduction		294,370								
Taxiway F6 (new taxiway)	2,120,880									
Taxiway E reconstruction	10,297,200	4,854,369	3,487,605							
Perimeter road reconstruction	2,350,500	2,350,500								
VALE remote ground power	239,058									
Purchase of new fire/rescue equip		3,819,399								
Terminal Building perimeter concrete reconstruction		2,820,000								
General aviation heavy apron				222,122	1,595,826					
East RON apron		471,298	9,425,959							
West ramp reconstruction		4,620,605								
South apron island A3		123,000								
Runway incursion mitigation airfield		5,000,000								
Core terminal building improvements	10,252,483									
Access control improvements	2,160,000	4,000,000								
Auto walk/powerwalk replacement	482,000									
New Federal Inspection Station								3,000,000	12,000,000	
Post Security Improvements	500,000	10,000,000	5,000,000							
Administration office remodel	2,000,000									
Temporary Federal Inspection Stat	1,000,000									
Kuba Door	900,000									
Baggage screening improvements		4,000,000								
Prkg structure lightning protection	1,061,000									
SW employee parking lot upgrade	1,500,000									
Parking software upgrade	1,500,000									
Airport system sustainability project		3,234,000								
Removal/remediation of fuel farms	515,000									
Sunport One		10,000,000								
RAC canopy project		2,000,000								
RAC solar project		2,000,000								
Concession Program			10,000,000	48,000,000						
Cargo Facility			20,000,000							
Property acquisition									4,000,000	2,000,000
Airfield maintenance set aside				5,000,000	5,000,000	5,000,000	5,000,000	5,000,000		
Terminal maintenance set aside				5,000,000	5,000,000	5,000,000	5,000,000	5,000,000		
Double Eagle II Airport										
Runway 17-35 Taxiway B Rehab			228,785							
Master plan update	5,000									
Construct helicopter apron				333,183						
Runway 4-22 rehabilitation		235,649								
Taxiway A1-B1 relocation	2,249,110									
Perimeter fence upgrade	435,922									
Airfield lighting upgrade		265,000								
Snow removal equipment	252,000									
Annual maintenance, 2019-2023	10,680	10,368	10,067	9,773	9,489					
North access road rehabilitation	3,478,000									
Hangar lease facility	1,530,000	1,530,000								
DEII radio tower equip/replacement	113,000									
Total	44,951,833	62,137,308	48,609,987	67,716,495	11,605,315	10,000,000	10,000,000	13,000,000	16,000,000	2,000,000

Enterprise Fund Summary

Solid Waste Management

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Heavy Equipment	500,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Refuse Facility Replacement/Repair	500,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Computer Equipment	700,000	700,000	700,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Cerro Colorado New Cell Construction & Methane Gas Collection System	1,000,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Landfill Remediation (EH)	1,299,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Automated Collection System (Carts)	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Collection Bins (Commercial)	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Alternative Landfills	214,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000
Sub-Total	5,413,000	10,420,000	10,420,000	10,220,000						
<i>Special Projects:</i>										
Edith Office & Maint Shop Planning & Design	500,000									
Edith Maint Shop Construction (Phase I) *	15,160,000	15,160,000								
Edith Office Construction (Phase II) *		13,340,000	13,340,000							
Transfer Center Planning & Design		1,500,000								
Transfer Center Land	2,000,000									
Transfer Center Construction			10,700,000							
West-Side Maintenance Shop			1,000,000							
Total	23,073,000	40,420,000	35,460,000	10,220,000						

* Phase I and Phase II construction costs include \$7M contingency costs

Metropolitan Redevelopment Fund 275

Consistent with the requirements of the CIP Ordinance, following is a summary of planned expenditures from the Metropolitan Redevelopment Fund 275.

Five Year Projections	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Totals
MR AREAS						
Highland Central	\$0	\$0	\$0	\$0	\$0	\$0
West Central	\$0	\$18,000	\$0	\$0	\$0	\$18,000
Barelas	\$50,000	\$50,000	\$19,000	\$0	\$0	\$119,000
Downtown	\$70,000	\$50,000	\$0	\$0	\$0	\$120,000
Property Mgmt	\$250,000	\$250,000	\$250,000	\$250,000	\$189,000	\$1,189,000
Other Projects/Costs	\$20,000	\$20,000	\$0	\$0	\$0	\$40,000
GENFD/ADS	\$159,000	\$100,000	\$100,000	\$100,000	\$100,000	\$559,000
TOTALS	\$549,000	\$488,000	\$369,000	\$350,000	\$289,000	\$2,045,000

STATISTICAL INFORMATION

City of Albuquerque, New Mexico
Principal Employers
Current Year and Ten Years Ago

		2020		2010			
Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment	Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment
Albuquerque Public Schools	14,811	1	4.03%	University of New Mexico	15,435	1	4.30%
Presbyterian	14,000	2	3.81%	Albuquerque Public Schools	14,000	2	3.90%
Sandia National Labs	12,469	3	3.39%	Kirtland Air Force Base (Civilian)	10,823	3	3.02%
City of Albuquerque	6,217	4	1.69%	Sandia National Labs	8,730	4	2.43%
Kirtland Air Force Base (Civilian)	5,787	5	1.57%	Presbyterian	7,315	5	2.04%
University of New Mexico (1)	4,907	6	1.33%	City of Albuquerque	6,072	6	1.69%
State of New Mexico	4,514	7	1.23%	State of New Mexico	5,605	7	1.56%
Kirtland Air Force Base (Military)	4,387	8	1.19%	UNM Hospital	4,595	8	1.28%
UNM Hospital (1)	3,778	9	1.03%	Lovelace Health System	3,400	9	0.95%
Veterans Hospital	3,153	10	0.86%	Intel Corporation	3,300	10	0.92%
	<u>74,023</u>		<u>20.12%</u>		<u>79,275</u>		<u>22.11%</u>
Total							

(1) UNM changed their reporting and student employment is no longer reported in their fact book. This accounted for nearly 10,000 employees in 2014 for the Hospital and Main Campus.

Source: Listed Employers

City of Albuquerque, New Mexico
 Economic Statistics
 Last Ten Fiscal Years

Fiscal Year	City of Albuquerque Population(1)	Metropolitan Statistical Area							Unemployment Rate*
		MSA Population(1)	Personal Income Billions \$	Per Capita Personal Income \$	Civilian Labor Force	Civilian Employment	Average Wage/Salary Per Job \$		
2011	545,852	896,838	32.0	35,609	423,029	390,423	41,367	7.7%	
2012	551,338	900,368	32.4	35,950	418,913	387,789	41,977	7.4%	
2013	554,449	902,083	32.0	35,354	416,945	388,150	41,941	6.9%	
2014	556,239	902,069	33.9	37,466	415,767	387,769	42,910	6.7%	
2015	556,971	903,489	35.3	38,924	417,178	390,976	43,678	6.3%	
2016	557,448	906,877	36.6	40,241	419,939	394,484	44,298	6.1%	
2017	559,277	910,726	37.3	40,912	423,929	398,698	44,978	6.0%	
2018	558,545	914,947	38.9	42,469	427,940	406,739	45,046	5.0%	
2019	560,218	918,018	40.4	43,986	432,542	412,475	46,748	4.6%	
2020	560,513	NA	NA	NA	418,967	367,894	NA	12.2%	

Sources:

Income from Bureau of Economic Analysis-except where noted- based on calendar year

Population from Census Bureau

Labor Force Employment and Unemployment from Bureau of Labor Statistics

* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(1) US Census 2019 estimate

NA - Not Available

City of Albuquerque, New Mexico
Demographic Statistics

Schedule 19

	<u>Number</u>	<u>Percent</u>
<u>School Enrollment (1)</u>		
<u>Albuquerque School District</u>		
Total persons enrolled in school	138,119	100.00%
Elementary schools (including Kindergarten)	38,758	28.06%
Mid-high schools	18,099	13.10%
High schools	23,252	16.83%
Private, alternative, and parochial schools	12,277	8.89%
Community College of New Mexico - Central NM Community College	23,553	17.05%
University of New Mexico - Albuquerque Campus	22,180	16.06%
Percent completed High School		70.1%

<u>Household by Type (2)</u>		
<u>Albuquerque City</u>		
Total households	227,179	100.0%
Married-couple family	82,584	36.4%
with children under 18 years	29,117	12.8%
Cohabiting couple family	17,601	7.7%
with children under 18 years	5,480	2.4%
Male householder, no spouse present	52,757	23.2%
with children under 18 years	3,609	1.6%
Female householder, no spouse present	74,237	32.7%
with children under 18 years	16,435	7.2%
Average household size	2.44	
Average family size	3.22	

<u>Housing Characteristics (2)</u>		
<u>Albuquerque City</u>		
Total housing units	247,716	100.0%
Occupied housing units	227,179	91.71%
Owner-occupied housing units	136,568	55.13%
Renter-occupied housing units	90,611	36.58%
Vacant housing units	20,537	8.29%

<u>Medians (2)</u>	
<u>Albuquerque City</u>	
Population median age	37.3
Family median income	\$69,071
Monthly median housing cost - mortgage	\$1,346
Monthly housing cost - renting	\$457

<u>National Comparison of Selected Characteristics (3)</u>		
<u>Statewide comparing to nationwide</u>		
Population living below the poverty level - NM	2	18.8%
Children under 18 years below poverty level - NM	3	25.3%
	<u>National Rank</u>	<u>Percent</u>
Households with one or more people under 18 (2)	37	29.2%
Population 18 years and older who are veterans	18	8.4%
Population 25 years and older who have completed high school	48	85.9%
Population 25 years and older how have completed a Bachelor's degree	41	27.7%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	22	12.2%

(1) New Mexico Department of Education
(2) 2019 American Community Survey 1-Year Estimates (U.S. Census Bureau)
(3) 2018 SAIPE estimates

Employment and Income for Albuquerque and Similar Size MSAs

	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
Total	378	302	316	284	370	146,517
Education and Health Services	65.4	43.6	47.3	51.2	66.4	23,355.0
Financial Activities	17.7	18.8	13.1	12.4	18.1	8,840.0
Government	72.5	52.4	68.3	34.3	64.4	21,717.0
Information	4.9	5.2	4.7	13.8	4.9	2,743.0
Leisure and Hospitality	38.8	36.8	36.6	23.2	39.6	15,329.0
Manufacturing	16.2	12.1	16.3	21.2	27.9	12,389.0
Other Services	11.0	17.6	8.4	6.1	12.9	5,710.0
Professional and Business Services	62.6	51.3	35.8	45.4	46.1	20,946.0
Trade, Transportation, and Utilities	61.6	44.7	67.0	49.0	68.7	27,263.0
Mining, Logging, and Construction	26.9	19.2	18.6	27.3	20.5	8,225.0

Share of Employment by Industry

Total Nonfarm	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Education and Health Services	17.3%	14.5%	15.0%	18.0%	18.0%	15.9%
Financial Activities	4.7%	6.2%	4.1%	4.4%	4.9%	6.0%
Government	19.2%	17.4%	21.6%	12.1%	17.4%	14.8%
Information	1.3%	1.7%	1.5%	4.9%	1.3%	1.9%
Leisure and Hospitality	10.3%	12.2%	11.6%	8.2%	10.7%	10.5%
Manufacturing	4.3%	4.0%	5.2%	7.5%	7.6%	8.5%
Other Services	2.9%	5.8%	2.7%	2.1%	3.5%	3.9%
Professional and Business Services	16.6%	17.0%	11.3%	16.0%	12.5%	14.3%
Trade, Transportation, and Utilities	16.3%	14.8%	21.2%	17.3%	18.6%	18.6%
Mining, Logging, and Construction	7.1%	6.4%	5.9%	9.6%	5.5%	5.6%

Unemployment Rates

	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
May-14	6.1	5.8	6.4	3.2	5.8	6.3
May-15	6.1	4.5	5.1	3.2	5.3	5.6
May-16	5.6	3.4	4.5	3.0	5.0	4.8
May-17	5.3	2.6	4.5	2.7	4.4	4.4
May-18	4.0	3.2	4.0	2.5	4.0	3.8
May-19	4.4	2.8	3.4	2.3	4.4	3.7
May-20	10.3	11.3	13.2	5.6	10.4	13.3
May-21	7.0	5.8	6.4	2.3	6.7	5.8

	Incomes From 2019 American Community Survey (5 year estimate)					
Median Household Income	\$55,567	\$70,527	\$48,542	\$77,127	\$44,365	\$65,712
Household Share of U.S.	85%	107%	74%	117%	68%	100%
Median Family Income	\$66,550	\$84,717	\$54,147	\$95,164	\$57,623	\$80,944
Family Share of U.S.	82%	105%	67%	118%	71%	100%

APPROVED LEGISLATION

CITY of ALBUQUERQUE

TWENTY FOURTH COUNCIL

COUNCIL BILL NO. C/S R-21-147 ENACTMENT NO. R-2021-0216

SPONSORED BY: Klarissa J. Peña

1 RESOLUTION

2 APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY OF
3 ALBUQUERQUE FOR FISCAL YEAR 2022, BEGINNING JULY 1, 2021 AND
4 ENDING JUNE 30, 2022; ADJUSTING FISCAL YEAR 2021 APPROPRIATIONS;
5 AND APPROPRIATING CAPITAL FUNDS.

6 WHEREAS, the Charter of the City of Albuquerque requires the Mayor to
7 formulate the annual operating budget for the City of Albuquerque; and

8 WHEREAS, the Charter of the City of Albuquerque requires the Council to
9 approve or amend and approve the Mayor's budget; and

10 WHEREAS, appropriations for the operation of the City government must be
11 approved by the Council.

12 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
13 ALBUQUERQUE:

14 Section 1. That the amount of \$59,543,000 is hereby reserved as the
15 Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2022. In
16 addition, the amount of \$1,500,000 is reserved for a potential runoff election. In
17 the event that the runoff is necessary, \$1,500,000 is hereby unreserved and a
18 contingent appropriation is made to the Office of the City Clerk Program to pay
19 for the expenses of the runoff election. In the event that the runoff election does
20 not happen, \$1,500,000 is hereby unreserved and will fall to fund balance.

21 Section 2. That the following amounts are hereby appropriated to the
22 following programs for operating City government during Fiscal Year 2022:

23 GENERAL FUND – 110

24 Animal Welfare Department

25 Animal Care Center 13,612,000

26 Arts and Culture Department

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[Bracketed/Strikethrough Material] - Deletion

[Bracketed/Underscored Material] - New
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1	Biological Park	15,946,000
2	CIP Bio Park	462,000
3	Community Events	4,293,000
4	Explora	1,804,000
5	Museum	3,941,000
6	Museum-Balloon	1,583,000
7	Public Arts and Urban Enhancement	629,000
8	Public Library	14,506,000
9	Strategic Support	3,328,000
10	Chief Administrative Officer Department	
11	Chief Administrative Office	2,205,000
12	City Support Functions	
13	Dues and Memberships	504,000
14	Early Retirement	7,000,000
15	GRT Administration Fee	5,073,000
16	Joint Committee on Intergovernmental Legislative Relations	230,000
17	Open and Ethical Elections	711,000
18	Transfer to Other Funds:	
19	Capital Acquisition Fund (305)	3,800,000
20	Lodgers Tax / Hospitality Fee Funds (220, 221)	1,192,000
21	Operating Grants Fund (265)	6,000,000
22	Sales Tax Refunding D/S Fund (405)	9,767,000
23	Vehicle/Equipment Replacement Fund (730)	400,000
24	Civilian Police Oversight Agency	
25	Civilian Police Oversight Agency	1,709,000
26	Community Safety Department	
27	Strategic Support	7,742,000
28	Council Services Department	
29	Council Services	5,740,000
30	Economic Development Department	
31	Convention Center / ASC	2,231,000
32	Economic Development	2,528,000
33	Economic Development Investment	473,000

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1	International Trade	197,000
2	Office of MRA	913,000
3	Transfer to Other Funds:	
4	Metro Redevelopment Fund (275)	15,000
5	Environmental Health Department	
6	Consumer Health	1,610,000
7	Environmental Services	712,000
8	Strategic Support	1,310,000
9	Urban Biology	568,000
10	Family and Community Services Department	
11	Affordable Housing	6,983,000
12	Of this amount, \$250,000 shall be allocated to Albuquerque Street Connect for	
13	supportive housing vouchers administration.	
14	Child and Family Development	6,616,000
15	Community Recreation	12,101,000
16	Educational Initiatives	2,977,000
17	Emergency Shelter	6,099,000
18	GMC Gateway Operations	4,100,000
19	Health and Human Services	4,255,000
20	Of this amount, \$180,000 is a non-recurring allocation for the purpose of	
21	providing a Social Services Helpline, "768-HELP". In the event that the	
22	Department does not enter into an agreement with a contractor to provide such	
23	services by December 31, 2021; the funds shall be transferred into the Capital	
24	Acquisition Fund (305) to supplement funding for the Homeless Encampment	
25	project.	
26	Homeless Support Services	3,409,000
27	Mental Health	3,977,000
28	Strategic Support	3,251,000
29	Substance Abuse	3,209,000
30	Violence Intervention	1,007,000
31	Youth Gang Contracts	218,000
32	Finance and Administrative Department	
33	Accounting	4,035,000

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1	Financial Support Services	1,228,000
2	Office of Management and Budget	1,146,000
3	Purchasing	1,742,000
4	Strategic Support	1,313,000
5	Treasury	1,253,000
6	Fire Department	
7	Dispatch	5,625,000
8	Emergency Response / Field Op	72,011,000
9	Emergency Services	3,116,000
10	Fire Prevention / FMO	5,868,000
11	Headquarters	3,709,000
12	Logistics / Planning	3,149,000
13	Office of Emergency Management	426,000
14	Training	2,503,000
15	Human Resources Department	
16	B/C/J/Q Union Time	131,000
17	Personnel Services	6,111,000
18	Legal Department	
19	Legal Services	7,024,000
20	Office of Equity and Inclusion	913,000
21	Mayor's Office	
22	Mayor's Office	1,137,000
23	Municipal Development Department	
24	City Buildings	16,521,000
25	Construction	2,009,000
26	Design Recovered CIP	1,774,000
27	Design Recovered Storm	3,047,000
28	Gibson Medical Center	3,500,000
29	Real Property	919,000
30	Special Events Parking	19,000
31	Storm Drainage	3,194,000
32	Strategic Support	2,802,000
33	Streets	5,627,000

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1	Street Services	15,172,000
2	Transfer to Other Funds:	
3	City/County Building Fund (290)	13,427,000
4	Gas Tax Road Fund (282)	1,329,000
5	Parking Operating Fund (641)	675,000
6	Stadium Operating Road Fund (691)	1,498,000
7	Office of the City Clerk	
8	Administrative Hearing Office	405,000
9	Office of the City Clerk	2,401,000
10	Open and Ethical	90,000
11	Office of Inspector General	
12	Office of Inspector General	571,000
13	Office of Internal Audit and Investigations	
14	Internal Audit	957,000
15	Parks and Recreation Department	
16	Aquatic Services	7,509,000
17	CIP Funded Employees	2,682,000
18	Golf	4,605,000
19	Open Space Management	5,294,000
20	Parks Management	19,893,000
21	Recreation	4,775,000
22	Strategic Support	1,470,000
23	Transfer to Other Funds:	
24	Capital Acquisition Fund (305)	100,000
25	Planning Department	
26	Code Enforcement	3,210,000
27	One Stop Shop	8,230,000
28	Strategic Support	2,802,000
29	Urban Design and Development	1,919,000
30	Transfer to Other Funds:	
31	Refuse Disposal Operating Fund (651)	463,000
32	Police Department	
33	Administrative Support	18,040,000

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[Bracketed/Strikethrough Material] - Deletion

1	Investigative Services	47,287,000
2	Neighborhood Policing	108,469,000
3	Off-Duty Police Overtime	1,800,000
4	Office of the Superintendent	16,408,000
5	Prisoner Transport	2,548,000
6	Professional Accountability	28,044,000
7	Senior Affairs Department	
8	Basic Services	817,000
9	Strategic Support	2,627,000
10	Well Being	5,951,000
11	Transfer to Other Funds:	
12	Senior Services Provider Fund (250)	600,000
13	Technology and Innovation Department	
14	Citizen Services	3,874,000
15	Data Management for APD	835,000
16	Information Services	12,281,000
17	Transit Department	
18	Transfer to Transit Operating Fund (661)	22,675,000
19	Of this amount, \$3,000,000 is a non-recurring allocation for the purpose of	
20	continuing a Free Fare program for ABQRide through June 30, 2022.	
21	<u>COMMUNITY DEVELOPMENT FUND – 205</u>	
22	Family and Community Services Department	
23	Community Development Block Grant	9,510,000
24	<u>FIRE FUND - 210</u>	
25	Fire Department	
26	State Fire Fund	2,438,000
27	Transfer to Other Funds:	
28	Fire Debt Service Fund (410)	239,000
29	<u>LODGERS' TAX FUND - 220</u>	
30	Finance and Administrative Services Department	
31	Lodgers' Promotion	5,659,000
32	Transfer to Other Funds:	
33	General Fund (110)	513,000

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1	Sales Tax Refunding D/S Fund (405)	7,298,000
2	<u>HOSPITALITY FEE FUND - 221</u>	
3	Finance and Administrative Services Department	
4	Lodgers' Promotion	1,226,000
5	Transfer to Other Funds:	
6	Capital Acquisition Fund (305)	73,000
7	Sales Tax Refunding D/S Fund (405)	1,153,000
8	<u>CULTURE AND RECREATION PROJECTS FUND – 225</u>	
9	Cultural Services Department	
10	Balloon Center Projects	8,000
11	Community Events Projects	63,000
12	Museum Projects	182,000
13	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235</u>	
14	Cultural Services Department	
15	BioPark Projects	2,500,000
16	<u>AIR QUALITY FUND - 242</u>	
17	Environmental Health Department	
18	Operating Permits	2,201,000
19	Vehicle Pollution Management	1,415,000
20	Transfer to Other Funds:	
21	General Fund (110)	323,000
22	<u>SENIOR SERVICES PROVIDER FUND – 250</u>	
23	Senior Affairs Department	
24	CDBG Services	119,000
25	Senior Services Provider	7,722,000
26	Transfer to Other Funds:	
27	General Fund (110)	553,000
28	<u>METROPOLITAN REDEVELOPMENT FUND - 275</u>	
29	Planning Department	
30	Railyard Redevelopment	15,000
31	<u>LAW ENFORCEMENT PROTECTION PROJECTS FUND - 280</u>	
32	Police Department	
33	Crime Lab Project	50,000

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1	Law Enforcement Protection Act	530,000
2	Law Enforcement Protection Act - Aviation	20,000
3	Transfer to Other Funds:	
4	General Fund (110)	100,000
5	<u>GAS TAX ROAD FUND - 282</u>	
6	Municipal Development Department	
7	Street Services	6,149,000
8	Transfer to Other Funds:	
9	General Fund (110)	248,000
10	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
11	Municipal Development Department	
12	City/County Building	14,271,000
13	Transfer to Other Funds:	
14	General Fund (110)	86,000
15	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
16	City Support Functions	
17	Sales Tax Refunding Debt Service	25,159,000
18	<u>FIRE DEBT SERVICE FUND - 410</u>	
19	Fire Department	
20	Debt Service	239,000
21	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
22	City Support Functions	
23	General Obligation Bond Debt Service	88,706,000
24	<u>AVIATION OPERATING FUND – 611</u>	
25	Aviation Department	
26	Management & Professional Support	6,548,000
27	Operations, Maintenance and Security	33,814,000
28	Transfers to Other Funds:	
29	Airport Capital and Deferred Maintenance (613)	23,000,000
30	General Fund (110)	3,125,000
31	<u>AVIATION REVENUE BOND DEBT SERVICE FUND – 615</u>	
32	Aviation Department	
33	Debt Service	1,753,000

1 **PARKING FACILITIES OPERATING FUND – 641**

2 **Municipal Development Department**

3 **Parking Services** 4,273,000

4 **Transfers to Other Funds:**

5 **General Fund (110)** 585,000

6 **REFUSE DISPOSAL OPERATING FUND – 651**

7 **Solid Waste Management Department**

8 **Administrative Services** 8,419,000

9 **Clean City** 12,276,000

10 **Collections** 24,320,000

11 **Disposal** 12,883,000

12 **Maintenance - Support Services** 6,479,000

13 **Transfers to Other Funds:**

14 **General Fund (110)** 7,472,000

15 **Refuse Disposal Capital Fund (653)** 11,846,000

16 **Refuse Disposal Debt Service Fund (655)** 2,816,000

17 **A contingent appropriation is made based upon the cost of fuel exceeding \$2.30**
18 **per gallon during FY/22 in the Refuse Disposal Operating fund (651). Fuel**
19 **appropriations for Administrative Services, Clean City, Collections, Disposal, and**
20 **Maintenance – Support Services programs will be increased up to the additional**
21 **fuel surcharge revenue received at fiscal year-end.**

22 **REFUSE DISPOSAL OPERATING FUND – 655**

23 **Solid Waste Management Department**

24 **Debt Service** 1,971,000

25 **TRANSIT OPERATING FUND – 661**

26 **Transit Department**

27 **ABQ Rapid Transit** 2,157,000

28 **ABQ Ride** 27,806,000

29 **Facility Maintenance** 2,308,000

30 **Paratransit Services** 4,964,000

31 **Special Events** 237,000

32 **Strategic Support** 3,431,000

33 **Transfer to Other Funds:**

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1	General Fund (110)	4,895,000
2	Refuse Disposal Operating Fund (651)	150,000
3	Transit Capital Fund (665)	2,836,000
4	Transit Grants Fund (663)	482,000
5	<u>SPORTS STADIUM OPERATING FUND – 691</u>	
6	Municipal Development Department	
7	Stadium Operations	1,105,000
8	Transfer to Other Funds:	
9	General Fund (110)	31,000
10	Stadium Debt Service Fund (695)	1,027,000
11	<u>SPORTS STADIUM DEBT SERVICE FUND – 695</u>	
12	Municipal Development Department	
13	Debt Service	940,000
14	<u>RISK MANAGEMENT FUND – 705</u>	
15	Finance and Administrative Services Department	
16	Risk - Fund Administration	1,193,000
17	Risk - Safety Office	2,100,000
18	Risk - Tort and Other	2,854,000
19	Risk - Workers' Comp	2,540,000
20	WC/Tort and Other Claims	29,279,000
21	Transfers to Other Funds:	
22	General Fund (110)	943,000
23	Human Resources Department	
24	Unemployment Compensation	1,531,000
25	Employee Equity	503,000
26	<u>GROUP SELF-INSURANCE FUND - 710</u>	
27	Human Resources Department	
28	Group Self Insurance	92,317,000
29	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	
30	Finance and Administrative Services Department	
31	Materials Management	663,000
32	Transfers to Other Funds:	
33	General Fund (110)	325,000

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1	<u>FLEET MANAGEMENT FUND - 725</u>	
2	Finance and Administrative Services Department	
3	Fleet Management	11,836,000
4	Transfer to Other Funds:	
5	General Fund (110)	655,000
6	<u>VEHICLE / EQUIPMENT REPLACEMENT FUND – 730</u>	
7	Technology and Innovation Department	
8	Computers	400,000
9	<u>EMPLOYEE INSURANCE FUND - 735</u>	
10	Human Resources Department	
11	Insurance and Administration	7,619,000
12	Transfer to Other Funds:	
13	General Fund (110)	115,000
14	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
15	Technology and Innovation Department	
16	City Communications	10,874,000
17	Transfer to Other Funds:	
18	Transfer to General Fund (110)	237,000
19	Section 3. That the following appropriations are hereby adjusted to the	
20	following programs from fund balance and/or revenue for operating City	
21	government in Fiscal Year 2021:	
22	<u>GENERAL FUND – 110</u>	
23	City Support Functions	
24	Transfer to Other Funds:	
25	Operating Grants Fund (265)	1,000,000
26	Council Services	
27	Council Services	30,000
28	Fire Department	
29	Emergency Response / Field Op	1,404,000
30	<u>COMMUNITY DEVELOPMENT FUND – 205</u>	
31	Family and Community Services Department	
32	Community Development Block Grant	3,269,040

1 The above appropriation is from the U.S. Department of Housing and Urban
2 Development and includes \$39,000 in IDOH.
3 SENIOR SERVICES PROVIDER FUND – 250
4 Senior Affairs Department
5 Senior Services Provider 1,415,000
6 OPERATING GRANTS FUND – 265
7 Art and Culture Department
8 NM State Library Grant in Aid 99,326
9 The above appropriation includes \$92,310 from the New Mexico State Library. The
10 indirect overhead charges of \$7,016 are available in the Transfer to Operating
11 Grants Fund (265) program in the General Fund.
12 Family and Community Services Department
13 Childhood Obesity 151,800
14 The above appropriation includes \$150,000 from the US Conference of Mayors.
15 The indirect overhead charges of \$1,800 are available in the Transfer to Operating
16 Grants Fund (265) program in the General Fund.
17 Emergency Solutions Grant 6,659,248
18 The above appropriation is from the U.S. Department of Housing and Urban
19 Development and includes \$39,000 in IDOH.
20 Fire
21 FY20 Waste Isolation Pilot Program 7,315
22 The above appropriation includes \$7,000 from the New Mexico Energy, Minerals
23 and Natural Resources Department. The indirect overhead charges of \$315 are
24 available in the Transfer to Operating Grants Fund (265) program in the General
25 Fund.
26 Police
27 NM Dept. of Public Safety – Coronavirus Emergency Funding 79,350
28 The above appropriation includes \$75,000 from the NM Department of Public
29 Safety. The indirect overhead charges of \$4,350 are available in the Transfer to
30 Operating Grants Fund (265) program in the General Fund.
31 One Albuquerque Fund 50,000
32 The above appropriation is from the One Albuquerque Fund.
33 HOUSING AND ECONOMIC DEVELOPMENT FUND – 277

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1 Family and Community Services Department

2 Planning and Consultation to develop the 10-year HNEDF plan 97,145

3 Section 4. That the following appropriations are hereby made to the Capital
4 Program to the specific funds and projects as indicated below for Fiscal Year
5 2022:

6 <u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
7 <u>Economic Development/Fund 305</u>		
8 LEDA	Transfer from Fund 110	3,000,000
9 <u>Finance and Administrative/Fund 305</u>		
10 Budget System (Operating Funds)	Transfer from Fund 110	800,000
11 Scope: The project is to purchase, plan, design and implement a		
12 replacement for the current Hyperion Budgeting System.		
13 Convention Center Improvements	Transfer from Fund 221	73,000
14 <u>Parks & Recreation/Fund 305</u>		
15 Park Development/Parks	Transfer from Fund 110	100,000
16 <u>Aviation/Fund 613</u>		
17 Airline Cov Acct	Transfer from Fund 611	5,000,000
18 Alb Impr. Account	Transfer from Fund 611	5,000,000
19 Post Security Improvements	Transfer from Fund 611	13,000,000
20 <u>Solid Waste/Fund 653</u>		
21 Refuse Equipment	Transfer from Fund 651	6,200,000
22 Automatic Collect Sys	Transfer from Fund 651	600,000
23 Disposal Facilities	Transfer from Fund 651	1,104,000
24 Refuse Facility	Transfer from Fund 651	500,000
25 Edith Admin / Maint Facility	Transfer from Fund 651	500,000
26 Recycling Carts	Transfer from Fund 651	600,000
27 Computer Equipment	Transfer from Fund 651	600,000
28 Alternative Landfills	Transfer from Fund 651	216,000
29 Landfill Environmental	Transfer from Fund 651	1,526,000
30 <u>Transit/Fund 665</u>		
31 Revenue Vehicles	Transfer from Fund 661	2,836,000

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1 PASSED AND ADOPTED THIS 17th DAY OF May, 2021
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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APPROVED THIS 1 DAY OF June, 2021

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Bill No. C/S R-21-147

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ATTEST:

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Ethan Watson, City Clerk

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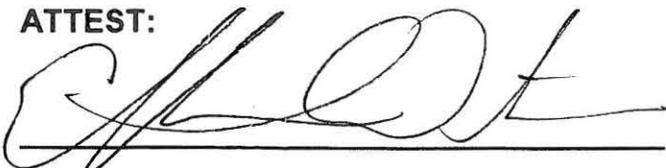
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Cynthia D. Borrego, President
City Council



Timothy M. Keller, Mayor
City of Albuquerque



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1 opportunity to participate in the community and economy, and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Investigate a relationship with Uber Health to
4 supplement Transit's Sun Van Service and Senior Affairs's Transportation
5 Program to connect older adults with centers, hospitals, doctor visits, etc.
6 Submit a status report on SharePoint by the fourth quarter FY/22. (Senior
7 Affairs)

8 OBJECTIVE 2. Create a DSA senior/multigenerational/sports &
9 fitness center link on the ABQ 311 app that will highlight location, hours,
10 contact info and a list of classes, activities, and events offered at each center.
11 Submit a status report on SharePoint by the fourth quarter FY/22. (Senior
12 Affairs)

13 OBJECTIVE 3. Expand the City's language interpretation resources
14 and prioritize the translation of all City notices to members of the public to be
15 responsive to City residents who have limited English proficiency. (Legal/OEI)

16 OBJECTIVE 4. Provide quarterly updates to the City Council on the
17 status of the development of a strategic plan to enhance services to Seniors in
18 the community, based on the findings of the Aging Population Study. (Senior
19 Affairs)

20 PUBLIC SAFETY GOAL: The public is safe and secure, and shares
21 responsibility for maintaining a safe environment.

22 OBJECTIVE 1. Animal Welfare Department's off site spay neuter
23 clinic will work to increase public safety by addressing the community's major
24 issue with pet overpopulation and contagious disease on our pets. The new
25 Veterinary Clinic will allow low income clientele to finally receive the
26 affordable care they need for their pets in a timely fashion. More sterilized and
27 vaccinated pets mean less strays filling the shelters, roaming, causing public
28 safety hazards, as well as less disease in our pet populations in the city.
29 Update SharePoint with status by end of FY/22. (Animal Welfare)

30 OBJECTIVE 2. Continue to follow FY/21 Objective 1 in developing a
31 comprehensive plan for ACS focused on coordinated non-law enforcement
32 response to persons experiencing homelessness and/or behavioral disorders
33 that includes a defined supervisory hierarchy, employee training plan, and

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1 addresses the concerns of employees covered under collective bargaining
2 agreements. Update SharePoint with status by end of FY/22. (Community
3 Safety)

4 OBJECTIVE 3. Continue to coordinate and strategize between City's
5 public safety departments, Bernalillo County, community non-profit
6 organizations, and other providers that provide an array of prevention and
7 intervention services. Update SharePoint with status by end of FY/22.
8 (Community Safety)

9 OBJECTIVE 4. Create and implement protocols and policies to
10 include safety protocols, training policies, when ACS will transport
11 individuals, when and how dispatch will refer to ACS, how connections and
12 referrals will happen with outside community organizations. Update
13 SharePoint with status by end of FY/22. (Community Safety)

14 OBJECTIVE 5. Along with meeting regularly with the ACS planning
15 committee and additional stakeholders. ACS will increase trust and
16 collaboration among the public safety departments, and community
17 stakeholders, with short and long-term goals of providing effective, efficient
18 and integrated service to the community. Update SharePoint with status by
19 end of FY/22. (Community Safety)

20 OBJECTIVE 6. Create public education campaign strategy that will
21 disseminate information on the services offered by ACS. Update SharePoint
22 with status by end of FY/22. (Community Safety)

23 OBJECTIVE 7. Explore new ways to generate new sources of
24 revenue through grants opportunities. Update SharePoint with status by end
25 of FY/22. (Community Safety)

26 OBJECTIVE 8. Streamline EMS transport quality assurance for
27 billing and the billing process for AFR. The Records Management Division will
28 have an accounting assistant dedicated to billing functions for emergency
29 medical response transports. Update SharePoint with status by end of FY/22.
30 (Fire)

31 OBJECTIVE 9. AFR and APD will work together to provide advanced
32 life support functions at complex law enforcement scenes that do not impact
33 frontline services at these prolonged events. Update SharePoint with status by

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1 end of FY/22. (Fire)

2 OBJECTIVE 10. Conduct a significant portion of didactic training
3 remotely (decentralized) to comply with public health orders and maintain
4 social distancing during a pandemic. Keeping frontline units in their response
5 areas also conserves fuel, limits wear and tear on apparatus, and reduces
6 large gatherings during the pandemic. Update SharePoint with status by end
7 of FY/22. (Fire)

8 OBJECTIVE 11. Analyze our response efficiency to the community
9 and redistribute several emergency services resources as needed. Update
10 SharePoint with status by end of FY/22. (Fire)

11 OBJECTIVE 12. Implement Emergency Operations Center (EOC)
12 Position Development and Credentialing Program for all City EOC personnel.
13 Update SharePoint with status by end of FY/22. (Fire/OEM)

14 OBJECTIVE 13. Develop emergency alert and notification
15 plans/procedures. Priorities for this objective include: 1) developing/updating
16 plans and protocols for use of the existing emergency notification system; 2)
17 developing outreach plans to educate the public about the existing emergency
18 notification system; and 3) adopting protocols to coordinate use of the
19 existing emergency notification system to instruct the public on proper
20 protective action measures, such as shelter-in-place and evacuation. Update
21 SharePoint with status by end of FY/22. (Fire/OEM)

22 OBJECTIVE 14. Develop and maintain a comprehensive training and
23 exercise program to improve and reinforce the capabilities of all City
24 departments and agencies to prepare for, respond to, mitigate the impacts of,
25 and recover from all hazards. Priorities for this objective include: 1) expanding
26 training and exercise program to all City departments (including Disaster
27 Service Worker training), agencies, and partners (private sector, volunteer,
28 NGO, other regional agencies); 2) ensuring all personnel working in the City's
29 EOC have verifiable training and experience to perform their designated
30 assignments; 3) developing and maintaining a 5-year training and exercise
31 plan; and 4) developing a tracking tool for how the City's comprehensive
32 emergency management plans are trained, exercised, and updated. Update
33 SharePoint with status by end of FY/22. (Fire/OEM)

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1 **OBJECTIVE 15.** Increase recruitment applications by 20%, to include
2 a 10% increase in laterals and out of state applicants compared to the
3 previous fiscal year; while also making efforts to increase the officer retention
4 rate through existing or new incentive programs. Update the SharePoint site
5 with a status report by the end of FY/22. (Police)

6 **OBJECTIVE 16.** Conduct a quarterly review of overtime expenditures.
7 A quarterly report with recommendations will be provided to the Chief of
8 Police that will result in a 5% decrease in overtime expenses and will identify
9 possible problems and/or fraud. Update the SharePoint site with a status
10 report by the end of FY/22. (Police-Fiscal)

11 **OBJECTIVE 17.** The full deployment of the new Records Management
12 system will be completed. Update the SharePoint site with a status report by
13 the end of FY/22. (Police)

14 **OBJECTIVE 18.** The full deployment of the new Radio System will be
15 completed. Update the SharePoint site with a status report by the end of
16 FY/22. (Police)

17 **OBJECTIVE 19.** Increase the number of Violence Intervention
18 Program (VIP) Custom Notifications by 10% compared to the previous fiscal
19 year. Update the SharePoint site with a status report by the end of FY/22.
20 (Police)

21 **OBJECTIVE 20.** Establish fifteen ongoing community partnerships
22 with minority groups through the Ambassador Program with intent to
23 strengthen the relationship between community and law enforcement. Update
24 the SharePoint site with a status report by the end of FY/22. (Police)

25 **OBJECTIVE 21.** The Chief of Police will attend two monthly
26 Community Policing Council meetings per Area Command. Update the
27 SharePoint site with a status report by the end of FY/22. (Police)

28 **OBJECTIVE 22.** The Chief of Police will submit monthly reports to
29 City Council. Update the SharePoint site with a status report by the end of
30 FY/22. (Police)

31 **OBJECTIVE 23.** As APD endeavors to reach full and effective
32 compliance with its Department of Justice Court Approved Settlement
33 Agreement (CASA), it will strive to increase its overall operational compliance

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1 rate with the Department of Justice CASA to 70%. Update the SharePoint site
2 with a status report by the end of FY/22. (Police)

3 OBJECTIVE 24. Request to the Court for a minimum of thirty-three
4 (33) or approximately twelve (12%) of the two hundred seventy-six (276)
5 measurable paragraphs be moved into sustained or suspended monitoring,
6 giving APD the opportunity to prove that the department can monitor
7 operations in several areas of the CASA. Update the SharePoint site with a
8 status report by the end of FY/22. (Police)

9 OBJECTIVE 25. Contribute to the reduction in gun violence by
10 increasing its overall criminal clearance rate of shootings with injuries by 10%
11 compared to the previous fiscal year. Update the SharePoint site with a status
12 report by the end of FY/22. (Police)

13 OBJECTIVE 26. Increase the number of cases reviewed for federal
14 prosecution by a margin of 5% compared to the previous fiscal year. Update
15 the SharePoint with a status report by the end of FY/22. (Police)

16 OBJECTIVE 27. Develop and maintain a comprehensive training
17 program or plan dedicated to improve, reinforce and maintain the capabilities
18 of detectives in specialized units related to investigative duties. (Police)

19 PUBLIC INFRASTRUCTURE. The community is adequately and efficiently
20 served with well planned, coordinated, and maintained infrastructure.

21 OBJECTIVE 1. Construct a Recycling drop off site including
22 drainage improvements at Montessa Park Convenience Center by the end of
23 FY/22. Update SharePoint with status by end of FY/22. (Solid Waste)

24 SUSTAINABLE COMMUNITY DEVELOPMENT. Communities throughout
25 Albuquerque are livable, sustainable and vital.

26 OBJECTIVE 1. Complete construction on the Australia exhibit by
27 June 2022. Update SharePoint with status by end of FY/22. (Arts and Culture-
28 BioPark)

29 OBJECTIVE 2. Evaluate the Planning Department’s permitting
30 process to determine opportunities for increased efficiency, and to establish
31 targeted timelines for issuance of each permit type. (Planning)

32 ENVIRONMENTAL PROTECTION. Protect Albuquerque’s natural
33 environments – its mountains, river, bosque, volcanoes, arroyos, air and

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1 water.

2 OBJECTIVE 1. Work with The Recycling Partnership to reduce
3 recycling contamination at the City drop off sites through the implementation
4 of a behavior change education campaign. This objective will be carried over
5 due to Covid-19 and Social Distancing practices. Update SharePoint with
6 status by end of FY/22. (Solid Waste)

7 ECONOMIC VITALITY. The economy is vital, diverse, inclusive, equitable,
8 sustainable and works for all people.

9 OBJECTIVE 1. Assist in retention and expansion of business
10 through incentives by: determining qualification, processing applications,
11 drafting required paperwork, and present to approval committees. We will also
12 act as the fiscal agent when appropriate, deposit and release funds, and
13 confirm project compliance. Update SharePoint with status by end of FY/22.
14 (Economic Development)

15 OBJECTIVE 2. Home For Life - promote Albuquerque as a healthy
16 city and help spur economic recovery as well as incentivize individuals to
17 relocate to Albuquerque. Submit a status report on Share Point by the fourth
18 quarter FY/22. (Economic Development)

19 OBJECTIVE 3. Increase the amount of production-support
20 businesses, especially in the areas of post-production, VR/AR, and emerging
21 technologies to support industry needs, locally. Update SharePoint with status
22 by end of FY/22. (Economic Development)

23 COMMUNITY AND CULTURAL ENGAGEMENT. Residents are engaged in
24 Albuquerque’s community and culture.

25 OBJECTIVE 1. Open the International District Library to the public
26 by November 2021 and offer at least 6 days per week of services. Update
27 SharePoint with status by end of FY/22. (Arts and Culture-Library)

28 OBJECTIVE 2. Open a new train experience for BioPark visitors at
29 the Heritage Farm by November 2021. Update SharePoint with status by end of
30 FY/22. (Arts and Culture-BioPark)

31 GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS. Government is
32 ethical, transparent, and responsive to its citizens. Every element of
33 government contributes effectively to meeting public needs.

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1 **OBJECTIVE 1. Prepare and implement a new structure for**
2 **reimbursement for tuition assistance with the requested increase for FY/22. An**
3 **update will be provided to SharePoint within the first quarter of FY/22. (Human**
4 **Resources)**

5 **OBJECTIVE 2. Prepare and implement a scanning process for the**
6 **employee personnel files with the requested one-time funds for FY/22. An**
7 **update will be provided to SharePoint by the end of FY/22. (Human Resources)**

8 **OBJECTIVE 3. Develop and implement a two day Supervisor**
9 **Refresher training for all supervisors and managers in order to complete their**
10 **mandatory 16 hours of annual professional development. This course will be**
11 **delivered in a face to face and online format for all employees. An update will**
12 **be provided to SharePoint by the end of FY/22. (Human Resources)**

13 **OBJECTIVE 4. Develop new routing efficiencies for collection of**
14 **residential refuse and recycling, including service day changes, for the entire**
15 **City of Albuquerque in order to utilize the new Westside facility by the end of**
16 **FY/22. Update SharePoint with status by end of FY/22. (Solid Waste)**

17 **Section 2. That the Mayor shall submit a report by Goal to the City Council**
18 **at least semi-annually summarizing the progress made toward implementation**
19 **of all the one-year objectives and that any report called for in this resolution**
20 **shall be in the form of an Executive Communication from the Mayor to the City**
21 **Council, unless otherwise specifically noted.**

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1 PASSED AND ADOPTED THIS 17th DAY OF May, 2021
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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Cynthia D. Borrego, President
City Council

APPROVED THIS 2 DAY OF June, 2021

Bill No. R-21-148


Timothy M. Keller, Mayor
City of Albuquerque

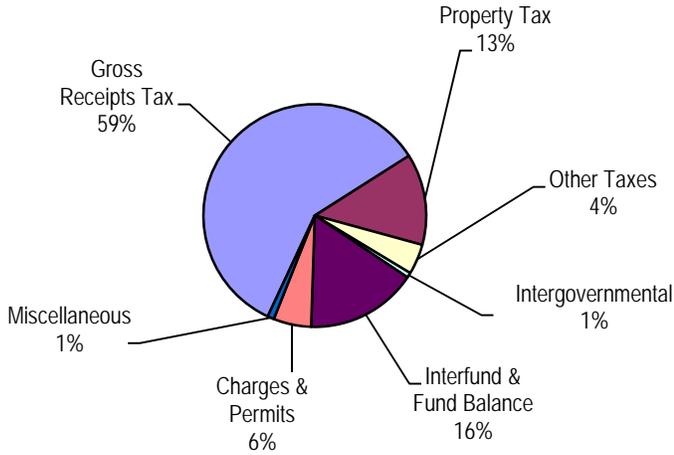
ATTEST:


Ethan Watson, City Clerk

[Bracketed/Underscored Material] - New
[Bracketed/Strikethrough Material] - Deletion

Where the General Fund money comes from:

FY/22 GENERAL FUND RESOURCES

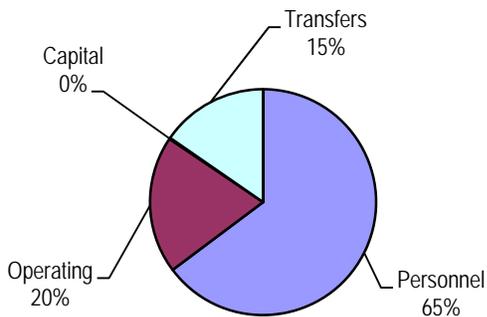


**General Fund Resources
(\$000's)**

Gross Receipts Tax	\$ 421,899
Property Tax	\$ 94,705
Other Taxes	\$ 31,428
Intergovernmental	\$ 5,228
Interfund & Fund Balance	\$ 115,496
Charges & Permits	\$ 39,053
Miscellaneous	\$ 6,712
Total Revenue	\$ 714,521

And, where the money goes:

**FY/22 GENERAL FUND APPROPRIATIONS
BY CATEGORY**



**General Fund Appropriations
(\$000's)**

Personnel	\$ 462,728
Operating	\$ 140,792
Capital	\$ 1,282
Transfers	\$ 109,719
Total Appropriations	\$ 714,521