

**FY/10 APPROVED  
BUDGET  
VOLUME I: FINANCIAL PLAN**

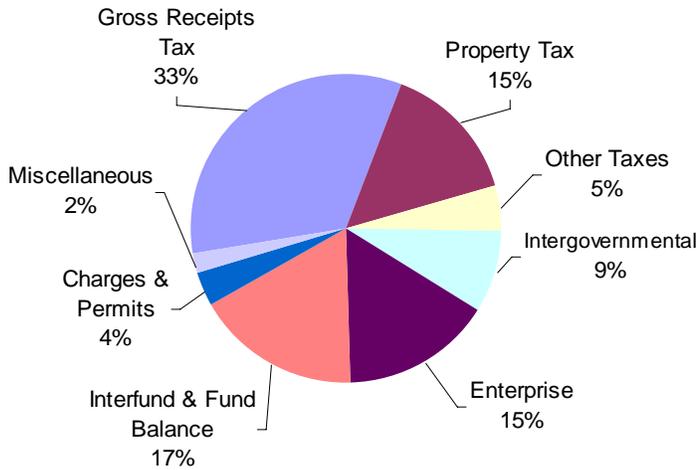


**CITY OF  
ALBUQUERQUE**

Mayor Martin J. Chávez

# Where the money comes from:

FY/10 RESOURCES ALL FUNDS

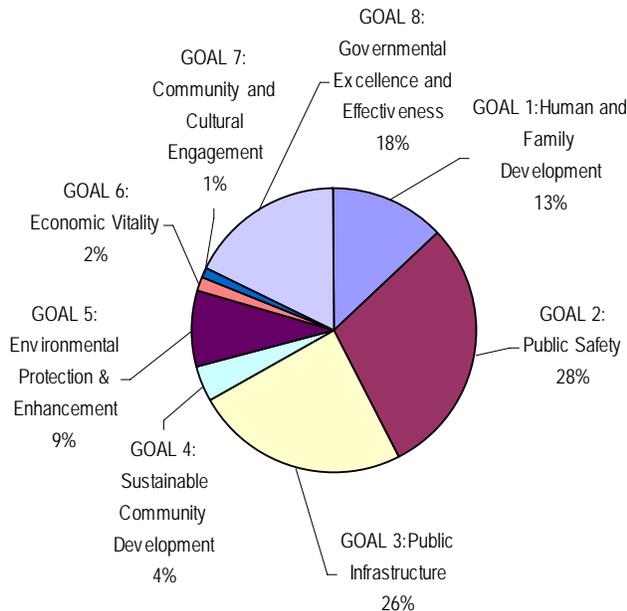


Combined Revenues by Fund Group and Source  
((\$000's))

Gross Receipts Tax	\$ 302,970
Property Tax	\$ 133,179
Other Taxes	\$ 43,259
Intergovernmental	\$ 79,170
Enterprise	\$ 138,843
Interfund & Fund Balance	\$ 157,784
Charges & Permits	\$ 31,938
Miscellaneous	\$ 17,130
<b>Total Revenue</b>	<b>\$ 904,273</b>

# And, where the money goes:

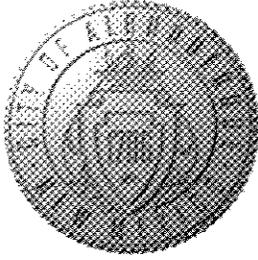
FY/10 APPROVED BUDGET



Appropriations by Goal  
((\$00's))

GOAL 1: Human & Family Development	\$ 119,252
GOAL 2: Public Safety	\$ 265,197
GOAL 3: Public Infrastructure Development	\$ 217,969
GOAL 4: Sustainable Community Development	\$ 37,753
GOAL 5: Environmental Protection & Enhancement	\$ 78,979
GOAL 6: Economic Vitality	\$ 13,070
GOAL 7: Community & Cultural Engagement	\$ 12,048
GOAL 8: Governmental Excellence & Effectiveness	\$ 160,005
<b>Total</b>	<b>\$ 904,273</b>

THE CITY OF ALBUQUERQUE  
ACKNOWLEDGES IT'S CONTINUING COMMITMENT  
TO PROTECTING INDIVIDUAL RIGHTS AND PRIVILEGES.  
IN ACCORDANCE WITH THIS COMMITMENT, THE CITY PROHIBITS  
DISCRIMINATION IN THE OPERATION OF GOVERNMENT ON THE BASIS OF  
RACE, COLOR, RELIGION, NATIONAL ORIGIN OR ANCESTRY, DISABILITY, AGE GENDER,  
VIETNAM ERA OR DISABLED VETERAN STATUS, SEXUAL ORIENTATION OR MEDICAL CONDITION  
<http://www.cabq.gov/budget/>



# City of Albuquerque

## Office of the Mayor

**Martin J. Chávez, Mayor**

Interoffice Memorandum

**Date:** July 31, 2009

**To:** President Isaac Benton, Albuquerque City Council

**From:** Mayor Martin J. Chávez 

**Subject:** FY/10 Approved Operating Budget

The preparation of the fiscal year 2010 budget has been the most challenging we have faced in modern times. The global and national economies have been in the deepest recession of the post WWII era. While Albuquerque is faring better than most of the nation, this budget reflects the harsh reality that we are not immune from the global recession. We are noted for our creativity and technology, and I know we will come out of the recession relatively stronger than other cities.

This is a fiscally responsible, structurally balanced budget for fiscal year 2010 that contains no employee layoffs, maintains the existing level of services to our citizens and fairly compensates City employees for their services. My personal goal for this budget was to avoid layoffs and the crisis each layoff brings to a family. Additionally, I wanted to preserve our community services as families turn to City parks, libraries, community centers, the BioPark and municipal golf courses for low cost recreation and look to our police officers and firefighters for safety. Governments must live within their means and this is a "no growth" budget. The appropriation level is slightly relatively flat as compared to fiscal year 2009 and below the actual expenditure level realized three years ago in fiscal year 2007. Recurring appropriations are fully supported by recurring revenue.

We now know that the recession began in December 2007. The City has been carefully monitoring revenue and controlling expenditures to adjust to lower revenues since November 2007 when departments were asked to reduce spending levels and I assure you prudent fiscal management will continue through fiscal year 2010.

As a commitment to preserving our high bond ratings, this budget preserves the 1/12<sup>th</sup> operations reserve. Additionally, \$1 million is reserved for unanticipated fuel price hikes above the \$2.50 per gallon budgeted, and \$733 thousand is set aside for runoff elections, if necessary.

Public safety has always been my top priority and difficult economic times make it increasingly challenging. My commitment is seen in fully funding the compensation increases in existing contracts for 1,100 police officers and all firefighters as well as \$600 thousand for the police retention and recruitment program. Because of the increases and the retention and recruitment

program the City has achieved its goal of 1,100 officers. I look forward to working with Council in developing ways to add an additional 100 officers over the next 18 months. There is nothing more important than the safety of our citizens. Non-sworn permanent employees are budgeted for a 3% increase effective July 1, 2009.

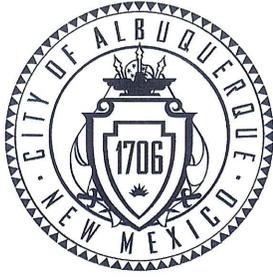
Additional budget adjustments were also necessary to avoid layoffs. Funding for the operation of new facilities opening in Fiscal Year 2010 will be absorbed by the operating departments, and funding for 180 existing vacancies was eliminated to produce \$10 million available to support existing operations. This is the third year for a reduction in permanent staff as the budget adjusts to a recession and reduced operating revenue.

Given the economic reality our citizens face every day, no rate increase was proposed for Solid Waste operations this year. The department has developed an integrated solid waste plan with major recycling initiatives that is being introduced for Council review. However, and partially in light of our need to step up our recycling initiatives, it is clear that Fiscal Year 2010 is the last year that solid waste operations can continue without a rate increase.

ABQ Ride provides one of our most important and increasingly popular City services. Service is partially funded by the Transportation ¼ Cent Tax which expires on January 1, 2010. I am hopeful that the public will extend the tax when the issue is placed before voters this fall. In this budget, Transit services are supported and Rapid Ride service is expanded all the way to Tramway by using available balances in the Infrastructure Tax Fund. This fund balance is sufficient to sustain Transit operations until the voters determine the fate of the tax. If the tax fails, all of Rapid Ride service will cease to exist as will other ABQ Ride routes. The failure of the tax would also have a significant impact on road rehabilitation and maintenance, new roads and trails and bikeways as \$23 million of the tax is annually dedicated for these purposes.

I am especially pleased to report that the proposed budget does not compromise our social service programs. Demands for social services are expected to increase and stimulus funds will be used to support a \$1.8 million expansion in homeless services. As amended by Council, funding is provided for a shelter of victims of domestic violence as well as funding for the Roadrunner food bank. A conservative approach to the use of stimulus funds is utilized. In agreement with APS, stimulus funds will be used to offset the reduction of \$500,000 in City support to elementary and mid-school after school programs. JAG stimulus funds will be used to support six APD positions.

This budget positions the City to ride out the economic downturn while preserving services and our AAA bond rating. While the present financial situation is bleak, it is not hopeless, our future looks bright and a full economic recovery is expected.



# City of Albuquerque

The People of Albuquerque

**Mayor**  
Martin J. Chavez

**City Council**  
Director of Council Services  
Laura Mason

- DST. 1 Ken Sanchez
- DST. 2 Debbie O'Malley
- DST. 3 Isaac Benton
- DST. 4 Brad Winter
- DST. 5 Michael Cadigan
- DST. 6 Rey Garduno
- DST. 7 Sally Mayer
- DST. 8 Trudy Jones
- DST. 9 Don Harris

Deborah James  
Communications Officer

**Chief Administrative Officer**  
Ed Adams

**Office of Internal Audit & Investigations**  
Carmen Kavelman  
Director

**Chief Financial Officer**  
Acting - Mark Valenzuela

**Economic Development**  
Peter R. Mitchell

**Chief Public Safety Officer**  
Pete L. Dinelli

**Chief Operations Officer**  
Irene F. Garcia

Office of OMB/OMOI  
Acting - Mark Sandoval

**Legal**  
Robert White

Emergency Preparedness  
Greg Sanchez

**Animal Welfare**  
Jeanine L. Patterson

**Finance & Administrative Services**  
Tanda Meadors

City Clerk  
Randy Autio

Safe City Strike Force

**Aviation**  
Nicholas S. Bakas

**Human Resources**  
Patricia Miller

Office of Police Oversight  
William W. Deaton

**Police**  
Ray Schultz

**Cultural Services**  
Ray Darnell

Office of Employee Relations  
Lawrence Torres

**Municipal Development**  
Acting - Michael Riordan

**Fire**  
Robert Ortega

**Environmental Health**  
Acting - John Soladay

Office of Education  
Coordinator  
Paul Broome

**Family & Community Svcs**  
Valorie Vigil

**Parks & Recreation**  
Acting - Jay Evans

**Planning**  
Richard Dineen

**Senior Affairs**  
Blanca Hise

**Solid Waste**  
Leonard Garcia

**Transit**  
Greg Payne

Signature:  Date: 5-18-09



*Martin J. Chávez*  
**MAYOR**



*Ed Adams, P.E.*  
**CHIEF ADMINISTRATIVE OFFICER**



*Mark Valenzuela*  
**ACTING CHIEF  
FINANCIAL OFFICER**

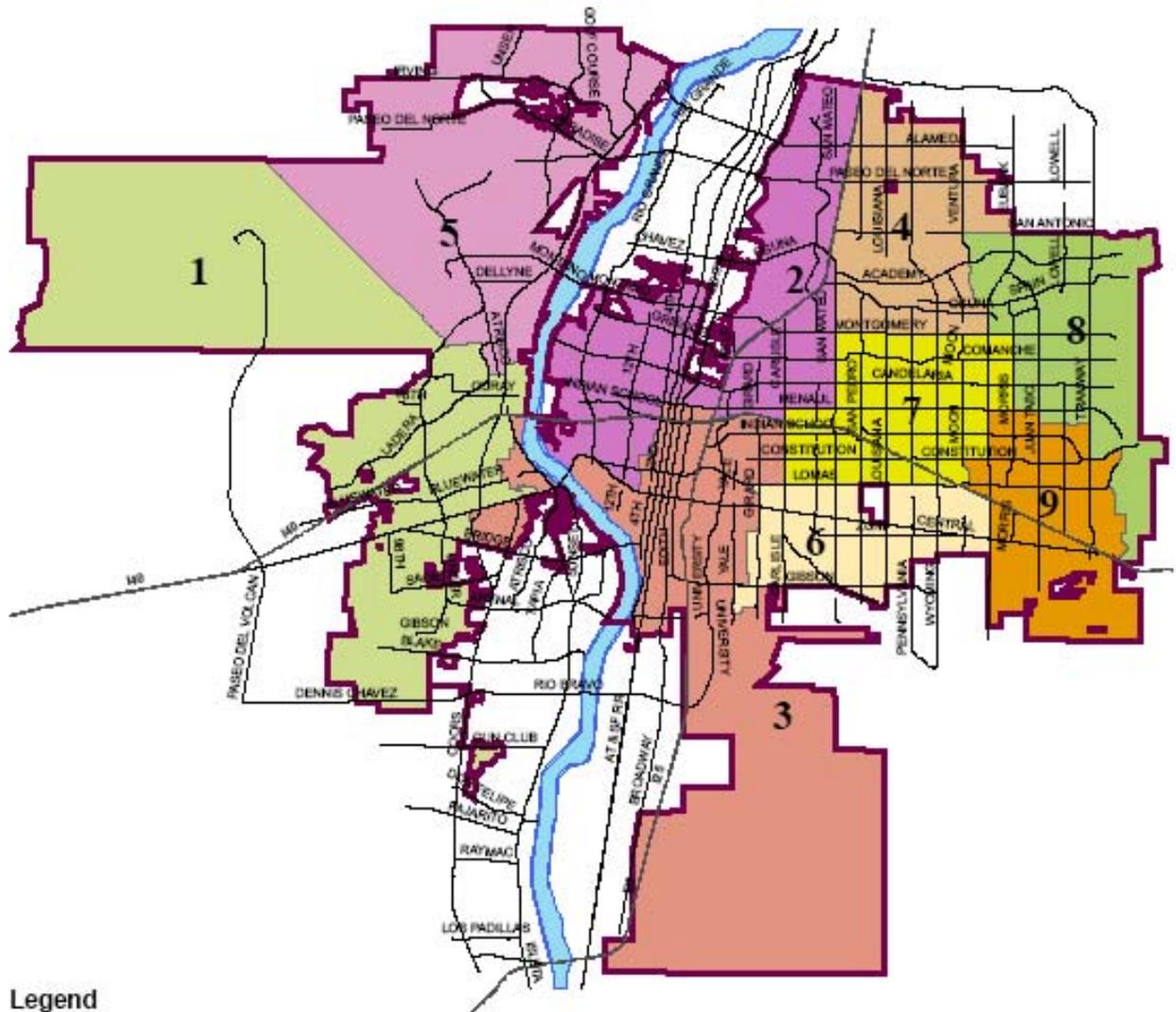


*Pete Dinelli*  
**CHIEF PUBLIC  
SAFETY OFFICER**



*Irene Garcia*  
**CHIEF  
OPERATIONS OFFICER**

# Albuquerque City Council Districts and Albuquerque Municipal Limit



## Legend

-  Rio Grande
-  Albuquerque Municipal Limit
- Albuquerque City Council District**
-  1: Ken Sanchez
-  2: Debbie O'Malley
-  3: Isaac Benton
-  4: Brad Winter
-  5: Michael Cadigan
-  6: Rey Garduno
-  7: Sally Mayer
-  8: Trudy Jones
-  9: Don Harris

0 0.5 1 2 3 Miles



Data provided by  
City of Albuquerque AGIS and  
Bernalillo County Public Works.

Map prepared January 4, 2008  
by City of Albuquerque City Council Services.

# CITY OF ALBUQUERQUE CITY COUNCILORS



Councilor's listed from left to right top to bottom:

Isaac Benton – District 3 – President, Michael J. Cadigan – District 5, Rey Garduño – District 6, Sally Mayer – District 7, Trudy Jones – District 8, Ken Sanchez – District 1  
Don Harris – District 9, Brad Winter – District 4, Debbie O'Malley – District 2

# CAO DEPARTMENT

## OFFICE OF MANAGEMENT & BUDGET

***Acting Budget Officer***  
*Mark Sandoval*

***Performance Improvement Manager***  
*Ted Shogry*

***City Economist***  
*Jacques Blair, Ph.D*

### ***Executive Budget Analysts Department Assignments***

***Jayne Aranda***  
CITY SUPPORT, FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES, SOLID WASTE

***Dee Dickson***  
ANIMAL WELFARE, ENVIRONMENTAL HEALTH, PLANNING, TRANSIT

***Karen Lopez***  
ECONOMIC DEVELOPMENT, FAMILY AND COMMUNITY SERVICES, LEGAL, PARKS AND RECREATION

***Patsy Pino***  
CAO/MAYOR, CITY COUNCIL, CULTURAL SERVICES, FIRE

***Kari Powles***  
AVIATION, MUNICIPAL DEVELOPMENT, INTERNAL AUDIT, SENIOR AFFAIRS

***Mark Sandoval***  
POLICE

### ***Executive Budget Analysts Performance Management***

***Beth A. Mohr***  
PERFORMANCE MEASUREMENT

***Chris Payton***  
PERFORMANCE MEASUREMENT

***Jim Schnaible***  
PROCESS IMPROVEMENT, STRATEGIC PLANNING

***Research Specialist***  
*Kim Gardner*

**The Budget is also available Online at**  
**<http://www.cabq.gov/budget>**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Albuquerque  
New Mexico**

For the Fiscal Year Beginning

**July 1, 2008**

President

Executive Director

The Government Finance Officers Association Of The United States And Canada (GFOA) Presented A Distinguished Budget Presentation Award To The **City Of Albuquerque, New Mexico** For Its Annual Budget For The Fiscal Year Beginning **July 1, 2008**. In Order To Receive This Award, A Governmental Unit Must Publish A Budget Document That Meets Program Criteria As A Policy Document, As A Financial Plan, As An Operations Guide, And As A Communications Device.

**CITY OF ALBUQUERQUE  
FISCAL YEAR 2010  
APPROVED BUDGET**



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**FY/10 OPERATING BUDGET  
PREFACE**



# CITY OF ALBUQUERQUE FY/10 OPERATING BUDGET

## PREFACE

This is Volume I, the Financial Plan, of a two volume series on Albuquerque's General Fund and other funds FY/10 Approved Budget. This volume contains the approved executive budget for the General Fund and several special revenue, internal service, debt service, project and enterprise funds by department, goal and program strategy.

Volume II, the Performance Plan, contains detailed information on the purpose of strategies and key initiatives in the upcoming year. It includes information down through individual service activity levels, and the measurements required for a performance based budgeting system.

The City Charter requires an operating budget to be formulated annually by the Mayor in consultation with the City Council. The budget process requires a two-volume set, comprised of a financial plan and a performance plan to be delivered on April 1. Council holds at least three public hearings and approves the budget as proposed or amended within 60 days.

Appropriations are at a program strategy level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program strategy appropriations by the lesser of five percent or \$100 thousand, provided the fund appropriation does not change. Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered at fiscal year end.

Budget data is prepared consistent with the City's basis of accounting. Governmental funds utilize the modified accrual basis of accounting, while Proprietary funds (enterprise and internal service) and Agency funds are on an accrual basis. Transactions are recorded in individual funds and each is treated as a separate entity.

Albuquerque provides traditional services such as public safety, culture and recreation, highways and streets, and refuse collection. In addition, the City operates parking facilities, a transit system, a major airport and a housing program. Volume I, the Financial Plan, contains a summary of funding issues by department, goal, and program strategy for all operating funds.

The Financial Plan (Volume 1) is divided into various sections.

The **Executive Summary** is designed as an overview, explaining the financial policies underlying the budget, a budget synopsis and appropriations by goal, funding source and department.

The **Personnel Summary** section contains employee count changes by type of fund and explains changes in employment levels by department.

**Budget Highlights by Fund** contains Fund Balance Tables or Working Capital Fund Tables, where appropriate, by fund group. The funds are presented with estimated ending balances for both the current year and the budget year. This section includes brief highlights and fund financial history, both in table and graph form.

The **Capital Budget** section explains the City's capital process, which is prepared on a biennial cycle. Anticipated capital projects and the expected operating impacts are discussed. There is also a **Capital Appendix** with information on general obligation bonds, impact fees and an enterprise fund summary for outstanding debt.

The **Economic Outlook** and **Revenue Analysis** sections present an analysis of the projected economic conditions at the national, state and local levels. The analysis addresses anticipated conditions affecting General Fund forecasted revenues and detailed revenue information.

**Department Budget Highlights** contain financial and other pertinent information on a department basis by goal at the program strategy level. The section is presented by department. Within the department, the reader will find budget highlights, department revenues, a list of the prior years' accomplishments, priority objectives for FY/10, and historical expenditures and appropriations.

The **Financial Consolidation** section presents a complete consolidation of all operating funds with an elimination of interfund transactions in order to provide an accurate picture of the budget as a whole.

**Bonded Indebtedness**, the **Appendix** and **Statistical Information** complete the supporting budget documentation. The **Appendix** contains information that is useful to prepare or understand the budget, including definitions, a schedule of the functional grouping of funds and departments, and a budget calendar. There is also a brief explanation of the methodology used in budget preparation.

The **Appropriations Legislation** section provides copies of the FY/10 budget legislation approved by the Council.



## **EXECUTIVE SUMMARY**



## **ALBUQUERQUE: THE COMMUNITY**

Location and Climate. The City of Albuquerque is located in north central New Mexico. With an elevation ranging from 4,900 to 6,500 feet, the City nestles against the Sandia and Manzano Mountains on the east, is bisected north to south by the Rio Grande and spreads into the high desert on the west. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. Albuquerque enjoys excellent weather year round, with four distinct seasons, but all four seasons contain a majority of sunny days. The climate is arid; the city averages only eight inches of precipitation a year.

History. The area's first permanent residents were Ancestral Puebloans who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the city's Old Town, just north of today's downtown, was established and named after the Duke of Albuquerque, viceroy of New Spain. The city still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum local self-government. The City Charter was amended in 1974 to move the city from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution. The City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Statistics. In the 2000 census the Albuquerque Metropolitan Statistical Area (MSA) had a population of 712,738. Albuquerque, with 448,607 residents, is the largest city in New Mexico; accounting for approximately one-fourth of the state's population. It is the 35th largest city in the country in terms of population. Albuquerque is culturally diverse. About 49.9% of the residents are non-Hispanic white; 37.3% Hispanic; 3.3% Native American; 2.8% African American; 2.2% Asian American; and 4.5% other. The median household income per the 2000 census for the Metropolitan Statistical Area (MSA) is \$39,088. This is 93% of the U.S. average and compares favorably with other cities in the region. Cultural diversity is recognized, encouraged and celebrated throughout the City with special events, and particularly with Summerfest in the downtown area on Civic Plaza. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Sixty percent of city residents own their homes. More information on the City's demographic composition may be found in the "Statistical Information" section near the back of this document.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. Only 300 miles from the Mexican border, Albuquerque is well situated to benefit from the North American Free Trade Agreement. Trade and service are the largest economic sectors and provide over half the

jobs in the Albuquerque area. Government provides close to 20% of non-agriculture employment and accounts for the largest employers in the MSA:

- University of New Mexico 14,300
- Kirtland Air Force Base (Civilian) 16,360
- Albuquerque Public Schools 14,480
- Sandia National Labs 7,720
- City of Albuquerque 6,072
- Kirtland Air Force Base (Military) 5,090

Albuquerque is noted as the hot air balloon capital of the world, playing host to an annual balloon fiesta that draws entries from around the world. Over 750 hot air balloons color the sky for nine days each fall. The City hosts the New Mexico State Fair each September and operates a major convention center hosting a number of national events annually.

The City relies primarily on two types of taxes, gross receipts taxes and property taxes. The total gross receipts tax rate in Albuquerque is currently 6.875%, of which the City receives 2.2875%. This includes a limited ten-year, quarter cent tax to address transportation issues and the permanent Public Safety Quarter Cent Tax. The difference between the total tax and the City's share goes to state and county governments. The largest share of city property taxes is used for operations, with approximately 45 percent used for capital improvements.

## FINANCIAL POLICIES

### Operating Budget

Type of Budgeting: The City of Albuquerque has a well developed system of program performance budgeting. Program strategies are developed to impact the defined and monitored community conditions that move the City forward to achieving its goals. The legal appropriation is made at the program strategy level. Each program strategy is a collection of specific service activities that are monitored for financial and performance management. All program strategies and service activities are constructed with line-item detail and individual performance measures. The budget is presented as a Financial Plan and a Performance Plan.

Revenue Projections: The City has a seven member multi-year Forecasting Advisory Committee with members from City Administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1 of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- a. operating costs of capital projects;
- b. inflation factors;
- c. optimistic, pessimistic and baseline scenarios;
- d. updated fund balances;

- e. growth factors;
- f. estimates of reversions, reappropriated encumbrances and reserves;
- g. recurring and non-recurring revenues and expenditures; and
- h. a three year projection of expenditures and revenues, including actuals for the previous fiscal year

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO and Chief Financial Officer. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff on requests to facilitate cooperation in budget development. The Mayor's Proposed Budget document is submitted to the City Council by April 1. By ordinance, Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds public hearings as a Committee of the Whole. By ordinance, Council may amend the budget proposal at any time prior to May 31. If the Council fails to approve a budget by May 31, the budget proposal as submitted by the Mayor is deemed approved.

Amending the Budget: Upon its own initiative or by request of the Mayor, the Budget may be amended by City Council with executive approval during the fiscal year.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits budget proposals with expenditures in excess of anticipated resources. Additionally, budget amendments during the

fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One time and unpredictable revenue is identified and used to support one time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 1.5% of the Municipal Gross Receipts Tax, 0.25% of the Municipal Infrastructure Gross Receipts Tax, 0.25% Municipal Capital Outlay Tax and 0.0625% of Municipal Environmental Gross Receipts. Additionally, the City is granted the authority to impose an operation levy of property tax up to 7.65 mills. Debt service property tax levies to meet the debt service on General Obligation (GO) bonds must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding GO debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, a Lodgers' Tax of up to 5%, a Hospitality Fee of 1% and franchise fees for use of the City rights-of-way.

Reserves: The City General Fund is required to hold a reserve of 8.33% or 1/12<sup>th</sup> of the budgeted expenditure level. The reserve is adjusted as the budget is amended. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so by administrative instruction.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque enjoys an excellent bond rating despite the relatively small total reserve held. This is due to the history of active monitoring and intervention when unexpected events affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue

levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality Operating Permits, Vehicle Pollution Management, Aviation, and Golf. Fees and charges cover the operating cost of parking, but a General Fund subsidy is necessary to cover the debt service. Transit, while technically an Enterprise Fund requires a significant subsidy to cover operating costs. There is minimal subsidy for Baseball Stadium that is used to cover operating costs. Select General Fund programs impose fees (building permit fees, BioPark and museum admission fees, etc.) and direct revenue to the General Fund. With few exceptions, fee revenue is not earmarked to programs.

Compliance and Monitoring: As part of the active financial management policy of the City, expenditure projections by program are prepared quarterly. These reports are provided to all departments, the City administration and the Office of Internal Audit who reviews the reports and in turn reports their conclusions to the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are not spending beyond their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Finally, performance measures are reported annually in the Performance Plan (Volume II of the annual budget) and one-year objectives require a report at some time during the year to the Mayor and City Council.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council. A report of the amounts and individual purchase orders are reported to the City Council by October 1.

Reversions: Reversions feed fund balance and amounts in excess of the required balance are treated as available for one time appropriations in the subsequent fiscal year.

Over expenditures: The City has adopted the practice of not "cleaning-up" program over expenditures, but rather reporting them in the Comprehensive Annual Financial Report

(CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. The City does “clean-up” funds in

the event that they are overspent. In most cases, when funds require “clean-up” there is sufficient fund balance to make the appropriation.

## Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public physical improvements, the City acquires, constructs, replaces, upgrades and rehabilitates the built environment.

By November 21 of each even numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission who conducts at least one public hearing and submits its recommendations to the Mayor by December 1. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3, except for CIP for the Air Quality, Aviation Enterprise, Parking Enterprise, Refuse Disposal, and Golf Enterprise Funds. The capital improvements appropriations for these funds are developed in conjunction with operating budgets and submitted to the Council no later than April 1 of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period begins on the date of introduction of the CIP bill at a City Council meeting. The Council shall hold

at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: The City's debt policy was implemented in May, 2001. The debt policy sets forth the parameters for issuing debt and managing the outstanding debt portfolio and provides guidance to decision makers regarding the purposes for which debt may be issued, types and amounts of permissible debt, timing and method of sale that may be used, and structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index, such as the federal funds rate. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

## Non-Financial Goals

Goals and Objectives: The City charter requires that established five-year goals and one year objectives are adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and

legislation consistent with the goals and objectives. A separate volume of the budget called the Performance Plan is dedicated to describing the program performance budgeting annually.

Long-Term Goals (Five Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five year goals. This framework calls for:

- developing goals with extensive public involvement;
- measuring progress made in reaching goals;
- connecting City services to goal achievement;
- determining the effectiveness of those services in improving related community and customer conditions; and
- linking the City's budget to the goals.

For a description of the City goals and an overview of the process, please see the Performance Plan Volume II of the budget.

Performance Planning: The Performance Plan establishes performance measures for programs and service activities. The measures are developed by the departments with input from

the Office of Management and Budget. The measures are updated and reported annually in the budget. In addition to measures, each program performance plan includes an accelerating improvement (AIM) point. The AIM point is a target to focus the department on achieving a specific quality or quantity of service. Finally, major initiatives and projects are reported.

Short Term Organization Wide One Year Objectives: The City budget is increasing the use of one year objectives to drive performance and results. The one year objectives are adopted in separate legislation and included in the Appropriation Legislation section at the end of this document. These well defined short term policies generally require reporting. For the past few years, initiatives requiring budget expansion have been tied to a one year objective. Progress on all objectives is reported to the Mayor and City Council twice a year.

## **FY/10 BUDGET SYNOPSIS**

The FY/10 General Fund adopted budget is basically flat at \$474.9 million as compared to original FY/09 at \$474.7 million. However, there are significant adjustments. With a continued sluggish economy, it was necessary to make adjustments to assure the City operates within existing resources. It was a challenge to prepare a budget that departments could use without a significant impact on services to the citizens of Albuquerque.

Early in FY/09 it was becoming more evident that the downturn in the economy would continue and the 2% estimated growth in GRT was revised to a 4.5% decline. This equated to a \$20.8 million shortfall in budgeted GRT revenues. In response to the decline, significant

cost savings measures were implemented midyear FY/09 which included not filling vacant positions, identifying operational savings and the utilization of available fund balance.

Some of these cost-saving measures were carried into the FY/10 operating budget particularly the elimination of 180 vacant positions in the General Fund. There is also a shift of two mills in property tax revenue from debt service to the General Fund. This has no impact on the level of bonding capacity in the current bonding cycle but may have an impact in the out years.

## **The Five-Year Forecast**

The Five-Year Forecast prepared in Fiscal Year 2009 estimated future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, FY/09, and for FY/10 through FY/13.

The Five-Year Forecast projected the General Fund unreserved fund balance for FY/10 would be a negative \$64.5 million. There were significant factors contributing to the deficit of \$64.5 million. On the appropriation side, wage increases for both union and non-union

personnel were projected at \$11.9 million. Increases in health benefits were projected at \$4.6 million. An adjustment of the vacancy savings rate to 1% was projected to cost \$3.9 million. The department's anticipated operational increase for capital projects was projected at \$5.8 million. The General Fund subsidy for Transit, primarily due to the expiration of the Transportation Infrastructure Tax, was expected to cost \$6 million. Other adjustments including the 2009 election,

minimum wage increases, risk assessment costs and various other transfers and operating adjustments resulted in an increase of \$1.9 million.

As for funds available, there was a revenue reduction from the FY/09 budgeted level of \$18.1 million and a change in prior year funds available and reserves of \$12.3 million.

## **Closing the Gap; Preparation of the FY/10 Budget**

Subsequent to the Five-Year Forecast, it was determined that it was highly unlikely that GRT revenues for FY/10 would be any better than FY/09. As a result, GRT growth for FY/10 was adjusted to 0% resulting in an additional loss of \$4.4 million for a total projected gap of \$68.8 million.

Other savings were the adjustment of the vacancy savings rate from 1% to 2.6% for certain departments. This generated savings of \$3 million. The rate is now below the historical level of 3.5%.

The Administration took significant steps to close this gap. First, two mills of property tax valued at \$23.6 million were shifted from debt service to the General Fund operating. This had no significant impact on the 2009 general obligation bond program but will likely have an impact on the program in the out years. It is the Administration's desire to restore the mills to debt service once recurring revenues are realized to sustain recurring operations.

The transfer to Transit was reduced \$5.3 million from the Five-Year Forecast with the use of fund balance from the Transportation Infrastructure Tax Fund. This enables Transit to maintain operations at the current level as well as expand Rapid Ride service all the way to Tramway Blvd. on the east side of the City.

A reconciliation of the Special Assessment District (SAD) capital program revealed that there was \$4.4 million of prior year administrative dollars and interest earnings that were available to the General Fund as one time revenue. These funds are to be brought into the General Fund for FY/10.

Additional funding for CIP Coming-on-Line requested in the Five-Year Forecast of \$5.8 million was not awarded with departments required to absorb any increased costs within their existing budgets.

Other miscellaneous revenue adjustments total \$729 thousand for FY/10. Additional anticipated reversions from FY/09 were \$4.1 million. Additional FY/09 revenue combined with a reduction in prior year grant match requirements totaled \$1.1 million.

The original proposed budget delayed wage increases for all personnel except sworn Police and Fire for six months until January 2010 which would have generated savings of \$2.7 million. Subsequent to the submission of the budget, funds were identified from the Infrastructure Tax fund balance and the risk assessment within Transit to restore the six months of funding making the wage increases effective July 1, 2009. The wage increases for sworn Police and Fire were budgeted per their negotiated contracts.

The major adjustment to appropriations, as proposed, was the elimination of funding for 180 full and part-time General Fund and General Fund subsidized positions. The savings realized from this was \$10 million. Subsequent action restored funding for a principal auditor within the Office of Internal Audit and Investigations.

In order to maintain the cost of health insurance the Administration chose to ask for proposals from insurance providers on carrying the health coverage for our employees for FY/10. This proved beneficial as the City was able to negotiate coverage at a level comparable to FY/09. This generated savings of \$4.6 million from the Five-Year Forecast.

As proposed for FY/10, other adjustments to appropriations included a \$1.2 million increase for APD marked vehicles, a \$725 thousand reduction for early retirement, and a \$1.6 million reduction in transfers to Parking, Open Space and other funds and \$1.7 million in operating adjustments.

Other actions subsequent to the submission of the proposed budget are the reduction of funding from the General Fund of \$1.2 million for APD marked vehicles, \$650 thousand in funding for victims of domestic violence, substance abuse vouchers and the Roadrunner food bank, \$700 thousand for area sector plans, \$20

thousand for the creation of a comprehensive database of City-owned real property, the reduction of \$120 thousand in funding for billboards and advertising and the reduction of \$50 thousand in funding for the downtown center for teens. It should be noted that the funding for APD vehicles of \$1.2 million was picked up by the Photo Enforcement Fund.

Finally, there was an overall reduction in reserves of \$1.1 million. These changes enabled the City to close the \$68.8 million projected shortfall.

Closing the Five Year Forecast FY/10 Projected Gap		
<b>Five Year Forecast Deficit</b>		
Wages	\$ (11,836)	
Health Benefits	(4,553)	
Salary Savings	(3,939)	
CIP Coming On Line	(5,822)	
Transfer to Transit	(6,015)	
Other Adjustments	(1,928)	
Revenue Reduction	(18,120)	
Prior Year Carry In/Reserves	<u>(12,259)</u>	
<b>Five Year Forecast Deficit</b>		\$ (64,472)
<b>Revenue Adjustments in Addition to the Five Year Forecast</b>		
Reduction of GRT growth from 1.7% to 0%		<u>(4,351)</u>
<b>Total FY/10 Projected Deficit</b>		\$ (68,823)
<b>Revenue/Transfer Adjustments from Other Funds:</b>		
Two Mill Shift	\$ 23,636	
Transfer from SAD (Admin and Interest earnings)	4,401	
Miscellaneous Revenue Adjustments	729	
Additional FY/09 Carry In	4,071	
Change in FY/09 Revenue and Transfer from AAA Match	<u>1,065</u>	
<b>Total Revenue Adjustments</b>		\$ 33,902
<b>Eliminate Funding for Vacant Positions</b>		9,998
<b>Operating Cost Reductions, Savings or Adjustments:</b>		
Vacancy Savings to 2.6%	\$ 3,038	
Transfer to Transit (Use of Infrastructure Tax Fund Balance)	5,302	
Elimination of CIP Coming on Line	5,822	
Six Month Delay of Wage Increases for non-sworn Police and Fire	2,748	
Maintain Health Insurance Benefit Rate at FY/09 Level	4,553	
Funding for APD Marked Vehicles	(1,700)	
Reduce Funding for Early Retirement to \$6 million	725	
Transfer to Other Funds (Parking, Open Space, etc)	1,627	
Other Adjustments (Fuels, Risk, Operating, etc.)	<u>1,739</u>	
<b>Total Operating Adjustments</b>		23,854
<b>Subsequent action to the submission of the Proposed Budget</b>		
Funding for APD Marked Vehicles	\$ 1,200	
Services to Victims of Domestic Violence	(300)	
Substance Abuse Treatment Vouchers	(100)	
Sector Plans	(700)	
Transfer to Transit (Use of Infrastructure Tax Fund Balance)	1,710	
Restoration of wage increase for management level employees	(1,628)	
Funding for a comprehensive database of City-owned real property	(20)	
Transfer to Transit (Adjustment for Risk Assessment)	1,135	
Restoration of wage increase union negotiated contracts	(1,136)	
Elimination of billboard and other advertising	170	
Reduction of contractual services for downtown center for teens	50	
Provide funding for Roadrunner food services	(250)	
Funding for Principal Auditor	<u>(80)</u>	
<b>Total Subsequent action to the submission of the Proposed Budget</b>		51

Closing the Five Year Forecast FY/10 Projected Gap	
Change in FY/10 Reserve from Five Year Forecast	<u>1,088</u>
Total Adjustments from Five Year Forecast	<u>68,893</u>
Remaining Fund Balance	<u>\$ 70</u>

## Revenue and Expenditure Aggregates

The approved FY/10 General Fund budget is built on the assumption that revenues will come in at \$472.3 million. This is an increase of \$25.6 million or 5.74% over the FY/09 estimated actual level and primarily a result of the additional revenue from the two mill shift in property tax. The reduction in the FY/09 estimated actual from the original is the result of the continued economic slowdown with reductions reflected primarily in gross receipts tax, interest earnings and building permits.

Total appropriations in the approved FY/10 budget are \$13.6 million or 2.96% above the FY/09 estimated actual expenditure level. Compared to the FY/09 original budget appropriated expenditures are relatively flat at \$474.9 million as compared to \$474.7 million for FY/09.

Recurring appropriations of \$466.0 million are within recurring revenues with a slight balance of \$27 thousand.

GENERAL FUND							
(\$000's)	FY/09 Original Budget	FY/09 Estimated Actual	Change	% Change	FY/10 Approved Budget	Change Est. Actual FY/09 & Approved FY/10	% Change
<b>Revenue</b>							
Recurring	455,827	435,971	(19,856)	-4.4%	466,040	30,069	6.90%
Non-Recurring	<u>10,150</u>	<u>10,679</u>	<u>529</u>	<u>5.2%</u>	<u>6,232</u>	<u>(4,447)</u>	<u>-41.64%</u>
<b>TOTAL</b>	<u>465,977</u>	<u>446,650</u>	<u>(19,327)</u>	<u>-4.1%</u>	<u>472,272</u>	<u>25,622</u>	<u>5.74%</u>
<b>Expenditure</b>							
Recurring	456,870	439,808	(17,062)	-3.7%	466,013	26,205	5.96%
Non-Recurring	<u>17,813</u>	<u>21,428</u>	<u>3,615</u>	<u>20.3%</u>	<u>8,860</u>	<u>(12,568)</u>	<u>-58.65%</u>
<b>TOTAL</b>	<u>474,683</u>	<u>461,236</u>	<u>(13,447)</u>	<u>-2.8%</u>	<u>474,873</u>	<u>13,637</u>	<u>2.96%</u>
Recurring Balance	<u>(1,043)</u>	<u>(3,837)</u>			<u>27</u>		

A comparison of estimated revenues to appropriations for other funds is provided for reference only. Where appropriations exceed estimated revenues sufficient fund balance is

available to cover the increased appropriations. Individual funds can be found in the Budget Highlights by Fund section.

ALL OTHER FUNDS (prior to interfund eliminations)							
(\$000's)	FY/09 Original Budget	FY/09 Estimated Actual	Change	% Change	FY/10 Approved Budget	Change Est. Actual FY/09 & Approved FY/10	% Change
<b>Revenue</b>							
TOTAL	<u>491,405</u>	<u>495,489</u>	<u>4,084</u>	<u>0.8%</u>	<u>478,158</u>	<u>(17,331)</u>	<u>-3.50%</u>
<b>Appropriations</b>							
TOTAL	<u>504,495</u>	<u>518,789</u>	<u>14,294</u>	<u>2.8%</u>	<u>494,408</u>	<u>(24,381)</u>	<u>-4.70%</u>

## Significant Spending Initiatives

The FY/10 General Fund budget is \$190 thousand above the FY/09 original appropriation at \$474.9 million. Although the appropriation level is relatively flat, significant adjustments were required as the local and national economy continued to slow down. Expenditure changes are sorted and presented by category: technical adjustments, adopted issue papers and spending adjustments and Public Safety Quarter Cent Tax adjustments. The reductions made by the Administration to the budget are mostly contained in the adopted issue papers and spending adjustments.

the increase in wages and benefits is \$9 million. Additionally, Public Safety Quarter Cent Tax recurring appropriations in the amount of \$37.7 million are removed from the FY/09 base and placed in their section below so the tax is identified in total. Other significant technical adjustments were a \$5.6 million increase in the transfer to Transit to offset the reduction in revenue from the mid year expiration of the Transportation Infrastructure Tax, a \$1.7 million appropriation for the purchase of marked police vehicles and the removal of FY/09 one time costs in the amount of \$4.8 million. Other adjustments in the amount of \$1.7 million account for the cost of risk, fuels and vehicle maintenance costs, transfers to other funds and other operating expense adjustments.

**Technical Adjustments** General Fund technical adjustments made in the FY/10 budget account for a decrease in costs of \$24.5 million. This is a result of changes to the base budget. First,

Total Technical Adjustments – General Fund (\$000's)	
<b>TOTAL</b>	(24,499)
Adjustments to FY/09 Base from Wages, Benefits, Positions and Annualized FY/09 Programs	9,023
Back out of Public Safety 1/4 Cent FY/07 Funding	(37,740)
GF Risk and Workers' Compensation	1,122
Basic Services Transfer	(750)
Early Retirement	(725)
Property Tax Admin Fee	265
Convention Center / Tourism	(111)
Contracts for Social Services	1,485
Stimulus Realignment	(500)
Transfer to Heart Fund	87
Transfer to Baseball Stadium Fund	(220)
Transfer to Vehicles Operating Fund	1,700
Transfer to Operating Grants Fund	181
Transfer to Transit Operating Fund	5,578
Transfer to Open and Ethical Election Fund	1
Transfer to Plaza Del Sol Fund	9
Transfer to City/County Building Fund	508
Transfer to Open Space	583
Transfer to Parking Fund	(720)
Transfer to Golf Operating Fund	(11)
Transfer to Refuse Disposal Fund	(128)
Operating Expense Adjustments for Utilities and Other	1,442
Vehicle Fuel and Maintenance Costs (GF Only)	(828)
FY/09 One-Time Capital and Other Costs	(4,750)

Enterprise and other fund programs are appropriated in this approved budget. All operating fund programs were subject to the same budget instructions and hearing process as the General Fund programs. Compensation and benefits are treated the same in other funds as in General Fund departments. Other funds issue papers are listed and a discussion of

specific issues can be found in the narrative review by department in this volume. The table below identifies significant technical adjustments in other funds. There were very few changes to other funds in the form of executive decisions and council action. Those adjustments are included here as well.

Total Other Fund Significant Technical Adjustments and Executive Decisions (\$000's)	
<b>TOTAL</b>	2,334
<b>Animal Services - Animal Welfare Fund 243</b>	
Reduce contractual services, supplies	(78)
<b>Aviation Operating Fund 611</b>	
Transfer to Major Capital	(2,800)
Transfer to Debt Service	1,700
Reduction of funding to operate the hot air balloon	(60)
<b>Aviation Debt Service Fund 615</b>	
Debt Service	1,498
<b>Cultural Services - Culture and Recreation Projects Fund 225</b>	
Reduction for projects	(81)
<b>Cultural Services - Albuquerque BioPark Projects Fund 235</b>	
BioPark Project	200
<b>Environmental Health - Air Quality Fund 242</b>	
Transfer one position from grant fund	66
Reduction of FY/09 one time appropriations	(183)
<b>Family and Community Services - Apartments Operating Fund 671</b>	
Transfer to Fund 675	(25)
<b>Family and Community Services - Apartments Debt Service Fund 675</b>	
Debt Service	(25)
<b>Finance &amp; Administrative Services - Lodgers' Tax Fund 220</b>	
Revenue distribution reduction	(802)
<b>Finance &amp; Administrative Services - Hospitality Fee Fund 221</b>	
Revenue distribution reduction	(148)
<b>Finance &amp; Administrative Services - City/County Project Fund 285</b>	
Transfer fund balance to General Fund	145
<b>Finance &amp; Administrative Services - Risk Management Fund 705</b>	
Driver Training Initiative	136
Reduction of FY/09 one time appropriations	(154)
<b>Finance &amp; Administrative Services - Supplies Management Fund 715</b>	
Increase in IDOH	135
<b>Finance &amp; Administrative Services - Fleet Management Fund 725</b>	
Decrease for fuel and lubricants	(1,072)
<b>Finance &amp; Administrative Services - Vehicle/Computer Project Fund 730</b>	
Vehicle Replacement	1,700
<b>Fire Fund 210</b>	
Operating costs decrease	(340)
<b>Human Resources - Employee Insurance Fund 735</b>	
Medical, Dental and Health Insurance increase	1,021
<b>Municipal Development - Gas Tax Road Fund 282</b>	
Reduction of one time transfer to General Fund	(750)
Reduction of risk assessments	(166)
<b>Municipal Development - City/County Facilities Fund 290</b>	
Reduction of FY/09 one time appropriations	(530)
Increased operating appropriations	351
<b>Municipal Development - Plaza del Sol Building Fund 292</b>	
Increased operating appropriations	78
Reduction of one position	(44)

Total Other Fund Significant Technical Adjustments and Executive Decisions (\$000's)	
<b>Municipal Development - Parking Facilities Operating Fund 641</b>	
Reduction of transfer to Parking Debt Service Fund 645	(661)
<b>Municipal Development - Parking Facilities Revenue Bond Debt Service Fund 645</b>	
Reduction of transfer to Sales Tax Refunding Debt Service Fund 405	(133)
<b>Parks &amp; Recreation - Recreation Fund 215</b>	
Reduction of transfer to General Fund	(30)
<b>Police - Alarm Ordinance Fund 287</b>	
Transfer to Capital Acquisition Fund	(50)
<b>Police - Photo Enforcement Fund 288</b>	
Transfer to General Fund	(153)
Acquisition of marked police vehicles	1,200
<b>Refuse Disposal Operating Fund 651</b>	
Reduction to achieve debt service coverage requirement	(2,002)
Restoration of transfer to Capital Fund 653	1,900
Operating costs increase	615
<b>Transit Operating Fund 661</b>	
Additional staffing for Green Line - 11 positions	938
CMAQ grant transfer to Operating Fund 661- 11 positions	938

**Adopted Issue Papers and Spending Adjustments.**

Adopted General Fund issue papers and spending adjustments result in a net reduction of \$13.4 million in FY/10. This section also includes Council's adjustments to the budget. The significant council adjustment is the restoration of the 3% wage increases for a full year for non-sworn police and fire city employees. The proposed budget had a six month delay for the wage increase. The

administration also closely reviewed all positions city wide and a total of 180 vacant positions at a cost of \$10 million were eliminated in the FY/10 budget. Council amendments restored one of these positions in the final budget. The reductions and restorations are listed separately under each department below. A detailed explanation of the adjustments can be found in the department budget highlights section.

Total General Fund Executive Decisions (\$000's)	
<b>TOTAL</b>	(13,446)
<b>City-wide</b>	
Six month wage increases for non-sworn union series employees	2,764
<b>Animal Welfare</b>	
Reduction of (7) vacant positions and funding	(306)
Increase to contractual services	152
<b>City Support</b>	
Decrease transfer to Refuse Disposal Fund	(300)
Reduce Funding for APD Marked Vehicles	(1,200)
<b>Council Services</b>	
Provide funding for various sector plans	700
<b>Cultural Services</b>	
Funding for Rosenwald contract	50
Reduction of (26) vacant positions and funding	(1,559)
Reduction of (7) vacant permanent part-time positions and funding	(166)
<b>Economic Development</b>	
Reduction of (3) vacant positions and funding	(237)
<b>Environmental Health</b>	
Funding for HHW contractual services	74
Funding for HHW from the County	40
Reduction of (1) vacant position and funding	(94)

Total General Fund Executive Decisions (\$000's)		
	Elimination of advertising funding	(170)
<b>Family and Community Services</b>		
	Reduction of (14) vacant positions and funding	(709)
	Adjust funding for various social service contracts	600
<b>Finance &amp; Administrative Services</b>		
	Reduction of (18) vacant positions and funding	(1,135)
<b>Fire</b>		
	Decrease funding for outside vehicle maintenance	(214)
	Reduction of (1) vacant position and funding	(39)
<b>Human Resources</b>		
	Reduction of (3) vacant positions and funding	(182)
<b>Legal</b>		
	Funding for regular municipal election	733
	Reduction of (10) vacant positions and funding	(550)
	Funding for a comprehensive database of City-owned real property	20
<b>Municipal Development</b>		
	Decrease funding in contractual services - cultural plan	(98)
	Reduction of (13) vacant positions and funding	(689)
<b>Office of Internal Audit and Investigations</b>		
	Reduction of (3) vacant positions and funding	(246)
	Funding for Principal Auditor	80
<b>Parks &amp; Recreation</b>		
	Reduction of (5) vacant positions and funding	(312)
	Reduction of (2) vacant permanent part-time positions and funding	(47)
<b>Planning</b>		
	Reduction of (24) vacant positions and funding	(1,476)
<b>Police</b>		
	Funding for officer recruitment & retention incentive	600
	Reduction of (30) vacant positions and funding	(1,278)
	Transfer of (5) positions and funding to JAG Stimulus grant	(411)
<b>Senior Affairs</b>		
	Reduction of (6) vacant permanent part-time positions and funding	(131)
<b>Transit</b>		
	Decrease for Utilization of Infrastructure Tax fund balance	(4,865)
	Transfer adjustment to provide six month COLA increase for City employees	(2,845)

**Non-Recurring Appropriations.** General Fund non-recurring appropriations total \$8.9 million and are listed below.

General Fund Non-recurring Appropriations for FY/10 (\$000's)		
<b>Total</b>		<b>\$ 8,860</b>
<b>City Support</b>		
	Transfer to Vehicle Equipment Fund	500
	Transfer to Operating Grants Fund (Stimulus Funds)	223
<b>Council Services</b>		
	Various contracts	700
<b>Cultural Services</b>		
	Salary savings from 3.5% to 2.6%	208
	Rosenwald contract	50

General Fund Non-recurring Appropriations for FY/10 (\$000's)	
<b>Environmental Health</b>	
Funding for Household Hazardous Waste	74
<b>Family &amp; Community Services</b>	
Salary savings from 3.5% to 2.6%	123
Contract services	1,010
<b>Finance &amp; Administrative Services</b>	
Salary savings from 3.5% to 2.6%	145
State Auditor	90
Mainframe Costs	553
<b>Legal</b>	
Salary savings from 3.5% to 2.6%	63
Regular Municipal Election	733
Comprehensive Database of Real Property	20
<b>Municipal Development</b>	
Salary savings from 3.5% to 2.6%	215
Transfer to Stadium Fund	110
Transportation Tax	1,536
Capital for City/County Building	25
<b>Parks &amp; Recreation</b>	
Salary savings from 3.5% to 2.6%	104
Transfer to Capital Acquisition Fund	170
<b>Planning</b>	
Salary savings from 3.5% to 2.6%	113
<b>Police</b>	
Cadet Supplies	667
Officer recruitment & retention incentive	600
Criminal Justice Collaborative	75
<b>Transit</b>	
Blue Line	753

**Compensation** All unions with the exception of Management bargaining and non-bargaining had contracts negotiated in FY/09 that carried into FY/10. These contracts are budgeted in

FY/10 as well as 3% for both the management bargaining and non-bargaining series. Table E reflects the history of compensation by bargaining unit.

UNION	2010	2009	2008	2007	2006	2005	** 2004	2003	2002	2001	Total
CPI Urban	0.24%	1.58%	3.4%	3.4%	3.4%	3.7%	4.1%	2.1%	2.3%	3.4%	27.6%
Blue Collar - Local 624 - AFSCME, AFL-CIO	3.00%	3.00%	3.5%	3.5%	*3.2%	*3.2%	0.0%	0.0%	0.0%	7.7%	20.7%
Clerical and Technical - AFSCME 2962	3.00%	3.00%	3.5%	3.5%	3.2%	3.2%	0.0%	9.6%	0.0%	4.0%	33.0%
Fire Firefighters Union	5.00%	5.00%	4.5%	4.5%	3.2%	3.2%	0.0%	6.8%	3.0%	3.0%	38.2%
J Series - Security Staff	3.00%	3.00%	3.5%	3.5%	3.2%	3.2%	0.0%	3.3%	0.0%	6.5%	29.2%
J Series - Transport Officers	3.00%	3.00%	3.5%	3.5%	3.2%	3.2%	0.0%	0.0%	0.0%	18.8%	38.2%
Bargaining Management	3.00%	3.00%	3.5%	3.5%	3.2%	3.2%	0.0%	1.9%	6.2%	5.0%	29.5%
Non-Bargaining Management	3.00%	3.00%	3.5%	3.5%	3.2%	3.2%	0.0%	1.9%	6.2%	5.0%	29.5%
Albuq. Police Officers Assoc.	*** 9.1%	11.40%	4.5%	4.5%	3.9%	3.9%	0.0%	0.5%	6.5%	7.2%	42.4%
United Transportation - Local 1745	3.00%	3.00%	3.5%	3.5%	3.2%	3.2%	0.0%	4.9%	4.2%	9.2%	37.7%

\* Per Administrative direction  
\*\* Bonus negotiated with unions via MOU dependent upon years of service  
\*\*\* Annualized (Union negotiated increase mid-year FY/10)

**Public Safety Quarter Cent Tax Programs.** In October 2003, voters approved the Public Safety Quarter Cent Gross Receipts Tax. The legislation specified that 34% of the tax was to be used for APD, 34% for emergency preparedness/AFD, 26% for crime prevention and intervention and 6% for corrections and

detention. With the transition of the management of the Metropolitan Detention Center to the County, the final 6% is now being used for transport and processing of prisoners to the facility. The list below details the General Fund appropriations totaling \$38.1 million.

Total Quarter Cent Appropriations (\$000's)	
<b>TOTAL</b>	<b>38,135</b>
<b>Family and Community Services</b>	
FY/09 Recurring Costs	1,581
Provide Mental Health	2,984
Substance Abuse	2,024
Health and Social Services	735
Gang Intervention	1,339
Partner with Public Ed	664
Emergency Shelter	446
<b>Fire</b>	
FY/09 Recurring Costs	8,332
Fire Fighters Pay Increase	5,132
<b>Police</b>	
FY/09 Recurring Costs	9,621
Police Pay Increase	2,460
Police Overtime to Compensate for Pay Increase	401
Prisoner Transport and Processing	2,416

### Capital Appropriations

The appropriation legislation contains a section for capital appropriation adjustments which resulted from this operating budget. There is a total of \$170 thousand transferred from the General Fund to the Capital Fund for maintenance of the Balloon Fiesta Park and Sunport landscape equipment. The Hospitality Fund will provide \$230 thousand for Convention Center improvements. Funding from the False Alarm Fund in the amount of \$375 thousand will

be used for APD equipment and computer needs.

The appropriation legislation also contains a \$4.7 million transfer from Solid Waste to its capital fund for various projects. There is also a \$10 million transfer from the Aviation fund to its capital fund in this legislation. However, the appropriation within the Aviation capital fund is contained in other legislation and not included in this legislation.

Capital Appropriations (\$000's)	
<u>Transfers to Capital</u>	
<u>General Fund - Transfers from Fund 110 to Fund 305</u>	
Parks and Recreation - Park Development	100
Parks and Recreation - Sunport Landscape Equipment	70
<u>Hospitality Fund - Transfers from Fund 221 to Fund 305</u>	
Finance and Management - Convention Center Improvements	230
<u>False Alarm Fund - Transfer from Fund 287 to Fund 305</u>	
Police - Public Safety/Vehicles & Equipment	375
<u>Refuse Disposal Fund - Transfers from Fund 651 to Fund 305</u>	
Solid Waste - Refuse Equipment	2,243
Solid Waste - Automatic Collection System	448
Solid Waste - Disposal Facilities	750
Solid Waste - Computer Equipment	167
Solid Waste - Alternative Landfill	210
Solid Waste - Landfill Environmental Remediation	868

## Changes in Employment

Staffing levels in the combined approved Enterprise and General Fund budgets are decreased by 163 FTE, or 2.6% below the level approved in the original FY/09 budget. Details of changes in the level of employment by department are discussed in the Department Budget Highlights section of this volume and in the schedule of Personnel Complement by Program contained in the Appendix. As can be seen in the Changes in Employment Table

below, the General Fund reduced 152 full-time positions for a total decrease of 3.5%. Enterprise funds deleted three positions for a decrease of .2%. Seven positions were deleted from other funds for a 2.5% reduction. Grant funds saw the reduction of one position. It should be noted that the table below includes only full-time positions and not part-time. There were an additional 18 vacant part-time positions reduced from the General Fund.

CHANGES IN EMPLOYMENT							
	Original Budget FY/06	Original Budget FY/07	Original Budget FY/08	Original Budget FY/09	Approved Budget FY/10	Change Original FY/09 Approved FY/10	% Change Original FY/09 Approved FY/10
General Fund	4,119	4,322	4,409	4,301	4,149	(152)	-3.5%
Enterprise Funds	1,254	1,293	1,346	1,351	1,348	(3)	-0.2%
Other Funds	759	280	280	282	275	(7)	-2.5%
Grant Funds	317	306	308	301	300	(1)	-0.3%
<b>TOTAL</b>	<b>6,449</b>	<b>6,201</b>	<b>6,343</b>	<b>6,235</b>	<b>6,072</b>	<b>(163)</b>	<b>-2.6%</b>

## FY/10 OPERATING BUDGET TOTAL RESOURCES

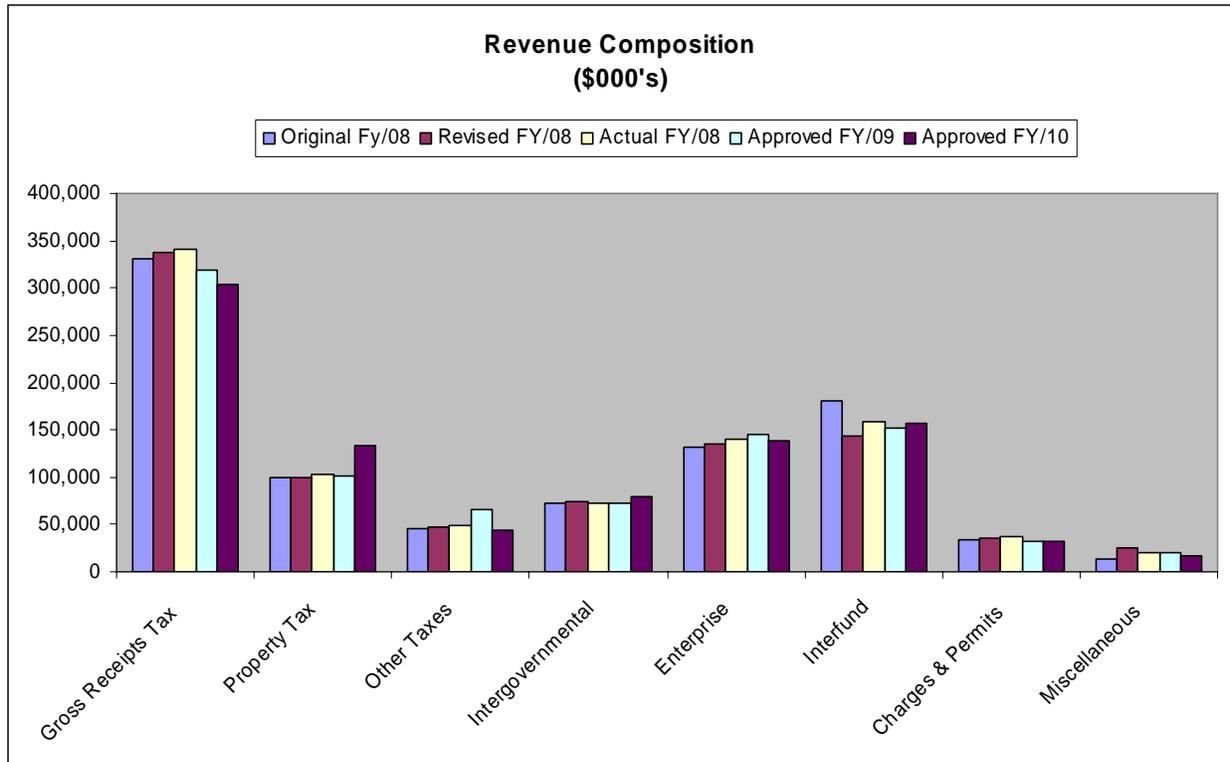
Total available resources for FY/10 of \$904.3 million are \$3.4 million less than the FY/09 approved budget of \$907.7 million

The reduction is primarily a result of the stagnant economy. Gross Receipts Tax (GRT) is the major source of funding and makes up 34% of total resources for FY/10. Enterprise revenues are another major source of revenue. The various enterprises the City operates generate 15% of the revenue in FY/10. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, four golf courses, and an international and a small airport as enterprise funds. In FY/10, the enterprise revenues in the

approved budget are \$5.7 million or 3.9% below the FY/09 approved level. The decrease is primarily due to a reduction in revenues for Aviation and Solid Waste. An explanation can be found in the Department Budget Highlights section for these departments. Property taxes make up 15% of City revenues.

GRT, enterprise revenues and property taxes make up about 64% of total revenues. Other revenue sources include intergovernmental revenues including grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspection, permits, etc.

## TOTAL RESOURCES (INCLUDING FUND BALANCE) AFTER INTERFUND ELIMINATIONS AND ADJUSTMENTS



	Original FY/08	%of Total	Revised FY/08	%of Total	Actual FY/08	%of Total	Approved FY/09	%of Total	Approved FY/10	%of Total
Gross Receipts Tax	331,640	36%	338,195	38%	341,597	37%	319,535	35%	302,970	34%
Property Tax	99,355	11%	99,967	11%	103,579	11%	101,140	11%	133,179	15%
Other Taxes	46,226	5%	47,825	5%	49,029	5%	65,049	7%	43,259	5%
Intergovernmental	72,351	8%	73,467	8%	72,092	8%	72,520	8%	79,170	9%
Enterprise	132,290	15%	134,550	15%	140,637	15%	144,518	16%	138,843	15%
Interfund	179,859	20%	143,992	16%	158,945	17%	151,571	17%	157,784	17%
Charges & Permits	34,065	4%	36,179	4%	37,310	4%	32,472	4%	31,938	4%
Miscellaneous	13,325	1%	25,031	3%	19,719	2%	20,918	2%	17,130	2%
<b>Total Revenue</b>	<b>909,111</b>	<b>100%</b>	<b>899,206</b>	<b>100%</b>	<b>922,908</b>	<b>100%</b>	<b>907,723</b>	<b>100%</b>	<b>904,273</b>	<b>100%</b>

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue minus GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

## HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

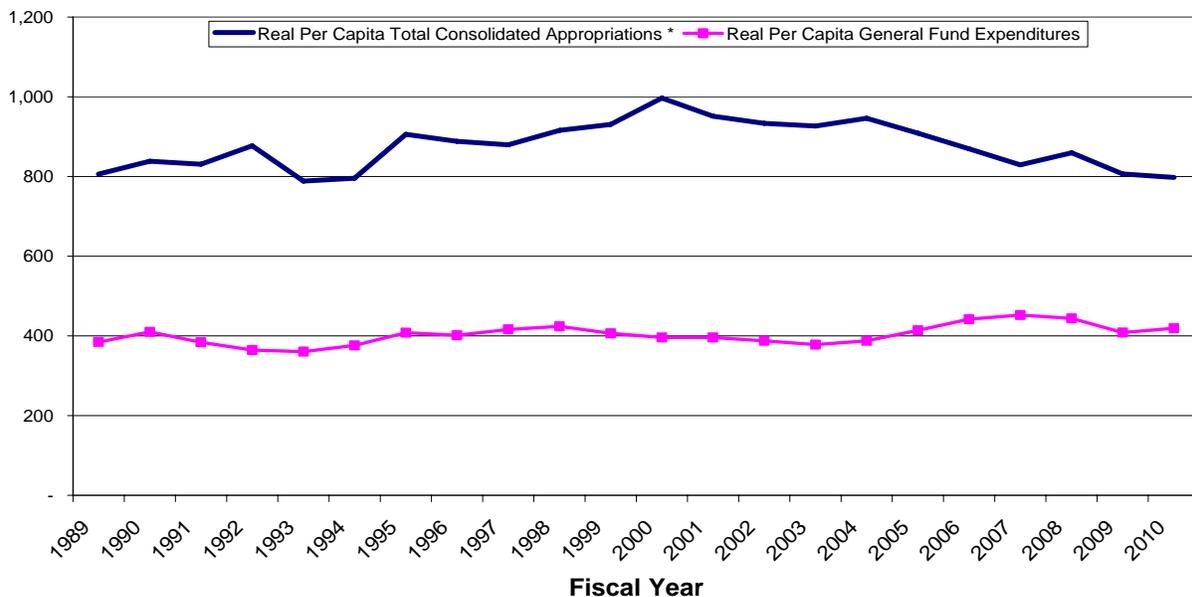
As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations has substantially exceeded this benchmark. It began slowing in FY/02 and declined recently due to the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is a separate entity. The growth in GF expenditures has barely kept pace. In FY/05 and FY/06, the addition of the Public Safety Quarter Cent Tax allowed for an increase of City services as the expenditure growth exceeded the inflation rate and population growth.

For the 20 year period from fiscal year 1990 to 2010, inflation, as measured by the Consumer Price Index, increased 67%, for an average of approximately 2.6% a year. In the same period of time, population within the City of Albuquerque increased by 38%, for an annual average of 1.6%. The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures.

Real consolidated total appropriations include appropriations from all funds (general,

enterprise, special revenue, debt service and internal service) after interfund eliminations. Real per capita consolidated total appropriations decreased 4.9% from fiscal year 1990 to 2010 for an average annual rate of decline of 0.2%. The decrease occurs due to the exclusion of the Water Utility Authority beginning in FY/05 and then the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07, as well as reduction in GRT taxes. General Fund real per capita expenditures showed an increase of 2.2% over the entire period fiscal year 1990 to 2010. On an annual basis, this is growth of only 0.1% per year indicating that General Fund expenses increased only slightly faster than population plus inflation. The bulk of this gain was picked up in FY/04 with a shift of one-mil in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. The reductions of two 1/8th cent in GRT in January of 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. The weakness of the economy slowed the general fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund.

**Real Per Capita Total Consolidated Appropriations and General Fund Expenditures**



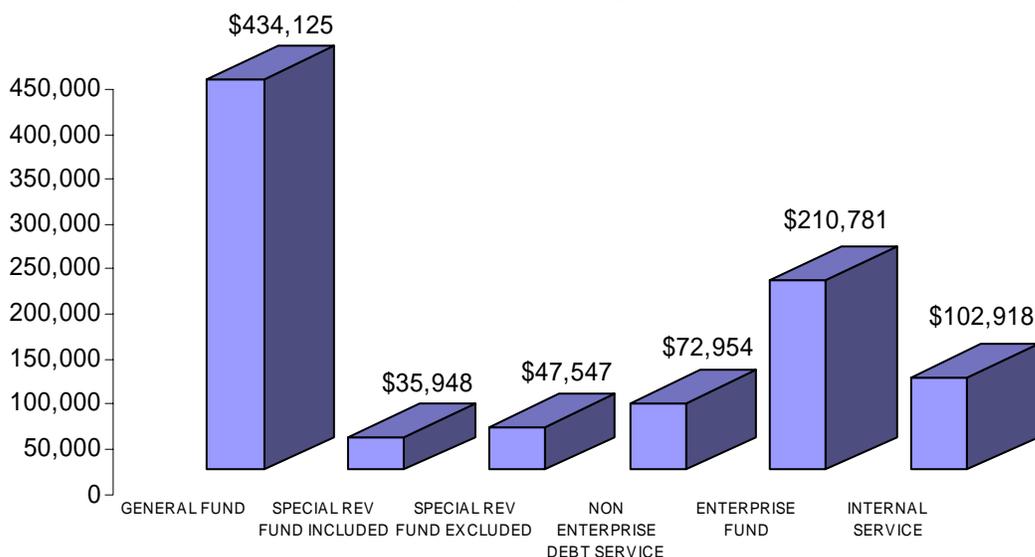
\*Consolidated appropriations are appropriations from all funds after interfund eliminations  
2009 represents the estimated actual and 2010 the approved budget.

## SPENDING BY FUND TYPE

The City operating budget appropriates the General Fund, the largest fund individually and by type. There are 16 Special Revenue Funds included which are funds received that have special restrictions on their use and are to be distinguished from three other special revenue funds that are not appropriated in the annual budget and referred to as Special Revenue Fund Excluded. Three Non-Enterprise Debt Service funds, 15 Enterprise Funds and five

Internal Service Funds are also appropriated. The Appendix contains a Numeric List of Fund names by Category. In using the Appendix list, it should be noted that the one Trust and Agency Fund appropriated is included in the category of Special Revenue Fund Included. This budget document presents fund tables and highlights, organized in the categories graphed below and demonstrating the relative size of total appropriations by type of fund.

**FY/10 Net Appropriations by Fund Type all Funds**  
**Total \$904,273**  
**(\$000's)**

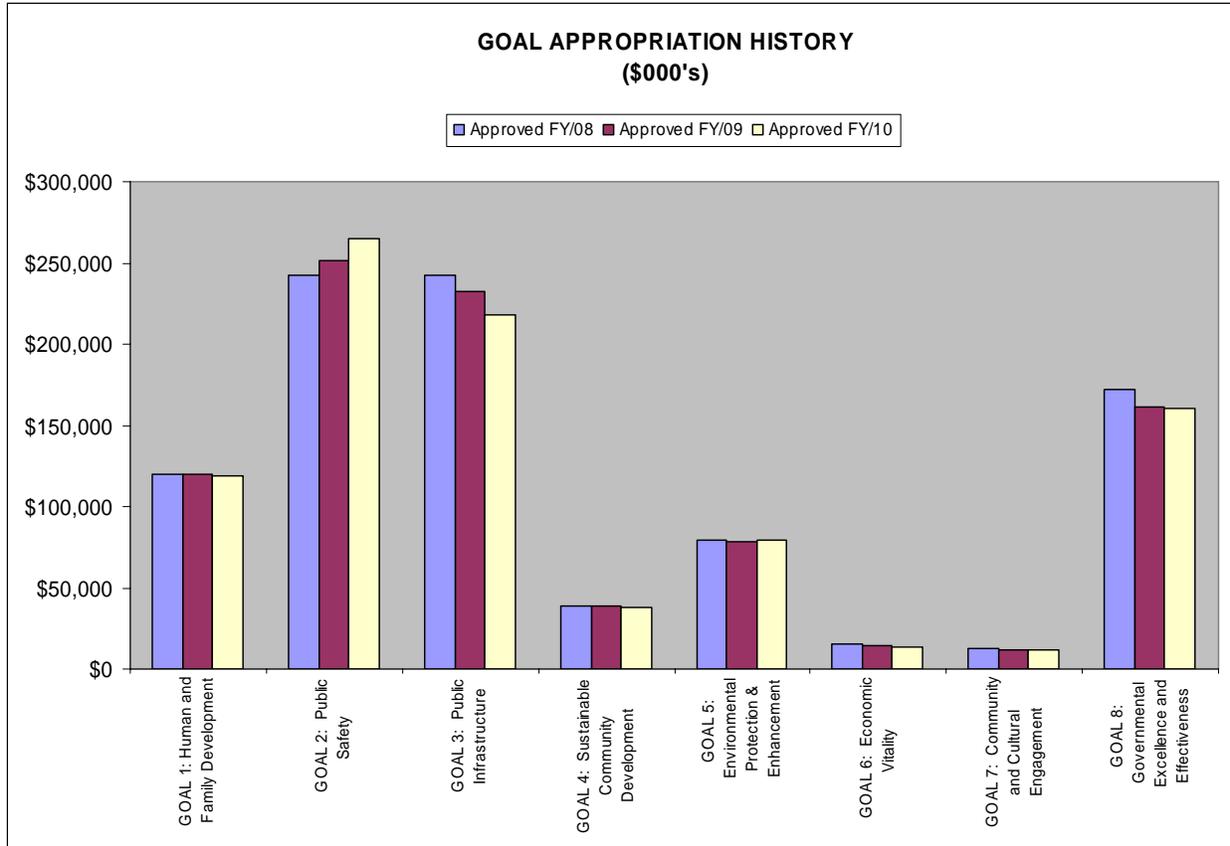


## SPENDING BY GOAL

The entire operating budget for the City of Albuquerque can be examined by goal. Albuquerque builds budgets at the service activity level. Groups of service activities form program strategies. Program strategies are sets of governmental activities and services designed to impact desired community conditions associated with City goals. Since appropriations are made at the program strategy level, and program strategies are associated with one of eight City goals, expenditure histories by goal

can assist in understanding relative funding. A table outlining a three year funding history of each goal by program strategy can be found in the Appendix.

The table entitled FY/10 Operating Budget by Goal, Department and Fund is discussed in this narrative. Examination of this table aids in understanding where City operating funds come from and where they are spent.



	Approved FY/08	Approved FY/09	Approved FY/10
GOAL 1: Human and Family Development	119,834	120,052	119,252
GOAL 2: Public Safety	242,536	251,231	265,197
GOAL 3: Public Infrastructure	242,576	232,377	217,969
GOAL 4: Sustainable Community Development	38,839	39,091	37,753
GOAL 5: Environmental Protection & Enhancement	78,941	78,130	78,979
GOAL 6: Economic Vitality	15,328	13,978	13,070
GOAL 7: Community and Cultural Engagement	12,943	11,489	12,048
GOAL 8: Governmental Excellence and Effectiveness	171,911	161,375	160,005
<b>TOTAL</b>	<b>922,908</b>	<b>907,723</b>	<b>904,273</b>

**Goal 1: Human and Family Development** includes programs in the Cultural Services, Family and Community Services, Parks and Recreation, and Senior Affairs departments and accounts for 13% of total appropriations in FY/10. Roughly 47% of the funding is from the General Fund, 20% from Special Revenue Funds not Appropriated (for grants in Family and Community Services and Senior Affairs), and 34% is from enterprise funds that support operations of City apartments, the housing authority and golf courses.

**Goal 2: Public Safety** includes the Environmental Health, Family and Community Services, Fire, Legal and Police departments.

The majority of the funding for this goal, almost 90%, is provided from the General Fund which supports large funding efforts in the Police and Fire Departments. Grants for the Police and Family and Community Services departments are seen in special revenue not appropriated.

**Goal 3: Public Infrastructure** includes program strategies in the Aviation, City Support functions, Municipal Development, and Transit departments. Aviation and Transit are very large enterprise funds, although Transit receives most of its operational funding from a General Fund transfer. City Support is responsible for making the General Fund debt service payments as can be seen in the large amount in Non

Enterprise Debt Service Funds. State grant funding for roads is reflected in this goal.

**Goal 4: Sustainable Community Development** includes program strategies in Family and Community Services, Municipal Development, and more significant funding to the Parks and Recreation, and the Planning departments. The majority (94%) of the funding for this goal comes from the General Fund with grants in Family and Community Services providing 6% of total support.

**Goal 5: Environmental Protection and Enhancement** includes program strategies in Environmental Health, Parks and Recreation, and Solid Waste departments. The largest funding source (77%) for this goal is the enterprise revenue from the Solid Waste Utility. Special revenue funds from air quality operating permits and the vehicle pollution management program support Environmental Health programs, and open space expendable trust funds support open space programs in the Parks and Recreation Department.

**Goal 6: Economic Vitality** is the smallest goal with respect to total funding and includes programs in the City Support functions, Economic Development, Family and Community Services and Finance and Administration Services Departments. The Lodgers' Tax and the Hospitality Fee support the special revenue appropriations. The revenue from the tax and

hospitality fee is used to make debt service payments and purchase necessary capital for the Albuquerque Convention Center and promote tourist related events within the City. General Fund appropriations in the Finance and Administrative Services Department support the Convention Center. Economic Development is funded by General Fund appropriations.

**Goal 7: Community and Cultural Engagement** includes program strategies in the Cultural Services, Legal and Senior Affairs Departments. The primary funding source is the General Fund accounting for 66% of this goal's funding. Special revenue funds in the goal are comprised of project funds for culture and recreation and the BioPark. Senior Affairs grants are seen in special revenue funds not appropriated.

**Goal 8: Governmental Excellence and Effectiveness** contains program strategies in the Chief Administrative Officer, City Support functions, Council Services, Finance and Administrative Services, Human Resources, Legal, Mayor's Office, Municipal Development, and Office of Internal Audit departments. General fund appropriations account for approximately 40% of this goal's funding. Internal service funds collected for the provision of telephone and radio services as well as the employee contributions to health insurance are reflected in the internal service funds within the goal and account for more than half of the goal funding.

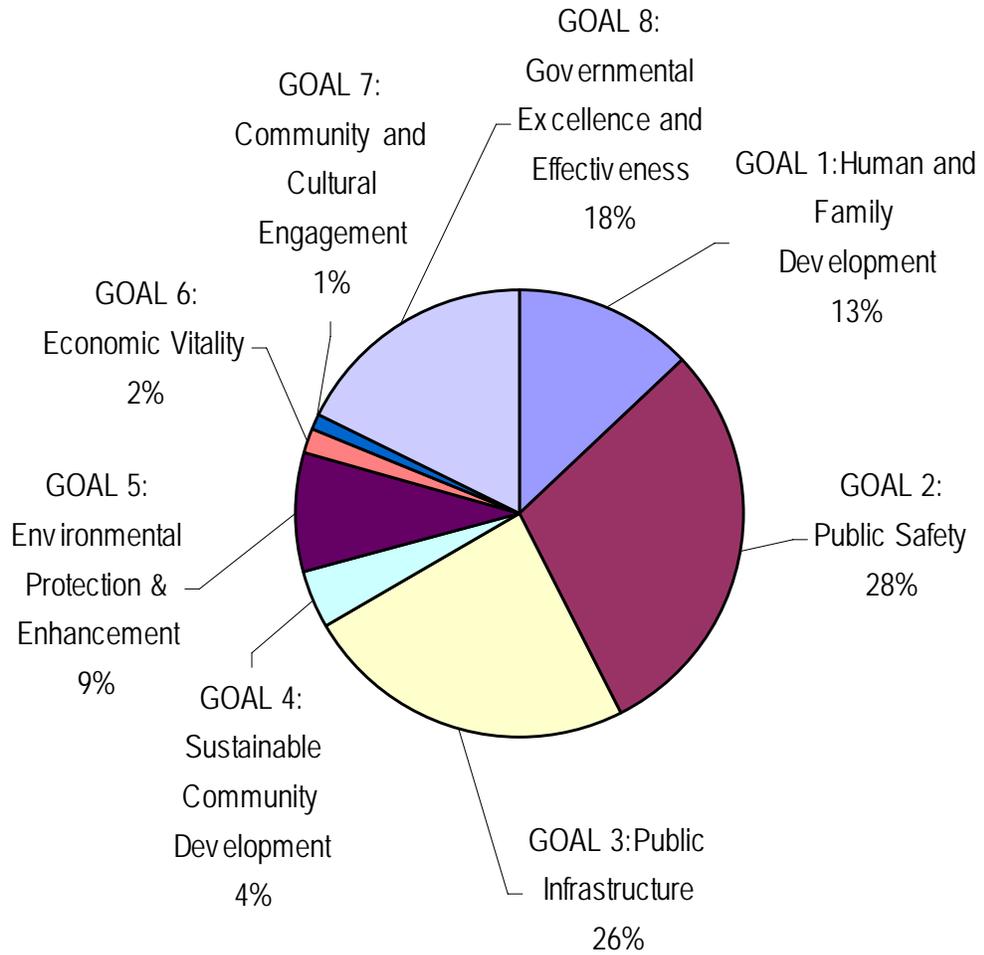
## FY/10 OPERATING BUDGET BY GOAL, DEPARTMENT AND FUND

GOAL/DEPARTMENT	% of Total	General Fund	Special Rev Funds Approp	Spec. Rev Funds Not Approp	Non Enterprise Debt Service Funds	Enterprise Funds	Internal Service Funds	Net Transfers	TOTAL
<b>Goal 1 - Human and Family Development</b>									
Cultural Services		13,469	383	38					13,890
Environmental Health		1,162							1,162
Family & Community Svcs.		29,583		17,733		35,368		(1,088)	81,596
Parks and Recreation		6,768	200	181		4,905		(806)	11,248
Senior Affairs		5,554		5,802					11,356
<b>Sub Total</b>	<b>13.2%</b>	<b>56,536</b>	<b>583</b>	<b>23,754</b>	<b>0</b>	<b>40,273</b>	<b>0</b>	<b>(1,894)</b>	<b>119,252</b>
<b>Goal 2 - Public Safety</b>									
Animal Welfare		9,972	87					(94)	9,965
CAO Dept.				1,156					1,156
Environmental Health		452							452
Family & Community Svcs.		7,646							7,646
Finance & Admin. Svcs.		969							969
Fire Department		68,954	1,382	20					70,356
Legal		846							846
Police Department		149,272	908	25,305				(1,678)	173,807
<b>Sub Total</b>	<b>29.3%</b>	<b>238,111</b>	<b>2,377</b>	<b>26,481</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,772)</b>	<b>265,197</b>
<b>Goal 3 - Public Infrastructure</b>									
Aviation						104,292		(33,160)	71,132
City Support Functions		1,356			72,954			(1,356)	72,954
Municipal Development		24,235	5,360					(448)	29,147
Transit Department		24,573		1,089		46,194		(27,120)	44,736
<b>Sub Total</b>	<b>24.1%</b>	<b>50,164</b>	<b>5,360</b>	<b>1,089</b>	<b>72,954</b>	<b>150,486</b>	<b>0</b>	<b>(62,084)</b>	<b>217,969</b>
<b>Goal 4 - Sustainable Community Development</b>									
Family & Community Svcs.				2,284					2,284
Municipal Development		3,643							3,643
Parks and Recreation		19,001							19,001
Planning		12,825							12,825
<b>Sub Total</b>	<b>4.2%</b>	<b>35,469</b>	<b>0</b>	<b>2,284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,753</b>
<b>Goal 5 - Environmental Protection &amp; Enhancement</b>									
Cultural Services		14,714	1,400						16,114
Environmental Health		2,471	3,000	1,969				(134)	7,306
Parks and Recreation		1,366	2,771	251				(1,269)	3,119
Solid Waste				569		60,977		(9,106)	52,440
<b>Sub Total</b>	<b>8.7%</b>	<b>18,551</b>	<b>7,171</b>	<b>2,789</b>	<b>0</b>	<b>60,977</b>	<b>0</b>	<b>(10,509)</b>	<b>78,979</b>

## FY/10 OPERATING BUDGET BY GOAL, DEPARTMENT AND FUND

GOAL/DEPARTMENT	% of Total	General Fund	Special Rev Funds Approp	Spec. Rev Funds Not Approp	Non Enterprise Debt Service Funds	Enterprise Funds	Internal Service Funds	Net Transfers	TOTAL
<b>Goal 6 - Economic Vitality</b>									
Economic Development		2,779						(1,435)	1,344
Family & Community Svcs.				23					23
Finance & Admin. Svcs.		1,558	12,790					(6,165)	8,183
Municipal Development						9,792		(6,272)	3,520
<b>Sub Total</b>	<b>1.4%</b>	<b>4,337</b>	<b>12,790</b>	<b>23</b>	<b>0</b>	<b>9,792</b>	<b>0</b>	<b>(13,872)</b>	<b>13,070</b>
<b>Goal 7 - Community &amp; Cultural Engagement</b>									
Cultural Services		6,473	712						7,185
Legal		1,525	475					(37)	1,963
Municipal Development						3,129		(1,183)	1,946
Senior Affairs				954					954
<b>Sub Total</b>	<b>1.3%</b>	<b>7,998</b>	<b>1,187</b>	<b>954</b>	<b>0</b>	<b>3,129</b>	<b>0</b>	<b>(1,220)</b>	<b>12,048</b>
<b>Goal 8 - Governmental Excellence &amp; Effectiveness</b>									
CAO Dept.		3,311							3,311
City Support Functions		14,632						(7,608)	7,024
Council Services		3,792							3,792
Finance & Admin. Svcs.		19,498	1,845	54			48,125	(2,101)	67,421
Human Resources		2,237					56,905	(156)	58,986
Legal		5,970							5,970
Mayors Office		967							967
Municipal Development		12,029	4,732					(4,454)	12,307
Office of Internal Audit		1,271							1,271
Grants Indirect Overhead								(1,044)	(1,044)
<b>Sub Total</b>	<b>17.7%</b>	<b>63,707</b>	<b>6,577</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>105,030</b>	<b>(15,363)</b>	<b>160,005</b>
<b>TOTALS</b>	<b>100.0%</b>	<b>474,873</b>	<b>36,045</b>	<b>57,428</b>	<b>72,954</b>	<b>264,657</b>	<b>105,030</b>	<b>(106,714)</b>	<b>904,273</b>

## FY/10 OPERATING BUDGET APPROPRIATION BY GOAL



**City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions**

*NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.*

**VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.**

Goal Area	Goal Statement	Desired Community or Customer Conditions
<p align="center"><b>HUMAN AND FAMILY DEVELOPMENT</b></p>	<p><b>People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.</b></p>	<p>1. Residents are literate and educated.            2. Youth achieve desired educational outcomes.            3. Youth achieve responsible social development.            4. Residents are active and healthy.            5. Residents have access to physical and mental health care.            6. Families are secure and stable.            7. Safe, decent and affordable housing is available.            8. Senior citizens live and function in optimal environments.            9. Residents are safe from public health risks.            10. Residents have a balance of means, opportunity, and avenues of support needed to provide for their basic needs.</p>
<p align="center"><b>PUBLIC SAFETY</b></p>	<p><b>Citizens are safe, feel safe and secure, and have trust and shared responsibility for maintaining a safe environment.</b></p>	<p>11. Residents are safe.            12. Residents feel safe.            13. Travel on city streets is safe.            14. Residents, businesses and public safety agencies work together for a safe community.            15. Domestic animals are responsibly cared for and provided safe and healthy home environments.            16. The community is prepared to respond to emergencies, natural disasters, catastrophic acts and other events that threaten the health and safety of the public.</p>
<p align="center"><b>PUBLIC INFRASTRUCTURE</b></p>	<p><b>Ensure that all existing communities are adequately and efficiently served with well planned, coordinated, and maintained infrastructure. Ensure that new development is efficiently integrated into existing infrastructures and that the costs are balanced with the revenues generated.</b></p>	<p>17. A reliable water system meets health and safety standards.            18. Wastewater systems meet quality standards.            19. A storm water system protects the lives and property of residents.            20. Effective information technology infrastructure is accessible throughout the community.            21. Residents have safe and affordable integrated transportation options that meet the public's needs.            22. The street system is well designed and maintained.            23. New development is efficiently integrated into existing or approved infrastructure and its costs are balanced with the revenues generated and adopted City development policies.            24. Sustainable, environmentally sensitive supplies of energy are available and are efficiently consumed.</p>
<p align="center"><b>SUSTAINABLE COMMUNITY DEVELOPMENT</b></p>	<p><b>Guide growth to protect the environment and the community economic vitality and create a variety of livable, sustainable communities throughout Albuquerque.</b></p>	<p>25. Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.            26. Albuquerque's built environments are safe, habitable, well maintained, and sustainable.            27. A balance of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.            28. The downtown area is vital, active, safe and accessible.            29. Safe and accessible mixed-use areas with housing, employment, civic functions, recreation and entertainment exist throughout Albuquerque.</p>
<p align="center"><b>ENVIRONMENTAL PROTECTION AND ENHANCEMENT</b></p>	<p><b>Protect and enhance Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.</b></p>	<p>30. Air, water, and land are protected from conditions that are harmful to people and the environment.            31. Water resources are sustainably managed, conserved and protected to provide a long-term supply and drought reserve.            32. Solid wastes are produced no faster than natural systems and technology can process them.            33. Open Space, Bosque, the River and Mountains are preserved and protected.            34. Residents participate in caring for the environment and conserving natural resources.</p>

**City of Albuquerque Vision, Goal Areas, Goal Statements and Desired Community or Customer Conditions**

*NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.*

**VISION: Albuquerque is a thriving high desert community of distinctive cultures, creating a sustainable future.**

Goal Area	Goal Statement	Desired Community or Customer Conditions
		<p>35. Residents are well informed about and appreciate ecological diversity.</p> <p>36. Energy consumption is balanced to protect the environment.</p>
<b>ECONOMIC VITALITY</b>	<b>Achieve a vital, diverse, and sustainable economy in which businesses and residents have opportunities for success.</b>	<p>37. The economy is diverse and broad-based.</p> <p>38. The economy is vital, prosperous and consistent with local and regional resources.</p> <p>39. There are abundant, competitive, career oriented employment opportunities.</p> <p>40. Businesses develop and prosper.</p>
<b>COMMUNITY AND CULTURAL ENGAGEMENT</b>	<b>Residents are fully and effectively engaged in the life and decisions of the community to promote and enhance our pride, cultural values, and resources and ensure that Albuquerque's community institutions are effective, accountable, and responsive.</b>	<p>41. Residents actively participate in civic and public affairs.</p> <p>42. Residents participate in community organizations, activities, and events.</p> <p>43. Residents have an accurate understanding of community conditions</p> <p>44. Residents appreciate, foster and respect Albuquerque's arts and cultures.</p> <p>45. Relations among Albuquerque's cultures and races are positive and respectful.</p>
<b>GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>	<b>Government is ethical and accountable; every element of government contributes effectively to meeting public needs.</b>	<p>46. Leaders work together for the good of the community.</p> <p>47. Leaders cooperate and coordinate with the other governments in the MRCOG region.</p> <p>48. Government and its leaders are responsive to changing community and customer conditions.</p> <p>49. Government protects the civil and constitutional rights of citizens.</p> <p>50. Customers conveniently access City services and officials.</p> <p>51. Customers can participate in their government by accessing information about services, policies, community conditions, regulations, etc.</p> <p>52. Financial assets are maximized and protected, and analyzed and reported accurately, understandably, and usefully.</p> <p>53. City assets are protected while responding fairly to inappropriate City actions.</p> <p>54. Products, services, and materials are obtained efficiently, fairly, and in a timely manner.</p> <p>55. City services, operations, and finances are measured and audited as needed and meet customer needs.</p> <p>56. Competent, well-trained motivated employees contribute to the achievement of City goals and objectives.</p> <p>57. The work environment for employees is healthy, safe and productive.</p> <p>58. City staff is empowered with information and have information processing capacity.</p> <p>59. Rights of way are obtained and managed and their use optimized for the public's benefit with fair compensation for use.</p> <p>60. City real property is effectively obtained and managed in the public's interest, and disposed of when public purpose has changed.</p> <p>61. City fixed assets, property, and infrastructure meet City goals and objectives.</p> <p>62. Departmental human and financial resources and fixed assets are managed efficiently and effectively.</p>

## **PERSONNEL SUMMARY**



## PERSONNEL INFORMATION

The FY/10 approved Budget has 6,072 positions. This is a reduction of 163 positions from the approved FY/09 budget. Further details are available below and in each of the department's budget highlights.

- The Animal Welfare Department decreased by 7 positions. Deleted positions consisted of an administrative supervisor, accounting assistant, 3 animal handlers, one senior office assistant, and an administrative assistant. Total personnel complement for the department is 134.
- There is no change in full time positions for the Aviation Department.
- In the Chief Administrative Officer Department one position originally anticipated was not created and funded in the Cities Readiness Initiative grant for FY/09 and FY/10.
- Council Services has one position created midyear for FY/09 and funded in FY/10.
- Due to the continued downturn in the economy, 26 vacant positions are deleted in FY/10 in the Cultural Services Department. The Anderson/Abruzzo Balloon Museum has two positions deleted, two positions from community events, nine positions from biopark, and 13 positions from public library. One position moved from biopark to the Finance and Administrative Services Department. In addition, two new positions were added midyear FY/09 at the biopark's CIP funded program.
- Economic Development's decrease in FTE for FY/10 is three. To help with cost saving measures the department deleted one position in economic development and two in international trade.
- The Environmental Health Department General Fund personnel count decreased by one position during FY/10. The department's personnel complement is 31 positions. Air Quality Fund personnel consists of an additional 32 positions. One grant position was moved to the Air Quality Fund for the FY/10 budget. The total FY/10 department personnel complement, including operating grants is 87.
- The Family and Community Services Department had an overall decrease of 17 General Fund positions. The department had one intra-year add. Two part-time accountant positions were reclassified to one full time position. During FY/09, the Department transferred the human rights division to Legal. One position was transferred to Legal, two were transferred to the Housing Authority Fund 805, and two were vacant and became inactive. To help with cost saving measures 14 positions were deleted for FY/10, three of these positions were from early childhood education, three from plan and coordinate, two from offer health and social services, two from partner with public education and four from community recreation. To assist with the opening of Thomas Bell Gym one general services worker was added.
- The Finance and Administrative Services Department reflects an overall decrease of 4 positions from the FY/09 original level. Nine positions were added midyear. Eight positions were authorized for the citizen services division and a technical writer was added in ISD. One position was reclassified from full-time to part-time in citizen services. There are nine position transferred from other departments in FY/10. Eight are added with the transfer of the administrative hearing office from the Legal Department to DFAS and one position is moved from the Cultural Services Department into ISD. Additionally, 15 vacant positions were deleted as part of overall General Fund savings measures. They are as follows: six positions in ISD, five positions in purchasing, three positions in treasury and one position in tourism. In other funds there is only a change to Fleet Management. During FY/09, two vacant positions were traded for an assistant fleet manager. Five additional fleet positions were traded for contractual service dollars in FY/10.
- The Fire Department deleted one civilian position in FY/10 for cost saving measures in the General Fund. One position was created mid-year.
- The Human Resources Department deleted three vacant positions as part of overall General Fund savings measures. The positions are an executive assistant, a senior human resources analyst and a HR analyst I. The internal services funds in HR remain at FY/09 original levels.
- Legal decreased their FY/10 positions by 20. The department had one intra-year add that was part of the transfer of the human rights division from Family and Community Services. As part of the FY/10 budget the Administrative Hearing Office was moved to the Department of Finance and Administrative Services. Eleven FTE were part of this move. To help with cost saving measures 10 positions were deleted two in

safe city strike force, two in the city clerk, and six in legal services.

- There was no change in positions for the Mayor's Office.
- There is a net reduction of 16 positions in Municipal Development in the FY/10 budget from estimated actual FY/09. There is a reduction of two positions in strategic support, one position in the construction program, one position in the storm drain program, seven positions in the general fund street services program, and two positions in the city buildings program. One position was created mid-year in the design recovered CIP and parks program. One position was deleted in the plaza del sol program along with two positions in the parking operations program. Two positions, one in strategic support and one in design recovered parks and cip, were moved to new programs within the department in FY/10.
- There are two positions, one principal auditor and one contract auditor, deleted from the Office of Internal Audit and Investigations in FY/10.
- Parks and Recreation has an overall decrease of seven General Fund positions. The department had one intra-year add in aquatics. Three unfunded aquatics program coordinators were also deleted from the FTE count. To help with cost savings five positions were deleted two in aquatics, one in the shooting range, one in urban forest management and one in quality recreation. In the Open Space Fund, two positions were deleted as part of the cost saving measures.
- The Planning Department decreased their personnel count by 24 positions from the FY/09 original budget. Deleted positions consisted of one management analyst, one GIS/Info systems specialist, four zoning enforcement inspectors, one zoning enforcement supervisor, one housing code inspector, three planners, two senior planners, a senior office assistant, one associate planner, one research specialist, one assistant building safety manager, three residential building inspectors, one commercial building inspector, one impact fee administrator, one senior engineer, and one engineering associate. The FY/10 total department personnel count is 156.
- There is a net reduction of 29 positions within the police budget. Within the General Fund, there is a reduction of 34 positions. Thirty civilian positions are deleted as part of overall cost saving measures, five additional positions are transferred to stimulus funds in the operating grants and one position working with the metropolitan court is transferred from operating grants to the General Fund. Operating grants sees an overall increase of five positions. This includes the five positions transferred from the General Fund plus one new IT Manager position that will be funded by stimulus funds less the one position moved to the General Fund for the metropolitan court. The stimulus funds will pay for the six positions for the next three years. The sworn position count for APD remains at 1,100.
- There are no changes in General Fund full-time positions for the Senior Affairs Department while there was an increase of three grant funded positions.
- The Solid Waste Department reflects a decrease of 23 positions from the original FY/09 level. This enabled the department to meet their debt service coverage requirement and to restore \$1.9 million in the capital transfer which was reduced in FY/09. The positions follow by program: one in disposal, 13 in administration, one in recycling and eight in clean cities.
- The Transit Department increased their personnel count in their operating fund by 22 positions. Eleven positions were transferred from their CMAQ grant into the operating fund. These were eight motorcoach drivers and three mechanics. An additional 11 positions were created to operate the new Green Line. These consisted of eight motorcoach drivers, and three mechanics. The department's operating fund personnel complement totals 563 positions in FY/10. An additional 32 grant positions bring the total department personnel to 595.

## CHANGES IN EMPLOYMENT

	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10
<b>TOTAL EMPLOYMENT:</b>	<b>6,382</b>	<b>6,235</b>	<b>6,234</b>	<b>6,252</b>	<b>6,072</b>
Numerical Change from Prior Yr	40	(147)	(1)	18	(180)
Percentage Change from Prior Yr	0.6%	-2.4%	0.0%	0.3%	-3.0%
<b>COMPONENTS:</b>					
General Fund	4,433	4,301	4,301	4,312	4,149
<b>Enterprise Funds</b>					
Aviation Fund - 611	275	276	276	276	276
Parking Facilities Fund - 641	43	44	44	44	42
Refuse Disposal Fund - 651	445	450	450	450	427
Transit - 661	559	541	541	541	563
Golf Fund - 681	38	38	38	38	38
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,362	1,351	1,351	1,351	1,348
<b>Other Funds</b>					
Air Quality Fund - 242	31	31	31	31	32
Community Development - 277	0	0	0	1	1
Gas Tax Road Fund - 282	60	60	60	60	60
Alarm Ordinance Fund - 287	5	5	5	5	5
City/Cnty Bldg. Operations - 290	20	20	20	20	20
Plaza del Sol - 292	7	7	7	7	6
Risk Management - 705	34	34	34	34	34
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	50	50	50	49	44
Employee Insurance - 735	11	11	11	11	11
Communications Mgmt - 745	12	18	18	18	18
Open Space - 851	41	37	37	37	35
Total Other Funds	280	282	282	282	275
<b>Grant Funds</b>					
Community Development - 205	29	25	25	24	24
Operating Grants - 265	180	178	177	181	174
Housing Bond - 240	1	1	1	1	1
Transit Operating Grant - 663	22	22	22	22	22
Housing Authority - 805	75	75	75	79	79
Total Grant Funds	307	301	300	307	300
<b>TOTAL EMPLOYMENT</b>	<b>6,382</b>	<b>6,235</b>	<b>6,234</b>	<b>6,252</b>	<b>6,072</b>



## **BUDGET HIGHLIGHTS BY FUND**

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will all be based on the total revenue and total appropriation in the particular fund.



## **GENERAL FUND**

The purpose of the General Fund is to budget and account for resources traditionally associated with governments which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

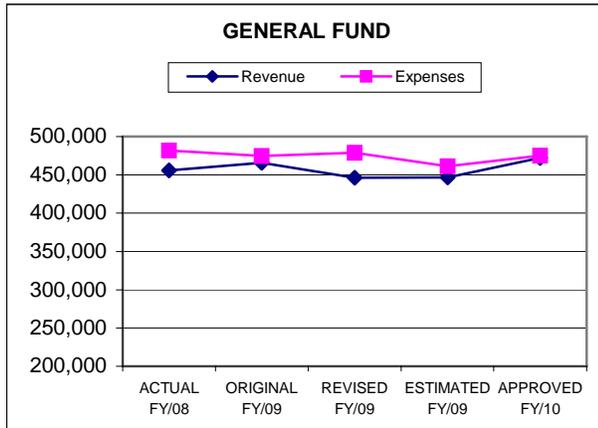
The City of Albuquerque maintains 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. If it is necessary to use some portion of that reserve in any given year, the budget for the following year reestablishes the appropriate amount.

**General Fund Resources, Appropriations, and Fund Balances Over Time**

<b>Fiscal Year (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Current Resources</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Total Reserves</b>	<b>Available Balances</b>
FY/08 Actual	84,647	455,824	481,785	(4,797)	46,668	7,221
FY/09 Original	58,686	465,977	474,683	(4,797)	44,466	717
FY/09 Revised	58,686	446,149	478,675	(119)	38,436	(12,395)
FY/09 Estimated	58,686	446,650	461,236	(119)	38,436	5,545
FY/10 Budget	44,100	472,272	474,873	(119)	41,310	70

## GENERAL FUND- 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



- The FY/10 General Fund operating budget is basically flat at \$474.9 million as compared to original FY/09 at \$474.7 million, less than 1%. With a continued sluggish economy, it was necessary to make adjustments to assure the City operates within existing resources. As a result, a total of 152 vacant positions were deleted in FY/10. There is also a shift of two mills in property tax revenue valued at \$23.6 million from debt service to the General Fund.
- Overall revenues for FY/09 are estimated to be down by \$19.3 million from the FY/09 original budget. In anticipation of the revenue downturn, cost savings measures were implemented midyear FY/09 which included not filling vacant positions, identifying operational savings and the utilization of available fund balance.

- The Public Safety Quarter Cent Tax funding in FY/10 is \$38.1 million. This tax supports pay increases for sworn police officers and firefighters in FY/10. Sworn police officers, transport officers, firefighters and operating expense for both APD and AFD are also supported by the Public Safety Quarter Cent Tax. An expansion of social services to address substance abuse, mental health programs and youth gang issues are also funded with this tax. Funding is also provided for an APS/Mid School Cluster initiative as well as for other public school programs.
- Total General Fund FY/10 reserves are \$41.3 million and include a reserve of \$39.6 million or 1/12<sup>th</sup> of the total appropriation. This reserve is held in the event revenue falls unexpectedly or emergencies arise. Additional reserves include \$1 million for potential increased costs of fuel and \$733 thousand for a possible mayoral runoff election.

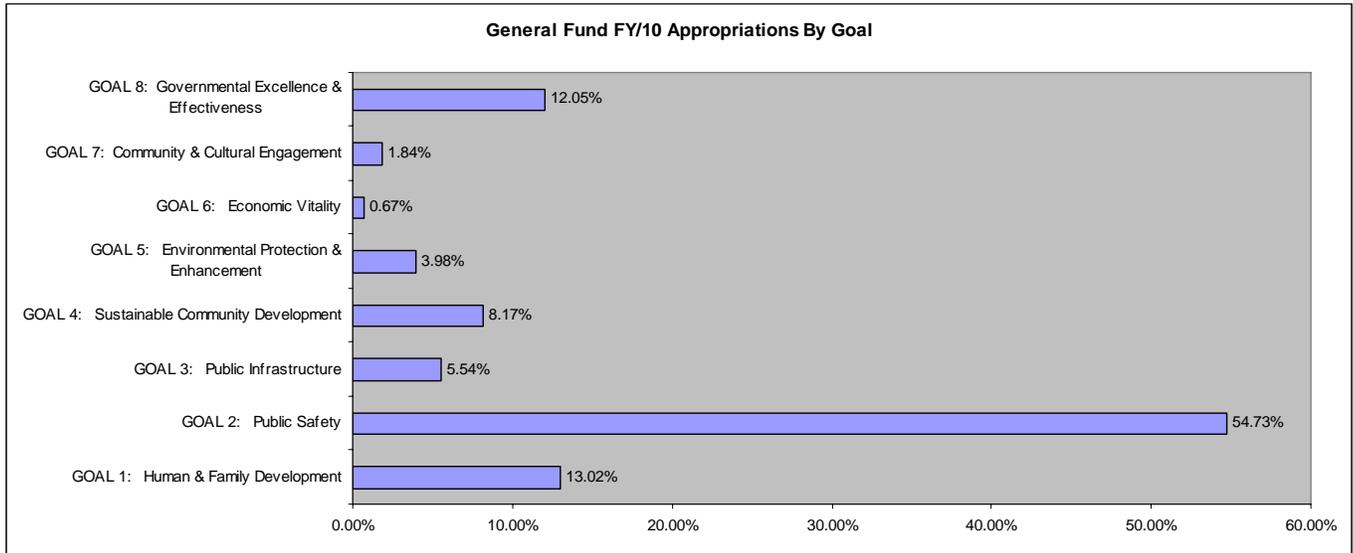
**A complete analysis of changes in both revenues and appropriations follows.**

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Recurring Revenues	431,470	455,827	435,999	435,971	466,040	30,069
Non Recurring Revenues	24,354	10,150	10,150	10,679	6,232	(4,447)
<b>Total Current Resources</b>	<b>455,824</b>	<b>465,977</b>	<b>446,149</b>	<b>446,650</b>	<b>472,272</b>	<b>25,622</b>
Beginning Fund Balance	84,647	58,686	58,686	58,686	44,100	(14,586)
<b>TOTAL RESOURCES</b>	<b>540,471</b>	<b>524,663</b>	<b>504,835</b>	<b>505,336</b>	<b>516,372</b>	<b>11,036</b>
<b>APPROPRIATIONS:</b>						
Recurring Expenditures/Appropriations	424,646	456,870	457,247	439,808	466,013	26,205
Non Recurring Expenditures/Appropriations	57,139	17,813	21,428	21,428	8,860	(12,568)
<b>TOTAL APPROPRIATIONS</b>	<b>481,785</b>	<b>474,683</b>	<b>478,675</b>	<b>461,236</b>	<b>474,873</b>	<b>13,637</b>
<b>FUND BALANCE PER CAFR</b>	<b>58,686</b>	<b>49,980</b>	<b>26,160</b>	<b>44,100</b>	<b>41,499</b>	<b>(2,601)</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(4,797)</b>	<b>(4,797)</b>	<b>(119)</b>	<b>(119)</b>	<b>(119)</b>	<b>0</b>
<b>TOTAL RESERVES</b>	<b>46,668</b>	<b>44,466</b>	<b>38,436</b>	<b>38,436</b>	<b>41,310</b>	<b>2,874</b>
<b>AVAILABLE FUND BALANCE</b>	<b>7,221</b>	<b>717</b>	<b>(12,395)</b>	<b>5,545</b>	<b>70</b>	<b>(5,475)</b>

## GENERAL FUND FY/10 APPROPRIATIONS

This is the tenth year that appropriations have been aligned with the City's Five-Year Goals for resource allocation and performance measurement. The method of accounting has also been changed to reflect the same alignment of expenses in the audit beginning with FY/01.

The total General Fund (GF) appropriation is \$474.9 million, a slight increase from the FY/09 original budget by \$190 thousand or .04%. Note that the table "General Fund FY/10 Appropriations by Goal" has been adjusted for transfers between funds and goals. The net General Fund appropriation level, after eliminations, is \$434.1 million.



Goal in Numerical Order	(\$000's)	% Share
GOAL 1: Human & Family Development	56,536	13.02%
GOAL 2: Public Safety	237,593	54.73%
GOAL 3: Public Infrastructure	24,043	5.54%
GOAL 4: Sustainable Community Development	35,469	8.17%
GOAL 5: Environmental Protection & Enhancement	17,282	3.98%
GOAL 6: Economic Vitality	2,902	0.67%
GOAL 7: Community & Cultural Engagement	7,998	1.84%
GOAL 8: Governmental Excellence & Effectiveness	52,302	12.05%
<b>Total</b>	<b>434,125</b>	<b>100.00%</b>

The chart above shows how the General Fund dollars are divided between the goals. In the GF, Public Safety receives 54.7% of total appropriations. The second highest allocation of funds is to Human & Family Development at 13.0% followed by Governmental Excellence & Effectiveness at 12.1%. Sustainable Community Development receives 8.2% while Public Infrastructure accounts for 5.5%. Environmental Protection and Enhancement

receives 4%, Community and Cultural Engagement receives 1.8% and finally Economic Vitality accounts for .7% of GF. It should be noted that these percentages are only from the amount of GF monies allocated to the various goals. To determine total resources available for a goal, please see the discussion of total resources and total appropriations in the Budget Synopsis of this document.

## General Fund Spending by Department

The General Fund budget can be examined by Department. There is a slight increase in the percentage share for Police and Fire for FY/10 primarily due to the wage increase for sworn personnel. In terms of department percentage change relative to a departments funding level,

reductions above 10% were highest in Economic Development and Legal. Departments reflecting reductions slightly over 5% include Office of Internal Audit and Investigations, Transit, Planning and Human Resources. Overall, most City departments maintained a relatively flat budget for FY/10.

General Fund Spending by Department (\$000's)							
Expenditures by Department	Approved Budget FY/09	Approved Budget FY/10	\$ Change	% Change	% Share		
					FY/09	FY/10	
Animal Welfare	9,796	9,972	176	0.00%	2.06%	2.10%	
Chief Administrative Officer	3,243	3,311	68	2.10%	0.68%	0.70%	
City Support	16,443	15,988	(455)	-2.77%	3.46%	3.37%	
Council Services	3,805	3,792	(13)	-0.34%	0.80%	0.80%	
Cultural Services	34,429	34,656	227	0.66%	7.25%	7.30%	
Economic Development	3,181	2,779	(402)	-12.64%	0.67%	0.59%	
Environmental Health	3,966	4,085	119	3.00%	0.84%	0.86%	
Family and Community Services	38,642	37,229	(1,413)	-3.66%	8.14%	7.84%	
Finance & Administrative Services	21,703	22,025	322	1.48%	4.57%	4.64%	
Fire	68,101	68,954	853	1.25%	14.35%	14.52%	
Human Resources	2,370	2,237	(133)	-5.61%	0.50%	0.47%	
Legal	9,390	8,341	(1,049)	-11.17%	1.98%	1.76%	
Mayor	1,016	967	(49)	-4.82%	0.21%	0.20%	
Municipal Development	40,389	39,907	(482)	0.00%	8.51%	8.40%	
Office Internal Audit and Investigations	1,366	1,271	(95)	-6.95%	0.29%	0.27%	
Parks & Recreation	26,320	27,135	815	3.10%	5.54%	5.71%	
Planning	13,642	12,825	(817)	-5.99%	2.87%	2.70%	
Police	145,086	149,272	4,186	2.89%	30.56%	31.43%	
Senior Affairs	5,464	5,554	90	1.65%	1.15%	1.17%	
Transit (Operating Subsidy)	26,331	24,573	(1,758)	-6.68%	5.55%	5.17%	
<b>TOTAL</b>	<b>474,683</b>	<b>474,873</b>	<b>190</b>	<b>0.04%</b>	<b>100.00%</b>	<b>100.00%</b>	

## Reserves

The budget contains slightly over \$41.3 million in reserves.

General Fund Reserves (\$000's)	
Total Reserves	41,310
1/12th Operating Reserve	39,577
Fuels Reserve	1,000
Runoff Election	733

The General Fund is required to maintain an operating reserve equal to one-twelfth of the total appropriation level as a matter of City policy. This standard is more conservative than the State's standard as it includes transfers and nonrecurring appropriations, but does not include other reserves.

The operating reserve is set at \$39.6 million in accordance with City policy. Additional reserves include \$1 million for possible fuel increases and \$733 thousand is reserved for a potential mayoral runoff election.

## GENERAL FUND REVENUE ESTIMATES FOR FY/10

General Fund revenues for FY/10 are expected to increase 5.7% or \$25.6 million above the FY/09 estimate to \$472.3 million. The majority, \$23.6 million, comes from a two mill shift of property tax from debt service to operations. A one time \$4.4 million transfer from the Special Assessments Districts (SAD) Fund also adds to revenue. Much of the decrease is that there was \$10.7 million in one time revenue in FY/08. The GRT base after declining 4.5% in FY/09 is expected to remain flat in FY/10. Total GRT has an increase of only \$1.3 million. This occurs due to some additional distributions and the FY/09 receipt of, one month, \$1.8 million from the revenue 1/8 cent GRT that was cut effective July 1, 2008.

Local taxes other than gross receipts are about \$24.6 million above the estimated FY/09 revenues. Property tax revenues are expected to increase by \$24.8 million due to growth and the shift of two mills from debt service to operations. Franchise tax revenues decrease \$255 thousand, mostly due to the loss of one-time telecommunications franchise revenue. Other franchises have modest growth at best. Payments in lieu of taxes (PILOT) are expected to decline about \$17 thousand. This occurs from limited growth in enterprise funds and the decrease in GRT tax rate used to calculate the payments.

Intergovernmental assistance other than state-shared GRT revenues is relatively flat, with an increase of only \$14 thousand. Gasoline taxes

and cigarette tax revenues are expected to remain flat. There is a loss of some one time grants revenue and an increase in the Bernalillo County shared environmental services transfer for helping to pay for household hazardous waste.

Charges for services have a limited increase of \$427 thousand. The slight gain is due to a small gain in some of the construction related fees and some increase in attendance at City venues.

Charges for internal services decline by \$73 thousand primarily due to a decrease in one time revenue from the City Parks and Recreation Department grounds maintenance services for the Albuquerque International Support.

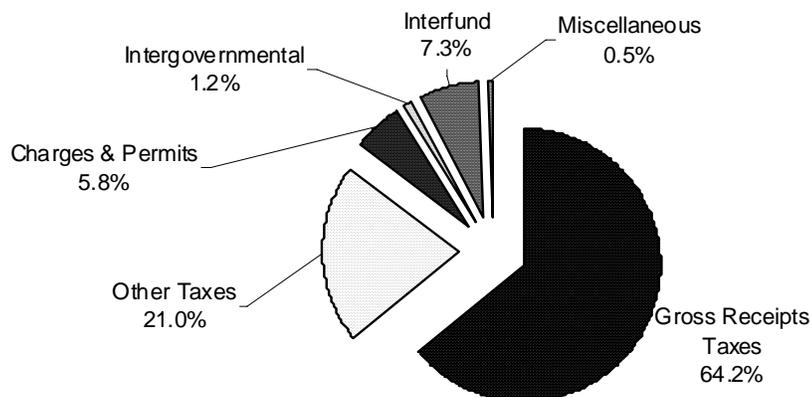
Indirect overhead is expected to increase by \$1.3 million in large part due to increases in grant funded overhead and capital indirects and salary increases.

Revenue for CIP funded positions increases by \$528 thousand due to wage increases and some additional CIP funded positions.

Interfund transfers decrease by \$3 million. This is due to the loss of \$7 million in one time transfers in FY/09 that was offset by a \$4.4 million transfer from the SAD fund.

Finally interest earnings are expected to remain at the low level of \$1.3 million estimated for FY/09.

**FY/10 GENERAL FUND SOURCES OF REVENUE**



## SIGNIFICANT REVENUE CHANGES FOR FY/10

Dollars in Thousands

### GROSS RECEIPTS TAX

- |   |           |
|---|-----------|
| ❖ One month of reduction from 1/8 <sup>th</sup> cent tax cut effective July 1, 2008 | (\$1,674) |
| ❖ Increase from FY/09   | \$ 2,987  |

### LOCAL TAXES

- |   |          |
|---|----------|
| ❖ Decrease in franchise revenues                    | (\$255)  |
| ❖ Growth in property tax base                       | \$1,233  |
| ❖ Shift of two mills from debt service to operating | \$23,600 |

### PERMITS AND LICENSES

- |  |       |
|--|-------|
| ❖ Building permits fees expected to grow | \$965 |
|--|-------|

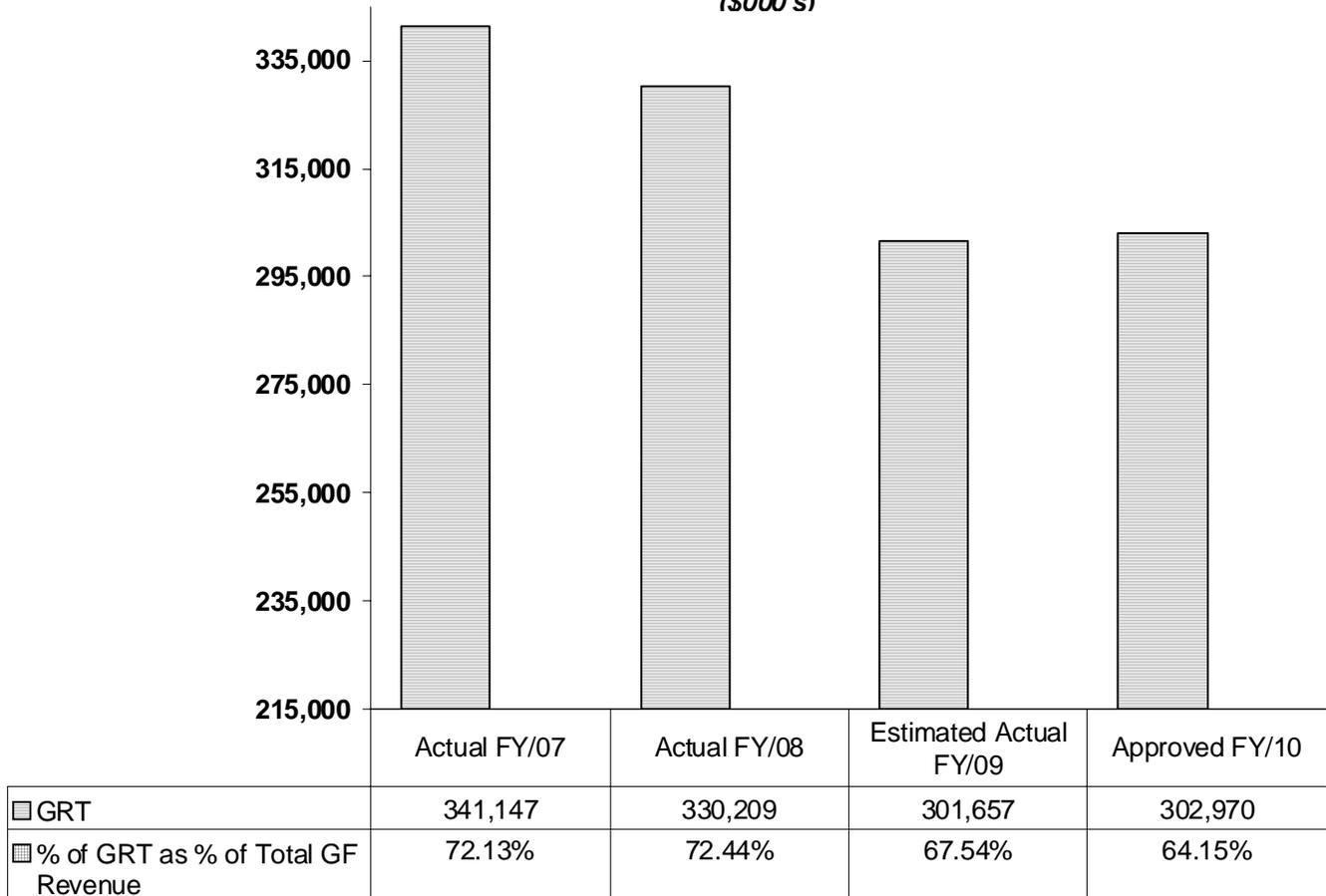
### INTERFUND TRANSFERS

- |  |         |
|--|---------|
| ❖ Transfer of funds from the Special Assessments Districts- Fund 501 | \$4,403 |
|--|---------|

## General Fund by Category

Category (\$000's)	Actual FY/08	Share of Revenue	Estimated Actual		Approved FY/10	Share of Revenue
			FY/09	Share of Revenue		
Gross Receipts Tax	330,209	72.4%	301,657	67.5%	302,970	64.2%
Local Taxes	60,418	13.3%	74,825	16.8%	99,386	21.0%
Licenses & Permits	10,769	2.4%	8,356	1.9%	9,357	2.0%
Intergovernmental	5,940	1.3%	5,616	1.3%	5,630	1.2%
Charges for Service	18,694	4.1%	17,745	4.0%	18,172	3.8%
Intra-City	21,685	4.8%	24,769	5.5%	26,485	5.6%
Miscellaneous	4,495	1.0%	2,785	0.6%	2,450	0.5%
Transfers	3,615	0.8%	10,897	2.4%	7,822	1.7%
<b>Total</b>	<b>455,824</b>	<b>100%</b>	<b>446,650</b>	<b>100%</b>	<b>472,272</b>	<b>100%</b>

**General Fund Gross Receipts Tax History  
(\$000's)**



## PRIOR YEAR REVENUE CHANGES

Revenues for FY/09 are estimated at \$446.6 million, down \$19.3 million from the original FY/09 budget. The biggest change was the unexpected slowdown in GRT revenue growth. The original FY/09 budget anticipated growth in the GRT base of 1.8%. The Five-Year Forecast reduced this forecast growth to (4.5%). This is a reduction of \$17.9 million from the approved FY/09 budget. Driven by a slowdown in the economy, including weak construction, the growth in the first ten months of the one percent GRT distribution for FY/09 is 4.8% below the same ten months of FY/08. Construction GRT revenues in the first ten months of the year are about 5% below the same ten months in FY/08, but other sectors, such as retail trade, have slowed dramatically (ten months down 7%).

Property tax revenues were stronger than anticipated with a growth of \$1.8 million above the FY/08 budget due to larger than expected growth of 5.8% in the property tax base. Franchise fees are expected to be \$70 thousand above the FY/09 budget estimate primarily due to one time telecommunications franchise payments.

Building permit revenue is expected to be \$2.1 million below the FY/09 budget. This is 31% below the FY/08 level. This continues in the decline in

building permit revenue as FY/08 was 24% below the FY/07 level.

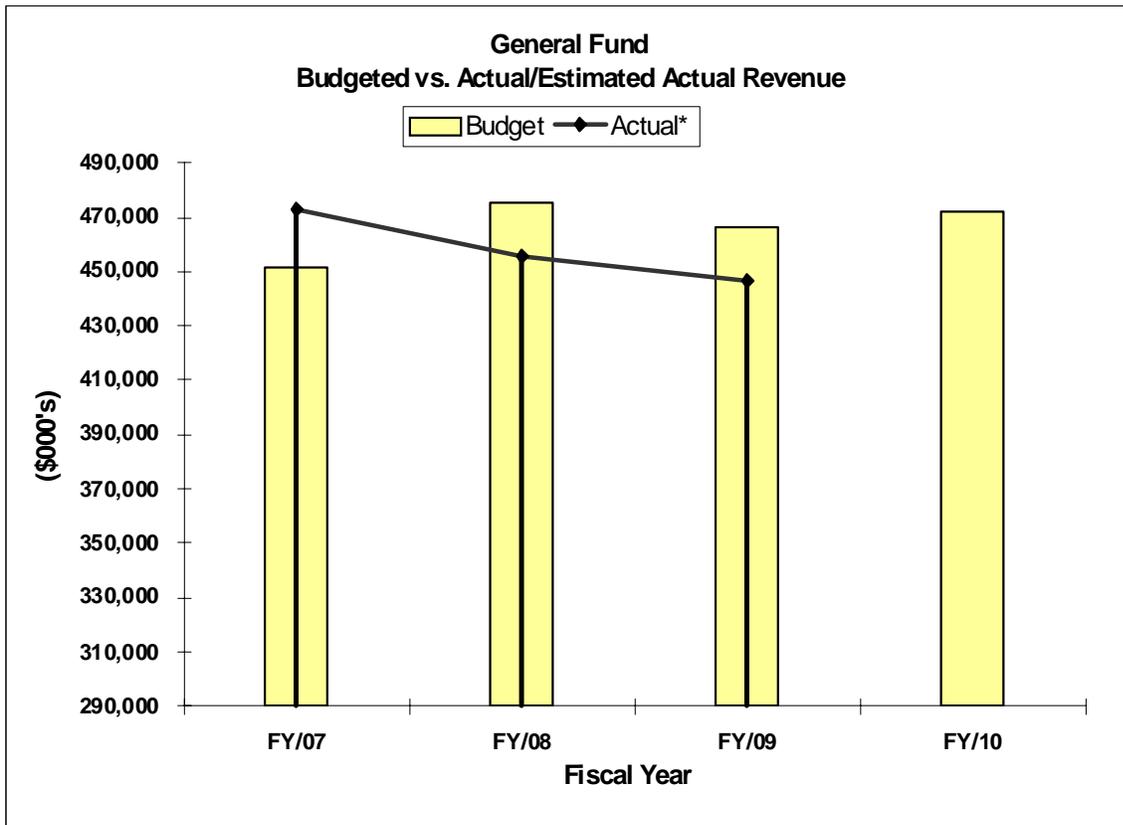
Interest earnings are \$1.9 million below the budget, and \$2 million below the FY/08 level. The declines in interest rates and the reductions in fund balances are the drivers of this revenue.

Charges for services are \$376 thousand above the budgeted level. The positives driving this are street service charges. Remaining weak are entrance fees and construction related revenues including; engineering fees, records search fees, and filing of plats. These charges are still nearly one million dollars below FY/08.

Internal services are near the budgeted level which includes a contract for the parks department to provide landscaping services for the airport.

CIP funded positions are \$475 thousand above the FY/09 budget due to an increase in environmental health transfers and an additional activity in the Department of Municipal Development.

Indirect overhead is expected to be \$1.4 million below the budgeted level, due to vacancies.





## SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

**SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.**

**210 - FIRE FUND** - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state, which are required to be used for equipment, maintenance of equipment, or training.

**215 - RECREATION FUND** - To account for the proceeds from the City's share of the State cigarette tax which is required to be used for juvenile recreation purposes. (Section 7-12-15 NMSA 1978)

**220 - LODGERS' TAX FUND** - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

**221 - HOSPITALITY FEE FUND** – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

**225 - CULTURAL AND RECREATION PROJECTS FUND** - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

**232 - OPEN AND ETHICAL ELECTIONS FUND** - This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.

**235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND** - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

**242 - AIR QUALITY FUND** - To account for the operation of the City's Air Pollution Control Program Strategy, which includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

**243 - HEART Ordinance Fund** - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

**260 - CORRECTIONS AND DETENTION FUND** - To account for the operations of the joint City/County Metropolitan Detention Center. Operations of the facility were transferred to Bernalillo County effective July 1, 2006.

**282 - GAS TAX ROAD FUND** - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

**285 - CITY/COUNTY PROJECTS FUND** - To account for revenues received from the County for services provided by the City, most notably computer services.

**287 - FALSE ALARM ENFORCEMENT FUND** - To account for alarm permit fees and fines to enforce the Albuquerque Alarm System Ordinance.

**290 - CITY/COUNTY FACILITIES FUND** - To account for rental income and costs of operating the jointly owned City/County facilities.

**292 - PLAZA DEL SOL BUILDING FUND** - To account for rental income and costs of operating the Plaza Del Sol Building. (Enactment No. 29-1995)

**730 - VEHICLE/COMPUTER PROJECTS FUND** - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

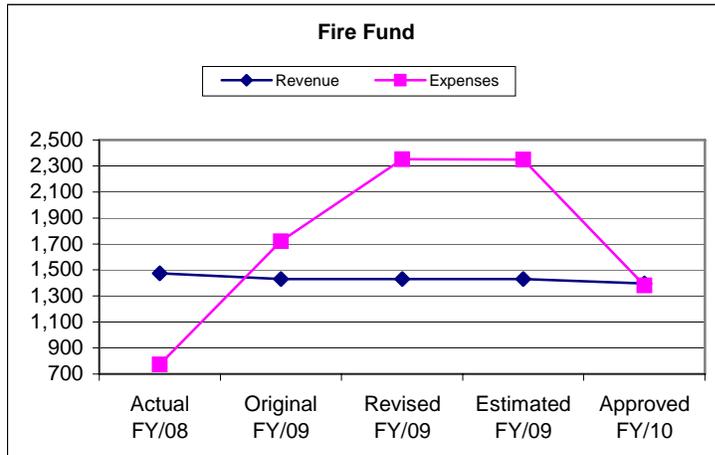
**851 - OPEN SPACE EXPENDABLE TRUST FUND** - To account for the investment earnings and related expenditures of the Acquisition and Management of Open Space Nonexpendable Trust Fund.

Special Revenue Funds Included in Budget Legislation  
FY/10 Revenues, Appropriations and Fund Balances

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Resources</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Fire	31	1,397	1,382	(2)	44
Recreation	33	200	200	0	33
Lodger's Tax	723	10,813	10,648	0	888
Hospitality Fee	159	2,163	2,142	0	180
Culture/Recreation Projects	1,792	1,030	1,095	(5)	1,722
Open and Ethical Elections	1,173	475	475	0	1,173
Albuquerque BioPark Projects	27	1,415	1,400	0	42
Air Quality	406	2,710	3,000	0	116
HEART Ordinance	6	87	87	0	6
Gas Tax Road	424	5,200	5,360	(2)	262
City/County Projects	145	0	145	0	0
False Alarm Enforcement & Education	475	736	908	0	303
Photo Enforcement	9,882	6,100	8,362	0	7,620
City/County Facilities	(4)	3,377	3,276	0	97
Plaza Del Sol Building	63	1,444	1,456	0	51
Vehicle/Computer Projects	2,986	500	1,700	(1,070)	716
Open Space Expendable Trust	719	2,159	2,771	0	107
<b>Total</b>	<b>19,040</b>	<b>39,806</b>	<b>44,407</b>	<b>(1,079)</b>	<b>13,360</b>

## FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training schools.



- This is essentially a “pass-through” fund, generally revenues and appropriations are roughly equal over time.
- The decline in expenses in FY/08 is due to an encumbrance of \$354 reappropriated in FY/09. As a result, the revised budget and expense exceeds revenue in FY/09.
- In the years where expense exceeds revenue, fund balance is used. This accounts for the additional \$275 thousand increase in FY/09.

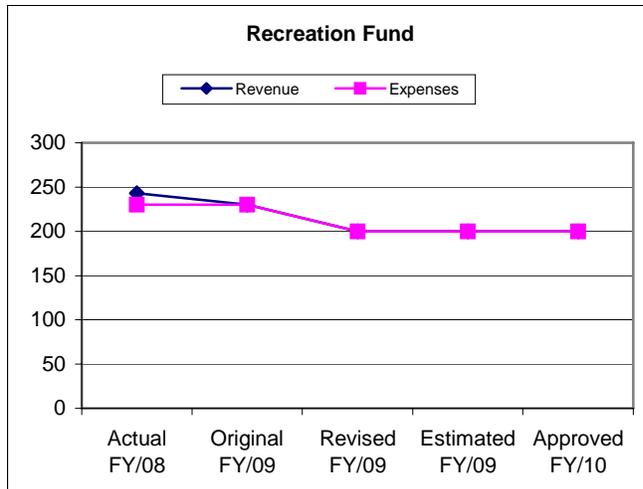
### FIRE FUND - 210 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Total Charges for Service	2	7	7	2	0	(2)
Total Miscellaneous Revenues	56	15	15	46	15	(31)
Total Intergovernmental	1,415	1,408	1,408	1,382	1,382	0
<b>Total Current Resources</b>	<b>1,473</b>	<b>1,430</b>	<b>1,430</b>	<b>1,430</b>	<b>1,397</b>	<b>(33)</b>
Beginning Fund Balance	250	949	949	949	31	(918)
<b>TOTAL RESOURCES</b>	<b>1,723</b>	<b>2,379</b>	<b>2,379</b>	<b>2,379</b>	<b>1,428</b>	<b>(951)</b>
<b>APPROPRIATIONS:</b>						
State Fire Fund	774	1,722	2,351	2,348	1,382	(966)
<b>TOTAL APPROPRIATIONS</b>	<b>774</b>	<b>1,722</b>	<b>2,351</b>	<b>2,348</b>	<b>1,382</b>	<b>(966)</b>
<b>FUND BALANCE PER CAFR</b>	<b>949</b>	<b>657</b>	<b>28</b>	<b>31</b>	<b>46</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(356)</b>	<b>(356)</b>	<b>(2)</b>	<b>(2)</b>	<b>(2)</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>593</b>	<b>301</b>	<b>26</b>	<b>29</b>	<b>44</b>	<b>15</b>

## RECREATION FUND – 215

The Recreation Fund is used to account for the proceeds from the City's share of the state cigarette tax, which is required to be used for recreational activities. The purpose of this fund is parallel to the Human and Family Development Goal in that they target healthy youth through ample opportunities for recreation and leisure.

From 1993 to 2003, \$0.21 of state tax was collected on each pack of cigarettes sold. The City received a distribution of \$0.03; \$0.02 goes directly into the General Fund and \$0.01 in the Recreation Fund. These funds are then transferred to the General Fund to help defray the costs of youth recreational programs throughout the City. In FY/03, the state legislature increased the tax on cigarettes to \$.91 per pack. The City's share was adjusted to \$.04.



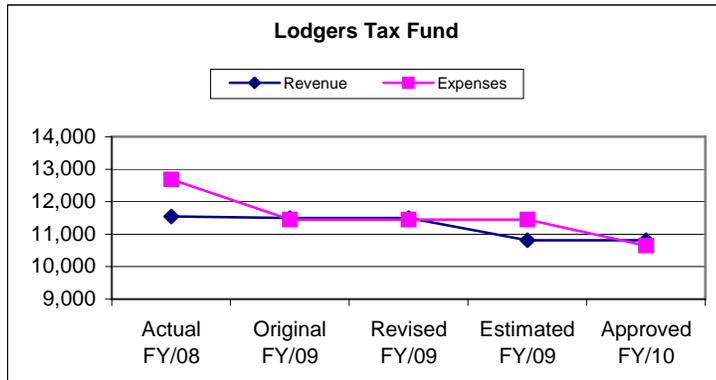
- The appropriation for the transfer to the General Fund is based on the estimate of the tax distribution for that fiscal year.
- Declining revenue over the past few years has caused the fund to be budgeted at a more accurate level. Revenue and appropriation remain flat to the revised FY/09 level.
- The appropriation was decreased by \$30 thousand mid year during FY/09.

### RECREATION FUND - 215 RESOURCES, APPROPRIATIONS, AND FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	0	0	0	0	0	0
Intergovernmental Revenue	243	230	200	200	200	0
<b>Total Current Resources</b>	<b>243</b>	<b>230</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>
Beginning Fund Balance	20	33	33	33	33	0
<b>TOTAL RESOURCES</b>	<b>263</b>	<b>263</b>	<b>233</b>	<b>233</b>	<b>233</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Total Transfer to General Fund - 110	230	230	200	200	200	0
<b>TOTAL APPROPRIATIONS</b>	<b>230</b>	<b>230</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>0</b>

## LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with the Albuquerque Convention and Visitors Bureau, the Hispano Chamber of Commerce, the Indian Cultural Center and the American Indian Chamber of Commerce for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



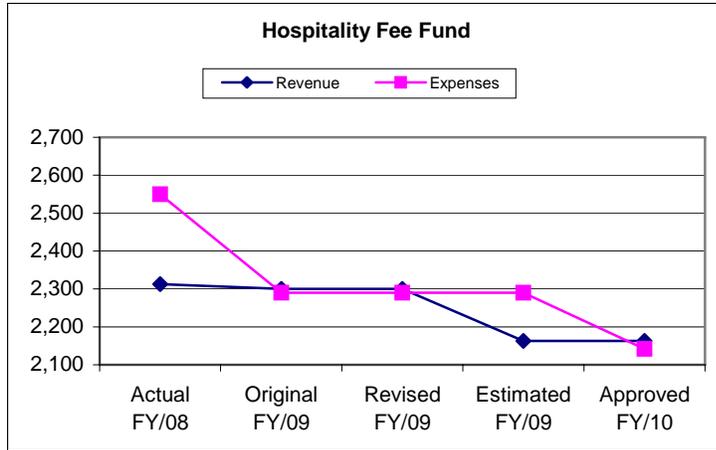
- Lodgers' Tax Revenue for FY/10 is estimated to remain flat. A reserve is held in this fund to equal one-twelfth of the budgeted appropriation.
- In years where expenditures exceed revenues, unreserved fund balance may be used.

### LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	41	50	50	50	50	0
Taxes - Lodgers' Tax	11,503	11,450	11,450	10,763	10,763	0
Interfund Revenue	0	0	0	0	0	0
<b>Total Current Resources</b>	<b>11,544</b>	<b>11,500</b>	<b>11,500</b>	<b>10,813</b>	<b>10,813</b>	<b>0</b>
Beginning Fund Balance	2,501	1,360	1,360	1,360	723	(637)
<b>TOTAL RESOURCES</b>	<b>14,045</b>	<b>12,860</b>	<b>12,860</b>	<b>12,173</b>	<b>11,536</b>	<b>(637)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	6,195	5,580	5,580	5,580	5,324	(256)
Transfers to Other Funds	6,490	5,870	5,870	5,870	5,324	(546)
<b>TOTAL APPROPRIATIONS</b>	<b>12,685</b>	<b>11,450</b>	<b>11,450</b>	<b>11,450</b>	<b>10,648</b>	<b>(802)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,360</b>	<b>1,410</b>	<b>1,410</b>	<b>723</b>	<b>888</b>	<b>165</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>1,359</b>	<b>1,410</b>	<b>1,410</b>	<b>723</b>	<b>888</b>	<b>165</b>

## HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The strategy is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



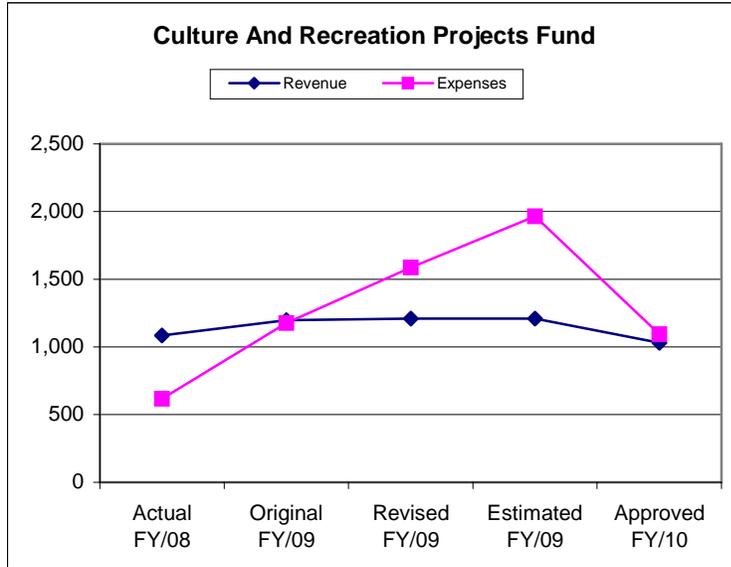
- Revenues are estimated at \$2.2 million and are appropriated for promotions and debt service. One-twelfth of the appropriations are held in reserve.
- Of the \$1million transfer to other funds, \$230 thousand is a transfer to the Capital Implementation Fund. These funds will be used for renovations and repairs of the Convention Center.
- In years where expenditures exceed revenues, unreserved fund balance may be used.

### HOSPITALITY FEE FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	12	10	10	10	10	0
Taxes - Lodgers' Tax	2,301	2,290	2,290	2,153	2,153	0
<b>Total Current Resources</b>	<b>2,313</b>	<b>2,300</b>	<b>2,300</b>	<b>2,163</b>	<b>2,163</b>	<b>0</b>
Beginning Fund Balance	523	286	286	286	159	(127)
<b>TOTAL RESOURCES</b>	<b>2,836</b>	<b>2,586</b>	<b>2,586</b>	<b>2,449</b>	<b>2,322</b>	<b>(127)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	1,275	1,145	1,145	1,145	1,071	(74)
Transfers to Other Funds	1,275	1,145	1,145	1,145	1,071	(74)
<b>TOTAL APPROPRIATIONS</b>	<b>2,550</b>	<b>2,290</b>	<b>2,290</b>	<b>2,290</b>	<b>2,142</b>	<b>(148)</b>
<b>FUND BALANCE PER CAFR</b>	<b>286</b>	<b>296</b>	<b>296</b>	<b>159</b>	<b>180</b>	<b>21</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>286</b>	<b>296</b>	<b>296</b>	<b>159</b>	<b>180</b>	<b>21</b>

## CULTURAL AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the various cultural and recreational functions to allow accumulation of funds for large projects. This fund provides support to the museums, community events, balloon museum and libraries in the following goals: Human and Family Development and Community and Cultural Engagement.



- The FY/10 appropriation is split between the following divisions: community events, libraries, museums, Rosenwald building and balloon museum.
- Revenues for the project fund are received from special collections/lost books, photo archives, contributions and donations, ticket sales, rental agreements, interest earnings and a sponsorship management agency contract. The sponsorship management agency will enhance special events offered to the public by providing both entertainers and a venue for the events in the various community planning districts of the City.
- The spike reflected in the graph for FY/09, includes revenue collected in

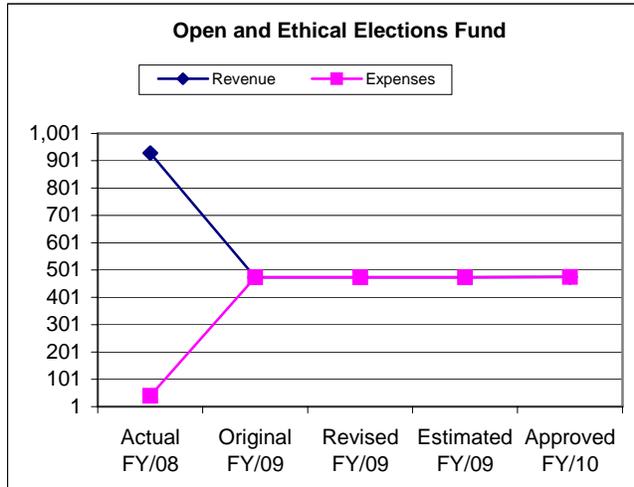
prior years and will fund needed library and museum projects.

### CULTURE AND RECREATION PROJECTS FUND 225 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Charges for Services	482	524	524	524	678	154
Miscellaneous Revenue	603	674	686	686	352	(334)
<b>Total Current Resources</b>	<b>1,085</b>	<b>1,198</b>	<b>1,210</b>	<b>1,210</b>	<b>1,030</b>	<b>(180)</b>
Beginning Fund Balance	2,078	2,546	2,546	2,546	1,792	(754)
<b>TOTAL RESOURCES</b>	<b>3,163</b>	<b>3,744</b>	<b>3,756</b>	<b>3,756</b>	<b>2,822</b>	<b>(934)</b>
<b>APPROPRIATIONS:</b>						
Cultural Services Projects	617	1,176	1,588	1,964	1,095	(869)
<b>TOTAL APPROPRIATIONS</b>	<b>617</b>	<b>1,176</b>	<b>1,588</b>	<b>1,964</b>	<b>1,095</b>	<b>(869)</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,546</b>	<b>2,568</b>	<b>2,168</b>	<b>1,792</b>	<b>1,727</b>	<b>(65)</b>
<b>TOTAL ADJUSTMENTS</b>	<b>(76)</b>	<b>(5)</b>	<b>(5)</b>	<b>(5)</b>	<b>(5)</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>2,470</b>	<b>2,563</b>	<b>2,163</b>	<b>1,787</b>	<b>1,722</b>	<b>(65)</b>

## OPEN AND ETHICAL ELECTIONS FUND – 232

The Open and Ethical Elections Fund was created by Article XVI which was added to the Albuquerque City Charter and passed by the voters in October 2005. This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to ensure the citizens that the election process is fair, responsible, and ethical. This fund establishes voluntary limits on campaign spending and equal public financing of campaigns for elections.



- The first appropriation for this fund was done in FY/07 in a separate resolution.
- City elections are held every other year. The next election is October 2009.
- Funding for FY/10 is based on one-tenth of one percent of the General Fund appropriation for \$475 thousand.

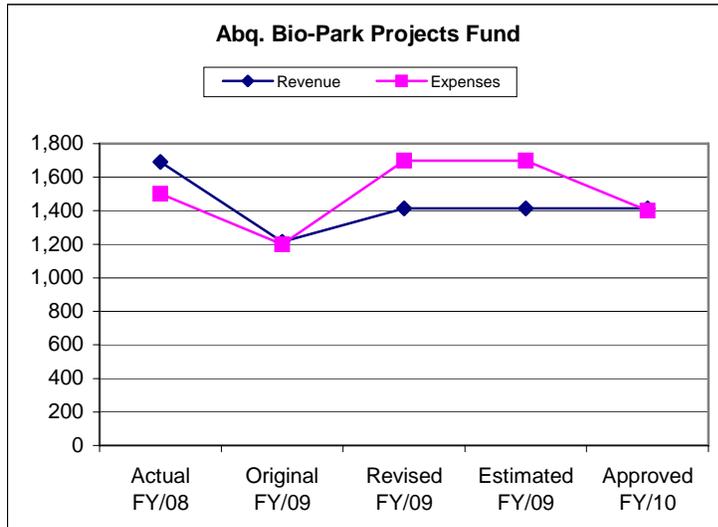
### OPEN & ETHICAL ELECTIONS PROJECT FUND - 232 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	44	0	0	0	0	0
Interfund Revenue	885	474	474	474	475	1
<b>Total Current Resources</b>	<b>929</b>	<b>474</b>	<b>474</b>	<b>474</b>	<b>475</b>	<b>1</b>
Beginning Fund Balance	285	1,173	1,173	1,173	1,173	0
<b>TOTAL RESOURCES</b>	<b>1,214</b>	<b>1,647</b>	<b>1,647</b>	<b>1,647</b>	<b>1,648</b>	<b>1</b>
<b>APPROPRIATIONS:</b>						
Open & Ethical Elections	5	437	437	437	438	1
Transfer to General Fund - 110	36	37	37	37	37	0
<b>TOTAL APPROPRIATIONS</b>	<b>41</b>	<b>474</b>	<b>474</b>	<b>474</b>	<b>475</b>	<b>1</b>
<b>FUND BALANCE PER CAFR</b>	<b>41</b>	<b>474</b>	<b>474</b>	<b>474</b>	<b>475</b>	<b>1</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>1,173</b>	<b>1,173</b>	<b>1,173</b>	<b>1,173</b>	<b>1,173</b>	<b>0</b>

## ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Rio Grande Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection & Enhancement Goal through the various organizations that contribute to the three facilities at the BioPark.

- Funding for this project fund is to support six park projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.



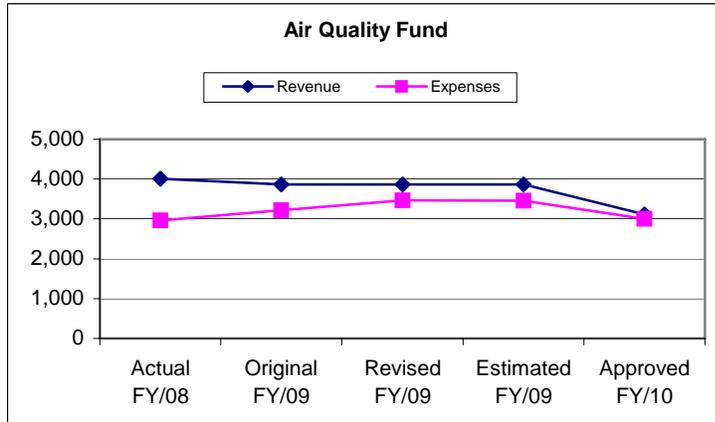
- Revenues for these projects are received from sales of animals and plants, support organizations, contributions and donations, special fund raising efforts and projects.
- In FY/08, additional revenue was received from the Zoological Society to fund capital projects in the capital acquisitions fund reflected in the transfer to other funds in FY/08. Additional revenue collected in prior years as well as in FY/09 is appropriated and will be used for projects in FY/09.

### ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Charges for Services	267	150	250	250	250	0
Miscellaneous Revenue	1,425	1,065	1,165	1,165	1,165	0
<b>Total Current Resources</b>	<b>1,692</b>	<b>1,215</b>	<b>1,415</b>	<b>1,415</b>	<b>1,415</b>	<b>0</b>
Beginning Fund Balance	122	312	312	312	27	(285)
<b>TOTAL RESOURCES</b>	<b>1,814</b>	<b>1,527</b>	<b>1,727</b>	<b>1,727</b>	<b>1,442</b>	<b>(285)</b>
<b>APPROPRIATIONS:</b>						
Albuquerque Biological Park Projects	1,165	1,200	1,700	1,700	1,400	(300)
Total Transfers to Other Funds	337	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>1,502</b>	<b>1,200</b>	<b>1,700</b>	<b>1,700</b>	<b>1,400</b>	<b>(300)</b>
<b>FUND BALANCE PER CAFR</b>	<b>312</b>	<b>327</b>	<b>27</b>	<b>27</b>	<b>42</b>	<b>15</b>
<b>TOTAL ADJUSTMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>312</b>	<b>327</b>	<b>27</b>	<b>27</b>	<b>42</b>	<b>15</b>

## AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The vehicle pollution management division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program strategies.



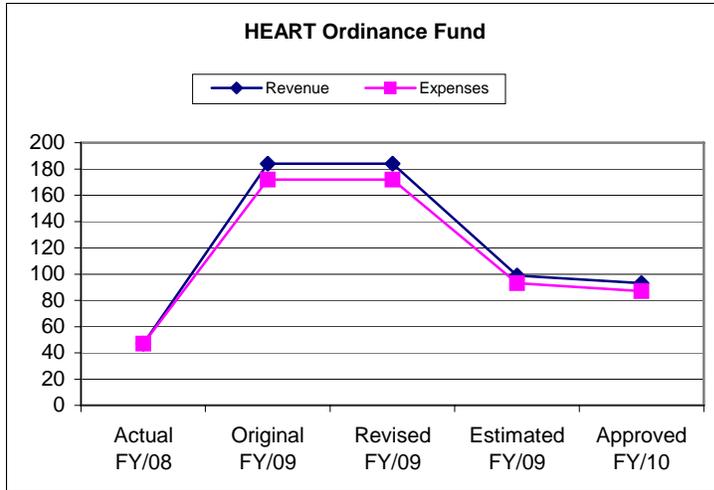
- The FY/10 budget is primarily a maintenance of effort budget decreasing by \$217 thousand from the FY/09 original budget.
- Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.
- In years when appropriations exceed revenues, fund balance is used.

### AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	55	50	50	50	50	0
Charges for Services	2,628	2,770	2,770	2,770	2,660	(110)
<b>Total Current Resources</b>	<b>2,683</b>	<b>2,820</b>	<b>2,820</b>	<b>2,820</b>	<b>2,710</b>	<b>(110)</b>
Beginning Fund Balance	1,323	1,043	1,043	1,043	406	(637)
<b>TOTAL RESOURCES</b>	<b>4,006</b>	<b>3,863</b>	<b>3,863</b>	<b>3,863</b>	<b>3,116</b>	<b>(747)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	2,833	3,068	3,345	3,308	2,866	(442)
Transfer to Other Funds	130	149	149	149	134	(15)
<b>TOTAL APPROPRIATIONS</b>	<b>2,963</b>	<b>3,217</b>	<b>3,494</b>	<b>3,457</b>	<b>3,000</b>	<b>(457)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,043</b>	<b>646</b>	<b>369</b>	<b>406</b>	<b>116</b>	<b>(290)</b>
TOTAL ADJUSTMENTS	(11)	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,032</b>	<b>646</b>	<b>369</b>	<b>406</b>	<b>116</b>	<b>(290)</b>

## HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. Revenue for the fund is generated using 60% of all net animal permits and license fees



- FY/10 revenues are estimated at \$93 thousand. The drop in estimated revenue is due to an overestimation of eligible revenues in FY09.
- The FY/10 budget is \$87 thousand, with seven thousand designated as a transfer to the General Fund for indirect overhead.
- Revenue and expenditures will match closely on a year by year basis.

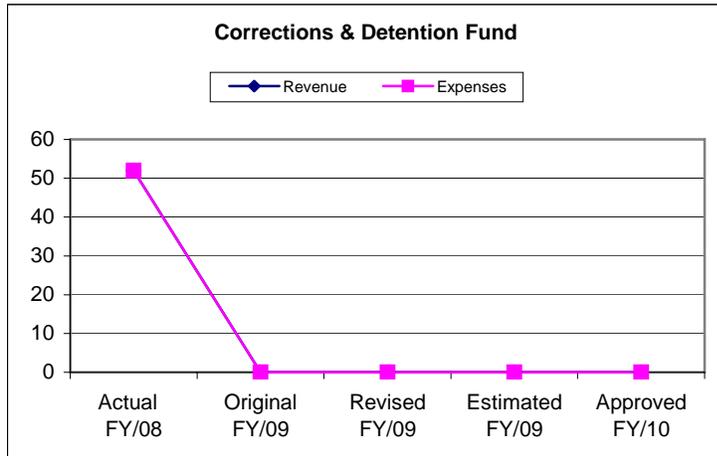
### HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	0	0	0	0	0	0
Charges for Services	59	184	184	87	87	0
<b>Total Current Resources</b>	<b>59</b>	<b>184</b>	<b>184</b>	<b>87</b>	<b>87</b>	<b>0</b>
Beginning Fund Balance	(12)	0	0	12	6	(6)
<b>TOTAL RESOURCES</b>	<b>47</b>	<b>184</b>	<b>184</b>	<b>99</b>	<b>93</b>	<b>(6)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	36	158	158	79	80	1
Transfer to Other Funds	11	14	14	14	7	(7)
<b>TOTAL APPROPRIATIONS</b>	<b>47</b>	<b>172</b>	<b>172</b>	<b>93</b>	<b>87</b>	<b>(6)</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>12</b>	<b>12</b>	<b>6</b>	<b>6</b>	<b>0</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>12</b>	<b>12</b>	<b>6</b>	<b>6</b>	<b>0</b>

## CORRECTIONS & DETENTION FUND – 260

Previously, Bernalillo County and the City of Albuquerque jointly funded the Metropolitan Detention Center (MDC), formerly the Bernalillo County Detention Center. A separate fund was established to track all expenses and revenues for the division of costs between the City and the County. The final close of the Corrections Fund is planned at the end of FY/09.

This chart and table is provided for informational purposes only.



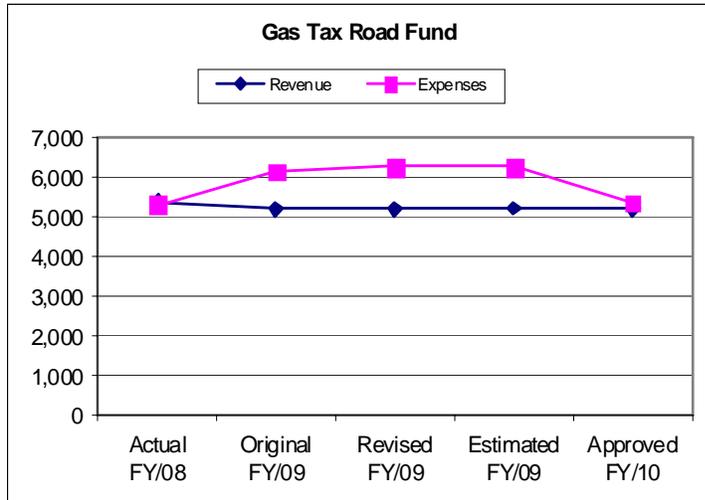
➤ Interest earnings were distributed equally to the City and County at the end of FY/08.

### CORRECTIONS AND DETENTION FUND 260 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	52	0	0	0	0	0
Total Current Resources	52	0	0	0	0	0
Beginning Fund Balance	0	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Corrections & Detention Department	26	0	0	0	0	0
Transfers to Other Funds	26	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



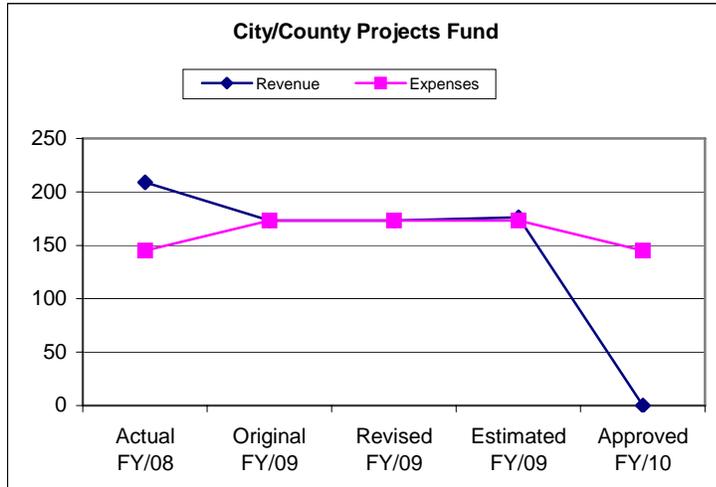
- FY/10 gasoline tax revenues are estimated at \$5.2 million, the same as the FY/09 estimated actual.
- The FY/10 approved budget of \$5.4 million includes a compensation increase for permanent employees and a reduction of FY/09 one time funding.
- Appropriations are slightly higher than estimated revenues due to the use of fund balance.

### GAS TAX ROAD FUND - 282 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	44	0	0	18	0	(18)
Gasoline Tax Revenue	5,301	5,200	5,200	5,200	5,200	0
Interfund Revenue	37	0	0	0	0	0
<b>Total Current Resources</b>	<b>5,382</b>	<b>5,200</b>	<b>5,200</b>	<b>5,218</b>	<b>5,200</b>	<b>(18)</b>
Beginning Fund Balance	1,405	1,471	1,471	1,471	424	(1,047)
<b>TOTAL RESOURCES</b>	<b><u>6,787</u></b>	<b><u>6,671</u></b>	<b><u>6,671</u></b>	<b><u>6,689</u></b>	<b><u>5,624</u></b>	<b><u>(1,065)</u></b>
<b>APPROPRIATIONS:</b>						
Street Services Operations	5,092	5,167	5,267	5,267	5,104	(163)
Transfer to General Fund - 110	224	985	998	998	256	(742)
<b>TOTAL APPROPRIATIONS</b>	<b><u>5,316</u></b>	<b><u>6,152</u></b>	<b><u>6,265</u></b>	<b><u>6,265</u></b>	<b><u>5,360</u></b>	<b><u>(905)</u></b>
<b>FUND BALANCE PER CAFR</b>	<b><u>1,471</u></b>	<b><u>519</u></b>	<b><u>406</u></b>	<b><u>424</u></b>	<b><u>264</u></b>	<b><u>(160)</u></b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b><u>(2)</u></b>	<b><u>(2)</u></b>	<b><u>(2)</u></b>	<b><u>(2)</u></b>	<b><u>(2)</u></b>	<b><u>0</u></b>
<b>AVAILABLE FUND BALANCE</b>	<b><u>1,469</u></b>	<b><u>517</u></b>	<b><u>404</u></b>	<b><u>422</u></b>	<b><u>262</u></b>	<b><u>(160)</u></b>

## CITY/COUNTY PROJECTS FUND – 285

The City/County Projects Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 285 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This fund, which was created in FY/85, accounts for revenues received from Bernalillo County in exchange for computers, software, staff and related charges for computer services provided by the City.



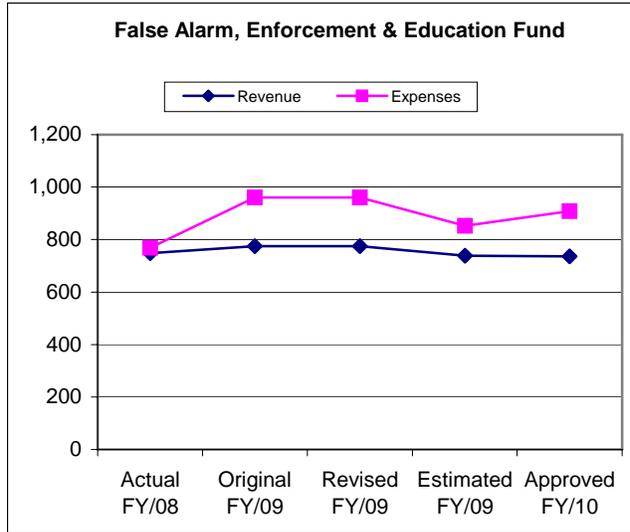
- The County has given notice to the City that they anticipate no longer utilizing the computer room and are on a month-to-month contract.
- This fund will be closed at the end of FY/10.

### CITY COUNTY PROJECTS FUND - 285 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	19	0	0	3	0	(3)
Information Systems Services Revenue	190	173	173	173	0	(173)
<b>Total Current Resources</b>	<b>209</b>	<b>173</b>	<b>173</b>	<b>176</b>	<b>0</b>	<b>(176)</b>
Beginning Fund Balance	78	142	142	142	145	3
<b>TOTAL RESOURCES</b>	<b>287</b>	<b>315</b>	<b>315</b>	<b>318</b>	<b>145</b>	<b>(173)</b>
<b>APPROPRIATIONS:</b>						
City/County Projects	63	91	91	91	0	(91)
Transfer to General Fund - 110	82	82	82	82	145	63
<b>TOTAL APPROPRIATIONS</b>	<b>145</b>	<b>173</b>	<b>173</b>	<b>173</b>	<b>145</b>	<b>(28)</b>
<b>FUND BALANCE PER CAFR</b>	<b>142</b>	<b>142</b>	<b>142</b>	<b>145</b>	<b>0</b>	<b>(145)</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>142</b>	<b>142</b>	<b>142</b>	<b>145</b>	<b>0</b>	<b>(145)</b>

## FALSE ALARM ENFORCEMENT & EDUCATION FUND – 287

The False Alarm Enforcement and Education Fund was created in 2003 to use alarm permit and fine revenues to implement the Albuquerque Alarm System Ordinance (Sections 9-3-1 through 9-3-99 ROA 1994). Revenues come from permit fees of alarm users and alarm companies, as well as other fees related to enforcement of the ordinance. Appropriations support the False Alarm Reduction Unit in the Albuquerque Police Department. Also, per the ordinance, cash balance in the fund in excess of \$100 thousand at fiscal year end is transferred to the Capital Acquisition Fund in the subsequent fiscal year for the purchase of public safety equipment.



➤ Revenues are anticipated to come in to the fund at \$736 thousand for FY/10. This is consistent with FY/09 and FY/08.

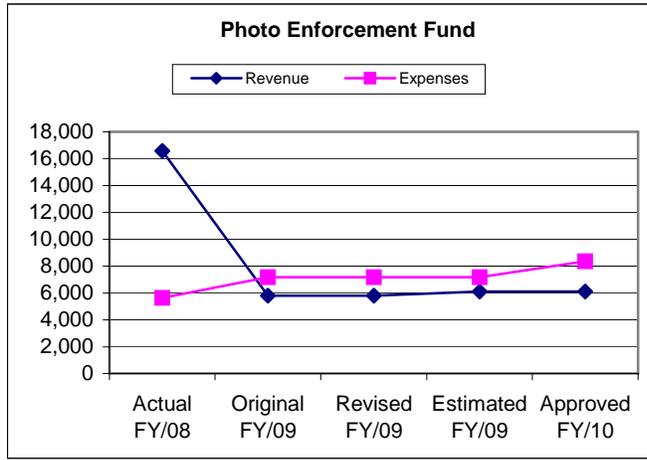
➤ The transfers to the capital fund are budgeted at \$375 thousand for FY/10 and is also consistent with the actual transfers for FY/09 and FY/08.

### FALSE ALARM ENFORCEMENT AND EDUCATION FUND - 287 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	22	24	24	13	10	(3)
Charges for Services	726	751	751	726	726	0
<b>Total Current Resources</b>	<b>748</b>	<b>775</b>	<b>775</b>	<b>739</b>	<b>736</b>	<b>(3)</b>
Beginning Fund Balance	610	589	589	589	475	(114)
<b>TOTAL RESOURCES</b>	<b>1,358</b>	<b>1,364</b>	<b>1,364</b>	<b>1,328</b>	<b>1,211</b>	<b>(117)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	382	525	525	464	523	59
Transfer to Other Funds	387	435	435	389	385	(4)
<b>TOTAL APPROPRIATIONS</b>	<b>769</b>	<b>960</b>	<b>960</b>	<b>853</b>	<b>908</b>	<b>55</b>
<b>FUND BALANCE PER CAFR</b>	<b>589</b>	<b>404</b>	<b>404</b>	<b>475</b>	<b>303</b>	<b>(172)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>589</b>	<b>404</b>	<b>404</b>	<b>475</b>	<b>303</b>	<b>(172)</b>

## PHOTO ENFORCEMENT FUND – 288

The Photo Enforcement Fund was created in fiscal year 2008 to account for revenues and expenditures associated with the photo enforcement program. Revenues come from fines assessed against red light violators and speeders captured either by the stationary cameras or the speed vans. Appropriations support the staff, contract and state statutory requirement associated with the program.



➤ Revenues for penalties and fines are conservatively budgeted at \$5.8 million for FY/10. This is consistent with FY/09 revenues as legislation limiting the cap on the fines was fully imposed for that fiscal year. This is a considerable decrease from the actual revenue level of \$11.5 million for FY/08 prior to the imposition of the cap. For FY/08 there was also a one time transfer of revenue from the General Fund of slightly under \$5 million as prior year unspent funds associated with the program through FY/07 were transferred to establish the new fund.

➤ The operating appropriation within the fund is budgeted at \$7.5 million. This includes funding of \$5 million for non-permanent staff and the

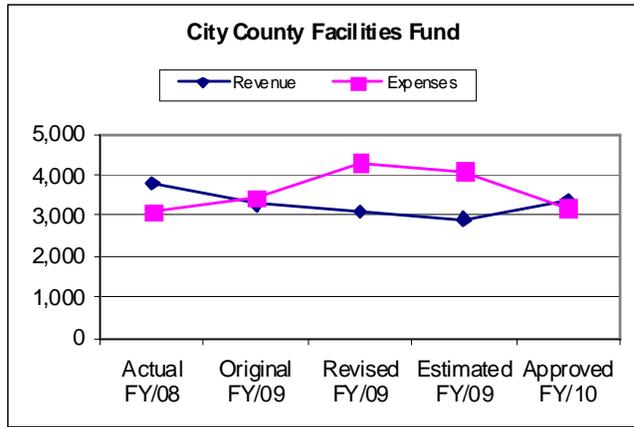
contract to operate the program. State legislation required the City to distribute to the State any revenues in excess of payments to the vendor for the program, which is budgeted at \$1.3 million. Subsequent State legislation has reduced this and allows the City to maintain 50% of the excess to operate the program. There is also a transfer of \$848 thousand to the General Fund for indirect overhead of \$16 thousand and reimbursement of permanent staff associated with the program of \$832 thousand. The permanent staff includes a sworn officer, fiscal support staff and 70% of the Administrative Hearing Office. Council action also appropriated \$1.2 million from available fund balance for the purchase of marked police vehicles.

### PHOTO ENFORCEMENT FUND - 288 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	79	0	0	320	300	(20)
Transfer from General Fund	4,980	0	0	0	0	0
Penalties & Fines	11,515	5,800	5,800	5,800	5,800	0
<b>Total Current Resources</b>	<b>16,574</b>	<b>5,800</b>	<b>5,800</b>	<b>6,120</b>	<b>6,100</b>	<b>(20)</b>
Beginning Fund Balance	0	10,935	10,935	10,935	9,882	(1,053)
<b>TOTAL RESOURCES</b>	<b>16,574</b>	<b>16,735</b>	<b>16,735</b>	<b>17,055</b>	<b>15,982</b>	<b>(1,073)</b>
<b>APPROPRIATIONS:</b>						
Operating Appropriation	4,798	6,180	6,180	6,178	7,514	1,336
Transfer to Other Funds	841	995	995	995	848	(147)
<b>TOTAL APPROPRIATIONS</b>	<b>5,639</b>	<b>7,175</b>	<b>7,175</b>	<b>7,173</b>	<b>8,362</b>	<b>1,189</b>
<b>FUND BALANCE PER CAFR</b>	<b>10,935</b>	<b>9,560</b>	<b>9,560</b>	<b>9,882</b>	<b>7,620</b>	<b>(2,262)</b>
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>10,935</b>	<b>9,560</b>	<b>9,560</b>	<b>9,882</b>	<b>7,620</b>	<b>(2,262)</b>

## CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



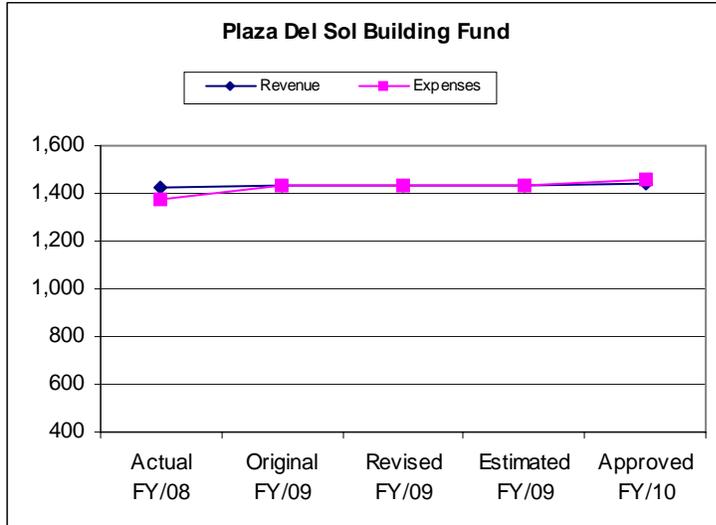
- The allocation of square footage in the Government Center remains at 73% for the City and 27% for the County while the Law Enforcement Center remains at a 50/50 split.
- The approved FY/10 budget is \$3.3 million including a transfer to the General Fund for indirect overhead of \$86 thousand.
- Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund.

### CITY/COUNTY FACILITIES FUND - 290 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	30	0	0	5	0	(5)
Intergovernmental Revenue Rent - County	1,290	1,172	1,172	982	1,007	25
Interfund Revenue	2,483	2,117	1,927	1,927	2,370	443
<b>Total Current Resources</b>	<b>3,803</b>	<b>3,289</b>	<b>3,099</b>	<b>2,914</b>	<b>3,377</b>	<b>463</b>
Beginning Fund Balance	475	1,188	1,188	1,188	(4)	(1,192)
<b>TOTAL RESOURCES</b>	<b>4,278</b>	<b>4,477</b>	<b>4,287</b>	<b>4,102</b>	<b>3,373</b>	<b>(729)</b>
<b>APPROPRIATIONS:</b>						
City/County Facilities Operations	3,004	3,353	4,215	4,020	3,190	(830)
Transfers to Other Funds	86	86	86	86	86	0
<b>TOTAL APPROPRIATIONS</b>	<b>3,090</b>	<b>3,439</b>	<b>4,301</b>	<b>4,106</b>	<b>3,276</b>	<b>(830)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,188</b>	<b>1,038</b>	<b>(14)</b>	<b>(4)</b>	<b>97</b>	<b>101</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(860)</b>	<b>(860)</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>(2)</b>
<b>AVAILABLE FUND BALANCE</b>	<b>328</b>	<b>178</b>	<b>(12)</b>	<b>(2)</b>	<b>97</b>	<b>99</b>

## PLAZA DEL SOL BUILDING FUND – 292

The Plaza Del Sol Building Fund accounts for rental income and costs of operating the building located on Second and Roma. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment.



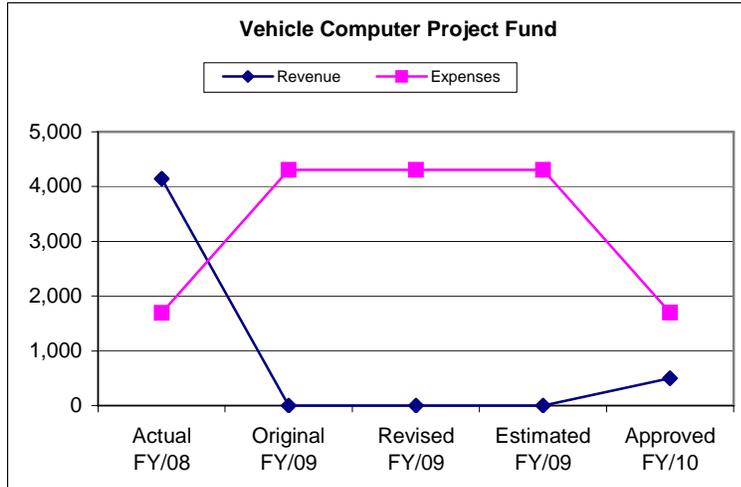
- Appropriations remain relatively flat at \$1.5 million with approximately 39% of the appropriation going to debt service for the building.
- Interfund revenue from the General Fund in FY/10 is \$1.4 million.
- Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, fund balance is used.

### PLAZA DEL SOL BUILDING FUND - 292 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	19	17	17	17	17	0
Interfund Revenue	1,410	1,413	1,413	1,413	1,427	14
<b>Total Current Resources</b>	<b>1,429</b>	<b>1,430</b>	<b>1,430</b>	<b>1,430</b>	<b>1,444</b>	<b>14</b>
Beginning Fund Balance	14	67	67	67	63	(4)
<b>TOTAL RESOURCES</b>	<b>1,443</b>	<b>1,497</b>	<b>1,497</b>	<b>1,497</b>	<b>1,507</b>	<b>10</b>
<b>APPROPRIATIONS:</b>						
Plaza del Sol Building Operations	804	862	862	862	885	23
Transfers to Other Funds	572	572	572	572	571	(1)
<b>TOTAL APPROPRIATIONS</b>	<b>1,376</b>	<b>1,434</b>	<b>1,434</b>	<b>1,434</b>	<b>1,456</b>	<b>22</b>
<b>FUND BALANCE PER CAFR</b>	<b>67</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>51</b>	<b>(12)</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>67</b>	<b>63</b>	<b>63</b>	<b>63</b>	<b>51</b>	<b>(12)</b>

## VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



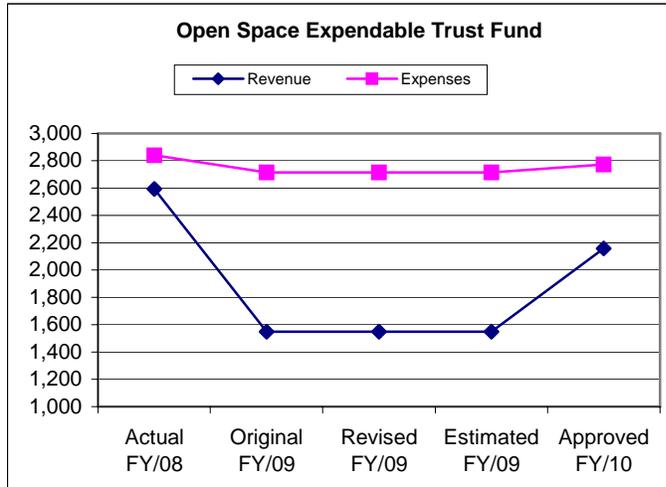
- The FY/09 appropriation included a transfer of \$3.5 million to the General Fund from previous year's appropriations and is reduced to zero for FY/10.
- There is a \$500 thousand transfer from the General Fund in FY/10 for vehicle replacement.

### VEHICLE/COMPUTER PROJECT FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	364	0	0	0	0	0
Charges for Services-Replacement	0	0	0	0	0	0
Interfund Revenue	3,778	0	0	0	500	500
<b>Total Current Resources</b>	<b>4,142</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>500</b>
Beginning Fund Balance	4,844	7,292	7,292	7,292	2,986	(4,306)
<b>TOTAL RESOURCES</b>	<b>8,986</b>	<b>7,292</b>	<b>7,292</b>	<b>7,292</b>	<b>3,486</b>	<b>(3,806)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations:						
Computer Projects	1,627	0	0	0	0	0
Vehicle Projects	67	800	800	800	1,700	900
Total transfer to General Fund - 110	0	3,506	3,506	3,506	0	(3,506)
<b>TOTAL APPROPRIATIONS</b>	<b>1,694</b>	<b>4,306</b>	<b>4,306</b>	<b>4,306</b>	<b>1,700</b>	<b>(2,606)</b>
<b>FUND BALANCE PER CAFR</b>	<b>7,292</b>	<b>2,986</b>	<b>2,986</b>	<b>2,986</b>	<b>1,786</b>	<b>(1,200)</b>
<b>ADJUSTMENT TO FUND BALANCE</b>	<b>(5,792)</b>	<b>(2,270)</b>	<b>(2,270)</b>	<b>(2,270)</b>	<b>(1,070)</b>	<b>1,200</b>
<b>AVAILABLE FUND BALANCE</b>	<b>1,500</b>	<b>716</b>	<b>716</b>	<b>716</b>	<b>716</b>	<b>0</b>

## OPEN SPACE EXPENDABLE TRUST FUND – 851

The Open Space Expendable Trust Fund accounts for the investment earnings from proceeds of the sale of certain properties, which are then used for operational purposes to manage the City's open space lands. Revenues are dependent on interest rates and sale of those properties that build up cash in the principal of the trust. In FY/01 regional parks were moved from the General Fund to the open space strategy. The entire program strategy supports the Environmental Protection and Enhancement Goal.



- The revenue stream for "charges for services" remains steady in FY/08 through FY/10.
- Interfund revenue is comprised of interest earnings from the Open Space Permanent Trust Fund and transfers from the General Fund. In FY/10, the interfund revenue from the Open Space Permanent Trust Fund remained flat while the General Fund was increased by \$611 thousand.
- In FY/09 and FY/10, fund balance is used to cover operating costs.

### OPEN SPACE EXPENDABLE TRUST FUND 851 RESOURCES, APPROPRIATIONS, AND FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	82	15	15	15	15	0
Charges for Services	71	75	75	75	75	0
Interfund Revenue	2,439	1,458	1,458	1,458	2,069	611
<b>Total Current Resources</b>	<b>2,592</b>	<b>1,548</b>	<b>1,548</b>	<b>1,548</b>	<b>2,159</b>	<b>611</b>
Beginning Fund Balance	2,133	1,885	1,885	1,885	719	(1,166)
<b>TOTAL RESOURCES</b>	<b>4,725</b>	<b>3,433</b>	<b>3,433</b>	<b>3,433</b>	<b>2,878</b>	<b>(555)</b>
<b>APPROPRIATIONS:</b>						
Open Space Management Operations	2,840	2,714	2,714	2,714	2,771	57
<b>TOTAL APPROPRIATIONS</b>	<b>2,840</b>	<b>2,714</b>	<b>2,714</b>	<b>2,714</b>	<b>2,771</b>	<b>57</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,885</b>	<b>719</b>	<b>719</b>	<b>719</b>	<b>107</b>	<b>(612)</b>
ADJUSTMENT TO FUND BALANCE	0	0	0	0	0	0
<b>AVAILABLE FUND BALANCE</b>	<b>1,885</b>	<b>719</b>	<b>719</b>	<b>719</b>	<b>107</b>	<b>(612)</b>

## **SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION**

**SPECIAL REVENUE FUNDS** ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

**205 - COMMUNITY DEVELOPMENT FUND** - To account for the sources and uses of Community Development Block Grants.

**265 - OPERATING GRANTS FUND** - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

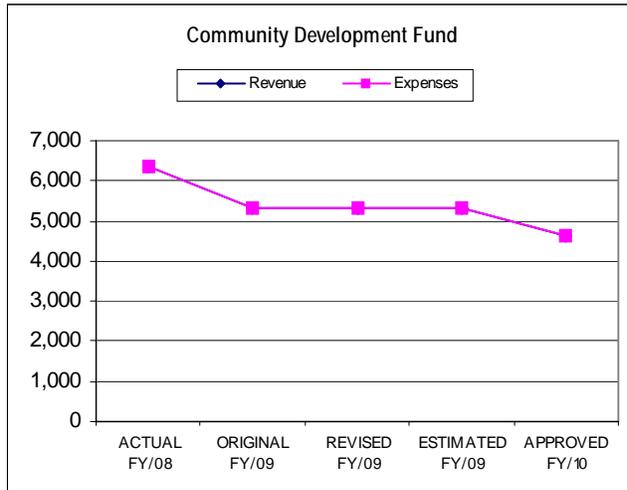
**280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND** – Projects funded by certain State taxes, fees and Federal/State narcotics forfeiture, which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

Special Revenue Funds Excluded from Budget Legislation  
FY/10 Revenues, Appropriations and Fund Balances

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Resources</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Community Development	1	4,651	4,651	0	1
Operating Grants	5,463	41,663	41,663	0	5,463
Law Enforcement Projects	973	2,752	2,752	0	973
<b>Total</b>	<b>6,437</b>	<b>49,066</b>	<b>49,066</b>	<b>0</b>	<b>6,437</b>

## COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program strategies primarily target low-income citizens and assist in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



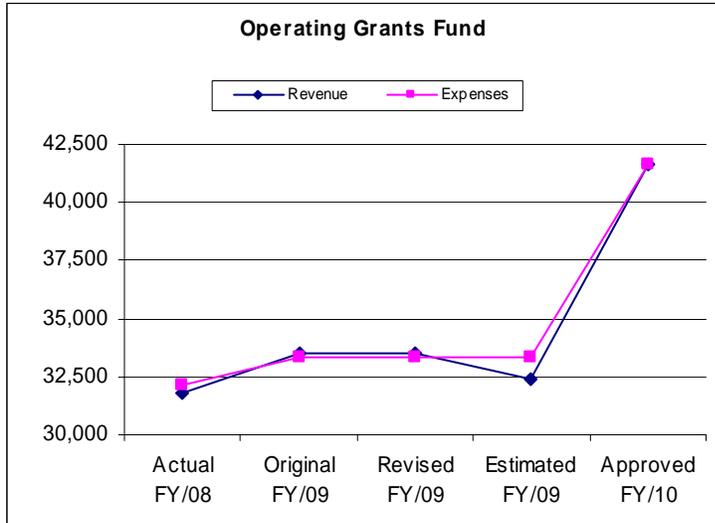
- The Community Development Block Grant program for FY/10 provides for approximately \$4.7 million in program income, entitlement grant, and reprogrammed funds.
- Revenue from the FY/08 actual grant award came in \$1.3 million higher than expected at \$5.8 million. The original budget amount was estimated at \$4.5 million.
- Revenues and expenditures will match closely year by year.

### COMMUNITY DEVELOPMENT FUND - 205 RESOURCES, APPROPRIATIONS, AND FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Total Miscellaneous Revenue	508	500	500	500	300	(200)
Federal Grants	5,839	4,811	4,811	4,811	4,351	(460)
Total Current Resources	6,347	5,311	5,311	5,311	4,651	(660)
Beginning Fund Balance	3	1	1	1	1	0
<b>TOTAL RESOURCES</b>	<b>6,350</b>	<b>5,312</b>	<b>5,312</b>	<b>5,312</b>	<b>4,652</b>	<b>(660)</b>
<b>APPROPRIATIONS:</b>						
Total Community Development Projects	6,268	5,225	5,225	5,225	4,565	(660)
Total Transfer to General Fund - 110	81	86	86	86	86	0
<b>TOTAL APPROPRIATIONS</b>	<b>6,349</b>	<b>5,311</b>	<b>5,311</b>	<b>5,311</b>	<b>4,651</b>	<b>(660)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

## OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and program strategies. Grant awards arise outside the city budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget, along with a transfer from the Transit Operating Fund.



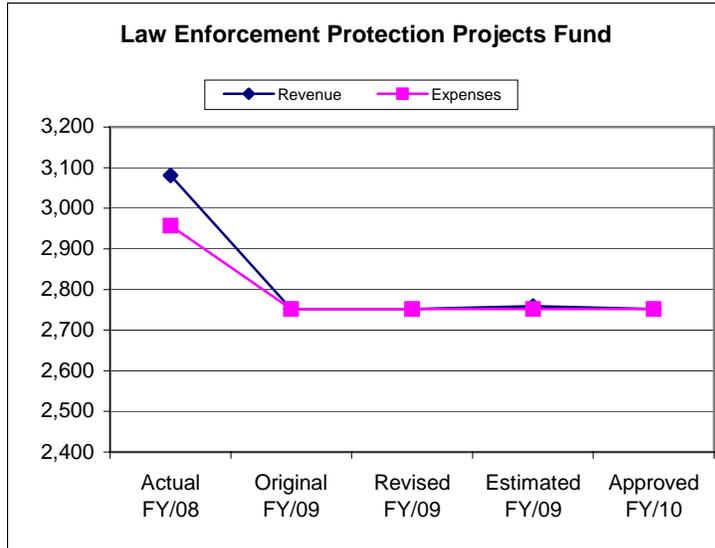
- FY/10 intergovernmental revenues and appropriations increased by \$8.4 million and \$8 million, respectively. This primarily is due to the City taking advantage of federal stimulus funds for Police. These grant amounts include three years of funding.
- The transfer to General Fund for indirect overhead charges from individual grants is \$1 million in FY/10.

### OPERATING GRANTS FUND - 265 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	662	0	0	0	0	0
Intergovernmental Revenue	25,745	27,416	27,416	27,416	35,817	8,401
Interfund Revenue	5,395	6,094	6,094	5,008	5,846	838
<b>Total Current Resources</b>	<b>31,802</b>	<b>33,510</b>	<b>33,510</b>	<b>32,424</b>	<b>41,663</b>	<b>9,239</b>
Beginning Fund Balance	6,661	6,356	6,356	6,356	5,463	(893)
<b>TOTAL RESOURCES</b>	<b>38,463</b>	<b>39,866</b>	<b>39,866</b>	<b>38,780</b>	<b>47,126</b>	<b>8,346</b>
<b>APPROPRIATIONS:</b>						
Operating Grants	31,388	32,554	32,554	32,565	40,619	8,054
Transfer to General Fund - 110	719	752	752	752	1,044	292
<b>TOTAL APPROPRIATIONS</b>	<b>32,107</b>	<b>33,306</b>	<b>33,306</b>	<b>33,317</b>	<b>41,663</b>	<b>8,346</b>
<b>FUND BALANCE PER CAFR</b>	<b>6,356</b>	<b>6,560</b>	<b>6,560</b>	<b>5,463</b>	<b>5,463</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>6,356</b>	<b>6,560</b>	<b>6,560</b>	<b>5,463</b>	<b>5,463</b>	<b>0</b>

## LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where citizens feel safe and secure and there is a sense of trust and shared responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included. Also, revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are deposited in the fund, as well as revenues from seizure of vehicles for repeat DWI offenders.



- The funding level for FY/10 remains at \$2.75 million for the various programs. This includes DWI forfeitures at \$1.3 million, Law Enforcement Protection Fund at \$601 thousand, the crime lab program at \$120 thousand and Federal forfeitures at \$731 thousand.
- From the DWI forfeitures of \$1.3 million, the transfer to the General Fund is increased by \$110 thousand to \$389 thousand. The transfer will fund six positions that support the program and include a legal secretary, paralegal, two attorneys, a DWI seizure assistant and a DWI seizure coordinator. Revenues for FY/09 and FY/10 are conservatively budgeted \$329 thousand below the actual FY/08 level for this program.

### LAW ENFORCEMENT PROTECTION PROJECT FUND - 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	268	0	0	0	0	0
Fines and Forfeitures	1,654	1,300	1,300	1,300	1,300	0
Intergovernmental Revenue	728	1,021	1,021	1,021	1,021	0
Interfund Revenue	431	431	431	438	431	(7)
<b>Total Current Resources</b>	<b>3,081</b>	<b>2,752</b>	<b>2,752</b>	<b>2,759</b>	<b>2,752</b>	<b>(7)</b>
Beginning Fund Balance	2,093	966	966	966	973	7
<b>TOTAL RESOURCES</b>	<b>5,174</b>	<b>3,718</b>	<b>3,718</b>	<b>3,725</b>	<b>3,725</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Law Enforcement Projects	2,726	2,473	2,473	2,473	2,363	(110)
Transfers to Other Funds	231	279	279	279	389	110
<b>TOTAL APPROPRIATIONS</b>	<b>2,957</b>	<b>2,752</b>	<b>2,752</b>	<b>2,752</b>	<b>2,752</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>2,217</b>	<b>966</b>	<b>966</b>	<b>973</b>	<b>973</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(1,251)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>966</b>	<b>966</b>	<b>966</b>	<b>973</b>	<b>973</b>	<b>0</b>



## **NON-ENTERPRISE DEBT SERVICE FUNDS**

**NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING. STATE STATUTE REQUIRES THAT DEBT SERVICE FUNDS NOT RETAIN MORE THAN 1/12 OF THE TOTAL APPROPRIATIONS IN FUND BALANCE.**

**405 - SALES TAX REFUNDING DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

**415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on all general obligations bonds.

**435 - CITY/COUNTY BUILDING DEBT SERVICE FUND** - To accumulate monies for payment of principal and interest on revenue bonds issued to finance construction of the joint City/County office building and secured by City Gross Receipts Tax revenues.

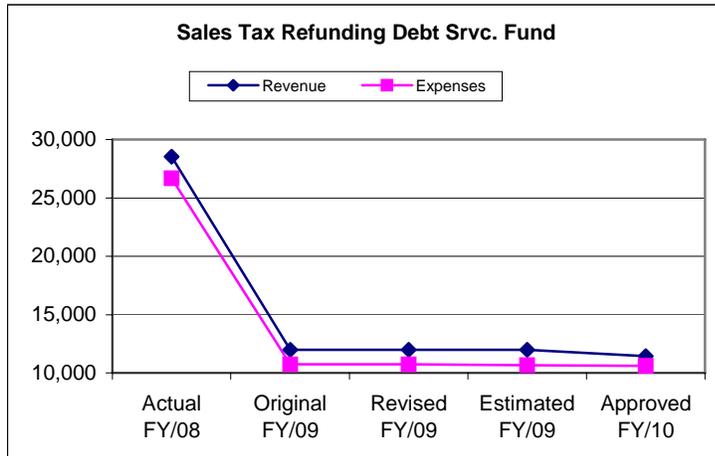
**Non-Enterprise Debt Service  
FY/10 Revenues, Appropriations and Fund Balances**

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Resources</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Sales Tax Refunding Debt Service	4,477	11,454	10,610	(4,161)	1,160
General Obligation Bond Debt Service	7,489	60,924	62,344	0	6,069
City/County Building Debt Service	0	0	0	0	0
<b>Total</b>	<b>11,966</b>	<b>72,378</b>	<b>72,954</b>	<b>(4,161)</b>	<b>7,229</b>

## SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to the Harry E. Kinney Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. A standard 6% interest rate is used to project variable rate debt service schedules. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances. Fund balance is held to no more than 1/12 of total appropriations as specified by State statute.



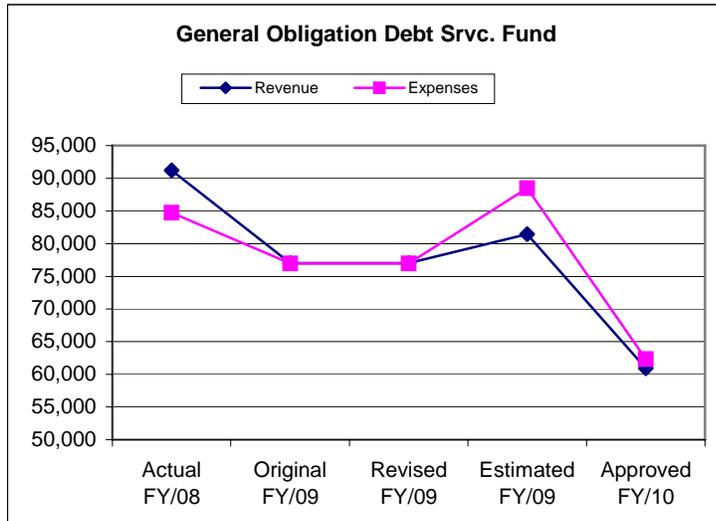
- The FY/10 adjustment to fund balance consists of reserves for Lodgers' Tax (\$3.1 million) and Hospitality Fee (\$1.1 million) for future debt service.
- Total current resources decreased by \$535 thousand primarily due to decrease in transfers from Lodgers' Tax and the Parking Facilities Debt Service Funds.
- The appropriation did not change substantially from FY/09 estimated actual.

### SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	16,831	100	100	100	100	0
Interfund Revenues	11,697	11,889	11,889	11,889	11,354	(535)
Total Current Resources	28,528	11,989	11,989	11,989	11,454	(535)
Beginning Fund Balance	1,294	3,142	3,142	3,142	4,477	1,335
<b>TOTAL RESOURCES</b>	<b>29,822</b>	<b>15,131</b>	<b>15,131</b>	<b>15,131</b>	<b>15,931</b>	<b>800</b>
<b>APPROPRIATIONS:</b>						
Debt Service	26,680	10,744	10,744	10,654	10,610	(44)
<b>TOTAL APPROPRIATIONS</b>	<b>26,680</b>	<b>10,744</b>	<b>10,744</b>	<b>10,654</b>	<b>10,610</b>	<b>(44)</b>
<b>FUND BALANCE PER CAFR</b>	<b>3,142</b>	<b>4,387</b>	<b>4,387</b>	<b>4,477</b>	<b>5,321</b>	<b>844</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(2,040)</b>	<b>(3,319)</b>	<b>(3,319)</b>	<b>(3,319)</b>	<b>(4,161)</b>	<b>(842)</b>
<b>AVAILABLE FUND BALANCE</b>	<b>1,102</b>	<b>1,068</b>	<b>1,068</b>	<b>1,158</b>	<b>1,160</b>	<b>2</b>

## GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



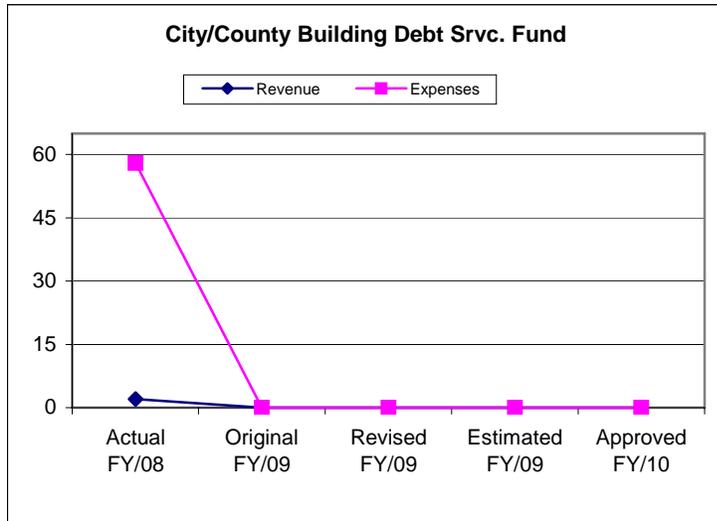
- The budgeted amount of \$62 million in FY/10 has decreased \$14.6 million from the FY/09 budgeted level.
- Excess property tax revenue and accumulated fund balance was used to pay down debt during FY/09.
- In the years where expense exceeds revenue, fund balance is used.

### GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	4,238	1,214	1,214	711	462	(249)
Property Taxes	86,950	75,812	75,812	80,732	60,462	(20,270)
<b>Total Current Resources</b>	<b>91,188</b>	<b>77,026</b>	<b>77,026</b>	<b>81,443</b>	<b>60,924</b>	<b>(20,519)</b>
Beginning Working Capital Balance	8,139	14,558	14,558	14,558	7,489	(7,069)
<b>TOTAL RESOURCES</b>	<b>99,327</b>	<b>91,584</b>	<b>91,584</b>	<b>96,001</b>	<b>68,413</b>	<b>(27,588)</b>
<b>APPROPRIATIONS:</b>						
Debt Service	84,769	76,950	76,950	88,512	62,344	(26,168)
<b>TOTAL APPROPRIATIONS</b>	<b>84,769</b>	<b>76,950</b>	<b>76,950</b>	<b>88,512</b>	<b>62,344</b>	<b>(26,168)</b>
<b>FUND BALANCE PER CAFR</b>	<b>14,558</b>	<b>14,634</b>	<b>14,634</b>	<b>7,489</b>	<b>6,069</b>	<b>(1,420)</b>
<b>ADJUSTMENT TO FUND BALANCE</b>	<b>(29)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>14,529</b>	<b>14,634</b>	<b>14,634</b>	<b>7,489</b>	<b>6,069</b>	<b>(1,420)</b>

## CITY/COUNTY BUILDING DEBT SERVICE FUND – 435

The City/County Building Debt Service Fund was part of the City of Albuquerque Public Infrastructure goal and was used to accumulate monies for payment of principal and interest of revenue bonds issued to finance construction of the joint City/County office building. The city's gross receipts tax revenues secured payment.



- The final debt service payment for the City/County building was made July 1, 2007.
- This chart and table are provided for informational purposes only as this fund was closed out in FY/08.

### CITY/COUNTY BUILDING DEBT SERVICE FUND 435 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	2	0	0	0	0	0
Interfund Revenues	0	0	0	0	0	0
<b>Total Current Resources</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Working Capital Balance	56	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>58</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Debt Service	58	0	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>58</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. FIVE FUNDS; APARTMENTS, AVIATION, BASEBALL STADIUM, GOLF AND REFUSE REQUIRE NO SUBSIDIES.

TRANSIT AND PARKING OPERATING FUNDS ARE SUBSIDIZED ENTERPRISE FUNDS. THE GOAL FOR FUND BALANCE IN THESE TWO FUNDS IS TO MAINTAIN THEIR FUND BALANCES AT A 1:1 CURRENT RATIO. THE REFUSE DISPOSAL OPERATING FUND SETS ITS GOAL FOR A WORKING CAPITAL BALANCE AT 7.5% OF ANTICIPATED OPERATING REVENUES. THE GOLF OPERATING FUND AND BASEBALL STADIUM OPERATING FUND HAVE A TARGET WORKING CAPITAL BALANCE OF 2:1 CURRENT RATIO.

**611 - AVIATION OPERATING FUND** - To account for the operations of Albuquerque International Sunport, the State's largest airport.

**615 - AIRPORT REVENUE BOND DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

**641 - PARKING FACILITIES OPERATING FUND** - To account for the operations of the parking facilities owned by the City.

**645 - PARKING FACILITIES DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the parking facilities owned by the City.

**651 - REFUSE DISPOSAL OPERATING FUND** - To account for the general operations of providing refuse removal services in the Albuquerque area.

**655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

**661 - TRANSIT OPERATING FUND** - To account for the operations of ABQ Ride, the City's bus transit system.

**667 - TRANSIT DEBT SERVICE FUND** - To account for monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

**671 - APARTMENTS FUND** - To account for the sources and uses of City-owned apartments.

**675 - APARTMENTS DEBT SERVICE FUND** - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds, Series 2000.

**681 - GOLF OPERATING FUND** - To account for the operations of the City's four municipal golf courses.

**685 - GOLF OPERATING DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the City's golf courses.

**691 - BASEBALL STADIUM OPERATING FUND** - To account for operations of the baseball stadium.

**695 - BASEBALL STADIUM DEBT SERVICE FUND** - To accumulate the monies to pay the debt service associated with the baseball stadium.

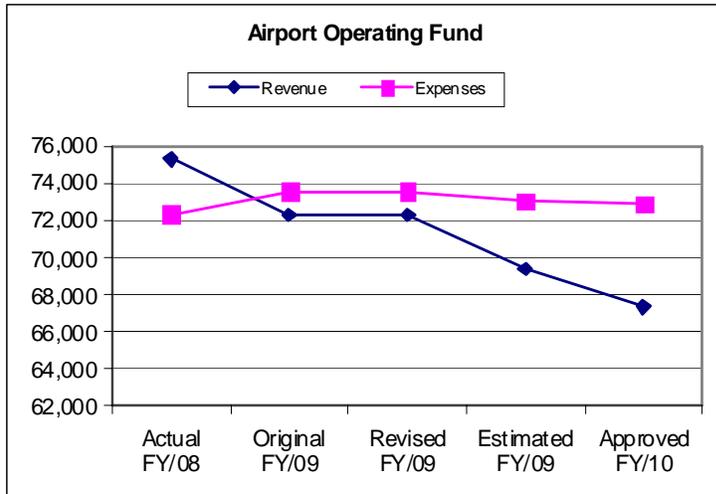
**805 - HOUSING AUTHORITY FUND** - To account for the operations of the City's low-income housing program. Financing is provided by rentals of housing units and grants from the Department of Housing and Urban Development.

**Enterprise Funds**  
**FY/10 Revenues, Appropriations and Fund/Working Capital Balances**

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Resources</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Aviation Operating	8,868	67,349	72,926	(494)	2,797
Airport Rev. Bond Debt Service	12,450	31,970	31,366	(6,676)	6,378
Parking Facilities Operating	567	6,013	6,530	0	50
Parking Facilities Debt Service	788	2,499	3,262	0	25
Refuse Disposal Operating	3,204	52,919	55,978	0	145
Refuse Disposal System Debt Service	482	5,029	4,999	0	512
Transit Operating	331	43,215	43,496	0	50
Transit Debt Service	0	2,698	2,698	0	0
Apartments Fund	829	3,460	3,366	0	923
Apartments Debt Service Fund	43	1,002	1,002	0	43
Golf Operating	(522)	4,879	4,562	0	(205)
Golf Debt Service	34	343	343	0	34
Baseball Stadium Operating	232	1,785	1,966	(2)	49
Baseball Stadium Debt Service	54	1,163	1,163	0	54
Housing Authority	15,650	29,347	31,000	0	13,997
<b>Total</b>	<b>43,010</b>	<b>253,671</b>	<b>264,657</b>	<b>(7,172)</b>	<b>24,852</b>

## AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



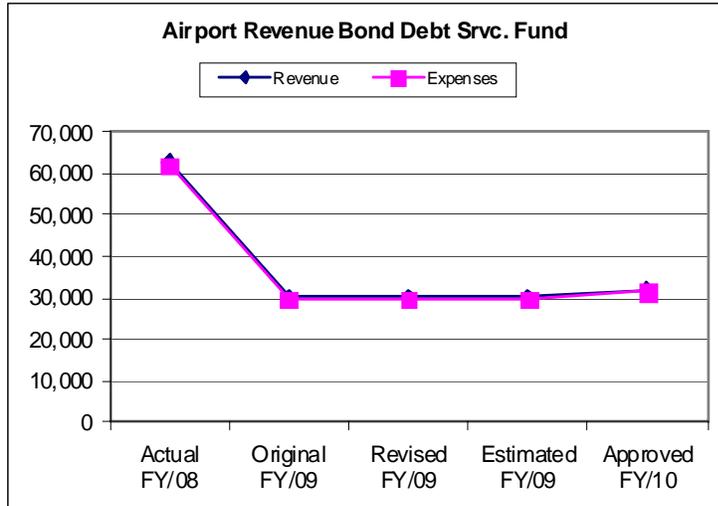
- The FY/10 approved operating budget is \$678 thousand less than the FY/09 original budget. Appropriations for operations increased of \$380 thousand due to a COLA and increased utility costs. This is offset by a decrease in transfers of \$1.1 million. The approved FY/10 budget is a maintenance of effort budget due to the uncertainties of the airline industry.
- Revenues are anticipated to decrease by \$2.1 million from the estimated actual FY/09 level of \$69.4 million to \$67.3 million. All categories of airport revenues are expected to decrease in FY/10 due to the instability in the economy and a decrease in the number of travelers.

➤ Appropriations exceed revenues in FY/09 and FY/10 as excess working capital balance is utilized.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	936	800	800	556	556	0
Enterprise Revenue	74,368	71,502	71,502	68,860	66,793	(2,067)
Total Current Resources	75,304	72,302	72,302	69,416	67,349	(2,067)
Beginning Working Capital Balance	10,541	13,003	13,003	13,003	8,868	(4,135)
<b>TOTAL RESOURCES</b>	<b>85,845</b>	<b>85,305</b>	<b>85,305</b>	<b>82,419</b>	<b>76,217</b>	<b>(6,202)</b>
<b>APPROPRIATIONS:</b>						
Aviation Department Operations	28,573	29,386	29,386	28,839	29,766	927
Transfers to Other Funds	43,775	44,218	44,218	44,218	43,160	(1,058)
<b>TOTAL APPROPRIATIONS</b>	<b>72,348</b>	<b>73,604</b>	<b>73,604</b>	<b>73,057</b>	<b>72,926</b>	<b>(131)</b>
ADJUSTMENTS TO WORKING CAPITAL	(494)	(494)	(494)	(494)	(494)	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>13,003</b>	<b>11,207</b>	<b>11,207</b>	<b>8,868</b>	<b>2,797</b>	<b>(6,071)</b>

## AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



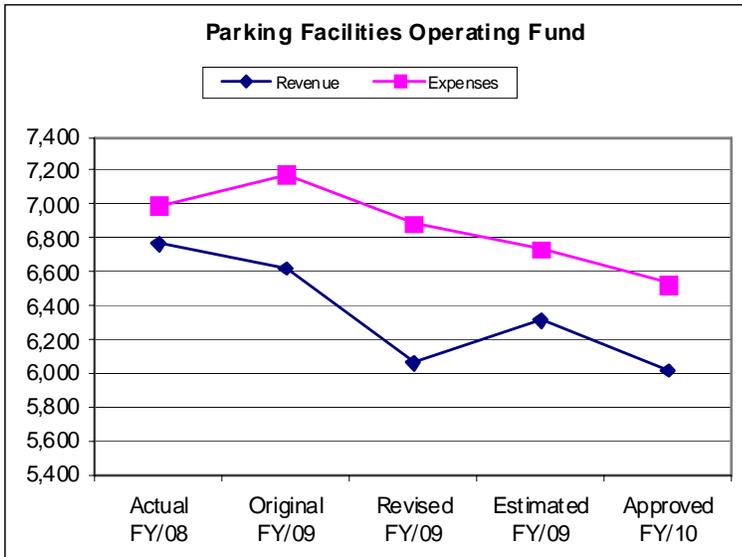
- During FY/08, the 2008 Refunding Revenue bonds were issued to refund the series 1997 bonds. The 2008 B & C Refunding bonds were issued to refund the Series 2000A and 2000B bonds. The 2008 D & E Refunding bonds were issued to refund the 1995 Swap. All airport bond issues were converted from variable rate bonds to fixed rate bonds.
- The approved FY/10 appropriation increases by \$1.5 million. During FY/09, the department issued its Commercial Paper Notes resulting in the increase for FY/10.
- The transfer from the operating fund increases \$1.7 million to keep pace with the debt service payments of \$31.4 million.

### AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 08 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	36,432	270	270	270	270	0
Interfund Revenue	26,500	30,000	30,000	30,000	31,700	1,700
<b>Total Current Resources</b>	<b>62,932</b>	<b>30,270</b>	<b>30,270</b>	<b>30,270</b>	<b>31,970</b>	<b>1,700</b>
Beginning Fund Balance	10,958	12,048	12,048	12,048	12,450	402
<b>TOTAL RESOURCES</b>	<b>73,890</b>	<b>42,318</b>	<b>42,318</b>	<b>42,318</b>	<b>44,420</b>	<b>2,102</b>
<b>APPROPRIATIONS:</b>						
Airport Debt Service	61,842	29,868	29,868	29,868	31,366	1,498
<b>TOTAL APPROPRIATIONS</b>	<b>61,842</b>	<b>29,868</b>	<b>29,868</b>	<b>29,868</b>	<b>31,366</b>	<b>1,498</b>
<b>FUND BALANCE PER CAFR</b>	<b>12,048</b>	<b>12,450</b>	<b>12,450</b>	<b>12,450</b>	<b>13,054</b>	<b>604</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>(6,610)</b>	<b>(6,676)</b>	<b>(6,676)</b>	<b>(6,676)</b>	<b>(6,676)</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>5,438</b>	<b>5,774</b>	<b>5,774</b>	<b>5,774</b>	<b>6,378</b>	<b>604</b>

## PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. The program strategy is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



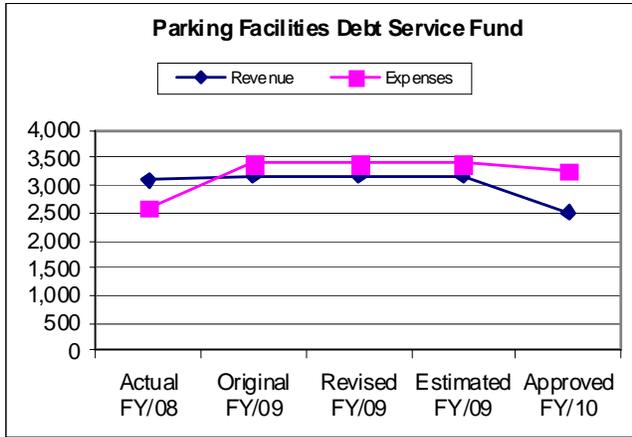
- FY/10 enterprise revenues are estimated to decrease approximately \$172 thousand from the FY/09 estimated actual.
- In FY/10 the fund transfers \$2.5 million to subsidize the payment of debt service in fund 645 and \$511 thousand to the General Fund for PILOT and indirect overhead for a total of \$3.0 million.
- The General Fund subsidy to fund 641 is \$1.5 million with \$1.4 million identified as economic incentives.
- Available fund balance is utilized for the difference between estimated revenues and appropriations.

### PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	102	37	37	37	37	0
Enterprise Revenues	4,635	4,383	4,383	4,633	4,461	(172)
Interfund Revenue	2,027	2,203	1,643	1,643	1,515	(128)
<b>Total Current Resources</b>	<b>6,764</b>	<b>6,623</b>	<b>6,063</b>	<b>6,313</b>	<b>6,013</b>	<b>(300)</b>
Beginning Working Capital Balance	1,275	1,047	1,047	1,047	567	(480)
<b>TOTAL RESOURCES</b>	<b>8,039</b>	<b>7,670</b>	<b>7,110</b>	<b>7,360</b>	<b>6,580</b>	<b>(780)</b>
<b>APPROPRIATIONS:</b>						
Parking Operations	3,389	3,506	3,512	3,366	3,520	154
Transfers to Other Funds	3,604	3,673	3,373	3,373	3,010	(363)
<b>TOTAL APPROPRIATIONS</b>	<b>6,993</b>	<b>7,179</b>	<b>6,885</b>	<b>6,739</b>	<b>6,530</b>	<b>(209)</b>
ADJUSTMENT TO WORKING CAPITAL	1	(54)	(54)	(54)	0	54
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>1,047</b>	<b>437</b>	<b>171</b>	<b>567</b>	<b>50</b>	<b>(517)</b>

## PARKING FACILITIES DEBT SERVICE FUND – 645

The Parking Facilities Debt Service Fund transfers monies to the Sales Tax Debt Service Fund to pay debt on parking structures owned by the City. Series 2000A Bonds were issued in the amount of \$25.6 million for various new parking projects. The debt service payment schedule began in FY/01 for these new projects.



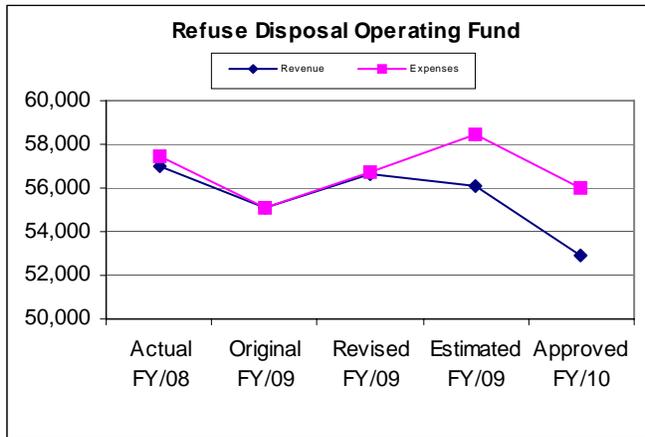
- The FY/10 transfer from the Parking Facilities Operating Fund is \$2.5 million. This is a decrease of \$661 thousand from the FY/09 estimated actual amount of \$3.2 million.
- The transfer to the Sales Tax Debt Service Fund is estimated at \$3.3 million in FY/10.
- Revenue and expenditures will match closely on a year by year basis. In years where expenditures exceed revenues, fund balance is used.

### PARKING FACILITIES DEBT SERVICE FUND 645 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	4	0	0	0	0	0
Interfund Revenue	3,097	3,160	3,160	3,160	2,499	(661)
<b>Total Current Resources</b>	<b>3,101</b>	<b>3,160</b>	<b>3,160</b>	<b>3,160</b>	<b>2,499</b>	<b>(661)</b>
Beginning Fund Balance	504	1,023	1,023	1,023	788	(235)
<b>TOTAL RESOURCES</b>	<b>3,605</b>	<b>4,183</b>	<b>4,183</b>	<b>4,183</b>	<b>3,287</b>	<b>(896)</b>
<b>APPROPRIATIONS:</b>						
Transfer to Sales Tax D/S Fund - 405	2,582	3,395	3,395	3,395	3,262	(133)
<b>TOTAL APPROPRIATIONS</b>	<b>2,582</b>	<b>3,395</b>	<b>3,395</b>	<b>3,395</b>	<b>3,262</b>	<b>(133)</b>
<b>FUND BALANCE PER CAFR</b>	<b>1,023</b>	<b>788</b>	<b>788</b>	<b>788</b>	<b>25</b>	<b>(763)</b>
<b>TOTAL ADJUSTMENTS</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>1,024</b>	<b>788</b>	<b>788</b>	<b>788</b>	<b>25</b>	<b>(763)</b>

## REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, weed, litter and graffiti removal for the City of Albuquerque. All the program strategies support the Environmental Protection and Enhancement Goal.



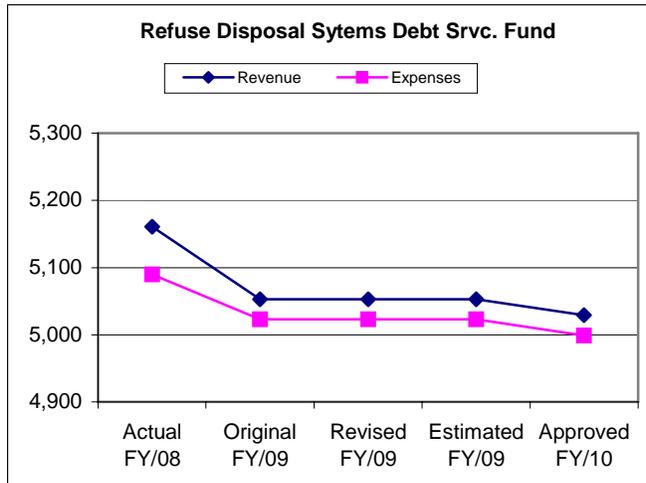
- The FY/10 budget includes a transfer from the General Fund to Solid Waste Department of \$1 million to fund the year-round “War on Weeds” program. This is an decrease of \$428 thousand from FY/09.
- The Debt Service Coverage for this fund is required to be 1.5 per NMFA – Refuse Removal and Disposal Loans. The FY/10 approved budget meets this requirement. This is a change from previous years department goal of retaining working capital balance of 7.5% of enterprise revenue.

### REFUSE DISPOSAL OPERATING FUND - 651 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	3,189	1,552	3,152	2,991	1,389	(1,602)
Enterprise Revenue	52,489	52,085	52,085	51,716	50,530	(1,186)
Interfund Revenue	1,300	1,428	1,428	1,428	1,000	(428)
<b>Total Current Resources</b>	<b>56,978</b>	<b>55,065</b>	<b>56,665</b>	<b>56,135</b>	<b>52,919</b>	<b>(3,216)</b>
Beginning Working Capital Balance	5,910	5,480	5,480	5,480	3,204	(2,276)
<b>TOTAL RESOURCES</b>	<b>62,888</b>	<b>60,545</b>	<b>62,145</b>	<b>61,615</b>	<b>56,123</b>	<b>(5,492)</b>
<b>APPROPRIATIONS:</b>						
Enterprise Operations	42,586	42,096	43,718	45,387	41,189	(4,198)
Transfers to Other Funds	14,831	13,024	13,024	13,024	14,789	1,765
<b>TOTAL APPROPRIATIONS</b>	<b>57,417</b>	<b>55,120</b>	<b>56,742</b>	<b>58,411</b>	<b>55,978</b>	<b>(2,433)</b>
<b>ADJUSTMENT TO WORKING CAPITAL</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>5,480</b>	<b>5,425</b>	<b>5,403</b>	<b>3,204</b>	<b>145</b>	<b>(3,059)</b>

## REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



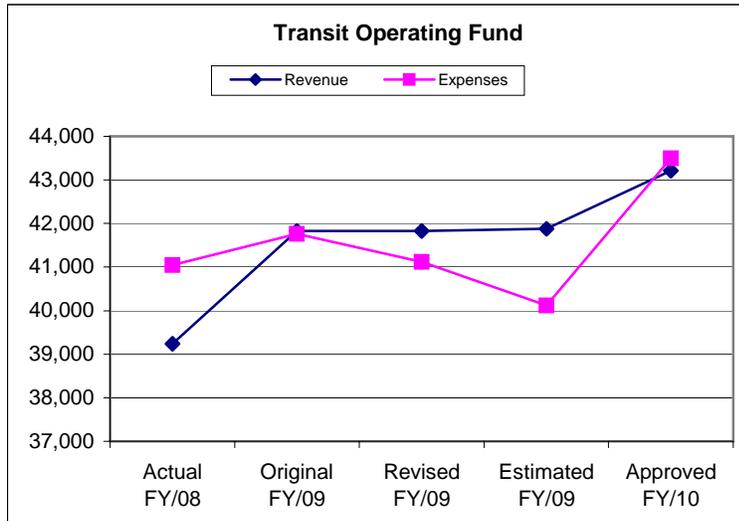
- The transfer received from the operating fund has decreased by \$24 thousand from the FY/09 original level due to decreased interest payments in FY/10.
- Miscellaneous revenue reflects interest earnings and is conservatively estimated at \$30 thousand.
- Revenues and expenditures will match closely on a year-by-year basis. In years where expenditures exceed revenues, fund balance is used.

### REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - 655 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	83	30	30	30	30	0
Interfund Revenue	5,078	5,023	5,023	5,023	4,999	(24)
<b>Total Current Resources</b>	<b>5,161</b>	<b>5,053</b>	<b>5,053</b>	<b>5,053</b>	<b>5,029</b>	<b>(24)</b>
Beginning Fund Balance	381	452	452	452	482	30
<b>TOTAL RESOURCES</b>	<b>5,542</b>	<b>5,505</b>	<b>5,505</b>	<b>5,505</b>	<b>5,511</b>	<b>6</b>
<b>APPROPRIATIONS:</b>						
Debt Service	5,090	5,023	5,023	5,023	4,999	(24)
<b>TOTAL APPROPRIATIONS</b>	<b>5,090</b>	<b>5,023</b>	<b>5,023</b>	<b>5,023</b>	<b>4,999</b>	<b>(24)</b>
<b>FUND BALANCE PER CAFR</b>	<b>452</b>	<b>482</b>	<b>482</b>	<b>482</b>	<b>512</b>	<b>30</b>
<b>ADJUSTMENT TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>452</b>	<b>482</b>	<b>482</b>	<b>482</b>	<b>512</b>	<b>30</b>

## TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the city's public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and twenty percent from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Spring of 1999 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The program strategies target a variety of transportation options for commuters including the mobility impaired.



- The FY/10 increase in total resources and expenditures is attributable to increased ridership and operating costs, as well as the implementation of a new bus route and the transfer of CMAQ grant funded personnel to the operating fund.
- The FY/10 estimated transfer from the General Fund is \$24.6 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$10.9 million. This includes interest earned from balances in the fund. The Transportation Infrastructure Tax is scheduled to end December 31, 2009.
- In years that expenditures exceed revenue, fund balance is used.

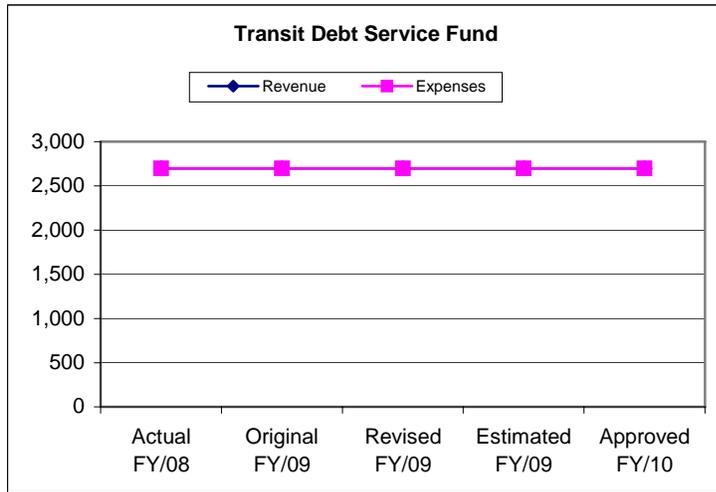
### TRANSIT OPERATING FUND - 661 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	152	75	75	75	30	(45)
Intergovernmental Revenue	2,485	2,355	2,355	2,450	2,450	0
Transit Operating Revenues	4,295	4,850	4,850	5,219	5,221	2
Interfund Revenue	32,308	34,547	34,547	34,133	35,514	1,381
<b>Total Current Resources</b>	<b>39,240</b>	<b>41,827</b>	<b>41,827</b>	<b>41,877</b>	<b>43,215</b>	<b>1,338</b>
Beginning Working Capital Balance	756	(1,423)	(1,423)	(1,423)	331	1,754
<b>TOTAL RESOURCES</b>	<b>39,996</b>	<b>40,404</b>	<b>40,404</b>	<b>40,454</b>	<b>43,546</b>	<b>3,092</b>
<b>APPROPRIATIONS:</b>						
Transit Operations	38,471	38,573	37,936	36,936	40,626	3,690
Transfers to Other Funds	2,578	3,187	3,187	3,187	2,870	(317)
<b>TOTAL APPROPRIATIONS</b>	<b>41,049</b>	<b>41,760</b>	<b>41,123</b>	<b>40,123</b>	<b>43,496</b>	<b>3,373</b>
<b>TOTAL ADJUST TO WORKING CAPITAL</b>	<b>(370)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(1,423)</b>	<b>(1,356)</b>	<b>(719)</b>	<b>331</b>	<b>50</b>	<b>(281)</b>

## TRANSIT DEBT SERVICE FUND – 667

The Transit Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases for the Transit Department.

On July 1, 2006 the City entered into a lease purchase agreement with Bank of Albuquerque for \$20 million in order to finance the purchase of additional buses. In FY/07, the City applied for and was awarded a Section 5307 grant from the Federal Transit Administration (FTA) to be used for the acquisition of revenue vehicles and associated equipment and to repay debt service. The Transit Department will use this grant and future grant awards from the FTA for payment of principal and interest on the lease purchase agreement.



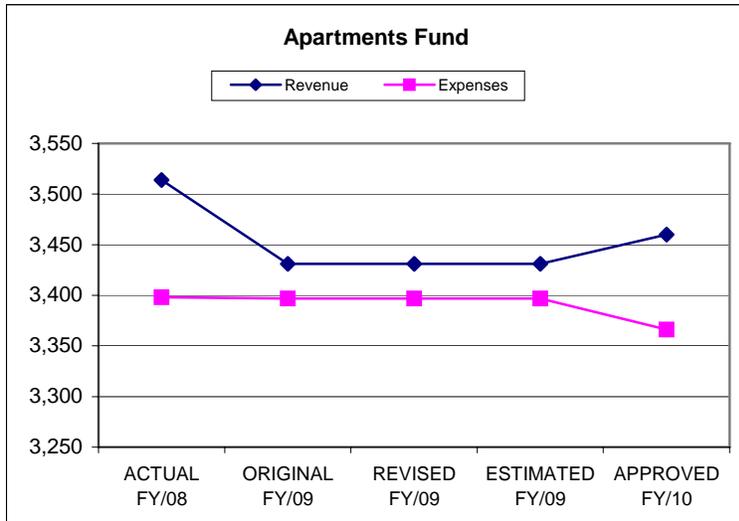
- The FY/10 budget for debt service is \$2.7 million. The fund expends in debt service obligations an amount equal to what it collects in reimbursements from the Section 5307 grant.
- The stated term of the lease purchase agreement is July 1, 2006 through July 1, 2016. Payments of approximately \$1.3 million in principal plus interest are due on January 1<sup>st</sup> and July 1<sup>st</sup> of each year.
- The lease purchase agreement may be paid off at any time with a lump sum payment.

### TRANSIT DEBT SERVICE FUND 667 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	0	0	0	0	0	0
Interfund Revenue	2,698	2,698	2,698	2,698	2,698	0
<b>Total Current Resources</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>0</b>
Beginning Fund Balance	0	0	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Transit Debt Service	2,698	2,698	2,698	2,698	2,698	0
<b>TOTAL APPROPRIATIONS</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>2,698</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the city goal of Human and Family Development. The program strategies primarily target low-income citizens and assist in developing affordable housing.



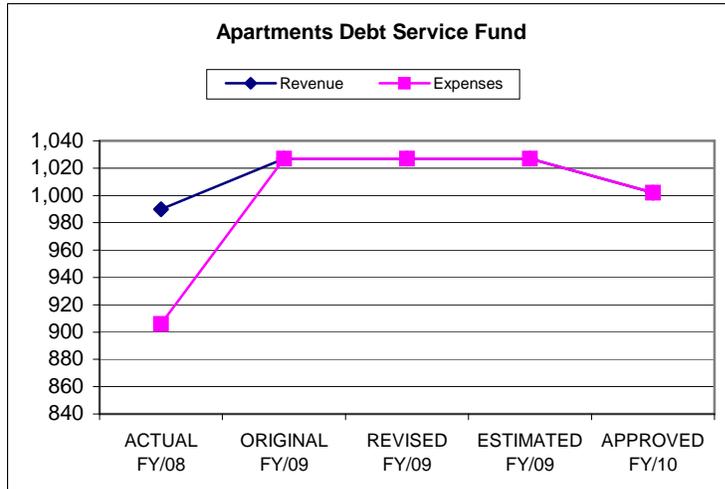
- The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of city owned apartments.
- Funds in the amount of \$3.4 million have been appropriated for FY/10. Enterprise revenues are projected to be \$3.5 million.
- In years where appropriations exceed revenues, fund balance is used.

### APARTMENTS FUND 671 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	49	14	14	14	14	0
Enterprise Revenues	3,465	3,417	3,417	3,417	3,446	29
<b>Total Current Resources</b>	<b>3,514</b>	<b>3,431</b>	<b>3,431</b>	<b>3,431</b>	<b>3,460</b>	<b>29</b>
Beginning Working Capital Balance	753	795	795	795	829	34
<b>TOTAL RESOURCES</b>	<b>4,267</b>	<b>4,226</b>	<b>4,226</b>	<b>4,226</b>	<b>4,289</b>	<b>63</b>
<b>APPROPRIATIONS:</b>						
Housing Operations	2,412	2,330	2,330	2,330	2,324	(6)
Transfers to Other Funds	986	1,067	1,067	1,067	1,042	(25)
<b>TOTAL APPROPRIATIONS</b>	<b>3,398</b>	<b>3,397</b>	<b>3,397</b>	<b>3,397</b>	<b>3,366</b>	<b>(31)</b>
<b>ADJUSTMENT TO WORKING CAPITAL</b>	<b>(74)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>795</b>	<b>829</b>	<b>829</b>	<b>829</b>	<b>923</b>	<b>94</b>

## APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



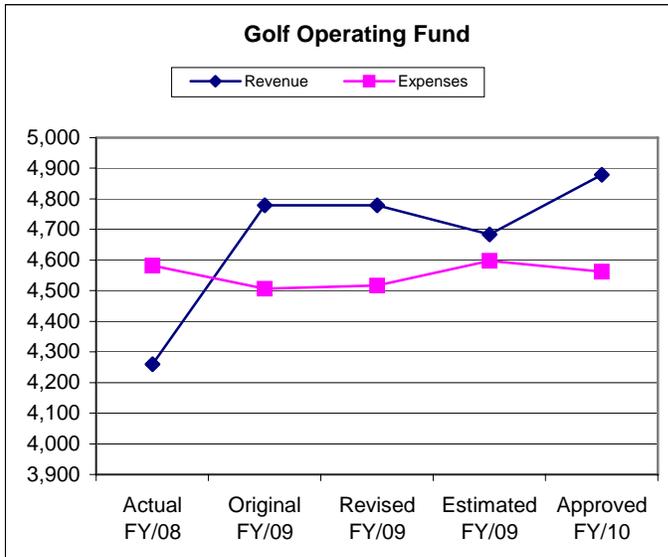
- During FY/09 Fund 675 issued series 2008B bonds for the purpose of refunding all of the City's outstanding Affordable Housing Projects Refunding Revenue Bonds, series 2000 which had a variable rate. The new series 2008B is a fixed rate.
- The budgeted debt service payment for FY/10 is \$1 million.
- This fund accounts for the debt service of city owned apartments.

### APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	56	0	0	0	0	0
Interfund Revenue	934	1027	1027	1027	1002	-25
<b>Total Current Resources</b>	<b>990</b>	<b>1,027</b>	<b>1,027</b>	<b>1,027</b>	<b>1,002</b>	<b>(25)</b>
Beginning Working Capital Balance	0	43	43	43	43	0
<b>TOTAL RESOURCES</b>	<b>990</b>	<b>1,070</b>	<b>1,070</b>	<b>1,070</b>	<b>1,045</b>	<b>(25)</b>
<b>APPROPRIATIONS:</b>						
Apartment Debt Service	906	1,027	1,027	1,027	1,002	(25)
<b>TOTAL APPROPRIATIONS</b>	<b>906</b>	<b>1,027</b>	<b>1,027</b>	<b>1,027</b>	<b>1,002</b>	<b>(25)</b>
<b>FUND BALANCE PER CAFR</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>0</b>
<b>ADJUSTMENT TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>0</b>

## GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



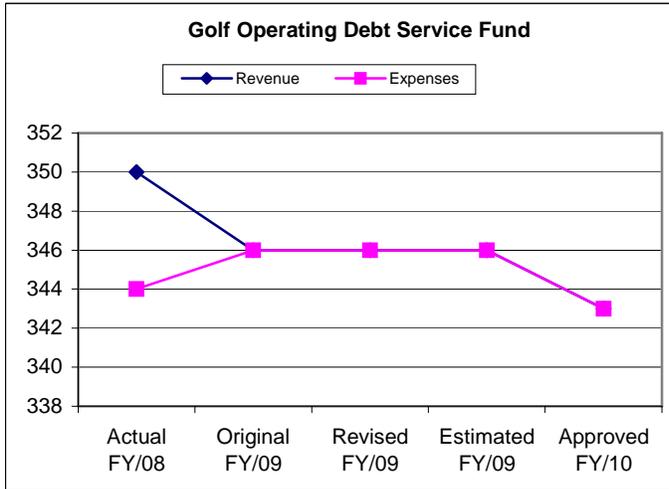
- In FY/08, Golf continued to carry a negative fund balance. The year ended with a fund balance of (\$608) thousand.
- FY/09 and FY/10 began the fiscal years with an unbalanced budget.
- A rate increase of \$.50 per round was approved in the FY/10 budget to help with the negative fund balance and increased operating costs.
- The IDOH in FY/10 continues to be 10%.

### GOLF OPERATING FUND 681 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	39	53	53	59	53	(6)
Interfund Revenues	0	11	11	11	0	(11)
Enterprise Revenues	4,221	4,715	4,715	4,614	4,826	212
<b>Total Current Resources</b>	<b>4,260</b>	<b>4,779</b>	<b>4,779</b>	<b>4,684</b>	<b>4,879</b>	<b>195</b>
Beginning Working Capital Balance	(286)	(608)	(608)	(608)	(522)	86
<b>TOTAL RESOURCES</b>	<b>3,974</b>	<b>4,171</b>	<b>4,171</b>	<b>4,076</b>	<b>4,357</b>	<b>281</b>
<b>APPROPRIATIONS:</b>						
Golf Operations	3,744	3,900	3,911	3,992	3,956	(36)
Transfers to Other Funds	838	606	606	606	606	0
<b>TOTAL APPROPRIATIONS</b>	<b>4,582</b>	<b>4,506</b>	<b>4,517</b>	<b>4,598</b>	<b>4,562</b>	<b>(36)</b>
<b>ADJUSTMENT TO WORKING CAPITAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>(608)</b>	<b>(335)</b>	<b>(346)</b>	<b>(522)</b>	<b>(205)</b>	<b>317</b>

## GOLF OPERATING DEBT SERVICE FUND – 685

The Golf Operating Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds issued to make improvements at the City golf courses.



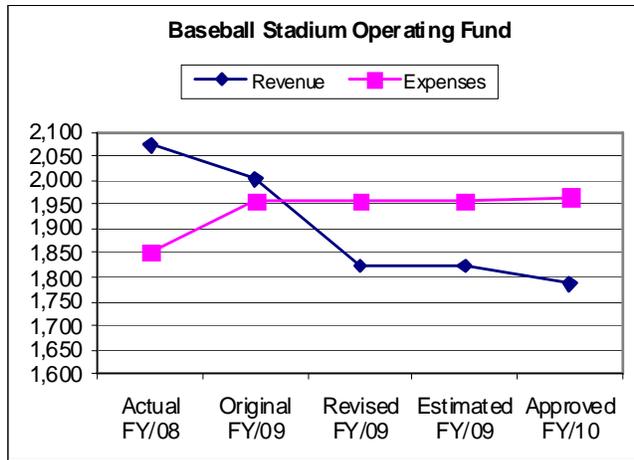
- The transfer from the Golf Operating Fund for FY/10 is \$343 thousand to match the debt service requirement for FY/10.
- In the years where expense exceeds revenue, fund balance is used.

### GOLF OPERATING DEBT SERVICE FUND 685 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	6	0	0	0	0	0
Transfers from Other Funds	344	346	346	346	343	(3)
<b>Total Current Resources</b>	<b>350</b>	<b>346</b>	<b>346</b>	<b>346</b>	<b>343</b>	<b>(3)</b>
Beginning Fund Balance	28	34	34	34	34	0
<b>TOTAL RESOURCES</b>	<b>378</b>	<b>380</b>	<b>380</b>	<b>380</b>	<b>377</b>	<b>(3)</b>
<b>APPROPRIATIONS:</b>						
Golf Debt Service	344	346	346	346	343	(3)
<b>TOTAL APPROPRIATIONS</b>	<b>344</b>	<b>346</b>	<b>346</b>	<b>346</b>	<b>343</b>	<b>(3)</b>
<b>FUND BALANCE PER CAFR</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>0</b>
<b>ADJUSTMENT TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>0</b>

## BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharge, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



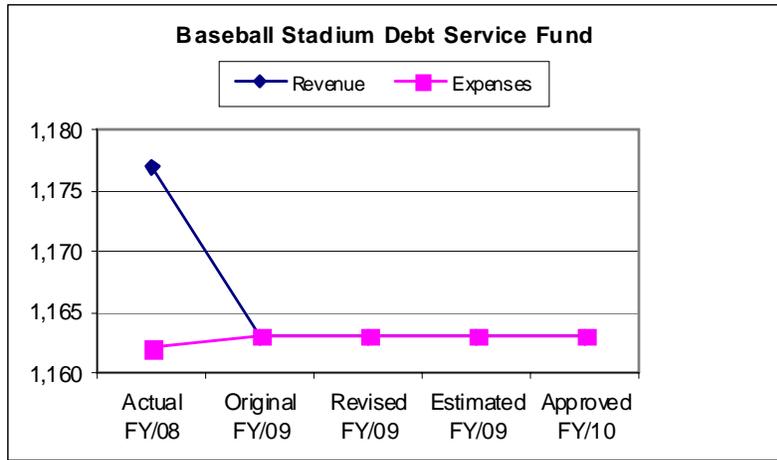
- The FY/10 approved budget is \$2.0 million and includes \$783 thousand for operations and a \$1.2 million transfer for debt service on the baseball stadium and a transfer to the General Fund for indirect overhead.
- Revenues for stadium operations are estimated at \$1.8 million including a \$112 thousand transfer from the General Fund.
- In FY/10, available fund balance is utilized as appropriations are in excess of revenues.

### BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	10	7	7	7	7	0
Transfers from Other Funds	0	330	150	150	112	(38)
Enterprise Revenues	2,063	1,666	1,666	1,666	1,666	0
<b>Total Current Resources</b>	<b>2,073</b>	<b>2,003</b>	<b>1,823</b>	<b>1,823</b>	<b>1,785</b>	<b>(38)</b>
Beginning Working Capital Balance	149	368	368	368	232	(136)
<b>TOTAL RESOURCES</b>	<b>2,222</b>	<b>2,371</b>	<b>2,191</b>	<b>2,191</b>	<b>2,017</b>	<b>(174)</b>
<b>APPROPRIATIONS:</b>						
Stadium Operations	674	776	778	777	783	6
Transfers to Other Funds	1,179	1,181	1,181	1,181	1,183	2
<b>TOTAL APPROPRIATIONS</b>	<b>1,853</b>	<b>1,957</b>	<b>1,959</b>	<b>1,958</b>	<b>1,966</b>	<b>8</b>
<b>ADJUSTMENT TO WORKING CAPITAL</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	<b>(1)</b>	<b>(2)</b>	<b>(1)</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>368</b>	<b>413</b>	<b>231</b>	<b>232</b>	<b>49</b>	<b>(183)</b>

## BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



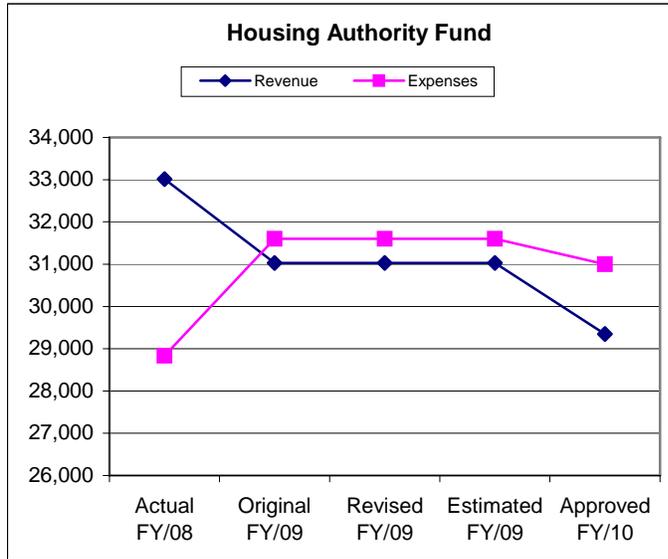
➤ The scheduled baseball stadium debt service payment for FY10 is approximately \$1.2 million.

### STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS, AND AVAILABLE FUND BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenues	14	0	0	0	0	0
Interfund Revenue	1,163	1,163	1,163	1,163	1,163	0
<b>Total Current Resources</b>	<b>1,177</b>	<b>1,163</b>	<b>1,163</b>	<b>1,163</b>	<b>1,163</b>	<b>0</b>
Beginning Fund Balance	39	54	54	54	54	0
<b>TOTAL RESOURCES</b>	<b>1,216</b>	<b>1,217</b>	<b>1,217</b>	<b>1,217</b>	<b>1,217</b>	<b>0</b>
<b>APPROPRIATIONS:</b>						
Stadium Debt Service	1,162	1,163	1,163	1,163	1,163	0
<b>TOTAL APPROPRIATIONS</b>	<b>1,162</b>	<b>1,163</b>	<b>1,163</b>	<b>1,163</b>	<b>1,163</b>	<b>0</b>
<b>FUND BALANCE PER CAFR</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>0</b>
<b>ADJUSTMENTS TO FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>AVAILABLE FUND BALANCE</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>0</b>

## HOUSING AUTHORITY FUND – 805

The Housing Authority is primarily responsible for the Develop Affordable Housing program strategy of the City's Human and Family Development goal. Over 3,500 families, handicapped and elderly citizens are provided housing or rental assistance through the low-income housing programs offered by the Housing Authority. The Housing Authority Fund was established to account for the operations of these housing programs.



- The Housing Authority budget is prepared and maintained in accordance with the U.S. Department of Housing and Urban Development (HUD) regulations. HUD provides over 90% of the funding for the Housing Authority.
- In the years where expense exceeds revenue, fund balance is used.
- The two main housing programs operated by the Housing Authority are the city-owned public housing program and the Section 8 rental assistance program. In FY/10, the City-owned public housing program accounts for \$27.2 million of grant funds and \$2.1 million in rent, other service charges and miscellaneous revenue.

### HOUSING AUTHORITY FUND - 805 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	2,459	250	250	250	250	0
Revenue Federal Grants	28,585	28,881	28,881	28,881	27,197	(1,684)
Enterprise Revenue	1,966	1,900	1,900	1,900	1,900	0
<b>Total Current Resources</b>	<b>33,010</b>	<b>31,031</b>	<b>31,031</b>	<b>31,031</b>	<b>29,347</b>	<b>(1,684)</b>
Beginning Working Capital Balance	13,270	16,219	16,219	16,219	15,650	(569)
<b>TOTAL RESOURCES</b>	<b>46,280</b>	<b>47,250</b>	<b>47,250</b>	<b>47,250</b>	<b>44,997</b>	<b>(2,253)</b>
<b>APPROPRIATIONS:</b>						
Housing Enterprise Projects	28,836	31,600	31,600	31,600	31,000	(600)
<b>TOTAL APPROPRIATIONS</b>	<b>28,836</b>	<b>31,600</b>	<b>31,600</b>	<b>31,600</b>	<b>31,000</b>	<b>(600)</b>
<b>ADJUSTMENTS TO WORKING CAPITAL</b>	<b>(1,225)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>16,219</b>	<b>15,650</b>	<b>15,650</b>	<b>15,650</b>	<b>13,997</b>	<b>(1,653)</b>



## **INTERNAL SERVICE FUNDS**

**INTERNAL SERVICE FUNDS PROVIDE GOODS AND SERVICES TO OTHER CITY DEPARTMENTS AT THE BEST RATE POSSIBLE. BY CONCENTRATING THE BUYING POWER OF THE CITY IN ONE LOCATION, A BETTER PRICE CAN BE OBTAINED. ADDITIONALLY, CITY EMPLOYEES CAN PERFORM SERVICES THAT WOULD HAVE TO BE PURCHASED OUTSIDE, IF THEY WERE NOT CONCENTRATED, MORE EFFICIENTLY.**

**INTERNAL SERVICE FUNDS, EXCEPT FOR THE RISK MANAGEMENT FUND, USE A GUIDE OF A 2:1 CURRENT RATIO TO DETERMINE THE DESIRABLE WORKING CAPITAL BALANCE. THE RISK MANAGEMENT FUND'S WORKING CAPITAL BALANCE SHOULD BE MAINTAINED AT THE LEVEL OF AN ACTUARIAL STUDY THAT INCLUDES AN ESTIMATE OF POTENTIAL LOSSES.**

**705 - RISK MANAGEMENT FUND** - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

**715 - SUPPLIES INVENTORY MANAGEMENT FUND** - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

**725 - FLEET MANAGEMENT FUND** - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

**735 - EMPLOYEE INSURANCE FUND** - To account for the costs of providing group health, dental and vision insurance to City employees.

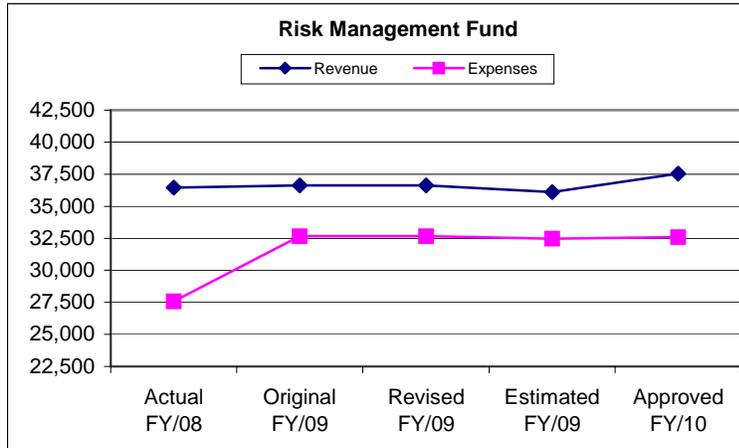
**745 - COMMUNICATIONS MANAGEMENT FUND** - To account for the costs of providing communication services to City departments.

Internal Service Funds  
 FY/10 Revenues, Appropriations and Working Capital Balances

<b>Funds (\$000's)</b>	<b>Beginning Balances</b>	<b>Total Resources</b>	<b>Total Appropriations</b>	<b>Total Adjustments</b>	<b>Ending Balances</b>
Risk Management	45,101	37,533	32,588	0	50,046
Supplies Inventory Management	708	985	1,143	0	550
Fleet Management	847	13,399	12,940	0	1,306
Employee Insurance	6,453	50,931	56,116	0	1,268
Communications Management	1,359	2,095	2,243	0	1,211
<b>Total</b>	<b>54,468</b>	<b>104,943</b>	<b>105,030</b>	<b>0</b>	<b>54,381</b>

## RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategies address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



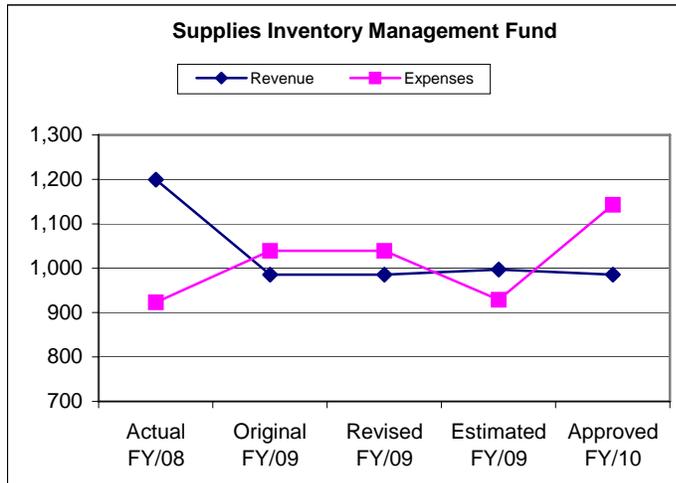
- Risk Management Fund revenues are derived from a cost of risk allocation assessed to each City department. The annual risk allocation process takes into consideration department loss experience as well as exposure to loss.
- The working capital balance reflects a reserve determined by actuarial tables and required by auditors.

### RISK MANAGEMENT FUND - 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	2,567	2,400	2,400	1,877	1,800	(77)
Internal Service Revenue	33,888	34,230	34,230	34,232	35,733	1,501
<b>Total Current Resources</b>	<b>36,455</b>	<b>36,630</b>	<b>36,630</b>	<b>36,109</b>	<b>37,533</b>	<b>1,424</b>
Beginning Working Capital Balance	37,589	41,444	41,444	41,444	45,101	3,657
<b>TOTAL RESOURCES</b>	<b>74,044</b>	<b>78,074</b>	<b>78,074</b>	<b>77,553</b>	<b>82,634</b>	<b>5,081</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	26,812	31,866	31,870	31,659	31,811	152
Transfer to General Fund - 110	757	793	793	793	777	(16)
<b>TOTAL APPROPRIATIONS</b>	<b>27,569</b>	<b>32,659</b>	<b>32,663</b>	<b>32,452</b>	<b>32,588</b>	<b>136</b>
<b>ADJUSTMENTS TO WORKING CAPITAL</b>	<b>(5,031)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>41,444</b>	<b>45,415</b>	<b>45,411</b>	<b>45,101</b>	<b>50,046</b>	<b>4,945</b>

## SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the purchasing division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. This program strategy provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments by adding a 17% service surcharge across the board for warehouse issues, 5% surcharge on JIT supplies issues, and 8% surcharge on JIT pavement marking and sign materials issues and fire station furnishings issues.



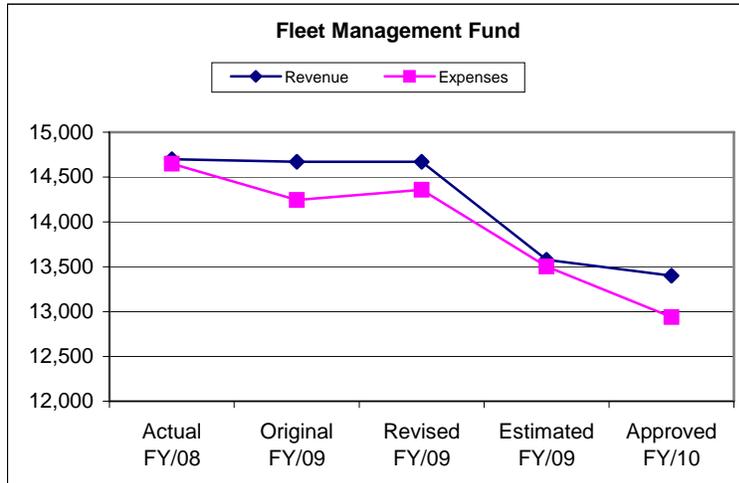
➤ The FY/10 appropriation exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

### SUPPLIES INVENTORY MANAGEMENT FUND - 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	199	192	192	204	185	(13)
Internal Service Revenue	1,000	793	793	793	800	7
<b>Total Current Resources</b>	<b>1,199</b>	<b>985</b>	<b>985</b>	<b>997</b>	<b>985</b>	<b>(12)</b>
Beginning Working Capital Balance	446	640	640	640	708	68
<b>TOTAL RESOURCES</b>	<b>1,645</b>	<b>1,625</b>	<b>1,625</b>	<b>1,637</b>	<b>1,693</b>	<b>56</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	715	814	814	704	783	79
Transfer to General Fund - 110	208	225	225	225	360	135
<b>TOTAL APPROPRIATIONS</b>	<b>923</b>	<b>1,039</b>	<b>1,039</b>	<b>929</b>	<b>1,143</b>	<b>214</b>
ADJUSTMENTS TO WORKING CAPITAL	(82)	0	0	0	0	0
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>640</b>	<b>586</b>	<b>586</b>	<b>708</b>	<b>550</b>	<b>(158)</b>

## FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program Strategy.



- The appropriation in FY/10 for the fuel line item was decreased by \$1.1 million.
- Internal service revenues for fuel are estimated at \$2.50 per gallon for FY/10.

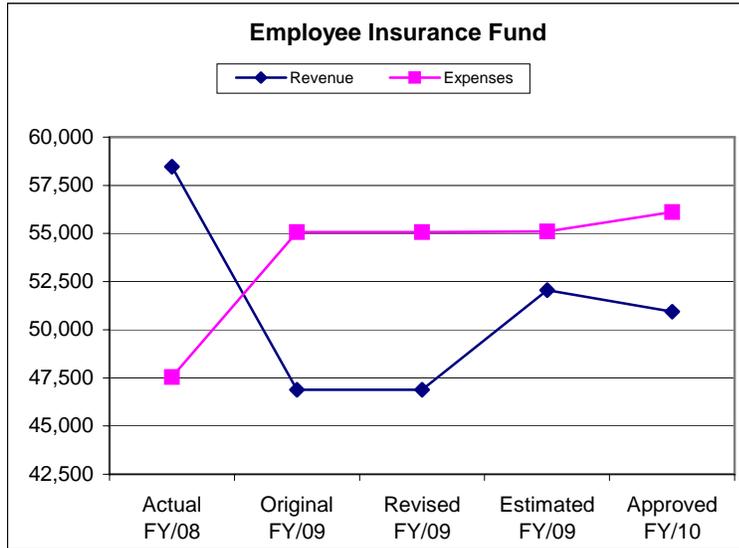
### FLEET MANAGEMENT FUND - 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	93	75	75	69	50	(19)
Charges for Services	30	45	45	10	20	10
Internal Service Revenue	14,576	14,551	14,551	13,499	13,329	(170)
<b>Total Current Resources</b>	<b>14,699</b>	<b>14,671</b>	<b>14,671</b>	<b>13,578</b>	<b>13,399</b>	<b>(179)</b>
Beginning Working Capital Balance	759	772	772	772	847	75
<b>TOTAL RESOURCES</b>	<b>15,458</b>	<b>15,443</b>	<b>15,443</b>	<b>14,350</b>	<b>14,246</b>	<b>(104)</b>
<b>APPROPRIATIONS:</b>						
Fleet Management Operations	14,258	13,634	13,749	12,893	12,407	(486)
Transfer to General Fund - 110	391	610	610	610	533	(77)
<b>TOTAL APPROPRIATIONS</b>	<b>14,649</b>	<b>14,244</b>	<b>14,359</b>	<b>13,503</b>	<b>12,940</b>	<b>(563)</b>
<b>ADJUSTMENT TO WORKING CAPITAL</b>	<b>(37)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>772</b>	<b>1,199</b>	<b>1,084</b>	<b>847</b>	<b>1,306</b>	<b>459</b>

## EMPLOYEE INSURANCE FUND – 735

This fund is part of the Governmental Excellence and Effectiveness Goal, which provides high quality and efficient service to the public and other city agencies.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Health and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



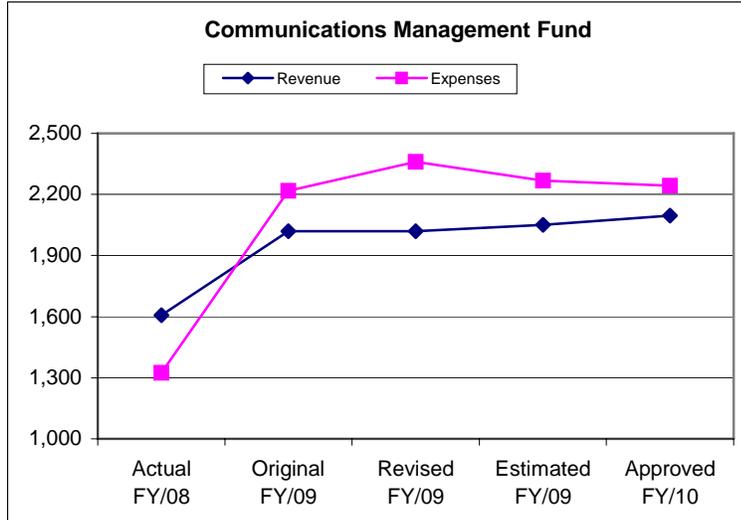
- The benefit rate of 14.32% has remained the same as FY/09. Accumulated fund balance will be used to support the insurance costs in FY/10 and to decrease costs to departments.
- An adjustment of \$8 million is reflected in actual FY/08 for the GASB45 CAFR presentation of reporting the liability for the post employment life insurance benefits.
- The anticipated cost of health, dental and vision insurance for FY/10 is \$1 million more than the original FY/09 budgeted level.
- The City will continue to pay 83% of employee benefits in FY/10.

### EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS, AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	8,528	63	63	213	63	(150)
Intergovernmental Revenue	192	115	115	115	115	0
Contributions & Donations	49,754	46,708	46,708	51,736	50,753	(983)
<b>Total Current Resources</b>	<b>58,474</b>	<b>46,886</b>	<b>46,886</b>	<b>52,064</b>	<b>50,931</b>	<b>(1,133)</b>
Beginning Working Capital Balance	7,714	10,622	10,622	10,622	6,453	(4,169)
<b>TOTAL RESOURCES</b>	<b>66,188</b>	<b>57,508</b>	<b>57,508</b>	<b>62,686</b>	<b>57,384</b>	<b>(5,302)</b>
<b>APPROPRIATIONS:</b>						
Human Resources Department	47,425	54,912	54,912	54,955	55,950	995
Transfer to General Fund - 110	120	153	153	153	156	3
<b>TOTAL APPROPRIATIONS</b>	<b>47,545</b>	<b>55,065</b>	<b>55,065</b>	<b>55,108</b>	<b>56,106</b>	<b>998</b>
<b>ADJUSTMENTS TO WORKING CAPITAL</b>	<b>(8,021)</b>	<b>0</b>	<b>0</b>	<b>(1,125)</b>	<b>0</b>	<b>1,125</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>10,622</b>	<b>2,443</b>	<b>2,443</b>	<b>6,453</b>	<b>1,278</b>	<b>(5,175)</b>

## COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The program strategy is to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs have been added to the fund.



- Radio internal service revenue is generated by recapturing costs based on an 18 month history.
- The FY/10 appropriation exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.
- In years where expenditures exceed revenues, working capital balance may be used.

### COMMUNICATIONS MANAGEMENT FUND - 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>RESOURCES:</b>						
Miscellaneous Revenue	48	0	0	30	0	(30)
Internal Service Revenue	1,559	2,020	2,020	2,020	2,095	75
<b>Total Current Resources</b>	<b>1,607</b>	<b>2,020</b>	<b>2,020</b>	<b>2,050</b>	<b>2,095</b>	<b>45</b>
Beginning Working Capital Balance	1,297	1,576	1,576	1,576	1,359	(217)
<b>TOTAL RESOURCES</b>	<b>2,904</b>	<b>3,596</b>	<b>3,596</b>	<b>3,626</b>	<b>3,454</b>	<b>(172)</b>
<b>APPROPRIATIONS:</b>						
Internal Service Operations	1,144	1,934	2,077	1,984	1,957	(27)
Transfer to General Fund - 110	181	283	283	283	286	3
<b>TOTAL APPROPRIATIONS</b>	<b>1,325</b>	<b>2,217</b>	<b>2,360</b>	<b>2,267</b>	<b>2,243</b>	<b>(24)</b>
<b>TOTAL ADJUSTMENTS</b>	<b>(3)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENDING WORKING CAPITAL BALANCE</b>	<b>1,576</b>	<b>1,379</b>	<b>1,236</b>	<b>1,359</b>	<b>1,211</b>	<b>(148)</b>



## **CAPITAL BUDGET**



## CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a life beyond a one year budget cycle. Land, equipment, buildings, as well as the services required to build or install may be classified as capital. Capital acquisition is primarily funded by bond proceeds, but recurring and non-recurring revenue may be used. Major capital improvements for the City of Albuquerque are funded primarily with general obligation and enterprise fund revenue bonds. In many cases, these bond funds are matched with Federal and/or State contributions and private assessments. Matching funds include those from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program and local special assessment districts. Other sources of revenue that fund capital improvements include: Metropolitan Redevelopment/Tax Increment Funds (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident. Public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; senior and community centers; all these capital facilities and more are funded by general obligation

bonds. Enterprise Fund revenue bonds fund improvements to the Sunport and the Solid Waste Management and Disposal System. Tax Increment Financing (TIF) and Community Development Block Grant funds are generally allocated on a project by project basis depending on need. Needs are determined by the Albuquerque Development Commission through TIF and by an ad hoc community committee of citizens through CDBG. Both the Albuquerque Development Commission and the ad hoc committee solicit and are advised by input from the public. A special, voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway expansions.

Collectively all these sources of revenue are referred to as the Capital Improvements Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City of Albuquerque prepares a ten-year plan for capital improvements and updates that plan every two years. The current 2009-2018 Decade Plan, includes the 2009 General Obligation Bond program that will be voted on in the October 6, 2009 election. A summary of the plan is provided in the Capital Appendix. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at: <http://www.cabq.gov/cip/>.

### GENERAL OBLIGATION BOND PROGRAM

General obligation bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant for well over a decade and no tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poors	AAA with a stable outlook
Moody's	Aa <sub>2</sub> with a stable outlook
Fitch	AA with a stable outlook

The City enjoys these high ratings for several reasons. First and most important, the City redeems its G.O. bonds in a relatively short time frame - within ten years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an orderly capital planning process leading to, a manageable capital plan, and finally, a diverse economy. Due to low interest rates, the cost to the taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of 8 years rather than the usual 10 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2009 G.O. bond program in May 2009 and to the bond election resolution in June 2009. Ten bond questions **will be** presented to the voters in **October 2009** in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section.

2009 Bond Question (Purpose)	Amount
<b>Total of all Bond Questions</b>	<b>\$ 159,940,000</b>
Public Safety Bonds	\$ 8,444,000
Senior, Family, Community Center and Community Enhancement Bonds	\$ 22,736,000
Parks & Recreation Bonds (includes Open Space)	\$ 34,405,000
Energy & Water Conservation, Public Facilities, & System Modernization Bonds	\$ 16,257,000
Library Bonds	\$ 5,101,000
Street Bonds	\$ 31,435,000
Public Transportation Bonds	\$ 7,828,000
Storm Sewer System Bonds	\$ 13,837,000
Affordable Housing Bonds	\$ 10,100,000
Zoo, Museum & BioPark Bonds	\$ 9,797,000

## G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and the City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2009 criteria resolution, they established the Council-Neighborhood Set-

Aside program, which provided that \$1 million would be set-aside in each Council District for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2009 planning cycle, EPC held its public hearing in **November 2008**, and the City Council held two public hearings during **March and April 2009**. In **May 2009**, the City Council passed the final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described above and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove.

**CAPITAL BUDGET PLANNING CALENDAR  
2009 G.O. BOND PROGRAM / 2009 – 2018 DECADE PLAN**

<b>January 2008</b>	Guidelines/Project Rating Criteria approved by the City Council	<b>November 2008</b>	Public Hearing conducted by EPC and Finding of conformance to criteria forwarded to the Mayor.
<b>April 2008</b>	Project request forms turned into CIP division	<b>January through May 2009</b>	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program.
<b>June 2008</b>	Staff committee begins and compels project rating and ranking process.	<b>June 2009</b>	G.O. Bond election resolution adopted by the City Council
<b>August 2008</b>	Departmental project requests presented to Senior Management Review Committee	<b>October 2009</b>	General Obligation Bond Election, October 6, 2009
<b>August/September 2008</b>	Mayor Review and approval		

MAJOR CAPITAL PROJECTS: For the period 2005 through 2009 major projects for the G.O. bond programs are shown in the chart on the following pages.

<b>Major Projects for GO Bond Program</b> (Grouped by Bond Purpose Questions for 2009 Election)			
Bond Purpose	2005	2007	2009
<b>Street Bonds</b>			
Reconstruct Lead & Coal Avenues		\$4,000,000	\$4,000,000
Major Paving Rehabilitation	\$4,800,000	\$5,500,000	\$325,000
Reconstruct Major Streets	\$1,500,000	\$1,500,000	Trans Tax
Reconstruct Major Intersections	\$1,500,000	\$1,500,000	Trans Tax
Intersection Signalization	\$1,300,000	\$1,500,000	\$1,750,000
Traffic Sign/Pavement Markings/Lighted Signs	\$150,000	\$2,500,000	\$500,000
Unser Blvd	\$1,000,000		\$200,000
NW Arterial Streets	\$1,000,000	\$1,500,000	\$1,000,000
SW Arterial Streets	\$1,000,000	\$1,500,000	\$1,000,000
Coors / I-40 Improvements	\$1,000,000		
East-West River Crossing Study		\$250,000	
Trails & Bikeways	\$1,350,000	\$1,850,000	\$430,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$9,200,000	\$7,750,000	\$2,250,000
West Side BRT Queue Jumper	\$1,500,000		
Alameda Blvd Widening: San Pedro to Wyoming			\$1,450,000
West Central Metropolitan Redevelopment Area			\$1,500,000
New York Metropolitan Redevelopment Area			\$1,000,000
East Gateway Metropolitan Redevelopment Area			\$1,500,000
Neighborhood / Council Set-Aside	\$4,181,500	\$3,235,000	\$2,800,000
Other General Street Work	\$10,011,015	\$12,608,000	\$11,419,000
<b>Total Streets</b>	<b>\$39,492,515</b>	<b>\$45,193,000</b>	<b>\$31,124,000</b>
<b>Storm Sewer System Bonds</b>			
West Mesa Diversion/West Central Storm Drain Rehabilitation	\$445,000		
San Mateo Place Storm Drain North of I-40	\$1,380,000		

**Major Projects for GO Bond Program**  
(Grouped by Bond Purpose Questions for 2009 Election)

<b>Bond Purpose</b>	<b>2005</b>	<b>2007</b>	<b>2009</b>
San Mateo Storm Drainage Rehabilitation	\$1,065,000		
District 3 Storm Drain Improvements		\$4,000,000	\$3,000,000
Kinley Storm Drain Extension: Broadway to Edith		\$800,000	
Pump Station Rehabilitation		\$1,000,000	\$1,550,000
Coal Storm Drain Rehabilitation & Extension		\$1,100,000	
San Pedro Storm Drain, North of Lomas		\$1,000,000	
Hotel Circle Outfall to I-40	\$1,335,000	\$1,300,000	
Moon Street S.D: Central to I-40			\$2,700,000
Central Storm Drains: California to San Pedro			\$1,400,000
Fortuna Storm Drain			\$1,500,000
Osuna Blvd. Storm Drainage Rehabilitation	\$710,000		
All Other Storm Drain Work	\$3,145,000	\$1,203,000	\$3,550,000
<b>Total Storm Sewer System</b>	<b>\$8,080,000</b>	<b>\$10,403,000</b>	<b>\$13,700,000</b>
<b><u>Parks and Recreation Bonds</u></b>			
Roosevelt Park Renovation	\$2,000,000		
Pat Hurley Park		\$2,750,000	\$500,000
Ventana Ranch Regional Park		\$1,500,000	\$6,600,000
North Domingo Baca Park		\$2,750,000	
East Gateway Park (La Luz de Amistad)		\$1,000,000	
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$1,500,000	\$2,000,000	\$1,750,000
Albuquerque Tennis Complex / Jerry Cline Recreation Center	\$1,300,000	\$1,350,000	\$1,200,000
Balloon Park Development	\$5,900,000		
Balloon Fiesta Land Acquisition		\$3,000,000	
Swimming Pool Renovations	\$2,000,000	\$2,500,000	\$2,000,000
Open Space Facilities, Renovation & Acquisitions	\$3,950,000	\$5,500,000	\$2,935,000
Neighborhood & Community Park Development	\$6,000,000	\$4,250,000	\$4,800,000
Albuquerque Bike Park, Phase II		\$1,000,000	
Neighborhood / Council Set-Aside	\$3,973,500	\$4,810,000	\$3,880,000
All other Parks & Recreation	\$4,053,735	\$5,081,000	\$10,400,000
<b>Total Parks &amp; Recreation</b>	<b>\$30,677,235</b>	<b>\$37,491,000</b>	<b>\$34,065,000</b>
<b><u>Public Safety Bonds</u></b>			
Fire Vehicles & Apparatus		\$1,000,000	\$2,000,000
Fire Station 2 Rehabilitation		\$858,000	
Fire Station Rehabilitation		\$750,000	\$500,000
Marked Police Vehicles	\$3,000,000	\$3,000,000	\$2,500,000
Sixth Area Command	\$400,000	\$5,100,000	\$3,200,000
Radio Frequency (RF) Infrastructure for Data	\$2,500,000	\$1,250,000	
Facility Study: Communications Center	\$100,000		
All Other Police	\$565,000	\$226,000	\$160,000
<b>Total Public Safety</b>	<b>\$6,565,000</b>	<b>\$12,184,000</b>	<b>\$8,360,000</b>
<b><u>Energy &amp; Water Conservation, Public Facilities &amp; System Modernization Bonds</u></b>			
Constituent Service & Financial Management Systems / Enterprise Resource Planning	\$4,000,000	\$1,000,000	\$1,800,000
Albuquerque Geographic Information System	\$400,000	\$300,000	\$200,000
Renovate Animal Services Facilities	\$400,000	\$5,000,000	\$1,500,000
1% for Energy Conservation / 3% for Energy Conservation	\$1,187,500	\$4,614,000	\$4,746,000
High Flow Fixture Replacement			\$400,000
Facility Renovation, Rehabilitation & Security Improvements	\$1,550,000	\$700,000	\$750,000
Fuel Tank Replacement			\$1,500,000
All Other Facilities, Equipment & Systems Modernization	\$3,649,000	\$2,358,000	\$5,200,000
<b>Total Water &amp; Energy Conservation, Public Facilities &amp; System Modernization</b>	<b>\$11,186,500</b>	<b>\$13,972,000</b>	<b>\$16,096,000</b>
<b><u>Library Bonds</u></b>			
Books/Media/Automation	\$1,400,000	\$2,000,000	\$2,025,000
Special Collections Library: Renovation/Historic Preservation		\$400,000	
Library Automation		\$500,000	\$650,000

**Major Projects for GO Bond Program**  
(Grouped by Bond Purpose Questions for 2009 Election)

<b>Bond Purpose</b>	<b>2005</b>	<b>2007</b>	<b>2009</b>
Library Building Renovation	\$1,350,000	\$100,000	\$1,250,000
Public Library @ Unser & Central			\$650,000
All Other Library	\$1,103,150	\$81,000	\$475,000
<b>Total Library</b>	<b>\$3,853,150</b>	<b>\$3,081,000</b>	<b>\$5,050,000</b>
<b><u>Zoo, BioPark, Museum &amp; Cultural Facility Bonds</u></b>			
Aquarium Expansion Phase II		\$1,800,000	
Asian Experience	\$1,000,000	\$1,750,000	\$1,000,000
Tingley Beach Renovation		\$975,000	\$500,000
Japanese Garden	\$1,200,000	\$750,000	\$2,300,000
All Other Zoo and BioPark	\$1,789,500	\$500,000	\$1,700,000
Balloon Museum	\$330,000		
KiMo Theater Renovation			\$500,000
Albuquerque Museum Development Phase II	\$500,000	\$200,000	\$3,500,000
Albuquerque Museum Collection Development	\$500,000		\$50,000
Albuquerque Museum History Exhibit Renovation	\$825,000		\$150,000
All Other Museum	\$72,050	\$161,000	
<b>Total Zoo BioPark, Museum &amp; Cultural Facilities</b>	<b>\$6,216,550</b>	<b>\$6,136,000</b>	<b>\$9,700,000</b>
<b><u>Public Transportation Bonds</u></b>			
Revenue Vehicle Replacement / Expansion	\$2,500,000	\$2,750,000	\$4,000,000
West Side Transit Facility / Transit Facility Rehabilitation		\$500,000	\$1,500,000
West Side Park & Ride Improvements		\$1,250,000	
Rapid Transit	\$2,550,000		
Park & Ride Facilities			\$500,000
Bus Shelter Rehabilitation / Upgrade		\$2,000,000	\$250,000
All Other Public Transportation	\$1,060,500	\$823,000	\$1,500,000
<b>Total Public Transportation</b>	<b>\$6,110,500</b>	<b>\$7,323,000</b>	<b>\$7,750,000</b>
<b><u>Senior, Family, Community Center and Community Enhancement Bonds</u></b>			
Heights Community Center Preservation & Rehabilitation	\$1,000,000		
Mesa Verde: Phase II Additions & Alterations			\$1,000,000
West Mesa Community Center Renovation	\$1,000,000		
Thomas Bell Community Center Improvements	\$2,200,000	\$300,000	
Holiday Park Community Center			\$1,000,000
Westgate Community Center			\$4,000,000
Los Duranes Community Center			\$5,000,000
Pat Hurley Community Center			\$500,000
North Domingo Baca Multigenerational Center		\$6,300,000	\$4,750,000
Downtown Cultural Facility for Teens			\$1,300,000
Multigenerational Center, Council District 8		\$1,000,000	
Jeanne Bellamah Gymnasium		\$1,800,000	
Community Revitalization Set-Aside	\$4,000,000		
General Community & Senior Center Renovations	\$750,000	\$1,250,000	\$600,000
Near Heights Metropolitan Redevelopment Area (Trumbull/La Mesa)	\$1,000,000		
All Other Senior, Family & Community Center	\$1,013,550	\$3,440,000	\$4,360,000
<b>Total Senior, Family &amp; Community Center</b>	<b>\$10,963,550</b>	<b>\$14,090,000</b>	<b>\$22,510,000</b>
<b>Affordable Housing / Land banking</b>		<b>\$10,000,000</b>	<b>\$10,000,000</b>
<b>Total General Obligation Bond Program</b>	<b>\$123,145,000</b>	<b>\$159,873,000</b>	<b>\$158,355,000</b>

Several projects in the G.O. program stand out in size and importance to the community. The City has undertaken a new and very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2005 bond program included \$5 million for that effort and the 2007 program contained a like amount. The 2009 program proposes several large median projects totaling \$2.5 million. Over the last two years and continuing until January 2010 the City in partnership with the state of New Mexico has obligation \$12M for landscaping about 100 acres at the interchange of I-25 and I-40, known as the Big I.

In the Cultural area, the Phase I expansion of the Albuquerque Art Museum is complete. This \$8.5 million project added nearly 40,000 square feet of community galleries, meeting space, a gift shop and outdoor sculpture gardens. Phase II, estimated to cost \$3.5M, and is proposed in the 2009 G.O. Bond Program. The BioPark received funds for an Animals of Asia Exhibit, Japanese gardens, and renovations to the park and the beginnings of a new South Pacific Ocean experience. In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City. The voters approved \$10 million for this program. A like amount is proposed in the 2009 program.

In the FY/07 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3%. In FY/07, \$4.6 million was dedicated to energy conservation

programs. In 2009, \$4.7 million is again proposed.

**Operating and Maintenance Costs of G.O. Program**

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative. For the General Fund, capital projects coming-on-line resulted in \$1.6 million in additional operating costs in FY/09. In FY/10 operating costs of projects coming on line were not funded, due to the recession and revenue shortfalls.

In FY/11 costs of projects coming-on-line are estimated at \$10.2 million in operating and maintenance costs. These costs balloon with the addition of two fire stations for the full year and a full year of operations for a third station that opens in FY/09. A multigenerational center at North Domingo Baca is also expected to open in FY/11.

GENERAL FUND INCREMENTAL COSTS FOR CIP COMING-ON-LINE				
(\$000's)				
Project Title	FY/09	FY/10	FY/11	
<b>Total Incremental Costs</b>	<b>1,585</b>	<b>0</b>	<b>10,204</b>	
Animal Welfare				
Customer Service Lobby Expansion		0	329	
Medical Clinic Expansion		0	325	
Reconstructed Eastside Facility	153			
Cultural and Recreational Services				
Museum Renovation			229	
Casa San Ysidro		0	131	
Tingley Lagoon		0	79	
Japanese Garden/Sasebo Experience - BioPark FY/09 Bond		0	202	

GENERAL FUND INCREMENTAL COSTS FOR CIP COMING-ON-LINE				
(\$000's)				
Project Title	FY/09	FY/10	FY/11	
Asian Experience/Tiger Habitat -BioPark FY/07 Bond			237	
Renovation & Repair BioPark FY/07 Bond		0	377	
Library Automation		0	95	
Museum History Exhibit			15	
Balloon Museum Multipurpose (Simulator) Theater			432	
Family and Community Services				
Downtown Teen Center	325			
Finance and Administrative Services				
IBM Bladecenter, Elixer Software upgrade, media server		0	15	
CRM Tier 2, optical storage, email archive			10	
Disaster recovery, Hyperion, fire suppression		0	40	
Disaster recovery, ERP phase 3, CRM phase 3			24	
Directory backup, servers, mainframe printer, tape backup		0	43	
Catalog servers, Outlook exchange, eDiscovery software			77	
Fire Department				
Mesa del Sol Fire Station	596	0	601	
Double Eagle Fire Station (Funded by Impact Fees)			2,716	
Fire Station 2 Expansion & Renovation (Funded by Impact Fees)			484	
Municipal Development				
Building Maintenance - Facilities coming on line	-	0	370	
Security Services	-	0	55	
Intersection Signalization	-	0	48	
Maintenance of new lights	-	0	38	
Roadway markings/signings	-	0	42	
Street/Storm coming on line	-	0	225	
Parks and Recreation				
Tennis Operations & Maintenance		0	50	
New Park Acreage	253	0	354	
Medians & Streetscapes	208	0	312	
Regional East-West Trail		0	45	
Trails & Bikeways		0	45	
Open Space Projects		0	45	
Urban Forest Master Plan		0	114	
Urban Forest Management		0	76	

GENERAL FUND INCREMENTAL COSTS FOR CIP COMING-ON-LINE				
(\$000's)				
Project Title	FY/09	FY/10	FY/11	
Dog Parks		0	76	
Restrooms/Drinking Fountains		0	76	
Vista Del Norte Community Park			114	
Old Town Restrooms (Lease Back)	50	0	-	
Planning				
KIVA Case Tracking - Annual Maintenance		0	50	
Police				
Radio Frequency Infrastructure, Phase II		0	300	
Sixth Area Command Headquarters		0	200	
Renovate Old Main Police Building, Phase II			100	
Seniors				
North Domingo Baca Multigenerational Center			613	
North Valley Sr. Center Fitness & Classroom Expansion			157	
John Marshall Kitchen Replacement			24	
Transit				
Transit Technology Upgrades and Improvements		0	75	
Bus Shelter Development		0	134	

## ENTERPRISE PROGRAM

The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects. Therefore no voter approval is needed. The money for projects is generated by fees paid for the services provided by the enterprise with a pledge against the net revenues of the respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for the enterprise funds.

As of December 2003, the Water/Wastewater enterprise is a separate entity and no is longer a City entity. The New Mexico State legislature in the 2003 session created the Albuquerque-Bernalillo County Water Utility Authority. The authority is a joint agency of the two governments and reports to the water board made up of four City Councilors, four County commissioners and the Mayor. Beginning FY/2005, the Water Utility Authority began providing separate budgets. More detail and all ten years of the decade plan are available in the Capital Appendix.

Enterprise Capital Programming (\$000's)						
Aviation						
Project Title	2009	2010	2011	2012	2013	2014
Foreign Trade Zone	-	2,000	2,000	2,000	-	-
Sustainability Projects	2,000	2,000	2,000	2,000	2,000	2,000
Terminal & Air Cargo Improvements	11,000	20,100	9,700	10,000	7,700	3,000
Runways/Aprons	24,500	-	6,200	-	-	-
Drainage/Pavement	1,000	1,000	1,000	1,000	-	-
Planning/Land Acquisition	1,000	4,000	1,000	1,000	-	4,000
New Federal Inspection Station	-	-	-	6,000	3,000	-
Double Eagle II Projects	23,666	13,500	10,000	-	-	-
<b>Total Aviation</b>	<b>63,166</b>	<b>42,600</b>	<b>31,900</b>	<b>22,000</b>	<b>12,700</b>	<b>9,000</b>
Solid Waste						
Equipment Replacement	4,434	2,924	2,924	2,924	3,024	3,024
Cerro Colorado New Cell Construction	750	750	500	500	525	525
Landfill Remediation	886	798	808	818	828	838
Automated Collection System	703	500	500	500	550	550
Alternative Landfills	214	210	215	220	225	230
Methane Gas Collection System	277	-	-	1,000	-	-
Integrated Waste Management Plan	160	-	-	-	-	-
<b>Total Solid Waste Management</b>	<b>7,424</b>	<b>5,182</b>	<b>4,947</b>	<b>5,962</b>	<b>5,152</b>	<b>5,167</b>

## DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of

development for infill or other reasons. The fees by area are included in the Capital Appendix. Through FY/08 the program has raised approximately \$23.5 million.

Expenditures to date have been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

## DEVELOPMENT IMPACT FEES COLLECTED IN THOUSANDS

Purpose	FY2006	FY2007	FY2008	Total
Roadway	1,972	3,826	6,170	11,968
Storm Drainage	525	1,033	1,821	3,378
Public Safety	413	905	1,089	2,406
Parks, Open Space and Trails	882	2,447	2,401	5,731
<b>Total</b>	<b>3,792</b>	<b>8,211</b>	<b>11,481</b>	<b>23,484</b>

## **GROSS RECEIPTS TAX REVENUE BONDS**

In FY/00, \$25 million worth of Gross Receipts Tax Revenue Bonds were issued for the construction of parking structures in the downtown area. As a major public/private partnership aimed at revitalizing downtown, the bonds were issued as taxable bonds, since some of the functions are in support of private enterprises and cannot qualify for tax-exempt status. The three major parking structures are the Alvarado Center Movie Complex, the renovation of the Old First National Bank building on Central Avenue, and the Old Albuquerque High School project. The Alvarado Center Movie Complex parking structure was built across from the Alvarado Transportation

Center to provide parking for the downtown movie theater and adjacent retail stores. The Old First National Bank building parking structure was originally going to provide spaces for a new hotel planned in the remodeled bank. Funding for that project fell through and the old bank will now be converted to condominiums and lofts. This is adjacent to La Posada Hotel and the future residents of the condominiums and lofts will use the parking structure. The remodeling of the Old Albuquerque High School is a project receiving partial funding from the GO bond program and was described in that section.

## **STADIUM BONDS**

In May of 2001, the voters approved issuance of \$10 million in General Obligation Taxable Bonds to renovate the existing City baseball park to bring it up to the Pacific Coast League Triple-A standards. The Albuquerque Duke's, a Triple-A farm club for the Los Angeles Dodgers, played ball in this stadium for 29 years. The team was purchased and moved to Portland, Oregon for the 2001 season. The Calgary Cannons, a Triple-A team in Calgary, signed an agreement to bring the team to play in the renovated sports stadium in 2003. The Isotopes are now the AAA affiliate for the LA Dodgers once again. The expected cost of the renovation was \$25 million.

A \$15 million loan was provided by the New Mexico Finance Authority to make up the shortfall. The loan will be paid off from revenue the City will receive from leasing the stadium and from a surcharge on revenues. To allow the surcharge, the state legislature exempted stadium revenues from the gross receipts tax, allowing the surcharge to replace it. The stadium was built on time and within budget and opened in April 2003 with the new team, the Albuquerque Isotopes. The stadium has been a success and has had strong attendance in its first six and one half years, including hosting the AAA all star game in July 2007.

## **ECONOMIC OUTLOOK**



## ECONOMIC OUTLOOK

The City's Five-Year Forecast was based on the November baseline forecasts from Global Insight (GI) and University of New Mexico FOR-UNM model. These economic forecasts were used to produce GRT forecasts that were used in the Five-Year Forecast. Since the time that forecast was prepared the recession has deepened and forecasts of the length and depth of the downturn have increased.

The revenue forecasts for this budget were from the Five-Year Forecast. The GRT revenue forecast in the approved budget is based on the

January 2009 pessimistic scenario. This was the most recent FOR-UNM local economic forecast, when the forecast was prepared.

At the national level, the January Global Insight (GI) pessimistic scenario has very similar GDP growth to the baseline GI forecast prepared in March of 2009.

A synopsis of the January pessimistic scenario is provided below, and the Outlook from the Five-Year forecast is included in a more detailed historical outlook.

### SYNOPSIS OF JANUARY PESSIMISTIC SCENARIO

National Outlook. At a national level the recession continues to deepen and last longer than originally expected. The forecast has the real GDP declining by (1.7%) in FY/09 and by (2%) in FY/10. Unemployment increases to 9.7% in FY/10 and stays at this high level through FY/11. The unemployment rate is expected only to come down to 8.7% by 2013. The loss of jobs amounts to a decline of (1.8%) in FY/09 and an additional decline of (2.5%) in FY/10. Inflation remains under control and increases only 0.2% in FY/09 and actually declines by (1.2%) in FY/10. Inflation does come back to levels above 3.5% in FY/11 to FY/13. Housing starts have been dismal with the number of starts falling below any seen since WWII.

Albuquerque Outlook. The slowdown at the national level is feeding through to Albuquerque.

Unemployment in January 2009 was 5.5% compared to the national level of 7.6%. Albuquerque has a few more positives in jobs being created including Schott Solar, Fidelity Financial and HP in Rio Rancho. The area also hasn't experienced the massive layoffs occurring in some of the more industrialized areas of the U.S. In FY/09 employment is expected to decline (1.3%) followed by another decline of (0.4%) in FY/10. Unemployment in FY/09 is expected at 5.0% increasing to 6.3% in FY/10 and increasing again to 6.7% in FY/11. Housing starts as measured by single family building permits is dismal. The FY/09 forecast is for 373 permits issued increasing to 628 in FY/10. This compares to 4,330 permits issued in FY/06. While new building has completely stalled, the value of existing homes has experienced only limited reductions.

Economic Variables Underlying the Forecast

Fiscal Year	Historical			Forecast				
	2006	2007	2008	2009	2010	2011	2012	2013
<b>National Variables</b>								
Real GDP Growth	3.0%	2.0%	2.4%	-1.7%	-2.0%	2.5%	2.5%	2.2%
Federal Funds Rate	4.2%	5.3%	3.7%	0.7%	0.2%	2.7%	5.7%	6.0%
10 U.S. Bonds	4.6%	4.8%	4.1%	2.7%	2.1%	4.3%	6.3%	6.5%
CPI U	3.8%	2.6%	3.7%	0.2%	-1.2%	3.5%	4.6%	3.4%
Unemployment Rate(U.S.)	4.8%	4.5%	5.0%	7.3%	9.7%	9.7%	9.1%	8.7%
Total Non-Farm Employment	1.9%	1.4%	0.7%	-1.8%	-2.5%	0.4%	1.6%	1.6%
Manufacturing Employment	-0.6%	-1.2%	-2.2%	-6.1%	-9.9%	-1.2%	5.9%	3.7%
Consumer sentiment index--University of Michigan	0.857	0.889	0.739	0.585	0.567	0.602	0.642	0.702
Exchange Rates	82.9%	79.8%	72.1%	79.8%	79.6%	70.2%	67.7%	67.1%
Current Trade Account	(773.0)	(783.3)	(696.8)	(420.6)	(326.8)	(594.2)	(765.1)	(788.2)
<b>Albuquerque Variables</b>								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	3.1%	2.4%	0.5%	-1.3%	-0.4%	1.7%	2.0%	1.8%
Private-Non Construction	2.4%	2.4%	0.9%	-1.7%	-0.6%	2.0%	2.2%	1.8%
Construction Employment (growth)	11.8%	2.4%	-4.7%	-2.9%	-2.1%	2.1%	3.1%	3.2%
Manufacturing(ABQ)	3.0%	3.0%	-4.8%	-8.5%	-9.5%	0.5%	8.9%	5.5%
Unemployment Rate (Alb.)	4.5%	3.7%	3.5%	5.0%	6.3%	6.7%	6.4%	6.2%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	4,330	2,443	1,215	373	628	1,479	2,028	2,484
Multi-Family Permits	269	1,094	638	52	52	28	101	380
Total Residential Permits	4,599	3,537	1,853	425	680	1,507	2,129	2,864

Source Global Insight and FOR-UNM January 2009 Pessimistic Forecasts

## Comparison of Scenarios—National and Local Variables

Indicator/FY	SCENARIO		Difference	
	November Baseline	January Pessimistic		
<b>Employment -Albuquerque MSA</b>				<b>L O C A L  I N D I C A T O R S</b>
2009	-0.8%	-1.3%	-0.5%	
2010	0.7%	-0.4%	-1.1%	
2011	1.5%	1.7%	0.2%	
2012	2.0%	2.0%	0.0%	
2013	2.1%	1.8%	-0.3%	
<b>MSA Construction Employment</b>				
2009	-3.5%	-2.9%	0.6%	
2010	0.5%	-2.1%	-2.6%	
2011	2.3%	2.1%	-0.3%	
2012	2.7%	2.2%	-0.5%	
2013	3.3%	3.2%	-0.1%	
<b>Residential Housing Permits-Inside City</b>				
2009	509	425	(84)	
2010	991	680	(311)	
2011	2154	1507	(647)	
2012	2737	2129	(608)	
2013	3346	2864	(482)	
<b>Real GDP</b>				<b>N A T I O N A L</b>
2009	-0.4%	-1.7%	-1.4%	
2010	0.1%	-2.0%	-2.2%	
2011	2.6%	2.5%	-0.1%	
2012	3.4%	2.5%	-0.9%	
2013	3.3%	2.2%	-1.1%	
<b>Price Index Consumer Price Index-Urban Consumers</b>				
2009	1.6%	0.2%	-1.3%	
2010	0.2%	-1.2%	-1.4%	
2011	3.1%	3.5%	0.5%	
2012	2.6%	4.6%	2.0%	
2013	2.3%	3.4%	1.1%	
<b>West Texas Intermediate Crude- Dollars per barrel</b>				
2009	72.45	63.55	(8.90)	
2010	55.50	42.07	(13.43)	
2011	73.25	70.08	(3.17)	
2012	83.75	96.33	12.58	
2013	89.75	103.58	13.83	

### NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT NOVEMBER 2008 OUTLOOK

On December 1, 2008 the National Bureau of Economic Research declared that the economy has officially been in a recession since December 2007. The national economy has fallen faster and deeper than had been anticipated by Global Insight (GI) and other economists. While a mild recession has been

expected by GI for much of 2008, the severity of the world financial problems have dramatically slowed the economy. GI in the November 2008 baseline forecast expects real Gross Domestic Product (GDP) growth to be zero in the fourth quarter of 2008 and not turn positive until the first quarter of 2010. This is four quarters of

year over year decline. The worst quarters are the second and third of 2009 posting declines of 1.5% and 1.4% respectively. FY/09 is expected to decline 0.4% and FY/10 manages a slight increase of 0.1%. This follows the weakness of FY/07 and FY/08 which had below trend growth of 2% and 2.4% respectively. Inflation in FY/07 was 2.7%, but bounced back up in FY/08 to 3.7% in large part due to an increase in oil prices. In FY/09 and FY/10 the expected fall in the price of oil brings inflation down to 1.6% in FY/09 and only 0.2% in FY/10. The average oil price for FY/06 measured as West Texas Intermediate crude averaged \$64.3 per bbl and in FY/07 averaged \$63.4. In FY/08 the price climbed to an average of \$98.6 per bbl (in the 2nd quarter of 2008 prices averaged \$124). The price is expected to average \$72.5 per bbl in FY/09 and \$55 per bbl in FY/10. Prices climb back to near \$90 by FY/13. The decreases in oil and commodity prices help keep inflation down. GI expects the Consumer Price Index (CPI) to increase 1.6% in FY/09 down from 3.7% in FY/08.

GI also presents risks to the forecast in the form of optimistic and pessimistic scenarios. The pessimistic scenario, assigned a probability of 25%, assumes that the financial crisis worsens, sending the economy into a tailspin. Unemployment increases to over 9% and GDP declines by 0.9% in FY/09 and an additional decline of 1.7% in FY/10; the worst post-war recession. Housing starts in the U.S. dip below one million, to about 600 thousand the lowest level since 1945. In the optimistic scenario (probability 15%), the rapid response of the Federal Reserve to the crisis in financial markets, coupled with the Treasury's "rescue" plan and assistance from central banks abroad; the United States averts a severe downturn. The optimistic scenario still has a recession, but it is mild without two quarters of consecutive decline in GDP. These scenarios are included in the revenue forecast in the Alternative Scenarios section. Tables 1 and 4 contain charts and data related to this text.

Gross Domestic Product (GDP). Following the recession of 2001, the economy rebounded slowly. In FY/05 and FY/06, the economy had average growth of just over 3%. In FY/07 growth dipped to 2.0% as the economy further faltered and the housing market slowed. In FY/08 growth continued to be slow and increased only 2.4%. In FY/09, as the economy

faltered, growth has fallen and the fiscal year is expected to decline by 0.4% and grow only 0.1% in FY/10. There are four quarters of negative growth definitely indicating a recession. In FY/11 growth manages to increase 2.6%, then increasing in FY/12 and FY/13 to around 3.4% (near the long run average).

Employment and Productivity. Following the recession in 2001, the economy started growing, but employment growth was slow. Growth in non-farm employment was only 0.3% in FY/04, before increasing at 1.5% in FY/05, 1.6% in FY/06, and 1.4% in FY/07. Growth in FY/08 slowed to 0.7%. In FY/09 GI expects a decline in employment of 1% and a further decline of 0.9% in FY/10. Recovery begins in FY/11 with an increase of 0.9%. FY/12 and FY/13 are expected to grow 1.7% and 1.9% respectively.

Unemployment is expected to increase substantially in this recession. In FY/08 the average rate of unemployment was 5.0%. This is expected to increase to around 6.8% in FY/09 and up to 8% in FY/10 and FY/11. The rate is only expected to decline to 6.8% in FY/13.

Productivity growth, as measured by output per hour, expanded rapidly in the late 1990's with the rate of growth up to 4% in FY/05. Growth has slowed and in FY/07 growth was only 0.3% but bounced back to 3% in FY/08. These high growth rates allowed wages to increase and not push up inflation. Productivity growth is expected to slow and increase by 1.3% in FY/09 and grow around 1.5% for the remainder of the forecast. Wage growth is limited by both lower inflation and the weak job market.

Inflation. As measured by the consumer price index for urban consumers, inflation was low, around 2%, for the period FY/02-FY/04. In FY/05 inflation jumped to 3%, driven largely by oil price increases, 3.8% in FY/06, but slowed in FY/07 to 2.6%. Oil prices again pushed the CPI up 3.7% in FY/08. In FY/09 a 1.6% increase is expected and an increase of only 0.2% in FY/10. The slowdown is primarily the result of lower oil and commodities prices. The CPI bounces up to 3.1% in FY/11 and remains near 2.5% in FY/12 and FY/13.

Interest Rates. After cutting the federal funds rate to 1% in 2004, the lowest level since the 1960s, the Federal Reserve Board (FRB) increased rates twice in 2004 and continued to

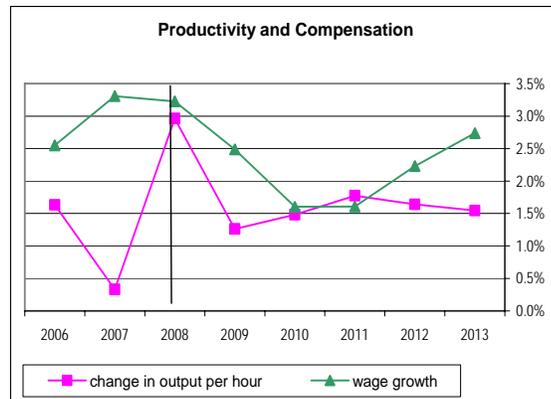
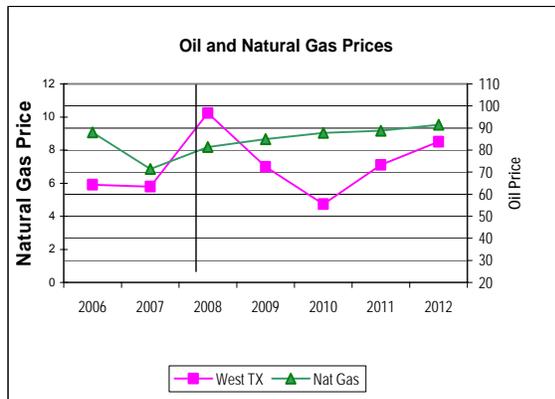
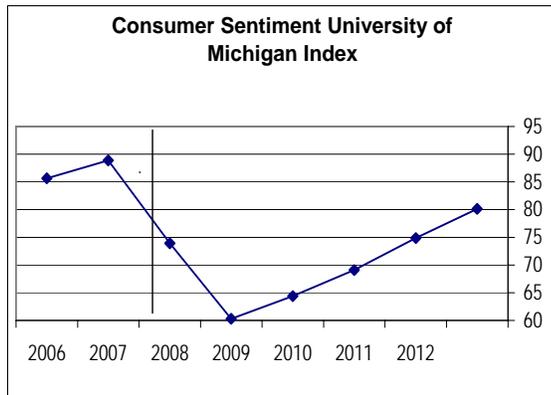
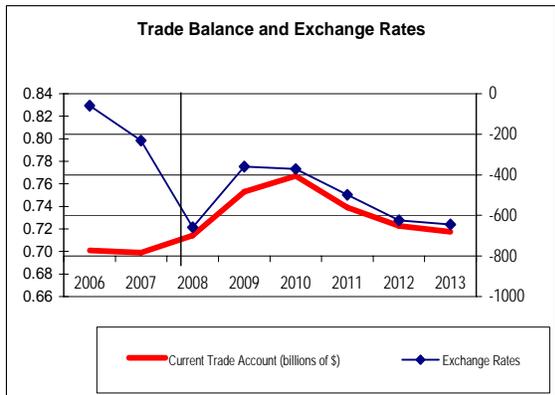
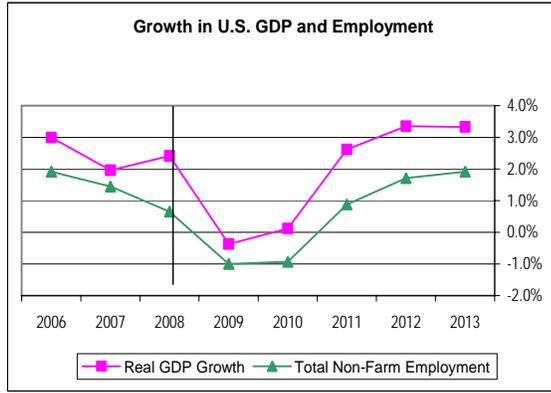
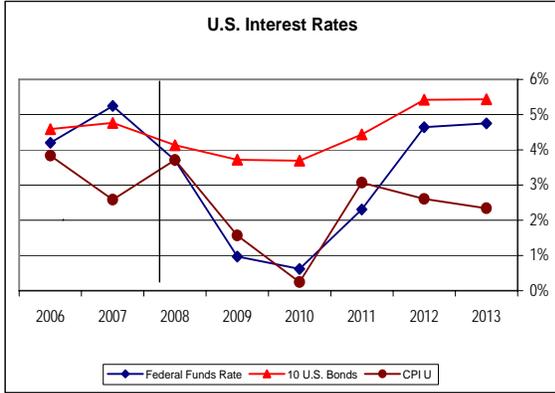
increase rates throughout FY/05 into FY/06. Rates averaged 2% for FY/05 but were 4% at the end of the fiscal year. Rates were raised to 5.25% at the June 2006 meeting of the FRB. In September of 2007 the FRB decisively began lowering rates by making a cut in rates of 0.5%. This cut was based on the shifting risks of a slowing economy outweighing inflationary risks pressures. The FRB continued cutting rates with cuts of 0.75% in both January and March 2008. These cuts were aimed at offsetting the tightening in the credit markets caused by the sub prime mortgage problems. The current rate in November is one percent and the FRB has indicated it may cut rates again. GI expects the FRB to cut rates again by another 0.5% at the December meeting and keep the rates at 0.5% for 2009. Rates are expected to average 0.6% in FY/10 as the fed increases rates by 0.25 in the last quarter of the fiscal year. Rates then increase to 4.8% by FY/13. Ten year treasury bills are expected to decrease to 3.7% in FY/09

down from 4.1% in FY/08. FY/10 is expected to stay at 3.7% and then rates will increase up to 5.4% by FY/13.

World Economy. The European economy has also fallen into recession. The dollar strengthened against other currencies in 2008 after falling since 2002. GI expects this strength to be brief as the recession begins to affect the strength of the dollar in the middle of 2009.

Exports, after growing, have begun shrinking as the remainder of the world begins to slow. GI believes that the current trade account deficit will decline substantially, mostly from declines in oil imports as the price continues to fall. In FY/08 the current trade account deficit was \$699 billion, GI expects it to fall to \$483 billion in FY/09 and \$405 billion in FY/10. It is then expected to increase back up to \$681 billion by FY/13.

**TABLE I**  
**U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR)**  
 November 2008 Baseline Forecast



## ALBUQUERQUE ECONOMY

The Albuquerque economy is affected by the U.S. and world economies. The financial problems at the national level have their own set of impacts on the local economy. Housing construction in Albuquerque has slowed dramatically, with single family housing permits falling to a fraction of their peak. With the slowdown and inability to get borrowing firms have closed and construction projects have lingered. Albuquerque still has economic development prospects that are developing such as Schott Solar, Advent and Fidelity at Mesa Del Sol, but the business environment will limit the opportunities for expansion. Sony Imageworks which was to locate at Mesa Del Sol has put their project on hold due to the economy. The Albuquerque Economy is somewhat sheltered from the impact of a national recession by the larger portion of government jobs in Albuquerque.

Employment growth in the Albuquerque economy is now slowing. Following very strong growth in non-agricultural employment of 3.1% in FY/06, growth slowed to 2.4% in FY/07 and grew at only 0.5% in FY/08. The slowdown is due in part to housing, and also layoffs at several major firms. Intel announced a cut of 1,000 jobs, Public Service Company of New Mexico (PNM) approximately 500 jobs and Eclipse Aviation about 650 jobs. The recent bankruptcy of Eclipse could lead to further layoffs. The unemployment rate is expected to increase from 3.5% in FY/08 to 4.5% in FY/09. It then increases and remains about 5% in the remaining years of the forecast.

Table 2 and 3 at the end of this section provides sector employment numbers for FY/04 to FY/13 by the major NAICS categories. Table 4 contains a synopsis of the national and local variables.

Wholesale and Retail Trade. This sector accounts for about 15% of employment in the Metropolitan Statistical Area (MSA) and has posted slow employment growth. From FY/03 to FY/07 the sector was relatively flat and posted annual growth of 1.1%. The forecast expects annual growth of about 0.8%. This is impacted by expected declines in employment in FY/09.

Transportation, Warehousing and Utilities. Employment in this sector grew by 1.2% in the period FY/04 to FY/08. This was largely due to the 3% growth posted in FY/07 and FY/08. The forecast is for reductions in employment in FY/09, but strong growth in the out years.

Manufacturing. This sector accounted for about 6% of employment in the MSA in FY/07 but falls to about 5% in the forecast. The sector lost 5,500 jobs between FY/98 and FY/05, but had strong growth in FY/06 and FY/07 adding nearly 1,400 jobs. Manufacturing, after several years of weakness, had robust growth of 3% in FY/06 and 2.9% in FY/07, but with layoffs it posted a negative 4.8% for FY/08. In FY/09 growth is expected to decline by 9.1% in part due to an expected closing of Eclipse Aviation (which filed for bankruptcy protection and in the forecast is expected to close). Employment is expected to decline an additional 6.8% in FY/10, and finally turn positive in FY/11 with growth of only 0.5%. Manufacturing is then expected to grow by 5.3% and 3.7% in FY/12 and FY/13. The sector is also important because of the effects it has on the rest of the economy. The jobs are relatively high paying and there are many local purchases having a larger multiplier effect on the economy than most industries. In FY/09 and FY/10 manufacturing is expected to lose about 3,500 jobs.

Educational and Health Services. Albuquerque is a major regional medical center. Presbyterian Hospital and its HMO are one of the largest employers in the area. This is also one of the fastest growing categories in the MSA economy. In the period FY/04 to FY/08, the sector increased at an average rate of 3.3%. Growth slowed to 2.5% in FY/08 and growth for the period FY/09 to FY/13 is expected to average 2.8%.

Leisure and Hospitality. This category includes eating and drinking establishments as well as hotels and other travel related facilities. Growth has been volatile in this sector. In FY/06 growth was 3.9% followed by 4.6% in FY/07 slowing to 1.1% in FY/08. GRT growth for this sector has been strong, and lodger's tax grew at rates of 10.7% in FY/06, 8.2% in FY/07 and 7.4% in FY/08. The forecast shows a slowing of growth in the sector with a decline of 0.8% in FY/09 and average growth of only 1% in FY/09 to FY/13.

Financial Activities. This sector includes finance, insurance and real estate including credit intermediation. The employment in this sector increased at an annual average of 0.3% between FY/04 and FY/08. In FY/07 employment decreased by 1.1% and showed no growth in FY/08. This is followed by an expected decline of 0.7% in FY/09. The remainder of the forecast has a modest rebound and average annual growth for FY/10 to FY/13 of about 1.5%.

Professional and Business Services. This category includes temporary employment agencies and some of Albuquerque's back-office operations. It also includes Sandia National Labs (SNL). Growth in FY/05 and FY/06 was strong at 3.3% each year. Growth slowed to 2.4% in FY/07 and then to 1.3% in FY/08. The growth is expected to decline by 0.8% in FY/09 and increase only 0.6% in FY/10 before growing around 3% a year for the remainder of the forecast.

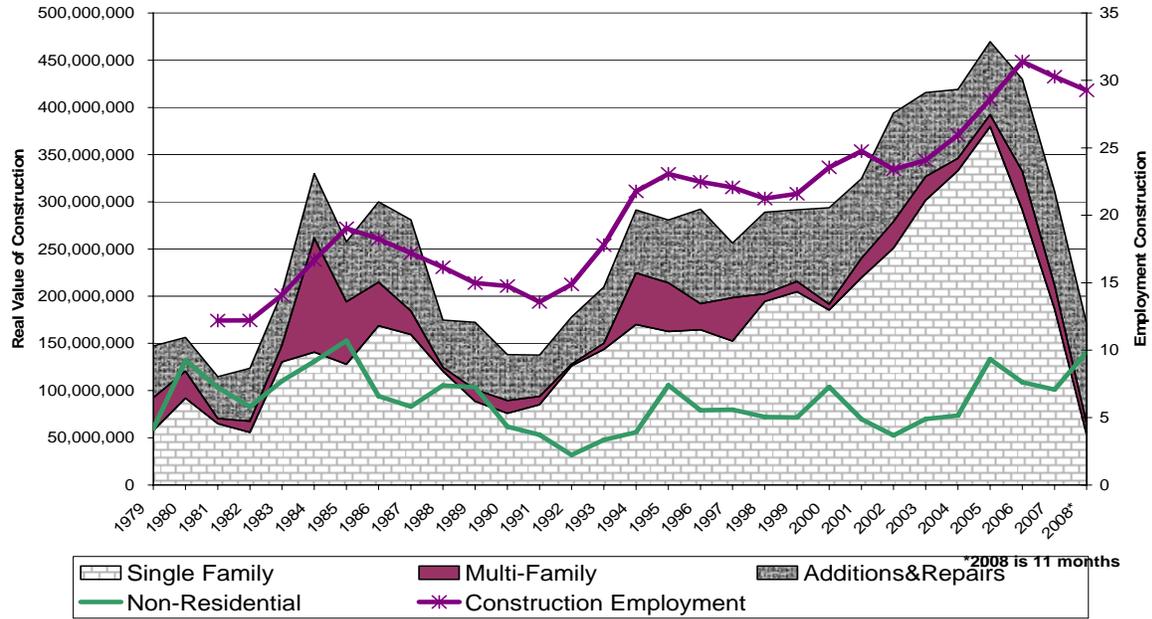
Information. This sector includes businesses in publishing, broadcasting, telecommunications, and internet service establishments. This sector was very strong in the 1990s but lost over 2,300 jobs from FY/02 to FY/05 including the loss of jobs as the MCI call center closed. In FY/06 the sector grew by only 0.2%, but rebounded in FY/07 with growth of 4.1% then declined 1.2% in FY/08. The growth in employment is expected to remain slow, but be positive and grow at an average rate of 1.1% from FY/09 to FY13.

Construction. Construction is typically cyclical, with significant swings in building and employment. The following chart (Figure 1) shows the real value of single-family, multi-family, and non-residential new permits from 1970 to 2008 (deflated by the CPI; 100=1982-84). Five distinct peaks occur in 1973, 1979, 1985, 1995 and 2005. The fall shown in 2006 and 2007 continues through the first 11 months of 2008 with a fall in total value of 20% led by a decrease in the value of single-family dwellings of 67%. Construction employment is also decreasing. Commercial construction in real terms has remained relatively flat and the total annual value of commercial construction has not reached any of the previous peaks, though it has done well in 2008.

Single family construction fell dramatically in 2008. The City issued an average of 27 permits a month in the period August through November. In the first 11 months of 2008 the City issued 622 single family permits compared to 2,021 for the same period of 2007. This is less than half the peak in 2004 and 2005. Non-residential permits have helped hold total construction up. While multi-family permitting has also fallen drastically; permitting values for commercial, public and additions have strengthened. The value of building permits for new commercial and new public projects increased 50%. Much of this increase is due to the Albuquerque Public Schools construction program. Additions and repairs increased 18%. Even with these large increases the total value of building permits is still down 18% in the first 11 months of 2008.

**FIGURE 1**

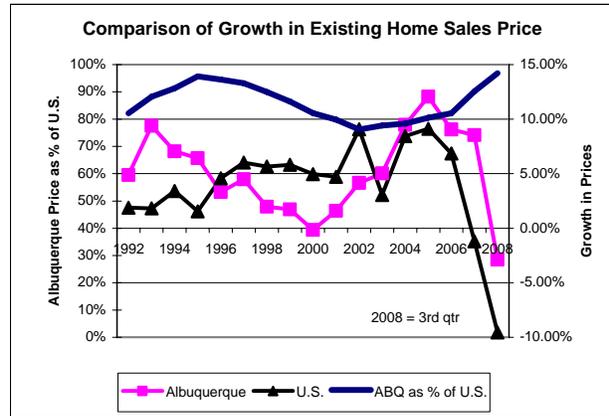
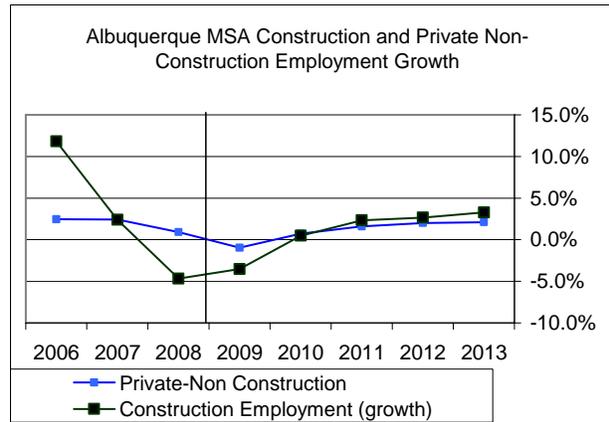
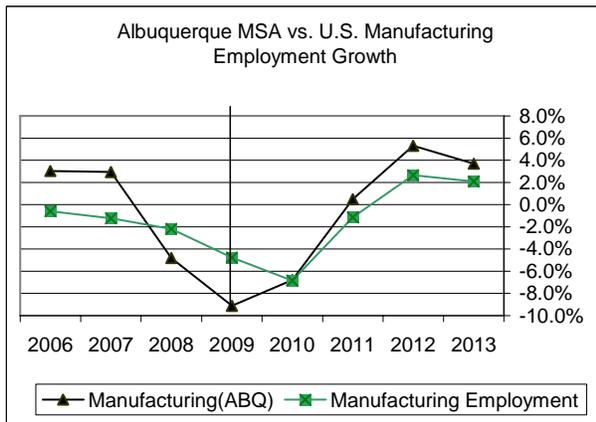
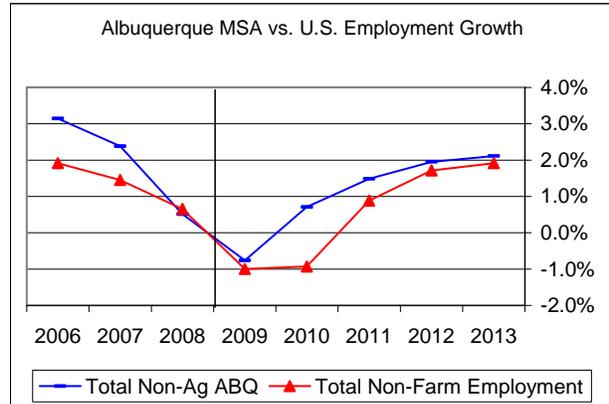
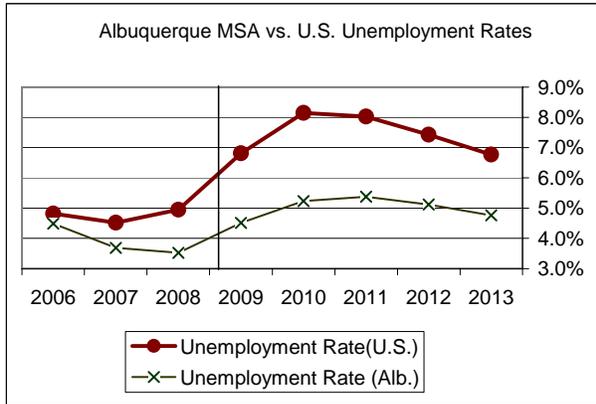
**City of Albuquerque Value of Building Permits deflated by CPI and MSA Construction Employment**



Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA. As shown in the chart above, construction employment moves similarly to permit values, but differences occur. Growth in employment was very strong in 2000-2002, driven in large part by the Intel project and the Big-I reconstruction project. The Big-I was completed ahead of schedule in June 2002, and the Intel project was also finished in June of 2002. As these jobs were lost, the City

saw a reduction in employment in FY/02 and some additional losses in FY/03; losses of 3.3% and 2.3% respectively. In FY/04, growth was 5.2% and in FY/05 employment exceeded the peak in FY/02, with growth of 9.8% and in FY/06 growth slowed only slightly to 8.8%. Growth in FY/07 was only 2.4% and employment declined 4.7% in FY/08 and is expected to decline 3.5% in FY/09. FY/10 manages only 0.5% growth followed by 2.4% in FY/11 then increasing to over 3% only by FY/13. Single Family permits, while expected to increase, only reach 2,800 a year by FY/13. This level is well below the levels achieved in any year in the period FY/00 to FY/06.

**TABLE 2**  
**LOCAL ECONOMIC VARIABLES HISTORY AND FORECAST**  
 By Fiscal Year BBER FORUNM Baseline November 2008



**TABLE 3**

**Albuquerque MSA Employment in Thousands**

	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
TOTAL NONAGRICULTURAL	366.058	373.467	385.200	394.375	396.392	393.387	396.168	402.048	409.892	418.549
NATURAL RESOURCES AND MINING AND CONSTRUCTI	24.783	27.200	30.417	31.150	29.692	28.642	28.782	29.453	30.237	31.232
MANUFACTURING	22.783	22.742	23.433	24.125	22.967	20.871	19.450	19.544	20.583	21.345
WHOLESALE TRADE	12.908	12.808	13.083	13.292	13.325	13.191	13.272	13.439	13.663	13.910
RETAIL TRADE	42.425	43.225	43.683	44.175	45.042	44.375	45.095	45.120	45.089	45.740
TRANSPORTATION, WAREHOUSING, AND UTILITIES	10.525	10.392	10.417	10.717	11.050	11.001	11.007	11.239	11.615	12.029
INFORMATION	9.900	8.992	9.008	9.375	9.250	9.205	9.063	9.147	9.494	9.622
FINANCIAL ACTIVITIES	18.950	19.192	19.375	19.167	19.158	19.016	19.653	19.902	19.999	20.193
PROFESSIONAL AND BUSINESS SERVICES	58.067	59.992	61.992	63.475	64.325	63.825	64.183	66.237	68.276	70.026
EDUCATIONAL AND HEALTH SERVICES	43.758	45.708	47.108	48.575	49.800	50.851	52.230	53.990	55.487	56.755
LEISURE AND HOSPITALITY	36.200	36.017	37.408	39.133	39.583	39.262	39.565	39.503	39.897	40.814
OTHER SERVICES	11.733	11.808	11.992	12.183	12.358	12.471	12.588	12.537	12.416	12.300
GOVERNMENT	74.025	75.392	77.283	79.008	79.842	80.671	81.271	81.928	83.127	84.574
LOCAL GOVERNMENT	36.133	37.067	38.075	39.083	39.808	40.716	41.279	41.911	42.649	43.350
STATE GOVERNMENT	23.850	24.258	24.800	25.375	25.625	25.438	25.282	25.413	25.908	26.644
FEDERAL GOVERNMENT	14.042	14.067	14.408	14.550	14.408	14.518	14.710	14.604	14.569	14.580
MILITARY EMPLOYMENT, THOUSANDS	6.466	6.463	6.350	6.449	6.479	6.623	6.603	6.505	6.445	6.405
<b>Growth Rates</b>										
TOTAL NONAGRICULTURAL	1.0%	2.0%	3.1%	2.4%	0.5%	-0.8%	0.7%	1.5%	2.0%	2.1%
NATURAL RESOURCES AND MINING AND CONSTRUCTI	5.5%	9.8%	11.8%	2.4%	-4.7%	-3.5%	0.5%	2.3%	2.7%	3.3%
MANUFACTURING	-5.6%	-0.2%	3.0%	3.0%	-4.8%	-9.1%	-6.8%	0.5%	5.3%	3.7%
WHOLESALE TRADE	-2.5%	-0.8%	2.1%	1.6%	0.2%	-1.0%	0.6%	1.3%	1.7%	1.8%
RETAIL TRADE	0.8%	1.9%	1.1%	1.1%	2.0%	-1.5%	1.6%	0.1%	-0.1%	1.4%
TRANSPORTATION, WAREHOUSING, AND UTILITIES	-0.8%	-1.3%	0.2%	2.9%	3.1%	-0.4%	0.1%	2.1%	3.3%	3.6%
INFORMATION	-6.1%	-9.2%	0.2%	4.1%	-1.3%	-0.5%	-1.5%	0.9%	3.8%	1.3%
FINANCIAL ACTIVITIES	0.5%	1.3%	1.0%	-1.1%	0.0%	-0.7%	3.3%	1.3%	0.5%	1.0%
PROFESSIONAL AND BUSINESS SERVICES	0.7%	3.3%	3.3%	2.4%	1.3%	-0.8%	0.6%	3.2%	3.1%	2.6%
EDUCATIONAL AND HEALTH SERVICES	4.1%	4.5%	3.1%	3.1%	2.5%	2.1%	2.7%	3.4%	2.8%	2.3%
LEISURE AND HOSPITALITY	2.5%	-0.5%	3.9%	4.6%	1.1%	-0.8%	0.8%	-0.2%	1.0%	2.3%
OTHER SERVICES	1.1%	0.6%	1.6%	1.6%	1.4%	0.9%	0.9%	-0.4%	-1.0%	-0.9%
GOVERNMENT	1.6%	1.8%	2.5%	2.2%	1.1%	1.0%	0.7%	0.8%	1.5%	1.7%
LOCAL GOVERNMENT	1.6%	2.6%	2.7%	2.6%	1.9%	2.3%	1.4%	1.5%	1.8%	1.6%
STATE GOVERNMENT	3.1%	1.7%	2.2%	2.3%	1.0%	-0.7%	-0.6%	0.5%	1.9%	2.8%
FEDERAL GOVERNMENT	-0.8%	0.2%	2.4%	1.0%	-1.0%	0.8%	1.3%	-0.7%	-0.2%	0.1%
MILITARY EMPLOYMENT, THOUSANDS	1.2%	0.0%	-1.7%	1.6%	0.5%	2.2%	-0.3%	-1.5%	-0.9%	-0.6%

**TABLE 4**

## Economic Variables Underlying the Forecast

	Historical			Forecast				
	2006	2007	2008	2009	2010	2011	2012	2013
<b>National Variables</b>								
Real GDP Growth	3.0%	2.0%	2.4%	-0.4%	0.1%	2.6%	3.4%	3.3%
Federal Funds Rate	4.2%	5.3%	3.7%	1.0%	0.6%	2.3%	4.6%	4.8%
10 U.S. Bonds	4.6%	4.8%	4.1%	3.7%	3.7%	4.4%	5.4%	5.4%
CPI U	3.8%	2.6%	3.7%	1.6%	0.2%	3.1%	2.6%	2.3%
Unemployment Rate(U.S.)	4.8%	4.5%	5.0%	6.8%	8.1%	8.0%	7.4%	6.8%
Total Non-Farm Employment	1.9%	1.4%	0.7%	-1.0%	-0.9%	0.9%	1.7%	1.9%
Manufacturing Employment	-0.6%	-1.2%	-2.2%	-4.8%	-6.8%	-1.1%	2.7%	2.1%
Consumer sentiment index–University of Michigan	85.7	88.9	73.9	60.3	64.4	69.1	74.9	80.1
Exchange Rates	0.8	0.8	0.7	0.8	0.8	0.8	0.7	0.7
Current Trade Account (billions of \$)	(773.0)	(783.3)	(699.0)	(483.1)	(405.2)	(560.8)	(651.9)	(681.2)
change in output per hour	1.6%	0.3%	3.0%	1.3%	1.5%	1.8%	1.6%	1.5%
West TX Intermediate (dollars per bbl)	64.3	63.4	96.8	72.5	55.5	73.3	83.8	89.8
wage growth	2.6%	3.3%	3.2%	2.5%	1.6%	1.6%	2.2%	2.7%
<b>Albuquerque Variables</b>								
Employment Growth and Unemployment in Albuquerque MSA								
Total Non-Ag ABQ	3.1%	2.4%	0.5%	-0.8%	0.7%	1.5%	2.0%	2.1%
Private-Non Construction	2.4%	2.4%	0.9%	-1.0%	0.7%	1.6%	2.0%	2.1%
Construction Employment (growth)	11.8%	2.4%	-4.7%	-3.5%	0.5%	2.3%	2.7%	3.3%
Manufacturing(ABQ)	3.0%	3.0%	-4.8%	-9.1%	-6.8%	0.5%	5.3%	3.7%
Unemployment Rate (Alb.)	4.5%	3.7%	3.5%	4.5%	5.2%	5.4%	5.1%	4.8%
Construction Units Permitted in City of Albuquerque								
Single-Family Permits	4,330	2,443	1,215	402	904	2,020	2,480	2846
Muli-Family Permits	269	1,094	638	107	87	134	257	500
Total Residential Permits	4,599	3,537	1,853	509	991	2,154	2,737	3346
Source Global Insight and FOR-UNM November 2008 Baseline Forecasts								



# **REVENUE ANALYSIS**



## **REVISED FY/09 AND APPROVED FY/10 REVENUE PROJECTIONS**

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/08, the actual results are reported. FY/09 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast and estimated actuals. FY/10 reports the revenue estimates from the Five-Year Forecast and the approved budget. Many of the revisions to earlier revenue estimates were made in light of changes in actual receipts.

Revised FY/09 revenue estimates. General Fund revenues for FY/09 are expected to be \$446.6 million or \$19.3 million below the budgeted level. The growth in GRT base is now expected to be (4.6%). Building permit revenues are expected to decline \$2.1 million from the FY/09 approved budget, and interest earnings are expected to be \$1.9 million below due to the drop in interest rates to near zero by the Federal Reserve. Property tax was \$1.8 million above the approved budget due to larger than expected growth in the tax base.

Revenue estimates for approved FY/10. FY/10 revenues are estimated to be \$472.3 million or \$25.6 million above the estimated FY/09 revenues. Much of this increase is due to a shift of two mills in property tax from debt service to operating, which adds \$23.6 million to recurring revenue.

Gross Receipts Tax revenues. The GRT revenues for FY/08 were substantially below the FY/08 budget, with growth near zero. In FY/09 revenues have declined significantly and through February show a decline of 3.1% compared to an expected growth of 2% in the FY/09 budget. The estimated actual is now expected to decline 4.6% as measured by the one-percent distribution. The total distribution, not including the 1/8<sup>th</sup> cent tax cut, is expected to decline only 3.8%. This occurs due to a new distribution of the compensating tax to municipalities and an extra \$1.7 million from an unexpected distribution in the hold-harmless for food and medical distribution that the City continues to receive on the 1/8<sup>th</sup> cent tax that was cut in July 2009. Much of the weakness expected in the remainder of FY/09 is due to a large, over \$4 million, one time adjustment in the

food hold-harmless distribution made in April 2008. The total GRT distribution declines by 8.6% due to the 1/8<sup>th</sup> cent tax cut. In FY/10 growth in the one-percent distribution is expected to be 0%. This is somewhat offset by a continuation of the \$1.7 million in food and medical distribution and an increase in the amount of the compensating tax that goes to municipalities. In addition due to the assumption that the ¼ cent Transportation Infrastructure Tax will expire January 1, 2010, the General Fund will continue to receive five months of the food and medical hold-harmless distribution of approximately \$1.4 million.

The decline in GRT in FY/09 and flat FY/10 growth is based on BBER FOR-UNM forecasts as well as national forecasts that have continued to weaken. The January pessimistic forecast was chosen for this forecast.

The economic models used to forecast GRT use information about the economy from the national GI forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts from all other sources. This is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. FY/09 growth is estimated at 6% and reflects the county assessor's reassessments and new additions to the tax base. In FY/10 growth is estimated at 2.5% plus two mills will shift from debt service to operating. The growth of 2.5% adds \$1.2 million to revenue and the shift of two mills adds \$23.6 million.

Franchise Taxes. Franchise taxes in FY/08 were somewhat weaker than estimated. In FY/09 revenues for all franchises are near expectations. This occurs as a rate increase was granted to the electric utility and natural gas prices and a warm winter softened natural gas franchise revenues. Qwest franchise revenues continue to decline as cellular service erodes their base. In other telecommunications there is a one time settlement. In FY/10 revenues are expected to be relatively flat as slow growth in housing limits the number of new customers. Other franchise revenues go down due to one time revenue in FY/09.

Payments-In-Lieu-Of-Taxes (PILOT). PILOT revenues are kept close to the FY/09 budgeted

level. In FY/10 there is a slight decline in revenue.

**Building Permits.** Building permit and inspection revenues have declined steadily since FY/06. In FY/08 revenues declined 24% and in FY/09 they are expected to decline an additional 31%. In FY/10 it is expected that there will be some recovery in housing and revenues are expected to grow 18%.

As a note, major construction projects planned by the state or the federal government, do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. Gross receipts taxes are paid both by the state and the federal governments on construction projects.

**Other Permits.** Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of City right-of-way, and other miscellaneous fees. In FY/09 revenues are estimated to be \$36 thousand above the budget. In FY/10 revenues have a small increase.

**Other Intergovernmental Assistance.** Other intergovernmental assistance includes state

shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in state policy and the manner in which grant revenue is received. In FY/09 revenue is expected to be above the budgeted estimate mostly due to receipt of a court corrections distribution and an increased grant from the State Fire Marshall. Revenue from the corrections distribution helps defray the cost of prisoner transport to the Bernalillo County Detention Center. In FY/10 it is expected that growth in vehicle fees will be offset by declines in cigarette tax revenues.

Municipal gasoline tax was strong in FY/09 and is expected to remain flat in FY/10.

**Charges for Services.** Charges for services include fees charged for entry into City venues and services provided to citizens. It also includes some revenues for charges to other governmental entities. In FY/09 revenues are estimated to be \$376 thousand above the approved budget. The largest source is in streets charges such as barricading permits. In FY/10 revenues are expected to increase by \$427 thousand. The sources are a modest increase in construction related revenues and an increase in admissions to the BioPark.

### General Fund Revenue Changes (\$000's)

Category	Actual FY/08	Change FY/07 to FY/08	Estimated Actual FY/09	Change FY/08 to FY/09	Approved FY/10	Change FY/09 to FY/10
GRT W/O Public Safety or tax cut	274,692	0.0%	263,946	-3.9%	266,328	0.9%
Public Safety GRT	37,011	0.2%	36,037	-2.6%	36,642	1.7%
GRT (0.25%) Cut	18,506	-37.2%	1,674	-91.0%	0	-100.0%
Total GRT	330,209	-3.2%	301,657	-8.6%	302,970	0.4%
Local Taxes	60,418	6.9%	74,825	23.8%	99,386	32.8%
Licenses/Permits	10,769	-18.7%	8,356	-22.4%	9,357	12.0%
Intergovernmental	5,940	11.1%	5,616	-5.4%	5,630	0.2%
Charges for Services	18,694	0.0%	17,745	-5.1%	18,172	2.4%
Intra City	21,685	2.7%	24,769	14.2%	26,485	6.9%
Miscellaneous	4,495	-68.2%	2,785	-38.0%	2,450	-12.0%
Transfers	3,615	29.5%	10,897	201.5%	7,822	-28.2%
Total General Fund	455,824	-3.6%	446,650	-2.0%	472,272	5.7%
Non-recurring revenue	24,354	33.5%	10,679	-56.2%	6,232	-41.6%
Recurring Revenue	431,470	-5.1%	435,971	1.0%	466,040	6.9%

## General Fund Revenue Estimates

General Fund Revenue Estimates (Thousands of Dollars)						
Category	Actual FY/08	Approved Budget FY/09	Five-Year Forecast FY/09	Estimated Actual FY/09	Five-Year Forecast FY/10	Approved Budget FY/10
GRT W/O Public Safety or tax cut	274,692	280,283	264,364	263,946	270,830	266,328
Public Safety GRT	37,011	37,672	35,619	36,037	36,490	36,642
GRT (1/8 <sup>th</sup> Cut)	18,506	1,580	1,674	1,674	0	0
<b>Total GRT</b>	<b>330,209</b>	<b>319,535</b>	<b>301,657</b>	<b>301,657</b>	<b>307,320</b>	<b>302,970</b>
Property Tax	34,232	46,109	47,884	47,884	49,081	72,717
Telephone Franchise	2,970	3,070	2,762	2,762	2,624	2,624
Electric Franchise	6,315	6,262	7,415	7,415	7,489	7,489
Natural Gas Franchise	5,603	6,255	5,243	5,243	5,084	5,084
Cable TV Franchise	3,721	3,817	3,758	3,758	4,016	4,016
Other Franchises	899	729	858	1,221	866	866
Water Authority Franchise	4,999	5,195	4,999	4,999	5,064	5,064
<b>Total Franchise</b>	<b>24,506</b>	<b>25,328</b>	<b>25,035</b>	<b>25,398</b>	<b>25,143</b>	<b>25,143</b>
PILOT	1,679	1,533	1,533	1,543	1,548	1,526
Building Permits	7,745	7,468	5,809	5,364	6,855	6,329
Other Permits	3,024	2,956	3,024	2,992	3,054	3,028
Shared Revenues	5,940	5,111	4,969	5,616	5,163	5,630
Charges for Services	18,694	17,369	18,144	17,745	18,193	18,172
Internal Services	1,858	1,565	1,857	1,568	1,914	1,495
Indirect Overhead	12,543	14,199	12,756	12,756	13,138	14,017
CIP funded Positions	7,285	9,480	9,967	10,445	10,228	10,973
Fines and Penalties	172	150	172	150	174	120
Miscellaneous	991	916	916	1,335	917	1,030
Interest Earnings	3,332	3,200	1,500	1,300	1,500	1,300
Interfund Transfers	3,615	11,058	10,926	10,897	3,617	7,822
<b>Total General Fund</b>	<b>455,824</b>	<b>465,977</b>	<b>446,149</b>	<b>446,650</b>	<b>447,845</b>	<b>472,272</b>
Non-Recurring	24,354	10,150	10,150	10,679	2,107	6,232
Recurring Revenue	431,470	455,827	435,999	435,971	445,738	466,040

**Internal Service.** Internal service charges have declined as many services provided by the City have been contracted out. In FY/09 revenues are at the budgeted level. In FY/10 revenues decline primarily due to a small decline in revenue in the landscape contract between the Parks and Recreation Department and the Aviation Department.

**Indirect Overhead.** Indirect overhead revenues for FY/09 are weak due to an increase in vacant positions. In FY/10 indirect overhead increases in large part due to increases in grant funded overhead and capital indirects.

**CIP-Funded Positions.** FY/09 revenue from CIP funded positions is increased from the budgeted level due to an increase in CIP funded positions in the Parks and Recreation Department.

In FY/10 revenues increase by \$528 thousand over FY/09 due to the increased use of CIP funded positions including more positions in the Cultural Services Department as well as salary increases.

**Fines and Penalties.** The FY/09 revenues are expected to equal the budgeted amount. In FY/10 revenues are adjusted down to account for an expected slowdown in dust permits as construction remains slow.

**Interest Earnings.** Interest earnings in FY/09 are reduced by \$1.9 million as the Federal Reserve has cut short term interest rates to near zero. They are expected to remain at this low level through FY/10.

**Other Miscellaneous Revenues.** Other miscellaneous receipts for FY/10 are down \$305

thousand from FY/09. This is primarily due to one time revenue of \$272 thousand received in FY/09 from the revenue sharing agreement with the convention center.

Interfund Transfers. In FY/09 the estimated actual is \$161 thousand below the approved budget. This is due to a \$200 thousand reduction in a transfer from fund 305, a \$30 thousand reduction in the transfer from the recreation fund as cigarette tax revenues decline, and an increase of \$69 thousand for funding an additional person in the Environmental Health Department from the Solid Waste Capital fund. In FY/10 transfers decrease by \$3.1 million due to a reduction in

one time transfers. The loss of FY/09 one time transfers of \$6.9 million are offset by several other transfers including one time transfers of \$4.4 million from the Special Assessments District (SAD) fund 501 and an ongoing increase of \$110 thousand is funded for the seizure program from fund 280. SAD Revenues became available as several of the Districts were closed out. The transfer from the photo enforcement division was reduced by \$153 thousand, the Water Authority reduces its payment by \$385 thousand for City support for the utility billing system, and the Lodgers' Fund will no longer support an administrative position due to a shortfall of funds.

## **DEPARTMENT BUDGET HIGHLIGHTS**



# ANIMAL WELFARE

The Animal Welfare Department provides a leadership role by encouraging the humane and ethical treatment of animals. The Department strives to improve the health and well being of Albuquerque's pet population through a variety of programs and initiatives. These include animal shelters, adoption centers, veterinary facilities, spay and neuter and micro chipping services, a public information initiative and a volunteer program that helps with adoption efforts and in the animal shelters. The Albuquerque Animal Welfare Department also conducts and co-sponsors animal adoption events at various offsite locations in cooperation with other animal rescue groups. A web site contains information on topics such as licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and tips for finding the right pet to caring for a pet. The department routinely explores ways of improving conditions and programs for animals, working with animal-protection groups and government entities as well as enforcing statutes, ordinances, and regulations related to the pet population and responding to complaints.



## MISSION

The Animal Welfare Department supports responsible ownership of domestic animals; manages care for missing, abused and homeless animals; encourages and celebrates the human/animal bond through quality adoptions and education; and helps assure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	5,956	7,209	7,303	6,438	7,179	741
Operating	2,889	2,101	2,388	2,259	2,091	(168)
Capital	246	0	0	146	0	(146)
Transfers	640	658	658	657	702	45
Grants	0	0	0	0	0	0
<b>TOTAL</b>	<b>9,731</b>	<b>9,968</b>	<b>10,349</b>	<b>9,500</b>	<b>9,972</b>	<b>472</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>142</b>	<b>141</b>	<b>141</b>	<b>141</b>	<b>134</b>	<b>(7)</b>

## BUDGET HIGHLIGHTS

### General Fund

The FY/10 approved General Fund budget for Animal Welfare is \$9.9 million, an increase of 1.8% from the original FY/09 budget of \$9.8 million. Animal Welfare began the year with 141 funded positions. The department did not add any positions during the year and deleted 7 positions to provide general fund savings. The positions deleted are: administrative supervisor, accounting assistant, three animal handlers, sr. office assistant, and administrative assistant. The department's total approved positions are 134. Contributing to the budget increase is a COLA for all employees and increases in utilities.

### Heart Ordinance Fund

In FY/07, the City Council created the HEART Ordinance Fund. This fund provides free micro chipping and free spaying and neutering of companion animals for low or moderate income persons or seniors, and when possible, to the general public. Sixty percent of all net animal license and permit fees will be deposited in this fund and used to provide the previously mentioned services. For FY/10 this revenue amount is estimated to be \$87 thousand.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APP 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<b>GENERAL FUND - 110</b>						
Albuquerque Animal Welfare	9,684	9,796	10,177	9,407	9,885	478
Trfr from Fund 110 to Fund 243	0	0	0	0	87	87
<b>Total General Fund - 110</b>	<b>9,684</b>	<b>9,796</b>	<b>10,177</b>	<b>9,407</b>	<b>9,972</b>	<b>565</b>

# ANIMAL WELFARE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APP 10/ EST ACT 09 CHG
<b>HEART ORDINANCE FUND - 243</b>						
HEART Companion Services	36	158	158	79	80	1
Trfr from Fund 243 to Fund 110	11	14	14	14	7	(7)
Total HEART Ordinance Fund - 243	47	172	172	93	87	(6)
<b>TOTAL - GOAL 2</b>	<b>9,731</b>	<b>9,968</b>	<b>10,349</b>	<b>9,500</b>	<b>10,059</b>	<b>559</b>
<b>TOTAL APPROPRIATIONS</b>						
Interdepartmental Adjustments	0	0	0	0	87	87
<b>NET APPROPRIATIONS</b>	<b>9,731</b>	<b>9,968</b>	<b>10,349</b>	<b>9,500</b>	<b>9,972</b>	<b>472</b>

## REVENUE

Animal services revenues are expected to increase by \$357 thousand over the original FY/09 budget amount. Approximately \$151 thousand of the increase is due to the transferring of revenues to the general fund from a special revenue fund maintained for adoption fees and used for contracts with Animal Humane and others. The animal license and permits fees listed below include revenues designated for the HEART Ordinance Fund.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APP 10/ EST ACT 09 CHG
Animal Licenses	265	207	176	209	33
Animal Services	191	174	250	150	(100)
Adoption Fees	0	0	0	151	151
Animal Services - Bernalillo County	0	0	0	110	110
Animal Room and Board	43	53	30	30	0
Animal Permits/Inspection	41	40	36	90	54
Animal Services Admin Fee	76	110	40	40	0
Animal School Fees	(6)	0	1	0	(1)
Microchips	78	34	110	110	0
Penalties/Late Charges/Misc.	22	18	30	30	0
In house spay/neuter/microchips	238	206	280	280	0
Transfer Refuse Disposal Fd 651	132	124	124	123	(1)

## PRIOR YEAR ACCOMPLISHMENTS

- Adopted out every healthy adoptable animal out of the city shelters.
- Completed a one year medical surveillance program to specifically identify what diseases animals coming into the shelters have, to prevent and control disease within the shelter. This has led to improvements in disease management in the shelters. Disease in dogs has decreased by over 40% in just the last calendar year.



- Launched the capital reconstruction project at the east side animal shelter. The facility will provide a new and larger medical clinic increasing the number of in-house spay and neuter surgeries for both the community and for AWD, an improved adoption processing area to enhance customer service, modernized animal displays and housing to provide separation of animals and further assist in decreasing disease. The grand opening is scheduled for spring of 2010.
- Acquired a new mobile adoption van that targets the northwest area of Albuquerque as a replacement for the postponed retail adoption center in

## ANIMAL WELFARE

the Cottonwood area. This new adoption van has had great success in adopting animals out in the Cottonwood area and at large off site events, as well as providing continuous education to the public about proper animal care.

- Made significant improvements in the medical care of the animals. A modern pain management protocol is improving the comfort and recovery for animals undergoing surgery; post surgical outcomes are now being tracked; enhanced medical isolation areas are established; medical assessments and monitoring have improved; a disease surveillance program was created; and a population management team was established.



- Opened a new west side surgical facility increasing spay and neuter surgeries by 50%. This facility will remain as a permanent facility after the eastside capital construction project is completed.



- Implemented a population management team. This highly skilled team walks through the kennels everyday to assess, evaluate, and make decisions for every animal to maximize their timely transfer into a live exit.
- Created a food bank program for the dogs and cats of low-income pet owners. The program operates through the Storehouse food pantry in downtown Albuquerque. This was a proactive program to assist Albuquerque residents from having to surrender their animals due to lack of funds for feeding their animals.

### PRIORITY OBJECTIVES

**PUBLIC SAFETY GOAL:** CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 9. Complete the renovation and expansion of the East Side Animal shelter facilities, including a veterinary clinic, an adoption-processing area, and modernized animal displays and housing. Submit a report to the Mayor and City Council by the end of the third quarter of FY/10.
- OBJECTIVE 10. Increase in-house spay/neuter surgeries by 95 percent from 5,000 in FY/09 to 9,750 in FY/10, then increase by 33 percent to 13,000 in FY/11. Report the results in the City's Performance Plan and provide status reports to the Mayor and City Council at the end of FY/10 and FY/11.

# AVIATION

The Aviation Department operates two municipal airports: Albuquerque International Sunport (Sunport) covers approximately 2,200 acres on Albuquerque's east side and Double Eagle II (DEII) Reliever Airport which covers approximately 4,500 acres on Albuquerque's west side.



The Albuquerque International Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to eight major commercial carriers, five affiliate and commuter airlines, and five freight service providers and affiliates. There are more than 6.4 million origin and destination passengers that utilize the Sunport in a given year. The Sunport offers a consolidated rental car facility located on a 76-acre site approximately one-half mile west of the terminal. Currently, there are seven rental car companies that operate from the rental car facility. The facility is comprised of a customer service building, ready/return parking area, and service center facilities. Approximately 2.1 million passengers rent cars annually at this consolidated facility. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The original terminal is currently leased to the Transportation Security Administration (TSA). The City of Albuquerque Foreign Trade Zone (FTZ) has been relocated to the Sunport due to the synergistic possibilities between the air cargo and FTZ import/export advantages. The Sunport has a taxiway/runway partnership with Kirtland Airforce Base. In addition, the Sunport provides a variety of retail concessions, a diverse food and beverage program, as well as a nationally recognized art collection. The Aviation Department and terminal tenants employ in excess of 3,500 individuals.

Double Eagle II is located on Albuquerque's growing west side. Based at this facility are an estimated 240 general aviation aircraft with approximately 90 thousand annual airfield operations comprised of training, military, air ambulance, charter, private, and corporate flights. The construction of the 80-foot Air Traffic Control Tower was completed in the 4<sup>th</sup> quarter 2007 and was FAA certified in the fall of 2008. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

## MISSION

Provide safe, reliable, and functional facilities for the traveling public, the airlines, airport businesses, and other users of the Sunport and Double Eagle II airports.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	14,621	16,812	16,812	15,639	17,268	1,629
Operating	74,467	40,989	40,989	41,439	42,384	945
Capital	4	0	0	0	0	0
Transfers	18,598	15,671	15,671	15,847	12,940	(2,907)
<b>TOTAL</b>	<b>107,690</b>	<b>73,472</b>	<b>73,472</b>	<b>72,925</b>	<b>72,592</b>	<b>(333)</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>275</b>	<b>276</b>	<b>276</b>	<b>276</b>	<b>276</b>	<b>0</b>

## BUDGET HIGHLIGHTS

The approved FY/10 operating budget for the City's two airports including transfers for capital and debt service needs is \$72.9 million which is a decrease of \$678 thousand, or (0.9%), from the original FY/09 budget of \$73.6 million. The transfer for capital is \$10.0 million and the transfer for debt service is \$31.7 million.

# AVIATION

The FY/10 approved budget for operations is \$31.2 million, a minimal increase over the FY/09 original budget of \$30.8 million. The approved FY/10 budget for the department is a maintenance of effort budget. Contributing to the slight increase is a COLA for all employees and an increase in estimated utility costs. The approved budget also includes a \$60 thousand reduction in contractual services for the City's hot air balloon.

The transfer to the Aviation capital fund is \$10 million in FY/10. Current projects funded in the capital fund include existing Sunport terminal/concourse sustainability, and general aviation ramp; Double Eagle II includes runway 4-22, road rehabilitation and infrastructure development. A review of the department's 5-year capital plan identifies projects such as the Foreign Trade Zone site development, aircraft parking ramp expansion and a federal inspection station. These projects will commence as funding becomes available. Other funding sources into the Aviation Capital Fund include grants-in-aid from the FAA and passenger facility charges.



The FY/10 transfer to the Aviation Debt Service Fund is \$31.7 million, an increase of \$1.7 million over the original FY/09 budget of \$30 million. The approved budget for the Aviation Debt Service Fund is \$31.4 million, a \$1.5 million increase over the FY/09 budget of \$29.9 million. The increase in FY/10 is attributed to payments for the 2008 refunding of bonds and the issuance of commercial paper notes. The department issued commercial paper notes in April 2009. The commercial paper program was approved in FY/07 and this is the first time the City has utilized this type of financing instrument based upon current market conditions.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 3: PUBLIC INFRASTRUCTURE</b>						
<b><u>AIRPORT OPERATING FUND - 611</u></b>						
Aviation Management & Professional Support	4,311	3,758	3,758	3,572	3,685	113
Airport Operations, Maintenance & Security	24,262	25,628	25,628	25,267	26,081	814
Trfr from Fund 611 to Fund 613	16,016	12,800	12,800	12,800	10,000	(2,800)
Trfr from Fund 611 to Fund 615	26,500	30,000	30,000	30,000	31,700	1,700
Trfr from Fund 611 to Fund 110	1,259	1,418	1,418	1,418	1,460	42
<b>Total Airport Operating Fund - 611</b>	<b>72,348</b>	<b>73,604</b>	<b>73,604</b>	<b>73,057</b>	<b>72,926</b>	<b>(131)</b>
<b><u>AIRPORT REVENUE BOND D/S FUND - 615</u></b>						
Debt Service	61,842	29,868	29,868	29,868	31,366	1,498
<b>TOTAL GOAL - 3</b>	<b>134,190</b>	<b>103,472</b>	<b>103,472</b>	<b>102,925</b>	<b>104,292</b>	<b>1,367</b>
<b>TOTAL APPROPRIATIONS</b>	<b>134,190</b>	<b>103,472</b>	<b>103,472</b>	<b>102,925</b>	<b>104,292</b>	<b>1,367</b>
Interdepartmental Adjustments	26,500	30,000	30,000	30,000	31,700	1,700
<b>NET APPROPRIATIONS</b>	<b>107,690</b>	<b>73,472</b>	<b>73,472</b>	<b>72,925</b>	<b>72,592</b>	<b>(333)</b>

# AVIATION

## REVENUE

Overall, revenues for FY/10 are expected to decrease \$2.1 million from the FY/09 estimated level of \$68.7 million. Almost all categories of revenues are expected to decline in FY/10. Contributing factors to this decrease include reduced flights departing and arriving at the Sunport, lower enplanements and deplanements and the economy as a whole. The department continues to closely monitor revenues as the economy continues to affect the airlines and travel in general.

Department Generated Fees for Service (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Airfield	9,961	9,390	8,153	7,883	(270)
Passenger Facility Charge	8,559	8,100	7,506	7,266	(240)
Air Cargo Operations	2,143	2,080	1,875	1,850	(25)
General Aviation - AIA	3,111	3,130	3,022	3,015	(7)
General Aviation - DE II	187	176	180	177	(3)
Leased Sites	1,437	1,400	1,270	1,270	0
Concessions	13,270	12,903	12,323	11,905	(418)
Rent - Airlines	16,849	14,855	14,619	14,223	(396)
Airport Parking	8,948	9,645	8,238	7,924	(314)
Car Rental Facilities	8,640	8,400	10,320	9,920	(400)
U.S. Gov't Agencies	498	492	543	559	16
Special Security Service	574	600	524	517	(7)
Miscellaneous Revenue	41	131	87	84	(3)
Government Grants	140	200	200	200	0
Interest Earned	702	800	500	500	0

## PRIOR YEAR ACCOMPLISHMENTS

### General Aviation/Projects

- Began construction of the Terminal Optimization Program which includes restroom renovations (five complete), Flight Information Display System/Baggage Information Display System (FIDS/BIDS) upgrade (complete), mechanical and electrical upgrades, the installation of a building automation system, expansion of hold areas and restrooms on the concourse, construction of space for the new food and beverage concessions at the airport, and elevator and escalator replacement.
- Completed installation of the Threat Sense Pilot Project, a joint project for bio/hazard detection with the local company ICX Mesosystems.



- Completed construction of terminal apron phase I (west side) and began phase II (east side).

# AVIATION

- Completed construction of a new glycol storage facility for aircraft deicing.
- Started reconstruction of portions of Taxiway E.
- Completed and closed out Passenger Facility Charge #2 associated projects including air cargo, runways, taxiway improvements/reconstruction, aprons and roadways.
- Maintained the Aa3 bond rating and converted bond debt to fixed rates.
- Provided additional power sources for passengers to compliment the new computer 'work stations' within the terminal building.

## Air Service Development

- AeroMexico began direct non-stop service to Chihuahua, Mexico.

## Double Eagle II

- Completed construction of the air traffic control tower which became operational in 2008.
- Completed construction of the new airfield maintenance facility at Double Eagle II Airport which will be the first LEED certified building in the airport system.
- Completed road straightening at the main intersection into the airport.

## Public Information

- Conducted 25 tours of the Sunport for schools, businesses and community organizations.
- Hosted multiple media events and generated five to ten positive media stories per month.
- Aviation Department staff participated in several volunteer and charity events including Relay for Life, Heart Walk, Make a Difference Day and Job Shadow Day.
- Participated in numerous community outreach events and conferences, such as People to People, State Aviation Conference and QJam. These outreach efforts are aimed at improving customer service and enhancing the image of the City of Albuquerque Aviation Department.
- Maintained customer service screens on terminal FIDS displays with City of Albuquerque and travel information.
- The "Sunport Serenades" provided entertainment to travelers and showcased local music talent throughout the year.

## Sustainability

- Completed the base document for the Airport System Sustainability Program.
- Completed the Airport System Sustainability Program and trained department personnel.
- Implemented a peak power saving system and an energy saving lighting replacement plan at the main terminal and rental car facility.
- Instituted a green cleaning program for custodial services throughout the airport and implemented a regular green training program for custodial staff to include Green Clean Institute Certification of supervisory staff.
- Installed a central irrigation control system for water management of landscaping.



# AVIATION

- Instituted an airport wide recycle program that has already had significant reduction in landfill waste.
- Began the construction process for three solar projects at the Sunport.

## PRIORITY OBJECTIVES

**PUBLIC INFRASTRUCTURE GOAL:** ENSURE THAT ALL EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. ENSURE THAT NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.



rehabilitation of the East Terminal Apron by second quarter of FY/10. Submit status reports to the Mayor and City Council at the end of 3rd and 4th quarters of FY/10.

- OBJECTIVE 3. Begin reconstruction and rehabilitation of the South General Aviation Ramp by end of FY/10. Submit a status report to the Mayor and City Council by the end of FY/10.

**ENVIRONMENTAL PROTECTION and ENHANCEMENT:** PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. Construct three solar projects in support of airport sustainability management and renewable energy efforts. Projects will be located within the Sunport vicinity and will include an electric car charging system, solar collect HVAC and photovoltaic system for power generation. Submit a report to the Mayor and City Council by the end of FY/10.
- OBJECTIVE 2. Implement the following elements of the Aviation Department Sustainability Management System: convert cleaning supplies to all green products, establish a peak energy consumption saving program; and establish an airport wide recycling program. Provide a report on progress to the Mayor and City Council by the end of FY/10.

**ECONOMIC VITALITY GOAL:** ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- OBJECTIVE 1. Create a prototype program regarding development ready certified sites at the Aerospace Technology Park at Double Eagle II and the Foreign Trade Zone at the Sunport by the end of second quarter FY/10 and begin an evaluation of the program in third and fourth quarter FY/10. Provide a report to the Mayor and City Council on the evaluation by the end of FY/10.

# CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer Department supports the top executive office of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees providing the municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	2,554	2,851	2,851	2,568	2,918	350
Operating	294	378	382	431	381	(50)
Capital	0	0	0	0	0	0
Transfers	14	14	14	14	12	(2)
Grants	1,729	1,155	1,155	1,155	1,156	1
<b>TOTAL</b>	<b>4,591</b>	<b>4,398</b>	<b>4,402</b>	<b>4,168</b>	<b>4,467</b>	<b>299</b>
TOTAL FULL TIME POSITIONS	35	34	33	33	33	0

## BUDGET HIGHLIGHTS

The FY/10 budget of \$3.3 million is maintenance of effort with an overall increase of \$68 thousand, 2.1% above the FY/09 original budget. The increase is primarily in wages including funding for a compensation increase for permanent employees. In an effort to provide cost savings to the General Fund, the budget officer position in the office of management and budget remains unfunded for FY/10.

The Office of Emergency Management will continue administering the Metropolitan Medical Response System (MMRS) grant and the Cities Readiness Initiative (CRI) grant in FY/10. One position was not created and funded in the CRI grant for FY/09 resulting in a decrease from the original FY/09 budget. Other anticipated grants in FY/10 include funding from Homeland Security as well as continued funding from the New Mexico Department of Public Safety for an Emergency Management Performance Grant.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<b>OPERATING GRANTS FUND - 265</b>						
Office of Emergency Management Grants	1,729	1,155	1,155	1,155	1,156	1
<b>TOTAL - GOAL 2</b>	<b>1,729</b>	<b>1,155</b>	<b>1,155</b>	<b>1,155</b>	<b>1,156</b>	<b>1</b>
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<b>GENERAL FUND 110</b>						
Chief Administrative Officer	1,602	1,822	1,826	1,719	1,857	138
Office of Management & Budget	1,260	1,421	1,421	1,294	1,454	160
Total General Fund - 110	2,862	3,243	3,247	3,013	3,311	298
<b>TOTAL - GOAL 8</b>	<b>2,862</b>	<b>3,243</b>	<b>3,247</b>	<b>3,013</b>	<b>3,311</b>	<b>298</b>
<b>TOTAL APPROPRIATIONS</b>	<b>4,591</b>	<b>4,398</b>	<b>4,402</b>	<b>4,168</b>	<b>4,467</b>	<b>299</b>

# CHIEF ADMINISTRATIVE OFFICER

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## PRIOR YEAR ACCOMPLISHMENTS

- Recognized the economic downturn early in FY/09 and took steps to reduce spending for an anticipated \$20 million General Fund revenue shortfall in FY/09.
- Balanced the FY/10 General Fund budget by closing the gap of an estimated \$68.2 million deficit resulting from a sluggish economy. This was done without a significant impact on services to the citizens of Albuquerque.
- Continued to support the community by training an additional 18 Citizen Corps Volunteers to bring the team to 175 members.
- Office of Emergency Management (OEM) organized an Advanced Incident Command Training Program for the Police and Fire Departments. Sixty three senior level members of both departments attended the three day training course and are now better trained to manage a major incident. OEM also developed First Responder Incident Command training for two Police Academy classes that trained 70 cadets in the FEMA Incident Command System.
- Developed a draft plan for the City Readiness Initiative and the Strategic National Stockpiling Plan. A long term exercise program that is in process of being developed will ensure mass protective ware dispensing efforts during a major chemical or biological event.
- The City's Mitigation Plan has been approved by FEMA. The regional plan assures hazard mitigation compliance. Having this plan enhances possible reimbursement of funds from FEMA in the event of a natural or human caused disaster.
- The exercise program had great success in the second year. OEM conducted three table top exercises and one functional exercise in the emergency operations center (EOC). City responders are now better trained for an EOC Activation.
- Completed a Joint Information Center (JIC) Plan which will be formalized with the completion of the Fire Academy addition. Once the facility is completed, we will begin training Public Information Officers on JIC operations.
- OEM developed a Continuity of Operations Plan and established an alternate EOC at the Water Authority facility at Pino Yards. The alternate EOC has been equipped so it can operate in an austere environment.
- Numerous efforts are underway to assist the various jurisdictions in developing a "Move It" program to clear the roadways after a highway incident that could impede aggressive movement of traffic. OEM has worked very closely with the Mid-Region Council of Governments (MRCOG) in the development of a traffic management plan and methods to implement a contra flow system to support evacuations.
- OEM has taken over the administrative oversight of the Metropolitan Medical Response System (MMRS) program. This is a program that was created to organize jurisdictional planning and response for a mass casualty event caused by an occurrence involving hazardous materials, an epidemic disease outbreak, or natural disaster.

## CITY SUPPORT

City Support is a division of city government that operates as a pseudo-department made up of a number of diverse city-wide financial programs. The department does not have a director or positions although it does contain appropriations in the General Fund for salaries and benefits in the early retirement and compensation in lieu of sick leave program strategies. Appropriations for debt service payments and city match on operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	6,486	7,075	7,075	5,560	6,350	790
Operating	118,780	88,352	88,352	99,812	73,628	(26,184)
Capital	0	0	0	0	0	0
Transfers	11,666	7,354	7,354	6,268	7,608	1,340
<b>TOTAL</b>	<b>136,932</b>	<b>102,781</b>	<b>102,781</b>	<b>111,640</b>	<b>87,586</b>	<b>(24,054)</b>

### BUDGET HIGHLIGHTS

The approved General Fund FY/10 budget for City Support is \$16 million, a decrease of 2.7% from the FY/09 original budget of \$16.4 million.

The FY/10 budget for City Support includes increases in the transfer to the Operating Grants Fund of \$181 thousand, a transfer to the Vehicle Replacement Fund of \$500 thousand and an additional \$16 thousand for legislative coordinators. Reductions include a decrease for early retirement of \$725 thousand and \$428 thousand in the transfer to the Refuse Disposal Fund.

The FY/10 appropriation for the Sales Tax Debt Service Fund is \$10.6 million. This is a decrease of \$134 thousand below the FY/09 original budget of \$10.7 million.

Funding for the FY/10 General Obligation Bond Debt Service Fund is \$62.3 million.

The final debt service payment from the City/County Building Debt Service Fund was made on July 1, 2007 and is reflected in the Actual FY/08 column. The fund has been closed and data is provided for information purposes only.

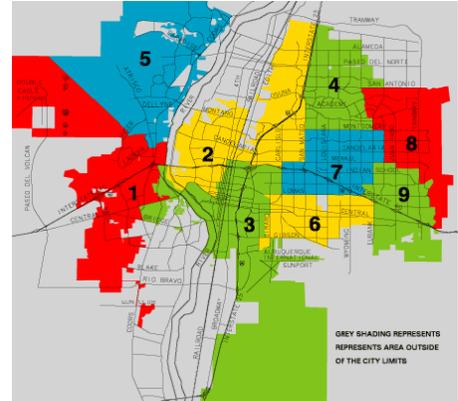
(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 3: PUBLIC INFRASTRUCTURE</b>						
<b><u>GENERAL FUND - 110</u></b>						
Total Trfr from Fund 110 to Fund 405	1,356	1,356	1,356	1,356	1,356	0
<b><u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u></b>						
Total Sales Tax Refunding Debt Service Fund - 405	26,680	10,744	10,744	10,654	10,610	(44)
<b><u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u></b>						
Total Gen Obligation Bond Debt Service Fund - 415	84,769	76,950	76,950	88,512	62,344	(26,168)
<b><u>CITY/CNTY BUILDING DEBT SERVICE FUND - 435</u></b>						
Total Trfr from Fund 435 to Fund 290	58	0	0	0	0	0
<b>TOTAL - GOAL 3</b>	<b>112,863</b>	<b>89,050</b>	<b>89,050</b>	<b>100,522</b>	<b>74,310</b>	<b>(26,212)</b>

# CITY SUPPORT

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<b><u>GENERAL FUND - 110</u></b>						
Compensation In Lieu of Sick Leave	232	350	350	260	350	90
Dues and Memberships	372	422	422	416	422	6
Early Retirement	6,254	6,725	6,725	5,300	6,000	700
Jt Committee on Intergov. Legislative Relations	183	236	236	230	252	22
Sustainability Strategy	76	0	0	0	0	0
Metropolitan Detention Center	6,700	0	0	0	0	0
Trfr from Fund 110 to Fund 232	885	474	474	474	475	1
Trfr from Fund 110 to Fund 265	5,395	5,452	5,452	4,366	5,633	1,267
Trf from Fund 110 to Fund 305	250	0	0	0	0	0
Trf from Fund 110 to Fund 651	1,300	1,428	1,428	1,428	1,000	(428)
Trfr from Fund 110 to Fund 730	3,778	0	0	0	500	500
Total General Fund - 110	25,425	15,087	15,087	12,474	14,632	2,158
<b>TOTAL - GOAL 8</b>	<b><u>25,425</u></b>	<b><u>15,087</u></b>	<b><u>15,087</u></b>	<b><u>12,474</u></b>	<b><u>14,632</u></b>	<b><u>2,158</u></b>
<b>TOTAL APPROPRIATIONS</b>	<b>138,288</b>	<b>104,137</b>	<b>104,137</b>	<b>112,996</b>	<b>88,942</b>	<b>(24,054)</b>
Interdepartmental Adjustments	1,356	1,356	1,356	1,356	1,356	0
<b>NET APPROPRIATIONS</b>	<b><u>136,932</u></b>	<b><u>102,781</u></b>	<b><u>102,781</u></b>	<b><u>111,640</u></b>	<b><u>87,586</u></b>	<b><u>(24,054)</u></b>

# COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one Councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance or resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	1,974	2,452	2,452	2,300	2,650	350
Operating	941	1,041	1,485	1,395	1,042	(353)
Capital	9	0	0	12	0	(12)
Transfers	319	312	312	312	100	(212)
<b>TOTAL</b>	<b>3,243</b>	<b>3,805</b>	<b>4,249</b>	<b>4,019</b>	<b>3,792</b>	<b>(227)</b>
TOTAL FULL-TIME POSITIONS	27	27	27	28	28	0

## BUDGET HIGHLIGHTS

The FY/10 budget of \$3.8 million is maintenance of effort with an overall decrease of \$13 thousand below the FY/09 original budget, less than 1%. Technical adjustments include a reduction of \$211 thousand in risk assessments. One position was created midyear and full year funding is included for \$127 thousand. Other changes include funding for a compensation increase for permanent employees in FY/10. One time funding of \$700 thousand continues in FY/10 for neighborhood and planning initiatives.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<b>GENERAL FUND - 110</b>						
Council Services	3,193	3,805	4,249	4,019	3,792	(227)
Trfr from Fund 110 to Fund 305	50	0	0	0	0	0
Total General Fund - 110	3,243	3,805	4,249	4,019	3,792	(227)
<b>TOTAL GOAL - 8</b>	<b>3,243</b>	<b>3,805</b>	<b>4,249</b>	<b>4,019</b>	<b>3,792</b>	<b>(227)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>3,243</b>	<b>3,805</b>	<b>4,249</b>	<b>4,019</b>	<b>3,792</b>	<b>(227)</b>

# COUNCIL SERVICES

## PRIOR YEAR ACCOMPLISHMENTS

- Created and oversaw the work of a Charter Review Task Force. Reviewed, modified and referred to the voters proposals for revisions to the City Charter.
- Passed legislation requiring the City to retrofit with low water use plumbing fixtures in City-owned property
- Approved a \$159 million two-year capital budget and the 2009-2018 Decade Plan for capital improvements
- Passed a \$475 million operating budget for the City for fiscal year 2010.
- Approved amendments to the 2005 - 2017 Component Capital Improvement Plan (CCIP).
- Created the Winrock Town Center and Quorum at ABQ Uptown Tax Increment Development Districts to provide for the redevelopment of the Winrock Shopping Center and adjacent areas.
- Provided for an annual deadline for applications for Tax Increment Development Districts (TIDD) and declared a moratorium on the creation of new TIDDs until January 1, 2010.
- Supported the development of over 400 affordable housing units for low- and very-low income renters through the transfer of land, construction loans and grants. Of these units, 48 are designated for persons with disabilities, 86 are for low-income senior citizens and 72 are for very-low income and near-homeless individuals.
  - Sawmill Community Land Trust: 146 units for low-income households
  - Sawmill Community Land Trust: 46 units for low-income senior citizens
  - Newlife Homes: 48 units for low-income persons with disabilities
  - Silver Gardens: 66 units for low-income households
- Supportive Housing Coalition: 72 units for very-low income persons (Downtown @ 2nd and Lomas)
  - EHDCC: 40 units for very-low income senior citizens
- Supported down payment assistance for 26 low and moderate-income households who are first-time homebuyers through the Greater Albuquerque Housing Partnership/assistance for 6 buyers and the United South Broadway Corporation/assistance for 20 buyers.
- Provided for an open public process for the use of the El Encanto Housing and Economic Development Trust Funds.
- Approved the issuance of Industrial Revenue Bonds for the following economic development projects:
  - Emcore: \$27,000,000
  - Hotel Parc Central: \$14,000,000
  - General Mills: \$100,000,000
- Supported the creation of Certified New Mexico Mainstreet Programs within the Downtown Business Improvement District and in Nob Hill.
- Passed legislation creating a working group to study the formation of a Regional Redevelopment Authority for the City of Albuquerque and Bernalillo County.
- Passed legislation requiring a detailed fiscal impact analyses for certain legislation and requiring a more detailed economic impact analysis on legislation creating a financial impact on the community.
- Created a Census 2010 Complete Count Committee to promote a 2010 Census Awareness Campaign to ensure that every resident in Albuquerque is counted.
- Approved an operating agreement between the City and Keshet Dance Company for the operation and management of the KIMO Theater which will result in additional funding for capital improvements to the theater and adjacent building, increase the usage of the KIMO by other performing venues, and positively impact attendance to theater events.
- The City Council, partnering with City Administration, the Wheels Museum and the UNM School of Architect and Planning, organized and conducted an inclusive process to evaluate redevelopment opportunities for the Old Santa Fe Rail Yards in the Barelás neighborhood. The Urban Land Institute Advisory Services panel worked with numerous organizations, policy and planning experts, neighborhood residents and representatives, and other interested persons to solicit redevelopment ideas. A comprehensive report was published that defined the many redevelopment

## COUNCIL SERVICES

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opportunities including mixed-use residential and retail space, community integration and potential development strategies.

- Approved a contract for a Rail Yard project manager to oversee the redevelopment request for proposal process of the Rail Yards property in the Baretas neighborhood.
- City Councilors and staff participated in tours of all the Council Districts to clarify and understand each District's capital improvement needs.
- Declared the third Saturday in June to be "Albuquerque Adoption Appreciation Day" to show support for families that adopt children on National Adoption Day.
- In addition to the operating and capital budgets, provided funding for the following projects or events:
  - A memorial honoring New Mexico's fallen in the wars in Afghanistan and Iraq
  - The annual Cesar E. Chavez Day Celebration
  - The Albuquerque Gospel Music Festival
  - The New Mexico Symphony Guild "Peter and the Wolf" music education program
- Prohibited the use of City Open and Ethical Elections (public financing) funding for the purchase of alcoholic beverages or to pay voters to exercise their right to vote.
- Provided funding in the FY/10 budget for an expansion of the Rapid Ride green line.
- Evaluated and approved federal stimulus grant applications totaling more than \$44.5 million for public safety, transit, aviation, environmental health, municipal development, and family and community service projects.

## CULTURAL SERVICES



The Cultural Services Department is comprised of seven divisions. The Albuquerque Biological Park (BioPark) operates the Rio Grande Zoo, the Aquarium, the Botanical Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of Albuquerque's and New Mexico's cultural life. The museum also brings national and international exhibits to the citizens of Albuquerque. The Explora Science Center Museum provides interactive displays to educate and intrigue people about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of ballooning. The Albuquerque/Bernalillo County library system provides reading and research materials as well as access to electronically transferred information through 17 locations. Access to digital resources is available 24/7 through the library's web page. As part of the community events division, the KiMo Theatre and the South

Broadway Cultural Center provide stages for the interaction of performers, artists, and audiences. Community events organize large and small outdoor, multi-cultural gatherings throughout the City. Strategic support provides central services, media resources, including operation of the local government access channel, and promotion/marketing for the department.

### MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich City life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	20,879	23,395	23,395	21,039	22,775	1,736
Operating	13,632	12,098	13,076	13,706	12,942	(764)
Capital	66	0	0	0	0	0
Transfers	1,516	1,312	1,312	1,332	1,434	102
Grants	35	34	34	34	38	4
<b>TOTAL</b>	<b>36,128</b>	<b>36,839</b>	<b>37,817</b>	<b>36,111</b>	<b>37,189</b>	<b>1,078</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>411</b>	<b>374</b>	<b>374</b>	<b>376</b>	<b>349</b>	<b>(27)</b>

### BUDGET HIGHLIGHTS

The FY/10 General Fund budget for the Cultural Services Department is \$34.7 million. This is an increase of \$227 thousand above the FY/09 original budget and represents less than a 1% increase.

Due to the continued downturn in the economy, 26 vacant positions are deleted in FY/10. The Anderson/Abruzzo Balloon Museum has two positions deleted, two positions from community events, nine positions from biopark, and 13 positions from public library. In addition, seven permanent part-time positions at public library are also deleted in FY/10. Funding of \$400 thousand is restored to public library for repairs and maintenance and contractual services necessary for library operations.

Overall changes in the FY/10 budget include two positions created midyear FY/09 in the biopark's CIP funded program. One position moved from biopark to the Finance and Administrative Services Department. Technical adjustments include increased funding for utilities and risk management. This budget also funds a compensation increase for all permanent employees. Funding in the amount of \$50 thousand is provided for the Rosenwald building. This building will house the holocaust museum as well as two other small museums.

Funding continues for two project funds established in FY/98. The Culture and Recreation Projects Fund includes appropriations of \$1.1 million designated to the library, museum, community events, balloon museum, and Rosenwald projects, a decrease of \$81 thousand over the FY/09 original budget. The Albuquerque BioPark Project Fund will also continue with appropriations for projects of \$1.4 million in FY/10. This is an increase of \$200 thousand from the FY/09 original budget. Additional funding is included in FY/09 to cover anticipated expense in both funds. This is funded from additional revenues and fund balance.

# CULTURAL SERVICES

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 1: HUMAN AND FAMILY DEVELOPMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
CIP Libraries	58	62	62	62	63	1
Explora	1,497	1,500	1,500	1,500	1,500	0
Public Library	10,786	10,499	10,499	9,764	10,500	736
Strategic Support - CS	<u>1,438</u>	<u>1,414</u>	<u>1,414</u>	<u>1,396</u>	<u>1,406</u>	<u>10</u>
Total General Fund - 110	13,779	13,475	13,475	12,722	13,469	747
<b><u>CULTURE AND RECREATION PROJECTS FUND - 225</u></b>						
Total Library Projects - 225	239	483	883	1,109	383	(726)
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Total Library Grant - 265	35	34	34	34	38	4
<b>TOTAL - GOAL 1</b>	<b><u>14,053</u></b>	<b><u>13,992</u></b>	<b><u>14,392</u></b>	<b><u>13,865</u></b>	<b><u>13,890</u></b>	<b><u>25</u></b>
<b>GOAL 5: ENVIRONMENTAL PROTECTION &amp; ENHANCEMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
Biological Park	12,524	12,469	12,486	11,614	12,379	765
CIP Biological Park	<u>859</u>	<u>2,031</u>	<u>2,031</u>	<u>2,031</u>	<u>2,335</u>	<u>304</u>
Total General Fund - 110	13,383	14,500	14,517	13,645	14,714	1,069
<b><u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235</u></b>						
Bio Park Projects - 235	1,165	1,200	1,700	1,700	1,400	(300)
Trfr from Fund 235 to Fund 305	<u>337</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Culture and Recreation Projects Fund - 235	1,502	1,200	1,700	1,700	1,400	(300)
<b>TOTAL - GOAL 5</b>	<b><u>14,885</u></b>	<b><u>15,700</u></b>	<b><u>16,217</u></b>	<b><u>15,345</u></b>	<b><u>16,114</u></b>	<b><u>769</u></b>
<b>GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
Anderson/Abruzzo Balloon Museum	1,324	980	980	981	933	(48)
Community Events Museum	2,443	2,633	2,682	2,420	2,615	195
Museum	<u>3,045</u>	<u>2,841</u>	<u>2,841</u>	<u>2,645</u>	<u>2,925</u>	<u>280</u>
Total General Fund - 110	6,812	6,454	6,503	6,046	6,473	427
<b><u>CULTURE AND RECREATION PROJECTS FUND - 225</u></b>						
Balloon Center Sponsorships	26	95	95	180	228	48
Community Events Sponsorships	16	0	0	65	65	0
Museum Projects	331	598	598	598	407	(191)
Rosenwald Projects	<u>5</u>	<u>0</u>	<u>12</u>	<u>12</u>	<u>12</u>	<u>0</u>
Total Culture and Recreation Projects Fund - 225	378	693	705	855	712	(143)
<b>TOTAL - GOAL 7</b>	<b><u>7,190</u></b>	<b><u>7,147</u></b>	<b><u>7,208</u></b>	<b><u>6,901</u></b>	<b><u>7,185</u></b>	<b><u>284</u></b>
<b>TOTAL APPROPRIATIONS</b>	<b><u>36,128</u></b>	<b><u>36,839</u></b>	<b><u>37,817</u></b>	<b><u>36,111</u></b>	<b><u>37,189</u></b>	<b><u>1,078</u></b>

# CULTURAL SERVICES

## REVENUE

Cultural Services is a diverse department with revenue generated at various venues. Overall, revenue in FY/10 is expected to remain flat with an exception at the zoo. During FY/09, attendance at the zoo has set an all time record and is expected to carry forward in FY/10.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Solicitation Permits	0	6	6	6	0
Old Town Vendor	70	65	65	65	0
Silvery Minnow	46	61	61	61	0
County Shared Operations - Media Resources	19	23	23	23	0
Special Events	7	4	4	4	0
Balloon Museum	83	80	79	80	0
Museum	149	120	83	120	37
Casa San Ysidro	4	4	4	4	0
Zoo Education Programs	50	40	40	40	0
Zoo Rental Fees	46	50	50	50	0
BioPark Events	8	11	11	11	0
Zoo Admissions	2,020	1,800	1,900	2,100	200
Aquarium/Botanic Garden Admissions	1,298	1,100	1,100	1,100	0
Facilities Concessions	6	5	4	4	0
Library Services	1,304	1,497	1,139	1,139	0
Cultural Affairs - South Broadway Cultural Center	27	15	12	12	0
Kimo Ticket Sales	12	10	8	8	0
Rental of City Property	63	29	30	30	0
Collections and recovery	3	0	0	0	0
Contributions - Casa San Ysidro	20	20	20	20	0

## PRIOR YEAR ACCOMPLISHMENTS

### Strategic Services/Media Resources:

- Received recognition from the White Sands International Film Festival for a GOV TV documentary about the Duke City Shootout.
- Coordinated promotional efforts between the Old Town-New Fun program and annual events held by the Old Town Merchants Association, such as the Old Town Arts Crawl.
- Produced a weekly one-hour GOV TV Television show hosted by Mayor Martin Chávez; The Q Hour is simulcast on radio station AM 1550.
- Performed first phase of complete rewiring of GOV TV video and audio cabling for transition to digital/HD signal distribution.
- Coordinated with Albuquerque Convention and Visitors Bureau for \$100,000 in "no charge" cooperative advertisement of Cultural Services Department attractions in various national publications, including National Geographic Traveler, Southwest Airlines' Spirit Magazine and Texas Monthly.



### Community Events:

#### KiMo Theatre

- Over 62,000 persons attended shows at the KiMo.
- In 2009, the KiMo re-institutionalized a touring season with the "Live at the KiMo" series. The series included performances by:
  - Brian Culbertson- December, 2008
  - Hot Club of Cow Town- February, 2009
  - Dervish- February, 2009
  - Quetzalli de Vera Cruz- May, 2009
- In 2009 the KiMo Theatre/Keshet Dance Company Partnership was launched to provide new programming and management initiatives, revitalize interest in the KiMo and create a performance and arts education center in downtown Albuquerque.

# CULTURAL SERVICES

## South Broadway Cultural Center

- FY/09 attendance was 80,242, up 20% from FY/08.
- The FY/09 "Dia De Los Muertos" art exhibit reception was the largest art reception ever held at the center with over 650 people in attendance.
- The South Broadway Cultural Center's Art Gallery is growing in popularity, seeing more visitors, and experiencing greater sales of art. "Los Fantasticos" art exhibit sold \$8,650 in artwork during the first three weeks of the show.



## Special Events

- In September 2009, Special Events, in coordination with local religious and business leaders, implemented the inaugural "Gospel Music Festival". The inaugural event drew five thousand spectators to Harry E. Kinney Civic Plaza.
- Partnered with other staff and programs from the Cultural Services Department for the purpose of leveraging larger and more powerful media sponsorships. The approach has benefited with favorable sponsorships from both radio and television for the purpose of promoting events and services.
- On July 4, 2008, the Special Events Section coordinated "Freedom Fourth". The event drew well over fifty thousand spectators to the State's largest fireworks display and concert.

## Old Town

- Implemented the patio and block entertainment performances, in conjunction with the Fiestas de Albuquerque and increased attendance by thousands while distributing attendance throughout Old Town Plaza.
- Implemented the Fourth Annual "Hot Times in Old Town" Salsa Fiesta with an estimated attendance of thirteen thousand.
- Facilitated the "Old Town New Fun" block and patio parties, which encourages stores to remain open later in the evenings and encourages a variety of audiences to attend the chosen themed event.
- Provided economic development in Old Town by adding creative, enjoyable and educational ways of attracting local, regional and international visitors, which include five days a week programming as follows:
  - Wednesdays - Variety Live Local Music
  - Thursdays - Cultural Sunsets, with multi-cultural performers in native costumes
  - Alternate Fridays - Patio & Block Parties
  - Saturdays - Entertainment throughout Old Town
  - Sundays - Theatrical patio performances and dance demonstrations
- Established the Old Town Portal Advisory board, which serves in a capacity to advise the portal manager regarding various issues including policy and evaluating conduct of portal vendors.



## **Museum:**

- Awarded subsequent accreditation by the American Association of Museums.
- Organized the exhibition and published catalog In Contemporary Rhythm: The Art of Ernest L. Blumenschein, and traveled exhibit to the Phoenix and Denver Art Museums.
  - Organized and exhibited Jewel of the Railroad Era: Albuquerque's Alvarado Hotel; published book.
  - Hosted the nationally traveling exhibition Jamestown, Quebec & Santa Fe: Three North American Beginnings; organized social studies teachers workshop.
  - Organized and presented the Southwest '08 Biennial Exhibition, a juried exhibition of artists from three states: New Mexico, Arizona, and Texas.
  - Installed a new presentation of the museum's permanent collection, Common Ground: Art in New Mexico.
  - Participated in city/state-wide Land Art New Mexico project by presenting the exhibition Experimental Geography, and hosting the Land Art Symposium.
- Instituted a Family Treasure Hunt Guide to the museum.



## CULTURAL SERVICES

### Anderson/Abruzzo International Balloon Museum:

- Created the first interactive social medial platform among City of Albuquerque government institutions using Twitter, Facebook and MySpace.
- Maintained annual attendance (over 62,500 onsite visitors), and increased field trip attendance by 15% over the prior fiscal year despite the economic recession.
- Launched Stories in the Sky-- a successful weekly storytelling and activities program for young children and their families that attracted over 1,000 new visitors to the museum in its first four months.
- Awarded one of only four national advance screenings of the balloon-themed Disney Pixar movie Up.
- Developed and installed three new exhibitions: A Fiesta Patchwork: Images Through Time; The Art of Ballooning -- Patterns in the Sky (with Silk Painters International) and Children of War, Voices for Peace: Japanese and American Perspectives.
- Broke non-Fiesta onsite daily attendance records three times in three months, starting with March's Community Open House and culminating in the current record of 805 visitors during May's "Everything's UP at the Balloon Museum" event.
- Garnered strong media coverage of special display commemorating the 30th Anniversary of the first successful trans-Atlantic balloon flight by Albuquerque's Double Eagle



### Public Library:

- Visits increased to 2,498,926.



- Circulation increased to 4,862,599.
- Inaugurated new outdoor performance space at the Taylor Ranch Library, with events attracting crowds of over 200.
- Created a teen area at the Cherry Hills Library.
- Named the Wyoming Library in honor of Tony Hillerman in December 2008.
- Attendance at youth programs reached 76,671, an 18.9% increase.
- Sixteen Dia de los Niños programs were held in April 2009, with an attendance of 720.
- Added 27 public access computers, bringing the total to 258.
- Hosted 566,736 public computer sessions, a 16% increase.
- Installed new public access computer management system in August 2008.
- Expanded holds service to include DVD's and music CD's.
- Hosted the Digital Bookmobile in January 2009. Circulation of downloadable books and videos increased to 28,462 – a 116.4% increase.
- Plans underway for interior renovation projects at six libraries: Westgate, Lomas-Tramway, Special Collections, Erna Fergusson, Juan Tabo and Taylor Ranch.

### Biological Park:

- Set all time record for attendance with 1.2 million visitors to the BioPark.
- Birth of 3 endangered snow leopards, 1 female orangutan, 1 tree kangaroo and 2 pygmy slow loris.
- Hatching of helmeted curassow, first hatching in the United States in 9 years.
- Acquisition and subsequent hatching of only population of Socorro doves in United States.
- Cuttlefish and poison dart frog exhibits opened.
- Multi-station fitness trail opened at Tingley Beach.
- Diverted over 250 tons of animal waste from landfill to compost facility.

## PRIORITY OBJECTIVES

**HUMAN & FAMILY DEVELOPMENT** - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 1. Using 2009 go bond funds, increase the library's digital book collection by 5% from 3,100 digital books in fy/09 to 3,255 digital books by the end of fy/10. Report results in the performance plan.

## CULTURAL SERVICES

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**ENVIRONMENTAL PROTECTION and ENHANCEMENT.** PROTECT AND ENHANCE ALBUQUERQUE'S NATURAL ENVIRONMENTS - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 3. Open Refugium Phase II for holding and rearing of Marine species and native aquatic species for the purposes of education, conservation and research by spring of 2010. Submit a report to the Mayor and City Council by the end of third quarter, FY/10.
- OBJECTIVE 4. Develop and produce a 5-7 minute coral reef conservation special effects movie to be shown in the Albuquerque Aquarium Theater by winter of 2010. Submit a report to the Mayor and City Council by the end of third quarter, FY/10.
- OBJECTIVE 5. Apply for reaccreditation by Association of Zoos and Aquariums in March 2010 and prepare for Accreditation inspection. Accreditation will be reviewed and submitted by AZA in Sept. 2010. Submit a report to the Mayor and City Council by the end of third quarter, FY/10.
- OBJECTIVE 6. Create and construct environmentally sound garden to display roses suitable for New Mexico climate. This garden will include education/conservation learning area, which will feature the Guadalajara Sister City sculpture by local artist Francisco "Sonny" Rivera. Open in fall 2009. Submit a report to the Mayor and City Council by the end of second quarter, FY/10.

**COMMUNITY AND CULTURAL ENGAGEMENT GOAL:** RESIDENTS ARE FULLY AND EFFECTIVELY ENGAGED IN THE LIFE AND DECISIONS OF THE COMMUNITY TO: PROMOTE AND ENHANCE OUR PRIDE, CULTURAL VALUES AND RESOURCES; AND, ENSURE THAT ALBUQUERQUE'S COMMUNITY INSTITUTIONS ARE EFFECTIVE, ACCOUNTABLE AND RESPONSIVE.

- OBJECTIVE 1. Using existing resources, increase the attendance at the Old Town Founder's Day Fiestas by 10%. Report results in the FY/11 Performance Plan.

# ECONOMIC DEVELOPMENT



The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the office of economic development, the film office and the office of international trade.

## Mission

Develop a more diversified and vital economy by the expansion and retention of businesses, develop appropriate industry clusters, recruit appropriate industries, assist start-ups of new businesses, and promote the film industry. Support international trade efforts and increase international business opportunities for Albuquerque companies to increase export of goods and services, create awareness of international trade as a vehicle for market growth, market Albuquerque companies abroad and gain recognition for Albuquerque as an international business destination.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	722	971	971	702	741	39
Operating	825	702	752	582	598	16
Capital	0	0	0	0	0	0
Grants	0	0	0	0	0	0
Transfers	1,592	1,508	1,508	1,508	1,440	(68)
<b>TOTAL</b>	<b>3,139</b>	<b>3,181</b>	<b>3,231</b>	<b>2,792</b>	<b>2,779</b>	<b>(13)</b>
TOTAL FULL TIME POSITIONS	11	11	11	11	8	(3)

## BUDGET HIGHLIGHTS

The FY/10 approved budget for the Economic Development Department decreased by 13% from the FY/09 original budget level of \$3.2 million. The FY/10 budget is \$2.8 million.

The FY/10 approved budget reduces one time funding of \$50 thousand for a film festival and \$59 thousand for economic incentive contracts. As part of the overall General Fund cost saving measures, one vacant planner in the economic development program, one international trade specialist, and one international trade manager in the international trade program are deleted for a total of \$237 thousand.

The transfer to the Parking Fund as an economic incentive subsidy was decreased by \$70 thousand. The transfer to the Parking Fund is budgeted at \$1.4 million for FY/10 or 52% of the total proposed budget.



# ECONOMIC DEVELOPMENT

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 6: ECONOMIC VITALITY</b>						
<b><u>GENERAL FUND 110</u></b>						
Economic Development	1,266	1,431	1,481	1,166	1,269	103
International Trade	283	245	245	121	75	(46)
Trfr to Fund - 641 Parking Econ Incentives	1,590	1,505	1,505	1,505	1,435	(70)
<b>Total General Fund - 110</b>	<b>3,139</b>	<b>3,181</b>	<b>3,231</b>	<b>2,792</b>	<b>2,779</b>	<b>(13)</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Economic Development Operating Grants	0	0	0	0	0	0
<b>Total Operating Grants Fund - 265</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - GOAL 6</b>	<b>3,139</b>	<b>3,181</b>	<b>3,231</b>	<b>2,792</b>	<b>2,779</b>	<b>(13)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>3,139</b>	<b>3,181</b>	<b>3,231</b>	<b>2,792</b>	<b>2,779</b>	<b>(13)</b>

## PRIOR YEAR ACCOMPLISHMENTS

- Hosted two Chinese delegations interested in investing in Albuquerque's renewable energy technology, bio technology, and aviation.
- Thirteen (13) local companies developed international business prospects as result of inbound and outbound missions
- Developed strategic business plan in conjunction with Albuquerque Hispano Chamber of Commerce and International Business Accelerator.
- Completed outbound trade missions with Mayor to Spain to meet with 20 industrial leaders in renewable energy.
- Participated in collaboration of direct flight service between Albuquerque and Chihuahua, Mexico.
- Finalized Sister Cities Agreement with Rehovot, Israel; planned and coordinated Mayor's outbound missions to Jerusalem, Tel Aviv and Rehovot, Israel.
- Schott Solar- first LEDA (Local Economic Development Act) project initiated in Albuquerque.
- Sponsored and participated in Small Business Administration's Emerging 200 Program. Only 10 cities were selected nationally and Albuquerque had the highest completion percentage of all participating cities.
- Participated in the Arts & Culture Economic Development Initiative.
- Sponsored and participated in the NM Optics Technology Days Conference in August 2008.
- City of Albuquerque and the department were featured in Delta Sky Magazine's August 2008 issue.



## ECONOMIC DEVELOPMENT

- City honored for its partnership role in Sandia Science and Technology Park (SSTP) at 10th Anniversary. The SSTP was awarded The 2008 Outstanding Research / Science Park nationally.
- Albuquerque was selected to host 2010 Sister Cities International Conference. EDD collaborated with ACVB in initial planning.
- Staff led presentation on Local Economic Development Act to NM Infrastructure Conference of local & state officials.
- Worked with various entities to increase international air service from the Albuquerque Sunport.
- Supported IRB applications for EMCORE, Schott Solar, General Mills, Hotel Park Central, and La Vida Llena
- Participated in the 2008 NM Energy Investment Initiative



generated 112 million dollars in six months; over 400 million in direct spending from the film industry to date.

- Job Fair hosted by City of Albuquerque and KOAT Employment Solutions resulted in retention/expansion program for existing businesses resulted in more than 350 additional employees and \$3.2 million in new payroll
- Sony Imageworks, the largest visual effects company in the world, established a branch in downtown Albuquerque.
- ABQ Studios added two more studios
- NBC Universal prop/wardrobe/drapery shop
- Direct spending from the film industry in Albuquerque

### PRIORITY OBJECTIVES

**ECONOMIC VITALITY GOAL:** ACHIEVE A VITAL, DIVERSE, AND SUSTAINABLE ECONOMY IN WHICH BUSINESSES AND RESIDENTS HAVE OPPORTUNITIES FOR SUCCESS.

- **OBJECTIVE 2.** Using existing resources, host a New Mexico Film and Music Summit in the first quarter of FY/10 to promote more local music participation in film production processes. Submit a report to the Mayor and City Council by the end of the second quarter, FY/10.
- **OBJECTIVE 3.** Using existing resources, host a Digital Media Summit to highlight how the advanced computer and technology capacity of Sandia National Laboratories and the University of New Mexico can be used to recruit more film post-production business to Albuquerque. Host the summit and submit a report to the Mayor and City Council by the end of the second quarter, FY/10.
- **OBJECTIVE 4.** In cooperation with community partners, research potential strategies and incentives to grow research and development, and science and technology parks and related employment. Complete the research and submit a report to the Mayor and City Council by the end of the fourth quarter, FY/10.
- **OBJECTIVE 5.** With existing resources, create by the end of the fourth quarter of FY/10, a targeted marketing campaign to renewable energy companies seeking to relocate or expand to the southwest United States. Submit a report to the Mayor and City Council by the end of the fourth quarter, FY/10.

# ENVIRONMENTAL HEALTH



The Environmental Health Department protects the environment and the health and safety of Albuquerque area citizens through regional air and groundwater monitoring, landfill characterization and remediation, offering safe disposal options for household hazardous waste, and ensuring that city-owned fueling facilities comply with environmental regulations. The department is the health authority for the City of Albuquerque and takes a leadership role in improving the health and well being of the citizens of Albuquerque. These efforts prevent disease and disability through consumer protection programs, such as restaurant inspection, and through a county-wide program to prevent diseases transmitted by insects and rodents. The department also promotes public health by fostering partnerships with citizens, community groups and businesses.

To accomplish its mission, the department conducts activities in public information, planning, plan review, standards and regulation review and development, enforcement, inspection, surveillance, analyses, response to complaints, investigation and environmental remediation.

## MISSION

To serve the citizens of Albuquerque and Bernalillo County through programs designed to prevent disease, promote health and protect the environment.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	4,858	5,028	5,028	4,780	5,014	234
Operating	2,012	1,513	1,845	1,803	1,566	(237)
Capital	76	183	183	228	0	(228)
Transfers	365	459	459	479	505	26
Grants	2,348	2,432	2,432	2,432	1,969	(463)
<b>TOTAL</b>	<b>9,659</b>	<b>9,615</b>	<b>9,947</b>	<b>9,722</b>	<b>9,054</b>	<b>(668)</b>
TOTAL FULL TIME POSITIONS	96	88	88	88	87	(1)

## **BUDGET HIGHLIGHTS**

The FY/10 approved General Fund budget for Environmental Health is \$4.1 million, an increase of \$119 thousand or 3% from the FY/09 original budget. The increase is partially due to an increase in the household hazardous waste recycling contract as well as COLA adjustments. The department did not add any positions during the year. An environmental urban manager is deleted from the vector borne & zoonotic disease program. The total FY/10 position count for the General Fund is 31.

## AIR QUALITY FUND

The department's FY/10 approved budget for the Air Quality Fund is \$3 million, a decrease of \$217 thousand or 6.7% from the FY/09 original budget. The fund did not add any midyear positions, but is approved to transfer an unfunded grant position from the Operating Grants Fund to the Air Quality Fund. With the addition of this PC support specialist, the position count increases to 32 for this fund.

### OPERATING PERMITS

The FY/10 approved budget for Air Quality's operating permits program is \$1.6 million.

### VEHICLE POLLUTION

The FY/10 approved budget for the vehicle pollution Management program is \$1.3 million.



# ENVIRONMENTAL HEALTH

## Operating Grants

Operating Grants in the department total \$1.9 million. These are the air pollution control grant and a state grant of \$10 thousand for arbovirus disease (mosquito) surveillance in the Albuquerque and Bernalillo County area. There are 24 positions funded by operating grants.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 1: HUMAN AND FAMILY DEVELOPMENT:</b>						
<u>GENERAL FUND - 110</u>						
Consumer Health Protection	1,085	1,100	1,100	1,103	1,162	59
Total General Fund - 110	1,085	1,100	1,100	1,103	1,162	59
<b>TOTAL - GOAL 1</b>	<b><u>1,085</u></b>	<b><u>1,100</u></b>	<b><u>1,100</u></b>	<b><u>1,103</u></b>	<b><u>1,162</u></b>	<b><u>59</u></b>
<b>GOAL 2: PUBLIC SAFETY</b>						
<u>GENERAL FUND - 110</u>						
Vector Borne & Zoonotic Disease	425	380	380	341	452	111
Total General Fund - 110	425	380	380	341	452	111
<b>TOTAL - GOAL 2</b>	<b><u>425</u></b>	<b><u>380</u></b>	<b><u>380</u></b>	<b><u>341</u></b>	<b><u>452</u></b>	<b><u>111</u></b>
<b>GOAL 5: ENVIRONMENTAL PROTECTION &amp; ENHANCEMENT</b>						
<u>GENERAL FUND - 110</u>						
Environmental Services	1,410	1,323	1,323	1,423	1,481	58
Strategic Support	1,428	1,163	1,218	966	990	24
Total General Fund - 110	2,838	2,486	2,541	2,389	2,471	82
<u>AIR QUALITY FUND - 242</u>						
Operating Permits - 242	1,568	1,655	1,885	1,790	1,594	(196)
Vehicle Pollution Management - 242	1,265	1,413	1,460	1,518	1,272	(246)
Trfr from Fund 242 to Fund 110	130	149	149	149	134	(15)
Total Air Quality Fund - 242	2,963	3,217	3,494	3,457	3,000	(457)
<u>OPERATING GRANTS FUND - 265</u>						
Total Operating Grants Fund - 265	2,348	2,432	2,432	2,432	1,969	(463)
<b>TOTAL - GOAL 5</b>	<b><u>8,149</u></b>	<b><u>8,135</u></b>	<b><u>8,467</u></b>	<b><u>8,278</u></b>	<b><u>7,440</u></b>	<b><u>(838)</u></b>
<b>TOTAL APPROPRIATIONS</b>	<b><u>9,659</u></b>	<b><u>9,615</u></b>	<b><u>9,947</u></b>	<b><u>9,722</u></b>	<b><u>9,054</u></b>	<b><u>(668)</u></b>

# ENVIRONMENTAL HEALTH

## REVENUE

General Fund revenues are increased for FY/10 when compared with FY/09. This is due to anticipated increases in restaurant inspection fees. Air Quality Fund revenues are budgeted to decrease slightly from \$2.8 million in FY/09 to \$2.7 million in FY/10.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Restaurant Inspection	601	730	600	1,152	552
Food Processing Inspection	163	0	163	0	(163)
Swimming Pool Inspection	118	124	124	124	0
Body Art Ordinance	13	11	13	11	(2)
CPO Training Permit	8	10	8	9	1
Air Quality Penalties	172	150	150	150	0
County Shared Operations	165	165	165	165	0
Station Permit Fees - 242	28	25	25	25	0
Inspector Certification -242	11	10	10	10	0
Certified Paper - 242	1,250	1,250	1,250	1,250	0
Asbestos Notification - 242	129	95	95	95	0
Dust Permits -242	312	425	425	325	(100)
Title V Operator Permit Fees - 242	908	970	970	940	(30)
Transfer fr refuse disposal Fd-651	442	445	445	459	14
Transfer fr refuse disposal Fd-653	58	159	228	215	(13)

## PRIOR YEAR ACCOMPLISHMENTS

- The department structured the ALBUQUERQUE GREEN Sustainability website under the eight primary green goals set forth by Mayor Chavez: sustainable water, green buildings, energy & emissions, forestry and agriculture, transportation, recycling and waste reduction, leadership-education-outreach, and land use.
- The department's IT division coordinated the development and implementation of an energy usage reporting package, as well as, a low cost/no cost reporting website. The effort included the Department of Municipal Development Energy Management Division, PNM, British Petroleum, and the Information Systems Division. The project gathered data in a format that allows the City to report energy consumption by building.
- The air quality division (AQD) completed the City of Albuquerque government greenhouse gas emission inventory report. The report provides greenhouse gas emission inventory information which will assist the City's administration in identifying opportunities to reduce greenhouse gas emissions in city government facilities. The emission inventory report establishes a greenhouse gas emissions baseline.



- AQD secured \$500 thousand of Clean Air Act funding to implement a comprehensive hazardous air pollutant ambient air monitoring and community health risk assessment project.
- Through a competitive US Environmental Protection Agency grant process, the department retrofitted 35 refuse collection trucks with high-end catalytic exhaust mufflers.
- The consumer health protection division proposed to amend Albuquerque's Food Sanitation Ordinance which would result in a letter grade of A, B, or C. The proposed legislative change includes adoption of the FDA 2005 Food Code, which will align Albuquerque's food safety program with uniform national safety standards.

# ENVIRONMENTAL HEALTH

- The City of Albuquerque received national recognition from the Center for Disease Control, for its positive *Cryptosporidium* outbreak response. As an outcome of the outbreak investigation, educational diarrheal posters, both in English and Spanish were created and distributed throughout the City and State.



- In order to maintain the highest standards of excellence in Albuquerque's hospitality industry, the department held Albuquerque's first Bed Bug Conference on March 11, 2009.
- The 13th Annual New Mexico Environmental Health Conference (NMEHC) was held in Albuquerque in October 2008. The interagency, environmental educational conference provided cutting edge information surrounding air quality and sustainability, food safety, community health, and waste water management to regulators, industry, educators, and local citizens.
- The vector-borne & zoonotic disease division oversaw the design review and revision of the proposed new lab building to be constructed at the Montessa Park facility. The review was oriented towards improving overall operating efficiency of the building in the spirit of reducing carbon footprint and environmental impact.



- The Environmental Health Department and UNM continued collaboration on the Urban Wildlife Survey. This is an ongoing project designed to provide a baseline of plant and animal wildlife in the Greater Albuquerque Urban Environment.
- The vehicle pollution management division recently submitted a grant application for the CARE or Community Action for a Renewed Environment program with the ultimate goal of establishing a low-income repair assistance program to help residents with limited income effectively repair vehicles which fail the vehicle emissions test.
- The environmental services division continued its city wide monitoring of groundwater, dedicating particular technical staff time and focus on the large aviation fuel spill at Kirtland Air Force Base.

## PRIORITY OBJECTIVES

**HUMAN AND FAMILY DEVELOPMENT GOAL:** PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 7.** Implement the new ABC food inspection program, using existing resources and additional revenues developed through the program. Implementation will include training for health inspection staff & food establishment owner/operators and hiring of additional health inspectors, as revenues permit. Submit a report to the Mayor and City Council by the end of FY/10. Report results annually in the Performance Plan.

# FAMILY AND COMMUNITY SERVICES

The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, particularly for low and moderate-income individuals and families.

The services offered by the Department directly or by contract with nonprofit providers include: social services, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within program strategies to allow for performance measures and to align specifically to City Goals and Desired Community Conditions.

## MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	16,595	18,269	18,269	17,444	17,881	437
Operating	22,203	22,638	23,575	22,981	21,820	(1,161)
Capital	235	0	0	50	0	(50)
Transfers	2,548	2,159	2,159	2,193	1,896	(297)
Grants	48,674	52,658	52,658	52,658	51,040	(1,618)
<b>TOTAL</b>	<b>90,255</b>	<b>95,724</b>	<b>96,661</b>	<b>95,326</b>	<b>92,637</b>	<b>(2,689)</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>444</b>	<b>415</b>	<b>415</b>	<b>416</b>	<b>403</b>	<b>(13)</b>

## BUDGET HIGHLIGHTS

The approved FY/10 General Fund budget is reduced by \$1.4 million over the original FY/09 budget. The total General Fund approved budget is \$37.2 million.

To fund the third and final phase of the Albuquerque Minimum Wage Ordinance, \$131 thousand is budgeted. This funding is needed for the temporary employees that work at the community centers and at school playgrounds for after school activities. During the summer, enrollment at the community centers and playgrounds increases, this in turn increases the number of temporary employees required during the summer months.

During FY/09 a portion of the human rights division was transferred to the Legal Department. This move included one human rights investigator with an operating budget of \$95 thousand. Of the remaining four positions two were transferred to the Housing Authority Fund 805 and two were vacant and held vacant to help with cost saving measures implemented by the department which totaled \$282 thousand.

The department reclassified two part-time accountant II positions into one full-time accountant II increasing the FTE count by one. As a result of a classification review by Human Resources in the Housing Authority Fund, four tenant services specialists were created intra-year.

Council decisions for FY/10 include one time funding of \$300 thousand for a domestic violence shelter. Substance abuse vouchers are also funded as one time for an additional \$100 thousand. This brings the total budget for substance abuse vouchers to \$2.3 million. Council also added \$250 thousand for the Roadrunner Food Bank of New Mexico to help with the increased demand. To fund this, Council decreased funding in Environmental Health by \$170 thousand, decreased a contract in the offer health and social services program of \$50 thousand and utilized fund balance of \$30 thousand.

The FY/10 revenue allocation for the Public Safety Quarter Cent Tax for the department decreased by \$400 thousand. The allocation for FY/10 is \$9.4 million. Despite this decrease in revenue the department still needs \$9.7 million to continue on-going programs in health and social services, mental health services, emergency shelter services, prevent and reduce youth gangs, substance abuse, and partner with public education. The General Fund is helping to support the department's public safety initiatives. One time funding in FY/09 of \$2 million from accumulated fund balance is removed as follows: \$874 thousand for partner with public education, \$420 thousand for mental health, \$300 thousand emergency shelter and \$486 thousand for substance abuse. Of the \$2 million one time funding, \$1.2 million is reinstated in the General Fund in the

## FAMILY AND COMMUNITY SERVICES

following programs: \$794 thousand partner with public education, and \$486 thousand substance abuse. In all, the department continues to preserve its social service contracts with minimal loss in funding to providers.

With the federal stimulus packages given to the Albuquerque Public Schools (APS), the City was able to reduce funding for social service contracts in partner with public education and prevent and reduce youth gangs programs by \$500 thousand. APS will provide funding for these contracts with their stimulus package. The City also received a stimulus package of \$1.8 million that will be used for the homeless and to prevent homelessness. This funding will be appropriated at a later date.

To help fund CIP coming-on-line the department reduced funding in substance abuse by \$101 thousand and funded Thomas Bell Gymnasium which is expected to open by July 1, 2009. One general services worker was added for \$39 thousand as well as an operating budget of \$62 thousand.



The department has 14 vacant FTE positions that have been approved for deletion to help with cost saving measures in the General Fund for a total of \$708 thousand. Three of these positions are from early childhood education, three from plan & coordinate, four from community recreation, two from offer health and social services, and two from partner with public education.

Funding for the Apartments Operating Fund 671 has decreased by \$31 thousand in the FY/10 approved budget from the FY/09 original budget amount of \$3.4 million. Contractual services and the transfer to debt service decreased. During FY/09, the Apartments Debt Service Fund 675 issued series 2008B bonds for the purpose of refunding all of the City's outstanding Affordable Housing Projects Refunding Revenue Bonds, series 2000 which had a variable rate. The new series 2008B is a fixed rate. The budgeted debt service payment for FY/10 is \$1 million.

had a variable rate. The new series 2008B is a fixed rate. The budgeted debt service payment for FY/10 is \$1 million.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY BY GOAL:</b>						
<b>GOAL 1: HUMAN AND FAMILY DEVELOPMENT:</b>						
<b>GENERAL FUND - 110</b>						
Community Recreation	7,726	7,976	8,009	7,970	8,181	211
Develop Affordable Housing	205	74	74	74	216	142
Early Childhood Education	5,015	5,574	5,574	5,361	5,481	120
Emergency Shelter Services	864	927	1,037	1,033	1,032	(1)
Health and Social Services	3,578	3,405	3,628	3,652	3,529	(123)
Mental Health Services	2,904	3,407	3,754	3,730	3,263	(467)
Partner with Public Education	5,665	6,082	6,182	5,894	5,580	(314)
Plan and Coordinate	2,216	2,418	2,432	2,310	1,907	(403)
Supportive Services to Homeless	271	231	231	231	231	0
Transitional Housing	163	163	163	163	163	0
<b>Total General Fund - 110</b>	<b>28,607</b>	<b>30,257</b>	<b>31,084</b>	<b>30,418</b>	<b>29,583</b>	<b>(835)</b>
<b>COMMUNITY DEVELOPMENT FUND - 205</b>						
Develop Affordable Housing	1,540	2,358	2,358	2,358	1,935	(423)
Health and Social Services	672	304	304	304	506	202
Plan and Coordinate	885	800	800	800	852	52
Provide Early Childhood Education	9	0	0	0	0	0
Provide Emergency Services	229	31	31	31	0	(31)
Provide Mental Health Services	0	0	0	0	0	0
Provide Community Recreation	300	0	0	0	0	0
Trfr from 205 to Fund 110	81	86	86	86	86	0
<b>Total Community Dev. Fund - 205</b>	<b>3,716</b>	<b>3,579</b>	<b>3,579</b>	<b>3,579</b>	<b>3,379</b>	<b>(200)</b>

## FAMILY AND COMMUNITY SERVICES

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Community Recreation	1,211	1,554	1,554	1,554	1,687	133
Develop Affordable Housing	1,417	1,885	1,885	1,885	1,817	(68)
Early Childhood Education	3,917	4,409	4,409	4,409	4,710	301
Supportive Services to the Homeless	2,210	2,442	2,442	2,442	2,442	0
Emergency Shelter Services	364	366	366	366	365	(1)
Health and Social Services	30	30	30	30	30	0
Partner with Public Education	175	54	54	54	54	0
Train Lower Income Persons	25	0	0	0	0	0
Plan and Coordinate	955	950	950	950	969	19
Supportive Services to the Elderly	1,950	2,557	2,557	2,557	2,280	(277)
Area Plan Grant	5,358	5,290	5,117	5,117	5,802	685
Trfr to DSA & Allocation to Pgms	<u>(5,358)</u>	<u>(5,290)</u>	<u>(5,117)</u>	<u>(5,117)</u>	<u>(5,802)</u>	<u>(685)</u>
Total Operating Grants Fund - 265	12,254	14,247	14,247	14,247	14,354	107
<b><u>APARTMENTS FUND - 671</u></b>						
Housing Operations	2,412	2,330	2,330	2,330	2,324	(6)
Trfr from Fund 671 to Fund 240	52	40	40	40	40	0
Trfr from Fund 671 to Fund 675	<u>934</u>	<u>1,027</u>	<u>1,027</u>	<u>1,027</u>	<u>1,002</u>	<u>(25)</u>
Total Apartments Fund - 671	3,398	3,397	3,397	3,397	3,366	(31)
<b><u>APARTMENTS DEBT SERVICE FUND - 675</u></b>						
Total Debt Service	906	1,027	1,027	1,027	1,002	(25)
<b><u>HOUSING AUTHORITY FUND - 805</u></b>						
Total Develop Affordable Housing - 805	28,836	31,600	31,600	31,600	31,000	(600)
<b>TOTAL - GOAL 1</b>	<b><u>77,717</u></b>	<b><u>84,107</u></b>	<b><u>84,934</u></b>	<b><u>84,268</u></b>	<b><u>82,684</u></b>	<b><u>(1,584)</u></b>
<b>GOAL 2: PUBLIC SAFETY</b>						
<b><u>GENERAL FUND - 110</u></b>						
Prevent Neighborhood Deterioration	199	92	92	92	0	(92)
Reduce Youth Gangs	1,312	1,339	1,339	1,339	1,239	(100)
Substance Abuse	<u>6,559</u>	<u>6,954</u>	<u>7,064</u>	<u>6,395</u>	<u>6,407</u>	<u>12</u>
Total General Fund - 110	8,070	8,385	8,495	7,826	7,646	(180)
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Neighborhood Crime Reduction	449	0	0	0	0	0
Substance Abuse	<u>74</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Operating Grants Fund - 265	523	0	0	0	0	0
<b>TOTAL - GOAL 2</b>	<b><u>8,593</u></b>	<b><u>8,385</u></b>	<b><u>8,495</u></b>	<b><u>7,826</u></b>	<b><u>7,646</u></b>	<b><u>(180)</u></b>
<b>GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
TRFR to Capital Acquisition Fund 305	600	0	0	0	0	0
<b><u>COMMUNITY DEVELOPMENT FUND - 205</u></b>						
Prevent Neighborhood Deterioration - 205	2,610	1,709	1,709	1,709	1,249	(460)
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Prevent Neighborhood Deterioration - 265	712	1,500	1,500	1,500	1,035	(465)

## FAMILY AND COMMUNITY SERVICES

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
TOTAL - GOAL 4	<u>3,922</u>	<u>3,209</u>	<u>3,209</u>	<u>3,209</u>	<u>2,284</u>	<u>(925)</u>
GOAL 6: ECONOMIC VITALITY						
<u>COMMUNITY DEVELOPMENT FUND - 205</u>						
Total Neighborhood Econ Develop - 205	23	23	23	23	23	0
TOTAL - GOAL 6	<u>23</u>	<u>23</u>	<u>23</u>	<u>23</u>	<u>23</u>	<u>0</u>
TOTAL APPROPRIATIONS	<u>90,255</u>	<u>95,724</u>	<u>96,661</u>	<u>95,326</u>	<u>92,637</u>	<u>(2,689)</u>

### REVENUE

The FY/10 General Fund and the Apartments Operating Fund revenues are relatively flat over the FY/09 original budget.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Child Care Services	843	800	750	800	50
Community Centers	50	50	48	50	2
Latch Key Program	649	700	810	700	(110)
Therapeutics Program	47	50	50	50	0
Multi-Service Center Rental	271	315	278	278	0
Misc Grants	40	0	38	38	0
Miscellaneous	62	0	0	0	0
County Shared Operations	40	40	25	25	0
Housing Services - 671	3,514	3,431	3,431	3,460	29

### PRIOR YEAR ACCOMPLISHMENTS

- Completed construction of the Thomas Bell Community Center 8300-square-foot gymnasium addition which includes new restrooms and showers. This is a green-built addition featuring solar panels to heat water, recycled shower water used for low-flow fixtures, and recycled material used in the gym floor. The addition is anticipated to be LEED Gold certified in the fall of 2009.
- Completed construction of the WESST Enterprise Center, a 37,000-square-foot small business incubator which will house 18 to 20 businesses when fully occupied. The center is currently housing 5 businesses including a biotech company and a hair and skin products manufacturer/distributor.
- Launched the City's second Community Assertive Treatment team with St. Martin's Hospitality Center as the contractor to serve persons with severe mental illness and co-occurring substance abuse disorders whose needs have not been met by more traditional service delivery approaches.
- Expanded Pre-K program to serve 80 additional children, 40 at Governor Bent Elementary School and 40 at La Luz Elementary School. Opened the infant room for Early Head Start at the Trumbull Center to serve an additional 8 infants.
- Expanded the Elementary and Middle School Initiative program to Charter Schools.
- In partnership with for-profit and nonprofit housing developers, began construction on 2 mixed-income rental projects consisting of 138 units, 116 of which are affordable to families at or below 60 percent of median income, and 22 are market rate. The City funded a portion of the construction of the projects utilizing Workforce Housing and Housing & Neighborhood Economic Development funds.

# FAMILY AND COMMUNITY SERVICES

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<i>PRIORITY OBJECTIVES</i>
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**HUMAN AND FAMILY DEVELOPMENT GOAL:** PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- OBJECTIVE 9. Contingent on funds to be appropriated in the FY/10 General Fund Budget, execute a contract with the Roadrunner Food Bank for operational support. Provide a report to the Mayor and City Council by the end of the first quarter of FY/10. The report shall include the status of the contract, how the City funds will be used and how services will be improved or expanded. (DFCS, Offer Health and Social Services)

# FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Department provides internal services including accounting, information technology, purchasing, office services, risk management, cash management and investment and citywide fleet services. The department also provides tourism management services, city-wide call center services and the administrative hearing office.

## Mission

The Finance and Administrative Services Department seeks to provide timely, accurate and relevant financial information to departments, provide innovative business solutions and protect city resources.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	19,630	21,405	21,405	19,030	21,366	2,336
Operating	51,038	54,058	54,655	54,175	52,750	(1,425)
Capital	1,982	818	907	1,047	1,700	653
Transfers	9,826	12,923	12,923	12,974	9,023	(3,951)
<b>TOTAL</b>	<b>82,476</b>	<b>89,204</b>	<b>89,890</b>	<b>87,226</b>	<b>84,839</b>	<b>(2,387)</b>
TOTAL FULL-TIME POSITIONS	343	304	304	311	300	(11)

## BUDGET HIGHLIGHTS

### General Fund

The approved FY/10 General Fund appropriation of \$22 million is \$322 thousand above the FY/09 original budget level.

During FY/09, DFAS added one position in information services and eight positions in citizen services. Also, one full-time position in citizen services was converted to a permanent part-time position. Nine General Fund positions are transferred from other departments in FY/10. One position from the Cultural Services Department will move to information services and the Administrative Hearing Office will move from the Legal Department to DFAS. Eight positions are included in the transfer. This division originally had 11 positions but three are deleted as part of overall General Fund savings measures. An additional 15 vacant positions are deleted in the department. They are as follows: six positions in ISD, five positions in purchasing, three positions in treasury and one position in tourism.

The appropriation for property tax administration fees is increased by \$265 thousand due to the increase in property tax revenue. Accounting's operating costs are increased by \$157 thousand primarily because of one time State Auditor fees. The contract for the management of the Convention Center is decreased by \$60 thousand. One time appropriations totaling \$464 thousand were deleted for FY/10.

### Lodgers' Tax Fund

There is no increase in the approved FY/10 budget for Lodgers' Tax revenue over the estimated actual revenue in FY/09. Fifty percent of the revenue is identified for promotions and 50% is identified for debt service in FY/10.

### Hospitality Fee Fund

The Hospitality Fee Fund also reflects no increase in revenue. As in the Lodgers' Tax Fund, revenue is split 50/50 between promotions and debt service/capital.

### Risk Management Fund

The Risk Management Fund decreases by .2% from the original FY/09 level to \$31.8 million. There is \$63 thousand included in personnel costs for COLA for permanent employees. One hundred thirty-six thousand is approved to be a recurring cost for the Driver Training Initiative program. A one time capital request of \$18 thousand was deleted.

### Supplies Inventory Management Fund

The approved budget for the Supplies Inventory Management Fund is increased by \$104 thousand dollars from the FY/09 original budget level. Personnel costs include \$14 thousand for COLA. Transfers for internal services increase by nine thousand dollars and IDOH increases by \$135 thousand for FY/10.

### Fleet Management Fund

There is an overall decrease for the Fleet Management Fund of \$1.3 million below the FY/09 original budget. The FY/10 approved budget is \$12.9 million. For permanent employees, \$80 thousand is included in personnel costs for COLA. Anticipated FY/10 fuel costs decrease operating expenses by \$1.1 million. During FY/09, the division traded two vacant

# FINANCE AND ADMINISTRATIVE SERVICES

positions to create an assistant fleet manager. In FY/10, five vacant positions will be traded for contractual dollars for outside vehicle maintenance. This transfers \$239 thousand from personnel to operating expense. Internal transfers including IDOH, decrease by a net of \$130 thousand.

### Communications Management Fund

The Communications Management Fund will remain at a budget level of \$2.2 million for FY/10. Forty-one thousand dollars are included in personnel costs for COLA for permanent employees. Transfers for the telephone, fleet, risk and IDOH assessments decrease by \$32 thousand.

### City/County Projects Fund

The City/County Projects Fund will transfer \$145 thousand from fund balance to the General Fund. Bernalillo County has given the City notice that they anticipate no longer utilizing the computer room and is on a month-to-month contract. This fund is anticipated to be closed at the end of FY/10.

### Vehicle/Equipment Replacement Fund

The transfer from General Fund to fund 730 for FY/10 is \$500 thousand for vehicles. There is no appropriation for equipment replacement in FY/10. The appropriation of \$1.7 million will be adjusted to match the General Fund allocation.

### Operating Grants Fund

There is a \$54 thousand appropriation for an agreement with the State of New Mexico to promote economic development and revitalization.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<u>GENERAL FUND 110</u>						
Administrative Hearing Office	0	0	0	0	969	969
<b>TOTAL - GOAL 2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>969</b>	<b>969</b>
<b>GOAL 6: ECONOMIC VITALITY</b>						
<u>GENERAL FUND 110</u>						
Tourism/Convention Center	1,925	1,744	1,744	1,676	1,558	(118)
<u>LODGER'S TAX FUND - 220</u>						
Lodger's Promotion - 220	6,195	5,580	5,580	5,580	5,324	(256)
Trfr from Fund 220 to Fund 110	144	145	145	145	0	(145)
Trfr from Fund 220 to Fund 405	6,346	5,725	5,725	5,725	5,324	(401)
<b>Total Lodger's Tax Fund - 220</b>	<b>12,685</b>	<b>11,450</b>	<b>11,450</b>	<b>11,450</b>	<b>10,648</b>	<b>(802)</b>
<u>HOSPITALITY FEE FUND - 221</u>						
Lodger's Promotion - 221	1,275	1,145	1,145	1,145	1,071	(74)
Trfr from Fund 221 to Fund 405	841	841	841	841	841	0
Trfr from Fund 221 to Fund 305	434	304	304	304	230	(74)
<b>Total Hospitality Fee Fund - 221</b>	<b>2,550</b>	<b>2,290</b>	<b>2,290</b>	<b>2,290</b>	<b>2,142</b>	<b>(148)</b>
<b>TOTAL - GOAL 6</b>	<b>17,160</b>	<b>15,484</b>	<b>15,484</b>	<b>15,416</b>	<b>14,348</b>	<b>(1,068)</b>
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<u>GENERAL FUND - 110</u>						
Accounting	2,532	2,958	3,048	2,868	2,993	125
Citizen Services	3,315	3,656	3,661	3,735	4,080	345
Citywide Financial Support Services	643	755	755	755	1,020	265
Information Services	10,395	9,442	9,775	9,070	8,727	(343)

## FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Information Services - CIP	0	0	0	0	0	0
Purchasing and Office Services	1,097	1,238	1,238	1,045	1,025	(20)
Strategic Support	368	413	413	292	333	41
Treasury	1,347	1,497	1,497	1,274	1,320	46
<b>Total General Fund - 110</b>	<b>19,697</b>	<b>19,959</b>	<b>20,387</b>	<b>19,039</b>	<b>19,498</b>	<b>459</b>
<b><u>RISK MANAGEMENT FUND 705</u></b>						
Safety Office / Loss Prevention	1,249	1,742	1,742	1,753	1,725	(28)
Tort and Other Claims	16,641	18,435	18,435	18,271	18,403	132
Workers' Compensation Claims	8,330	10,903	10,903	10,867	10,894	27
Transfer from Fund 705 to Fund 110	757	793	793	793	777	(16)
<b>Total Risk Management Fund - 705</b>	<b>26,977</b>	<b>31,873</b>	<b>31,873</b>	<b>31,684</b>	<b>31,799</b>	<b>115</b>
<b><u>SUPPLIES INVENTORY MANAGEMENT FUND 715</u></b>						
Materials Management	715	814	814	704	783	79
Transfer from Fund 715 to Fund 110	208	225	225	225	360	135
<b>Total Supplies Inventory Management Fund - 715</b>	<b>923</b>	<b>1,039</b>	<b>1,039</b>	<b>929</b>	<b>1,143</b>	<b>214</b>
<b><u>FLEET MANAGEMENT FUND 725</u></b>						
Fleet Management	14,258	13,634	13,749	12,893	12,407	(486)
Transfer from Fund 725 to Fund 110	391	610	610	610	533	(77)
<b>Total Fleet Management Fund - 725</b>	<b>14,649</b>	<b>14,244</b>	<b>14,359</b>	<b>13,503</b>	<b>12,940</b>	<b>(563)</b>
<b><u>COMMUNICATIONS MANAGEMENT FUND 745</u></b>						
City Communications	1,144	1,934	2,077	1,984	1,957	(27)
Transfer from Fund 745 to Fund 110	181	283	283	283	286	3
<b>Total Communications Management Fund - 745</b>	<b>1,325</b>	<b>2,217</b>	<b>2,360</b>	<b>2,267</b>	<b>2,243</b>	<b>(24)</b>
<b><u>CITY/COUNTY PROJECTS FUND 285</u></b>						
City/County Projects	63	91	91	91	0	(91)
Transfer from Fund 285 to Fund 110	82	82	82	82	145	63
<b>Total City/County Projects Fund - 285</b>	<b>145</b>	<b>173</b>	<b>173</b>	<b>173</b>	<b>145</b>	<b>(28)</b>
<b><u>VEHICLE/COMPUTER PROJECT FUND 730</u></b>						
Vehicle/Computer	1,694	800	800	800	1,700	900
Transfer from Fund 730 to Fund 110	0	3,506	3,506	3,506	0	(3,506)
<b>Total Vehicle/Computer Projects - 730</b>	<b>1,694</b>	<b>4,306</b>	<b>4,306</b>	<b>4,306</b>	<b>1,700</b>	<b>(2,606)</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Total Operating Grants Fund - 265	50	54	54	54	54	0
<b>TOTAL - GOAL 8</b>	<b>65,460</b>	<b>73,865</b>	<b>74,551</b>	<b>71,955</b>	<b>69,522</b>	<b>(2,433)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>82,620</b>	<b>89,349</b>	<b>90,035</b>	<b>87,371</b>	<b>84,839</b>	<b>(2,532)</b>
Interdepartmental Adjustments	144	145	145	145	0	(145)
<b>NET APPROPRIATIONS</b>	<b>82,476</b>	<b>89,204</b>	<b>89,890</b>	<b>87,226</b>	<b>84,839</b>	<b>(2,387)</b>

# FINANCE AND ADMINISTRATIVE SERVICES

## REVENUE

There is no significant change in revenue for the General Fund for the department. Significant sources of revenue continue to be from business registrations and record search fees.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Facilities Concessions	32	0	0	0	0
Business Registration	1,258	1,325	1,325	1,325	0
Records Search Fees	435	450	300	325	25
Office Services	44	45	45	45	0
City County Projects Fund - 285	190	173	173	0	(173)
Lodgers' Tax - 220	11,503	11,450	10,763	10,763	0
Hospitality Fee - 221	2,301	2,290	2,153	2,153	0

## PRIOR YEAR ACCOMPLISHMENTS

### Accounting Division

- Procured accounts receivable collection services from several collection agencies to assist the City in the collection of outstanding amounts.
- Implemented the State of New Mexico \$5 thousand fixed asset inventory capitalization threshold and updated Administrative Instruction No. 6-4, Capitalization of City Assets.
- Assisted with the implementation of an E-Payable program that allows the City to pay vendors by credit card.
- Established a City-wide Grant User Group to provide guidance to City departments in the management of Federal and State grants and to assist the ERP implementation team.
- Implementation of GASB45 for other post employment benefits.

### 311/Citizen Contact Center

- Conducted citizen satisfaction survey: 69% extremely satisfied and 26.4% satisfied rating for Customer Service; 61.8% extremely satisfied and 29% satisfied rating for Solution/Answer provided; Awareness of 311: 75.6% knew 311 existed.
- Call quality for the year-to-date is 94.0% and 86.54% first call resolution rate.



- Over 223 customer compliments received and delivered to agents
- Call volume increased 75.4% over last year.
- 92.01% of the calls were answered within 30 seconds or less.
- Team members were recognized by the Mayor for volunteer work in the community.
- Met with over 18 community organizations and events and spoke to over 2,625 people about the purpose and benefits of 311.
- Hosted site tours for both internal departments and various out of state municipalities.

### Convention Center/Tourism

- Completed survey on economic impact from bowlers on hotels restaurants and other businesses.
- Facilitated task force to fix problems in the downtown area that contributes to unsafe concept. Task force accomplishments:
  - ACVB and DAT purchased a mobile visitor information center to assist train passengers and visitor in the downtown area
  - Lighting on 4th Street and Central replaced or repaired
  - Established cleaning for downtown streets every 4 weeks
  - New signage outside the convention center on 3rd street

# FINANCE AND ADMINISTRATIVE SERVICES

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## ISD

### **Enterprise Resource Planning (ERP) Applications**

- Implemented PeopleSoft Financial Management System modules: General Ledger, Project Costing, Accounts Payable, Purchasing, Inventory, Fixed Assets and Commitment Control.
- Implemented PeopleSoft Human Resources Management System modules: Benefits Administration, Time and Labor, Payroll Compensation, Workforce Administration and Self-service Pilot.

### **Customer Relationship Management (CRM) Applications**

- Implemented CRM Help Desk module and began planning for application upgrade from version 8.9 to version 9.1

### **Business Intelligence Applications**

- Upgraded to Cognos version 8.3.
- Created reports in support of ERP project.
- Began work to create executive-targeted dashboards and to add spatial data to CRM reports and cubes

### **Point-of-Sale Applications**

- Rollout and implementation of Siriusware at Treasury, Art and History and Balloon Museums, BioPark and Indoor/Outdoor swimming pools. These venues accept credit cards and Q card.
- Implemented City's first payment kiosk at the Transit Alvarado Transportation Center.

### **Geographic Information Systems (GIS) Applications**

- Implemented the First Server internal application (traffic barricades).
- Expanded and refined rollout of Google Maps to include library map, council districts, bike paths, school locations and districts.
- Redesigned the GIS data download web page and Solid Waste web application for trash day change and recycle information.
- Improved data quality of intersection points on every street.
- Added Tax Increment Development District (TIDD) boundaries from documents and made them available through GIS.

### **Filenet (Imaging) Applications**

- Upgraded Filenet to final anticipated release and completed interface to ERP.
- Reduced billing reconciliation from 2 weeks to 2 days.

### **Sharepoint Applications**

- Created American Recovery Reinvestment Act (ARRA) process site.
- Setup new secure site for vendor and business partner work (partner.cabq.gov).



### **Web Applications**

- Migrated the following sites to Plone: Animal Welfare, Transit, Construction, Flood, Childcare, CIP, Aquatics, Holiday Information, Airport, City Clerk, Public Arts and Air Quality Control Board.
- Established City YouTube account.
- Created and populated Flickr account for BioPark and public Flickr accounts to solicit photography of Freedom Fourth and Great Race Down the Rio Grande.
- Implemented Twitter accounts for City of Albuquerque.

### **Purchasing**

- Implemented the Albuquerque e-Procurement System for providing bid opportunity to all registered vendors through the internet, free of charge.
- Implemented an on-line auction platform for sale of surplus and salvage goods, through the Internet.
- Implementation of purchasing and inventory modules for ERP.
- Implemented City master lease agreements for office equipment.
- Implemented City master maintenance agreements for office equipment and alarm security systems.
- Established process for procurement of vehicles, heavy equipment and related purchases through Fleet Management by training, oversight and delegation of authority to Fleet Management Materials Manager.

# FINANCE AND ADMINISTRATIVE SERVICES

## Treasury

### **Debt Management**

- The City saved approximately \$9 million (19.68%) in present value debt service cash flows on refunding various variable rate bonds (\$45,725,000) into fixed rate bonds. The refunding also minimized interest and counterparty risk to the City and its taxpayers.
- The City saved approximately \$509 thousand in interest expense on the Series 2009C Short-Term General Obligation Bonds. This debt service savings will be utilized for future projects. The bonds were sold to the State Treasurer on June 30, 2009 and paid off on July 1, 2009.
- City has maintained the following bond ratings on debt backed with General Fund Revenues:
  - GRT Bonds:
    - Standard & Poors – "AAA"; Moody's – "Aa3"; Fitch – "AA"
  - GO Bonds:
    - Standard & Poors – "AAA"; Moody's – "Aa2"; Fitch – "AA"

### **Investment and Treasury Management**

- The City's pooled investment portfolio (Fund 920) yielded 3.00% for the fiscal year ended June 30, a spread of 195 basis points over the average benchmark one-year Treasury yield of 1.05% for the same period. The core component, which was actively-managed subject to investment policy constraints, yielded 3.96%. Meanwhile, the liquidity component, managed to optimize yield while maintaining sufficient liquidity to fund daily operations, earned 1.32%, or 42 basis points in excess of the time-weighted Fed Funds target rate. The market value of the portfolio at June 30, 2009 is \$718 million, and the portfolio carries an unrealized gain of approximately \$1.5 million.
- City Treasury successfully implemented the Treasury Management modules of the PeopleSoft ERP application.
- In partnership with its fiscal agent and a local check collection agency, City Treasury significantly improved collection of insufficient funds (NSF) checks presented to the City.
- Worked with Planning Department and the fiscal agent to implement ACH contractor payment of building permits.

### **Risk Management**

- Driver safety training has been enhanced with the introduction of the SmithSystem Space Cushion Driving concepts for on road training for all CDL and Passenger Van drivers.
- The Presbyterian Health Services contract has been expanded to enable utilization of their off site occupational health clinics. This will provide additional facilities for peak utilization expediting essential physicals such as APD cadet applicants, OSHA physicals, and summer hires.
- Our substance abuse policy was changed to zero tolerance.
- The number of claims for job injury has decreased from 1303 to a projected 1200 for FY2009 reflecting a decrease of 8%.

### **Fleet Management**

- Updated Pino and Sixth Street shop to Fleet Focus Infocenter a Web base system provides real time labor tracking.
- Completed 2009 CIP request for tank replacement and downsizing of Pino Fuel facility and exploration of a westside facility to promote fuel cost efficiency on the west side of Albuquerque.

### **Communications**

#### **Radio**

- Programmed and installed the International Talk Around Channel (ITAC) repeaters that are required by the federal government. Federal, State, and Local Governments were encouraged to develop systems that allow any agency access to communication systems regardless of their location within the country.
- In collaboration with County Network Divisions, put both the City and County Integrated Alarm Systems (IEA) on the City LAN, which allows continuous monitoring of both radio systems and instant notification of system alarms.

#### **Network**

- Upgraded Pino Yards, City Hall, APD North Valley Campus and Transit locations including Daytona, Alvarado and Yale to 10Gb speeds.
- Connected the following fiber sites: Albuquerque Museum, Fire Station 21 and 6th Area Command, Wells Park Community Center, Zoo, Aquarium and Sunport.
- Connected all APD substations to lightweight access points for simple management.



## FINANCE AND ADMINISTRATIVE SERVICES

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### Telephone

- Completed new VoIP installations at the following sites: Sixth Area Command, NM Water Utilities Acquisition, Vehicle Pollution and East Side Animal Control.
- Upgraded and enhanced 1 Civic Plaza phone room HVAC systems.
- Executed new multi-year Verizon Wireless cell phone contract.
- Extended Black Box managed service contract that stabilizes maintenance and service costs for eight years.

<b><i>PRIORITY OBJECTIVES</i></b>
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**GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS:** GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 1. Conduct a study to determine the feasibility of centralizing the administration of City of Albuquerque operating and federal grants in order to improve oversight and accountability, for assisting accounting in monitoring active grants, streamlining operations and assisting in the continued on-going implementation of the ERP project costing/operating grants module. The study will be completed by December 31, 2009 with existing resources. Submit a report to the Mayor and Council by end of the second quarter, FY/10.

# FIRE

The Albuquerque Fire Department (AFD) was established as a paid municipal fire department in 1900, and has since evolved into an all-hazard, public safety entity. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation, and response to and control of all manner of emergency situations.

The Fire Department provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 24 engine companies, 17 rescue companies, six ladder companies, a heavy technical rescue (HTR), two hazardous materials response units, and four brush trucks used as wildland response units.



## Mission

The Albuquerque Fire Department will save lives, protect property and the environment ensuring fire fighter safety and survival.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	58,746	61,658	61,658	62,424	63,989	1,565
Operating	5,312	5,451	5,451	5,656	3,875	(1,781)
Capital	203	546	2,286	1,093	418	(675)
Transfers	5,859	2,168	2,168	2,168	2,054	(114)
Grants	15	20	20	20	20	0
<b>TOTAL</b>	<b>70,135</b>	<b>69,843</b>	<b>71,583</b>	<b>71,361</b>	<b>70,356</b>	<b>(1,005)</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>692</b>	<b>707</b>	<b>707</b>	<b>708</b>	<b>707</b>	<b>(1)</b>

## BUDGET HIGHLIGHTS

The approved FY/10 General Fund budget for the Fire Department is \$69 million. This is \$853 thousand above the FY/09 original budget, a 1.2% increase. The increase is primarily for sworn firefighter pay increases funded in the Public Safety Quarter Cent Tax. Other changes include technical adjustments for one time expenses, utilities, fuel, and risk management assessments as well as funding for a compensation increase for civilian personnel.



The approved budget contains a total of \$13.5 million in Public Safety Quarter Cent Tax. The annualized recurring portion of this tax carried forward from FY/09 is \$10.8 million which includes a total of 95 positions and associated operating costs for \$7.6 million. The recurring portion of this tax also includes existing operating costs of \$698 thousand plus the negotiated pay raise of \$2.5 million funded initially in FY/09. The FY/10 negotiated pay increase for fire union personnel is \$2.6 million and is paid with the public safety quarter cent tax. Public safety continues to remain a priority in city government, and the wage increase maintains a competitive wage for firefighters.

The budget continues six months funding for the new fire station 22 at Mesa del Sol. This is a planned development community of over 13,000 acres south of the Sunport. This community is planned for mixed density residential, commercial, retail and employment centers. The station will house a fire engine. Due the economic downturn, construction of this station was delayed and is now scheduled to open January 2010.

In an effort to provide cost savings to the General Fund, one vacant position is deleted at the Fire Department. In addition, vehicle maintenance is reduced by \$214 thousand. This reduction is anticipated savings in outside contractual labor resulting from hiring a mechanic certified to work on fire apparatus.

Funding for the State Fire Fund is at \$1.4 million for FY/10. This is based on revenue received in FY/09. During this fiscal year, additional expense of \$275 thousand is anticipated and funded utilizing fund balance.

# FIRE

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<b>GENERAL FUND - 110</b>						
AFD Headquarters	2,584	2,416	2,579	2,578	2,670	92
Dispatch	3,192	3,251	3,251	3,248	3,537	289
Emergency Response	50,051	51,660	51,678	51,678	53,791	2,113
Fire Prevention/Fire Marshal's Office	3,625	3,955	3,955	3,949	3,905	(44)
Logistics	3,307	3,696	4,602	4,402	2,144	(2,258)
Technical Services	894	704	726	717	724	7
Training	2,193	2,419	2,421	2,421	2,183	(238)
Trfr from Fund 110 to Fund 305	3,500	0	0	0	0	0
<b>Total General Fund - 110</b>	<b>69,346</b>	<b>68,101</b>	<b>69,212</b>	<b>68,993</b>	<b>68,954</b>	<b>(39)</b>
<b>STATE FIRE FUND - 210</b>						
Total State Fire Fund - 210	774	1,722	2,351	2,348	1,382	(966)
<b>OPERATING GRANTS FUND - 265</b>						
Total Operating Grants Fund - 265	15	20	20	20	20	0
<b>TOTAL - GOAL 2</b>	<b>70,135</b>	<b>69,843</b>	<b>71,583</b>	<b>71,361</b>	<b>70,356</b>	<b>(1,005)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>70,135</b>	<b>69,843</b>	<b>71,583</b>	<b>71,361</b>	<b>70,356</b>	<b>(1,005)</b>

## REVENUE

The Albuquerque Fire Department (AFD) generates revenue primarily by inspecting new and existing buildings for fire code regulations. AFD continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry. Revenue from the movie industry is a component of the fire inspection fees and came in higher than expected in FY/08 and is expected to continue at its present level in FY/10. In addition, revenues are also generated by providing emergency medical support (EMS) staff at large events, training and rental of the training facility to outside agencies.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Federal and State Reimbursement for Fire Services	137	25	141	25	(116)
EMS Fees	3	23	14	23	9
Fire Inspection Fees	536	450	555	550	(5)
Misc. Fire Fees and Training	24	25	25	25	0

# FIRE

## PRIOR YEAR ACCOMPLISHMENTS

- The Department responded to 81,105 emergency events.
- AFD became a lead consultant of the Bosque fuel conditions assessment, to better protect the Bosque from wildfire potential.
- AFD Logistics established a Bunker Management Program for maintenance of personal protective apparel in accordance with National Fire Protection Association (NFPA) 1851.
- Implemented Fleet Focus to track all fleet maintenance.
- Completed department-wide OSHA physical testing of personnel and NFPA testing of all aerial and ground ladders.
- The Emergency Medical Services (EMS) program has decreased program spending by 20%, while maintaining full efficiency, and has acquired Automatic External Defibrillators for all frontline units; implemented the use of Bone Injection Guns to increase the level of EMS care to the citizens of Albuquerque.
- Completed the expansion and renovation of the Training Academy, providing the department with more training spaces to effectively accommodate cadet training and continuing education of all department personnel.
- AFD graduated five investigators from the APD Academy.
- Forty-four cadets graduated from the Albuquerque Fire Academy in 2009; completed the selection/hiring process for 24 cadets in the 77th Fire Cadet class.
- The Fire Academy successfully trained ten new paramedics.
- The Fire Academy implemented two driver simulators to more effectively train drivers on AFD apparatus.
- The Fire Marshal's Office conducted 4,203 initial commercial fire inspections, and billed \$748,860 in commercial inspection fees in 2009.
- Negotiated and entered into a Partnership Agreement with the State Fire Marshal's Office to inspect all APS schools on an annual basis, and has inspected every APS School in the City.
- The Fire Marshal's Office has established a monthly Car Seat Fitting Station at Fire Station #14 to allow the City's west side residents of access to the program.
- The Fire Marshal's Office played a key role in the closure of the Club 7 night club, and the prosecution of its owner which resulted in a sentence of 1080 days in jail.
- The Special Operations program developed operational plans for a number of special events held within the City, including the Balloon Fiesta, The Great Race down the Rio Grande, the Bosque Patrol, Freedom Fourth Celebration, Summerfest, Spring Crawl, and Fall Crawl.
- Acquired monitoring capability for the identification of unknown substances in "unknown powder incidents."
- Acquired and implemented the capability to respond to and mitigate "tanker/container spills."
- The dive team conducted a multi-day river search, including active SCUBA sub-surface and land searches, to assist in a regional search effort.



# FIRE

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<i>PRIORITY OBJECTIVES</i>
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**PUBLIC SAFETY GOAL:** CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 11. Work with City Council to acquire land for the reconstruction of Fire Station 7 at an alternate site. Fire Station 7, located at 47th and Central NW, was originally built in 1951 to house a single engine company; it was later expanded to include apparatus and living space for a rescue company. The station has become one of the busiest in the city, and the current property has no room for needed expansion. Report progress to the Mayor and City Council by the end of fourth quarter FY/10. .

# HUMAN RESOURCES

The Human Resources Department provides expertise, consultation and services to support City departments in achieving desired community conditions.

**Mission**

To provide leadership in the management and development of human capital by supporting the recruitment, retention and development of competent, well-trained and motivated employees. To provide management tools, which engender an environment that is healthy, safe and productive and to ensure that employees are empowered with the information and skills necessary to achieve City of Albuquerque goals and objectives.

Key focuses are: recruitment, equitable classification, competitive compensation and benefits programs, training and promotional opportunities for all employees; dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance; consultation and assistance in ensuring compliance with State and Federal laws.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	2,686	2,976	2,976	2,700	2,838	138
Operating	47,547	55,019	55,023	55,111	56,046	935
Capital	6	0	0	2	0	(2)
Transfers	190	226	226	226	258	32
<b>TOTAL</b>	<b>50,429</b>	<b>58,221</b>	<b>58,225</b>	<b>58,039</b>	<b>59,142</b>	<b>1,103</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>45</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>36</b>	<b>(3)</b>

**BUDGET HIGHLIGHTS**

The FY/10 approved General Fund budget of \$2.2 million is \$133 thousand less than the original FY/09 level. As part of the overall General Fund savings measures, three vacant positions are deleted. They are an executive assistant, a human resources analyst and a senior human resources analyst. This budget includes \$61 thousand for a COLA increase for all permanent employees.

The department's portion of the Risk Management Fund is budgeted at \$789 thousand for FY/10. The increase of three thousand over FY/09 is the budgeted amount for a COLA increase for permanent employees.

The Employee Insurance Fund increased \$1.1 million from the original FY/09 budget appropriation. There is a 2% increase in the cost of health, dental and vision insurance with a budget impact of \$1 million. Costs for insurance continue to rise in the industry nationally however; the City has successfully negotiated minimal increases for insurance coverage. This budget offsets the impact of costs to employees by continuing to pay 83% of the insurance costs. There is \$21 thousand for a COLA increase for all permanent employees included in personnel costs. The transfers for internal services and indirect overhead increase by a net of \$7 thousand.

It should be noted that the Governmental Accounting Standards Board (GASB) now requires the City to report the liability for the post employment life insurance benefits. As a way to minimize costs and the liability in the future, the City is working on establishing an irrevocable trust to record this liability. Since the City currently has funds set aside for this purpose, there is no fiscal impact in FY/10, however, the City will be required to begin contributions to this trust in FY/11. The annual impact is estimated at \$2.1 million. For FY/11 it is estimated the City will be required to contribute approximately half of this amount.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY BY GOAL:</b>						
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<b>GENERAL FUND 110</b>						
Total Personnel Services - 110	2,292	2,370	2,370	2,163	2,237	74

# HUMAN RESOURCES

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b><u>RISK MANAGEMENT FUND 705</u></b>						
Unemployment Compensation	521	694	698	696	695	(1)
Employee Equity	71	92	92	72	94	22
Total Unemployment Compensation - 705	592	786	790	768	789	21
<b><u>EMPLOYEE INSURANCE FUND - 735</u></b>						
Insurances and Administration	47,425	54,912	54,912	54,955	55,960	1,005
Trfr from Fund 735 to Fund 110	120	153	153	153	156	3
Total Employee Insurance Fund - 735	47,545	55,065	55,065	55,108	56,116	1,008
<b>TOTAL GOAL - 8</b>	<b><u>50,429</u></b>	<b><u>58,221</u></b>	<b><u>58,225</u></b>	<b><u>58,039</u></b>	<b><u>59,142</u></b>	<b><u>1,103</u></b>
<b>TOTAL APPROPRIATIONS</b>	<b><u>50,429</u></b>	<b><u>58,221</u></b>	<b><u>58,225</u></b>	<b><u>58,039</u></b>	<b><u>59,142</u></b>	<b><u>1,103</u></b>

## REVENUE

The employee benefit rate remained at 14.32% for the FY/10 budget. Estimated revenue for insurance is \$50.8 million and accumulated fund balance in the Employee Insurance Fund will be used to support FY/10 insurance costs and decrease costs to city departments. The City of Albuquerque also has agreements with several Inter-Governmental Agencies (IGAs) to provide administrative services for insurance benefits. Each government entity reimburses the City for these services. The IGA group currently consists of Bernalillo County, City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras and the Town of Edgewood. Estimated revenues from IGAs are \$115 thousand. Interest revenue and other miscellaneous income are estimated at \$63 thousand.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Miscellaneous - 735	507	63	213	63	(150)
Intergovernmental - 735	192	115	115	115	0
Internal Service - 735	49,754	46,708	51,736	50,753	(983)

## PRIOR YEAR ACCOMPLISHMENTS

- Developed and distributed an on-line survey to capture employee data under the revised EEO categories established by the federal government.
- Completed and submitted an Equal Employment Opportunity Plan (EEOP) Short Form to the Department of Justice. The EEOP is a workforce report that the City must complete as a condition of receiving Justice Department funding authorized by the Omnibus Control and Safe Streets Act (Safe Streets Act) of 1968.
- Successful implementation of the PeopleSoft HRMS system in January 2009 included analyses and documentation of business practices, configuration, data clean-up, testing, training, development of job aids and support of HR coordinators and client departments.
- Developed a new process for creation and identification of safety sensitive positions with the elimination of smart coding in PeopleSoft. Safety sensitive designation is critical to the accurate identification of positions in the random drug pool and compliance with federal and City substance abuse/drug testing requirements.

## HUMAN RESOURCES

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- Created and automated a new B-3 Position Control Form to align with the new coding system in PeopleSoft. The on-line form has increased efficiency and reduced paper and printing costs.
- Utilization of entrance examinations developed in-house to test 850 APD applicants and 219 AFD applicants resulted in estimated savings of \$22 thousand by eliminating the fee per test charged by outside testing companies.
- Provided staff support and processing for 15 special New Employee Orientation (NEO) sessions for Family & Community Services and Parks and Recreation in addition to regular bi-weekly NEO sessions.
- Collaborated with the Department of Economic Development to coordinate City participation in the March 2009 Job and Resource Fair sponsored by the City and KOAT TV.
- Conducted career opportunity presentations at Career Opportunity Days for Albuquerque Public Schools. HR solicited the participation of Fire, APD, and the Parks and Recreation department to highlight public service employment.
- Updated and standardized the Summer Hire Packet for seasonal and temporary new hires to ensure consistency across City departments.
- Collaborated with ISD to modify the Summer Hire Seasonal Application Database to include the Summer Lunch Program in order to expedite the hiring process for this program.
- Increased Flexible Spending Account (FSA) participation by 30% and increased FSA contributions by 26% for a total FICA savings for the City of \$52,089.
- Dependent data associated with employee records was included in the PeopleSoft conversion.
- Developed and executed a formal process for identification, notification, billing, and collecting of premiums for employees on “self-pay” premium situations (i.e., Family Medical Leave, Absent without Leave, and Military Leave).
- Conducted an “as is” analysis of Insurance & Benefits business processes and established and documented revised procedures.
- Established an electronic interface with insurance providers and successfully transitioned from a paper-based process. Electronic transmission of enrollment forms to five insurance carriers will ensure timelier updating of vendor records with accurate data.
- Conducted a competitive bid process and secured a new medical insurance carrier at a rate of 4½% lower than FY/09 and 27% lower than the incumbent carrier’s proposed renewal rates.
- Increased employee outreach and customer service efforts to include 20+ Open Enrollment meetings held at various City worksites. Informational presentations from carrier representatives were added to the format to enhance consumer knowledge of City benefits.
- City of Albuquerque Awarded “Fit Friendly” Company Award from American Heart Association. COA/City Hall received the Gold status of the Fit Friendly Award.
- Launched the “Changes That Last a Lifetime” Program with two hundred eighty-eight (288) employees participating in the nine-month program. Those who completed the entire program had an average weight loss of nine (9) pounds.
- Increased employee awareness and participation in completing a Health Risk Assessment (HRA). Four hundred four employees completed an HRA with either Presbyterian or CIGNA Health Plan.
- Conducted the 10,000 Steps Program with 344 City employees participating
- Provided on-site Bio-metric Screenings, which included blood pressure, body mass index (BMI), cholesterol screenings and percentage body fat screenings through five City worksites during a four month period. Over 620 employees received either a BP, BMI, cholesterol or % body fat test during this time.
- Provided free on-site mammography screenings to 142 female employees, who utilized mobile mammography facilities at various City locations over a four day period.

# HUMAN RESOURCES

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<i>PRIORITY OBJECTIVES</i>
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**GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS:** GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 3. Provide training to City supervisors regarding changes to the federal ADA regulations by the end of FY/10.

# LEGAL

The Legal Department is divided into four programs: legal services, real property, safe city strike force, and the city clerk's office. City attorneys represent the City's interests before all courts, administrative bodies, tribunals, and legislative bodies in New Mexico, and are responsible for oversight of the civil lawsuits filed against all City departments. In addition to trial work, the legal services division advises clients on "liability avoidance" in all employment matters, protection of environmental resources, the management of risk in the operation of City services, land use and civil rights matters. The city clerk's office preserves and maintains custody of all city records through the Public Records Act and is responsible for conducting municipal elections. To improve neighborhood quality of life and public safety, the safe city strike force program targets properties that pose an extreme nuisance to the neighborhoods and surrounding communities, initiates graffiti vandalism lawsuits and DWI vehicle forfeitures. Attorneys assigned to the safe city strike force also oversee the metropolitan traffic court arraignment program, which negates the need for police officers to be present at traffic arraignments. The Legal Department, through its real property division, is responsible for the management, acquisition, disposal, and coordination of City real property.



## MISSION

To provide timely and quality legal services at a reasonable cost to the Mayor's Office, City Council and City agencies and to represent the City of Albuquerque in litigation in state and federal courts and administrative hearings.

Operating Fund Expenditures by Category (\$000s)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	7,250	7,532	7,532	7,003	6,530	(473)
Operating	1,929	1,924	2,198	2,140	2,013	(127)
Capital	3	3	3	3	0	(3)
Transfers	263	405	405	405	273	(132)
<b>TOTAL</b>	<b>9,445</b>	<b>9,864</b>	<b>10,138</b>	<b>9,551</b>	<b>8,816</b>	<b>(735)</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>110</b>	<b>105</b>	<b>105</b>	<b>106</b>	<b>85</b>	<b>(21)</b>

## BUDGET HIGHLIGHTS

The FY/10 approved General Fund budget for the Legal Department is reduced by 11.2% from the original FY/09 budget. The approved budget is \$8.3 million. Most of this reduction is attributed to the moving of the Administrative Hearing Office to the Department of Finance and Administrative Services. Eleven positions are approved to be moved as well as an operating budget of \$1.1 million.

The municipal election will be held in October 2009 and is budgeted at \$733 thousand in the city clerk program.

During FY/09, Family and Community Services transferred a portion of the Human Rights Office to Legal. This move included one human rights investigator and an operating budget of \$95 thousand.

Approved in this budget is the deletion of 10 vacant positions for a total of \$428 thousand. Two are in city clerk, two are in safe city strike force, and six in legal services.

Council provided one-time funding of \$20 thousand for the creation of a comprehensive inventory database of City owned real properties.



The Open and Ethical Elections Fund is administered by the City Clerks Office and was created by Article XVI that was added to the City Charter and passed by the voters in October 2005. This fund was created to provide public funding of elections as a means for candidates to run for Mayor or City Council without large donor contributions and to insure the citizens that the election process is fair, responsible, and ethical. The FY/10 approved budget for this fund is \$475 thousand of which \$37 thousand is for indirect overhead.

# LEGAL

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<b>GENERAL FUND 110</b>						
Administrative Hearing Office	1,040	1,163	1,163	1,114	0	(1,114)
Safe City Strike Force	959	1,144	1,144	988	846	(142)
Total General Fund 110	1,999	2,307	2,307	2,102	846	(1,256)
<b>TOTAL GOAL - 2</b>	<b>1,999</b>	<b>2,307</b>	<b>2,307</b>	<b>2,102</b>	<b>846</b>	<b>(1,256)</b>
<b>GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT</b>						
<b>GENERAL FUND 110</b>						
City Clerk	1,448	1,033	1,057	901	1,525	624
<b>OPEN &amp; ETHICAL ELECTIONS PROJECT FUND 232</b>						
Open & Ethical Elections	5	437	437	437	438	1
Trfr from Fund 232 to Fund 110	36	37	37	37	37	0
Total Open & Ethical Elections Fund - 232	41	474	474	474	475	1
<b>TOTAL GOAL - 7</b>	<b>1,489</b>	<b>1,507</b>	<b>1,531</b>	<b>1,375</b>	<b>2,000</b>	<b>625</b>
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENES:</b>						
<b>GENERAL FUND 110</b>						
Legal Services	5,482	5,508	5,758	5,555	5,391	(164)
Real Property	475	542	542	519	579	60
Total General Fund - 110	5,957	6,050	6,300	6,074	5,970	(104)
<b>TOTAL GOAL - 8</b>	<b>5,957</b>	<b>6,050</b>	<b>6,300</b>	<b>6,074</b>	<b>5,970</b>	<b>(104)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>9,445</b>	<b>9,864</b>	<b>10,138</b>	<b>9,551</b>	<b>8,816</b>	<b>(735)</b>

## REVENUE

General Fund revenues for FY/10 remain flat compared to estimated actual FY/09. For the Open & Ethical Elections Fund funding is the required one-tenth of one percent General Fund appropriation. The FY/10 revenue is \$475 thousand.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Legal Services	1,875	2,000	1,875	1,875	0
Mediation Land Use Fees	18	20	0	0	0
Special Legal Counsel	143	132	143	140	(3)
Real Property Services	12	40	12	40	28
CIP Funded - 850	58	55	55	55	0
Rental of City Property	62	80	80	80	0
Sales of Real Property	7	0	5	0	(5)
County Shared Operations	90	30	30	30	0

# LEGAL

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Hearing Office Misc Admin Fees	90	58	0	0	0
Hearing Examiner Plats/Subdiv	40	0	0	0	0
City Clerk Misc Admin Fees	0	0	0	0	0
City Clerk Photocopying	4	0	4	4	0
Miscellaneous	0	0	0	0	0
Trf Law Enforcement Protection	116	185	185	263	0
Trf Photo Enforcement	830	812	812	666	0
Open & Ethical Elections - 232	885	474	474	475	1

## PRIOR YEAR ACCOMPLISHMENTS

- Negotiated consent to demolish the old Furr's Cafeteria at 11301 Montgomery NE and the Economy Inn at Central and Menaul.
- Demolished Brian O'Brien's at 9620 Menaul NE after a fire destroyed the building.
- By consent demolished 305 Rio Grande NW.
- Posted substandard/closure of fetish party function at 317 Gold Street SE as well as an unauthorized feral cat refuge at 2204 7<sup>th</sup> Street NW.
- Successfully closed Club 7 Night Club on Central as nuisance.
- Convicted Club 7 owner of Fire Code Violations and 3 year sentence with probation.
- Completed 208 Board ups and clean ups of residential properties in FY09.
- Reviewed approximately 100 properties weekly for inspection or compliance in FY09.
- Reviewed approximately 2029 police reports that were related to DWI incidents.
- Entered into 753 immobilization agreements with owners and 748 release agreements with owners and/or lien holders.
- The DWI Seizure Unit generated \$1,5 million.
- The Traffic Arraignment program worked with approximately 30,000 individuals. Of this figure, approximately 65-80% of the citations have been resolved.
- Achieved settlement of the long standing dispute over the access rights through the Manzano Open Space.
- Obtained judicial approval of the acquisition of the five acre tract for the Central and Unser Transit Facility.
- Collected over \$300,000 in delinquencies owed to the Solid Waste Department.
- Assisted the Parks Department in obtaining a grant for an additional 7 acres of federal lands for the expansion of USS Bullhead Park.
- Completed negotiations for Amtrak lease of old Curio Building at Alvarado Transportation Center and submitted lease to Council.
- Participated in 25 Personnel Board, Labor Board and four Board of Appeals meetings
- Participated in negotiations with PNM and other interveners in current electric rate case, which has involved 14 settlement meetings and a stipulation pending before the PRC.
- Staffed the Charter Review Task Force, attended meetings and worked on final report to be submitted to Council.

## LEGAL

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- Worked with the Clerk's office to revise the Clerk's Rules and Regulations on the Open and Ethical Elections Code.
- Completed approximately 29 evictions for cause from federally funded Public Housing units as the result of hearings in Metropolitan Court.
- Represented Housing Authority in approximately seven District Court cases and one case in the U.S. Bankruptcy Court.
- Collected \$136,000 in overdue franchise payments from Verizon business and negotiated new licenses with MCI and AT&T for use of a portion of the City's rights-of-way and collected over \$138,000 from AT&T.
- Drafted ordinances regarding food sanitation and restaurants, pigeon control, landfill gas, motorcycle noise, and an interim policy on potluck meals served to the public.

<b><i>PRIORITY OBJECTIVES</i></b>
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**PUBLIC SAFETY:** CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 4.** Develop the parameters for completing a comprehensive inventory of City owned properties in two phases. Phase One will consist of identifying the resources and locations of City property information and assessing the data base requirements needed to input a comprehensive data base as well as link properties with the City's GIS system. At a minimum, the data base will include street address, UPC code, type of property, size, date purchased, Department holder, purchase price and most recent appraised value. Other data elements may be added as deemed reasonable. Phase Two will consist of implementing the data base, entering available data and researching missing elements.

# MAYOR'S OFFICE



The Mayor's Office supports the top elected official of the City of Albuquerque. The Mayor is the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque. The Mayor provides the leadership, policy staff and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	632	680	680	619	697	78
Operating	180	204	236	250	208	(42)
Capital	0	0	0	0	0	0
Transfers	39	132	132	127	62	(65)
<b>TOTAL</b>	<b>851</b>	<b>1,016</b>	<b>1,048</b>	<b>996</b>	<b>967</b>	<b>(29)</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>

## BUDGET HIGHLIGHTS

The FY/10 approved budget for the Mayor's Office is \$967 thousand, a decrease of \$49 thousand or -4.8% from the original FY/09 budget. The decrease is primarily due to a reduction of \$65 thousand in risk assessments. The FY/10 budget includes funding for a compensation increase for permanent employees.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS						
<u>GENERAL FUND - 110</u>						
Mayor's Office	851	1,016	1,048	996	967	(29)
<b>TOTAL - GOAL 8</b>	<b>851</b>	<b>1,016</b>	<b>1,048</b>	<b>996</b>	<b>967</b>	<b>(29)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>851</b>	<b>1,016</b>	<b>1,048</b>	<b>996</b>	<b>967</b>	<b>(29)</b>

# METROPOLITAN DETENTION CENTER

The Metropolitan Detention Center operations were transferred to Bernalillo County effective July 1, 2006. The Corrections and Detention Fund is in the process of closing. Interest earnings were distributed equally to the City and County at the end of FY/08. The Corrections Fund is planned to close at the end of FY/09.



This table is provided for informational purposes only.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<b><u>CORRECTIONS AND DETENTION FUND - 260</u></b>						
Bernalillo County Balance Due	26	0	0	0	0	0
Trfr from Fund 260 to Fund 110	26	0	0	0	0	0
Total Corrections/Detention Fd - 260	52	0	0	0	0	0
<b>TOTAL - GOAL 2</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL APPROPRIATIONS</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# MUNICIPAL DEVELOPMENT

The Department of Municipal Development (DMD) was created with the passage of R-03-304 to assure that capital projects would be completed efficiently and in a timely manner with high quality standards. The Department also oversees the security and maintenance of City facilities, including the operation of Isotopes Stadium. The Parking division maintains parking facilities and meters in the Downtown and Nob Hill areas. DMD provides the operation and maintenance of city streets, storm drains, and traffic signals and the development and design of capital infrastructures for streets and storm drainage.



Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services, and stadium operations.

## MISSION

The Department of Municipal Development has been organized to assure that capital projects are completed efficiently and timely; to provide security and maintenance of city facilities; provide flood protection; and maintain and upgrade the city's transportation system.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	26,064	30,699	30,663	28,463	30,759	2,296
Operating	13,042	13,206	14,177	14,170	13,711	(459)
Capital	483	50	50	110	50	(60)
Transfers	17,218	12,272	12,221	13,166	10,749	(2,417)
<b>TOTAL</b>	<b>56,807</b>	<b>56,227</b>	<b>57,111</b>	<b>55,909</b>	<b>55,269</b>	<b>(640)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>541</b>	<b>525</b>	<b>525</b>	<b>526</b>	<b>510</b>	<b>(16)</b>

## BUDGET HIGHLIGHTS

### General Fund

The DMD FY/10 General Fund approved budget is \$39.9 million. This is a decrease of 1.2%, or \$482 thousand under the FY/09 original budget of \$40.4 million.



Included in the FY/10 approved budget is funding for a COLA for permanent employees. Also included in the budget are increased appropriations for electricity and telephone.

Overall, transfers to other funds are decreased in FY/10 from the FY/09 original budget. Increases in transfers for risk and radio are offset by decreases in the transfers for fleet maintenance and fuels. The transfer to the City/County Building Fund is increased \$153 thousand. The transfer to the Plaza del Sol Building Fund is increased \$14 thousand in FY/10. The transfer to the Capital Fund is reduced to zero in FY/10. There are decreases in the transfers to the Parking Fund of \$618 thousand and the Baseball Stadium Fund of \$218 thousand.

As part of the city-wide cost saving effort, 13 positions are deleted in FY/10. There are two positions eliminated in the strategic support program, one position in the construction program, one position in the storm drain program, seven position in the general fund street services program, and two positions in the city buildings program. The total reduction for these positions is \$690 thousand.

### Gas Tax Road Fund

The FY/10 approved budget for the Gas Tax Road Fund is \$5.4 million, a 12.9% decrease from the approved FY/09 budget of \$6.2 million. The FY/10 approved budget includes funding for a COLA for permanent employees. The decrease in the

# MUNICIPAL DEVELOPMENT

approved FY/10 budget is due to a reduction of one time funding in FY/09 and a reduction in the cost of risk for this fund. There is no change in the number of full-time employees in this fund.

### City/County Facility Fund

The approved budget for FY/10 for the City/County Facility Fund is \$3.3 million or a decrease of 4.7% from the original FY/09 budget of \$3.4 million. Included in the approved budget for FY/10 is funding for a COLA for all permanent employees. Contributing to the decrease is a reduction for FY/09 one time funding in the amount of \$530 thousand offset by an increase in the appropriation for the electricity. There is no change in the number of full-time employees in this fund.

### Plaza del Sol Building Fund

A budget of \$1.5 million is approved for FY/10 for the Plaza del Sol Building Fund. Increased utilities and a compensation increase for permanent employees are included in the approved budget as well as a transfer of \$571 thousand to the Sales Tax Debt Service Fund. One position is deleted in FY/10 as part of the city-wide savings plan.

### Parking Services Operating and Debt Service Funds

The Parking division's FY/10 approved budget of \$6.5 million reflects a decrease of 9.0% from the FY/09 original budget of \$7.2 million. This is attributed mainly to the funding of a COLA offset by a decrease of \$661 thousand in the transfer to the Parking Facilities Debt Service Fund. There are two full-time positions and one part-time position deleted in FY/10 resulting in a total of 42 full-time positions and six part-time positions.

In FY/06, the City began tracking the loss of revenue resulting from incentives granted to encourage downtown economic development. In FY/10, it is estimated that the cost of parking validations is approximately \$692 thousand, the cost of monthly rate reductions is \$710 thousand and the cost associated with special events is \$33 thousand. This results in an economic



incentive subsidy transfer from the General Fund of approximately \$1.4 million to cover downtown parking economic incentives in FY/10.

The FY/10 debt service payment is \$3.3 million. This payment is funded by a transfer from the Parking Services Operating fund for \$2.5 million and the use of fund balance, an estimated \$788 thousand, from the Parking Debt Service Fund. The Parking Debt Service Fund transfers \$3.3 million to the Sales Tax Debt Service Fund for the debt service payment in FY/10.

It was fully anticipated at the time the bond ordinance was passed for the Series 2000A bonds issued in FY/00 that interest earnings would be used to make debt payments until such time as all the proceeds were exhausted on parking projects. Since there are minimal interest earnings to help cover the debt payments, the General Fund subsidy will continue over the remaining years of debt service. In FY/09, the Series 2000A bonds were refunded by the Series 2008A bonds and converted to a fixed interest rate. This has resulted in some savings for the fund and stabilized the amount payable.

### Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Operating Fund approved budget for FY/10 is \$2.0 million. This is a maintenance-of-effort budget with a slight increase for a COLA for all permanent employees and an increase in the transfer for indirect overhead. The FY/10 budget for the Baseball Stadium Debt Service Fund is \$1.2 million.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 3: PUBLIC INFRASTRUCTURE</b>						
<b><u>GENERAL FUND - 110</u></b>						
Design Recovered Storm Drain & Transport	1,715	2,093	2,093	2,093	2,234	141
Strategic Support	2,212	2,431	2,431	2,257	2,164	(93)
Construction	1,813	1,795	1,795	1,672	1,810	138
Street CIP/Trans Infrastructure Tax	2,422	2,968	2,968	2,968	3,208	240
Storm Drainage	2,328	2,676	2,676	2,417	2,718	301
Street Services	10,527	11,190	11,190	11,161	11,890	729
Special Events Parking	19	19	19	19	19	0
Trfr from Fund 110 to Fund 305	6,893	750	600	600	0	(600)
Trfr from Fund 110 to Fund 282	37	0	0	0	0	0
Trfr from Fund 110 to Fund 641	437	698	138	138	80	(58)

# MUNICIPAL DEVELOPMENT

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Trfr from Fund 110 to Fund 691	0	330	150	150	112	(38)
Total General Fund - 110	28,403	24,950	24,060	23,475	24,235	760
<b><u>GAS TAX ROAD FUND - 282</u></b>						
Street Services	5,092	5,167	5,267	5,267	5,104	(163)
Trfr from Fund 282 to Fund 110	224	985	998	998	256	(742)
Total Gas Tax Road Fund - 282	5,316	6,152	6,265	6,265	5,360	(905)
<b>TOTAL - GOAL 3</b>	<b><u>33,719</u></b>	<b><u>31,102</u></b>	<b><u>30,325</u></b>	<b><u>29,740</u></b>	<b><u>29,595</u></b>	<b><u>(145)</u></b>
<b>GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
Design Recovered Parks and CIP	3,031	3,644	3,666	3,666	3,643	(23)
<b>TOTAL - GOAL 4</b>	<b><u>3,031</u></b>	<b><u>3,644</u></b>	<b><u>3,666</u></b>	<b><u>3,666</u></b>	<b><u>3,643</u></b>	<b><u>(23)</u></b>
<b>GOAL 6: ECONOMIC VITALITY</b>						
<b><u>PARKING FACILITIES OPERATING FUND - 641</u></b>						
Parking Services	3,389	3,506	3,512	3,366	3,520	154
Trfr from Fund 641 to Fund 110	507	513	513	513	511	(2)
Trfr from Fund 641 to Fund 645	3,097	3,160	2,860	2,860	2,499	(361)
Total Parking Facilities Operating Fund - 641	6,993	7,179	6,885	6,739	6,530	(209)
<b><u>PARKING FACILITIES DEBT SERVICE FUND - 645</u></b>						
Trfr from Fund 645 to Fund 405	2,582	3,395	3,395	3,395	3,262	(133)
<b>TOTAL - GOAL 6</b>	<b><u>9,575</u></b>	<b><u>10,574</u></b>	<b><u>10,280</u></b>	<b><u>10,134</u></b>	<b><u>9,792</u></b>	<b><u>(342)</u></b>
<b>GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT</b>						
<b><u>BASEBALL STADIUM OPERATING FUND 691</u></b>						
Sports Stadium Operations & Maintenance	674	776	778	777	783	6
Trfr from Fund 691 to Fund 110	16	18	18	18	20	2
Trfr from Fund 691 to Fund 695	1,163	1,163	1,163	1,163	1,163	0
Total Baseball Stadium Operating Fund - 691	1,853	1,957	1,959	1,958	1,966	8
<b><u>BASEBALL STADIUM DEBT SERVICE FUND 695</u></b>						
Baseball Stadium D/S Fund - 695	1,162	1,163	1,163	1,163	1,163	0
<b>TOTAL - GOAL 7</b>	<b><u>3,015</u></b>	<b><u>3,120</u></b>	<b><u>3,122</u></b>	<b><u>3,121</u></b>	<b><u>3,129</u></b>	<b><u>8</u></b>
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<b><u>GENERAL FUND - 110</u></b>						
Facilities	7,735	8,265	8,294	8,019	8,232	213
Trfr from Fund 110 to Fund 290	2,425	2,117	1,927	1,927	2,370	443
Trfr from Fund 110 to Fund 292	1,410	1,413	1,413	1,413	1,427	14
Total General Fund - 110	11,570	11,795	11,634	11,359	12,029	670

## MUNICIPAL DEVELOPMENT

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b><u>CITY COUNTY FACILITIES FUND 290</u></b>						
City/County Building	3,004	3,353	4,215	4,020	3,190	(830)
Trfr from Fund 290 to Fund 110	86	86	86	86	86	0
Trfr from Fund 290 to Fund 435	0	0	0	0	0	0
Total City County Facilities Fund - 290	3,090	3,439	4,301	4,106	3,276	(830)
<b><u>PLAZA DEL SOL BUILDING OPERATING FUND 292</u></b>						
Plaza del Sol Building 292	804	862	862	862	885	23
Trfr from Fund 292 to Fund 405	572	572	572	572	571	(1)
Total Plaza del Sol Building Fund - 292	1,376	1,434	1,434	1,434	1,456	22
<b>TOTAL - GOAL 8</b>	<b><u>16,036</u></b>	<b><u>16,668</u></b>	<b><u>17,369</u></b>	<b><u>16,899</u></b>	<b><u>16,761</u></b>	<b><u>(138)</u></b>
<b>TOTAL APPROPRIATIONS</b>	<b>65,376</b>	<b>65,108</b>	<b>64,762</b>	<b>63,560</b>	<b>62,920</b>	<b>(161)</b>
Interdepartmental Adjustments	8,569	8,881	7,651	7,651	7,651	0
<b>NET APPROPRIATIONS</b>	<b><u>56,807</u></b>	<b><u>56,227</u></b>	<b><u>57,111</u></b>	<b><u>55,909</u></b>	<b><u>55,269</u></b>	<b><u>(640)</u></b>

### **REVENUE**

Revenue sources for the Department of Municipal Development include parking revenues, baseball stadium revenues, rental of city property and permit and inspection fees. General Fund revenues for various permit, inspection and survey fees are estimated at \$1.2 million for FY/10. Engineering inspections and surveys are estimated to generate \$281 thousand.

Rental income in the City/County Building Fund is estimated at \$1.0 million for FY/10 and is from Bernalillo County for the County's share of the City/County Building maintenance, security, and renovations.

Revenues for the Parking Fund are estimated at \$4.5 million for FY/10 and are in the areas of enforcement, meters and operations. Enforcement revenues are estimated at \$778 thousand, meter revenue at \$1.0 million, and \$2.7 million is estimated for operations.

The Baseball Stadium revenues are budgeted at \$1.7 million. Stadium revenues are generated from lease payments and surcharge revenues.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Barricading Permit	695	440	700	510	(190)
Curb and Gutter	19	20	10	10	0
Drive Pad	9	15	5	5	0
Engineering Inspection	398	280	300	280	(20)
Engineering Surveying	0	1	1	1	0
Excavation Permit Fees	322	340	300	300	0
Restoration Fees	327	180	300	300	0
Sidewalk	58	60	50	50	0
Rental Income - 290	1,290	1,172	982	1,007	25
Parking Enforcement - 641	598	631	631	778	147
Parking Meters - 641	1,005	860	1,010	1,000	(10)
Parking Operations - 641	2,988	2,830	2,808	2,745	(63)
Baseball Stadium Revenue - 691	2,063	1,666	1,666	1,666	0

# MUNICIPAL DEVELOPMENT

## PRIOR YEAR ACCOMPLISHMENTS

### Facilities and Energy Management Division

- Completed carpet, lighting and ceiling tile Installation on floors 7 and 9 in Phase 3 of the City/County Building Optimization Plan.
- Replaced high-flow toilets and urinals with low-flow toilets and urinals at City/County and City Hall buildings and 1<sup>st</sup>/2<sup>nd</sup> floors at APD Main.
- Completed 3% for Energy HVAC and Controls Upgrade Project at Law Enforcement Center.



- Began chiller replacement project at City/County Building.
- Reviewed and approved twenty-four 3% for Energy CIP Set-Aside projects.
- Replaced natural gas regulator on emergency generator at Plaza del Sol.
- Appeared in eight Gov 16 Energy Matters programs in order to increase public awareness.
- Partnered with Environmental Health Department on Energy Star Project implementation.
- Developed and conducted Energy Star and No Cost/Low Cost training for all Phase One city departments.
- Presented No Cost/Low Cost initiatives to American Society of Heating, Refrigeration and Air Conditioning Engineers (ASHRAE) NM Chapter.
- Partnered with NM Energy Mineral and Natural Resources Department and UNM on Automated Energy Reduction Control System (AERCS) Project.
- Installed 7.5 ton air conditioning unit at the Solid Waste Edith Administration Building.
- Installed two 90-ton air conditioning units with direct digital controls connected to the FEMD Building Automation Network.
- Completed elevator modernization project on the passenger/freight elevators at the City/County Building.
- Replaced AC compressor on 50-ton unit at APD Main Headquarters.
- Completed various improvements at Isotopes Park including epoxy flooring in concession stands; new concrete sidewalks; upgrade of the existing fire control system and installed removable bollards to prohibit vehicular traffic on pedestrian walkway.

### Parking Division

- Re-landscaped 3rd & Marquette and 5th & Roma surface lots.
- Implemented preventive maintenance program for Pay and Display Stations.
- Implemented boot program to increase citation payment compliance and generated over \$40,000 of revenue.
- Increased revenues of uncontested parking fines by \$100,000 for FY09.
- Updated software in Auto Cite units to comply with Metro Court's request for signature and reproduction of parking citations.
- Implemented air cards in parking enforcement officers' laptops to obtain direct access to Metro Court's parking warrant database.
- Procedures for obtaining green vehicle permits changed to allow citizens to fax applications and receive permits by mail.
- Installed an additional 20 Pay and Display meters.
- Restriped parking structure at 4th and Lead.
- Added additional handicap spaces at Convention Center, Civic Plaza, 2nd & Gold, 4th & Lead, and 5th & Copper facilities.

### Security Division

- Completed the installation of cameras on Civic Plaza as part of a new digital monitoring system for the downtown corridor.
- Completed the issuance of photo identification badges to all City employees, temporary employees and contract employees.
- Completed design & installation of remote security video monitoring station at 4th St. Offices.
- Continued to assist AFD and APD with bosque patrols during high fire season.
- Trained new security personnel through the APD Academy.
- Continue to send & train staff on National Incident Management System (NIMS) & FEMA training.
- Completed design & construction of new security office at rear entrance of zoo gate 5
- Completed design & upgrade of security cameras at Plaza del Sol.
- Deployed all electric patrol vehicles at Pino Yards and all electric Segway units for patrol at BioPark facilities.
- Expanded patrols at various libraries and added spot check patrols of facilities not normally posted including skate parks and open space facilities.

# MUNICIPAL DEVELOPMENT

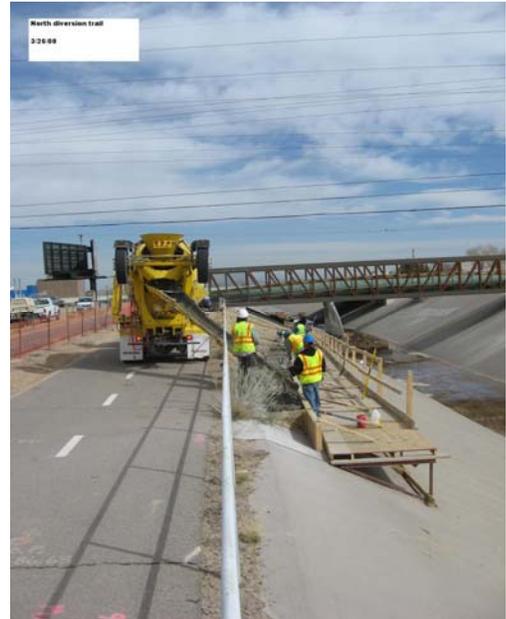
## Engineering Division

### Storm Drainage:

- Completed construction on air quality and post office ponds.
- Completed San Mateo Place storm drain modifications, the San Mateo/Hahn storm drain and the Hotel Circle storm drain phase II.

### Transportation:

- Completed the 7-Bar Loop park and ride, 98<sup>th</sup> Street improvements, the Comanche bikeways project, Atrisco Roadway (from Central to Mae Street) phase I improvements, the North Diversion Channel trail phase I, Unser Boulevard (from Central to San Ygnacio) phase I project.
- Completed Paseo del Norte & Jefferson and Unser & Ladera intersection improvements.
- Completed Bike Boulevards project.
- Completed design of the Central Bridge pedestrian improvements at the ATC, the Fortuna Road improvements, the I-40 & Rio Grande bike/pedestrian bridge, and Ouray & Ladera improvements.
- Began construction of the Academy bike lanes and Central Avenue pedestrian lighting phase I projects.
- Central bridge observation platforms are nearing completion.
- Completed the Citywide intersection level of service study, the East-West Corridor study (South of Southern, East of Eubank) and the priority plan for implementation of the Lead and Coal New Vision project.
- Nob Hill parking improvements, the North Diversion Channel trail phase II, the Paradise Boulevard widening project and Unser Crossing offsite improvements, the west Central pillars and neon signs are under construction.



## Street Maintenance Division

- Currently in close-out of residential street rehabilitation programs 07B, 09B and 09A.
- Four bridges were rehabilitated as per NM Department of Transportation bridge inspection reports as part of the Bridge Rehabilitation program.
- Street maintenance completed through FY09:
 

Residential Mill and Inlay (2007B)	43.2	lane miles
Residential Mill and Inlay (2009A)	6.3	lane miles
Cutler CLMRS	9.3	lane miles
Micro Surfacing	29.4	lane miles
Slurry Seal	83.5	lane miles
<b>Total</b>	<b>171.7</b>	<b>lane miles</b>

## CIP Division

- Construction renovation and expansion is 50% complete at the Eastside Animal Welfare Facility.
- Completed renovation of the Heights Community Center, the Thomas Bell Gymnasium, the Albuquerque Bicycle Park – phase II, and the Fire department Academy.
- North Domingo Baca Multigenerational Center is 98% designed; construction scheduled to begin in the fall.
- Median landscaping has been completed for San Mateo: Central to Zuni; Montgomery: two medians east of Juan Tabo; Ladera: 72nd to Ouray ; Lomas: Girard to University; 98th Street: Tower to Sage; West Central: Atrisco to Cypress; Artisco: three medians South of Central; and Eubank: Spain to Montgomery.
- Big I Segment C landscaping completed.
- Thirty-one consultants were engaged through the Selection Advisory Committee (SAC).
- Public art projects: Eastside Animal Welfare Facility: Kimo the Cat (in fabrication); Fire Station #21 (in fabrication); Harry Kinney Memorial (complete and dedicated); Millie Santillanes bench (complete and dedicated); northwest quadrant skate park (complete); Albuquerque Museum sculpture (complete); Cesar Chavez memorial (in fabrication); Pat Hurley park ceramic tile mural (Phase I complete); Loma del Rey park sundial (in fabrication); communications center photo montage (complete); decommissioned Central Avenue tiles (in process); transit station art project (in fabrication); Fire Station #5 (artist selected); and Layton medians: Eubank to Academy (complete).



# MUNICIPAL DEVELOPMENT

- Completed approximately \$450 thousand in on-call landscape construction projects and approximately \$2.5 million in on-call construction projects.

## **Traffic Engineering**

- Street lighting for the east side of the Seven Bar Loop approach to Ellison construction completed.
- Re-wired and installed new lighting cabinets for Journal Center street lighting allowing the installation of a new street light at San Francisco and Sun Lane.



- Reconstructed intersection signals at Coronado & Holbrook and Coronado & Eubank.
  - Phase IX traffic signal communications and CCTV for the NW quadrant of the City was completed and the first deployment of count stations and Dynamic Message Signs (DMS) occurred.
  - Phase XI design for City-wide installation of fiber communications; upgrade traffic signal controls; and CCTV installations completed.
  - Phase X map traffic infrastructure and development of signal timing plans for 19 corridors around the City complete.
  - Reconstruct Louisiana and Ridgecrest curve signage and configuration.
  - Corridor signal timing synchronization for 28 locations was completed.
  - Increased striping on collector/arterial roadways from 1,900 lane miles to 2,100 lane miles.
  - Refreshed and rehabilitated the striping, curb, and markings in the Nob Hill area.
  - Increased length of curbs painted from 21,600 feet to 25,000 feet.
  - Construction of a pedestrian safety improvement project at the intersection of 14th & Mountain was completed.
  - Refreshed painting on 75% of all median noses within the city.
  - Installed new traffic signals at: San Pedro & Palomas; 98th & Dennis Chavez; and Irving & Kayenta.
- Installed radar speed signs at Woodmont & Rainbow, Ladera & Tessa; and Four Hills & Stagecoach.

## **Construction Services Division**

### **Survey Section:**

- Maintained eight base stations for the ARTGN System.
- Installed ARTGN base stations at Moriarty and Belen High Schools to increase ARTGN system coverage.
- Developed and published geoidal model for height determinations.
- Reviewed 216 preliminary and final plats for development actions.

### **Maps & Records Section:**

- Developed maps for NMDOT Maintained Roads within the COA metro area.
- Created COA moratorium maps for the state fair, balloon fiesta, and holiday shopping season.
- Improved customer service by completing service requests within 48 hours of submittal.

### **Construction Management Section:**

- Completed inspection management of over 75 capital projects with an estimated value of over \$28,000,000 .

### **Construction Coordination Section:**

- Traffic control/barricading permits issued for the following events:
  - Holiday strolls
  - Balloon Fiesta
  - Raft race
  - Duke City Marathon
  - Luminaria Tour
  - NM State Fair
  - Freedom 4<sup>th</sup>
  - Twinkle Light Parade
- Increase of approximately 15% in permits and 50% in revenues.
- Traffic control plans can now be received and filed electronically.

## **Park Design & Construction Division**

- Construction was completed on the following: (Note: \* in-house construction with City forces):
  - Eldorado Park- development \*
  - Barelás Park- play area replacement \*
  - Westside City Recreation Fields-development of 3 recreation fields with lighting \*

## MUNICIPAL DEVELOPMENT

- Sundoro South Park- Phase 1 Developer), Phase 2 (City) \*
- Butterfield Well/Park-development of shade structure and landscaping\*
- Piedras Marcadas-Phase 1 development play area and shade structure\*
- Avalon Park-lighting
- Martineztown Park renovation phase 1 (east side of park)
- Snow Heights Park- solar lights and porous pavement
- Los Duranes Park- concrete walkway
- NW quadrant modular skate drinking fountain
- Phil Chacon NM Veterans Memorial- automatic gate, fencing and access control
- Phil Chacon NM Veterans Memorial- signage installation
- Martineztown Santa Barbara Park-site amenities
- Phil Chacon NM Veterans Memorial- storage building
- North Domingo Baca Park- areas of play (Modular Skate and Play Area)\*
- Bianchetti Park-play area renovation
- Laurelwood Park-basketball court addition, gravel landscaping and access control
- Manzano Mesa-play area shade structures
- Westside City Recreation Fields-restroom facilities
- Grecian Park-site equipment replacement
- Airport Irrigation Backflow Renovation
- Burton Park-play area renovation
- Supper Rock Park-play area renovation
- Mesa Verde Park-lighting
- Jade Park-play area renovation
- USS Bullhead Park-play area renovation
- USS Bullhead Park-fencing of additional property



### PRIORITY OBJECTIVES

**PUBLIC SAFETY GOAL:** CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 9. Complete the renovation and expansion of the East Side Animal shelter facilities, including a veterinary clinic, an adoption-processing area, and modernized animal displays and housing. Submit a report to the Mayor and City Council by the end of the third quarter of FY/10.

**PUBLIC INFRASTRUCTURE GOAL:** ENSURE THAT ALL EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL-PLANNED, COORDINATED, AND MAINTAINED SEWER, STORM, WATER AND ROAD SYSTEMS AND AN INTEGRATED MULTI-MODAL REGIONAL TRANSPORTATION SYSTEM. ENSURE THAT NEW DEVELOPMENT IS EFFICIENTLY INTERGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BLANCED WITH THE REVENUES GENERATED.



- OBJECTIVE 4. Begin the construction of the Bear Canyon Arroyo Pedestrian Bridge over I-25. Report progress to the Mayor and City Council by the end of fourth quarter FY/10.
- OBJECTIVE 5. Begin the construction of the I-40 Pedestrian and Bicycle Bridge over the Rio Grande. Report progress to the Mayor and City Council by the end of fourth quarter FY/10.
- OBJECTIVE 6. Review FY/10 bridge inspection reports provided by the NMDOT and develop a priority listing for both maintenance and contract projects. Report progress to the Mayor and City Council by the end of fourth quarter FY/10.

## MUNICIPAL DEVELOPMENT

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**SUSTAINABLE COMMUNITY DEVELOPMENT GOAL:** GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

- OBJECTIVE 1. Develop two new off-leash dog exercise areas. Report progress to the Mayor and City Council by the end of fourth quarter FY/10.
- OBJECTIVE 2. Complete phase 4 (Segment D) of Big I Landscaping. Report progress to the Mayor and City Council by the end of fourth quarter FY/10.

**GOVERNMENTAL EXCELLENCE and EFFECTIVENESS.** GOVERNMENT IS ETHICAL AND ACCOUNTABLE; EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS

- OBJECTIVE 2. Implement the Automated Energy Reduction Control System in partnership with the State of New Mexico and the University of New Mexico for use in specific City owned buildings to respond to Demand Reduction requests from the local utility. Begin implementation and report progress to the Mayor and City Council by the end of fourth quarter FY/10.



# OFFICE OF INTERNAL AUDIT AND INVESTIGATIONS

The Office of Internal Audit and Investigations was created as an independent office of City Government. The office is not part of the City's executive branch or the City Council. Internal Audit and Investigations performs audits and investigates claims of waste, fraud and mismanagement. The goals of the department are to:

- conduct audits and investigations;
- prevent and detect fraud, waste and abuse in City activities;
- propose ways to increase the City's legal, fiscal and ethical accountability; and
- deter criminal activity.

As specified in the Accountability in Government Ordinance, the Accountability in Government Oversight Committee is comprised of five representatives from the community at large. The Mayor and one Councilor, appointed annually by the Council President, are nonvoting ex-officio members. The Committee reviews and approves all audit and investigatory reports at each meeting.

## Mission

To provide independent audits and investigations to promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	829	1,297	1,297	996	1,198	202
Operating	134	66	96	158	70	(88)
Capital	8	0	0	0	0	0
Transfers	2	3	3	3	3	0
<b>TOTAL</b>	<b>973</b>	<b>1,366</b>	<b>1,396</b>	<b>1,157</b>	<b>1,271</b>	<b>114</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>12</b>	<b>(2)</b>

## BUDGET HIGHLIGHTS

The FY/10 approved budget for the Office of Internal Audit and Investigations is \$1.3 million, a reduction of \$95 thousand or 7.0% from the FY/09 original budget of \$1.4 million. As part of the city-wide savings plan, two positions are deleted in FY/10.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APP 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<u>GENERAL FUND - 110</u>						
Office of Internal Audit	973	1,366	1,396	1,157	1,271	114
<b>TOTAL GOAL - 8</b>	<b>973</b>	<b>1,366</b>	<b>1,396</b>	<b>1,157</b>	<b>1,271</b>	<b>114</b>
<b>TOTAL APPROPRIATIONS</b>	<b>973</b>	<b>1,366</b>	<b>1,396</b>	<b>1,157</b>	<b>1,271</b>	<b>114</b>

## PRIOR YEAR ACCOMPLISHMENTS

- Completed 15 audits and investigations of City departments, divisions, processes and contracts.
- Followed up on three previously issued audits.
- Received and responded to 64 requests for assistance (management advisory services).
- Participated in numerous ERP-related committees and meetings in an advisory role.

# PARKS AND RECREATION

The Parks & Recreation Department strives to work as a team to be well prepared and focused to serve the community's needs for health, leisure, culture, and recreation with a high level of customer confidence. The Department's nine divisions work together to:



- Promote and market Albuquerque's recreation programs, parks, golf courses, and open space;
- Develop new strategies to improve Albuquerque leisure, recreation, and sports facilities and programs;
- Conserve and sustain Albuquerque's natural and cultural resources for future generations;
- Meet youth entertainment and sports needs and expectations;
- Maintain harmony with community and neighborhood associations;
- Ensure that every visitor has a quality experience;
- Involve and empower community groups;
- Increase customer confidence;
- Respond to customer needs every day of the week.

### MISSION

We, the employees of the City of Albuquerque Parks & Recreation Department, pledge to provide our citizens with courteous, efficient, and timely professional service.

We will work to create a safe, healthy, and sustainable community in which we and our children enjoy a network of well planned, maintained, and operated parks, golf courses, open space, trails, and recreation facilities intended to improve and enhance the quality of life within our city.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	16,308	18,911	18,922	17,593	19,278	1,685
Operating	10,188	10,818	10,830	10,381	10,831	450
Capital	218	124	124	125	0	(125)
Transfers	3,382	3,259	3,229	3,454	3,290	(164)
Grants	98	136	136	136	432	296
<b>TOTAL</b>	<b>30,194</b>	<b>33,248</b>	<b>33,241</b>	<b>31,689</b>	<b>33,831</b>	<b>2,142</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>297</b>	<b>291</b>	<b>291</b>	<b>292</b>	<b>282</b>	<b>(10)</b>

### BUDGET HIGHLIGHTS

The approved FY/10 General Fund budget for Parks and Recreation is \$27.1 million. This is a 3.1% increase over the FY/09 original budget.

The department maintains temporary employees throughout the fiscal year and during the summer the department hires additional temporary employees for golf and park maintenance, recreation field maintenance, lifeguards, tennis instructors, and outdoor recreation leaders. Many of these individuals qualified for a wage increase with the passing of the Albuquerque Minimum Wage Ordinance. Funding for the last half of the third and final phase is \$110 thousand.

The department had one intra-year add, an administrative assistant for support in aquatics. Also in aquatics were three unfunded aquatics program coordinators that were vacant. These positions were deleted and removed from the FTE count. The approved budget for the department contains a reduction of \$80 thousand for one time contractual services in urban forest management and an increase of \$28 thousand for utility adjustments department wide.



# PARKS AND RECREATION

The General Fund transfer to the Open Space Fund increased by \$611 thousand for a total transfer of \$1.2 million. This transfer helps to maintain operating functions in open space.



As part of the overall General Fund cost saving measures five full time and two part time positions are proposed for deletion for a total of \$359 thousand. One part time position is in quality recreation and the other is in aquatics. Of the full time positions two are in aquatics, one in quality recreation, one in safe use of fire arms and one in urban forest management.

The FY/10 approved budget for the Open Space Expendable Trust Fund has increased by 2.1% over the original FY/09 budget. Two vacant positions in the open space management program are deleted in FY/10 for a total of \$78 thousand. The approved budget also includes an increase of \$24 thousand for the rise in utility costs. The transfer from the General Fund has increased because there is minimal fund balance remaining.

The Golf Fund continues to maintain a negative working capital fund balance of \$205 thousand for FY/10. This has improved compared to the FY/09 original negative fund balance of \$335 thousand. To help offset the negative cash flow a rate increase of \$0.50 cents across the board for all holes has been approved. The expected revenue is \$129 thousand. It will still take a few years to make this fund whole. In the FY/10 approved budget, the indirect rate continues to be 10%. There is no growth in the Golf Fund due to the net of technical adjustments.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 1: HUMAN AND FAMILY DEVELOPMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
Trfr from Fund 110 to Fund 681	0	11	11	11	0	(11)
Aquatics	0	3,933	3,933	3,753	4,018	265
Promote Safe Use of Firearms	370	474	474	471	424	(47)
Provide Quality Recreation	5,658	2,423	2,423	2,423	2,326	(97)
<b>Total General Fund - 110</b>	<b>6,028</b>	<b>6,841</b>	<b>6,841</b>	<b>6,658</b>	<b>6,768</b>	<b>110</b>
<b><u>RECREATION FUND - 215</u></b>						
Trfr from Fund 215 to Fund 110	230	230	200	200	200	0
<b><u>GOLF OPERATING FUND - 681</u></b>						
Affordable and Quality Golf	3,744	3,900	3,911	3,992	3,956	(36)
Trfr from Fund 681 to Fund 110	494	260	260	260	263	3
Trfr from Fund 681 to Fund 683	0	0	0	0	0	0
Trfr from Fund 681 to Fund 685	344	346	346	346	343	(3)
<b>Total Golf Operating Fund - 681</b>	<b>4,582</b>	<b>4,506</b>	<b>4,517</b>	<b>4,598</b>	<b>4,562</b>	<b>(36)</b>
<b><u>GOLF OPERATING DEBT SERVICE FUND - 685</u></b>						
Golf Debt Service	344	346	346	346	343	(3)
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Total Recreation Grants -265	98	136	136	136	181	45
<b>TOTAL - GOAL 1</b>	<b>11,282</b>	<b>12,059</b>	<b>12,040</b>	<b>11,938</b>	<b>12,054</b>	<b>116</b>

**GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT**

<b><u>GENERAL FUND - 110</u></b>						
Aviation Landscape Maintenance	1,011	997	997	853	926	73
Parks Management	14,053	16,464	16,087	14,851	16,505	1,654

# PARKS AND RECREATION

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
CIP Funded Employees	0	0	377	377	402	25
Strategic Support - PR	1,182	965	977	995	998	3
Trfr from Fund 110 to Fund 305	170	170	170	170	170	0
<b>Total General Fund - 110</b>	<b>16,416</b>	<b>18,596</b>	<b>18,608</b>	<b>17,246</b>	<b>19,001</b>	<b>1,755</b>
<b>TOTAL - GOAL 4</b>	<b>16,416</b>	<b>18,596</b>	<b>18,608</b>	<b>17,246</b>	<b>19,001</b>	<b>1,755</b>
<b>GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT</b>						
<b>GENERAL FUND - 110</b>						
Urban Forest	0	225	225	137	97	(40)
Trfr from Fund 110 to Fund 851	1,058	658	658	658	1,269	611
<b>Total General Fund - 110</b>	<b>1,058</b>	<b>883</b>	<b>883</b>	<b>795</b>	<b>1,366</b>	<b>571</b>
<b>OPEN SPACE EXPENDABLE TRUST FUND - 851</b>						
Total Open Space Management - 851	2,840	2,714	2,714	2,714	2,771	57
<b>OPERATING GRANTS FUND - 265</b>						
Total Open Space Grants -265	0	0	0	0	251	251
<b>TOTAL - GOAL 5</b>	<b>3,898</b>	<b>3,597</b>	<b>3,597</b>	<b>3,509</b>	<b>4,388</b>	<b>879</b>
<b>TOTAL APPROPRIATIONS</b>	<b>31,596</b>	<b>34,252</b>	<b>34,245</b>	<b>32,693</b>	<b>35,443</b>	<b>2,750</b>
Interdepartmental Adjustment	1,402	1,004	1,004	1,004	1,612	608
<b>NET APPROPRIATIONS</b>	<b>30,194</b>	<b>33,248</b>	<b>33,241</b>	<b>31,689</b>	<b>33,831</b>	<b>2,142</b>

## REVENUE

Ground maintenance has a decrease of \$78 thousand due to an agreement the department has with Aviation to maintain grounds in and around the Sunport, the interior plants, the newly landscaped Sunport Drive, and the rental car facility. The revenue received is based on the operational needs of the aviation landscape program. During FY/09 the Department created a CIP activity dedicating temporary labor to CIP projects. Recovered revenue from CIP for FY/10 is budgeted at \$400 thousand.

In the Golf Enterprise Fund, a rate increase was passed increasing all rounds by an average of \$.50. The change in revenue from estimated FY/09 to approved FY/10 is \$230 thousand.

The Open Space Fund stays constant with expected revenue of \$75 thousand for FY/10.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Shooting Range	272	255	240	240	0
Regional Parks	(1)	0	0	0	0
Tournament/Field Rental	20	21	21	21	0
Sports - Forfeit/Scs. Fee	16	12	16	16	0
Parks Joint Use	261	211	211	211	0
Manure Collection	0	0	0	0	0
Ground Maintenance	1,260	1,067	1,067	989	(78)
Aquatics Facilities Concessions	0	0	0	0	0
Swimming Fees	641	650	650	650	0
Sports Teams	443	439	439	439	0
Tennis Charges	139	120	120	120	0

# PARKS AND RECREATION

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Miscellaneous	2	4	2	2	0
Albuquerque Golf Training Center	171	195	172	171	(1)
Rental of City Property	121	100	100	100	0
CIP Funded - 305	0	0	377	400	23
Cigarette Tax - 215	230	230	200	200	0
Golf Green Fees - 681	3,832	4,277	4,176	4,406	230
Golf Concessions - 681	389	438	438	420	(18)
Open Space Charges for Services - 851	71	75	75	75	0

## PRIOR YEAR ACCOMPLISHMENTS

- From FY/06 to midyear FY/09, 4 dog parks were constructed. During this time, the Park Management Division reorganized to provide for a specific maintenance program for the dog parks.
- In FY/08, the Parks and Recreation Department partnered with health providers and doctors to launch the Prescription Trails Program. Doctors are prescribing walking to patents at various City park trails to improve the patent's health. In FY/09, nine pieces of outdoor exercise equipment were installed at Tiguex Park.
- Working with the University of New Mexico, the Parks and Recreation Department hosted indoor track meets at the Albuquerque Convention Center during In FY/06, FY/07 and FY/09. The events have included several youth meets and the Mountain West Conference NCAA Championships.
- From FY/06 to midyear FY09, the Parks and Recreation Department has continued to renovate and improve softball fields. Upgrades include the rebuilding of Tingley Park and by replacing the infield dirt with engineered soil for the infield, installing new fencing and making general site improvements.
- In FY/09, a new point of sales system was implemented at the four golf courses and Albuquerque Golf Training Center. This new point of sales system provides for more comprehensive information to be collected and better financial tracking for the Golf Management Division.



- The Parks and Recreation Department acquired a "Miles" electric truck for downtown business and short trips. The vehicle has zero emissions and is an example of the City's program concerning "Green Initiatives".
- The new federal mandate "Virginia Graeme Baker Law" requires new drains to be installed at all pools. Drain replacement was completed at Valley Pool. The remaining pools are schedule to be completed second half of FY/09.
- As part of Mayor's Albuquerque Green Initiative Program, solar heat covers were installed at all of the five indoor pools to reduce costs and energy consumption.
- The City acquired 7.5 acres of property for free through the Federal Government surplus land program. The new park, "New Day Park" is adjacent to U.S.S. Bullhead Memorial Park.

## PARKS AND RECREATION

- The Parks and Recreation Department contracted with American Forest to satellite map Albuquerque's canopy cover, which is in the process of being finalized.
- Balloon Fiesta Park and Expo NM hosted The Rally 2009. The event was sponsored by Affinity Group, Inc. The event generated \$9.0 million in direct spending for Albuquerque. The Albuquerque Convention and Visitor's Bureau contacted Affinity Group Inc. two years ago to encourage them to consider Albuquerque as the host site. With the successful bid, approximately 3,000 motor homes visited Albuquerque with most of the motor homes staying at Balloon Fiesta Park.

### **PRIORITY OBJECTIVES**

**HUMAN AND FAMILY DEVELOPMENT GOAL:** PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 8.** Using existing CIP funds, replace the drains in all swimming pools by the end of FY/10 to comply with the new federal act. Submit a status report to the Mayor and City Council by the end of FY/10.

**SUSTAINABLE COMMUNITY DEVELOPMENT GOAL:** GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

- **OBJECTIVE 3.** Using existing resources, manage the upgrade of the current point-of-sale and scheduler system used by the Aquatics, Golf, Recreation Services, and Strategic Support Divisions to improve financial management, accountability, customer service, and marketing of the Department's services. Complete the upgrade and submit a report to the Mayor and City Council by the end of FY/10.

**ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL:** PROTECT AND ENHANCE ALBUQUERQUE'S PLACES AND NATURAL ENVIRONMENT - ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, CLEAN AIR AND UNDERGROUND WATER SUPPLY.

- **OBJECTIVE 8.** Using existing capital resources, by the end of FY/10, develop and open for public use at least two new trailheads with parking areas, 4 miles of paved trail, and 5 miles of natural-surface trail. Submit a status report to the Mayor and City Council by the end of FY/10.
- **OBJECTIVE 9.** With existing resources, implement the Urban Forest Initiative to conduct outreach and raise awareness about the benefits of trees. Oversee and track the distribution and planting of 75,000 trees in Albuquerque by government entities, local nurseries, and home and business owners by the end of FY/11. Submit status reports to the Mayor and City Council at the end of FY/10 and FY/11.

# PLANNING

The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates area development plans to ensure that growth conforms to adopted plans, policies and regulations.



## MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	11,306	12,099	12,099	11,026	10,958	(68)
Operating	1,658	1,018	1,693	1,674	870	(804)
Capital	18	0	0	0	0	0
Transfers	1,276	525	525	547	997	450
Grants	38	0	0	11	0	(11)
<b>TOTAL</b>	<b>14,296</b>	<b>13,642</b>	<b>14,317</b>	<b>13,258</b>	<b>12,825</b>	<b>(433)</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>191</b>	<b>180</b>	<b>180</b>	<b>180</b>	<b>156</b>	<b>(24)</b>

## BUDGET HIGHLIGHTS

The FY/10 General Fund approved budget for the Planning Department is \$12.8 million, a decrease of 6% or \$817 thousand less than the FY/09 original budget level. The decrease is attributable to reductions in personnel and operating expense to provide overall cost savings to the General Fund.

Twenty-four positions were deleted from the department's personnel complement in FY/10. Vacant positions that were deleted are a management analyst, GIS systems technician, four zoning enforcement inspectors, housing inspector, zoning enforcement supervisor, associate planner, three planners, two senior planners, senior office assistant, research specialist, assistant building safety supervisor, three residential building inspectors, commercial building inspector, impact fee administrator, engineering associate, and senior engineer.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY BY GOAL:</b>						
<b>GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT</b>						
<b><u>GENERAL FUND 110</u></b>						
Code Enforcement	2,739	2,865	2,865	2,749	2,664	(85)
Community Revitalization	2,149	1,510	2,185	1,959	1,437	(522)
One Stop Shop	6,297	6,644	6,644	6,385	6,205	(180)
Planning & Development Review	1,226	1,438	1,438	1,104	1,497	393
Strategic Support	947	1,185	1,185	1,050	1,022	(28)
Trfr from Fund 110 to Fund 305	900	0	0	0	0	0
Total General Fund - 110	14,258	13,642	14,317	13,247	12,825	(422)
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Total Operating Grants Fund - 265	38	0	0	11	0	(11)
<b>TOTAL - GOAL 4</b>	<b>14,296</b>	<b>13,642</b>	<b>14,317</b>	<b>13,258</b>	<b>12,825</b>	<b>(433)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>14,296</b>	<b>13,642</b>	<b>14,317</b>	<b>13,258</b>	<b>12,825</b>	<b>(433)</b>

# PLANNING

## REVENUE

Revenues in the Planning Department for FY/10 are budgeted conservatively and are expected to decrease from the FY/09 original budget due to anticipated slow downs in the construction and housing sector.

Department Generated Fees for Service (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Building Permits	7,642	7,468	5,580	6,545	965
Filing of Plats/Subdivision	250	189	189	223	34
Sign fees	104	0	76	76	0
Zoning Code Enforcement	106	272	234	226	(8)
Engineering Fees	1,122	950	912	1,108	196
Miscellaneous	185	27	25	25	0
Transfers	300	609	609	605	(4)

## PRIOR YEAR ACCOMPLISHMENTS

- Adopted the Barelvas Sector Development Plan in April 2008; the South Yale Sector Development Plan in February 2009; the Southwest Albuquerque Strategic Action Plan in February 2009; and the Uptown Sector Development Plan in January 2009.
- Demolition of the El Vado Hotel historic site was prevented in 2008 when it was named a City Landmark. The City's condemnation lawsuit is litigated toward eventual acquisition of the property.
- Renovation of 15 town homes in the Bell Trading Post Redevelopment was completed in July 2008.
- In the International Market District, the Blue Spruce motel was demolished and Phase I completed. Phase II streetscape is underway 2008. State legislation adopted in February 2009 officially named the area the "International District".



- As part of the Atrisco Redevelopment, Pro's Ranch Market opened for business in 2008.
- The City purchased 10 acres on the northwest corner of Central and Unser for the Central/Unser Redevelopment. A design charette was conducted and a conceptual design has been drafted for a mixed use development, including a UNM Health Clinic, a library and a major transit center.
- Have made progress on several downtown revitalization projects -- continued management of the Alvarado Development Agreement with HDIC and review of development proposals, and infill projects continue downtown; groundbreaking ceremonies were held in March 2009 for Silver Gardens Multi-Income Housing at First and Silver SE and Work-Force Housing at 700 Second Street NW .
- Mesa Del Sol moved their headquarters into the Antoine Predock designed Aperture Center on January 30, 2009. By August of 2008 homes for Molina Healthcare, Advent Solar, SCHOTT Solar, Fidelity Investments and ABQ Studios were completed and occupied.
- One Stop Shop developed the 2008 Uniform Administrative Code and the 2007 Energy Conservation Code and permitted thirty-six green path projects since January 2008 - 21 single-family dwellings, 15 commercial/institutional and one four story apartment building.

## PLANNING

- The Kiva case tracking system is fully implemented for every application step in the Planning Department and the Department of Municipal Development. The system automatically schedules inspections and re-inspections; tracks permits from application to completion; provides for more efficient, real-time billing and revenue collection and reports on permit information are available on the Planning Department website.
- The Code Enforcement Sweep Team has been successful in assisting area inspectors when their area needs the special attention of a survey. Conducting this type of survey allows for consistency and allows the entire neighborhood to be aware of the common issues. The Neighborhood Enhancement Team, on average, completes 28 sweeps a year.



- Identified and inventoried vacant buildings city-wide to enforce the Vacant Building Ordinance. Manage annual registration process for vacant buildings. Current housing market crisis has warranted that this registration form/ordinance be placed on the Planning website, making it available nationwide.
- Participated in the city-wide National Night Out as part of the Neighborhood Watch program. Over 9,000 participants from engaged in events ranging from backyard BBQ's to large Coalition events featuring music, food, arts, crafts, games, dog races and the Zoo Bus.

### PRIORITY OBJECTIVES

**HUMAN AND FAMILY DEVELOPMENT GOAL:** PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 2.** Develop a training program for Neighborhood Associations to provide them with resources and information to assist elderly neighbors to remain in their neighborhoods and Age in Place. The program will be piloted in up to 5 Neighborhood Associations and results will be reported to the Mayor and City Council by the end of FY/10.

**SUSTAINABLE COMMUNITY DEVELOPMENT GOAL:** GUIDE GROWTH TO PROTECT THE ENVIRONMENT AND THE COMMUNITY'S ECONOMIC VITALITY AND CREATE A VARIETY OF LIVABLE, SUSTAINABLE COMMUNITIES THROUGHOUT ALBUQUERQUE.

- **OBJECTIVE 4.** With existing resources, amend the West Side Strategic Plan and the Rio Bravo, Tower/Unser, and West Route 66 Sector Development Plans to incorporate policies and regulations for developing Complete Neighborhoods and Interconnected Transportation Systems, per the adopted Southwest Albuquerque Strategic Action Plan. Submit the amended plans in a report to the Mayor and City Council by the end of the 2nd quarter, FY/10.
- **OBJECTIVE 5.** Prepare amendments to the Comprehensive Plan to provide for green and LEED development, Complete Neighborhoods, transit-oriented development, and healthy environments. Submit the amendments in a report to the Mayor and City Council by the end of FY/10.
- **OBJECTIVE 6.** Using existing resources, investigate methods of planning and designing at the micro level which could include a process for developing Activity Centers and Transit Corridors. Submit a report to the Mayor and City Council by the end of the 2nd quarter, FY/10.
- **OBJECTIVE 7.** Develop a systematic process that includes regular coordination with CIP staff to manage and implement CIP projects that are adopted in various sector development plans. Submit a report to the Mayor and City Council by the end of the 2nd quarter, FY/10.

# POLICE

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in ten operating program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, open space, tactical support, the traffic section and the department's recruiting and training units. The investigative services program strategy consists of three specialized divisions and a mental health intervention team, Crisis Outreach and Support Team (COAST). The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigations division investigates armed robberies, homicide, property crimes and juvenile crimes. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The Family Advocacy Center houses the investigative officers of domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The professional standards program strategy is comprised of the inspections and accreditation section, internal affairs and behavioral sciences. The communications and records program strategy supports the Department's technology initiatives, communications, records management and case preparation for the field services bureau. The officer and department support program strategy provides long-range planning, problem solving, administrative, human resources, and fiscal support. The prisoner transport program strategy funds the transport of prisoners to the Metropolitan Detention Center. The false alarm reduction program strategy provides support of the Albuquerque alarm system ordinance in an effort to reduce false alarms. The photo enforcement operation funds the contract and personnel dedicated to operating the program. The final program strategy is off-duty police overtime which provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours.

## MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

## VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	105,516	122,205	122,205	118,776	126,118	7,342
Operating	17,144	12,912	13,434	13,111	13,264	153
Capital	2,510	0	0	123	1,200	1,077
Transfers	25,780	17,673	17,673	18,186	17,529	(657)
Grants/Dedicated Funds	8,699	7,701	7,701	7,701	16,943	9,242
<b>TOTAL</b>	<b>159,649</b>	<b>160,491</b>	<b>161,013</b>	<b>157,897</b>	<b>175,054</b>	<b>17,157</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>1,566</b>	<b>1,564</b>	<b>1,564</b>	<b>1,564</b>	<b>1,535</b>	<b>(29)</b>

### BUDGET HIGHLIGHTS

The FY/10 General Fund budget is \$149.3 million. This represents an increase of 2.9% or \$4.2 million over the original FY/09 level. Higher wages for sworn personnel are the primary reason for the increase in the General Fund budget. Public safety continues to be the emphasis of this administration and the increase in pay reflects this emphasis as evident in the achievement of the goal of 1,100 sworn police officers.

Overall, there is a net reduction of 29 positions within the police budget. Within the General Fund, there is a reduction of 34 positions. Thirty civilian positions are deleted as part of overall cost saving measures, five additional positions are transferred

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to stimulus funding within the Justice Assistance Grant (JAG) and one position working with the metropolitan court is transferred from operating grants to the General Fund. The added position has no fiscal impact on the General Fund as this position was paid for in the Operating Grants fund with a transfer from the General Fund. Operating grants sees an overall increase of five positions. This includes the five positions transferred from the General Fund plus one new IT Manager position that will be funded by the JAG stimulus funds less the one position moved to the General Fund for the metropolitan court. The JAG stimulus funds will pay for the six positions as well as contract dollars for a psychiatrist for the next three years.

One hundred and twenty five sworn officer positions are funded by the Public Safety Quarter Cent Tax as well as a portion of the pay raises for fiscal years 2009 and 2010. Sworn personnel include patrolmen second class, cadets and community service assistants (CSAs). Also, the increase in overtime associated with the pay raise is funded out of Public Safety Quarter Cent Tax. Thirty four prisoner transport personnel and their associated costs, a portion of the costs for the ID techs, as well as \$75 thousand for a criminal justice collaborative are funded by the Public Safety Tax.

Funding of \$600 thousand continues to be provided for the officer retention and recruitment incentive in the General Fund. One time funding of \$250 thousand for party patrol enforcement was removed and is not included in the FY/10 budget.

The False Alarm Enforcement Fund is budgeted at \$908 thousand. This includes an operating budget of \$523 thousand, indirect overhead of \$10 thousand and a transfer of \$375 thousand to the Capital Acquisition Fund to be utilized for the purchase of police equipment.

The Photo Enforcement Fund is budgeted at \$8.3 million for FY/10 with \$5 million budgeted to support the photo enforcement contract and part-time personnel associated with the program. Eight hundred and forty-eight thousand dollars is budgeted as a transfer to support the costs of permanent full time positions that remain in the General Fund. This includes a sworn position, financial support and 70% of the Administrative Hearing Office. Also budgeted is \$1.3 million in response to the State's legislation requiring revenues in excess of the Redflex contract be remitted to the State. Council also appropriated \$1.2 million in this fund for the purchase of marked police vehicles.

Funding in the Law Enforcement Protection Fund remains at the FY/09 budgeted level of \$2.8 million. This fund supports the Law Enforcement Protection Fund (LEPF) for \$601 thousand, the Crime Lab project for \$120 thousand, the DWI Enforcement program for \$1.3 million and the SID program for \$731 thousand. Part of the SID program funding includes a \$431 thousand transfer from the General Fund to support the project. Also, the funding for DWI Enforcement includes a \$389 thousand transfer to the General Fund to pay for staff that support that program.

Grant funding is expected to increase significantly as the City takes advantage of federal stimulus funds. Notable grants are the COPS Hiring Grant, COPS Technology Grant and JAG Stimulus Grant. It should be noted that the grant amounts contain three years of funding because we expect to receive the award in FY/10. The appropriation for these grants is not contained in our legislative bill but will be introduced as the grants are awarded.

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 2: PUBLIC SAFETY</b>						
<b>GENERAL FUND -110</b>						
Communications and Records	12,915	14,118	14,183	12,530	13,391	861
Family Advocacy Center	4,451	5,511	5,521	4,813	5,237	424
Investigative Services	19,707	21,833	22,124	21,002	21,167	165
Neighborhood Policing	78,516	82,427	82,449	84,118	88,450	4,332
Off Duty Police Overtime	1,431	1,825	1,825	1,825	1,825	0
Officer and Department Support	18,203	15,183	15,317	15,024	15,699	675
Prisoner Transport	1,443	2,195	2,195	1,636	2,076	440
Professional Standards	1,296	1,563	1,563	1,222	996	(226)
Trfr from Fund 110 to Fund 280	431	431	431	438	431	(7)
Trfr from Fund 110 to Fund 288	4,980	0	0	0	0	0
Trfr from Fund 110 to Fund 305	1,600	0	0	0	0	0
<b>Total General Fund - 110</b>	<b>144,973</b>	<b>145,086</b>	<b>145,608</b>	<b>142,608</b>	<b>149,272</b>	<b>6,664</b>

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(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b><u>FALSE ALARM ENFORCEMENT FUND - 287</u></b>						
False Alarm Enforcement	382	525	525	464	523	59
Trfr from Fund 287 to Fund 305	376	425	425	379	375	(4)
Trfr from Fund 287 to Fund 110	11	10	10	10	10	0
<b>Total False Alarm Enforcement Fund - 287</b>	<b>769</b>	<b>960</b>	<b>960</b>	<b>853</b>	<b>908</b>	<b>55</b>
<b><u>PHOTO ENFORCEMENT FUND - 288</u></b>						
Photo Enforcement Operations	4,798	4,874	4,874	4,872	5,008	136
Remittance to the State	0	1,306	1,306	1,306	1,306	0
Marked Public Safety Vehicle Acquisition/Replacement	0	0	0	0	1,200	1,200
Trfr from Fund 288 to Fund 110	841	995	995	995	848	(147)
<b>Total Photo Enforcement Fund - 288</b>	<b>5,639</b>	<b>7,175</b>	<b>7,175</b>	<b>7,173</b>	<b>8,362</b>	<b>1,189</b>
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Central Support Services	3,313	734	734	734	3,574	2,840
Investigative Services	913	1,934	1,934	1,934	880	(1,054)
Neighborhood Policing	1,516	2,281	2,281	2,281	9,737	7,456
<b>Total Operating Grant Fund - 265</b>	<b>5,742</b>	<b>4,949</b>	<b>4,949</b>	<b>4,949</b>	<b>14,191</b>	<b>9,242</b>
<b><u>LAW ENFORCEMENT PROTECTION FUND - 280</u></b>						
Neighborhood Policing	1,148	1,021	1,021	1,021	911	(110)
Central Support Services	576	601	601	601	601	0
Investigative Services	1,002	851	851	851	851	0
Trfr from Fund 280 to Fund 110	231	279	279	279	389	110
Trfr from Fund 280 to Fund 265	0	0	0	0	0	0
<b>Total Law Enforcement Protection Fund - 280</b>	<b>2,957</b>	<b>2,752</b>	<b>2,752</b>	<b>2,752</b>	<b>2,752</b>	<b>0</b>
<b>TOTAL GOAL - 2</b>	<b>160,080</b>	<b>160,922</b>	<b>161,444</b>	<b>158,335</b>	<b>175,485</b>	<b>17,150</b>
<b>TOTAL APPROPRIATIONS</b>	<b>160,080</b>	<b>160,922</b>	<b>161,444</b>	<b>158,335</b>	<b>175,485</b>	<b>17,150</b>
Interdepartmental Adjustments	431	431	431	438	431	(7)
<b>NET APPROPRIATIONS</b>	<b>159,649</b>	<b>160,491</b>	<b>161,013</b>	<b>157,897</b>	<b>175,054</b>	<b>17,157</b>

## REVENUE

General Fund revenues have remained relatively flat for FY/08 and FY/09. This trend is anticipated to continue for FY/10. Alarm Ordinance Fees in Fund 287 also continue to remain relatively flat. Revenues from the Photo Enforcement Fund (288) are conservatively budgeted at \$5.8 million for FY/10. This remains the same as the budgeted and anticipated revenues for FY/09. The higher revenues for FY/08 of \$11.5 million are due to the prior fee structure in place before legislative action capped the fees at \$75 per citation for FY/09.

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Department Generated Fees for Services (\$'000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Wrecker Fees	77	85	77	78	1
Photocopying/Records	86	75	75	50	(25)
Off-Duty Police	1,908	1,825	1,825	1,825	0
Police Services/Warrants	86	75	75	75	0
Police Services/Crime Lab	658	685	685	706	21
Police Services/Miscellaneous	43	0	15	0	(15)
Alarm System Ordinance	268	250	250	250	0
Alarm Ordinance Fees - 287	726	751	726	726	0
Photo Enforcement - 288	11,515	5,800	5,800	5,800	0

## PRIOR YEAR ACCOMPLISHMENTS



- In April 2008, APD planned, designed and constructed a temporary area command facility on the site of the future Sixth Area Command to serve the northwest area of Albuquerque, north of I-40 and west of the Rio Grande River. Creating two area commands on the west side has allowed APD to respond more quickly to calls and to reduce the number of miles on the Department's police cars.

➤ In 2008, the Albuquerque Police Department achieved a historic milestone, growing the Department to 1,100 sworn personnel. With the 102nd Cadet Class beginning on December 8th, 2008, APD reached 1,146 personnel in training and/or patrolling city streets. By refining the hiring process, using creative marketing and recruiting tactics, and extraordinary effort by those involved, APD achieved its goal of 1,100 officers. The effort began with the APD Recruiting team, who attended 118 different recruiting events in an effort to attract only the finest applicants to the Department.



- The Department continued to progress with its Comprehensive Information Systems Project (CISP). Using federal, state and local funding, the CISP completely re-worked how its officers and civilian staff communicate and share information. In 2008, APD replaced 450 hardened laptop computers for use in officer police vehicles, providing access to the new Tiburon computer-aided dispatch and records management systems. APD technical staff established Outlook email addresses for all officers, giving the public another method to communicate with their officers conveniently. The Department began a pilot program in 2008 to develop "hot spots" where officers access city networks and their email while still in their car in order to receive directives, reports and critical information. In March 2008, APD's CISP went live with the initiation of Tiburon Computer-Aided Dispatch (CAD) and Records Management System (RMS).



- In 2008, APD brought easy information access and sharing to the public. CopLogic allows citizens to file reports online. Larceny/theft, property vandalism, vehicle vandalism, and lost property were active in fiscal year 2009, with more expected to be available soon. Reporting via the Internet allows the public to report a crime when it is convenient to them, without having to schedule an officer to write the



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report. APD also implemented Crimereports.com, a website that allows citizens to see what types of crimes have occurred in any neighborhood via the Internet. The website allows APD to give access to crime and community policing information directly to citizens, increasing public awareness of local crime issues, enlisting broad public support for crime solving, neighborhood policing, missing children, legislative initiatives, etc.



- The Federal Bureau of Investigations (FBI) announced that Albuquerque, New Mexico was selected as a host site for a new FBI-sponsored Regional Computer Forensics Laboratory (RCFL). A RCFL is a digital forensics laboratory where highly trained Computer Analysis Response Team (CART) certified examiners conduct forensic examinations of digital media, such as computers, in support of an investigation and/or prosecution of a federal, state, or local crime. A RCFL is a one stop, full service forensics laboratory and training center devoted entirely to the examination of digital evidence in support of criminal investigations such as terrorism, child pornography, crimes of violence, property and Internet crimes

- The Albuquerque Retail Assets Protection Association (ARAPA) grew from a small collaborative with just a few members to a partnership with scores of business partners. ARAPA has been so successful that it is now being adopted in Farmington and Santa Fe, New Mexico; Mesa, Arizona; and Minneapolis, Minnesota. ARAPA received international recognition this year from the International Association of Chiefs of Police (IACP) as a finalist for the Best Practices in Community Policing award. ARAPA increased communication among retail businesses aiding in the identification and apprehension of offenders and increasing the prosecution of sentences received by persons involved in retail crime.
- APD developed an intranet-based system named the Integrated Criminal Investigation and Identification System (ICRIIS). ICRIIS saves time and eliminates the duplication of different types of identification analysis such as fingerprint processing and DNA.
- In the summer of 2008, APD held its first-ever Junior Police Academy. A group of 16 children aged 8 to 14 were selected to participate in APD's Junior Police Academy, an outstanding program designed to introduce them to all aspects of police work. The week-long academy encouraged cooperation among the students, help developed self-esteem and a healthy respect for law enforcement. The students learned about fitness training, evidence collection, traffic enforcement, emergency dispatching and other APD facilities.



## PRIORITY OBJECTIVES

**PUBLIC SAFETY:** CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. Develop a plan to achieve CALEA accreditation for APD's Communications Division in order to reach administrative and operational goals, as well as to provide direction to personnel. Provide a status report to the Mayor and City Council by the end of the second and fourth quarters of FY/10.
- OBJECTIVE 2. Develop a Radio Frequency infrastructure project that will provide police personnel with wireless access to City systems so that officers can utilize police databases that are currently unavailable to their mobile computers. Provide a status report to the Mayor and City Council by the end of the second and fourth quarters of FY/10.
- OBJECTIVE 3. Coordinate with the FBI to establish a digital forensics laboratory where highly trained certified examiners conduct forensic examinations of digital media. Provide a status report to the Mayor and City Council by the end of the second and fourth quarters of FY/10.
- OBJECTIVE 4. Create a central database where all APD employee accomplishments and advanced training certificates will be stored. Partner with the Bernalillo County Sheriff's Office to identify a program to suit the purpose and implement the process and program by the end of FY10. Provide a status report to the

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Mayor and City Council by the end of FY/10.

- OBJECTIVE 5. Increase participation of community/business partners working with APD to address crime and public safety issues that impact the City's business community. Provide a status report to the Mayor and City Council by the end of FY/10.
- OBJECTIVE 6. Construct an APD 6th Area Command facility on the northwest corner of Ellison Road and Cibola Loop NW that meets Leadership in Energy and Environmental Design (LEED) Green Building Rating System criteria. Provide a status report to the Mayor and City Council by the end of the second and fourth quarters of FY/10.
- OBJECTIVE 7. Relocate APD's Prisoner Transport Unit to a larger facility in order to expand the services that the unit provides; to become a "one-stop shop" for bookings and prisoner transportation. Expand service hours and staffing as appropriate. Report pertinent performance measures in the Performance Plan. Submit a status report to the Mayor and City Council by the end of the second quarter FY/10.
- OBJECTIVE 8. In order to identify and develop a solution for the high number of calls for service and nuisance properties, create a database of problem locations and develop strategies to address the problems within a community policing framework. Submit a status report to the Mayor and City Council by the end of the fourth quarter FY/10.

## SENIOR AFFAIRS

The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of the 50+ generation in Albuquerque/Bernalillo County. The department provides services through three program strategies: well being and fitness; access to basic services; and volunteerism. The well being and fitness program strategy provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education. Access to basic services supports independent living and provides intervention services for frail low-income elders. Services include information, home delivered meals, transportation, in-home services, and senior center support services. Volunteerism provides services to promote community involvement, awareness and opportunities for individuals to become engaged in meaningful activities. The



The department maintains six senior centers, one multigenerational center, one stand-alone fitness center, and 20 meal sites where seniors may gather for organized activities, socializing, meals and social services.

### MISSION

Provide opportunities that involve and assist seniors to achieve their potential, live in dignity and share their wisdom. Provide opportunities that involve and assist seniors to maintain their physical and mental health and keep them living in homes for as long as safely possible.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	3,189	3,730	3,730	3,504	3,742	238
Operating	1,833	1,451	1,451	1,413	1,488	75
Capital	20	0	0	0	0	0
Transfers	305	283	283	282	324	42
Grants	6,287	6,223	6,223	6,223	6,756	533
<b>TOTAL</b>	<b>11,634</b>	<b>11,687</b>	<b>11,687</b>	<b>11,422</b>	<b>12,310</b>	<b>888</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>102</b>	<b>102</b>	<b>0</b>

### **BUDGET HIGHLIGHTS**

The FY/10 approved budget for the Department of Senior Affairs includes \$5.3 million in General Fund appropriations and \$6.8 million in operating grants to the Department of Senior Affairs.

The FY/10 approved budget for General Fund is an increase of 1.6%, or \$90 thousand over the FY/09 original budget of \$5.5 million. Increases in salaries for a COLA, utilities and risk transfers are offset by a reduction in personnel with the deletion of six part-time positions. The part-time positions deleted, part of a City wide savings plan, are one senior affairs recreation assistant, one custodian, three senior affairs program assistant 1's, and a senior affairs program assistant 2. All deleted positions are in the well-being program. Three grant funded positions were added midyear FY/09.

To align with goals and program strategies, resources provided by the New Mexico Aging and Long Term Service Department (Area Plan Grant) and appropriated to the Family and Community Services Department are again included in the FY/10 budget as pass through grant funds in the amount of \$6.8 million. This provides appropriate levels of funding for delivery of service and effective performance measurement of program strategies and service activities. The Chief Operations Officer reporting to the CAO retains the administrative and fiscal responsibilities of the Area Plan program through the staff of Family and Community Services Department.

## SENIOR AFFAIRS

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 1: HUMAN AND FAMILY DEVELOPMENT</b>						
<b><u>GENERAL FUND - 110</u></b>						
Access to Basic Services	115	189	189	151	94	(57)
Strategic Support	1,597	1,547	1,547	1,492	1,648	156
Well Being	<u>3,634</u>	<u>3,728</u>	<u>3,728</u>	<u>3,556</u>	<u>3,812</u>	<u>256</u>
Total General Fund - 110	5,346	5,464	5,464	5,199	5,554	355
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Access to Basic Services	3,116	3,136	3,136	3,136	3,440	304
Strategic Support	368	355	355	355	389	34
Well Being	<u>1,894</u>	<u>1,799</u>	<u>1,799</u>	<u>1,799</u>	<u>1,973</u>	<u>174</u>
Total Operating Grants Fund - 265	5,378	5,290	5,290	5,290	5,802	512
<b>TOTAL - GOAL 1</b>	<b><u>10,724</u></b>	<b><u>10,754</u></b>	<b><u>10,754</u></b>	<b><u>10,489</u></b>	<b><u>11,356</u></b>	<b><u>867</u></b>
<b>GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT</b>						
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Volunteerism - 265	910	933	933	933	954	21
<b>TOTAL - GOAL 7</b>	<b><u>910</u></b>	<b><u>933</u></b>	<b><u>933</u></b>	<b><u>933</u></b>	<b><u>954</u></b>	<b><u>21</u></b>
<b>TOTAL APPROPRIATIONS</b>	<b><u>11,634</u></b>	<b><u>11,687</u></b>	<b><u>11,687</u></b>	<b><u>11,422</u></b>	<b><u>12,310</u></b>	<b><u>888</u></b>

### REVENUE

Service fees are anticipated to be \$393 thousand in FY/10 while other revenues are \$25 thousand. Service fee revenues are anticipated to be lower in FY/10 with a decrease of \$33 thousand from the estimated actual levels of FY/09 of \$426 thousand. All categories of revenues are anticipated to be lower except for travel and dances with the largest decrease in memberships.

Department Generated Revenue (\$000's)	ACTUAL FY/08	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Meal Programs	173	166	172	166	(6)
Memberships	177	149	178	149	(29)
Travel	25	22	20	22	2
Coffee	16	14	15	14	(1)
Dances	42	42	41	42	1
Other	35	24	40	25	(15)

### PRIOR YEAR ACCOMPLISHMENTS

#### **Capital Improvement Projects**

- Identified architectural company to draw plans for a \$1.6 million dollar renovation of the 30 year-old Barelás Senior Center. Renovation plans include rebuilding front desk and lobby area, new paneling, ceilings, restroom updates and flooring.

## SENIOR AFFAIRS

- Equipped and/or updated Los Volcanes, Bear Canyon and Palo Duro Senior Centers' computer labs with more than 40 new computers, providing customers with opportunities to learn and operate software programs using the most current technology.
- Phase 1 of the proposed North Domingo Multigenerational Center is fully funded and will break ground in FY/10.

### **DSA Surpasses Attendance Records and Goals**

- Surpassed 1.7 million in senior center attendance during FY/09. Attendance records include participation at all seven centers for customers in all socialization, learning and recreational activities. *(Numbers not included are the under 50 years of age at Manzano Mesa Multigenerational Center, which may potentially boost attendance by another 150-200,000 contacts.)*
- Attendance goal for the Sports & Fitness Program of 114,416 has been surpassed at 178,895, exceeding 150%.
- The department delivered over 200,000 meals to 1300 home delivered meal clients.
- All home services programs achieved goals of 14,911 hours in home chores and more than 15,000 hours in home repair/retrofit.



### **Sustainability: DSA Greening Up**

- The department established the DSA Green Team to provide training to all staff and developed the "Green Pathway Training" module for enhanced training within the department. The department continues implementing green practices including recycling, energy reduction, fuel reduction and participation in the Energy Star Program.
- **DSA on the Web:** DSA published its extensive "Activities Catalog" to the City Website for easy retrieval by computer savvy participants. DSA in conjunction with the ISD Web Team is working to enhance the DSA site with additional information and resources, heighten ease-of-use, and intensify its usefulness. Greater accessibility to DSA news, events, and happenings is also being implemented such as the Mariachi Fest and Artitude happenings.

## **PRIORITY OBJECTIVES**

**HUMAN AND FAMILY DEVELOPMENT GOAL:** PROVIDE MULTIPLE SOURCES OF SUPPORT FOR HUMAN GROWTH AND DEVELOPMENT INCLUDING QUALITY EDUCATION, RECREATION, AFFORDABLE HOUSING, AND PROGRAMS FOR PHYSICAL; AND MENTAL HEALTH, TO ENABLE PEOPLE OF ALL AGES TO FULLY PARTICIPATE IN THE ECONOMY AND THE COMMUNITY.

- **OBJECTIVE 2.** Develop a training program for Neighborhood Associations to provide them with resources and information to assist elderly neighbors to remain in their neighborhoods and Age in Place. The program will be piloted in up to 5 Neighborhood Associations and results will be reported to the Mayor and City Council by the end of FY/10.
- **OBJECTIVE 3.** Utilizing the data collected from the 2008 Albuquerque Progress Report, Indicator: 8.1, "Seniors Below the Poverty Level," collaborate with the COA/Budget Office to develop a community perception survey for the Department of Senior Affairs. Assess city residents' (50+) awareness of the Department of Senior Affairs' current services, satisfaction level and needs of the community that are not being met. Based on the survey results, assess program responsiveness; submit report detailing findings and recommendations to the Mayor and City Council by the end of FY/10.

## SENIOR AFFAIRS

- OBJECTIVE 4. Improve and upgrade the Department of Senior Affairs website to include a systemized method to collect and maintain information; investigate the feasibility of including on-line center membership and class registration and utilization of credit cards. Implement new collection/maintenance system and make recommendations regarding on-line registrations and credit cards to the Mayor and City Council, by the end of second quarter, FY/10.



- OBJECTIVE 5. Monitor Department of Senior Affairs Capital Improvement Projects to include breaking ground on Phase I renovation construction and landscape of North Valley Senior Center to ensure project is on schedule and within budget. Select architect to begin design development of building improvements to the Barelvas and Highland Senior Centers. Submit status report to the Mayor and City Council by the end of FY/10.
- OBJECTIVE 6. Begin construction on the John Marshall Senior Kitchen Replacement in the summer of FY/10 with an estimated completion by summer FY/11. Submit status report to the Mayor and City Council by the end of FY/10.

# SOLID WASTE MANAGEMENT

## Mission

The Solid Waste Management Department team in its commitment and dedication of ensuring a sustainable, vibrant, and beautiful Albuquerque, delivers premier solid waste collection, recycling service, anti-graffiti efforts, weed and litter clean up, and related community outreach programs. These services are united, comprehensive and available to City residents, businesses and other government agencies. In continuing to meet the needs of a growing community, the department is ever expanding its role for a cleaner environment and researching ways to convert waste to a sustainable resource for the benefit of the public.



## Vision Statement

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. Municipal waste in the future will be an asset and the community will generate a resource. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Personnel	24,112	27,113	27,113	26,109	25,931	(178)
Operating	15,599	12,209	13,831	16,683	12,234	(4,449)
Capital	48	0	0	2	0	(2)
Transfers	17,670	15,798	15,798	15,617	17,813	2,196
Grants	566	602	602	602	569	(33)
<b>TOTAL</b>	<b>57,995</b>	<b>55,722</b>	<b>57,344</b>	<b>59,013</b>	<b>56,547</b>	<b>(2,466)</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>445</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>427</b>	<b>(23)</b>

## BUDGET HIGHLIGHTS

The Solid Waste Management Department's approved operating budget is \$56 million for FY/10. This is an increase of \$858 thousand or 1.6% above the FY/09 original budget level. In order to avoid a rate increase for FY/10, the department has significant budget adjustments. It should be noted that it is highly unlikely that the department will be able to avoid a rate increase in FY/11 as wages, maintenance costs and other general operating expenses have increased in recent years with no corresponding increase in rates.

The FY/10 budget includes a total reduction of \$2 million in personnel, travel and the IDOH transfer. This enabled the department to meet their debt service coverage requirement and to restore \$1.9 million in the capital transfer which was reduced in FY/09. Twenty-three vacant positions are approved to be deleted in FY/10. They are as follows by program: one in disposal, 13 in administration, one in recycling and eight in clean cities. Along with the decrease of \$500 thousand in overtime for the collections program, personnel costs decrease by a total of \$1.7 million. With the deletion of positions, the transfer for indirect overhead decreases by \$154 thousand.

Seven hundred thousand dollars is included for a COLA for permanent employees. Internal telephone, radio, fleet and risk assessments increased by a net total of \$295 thousand. The debt service transfer decreased by \$24 thousand.

Language is included in the FY/10 budget resolution to include a contingency appropriation for fuel costing \$1.87 per gallon and above. This will allow the department to appropriate funding in the fuel line as it is needed.

The department's debt service fund appropriation decreases by \$24 thousand in FY/10.

# SOLID WASTE MANAGEMENT

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 5: ENVIRONMENTAL PROTECTION ENHANCEMENT</b>						
<b><u>REFUSE DISPOSAL OPERATING FUND - 651</u></b>						
Administrative Services	7,390	7,734	7,756	7,937	7,883	(54)
Clean City	6,080	5,957	6,109	6,503	5,741	(762)
Collections	19,301	18,552	19,592	20,461	17,857	(2,604)
Disposal	6,121	6,199	6,487	6,371	6,175	(196)
Recycling	3,694	3,654	3,774	4,115	3,533	(582)
Transfer from Fund 651 to Fund 110	4,141	4,217	4,217	4,217	4,107	(110)
Transfer from Fund 651 to Fund 621	949	980	980	980	997	17
Transfer from Fund 651 to Fund 653	4,663	2,804	2,804	2,804	4,686	1,882
Transfer from Fund 651 to Fund 655	5,078	5,023	5,023	5,023	4,999	(24)
<b>Total Refuse Disposal Operating Fund - 651</b>	<b>57,417</b>	<b>55,120</b>	<b>56,742</b>	<b>58,411</b>	<b>55,978</b>	<b>(2,433)</b>
<b><u>REFUSE DISPOSAL D/S FUND - 655</u></b>						
Refuse Debt Service - 655	5,090	5,023	5,023	5,023	4,999	(24)
<b><u>OPERATING GRANTS FUND - 265</u></b>						
Operating Grants Fund - 265	566	602	602	602	569	(33)
<b>TOTAL GOAL - 5</b>	<b>63,073</b>	<b>60,745</b>	<b>62,367</b>	<b>64,036</b>	<b>61,546</b>	<b>(2,490)</b>
<b>TOTAL APPROPRIATIONS</b>	<b>63,073</b>	<b>60,745</b>	<b>62,367</b>	<b>64,036</b>	<b>61,546</b>	<b>(2,490)</b>
Interdepartmental Adjustments	5,078	5,023	5,023	5,023	4,999	(24)
<b>NET APPROPRIATIONS</b>	<b>57,995</b>	<b>55,722</b>	<b>57,344</b>	<b>59,013</b>	<b>56,547</b>	<b>(2,466)</b>

## REVENUE

There is no rate increase for FY/10 and enterprise revenues are expected to decrease by 2.3% from the FY/09 estimated actual level. Residential and commercial growth is estimated to remain relatively flat. This budget continues the transfer from the General Fund to the Solid Waste Department to fund the "War on Weeds" program but decreases the amount to one million dollars.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Residential Collection - 651	22,920	23,042	23,047	22,941	(106)
Commercial Collection - 651	24,435	24,464	23,881	23,777	(104)
Landfill Fees - 651	3,184	2,566	2,948	1,971	(977)
Recycling - 651	1,950	2,013	1,840	1,841	1
Fuel Surcharge	2,691	1,098	2,698	1,098	(1,600)
Compost	0	200	0	0	0

# SOLID WASTE MANAGEMENT

## PRIOR YEAR ACCOMPLISHMENTS



- Expanded residential cart recycling pilot program to 10,000 households that included a recycling rewards incentive program. In just a few months, recycling participation by pilot households increased to 74%, recycling an average of 27 pounds per household per month which was nearly three times the city-wide average.
- Worked with a consultant to prepare an Integrated Solid Waste Plan that developed a roadmap to significantly increase the city's recycling efforts, as well as made recommendations on improving current solid waste operations. Convened a Recycling Task Force made up of City Council appointees from all districts to evaluate recycling recommendations. Solicited stakeholder involvement and comments through a series of public meetings.
- Entered into a public-private partnership with Growstone which began using new glass processing equipment to reduce the city's glass bottles and jars to a fine powder. This recycled glass powder is the primary ingredient in Growstone's manufactured agricultural and soil amendment product lines. The partnership will provide a steady market for the city's glass.
- Recycled 649,149 pounds of electronic waste from Eagle Rock Convenience Center's recycling program and two E-waste special events held in partnership with Intel Corporation, KOAT TV, Natural Evolution, Inc., and Comcast. This included TVs that were accepted for recycling for the first time, with 1,084 televisions recycled (weighing 78,110 pounds).
- In June 2009, began selling compost and mulch generated by the residential yard waste program to the general public at Montessa Park Convenience Center in response to the demand.
- The department successfully participated in the conversion of Accounts Payable, HR & Payroll financial systems from GEAC to PeopleSoft financial software. The Department's billing software was converted to Customer Care and Billing (CC&B) in partnership with Water Utility Authority.
- Clean City has improved our strategy and work methods in regards to the herbicide program. The division purchased an additional Spray-tech Mobil spray unit with trailer. The addition of the equipment and our new strategies has increased productivity by 35%.
- Through a special energy project, installed Wattstoppers at all workstations at the SWMD administration building to increase energy efficiency, reduce the City's carbon footprint, reduce energy expenses, and bring awareness to City employees.
- Keep Albuquerque Beautiful received the Governor's 2008 Gold Affiliate Recognition Award from New Mexico Clean & Beautiful. The department was recognized at a ceremony in Santa Fe at the state capitol on December 19, 2008.
- The department has installed global positioning system (GPS) on most of the large fleet vehicles. GPS has increased fleet efficiency by reducing overtime and reducing risk costs through the monitoring of routes and driver behavior.
- Participation in the free large item collection service and community cleanup programs has increased significantly due to the Department's partnership with the 311 Call Center.
- The Gas Collection and Control System extension into Cell #6 consisting of an additional six gas wells to the 40 existing wells at Cerro Colorado Landfill has been completed. This addition, along with the repairs of some non-performing wells, has increased the flow of gas through the system.

# SOLID WASTE MANAGEMENT

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- Over 100,000 tons of waste has been accepted from the remediation of closed landfill sites, clearing the way for economic development in the City.

<b><i>PRIORITY OBJECTIVES</i></b>
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**ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL:** PROTECT AND ENHANCE ALBUQUERQUE'S PLACES AND NATURAL ENVIRONMENT – IT'S MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, CLEAN AIR AND UNDERGROUND WATER SUPPLY.

- OBJECTIVE 10. Develop a strategic plan for public education for both Commercial and Residential customers regarding refuse ordinance requirements, solid waste services, recycling, backyard composting and graffiti removal services per the integrated waste plan by the second quarter FY/10. Submit a report to the Mayor and City Council by the end of second quarter FY/10.
- OBJECTIVE 11. Implement Phase I & Phase II initiatives for the new CC&B utility billing system in conjunction with the Water Utility Authority by the end of FY/10. Provide a status report to the Mayor and City Council by the end of FY/10.
- OBJECTIVE 12. Release an RFP for a system wide solid waste rate analysis by the first quarter FY/10. Submit a status report to the Mayor and City Council by the end of second quarter FY/10.
- OBJECTIVE 13. Conduct an analysis of potential sites for a transfer and resource recovery park by the end of FY/10. Submit a report to the Mayor and City Council by the end of FY/10.

# TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community, and Para-Transit service for the mobility impaired population. The department also offers Rapid Ride in heavily traveled routes. Rapid Ride is a limited-stop service utilizing powerful diesel-electric hybrid articulated buses, and sophisticated electronic packages to manipulate traffic signals, thereby allowing buses to move through traffic quickly.

The department provides connection routes with the New Mexico Rail Runner throughout the City, to the airport, and to the city of Rio Rancho. Additional services, such as special events park and ride services to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the Strive-Not-To-Drive” and “Dump the Pump” campaigns, and the “Rock Star Shuttle” offering service to Journal Pavilion concerts.



## MISSION

Be the first choice in transportation services for the Albuquerque metropolitan area.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10 EST ACT 09 CHG
Personnel	24,337	25,757	25,757	24,723	27,095	2,372
Operating	10,428	8,465	8,465	8,500	9,842	1,342
Capital	0	0	0	0	0	0
Transfers	8,982	9,594	8,957	8,956	9,257	88
Grants	1,709	2,596	2,596	2,596	1,089	(1,294)
<b>TOTAL</b>	<b>45,456</b>	<b>46,412</b>	<b>45,775</b>	<b>44,775</b>	<b>47,283</b>	<b>2,508</b>
<b>TOTAL FULL-TIME POSITIONS</b>	<b>591</b>	<b>584</b>	<b>584</b>	<b>584</b>	<b>595</b>	<b>11</b>

## BUDGET HIGHLIGHTS

The overall FY/10 approved operating fund budget for the Transit Department is \$43.5 million, an increase of \$1.7 million or 4.2% from the FY/09 original budget. This amount includes a General Fund operating subsidy of \$24.6 million in order to meet the full operational needs of the department as well as ongoing expansion plans. An additional \$1.1 million in grants, and \$2.7 million for the debt service fund, brings the overall approved FY10 budget to \$47.3 million. The approved budget includes 22 new Transit Operating fund positions. Total full-time positions are 595 with 32 of these positions funded by grants.

For FY/10, the department was not awarded a third year of Congestion Mitigation and Air Quality (CMAQ) funding. This necessitated the transfer of 8 motor coach and 3 mechanic positions from the CMAQ grant to the Operating Fund. Additionally, another 8 motor coach and 3 mechanic positions were approved for operation of the new Greenline bus service from Wyoming to Tramway. Together, these two projects added \$1.4 million to the increased budget, with increases to utilities, fleet services, and COLA contributing the balance.

In FY/07 the Transit Debt Service Fund was created to accumulate monies for payment of principal and interest on a lease purchase agreement for bus purchases. Since inception, the department has acquired 58 new HYBRID buses and 18 sixty-foot articulated buses. The approved budget for FY/10 is \$2.7 million.

# TRANSIT

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10 EST ACT 09 CHG
<b>PROGRAM STRATEGY SUMMARY BY GOAL:</b>						
<b>GOAL 3: PUBLIC INFRASTRUCTURE</b>						
<b>GENERAL FUND - 110</b>						
Trfr from Fund 110 to Fund 661	24,906	26,331	26,331	26,331	24,573	(1,758)
<b>TRANSIT OPERATING FUND 661</b>						
ABQ Ride	27,651	27,681	27,542	26,261	29,612	3,351
Facility Maintenance	1,872	1,621	1,621	1,970	2,025	55
Paratransit Services	5,498	5,451	4,953	5,239	5,125	(114)
Special Events	166	251	251	226	251	25
Strategic Support	3,284	3,569	3,569	3,240	3,613	373
Trfr from Fund 661 to Fund 110	2,197	2,230	2,230	2,230	2,334	104
Trfr from Fund 661 to Fund 663	381	315	315	315	323	8
Trfr from Fund 661 to Fund 265	0	642	642	642	213	(429)
<b>Total Transit Operating Fund - 661</b>	<b>41,049</b>	<b>41,760</b>	<b>41,123</b>	<b>40,123</b>	<b>43,496</b>	<b>3,373</b>
<b>TRANSIT DEBT SERVICE FUND - 667</b>						
Transit Debt Service	2,698	2,698	2,698	2,698	2,698	0
<b>OPERATING GRANTS FUND 265</b>						
Market Develop Rideshare Grant - 265	874	1,009	1,009	1,009	1,089	80
Congestion Mitigation & Air Quality (CMAQ)	835	945	945	945	0	(945)
<b>Total Transit Operating Fund - 661</b>	<b>1,709</b>	<b>1,954</b>	<b>1,954</b>	<b>1,954</b>	<b>1,089</b>	<b>(865)</b>
<b>TOTAL - GOAL 3</b>	<b>70,362</b>	<b>72,743</b>	<b>72,106</b>	<b>71,106</b>	<b>71,856</b>	<b>750</b>
<b>TOTAL APPROPRIATIONS</b>	<b>70,362</b>	<b>72,743</b>	<b>72,106</b>	<b>71,106</b>	<b>71,856</b>	<b>750</b>
Interdepartmental Adjustments	24,906	26,331	26,331	26,331	24,573	(1,758)
<b>NET APPROPRIATIONS</b>	<b>45,456</b>	<b>46,412</b>	<b>45,775</b>	<b>44,775</b>	<b>47,283</b>	<b>2,508</b>

## REVENUE

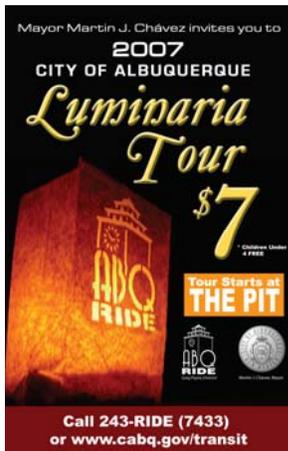
For FY/10, revenues from passenger and other transit fees are \$7.7 million. This includes revenue of \$2.5 million from inter-governmental sources with whom the city has agreements to provide service and \$30 thousand in miscellaneous revenues.

Department Generated Fees for Services (\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10 EST ACT 09 CHG
Passenger Fares	4,802	4,314	4,670	4,746	76
Special Events	23	136	74	75	1
County, MRCOG, UNM/CNM Bus Services	1,715	2,355	2,450	2,450	0
Advertising and other revenues	240	400	400	400	0
Miscellaneous	152	75	75	30	(45)

# TRANSIT

## PRIOR YEAR ACCOMPLISHMENTS

- Exceeded 10,000,000 fixed route boardings for a second consecutive year. Experienced, for the first time, two months with over 1,000,000 fixed route boardings per month.
- Began providing free van service in January 2009 between the Alvarado Transportation Center and the Sunport. Ridership increased by 149% in May 2009 – from 251 in January to 624 in May.
- On track to pass 40,836 wheelchair and Paratransit boardings in calendar year 2008, which are substantial increases from previous years.
- In an effort to transition to increased electronic fare payments, implemented a new fare structure lowering most bus pass prices, eliminating transfers and tokens, and implementing a 1-day and 2-day pass in addition to the 3-day pass.
- Installed a bus pass kiosk at the Alvarado Transportation Center for sales of one day passes using credit cards or the Q-Card.
- Received 34 new 40 foot diesel/electric fixed route buses and 6 new 60 foot diesel/electric fixed route rapid ride buses.
- Installed three new Rapid Ride shelters: Lomas at the UNM/UNMH complex; Lomas at the Senator Pete Dominici Federal Court House; and Central behind Old Town.
- Opened the Northwest Transit Center with 176 parking slots. Due to demand, ABQ Ride opened an adjacent lot with an additional 140 parking spots which are also being fully utilized daily.



- Installed 25 new ADA compliant turquoise shelters throughout the city to protect passengers from the elements. The shelters use solar power to provide back lighting for advertisement panels and security lighting. These were built per Transit's agreement with Lamar Advertising.
- Provided more than 10,400 rides for the Freedom 4<sup>th</sup> celebration, a 58% increase over FY07. During the State Fair, ABQ Ride provided transportation for more than 126,000 riders, and the Luminaria Christmas tour was once again sold out.
- Implemented a trip planning program on the ABQ Ride website where individuals can log on, enter a departure site and an arrival site, and get information on fares and options for various routes.
- Prepared marketing for several yearly programs such as Strive-Not-To-Drive (more than 970 participants), Clean Air Challenge (more than 5,277 participants), and Poetry on the Bus (465 entries).

## PRIORITY OBJECTIVES

**PUBLIC INFRASTRUCTURE GOAL:** ENSURE THAT ALL EXISTING COMMUNITIES ARE ADEQUATELY AND EFFICIENTLY SERVED WITH WELL-PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE. ENSURE THAT NEW DEVELOPMENT IS EFFICIENTLY INTEGRATED INTO EXISTING INFRASTRUCTURES AND THAT THE COSTS ARE BALANCED WITH THE REVENUES GENERATED.

- OBJECTIVE 7. Utilizing Congestion Mitigation and Air-Quality (CMAQ) funding, and other additional revenue, if available, extend Rapid Ride service along Central Avenue east of Wyoming. Report progress to the Mayor and City Council by the end of fourth quarter, FY10.
- OBJECTIVE 8. Utilizing existing or available revenue or funding, develop a phased timetable for land acquisition, bidding, contract award and proposed construction contract for the development of a Central and

## TRANSIT

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Unser Park and Ride Southwest Transit Center. This facility will act as a major intermodal interchange for several routes, provide private vehicle parking, and secure bicycle storage. Report timetable, and achievement of land acquisition along with other progress to the Mayor and City Council by the end of FY10.

- OBJECTIVE 9. Develop a plan to improve Security at all park and ride facilities, bus stops and bus routes, and implement the plan. Report improvement in the Performance Plan. Report implementation of the plan and progress to the Mayor and City Council by the end of second quarter, FY10.
- OBJECTIVE 10. Reduce the number of customer service complaints received by 5% through better trained staff, increased security at park and rides, bus stops and routes and more on time routes. Continue to make improvements to the automated announcement systems, driver training programs and ADA compliance. Report progress to the Mayor and City Council by the end of second quarter, FY10, and in the Performance Plan, beginning second quarter FY/10.

## **BONDED INDEBTEDNESS**



## BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and reduced substantially the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In putting together both the CIP program for the next bond election and the Decade Plan, the City assumed a stable mill levy (6.976 mills) approximately equal to annual principal payments and a maximum maturity on the bonds of ten years. A criteria resolution, which establishes the priorities of the 2009 CIP program, was introduced to the City Council in February of 2009. There will be a bond election held in October, 2009, in which voters will decide whether to authorize approximately \$160 million in GO Bonds. The City in FY/10 has chosen to shift 2.0 mills from debt service to operations. This will decrease the mill rate for debt service from 6.976 mills to 4.976 mills and increase the operating by two mills. The total tax rate (operations and debt service) will remain at the same level for tax payers of approximately 10.946 mills for residential and 11.52 mills for non-residential. The transfer of 2.0 mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$160 million being voted on.

Utility and enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the

enterprise projects produce minimal coverage or fall short in the start up years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and lodgers' tax bonds that financed the construction of the convention center and a municipal office building, and the acquisition of another office building.

The total outstanding general obligation indebtedness of the City as of July 1, 2009 is \$297.96 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of January 1, 2009, the 4% statutory limit is \$463.24 million versus outstanding general purpose debt of \$175.39 million, leaving \$287.85 million available for future issues. In the regular municipal election held on October 2, 2007, the voters approved the issuance of \$149.57 million of general purpose general obligation bonds and \$10.40 million of storm sewer system general obligation bonds. The City issued \$80 million of the authorization in June, 2008 and issued the remaining \$80 million in June, 2009

The Albuquerque Metropolitan Arroyo Flood Control Authority (AMAFCA) is a special purpose district that overlaps Albuquerque. The amount of debt it can issue is limited by state statute. AMAFCA is authorized \$80 million of which \$32.1 million is issued and outstanding as of January 1, 2009, with \$27.7 million payable from taxable property within the City.

The Albuquerque Bernalillo Water Utility Authority (ABWUA) was created in 2003, by the New Mexico Legislature adopted Laws 2003, Chapter 437 (Section 72-1-10, NMSA 1978). The legislation also provides that the debts of the City payable from net revenues of the Water/Sewer System shall be debts of the Authority and that the Authority shall not impair the rights of holders of outstanding debts of the Water/Sewer System. This debt is no longer part of the City's debt obligation and is not included in the following table.

**CITY OF ALBUQUERQUE, NM**  
**SCHEDULE OF BONDED INDEBTEDNESS**  
**July 1, 2009**

	<u>RATINGS/CR. ENH.</u> <small>(Moody's/S&amp;P/Fitch)</small>	<u>FINAL MATURITY</u>	<u>ORIGINAL AMT ISSUED</u>	<u>AMOUNT RETIRED</u>	<u>AMOUNT OUTSTANDING</u>	<u>INTEREST RATES</u>
<b>GENERAL OBLIGATION BONDS:</b>						
	Aa2/AAA/AA					
AUG '99 GENERAL PURPOSE*		07/01/09	24,105,000	22,105,000	2,000,000	4.500-4.875%
JUL'00 STORM SEWER		07/01/10	6,750,000	4,350,000	2,400,000	5.00%
SEP '01 GENERAL PURPOSE*		07/01/11	46,315,000	37,895,000	8,420,000	4.0-5.0%
SEP '01 STORM SEWER		07/01/11	4,510,000		4,510,000	4.375%
OCT '01 TAXABLE STADIUM		07/01/10	10,000,000	8,000,000	2,000,000	4.0 - 5.6%
FEB '02 GENERAL PURPOSE*		07/01/09	20,000,000	17,500,000	2,500,000	2.50 - 5.0%
FEB '02 STORM SEWER		07/01/11	5,600,000		5,600,000	4.50-4.50%
JUL '03 GENERAL PURPOSE		07/01/12	81,805,000	54,570,000	27,235,000	2.50%-5.00%
JUL '03 STORM SEWER		07/01/13	9,440,000		9,440,000	3.00%-4.50%
JUN'05 GENERAL PURPOSE		07/01/13	90,595,000	34,055,000	56,540,000	4.0 - 5.00%
JUN'05 STORM SEWER		07/01/14	11,575,000		11,575,000	4.00 - 4.25%
SEP'07 GENERAL PURPOSE		07/01/16	43,045,000	5,350,000	37,695,000	4.5% - 5.0%
SEPT'07 STORM SEWER		07/01/16	5,080,000		5,080,000	4.25% - 5.0%
JUNE'08 GENERAL PURPOSE Series A		07/01/17	39,000,000		39,000,000	3.25% - 4.0%
JUNE'08 STORM SEWER Series B		07/01/17	4,000,000		4,000,000	4.50%
JUNE'09 SHORT TERM GO Series B		07/01/09	25,003,000		25,003,000	0.20%
JUNE'09 GENERAL PURPOSE		07/01/18	54,970,000	0	54,970,000	2.25%
<b>SUBTOTAL - GENERAL OBLIGATION BONDS</b>			<b>\$468,583,000</b>	<b>\$225,585,000</b>	<b>\$297,968,000</b>	
Subject to 4% constitutional limit on general obligation debt.						
Storm & Sewer (constitutional unlimited)						
<b>REVENUE BONDS:</b>						
	Aa3/A+/A+					
<b>AIRPORT</b>						
MAY '95 AIRPORT SUB LIEN ADJ TENDER RFDG		07/01/14	67,000,000	67,000,000	0	6.685% (swap rate)
APR'97 AIRPORT REFDG REVENUE		07/01/18	33310000	26270000	7,040,000	6.25-6.75%
AUG'98 AIRPORT REFDG REVENUE		07/01/19	42,685,000	12,870,000	29,815,000	3.80% - 5.00%
AUG. '01 AIRPORT REFDG REVENUE		07/01/16	42,550,000	16,230,000	26,320,000	2.9% - 5.375%
MAR '04 AIRPORT REFDG REVENUE		07/01/18	20,610,000	3,550,000	17,060,000	1.63% - 5.11%
MAR '04 AIRPORT REVENUE		07/01/24	30,000,000	3,340,000	26,660,000	2.0% - 4.5%
MAR '08 AIRPORT REFUNDING REVENUE		07/01/18	13,640,000		13,640,000	3.0% - 5.0%
MAY '08 AIRPORT REFUNDING REVENUE B - Taxable		07/01/15	16,120,000		16,120,000	3.33% - 4.905%
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt		07/01/20	5,170,000		5,170,000	3.5% - 4.375%
NOV '08 AIRPORT REFUNDING REVENUE D - Taxable		07/01/10	7,860,000		7,860,000	4.510%
NOV '08 AIRPORT REFUNDING REVENUE E - Tax-Exempt		07/01/14	26,680,000		26,680,000	3.5% - 5.0%
APR 09 COMMERCIAL PAPER NOTE		01/14/10	14,961,000		14,961,000	0.75%
<b>SUBTOTAL - AIRPORT</b>			<b>\$367,786,000</b>	<b>\$176,460,000</b>	<b>\$191,326,000</b>	
<b>GROSS RECEIPTS TAX (1.225% STATE SHARED)</b>						
	Aa3/AAA/AA					
NOV'96 REFUNDING		07/01/11	18,315,000	16,270,000	2,045,000	4.5-5%
MAR '99 REFUNDING REVENUE		07/01/22	27,130,000		27,130,000	4.75 - 5.25%
FEB. '01 TAXABLE GOLF REVENUE/GRT BONDS SERIES 2001		07/01/11	2,420,000	1,510,000	910,000	5.7 - 6.7%
OCT. '02 NMFA Stadium Lease Loan		07/01/26	6,000,000	756,300	5,243,700	2.4% - 6.18%
DEC. '02 NMFA Stadium Surcharge Loan		07/01/26	9,000,000	1,265,067	7,734,933	1.97% to 5.13%
JUN 08 REFUNDING REVENUE		07/01/14	16,655,000		16,655,000	3.74% - 4.99%

\$249,060,000
48,908,000





## **FINANCIAL CONSOLIDATIONS**



## FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget appropriates monies in 43 funds divided into five types. In addition, estimated information on grant funds is provided although not appropriated. Appropriation bills for grants are introduced to Council as grants arise.

Individual funds are established for specific purposes and operate as separate entities. However, there are large numbers of financial transactions between these funds. Some transactions are arms length, such as the payment in lieu of taxes (PILOT) and indirect overhead, which the enterprise funds pay to the General Fund. Enterprises are expected to function like a private business requiring payment of taxes. In addition, central services such as purchasing, payroll, accounting, and computer access are provided by the General Fund to all other funds in the City. These costs are charged to the enterprise through indirect overhead.

City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by General Obligation Bonds are funded in the General Fund and the capital program remits payment to the General Fund.

Transfers between funds occur for a wide variety of reasons. Funding is transferred from the appropriate operating fund to the corresponding debt service fund. A City match for grant funds is transferred from the General Fund. Transfers are recorded to cover subsidies for those funds that require a subsidy from the General Fund to continue operations such as Transit, Parking and Open Space. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund. Total dollars involved in such transactions are quite large. Because they are

appropriated in more than one fund, they are counted twice inflating the total expenses of the City. Just as the expenses are counted twice, so also are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

There are three types of tables, (1) combined revenues by fund group, (2) combined appropriations by fund group, and (3) consolidated revenues, appropriations and fund balances.

The consolidations in the following pages prevent the distortion by eliminating interfund transactions. The first two sets of tables deal with the City's total budget. The first column is the combined City total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total as appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. The two special fund tables have specific revenue sources and limitations on their use. Many of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they must be appropriated at a later time due to timing issues with the grantor. Debt service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from those agencies.

Individual fund tables that support these financial consolidations are located in the Budget Highlights by Fund section in this document.

**COMBINED REVENUES BY FUND GROUP AND SOURCE - APPROVED BUDGET FY/10**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES:</b>									
PROPERTY	133,179	0	133,179	72,717	0	0	60,462	0	0
GROSS RECEIPTS	123,232	0	123,232	123,232	0	0	0	0	0
OTHER	43,259	0	43,259	25,143	18,116	0	0	0	0
<b>TOTAL TAXES</b>	<b>299,670</b>	<b>0</b>	<b>299,670</b>	<b>221,092</b>	<b>18,116</b>	<b>0</b>	<b>60,462</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>12,743</b>	<b>0</b>	<b>12,743</b>	<b>9,357</b>	<b>3,386</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES:</b>									
FEDERAL GRANTS	59,576	0	59,576	38	0	32,341	0	27,197	0
COUNTY	3,760	0	3,760	283	1,007	0	0	2,355	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	179,738	0	179,738	179,738	0	0	0	0	0
CIGARETTE	660	0	660	460	200	0	0	0	0
OTHER SHARED REVENUE	6,545	0	6,545	4,693	0	1,757	0	95	0
STATE GRANTS	8,629	0	8,629	156	1,382	7,091	0	0	0
<b>TOTAL STATE SHARED</b>	<b>195,572</b>	<b>0</b>	<b>195,572</b>	<b>185,047</b>	<b>1,582</b>	<b>8,848</b>	<b>0</b>	<b>95</b>	<b>0</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>258,908</b>	<b>0</b>	<b>258,908</b>	<b>185,368</b>	<b>2,589</b>	<b>41,189</b>	<b>0</b>	<b>29,647</b>	<b>115</b>
<b>CHARGES FOR SERVICES</b>	<b>19,195</b>	<b>0</b>	<b>19,195</b>	<b>18,172</b>	<b>1,003</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>
<b>FINES AND FORFEITS</b>	<b>7,220</b>	<b>0</b>	<b>7,220</b>	<b>120</b>	<b>5,800</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>9,910</b>	<b>0</b>	<b>9,910</b>	<b>2,330</b>	<b>1,984</b>	<b>300</b>	<b>562</b>	<b>2,636</b>	<b>2,098</b>
<b>ENTERPRISE REVENUES:</b>									
AVIATION	66,793	0	66,793	0	0	0	0	66,793	0
APARTMENTS	3,446	0	3,446	0	0	0	0	3,446	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,461	0	4,461	0	0	0	0	4,461	0
REFUSE DISPOSAL	50,530	0	50,530	0	0	0	0	50,530	0
TRANSIT	5,221	0	5,221	0	0	0	0	5,221	0
GOLF	4,826	0	4,826	0	0	0	0	4,826	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
<b>TOTAL ENTERPRISE</b>	<b>138,843</b>	<b>0</b>	<b>138,843</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>138,843</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE:</b>									
INTERNAL SERVICE	104,205	0	104,205	1,495	0	0	0	0	102,710
ADMINISTRATIVE O/H (a)	15,414	(9,576)	24,990	24,990	0	0	0	0	0
TRANSFERS (a)	19,314	(53,906)	73,220	7,822	6,928	6,277	11,354	40,839	0
PILOT	0	(1,526)	1,526	1,526	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	<b>138,933</b>	<b>(65,008)</b>	<b>203,941</b>	<b>35,833</b>	<b>6,928</b>	<b>6,277</b>	<b>11,354</b>	<b>40,839</b>	<b>102,710</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>885,422</b>	<b>(65,008)</b>	<b>950,430</b>	<b>472,272</b>	<b>39,806</b>	<b>49,066</b>	<b>72,378</b>	<b>211,965</b>	<b>104,943</b>
APPROPRIATED FUND BALANCE	72,692	0	72,692	44,030	5,680	0	4,737	18,158	87
ADJUSTMENTS TO FUNDS	(53,841)	0	(53,841)	(41,429)	(1,079)	0	(4,161)	(7,172)	0
<b>GRAND TOTAL</b>	<b>904,273</b>	<b>(65,008)</b>	<b>969,281</b>	<b>474,873</b>	<b>44,407</b>	<b>49,066</b>	<b>72,954</b>	<b>222,951</b>	<b>105,030</b>

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, APPROVED BUDGET FY/10**  
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,965	(94)	10,059	9,972	87	0	0	0	0
AVIATION	71,132	(33,160)	104,292	0	0	0	0	104,292	0
CHIEF ADMINISTRATIVE OFFICE	4,467	0	4,467	3,311	0	1,156	0	0	0
CITY SUPPORT	79,978	(8,964)	88,942	15,988	0	0	72,954	0	0
COUNCIL SERVICES	3,792	0	3,792	3,792	0	0	0	0	0
CULTURAL SERVICES	37,189	0	37,189	34,656	2,495	38	0	0	0
ECONOMIC DEVELOPMENT	1,344	(1,435)	2,779	2,779	0	0	0	0	0
ENVIRONMENTAL HEALTH	8,920	(134)	9,054	4,085	3,000	1,969	0	0	0
FAMILY AND COMMUNITY SERVICES	91,549	(1,088)	92,637	37,229	0	20,040	0	35,368	0
FINANCE AND ADMINISTRATIVE SERVICES	76,573	(8,266)	84,839	22,025	14,635	54	0	0	48,125
FIRE	70,356	0	70,356	68,954	1,382	20	0	0	0
HUMAN RESOURCES	58,986	(156)	59,142	2,237	0	0	0	0	56,905
LEGAL	8,779	(37)	8,816	8,341	475	0	0	0	0
MAYOR	967	0	967	967	0	0	0	0	0
MUNICIPAL DEVELOPMENT	50,563	(12,357)	62,920	39,907	10,092	0	0	12,921	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,271	0	1,271	1,271	0	0	0	0	0
PARKS AND RECREATION	33,368	(2,075)	35,443	27,135	2,971	432	0	4,905	0
PLANNING	12,825	0	12,825	12,825	0	0	0	0	0
POLICE	173,807	(1,678)	175,485	149,272	9,270	16,943	0	0	0
SENIOR AFFAIRS	12,310	0	12,310	5,554	0	6,756	0	0	0
SOLID WASTE MANAGEMENT	52,440	(9,106)	61,546	0	0	569	0	60,977	0
TRANSIT	44,736	(27,120)	71,856	24,573	0	1,089	0	46,194	0
INDIRECT O/H ON OPERATING GRANTS	(1,044)	(1,044)	0	0	0	0	0	0	0
TOTALS	904,273	(106,714)	1,010,987	474,873	44,407	49,066	72,954	264,657	105,030
ENTERPRISE INTERFUND DEBT SERVICE	0	41,706	(41,706)	0	0	0	0	(41,706)	0
<b>GRAND TOTAL</b>	<b>904,273</b>	<b>(65,008)</b>	<b>969,281</b>	<b>474,873</b>	<b>44,407</b>	<b>49,066</b>	<b>72,954</b>	<b>222,951</b>	<b>105,030</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, APPROVED BUDGET FY/10**  
(\$'000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2009	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2010
			a	b					
GENERAL	110	GENERAL	44,100	458,223	434,125	(26,699)	(41,429)	(44,030)	70
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210-235	FIRE RECREATION LODGER'S TAX HOSPITALITY FEE CULTURE/REC SPECIAL PROJECTS OPEN & ETHICAL ELECTIONS PROJECT ALB BIOPARK PROJECTS AIR QUALITY HEART ORDINANCE GAS TAX ROAD FUND CITY/COUNTY PROJECTS FALSE ALARM ENFORCEMENT & EDUCATION PHOTO ENFORCEMENT FUND CITY/COUNTY FACILITIES PLAZA DEL SOL BUILDING VEHICLE/COMPUTER PROJECTS OPEN SPACE EXPENDABLE TRUST	31 33 723 159 1,792 1,173 27 406 (6) 424 145 475 9,882 (4) 63 2,986 719	1,397 200 10,813 2,163 1,030 0 1,415 2,770 80 5,200 0 736 6,100 1,007 17 0 890	1,382 0 5,324 1,301 1,095 438 1,400 2,866 5,104 0 898 7,514 3,190 885 1,700 2,771	0 (200) (5,324) (841) 0 438 (134) (80) (256) (145) (110) (848) 2,284 856 500 1,269	(2) 0 0 0 (5) 0 0 0 (2) 0 0 0 0 0 (1,070) 0	13 0 165 21 (70) 0 15 (290) 0 (162) (145) (172) (2,262) 101 (12) (2,270) (612)	44 0 888 180 1,722 1,173 42 116 (6) 262 0 303 7,620 97 51 716 107
		SUBTOTAL	19,028	33,678	35,948	(2,331)	(1,079)	(5,680)	13,348
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205-280	COMMUNITY DEVELOPMENT (b) OPERATING GRANTS (b) LAW ENFORCEMENT PROJECTS (b)	1 5,463 973	4,651 35,817 2,321	4,565 40,619 2,363	(86) 4,802 42	0 0 0	0 0 0	1 5,463 973
		SUBTOTAL	6,437	42,789	47,547	4,758	0	0	6,437
NON-ENTERPRISE DEBT SERVICE	405-415	SALES TAX DEBT SERVICE GENERAL OBLIGATION BOND DEBT SERV	4,477 7,489	100 60,924	10,610 62,344	11,354 0	(4,161)	(3,317) (1,420)	1,160 6,069
		SUBTOTAL	11,966	61,024	72,954	11,354	(4,161)	(4,737)	7,229
ENTERPRISE FUNDS	611-805	AVIATION OPERATING AIRPORT REVENUE BOND DEBT SERVICE PARKING FACILITIES OPERATING PARKING FACILITIES DEBT SERVICE REFUSE DISPOSAL OPERATING REFUSE DISPOSAL SYSTEM DEBT SERV TRANSIT OPERATING TRANSIT DEBT SERVICE APARTMENTS OPERATING FUND APARTMENTS DEBT SERVICE FUND GOLF OPERATING FUND GOLF OPERATING DEBT SERVICE STADIUM OPERATING FUND STADIUM OPERATING DEBT SERVICE HOUSING AUTHORITY (b)	8,868 12,450 567 788 3,204 482 331 829 43 (522) 34 232 54 15,650	67,349 270 4,498 0 51,919 30 18,642 2,698 3,460 0 4,879 0 1,673 0 29,347	39,766 31,700 3,520 0 46,872 4,999 40,949 2,698 2,364 1,002 3,956 343 783 31,000	(33,160) (6,072) (1,495) (763) (8,106) 22,026 0 (1,002) (606) 1,002 343 (1,071) 1,163 0	(494) (6,676) 0 0 0 0 0 94 0 317 0 (2) 0 0	(6,071) (6,378) (517) (763) (3,059) (281) 0 94 0 317 0 (183) 0 (1,653)	2,797 6,378 50 25 145 512 50 0 0 43 (208) 49 54 13,997
		SUBTOTAL	43,010	184,765	210,781	15,030	(7,172)	(18,158)	24,852
INTERNAL SERVICE	705-745	RISK MANAGEMENT MATERIALS/SUPPLIES INV MANAGEMENT FLEET MANAGEMENT EMPLOYEE INSURANCE COMMUNICATIONS MANAGEMENT	45,101 708 847 6,453 1,389	37,533 985 13,399 50,931 2,095	31,811 783 12,407 55,960 1,957	(777) (360) (533) (156) (286)	0 0 0 0 0	4,945 (158) 459 (5,185) (148)	50,046 550 1,306 1,268 1,211
		SUBTOTAL	54,468	104,943	102,918	(2,112)	0	(87)	54,381
		<b>TOTAL ALL FUNDS</b>	<b>179,009</b>	<b>885,422</b>	<b>904,273</b>	<b>0</b>	<b>(53,841)</b>	<b>(72,692)</b>	<b>106,317</b>

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.  
(b) These funds are appropriated by separate resolutions.

**COMBINED REVENUES BY FUND GROUP AND SOURCE, ESTIMATED ACTUAL FY/09**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES:</b>									
PROPERTY	128,616	0	128,616	47,884	0	0	80,732	0	0
GROSS RECEIPTS	121,919	0	121,919	121,919	0	0	0	0	0
OTHER	43,514	0	43,514	25,398	18,116	0	0	0	0
<b>TOTAL TAXES</b>	<b>294,049</b>	<b>0</b>	<b>294,049</b>	<b>195,201</b>	<b>18,116</b>	<b>0</b>	<b>80,732</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>11,939</b>	<b>0</b>	<b>11,939</b>	<b>8,356</b>	<b>3,583</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES:</b>									
FEDERAL GRANTS	52,645	0	52,645	38	0	23,726	0	28,881	0
COUNTY	3,695	0	3,695	243	982	0	0	2,355	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	179,738	0	179,738	179,738	0	0	0	0	0
CIGARETTE	660	0	660	460	200	0	0	0	0
OTHER SHARED REVENUE	7,049	0	7,049	4,673	0	2,281	0	95	0
STATE GRANTS	8,825	0	8,825	202	1,382	7,241	0	0	0
<b>TOTAL STATE SHARED</b>	<b>196,272</b>	<b>0</b>	<b>196,272</b>	<b>185,073</b>	<b>1,582</b>	<b>9,522</b>	<b>0</b>	<b>95</b>	<b>0</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>252,612</b>	<b>0</b>	<b>252,612</b>	<b>185,354</b>	<b>2,564</b>	<b>33,248</b>	<b>0</b>	<b>31,331</b>	<b>115</b>
<b>CHARGES FOR SERVICES</b>	<b>18,779</b>	<b>0</b>	<b>18,779</b>	<b>17,745</b>	<b>1,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>
<b>FINES AND FORFEITS</b>	<b>7,250</b>	<b>0</b>	<b>7,250</b>	<b>150</b>	<b>5,800</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>13,026</b>	<b>0</b>	<b>13,026</b>	<b>2,635</b>	<b>2,398</b>	<b>500</b>	<b>811</b>	<b>4,289</b>	<b>2,393</b>
<b>ENTERPRISE REVENUES:</b>									
AVIATION	68,860	0	68,860	0	0	0	0	68,860	0
APARTMENTS	3,417	0	3,417	0	0	0	0	3,417	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,633	0	4,633	0	0	0	0	4,633	0
REFUSE DISPOSAL	51,716	0	51,716	0	0	0	0	51,716	0
TRANSIT	5,219	0	5,219	0	0	0	0	5,219	0
GOLF	4,614	0	4,614	0	0	0	0	4,614	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
<b>TOTAL ENTERPRISE</b>	<b>142,025</b>	<b>0</b>	<b>142,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>142,025</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE:</b>									
INTERNAL SERVICE	103,848	0	103,848	1,568	0	0	0	0	102,280
ADMINISTRATIVE O/H (a)	14,000	(9,201)	23,201	23,201	0	0	0	0	0
TRANSFERS (a)	15,172	(58,695)	73,867	10,897	5,272	5,446	11,889	40,363	0
PILOT	10	(1,533)	1,543	1,543	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	<b>133,030</b>	<b>(69,429)</b>	<b>202,459</b>	<b>37,209</b>	<b>5,272</b>	<b>5,446</b>	<b>11,889</b>	<b>40,363</b>	<b>102,280</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>872,710</b>	<b>(69,429)</b>	<b>942,139</b>	<b>446,650</b>	<b>38,757</b>	<b>40,494</b>	<b>93,432</b>	<b>218,008</b>	<b>104,798</b>
APPROPRIATED FUND BALANCE	90,387	0	90,387	53,141	14,520	886	9,053	12,201	586
ADJUSTMENTS TO FUNDS	(62,501)	0	(62,501)	(38,555)	(2,277)	0	(3,319)	(7,225)	(1,125)
<b>GRAND TOTAL</b>	<b>910,596</b>	<b>(69,429)</b>	<b>980,025</b>	<b>461,236</b>	<b>51,000</b>	<b>41,380</b>	<b>99,166</b>	<b>222,984</b>	<b>104,259</b>

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ESTIMATED ACTUAL FY/09**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,486	(14)	9,500	9,407	93	0	0	0	0
AVIATION	71,507	(31,418)	102,925	0	0	0	0	102,925	0
CHIEF ADMINISTRATIVE OFFICE	4,168	0	4,168	3,013	0	1,155	0	0	0
CITY SUPPORT	105,372	(7,624)	112,996	13,830	0	0	99,166	0	0
COUNCIL SERVICES	4,019	0	4,019	4,019	0	0	0	0	0
CULTURAL SERVICES	36,111	0	36,111	32,413	3,664	34	0	0	0
ECONOMIC DEVELOPMENT	1,287	(1,505)	2,792	2,792	0	0	0	0	0
ENVIRONMENTAL HEALTH	9,573	(149)	9,722	3,833	3,457	2,432	0	0	0
FAMILY AND COMMUNITY SERVICES	94,213	(1,113)	95,326	38,244	0	21,058	0	36,024	0
FINANCE AND ADMINISTRATIVE SERVICES	75,161	(12,210)	87,371	20,715	18,219	54	0	0	48,383
FIRE	71,361	0	71,361	68,993	2,348	20	0	0	0
HUMAN RESOURCES	57,886	(153)	58,039	2,163	0	0	0	0	55,876
LEGAL	9,514	(37)	9,551	9,077	474	0	0	0	0
MAYOR	996	0	996	996	0	0	0	0	0
MUNICIPAL DEVELOPMENT	50,327	(13,233)	63,560	38,500	11,805	0	0	13,255	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,157	0	1,157	1,157	0	0	0	0	0
PARKS AND RECREATION	31,218	(1,475)	32,693	24,699	2,914	136	0	4,944	0
PLANNING	13,258	0	13,258	13,247	0	11	0	0	0
POLICE	156,613	(1,722)	158,335	142,608	8,026	7,701	0	0	0
SENIOR AFFAIRS	11,422	0	11,422	5,199	0	6,223	0	0	0
SOLID WASTE MANAGEMENT	54,796	(9,240)	64,036	0	0	602	0	63,434	0
TRANSIT	41,903	(29,203)	71,106	26,331	0	1,954	0	42,821	0
INDIRECT O/H ON OPERATING GRANTS	(752)	(752)	0	0	0	0	0	0	0
TOTALS	910,596	(109,848)	1,020,444	461,236	51,000	41,380	99,166	263,403	104,259
ENTERPRISE INTERFUND DEBT SERVICE	0	40,419	(40,419)	0	0	0	0	(40,419)	0
<b>GRAND TOTAL</b>	<b>910,596</b>	<b>(69,429)</b>	<b>980,025</b>	<b>461,236</b>	<b>51,000</b>	<b>41,380</b>	<b>99,166</b>	<b>222,984</b>	<b>104,259</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ESTIMATED ACTUAL FY/09**  
 (\$000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2008	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2009
GENERAL	110	GENERAL	58,686	428,591	421,041	(22,136)	(38,555)	(53,141)	5,545
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210-285	FIRE RECREATION LODGERS TAX HOSPITALITY FEE CULTURE/REC SPECIAL PROJECTS OPEN & ETHICAL ELECTIONS PROJECT ALB BIOPARK PROJECTS AIR QUALITY HEART ORDINANCE GAS TAX ROAD FUND CITY/COUNTY PROJECTS FALSE ALARM ENFORCEMENT & EDUCATION PHOTO ENFORCEMENT FUND CITY/COUNTY FACILITIES PLAZA DEL SOL BUILDING VEHICLE/COMPUTER PROJECTS OPEN SPACE EXPENDABLE TRUST	949 33 1,360 286 2,546 1,173 312 1,043 0 1,471 142 589 1,188 67 7,292 1,885	1,430 200 10,813 2,163 1,210 0 1,415 2,820 87 5,218 176 739 6,120 987 17 0 890	2,348 0 5,580 1,449 1,964 437 3,308 79 5,267 91 843 6,178 4,020 862 800 2,714	0 (200) (5,870) (841) 0 437 (149) (14) (998) (82) (10) (995) 1,841 841 (3,506) 658	(2) 0 0 (5) 0 0 0 (2) 0 0 0 2 0 0	(920) 0 (637) (127) (759) 0 (285) (637) (6) (1,049) 3 (114) (1,053) (1,190) (4) (6,576) (1,166)	29 33 723 159 1,787 1,173 27 406 (6) 422 145 475 9,882 (2) 63 716 719
		SUBTOTAL	31,271	34,285	37,640	(8,888)	(2,277)	(14,520)	16,751
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205-280	COMMUNITY DEVELOPMENT (b) OPERATING GRANTS (b) LAW ENFORCEMENT PROJECTS (b)	1 6,356 966	5,311 27,416 2,321	32,565 2,473	(86) 4,256 159	0 0 0	(893) 7	5,463 973
		SUBTOTAL	7,323	35,048	40,263	4,329	0	(886)	6,437
NON-ENTERPRISE DEBT SERVICE	405-415	SALES TAX DEBT SERVICE GENERAL OBLIGATION BOND DEBT SERV	3,142 14,558	100 81,443	10,654 88,512	11,889 0	(3,319) 0	(1,984) (7,069)	1,158 7,489
		SUBTOTAL	17,700	81,543	99,166	11,889	(3,319)	(9,053)	8,647
ENTERPRISE FUNDS	611-805	AVIATION OPERATING AIRPORT REVENUE BOND DEBT SERVICE PARKING FACILITIES OPERATING DEBT SERVICE REFUSE DISPOSAL OPERATING REFUSE DISPOSAL SYSTEM DEBT SERV TRANSIT DEBT SERVICE TRANSIT DEBT SERVICE APARTMENTS OPERATING FUND APARTMENTS DEBT SERVICE FUND GOLF OPERATING FUND GOLF OPERATING DEBT SERVICE STADIUM OPERATING FUND STADIUM OPERATING DEBT SERVICE HOUSING AUTHORITY (b)	13,003 12,048 1,047 1,023 5,480 452 (1,423) 0 795 43 (608) 34 368 54 16,219	69,416 270 4,670 300 54,707 30 15,546 2,698 3,431 0 4,673 0 1,673 0 31,031	41,639 29,868 3,366 0 49,171 5,023 37,251 2,698 2,370 1,027 3,992 346 777 1,163 31,600	(31,418) 30,000 (1,730) (535) (7,812) 5,023 23,459 0 (1,027) 1,027 (595) 346 (1,031) 1,163 0	(494) (6,676) (54) 0 0 0 0 0 0 0 0 0 (1) 0 0	(4,135) (6,274) (480) (235) (2,276) 30 1,754 0 34 0 86 0 (136) 0 (569)	8,868 5,774 567 788 3,204 482 331 0 829 43 (522) 34 232 54 15,650
		SUBTOTAL	48,535	188,445	210,291	16,870	(7,225)	(12,201)	36,334
INTERNAL SERVICE	705-745	RISK MANAGEMENT MATERIALS/SUPPLIES INV MANAGEMENT FLEET MANAGEMENT EMPLOYEE INSURANCE COMMUNICATIONS MANAGEMENT	41,444 640 772 10,622 1,576	36,109 997 13,578 52,064 2,050	31,659 704 12,893 54,955 1,984	(793) (225) (610) (153) (283)	0 0 (1,125) 0	3,657 68 75 (4,169) (217)	45,101 708 847 6,483 1,359
		SUBTOTAL	55,054	104,798	102,195	(2,064)	(1,125)	(586)	54,468
		TOTAL ALL FUNDS	219,569	872,710	910,596	0	(52,501)	(90,387)	128,182

(b) These funds are appropriated by separate resolutions.

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

**COMBINED REVENUES BY FUND GROUP AND SOURCE, REVISED BUDGET FY/09**  
(\$,000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES:</b>									
PROPERTY	121,921	0	121,921	46,109	0	0	75,812	0	0
GROSS RECEIPTS	127,446	0	127,446	127,446	0	0	0	0	0
OTHER	44,268	0	44,268	25,328	18,940	0	0	0	0
<b>TOTAL TAXES</b>	<b>293,635</b>	<b>0</b>	<b>293,635</b>	<b>198,883</b>	<b>18,940</b>	<b>0</b>	<b>75,812</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,129</b>	<b>0</b>	<b>14,129</b>	<b>10,424</b>	<b>3,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES:</b>									
FEDERAL GRANTS	52,607	0	52,607	0	0	23,726	0	28,881	0
COUNTY	3,900	0	3,900	258	1,172	0	0	2,355	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	192,089	0	192,089	192,089	0	0	0	0	0
CIGARETTE	690	0	690	460	230	0	0	0	0
OTHER SHARED REVENUE	6,588	0	6,588	4,307	2,281	0	0	0	0
STATE GRANTS	8,735	0	8,735	86	1,408	7,241	0	0	0
<b>TOTAL STATE SHARED</b>	<b>208,102</b>	<b>0</b>	<b>208,102</b>	<b>196,942</b>	<b>1,638</b>	<b>9,522</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>264,609</b>	<b>0</b>	<b>264,609</b>	<b>197,200</b>	<b>2,810</b>	<b>33,248</b>	<b>0</b>	<b>31,236</b>	<b>115</b>
<b>CHARGES FOR SERVICES</b>	<b>18,343</b>	<b>0</b>	<b>18,343</b>	<b>17,369</b>	<b>929</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45</b>
<b>FINES AND FORFEITS</b>	<b>7,250</b>	<b>0</b>	<b>7,250</b>	<b>150</b>	<b>5,800</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>13,668</b>	<b>0</b>	<b>13,668</b>	<b>4,116</b>	<b>1,920</b>	<b>500</b>	<b>1,314</b>	<b>3,088</b>	<b>2,730</b>
<b>ENTERPRISE REVENUES:</b>									
AVIATION	71,502	0	71,502	0	0	0	0	71,502	0
APARTMENTS	3,417	0	3,417	0	0	0	0	3,417	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,383	0	4,383	0	0	0	0	4,383	0
REFUSE DISPOSAL	52,085	0	52,085	0	0	0	0	52,085	0
TRANSIT	4,850	0	4,850	0	0	0	0	4,850	0
GOLF	4,715	0	4,715	0	0	0	0	4,715	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
<b>TOTAL ENTERPRISE</b>	<b>144,518</b>	<b>0</b>	<b>144,518</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144,518</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE:</b>									
INTERNAL SERVICE	99,867	0	99,867	1,565	0	0	0	0	98,302
ADMINISTRATIVE O/H (a)	14,491	(9,188)	23,679	23,679	0	0	0	0	0
TRANSFERS (a)	15,417	(60,734)	76,151	11,058	5,462	6,525	11,889	41,217	0
PILOT	0	(1,533)	1,533	1,533	0	0	0	0	0
<b>TOTAL INTRFD/INT SERV</b>	<b>129,775</b>	<b>(71,455)</b>	<b>201,230</b>	<b>37,835</b>	<b>5,462</b>	<b>6,525</b>	<b>11,889</b>	<b>41,217</b>	<b>98,302</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>885,927</b>	<b>(71,455)</b>	<b>957,382</b>	<b>465,977</b>	<b>39,566</b>	<b>41,573</b>	<b>89,015</b>	<b>220,059</b>	<b>101,192</b>
APPROPRIATED FUND BALANCE	85,096	0	85,096	57,969	12,211	(204)	1,998	9,090	4,032
ADJUSTMENTS TO FUNDS	(63,300)	0	(63,300)	(49,263)	(3,493)	0	(3,319)	(7,225)	0
<b>GRAND TOTAL</b>	<b>907,723</b>	<b>(71,455)</b>	<b>979,178</b>	<b>474,683</b>	<b>48,284</b>	<b>41,369</b>	<b>87,694</b>	<b>221,924</b>	<b>105,224</b>

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, REVISED BUDGET FY/09**  
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,954	(14)	9,968	9,796	172	0	0	0	0
AVIATION	72,054	(31,418)	103,472	0	0	0	0	103,472	0
CHIEF ADMINISTRATIVE OFFICE	4,398	0	4,398	3,243	0	1,155	0	0	0
CITY SUPPORT	95,027	(8,710)	104,137	16,443	0	0	87,694	0	0
COUNCIL SERVICES	3,805	0	3,805	3,805	0	0	0	0	0
CULTURAL SERVICES	36,839	0	36,839	34,429	2,376	34	0	0	0
ECONOMIC DEVELOPMENT	1,676	(1,505)	3,181	3,181	0	0	0	0	0
ENVIRONMENTAL HEALTH	9,466	(149)	9,615	3,966	3,217	2,432	0	0	0
FAMILY AND COMMUNITY SERVICES	94,611	(1,113)	95,724	38,642	0	21,058	0	36,024	0
FINANCE AND ADMINISTRATIVE SERVICES	77,139	(12,210)	89,349	21,703	18,219	54	0	0	49,373
FIRE	69,843	0	69,843	68,101	1,722	20	0	0	0
HUMAN RESOURCES	58,068	(153)	58,221	2,370	0	0	0	0	55,851
LEGAL	9,827	(37)	9,864	9,390	474	0	0	0	0
MAYOR	1,016	0	1,016	1,016	0	0	0	0	0
MUNICIPAL DEVELOPMENT	50,658	(14,450)	65,108	40,389	11,025	0	0	13,694	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,366	0	1,366	1,366	0	0	0	0	0
PARKS AND RECREATION	32,747	(1,505)	34,252	26,320	2,944	136	0	4,852	0
PLANNING	13,642	0	13,642	13,642	0	0	0	0	0
POLICE	159,207	(1,715)	160,922	145,086	8,135	7,701	0	0	0
SENIOR AFFAIRS	11,687	0	11,687	5,464	0	6,223	0	0	0
SOLID WASTE MANAGEMENT	51,505	(9,240)	60,745	0	0	602	0	60,143	0
TRANSIT	43,540	(29,203)	72,743	26,331	0	1,954	0	44,458	0
INDIRECT O/H ON OPERATING GRANTS	(752)	(752)	0	0	0	0	0	0	0
TOTALS	907,723	(112,174)	1,019,897	474,683	48,284	41,369	87,694	262,643	105,224
ENTERPRISE INTERFUND DEBT SERVICE	0	40,719	(40,719)	0	0	0	0	(40,719)	0
<b>GRAND TOTAL</b>	<b>907,723</b>	<b>(71,455)</b>	<b>979,178</b>	<b>474,683</b>	<b>48,284</b>	<b>41,369</b>	<b>87,694</b>	<b>221,924</b>	<b>105,224</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, REVISED BUDGET FY/09**  
(\$000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2008	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2009
			a	b					
GENERAL	110	GENERAL	58,686	447,901	432,479	(24,128)	(49,263)	(57,969)	717
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210	FIRE	949	1,430	1,722	0	(356)	(648)	301
	215	RECREATION	33	230	0	(230)	0	0	33
	220	LODGER'S TAX	1,360	11,500	5,580	(5,870)	0	50	1,410
	221	HOSPITALITY FEE	286	2,300	1,449	(841)	0	10	296
	225	CULTURE/REC SPECIAL PROJECTS	2,546	1,198	1,176	0	(5)	17	2,563
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,173	0	437	437	0	0	1,173
	235	ALB BIOPARK PROJECTS	312	1,215	1,200	0	0	15	327
	242	AIR QUALITY	1,043	2,820	3,068	(149)	0	(397)	646
	243	HEART ORDINANCE	0	184	158	(26)	0	12	646
	282	GAS TAX ROAD FUND	1,471	5,200	5,167	(33)	(2)	12	517
	285	CITY/COUNTY PROJECTS	142	173	91	(82)	0	0	142
	287	FALSE ALARM ENFORCEMENT & EDUCATION	589	775	950	(10)	0	(185)	404
	288	PHOTO ENFORCEMENT FUND	10,935	5,800	6,180	(995)	0	(1,375)	9,560
	290	CITY/COUNTY FACILITIES	1,188	1,172	3,353	2,031	(860)	(1,010)	178
	292	PLAZA DEL SOL BUILDING	67	17	862	841	0	(4)	63
	730	VEHICLE/COMPUTER PROJECTS	7,292	0	800	(3,506)	(2,270)	(6,576)	716
	851	OPEN SPACE EXPENDABLE TRUST	1,885	890	2,714	658	0	(1,166)	719
		<b>SUBTOTAL</b>	<b>31,271</b>	<b>34,904</b>	<b>34,907</b>	<b>(8,715)</b>	<b>(3,493)</b>	<b>(12,211)</b>	<b>19,060</b>
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205	COMMUNITY DEVELOPMENT (b)	1	5,311	5,225	(86)	0	0	1
	265	OPERATING GRANTS (b)	6,356	27,416	32,554	5,342	0	204	6,560
	280	LAW ENFORCEMENT PROJECTS (b)	966	2,321	2,473	152	0	0	966
		<b>SUBTOTAL</b>	<b>7,323</b>	<b>35,048</b>	<b>40,252</b>	<b>5,408</b>	<b>0</b>	<b>204</b>	<b>7,527</b>
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	3,142	100	10,744	11,889	(3,319)	(2,074)	1,068
	415	GENERAL OBLIGATION BOND DEBT SERV	14,558	77,026	76,950	0	0	76	14,634
		<b>SUBTOTAL</b>	<b>17,700</b>	<b>77,126</b>	<b>87,694</b>	<b>11,889</b>	<b>(3,319)</b>	<b>(1,998)</b>	<b>15,702</b>
ENTERPRISE FUNDS	611	AVIATION OPERATING	13,003	72,302	42,186	(31,418)	(494)	(1,796)	11,207
	615	AIRPORT REVENUE BOND DEBT SERVICE	12,048	270	29,868	30,000	(6,676)	(6,274)	5,774
	641	PARKING FACILITIES OPERATING	1,047	4,420	3,506	(1,470)	(54)	(610)	437
	645	PARKING FACILITIES DEBT SERVICE	1,023	0	0	(235)	0	(235)	788
	651	REFUSE DISPOSAL OPERATING	5,480	53,637	45,880	(7,812)	0	(95)	5,425
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	452	30	5,023	5,023	0	30	482
	661	TRANSIT OPERATING	(1,423)	15,496	38,888	23,459	0	67	(1,356)
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	795	3,431	2,370	(1,027)	0	34	829
	675	APARTMENTS DEBT SERVICE FUND	43	0	1,027	1,027	0	43	0
	681	GOLF OPERATING FUND	(608)	4,768	3,900	(695)	0	273	(335)
	685	GOLF OPERATING DEBT SERVICE	34	0	346	346	0	0	34
	691	STADIUM OPERATING FUND	368	1,673	776	(851)	(1)	45	413
	695	STADIUM OPERATING DEBT SERVICE FUND	54	0	1,163	1,163	0	54	0
	805	HOUSING AUTHORITY (b)	16,219	31,031	31,600	0	0	(569)	15,650
		<b>SUBTOTAL</b>	<b>48,535</b>	<b>189,756</b>	<b>209,231</b>	<b>17,610</b>	<b>(7,225)</b>	<b>(9,090)</b>	<b>39,445</b>
INTERNAL SERVICE	705	RISK MANAGEMENT	41,444	36,630	31,866	(793)	0	3,971	45,415
	715	MATERIALS/SUPPLIES INV MANAGEMENT	640	985	814	(225)	0	(54)	586
	725	FLEET MANAGEMENT	772	14,671	13,634	(610)	0	427	1,199
	735	EMPLOYEE INSURANCE	10,622	46,886	54,912	(153)	0	(8,179)	2,443
	745	COMMUNICATIONS MANAGEMENT	1,576	2,020	1,934	(283)	0	(197)	1,379
		<b>SUBTOTAL</b>	<b>55,054</b>	<b>101,192</b>	<b>103,160</b>	<b>(2,064)</b>	<b>0</b>	<b>(4,032)</b>	<b>51,022</b>
		<b>TOTAL ALL FUNDS</b>	<b>218,569</b>	<b>885,927</b>	<b>907,723</b>	<b>0</b>	<b>(63,300)</b>	<b>(85,096)</b>	<b>133,473</b>

(a) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

**COMBINED REVENUES BY FUND GROUP AND SOURCE, ORIGINAL BUDGET FY/09**  
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES:</b>									
PROPERTY	121,921	0	121,921	46,109	0	0	75,812	0	0
GROSS RECEIPTS	127,446	0	127,446	127,446	0	0	0	0	0
OTHER	44,268	0	44,268	25,328	18,940	0	0	0	0
<b>TOTAL TAXES</b>	<b>293,635</b>	<b>0</b>	<b>293,635</b>	<b>198,883</b>	<b>18,940</b>	<b>0</b>	<b>75,812</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,129</b>	<b>0</b>	<b>14,129</b>	<b>10,424</b>	<b>3,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES:</b>									
FEDERAL GRANTS	52,607	0	52,607	0	0	23,726	0	28,881	0
COUNTY	3,900	0	3,900	258	1,172	0	0	2,355	115
STATE SHARED REVENUE:									
GROSS RECEIPTS	192,089	0	192,089	192,089	0	0	0	0	0
CIGARETTE	690	0	690	460	230	0	0	0	0
OTHER SHARED REVENUE	6,588	0	6,588	4,307	0	2,281	0	0	0
STATE GRANTS	8,735	0	8,735	86	1,408	7,241	0	0	0
<b>TOTAL STATE SHARED</b>	<b>208,102</b>	<b>0</b>	<b>208,102</b>	<b>196,942</b>	<b>1,638</b>	<b>9,522</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>264,609</b>	<b>0</b>	<b>264,609</b>	<b>197,200</b>	<b>2,810</b>	<b>33,248</b>	<b>0</b>	<b>31,236</b>	<b>115</b>
<b>CHARGES FOR SERVICES</b>	<b>18,343</b>	<b>0</b>	<b>18,343</b>	<b>17,369</b>	<b>929</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45</b>
<b>FINES AND FORFEITS</b>	<b>7,250</b>	<b>0</b>	<b>7,250</b>	<b>150</b>	<b>5,800</b>	<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>13,668</b>	<b>0</b>	<b>13,668</b>	<b>4,116</b>	<b>1,920</b>	<b>500</b>	<b>1,314</b>	<b>3,088</b>	<b>2,730</b>
<b>ENTERPRISE REVENUES:</b>									
AVIATION	71,502	0	71,502	0	0	0	0	71,502	0
APARTMENTS	3,417	0	3,417	0	0	0	0	3,417	0
STADIUM	1,666	0	1,666	0	0	0	0	1,666	0
PARKING FACILITIES	4,383	0	4,383	0	0	0	0	4,383	0
REFUSE DISPOSAL	52,085	0	52,085	0	0	0	0	52,085	0
TRANSIT	4,850	0	4,850	0	0	0	0	4,850	0
GOLF	4,715	0	4,715	0	0	0	0	4,715	0
HOUSING	1,900	0	1,900	0	0	0	0	1,900	0
<b>TOTAL ENTERPRISE</b>	<b>144,518</b>	<b>0</b>	<b>144,518</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144,518</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE:</b>									
INTERNAL SERVICE	99,867	0	99,867	1,565	0	0	0	0	98,302
ADMINISTRATIVE O/H (a)	14,491	(9,188)	23,679	23,679	0	0	0	0	0
TRANSFERS (a)	15,417	(60,734)	76,151	11,058	5,462	6,525	11,889	41,217	0
PILOT	0	(1,533)	1,533	1,533	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	<b>129,775</b>	<b>(71,455)</b>	<b>201,230</b>	<b>37,835</b>	<b>5,462</b>	<b>6,525</b>	<b>11,889</b>	<b>41,217</b>	<b>98,302</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>885,927</b>	<b>(71,455)</b>	<b>957,382</b>	<b>465,977</b>	<b>39,566</b>	<b>41,573</b>	<b>89,015</b>	<b>220,059</b>	<b>101,192</b>
APPROPRIATED FUND BALANCE	85,096	0	85,096	57,969	12,211	(204)	1,998	9,090	4,032
ADJUSTMENTS TO FUNDS	(63,300)	0	(63,300)	(49,263)	(3,493)	0	(3,319)	(7,225)	0
<b>GRAND TOTAL</b>	<b>907,723</b>	<b>(71,455)</b>	<b>979,178</b>	<b>474,683</b>	<b>48,284</b>	<b>41,369</b>	<b>87,694</b>	<b>221,924</b>	<b>105,224</b>

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ORIGINAL BUDGET FY09**  
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,954	(14)	9,968	9,796	172	0	0	0	0
AVIATION	72,054	(31,418)	103,472	0	0	0	0	103,472	0
CHIEF ADMINISTRATIVE OFFICE	4,398	0	4,398	3,243	0	1,155	0	0	0
CITY SUPPORT	95,427	(8,710)	104,137	16,443	0	0	87,694	0	0
COUNCIL SERVICES	3,805	0	3,805	3,805	0	0	0	0	0
CULTURAL SERVICES	36,839	0	36,839	34,429	2,376	34	0	0	0
ECONOMIC DEVELOPMENT	1,676	(1,505)	3,181	3,181	0	0	0	0	0
ENVIRONMENTAL HEALTH	9,466	(149)	9,615	3,966	3,217	2,432	0	0	0
FAMILY AND COMMUNITY SERVICES	94,611	(1,113)	95,724	38,642	0	21,058	0	36,024	0
FINANCE AND ADMINISTRATIVE SERVICES	77,139	(12,210)	89,349	21,703	18,219	54	0	0	49,373
FIRE	69,843	0	69,843	68,101	1,722	20	0	0	0
HUMAN RESOURCES	58,068	(153)	58,221	2,370	0	0	0	0	55,851
LEGAL	9,827	(37)	9,864	9,390	474	0	0	0	0
MAYOR	1,016	0	1,016	1,016	0	0	0	0	0
MUNICIPAL DEVELOPMENT	50,658	(14,450)	65,108	40,389	11,025	0	0	13,694	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	1,366	0	1,366	1,366	0	0	0	0	0
PARKS AND RECREATION	32,747	(1,505)	34,252	26,320	2,944	136	0	4,852	0
PLANNING	13,642	0	13,642	13,642	0	0	0	0	0
POLICE	159,207	(1,715)	160,922	145,086	8,135	7,701	0	0	0
SENIOR AFFAIRS	11,687	0	11,687	5,464	0	6,223	0	0	0
SOLID WASTE MANAGEMENT	51,505	(9,240)	60,745	0	0	602	0	60,143	0
TRANSIT	43,540	(29,203)	72,743	26,331	0	1,954	0	44,458	0
INDIRECT O/H ON OPERATING GRANTS	(752)	(752)	0	0	0	0	0	0	0
TOTALS	907,723	(112,174)	1,019,897	474,683	48,284	41,369	87,694	262,643	105,224
ENTERPRISE INTERFUND DEBT SERVICE	0	40,719	(40,719)	0	0	0	0	(40,719)	0
GRAND TOTAL	907,723	(71,455)	979,178	474,683	48,284	41,369	87,694	221,924	105,224

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ORIGINAL BUDGET FY/09**  
(\$'000's)

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2008	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2009
			a	b					
GENERAL	110	GENERAL	58,686	447,901	432,479	(24,128)	(49,263)	(67,969)	717
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210	FIRE	949	1,430	1,722	0	(356)	(648)	301
	215	RECREATION	33	230	0	(230)	0	0	33
	220	LODGER'S TAX	1,360	11,500	5,580	(5,870)	0	50	1,410
	221	HOSPITALITY FEE	286	2,300	1,449	(841)	0	10	296
	225	CULTURE/REC SPECIAL PROJECTS	2,546	1,198	1,176	0	(5)	17	2,563
	232	OPEN & ETHICAL ELECTIONS PROJECT	1,173	0	437	437	0	0	1,173
	235	ALB BIOPARK PROJECTS	312	1,215	1,200	0	0	15	327
	242	AIR QUALITY	1,043	2,820	3,068	(149)	0	(397)	646
	243	HEART ORDINANCE	0	184	158	(14)	0	12	12
	282	GAS TAX ROAD FUND	1,471	5,200	5,167	(985)	(2)	(954)	517
	285	CITY/COUNTY PROJECTS	142	173	91	(82)	0	142	142
	287	FALSE ALARM ENFORCEMENT & EDUCATION	589	775	950	(110)	0	(185)	404
	288	PHOTO ENFORCEMENT FUND	10,935	5,800	6,180	(995)	0	(1,375)	9,560
	290	CITY/COUNTY FACILITIES	1,188	1,172	3,353	2,031	(860)	(1,010)	178
	292	PLAZA DEL SOL BUILDING	67	17	862	841	0	(4)	63
	730	VEHICLE/COMPUTER PROJECTS	7,292	0	800	(3,506)	(2,270)	(6,576)	716
	851	OPEN SPACE EXPENDABLE TRUST	1,885	890	2,714	658	0	(1,166)	719
		<b>SUBTOTAL</b>	<b>31,271</b>	<b>34,904</b>	<b>34,907</b>	<b>(8,715)</b>	<b>(3,493)</b>	<b>(12,211)</b>	<b>19,060</b>
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205	COMMUNITY DEVELOPMENT (b)	1	5,311	5,225	(86)	0	0	1
	265	OPERATING GRANTS (b)	6,524	27,416	32,554	5,342	204	204	6,728
	280	LAW ENFORCEMENT PROJECTS (b)	966	2,321	2,473	152	0	0	966
		<b>SUBTOTAL</b>	<b>7,491</b>	<b>35,048</b>	<b>40,252</b>	<b>5,408</b>	<b>0</b>	<b>204</b>	<b>7,695</b>
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	3,142	100	10,744	11,889	(3,319)	(2,074)	1,068
	415	GENERAL OBLIGATION BOND DEBT SERV	14,558	77,026	76,950	0	0	76	14,634
		<b>SUBTOTAL</b>	<b>17,700</b>	<b>77,126</b>	<b>87,694</b>	<b>11,889</b>	<b>(3,319)</b>	<b>(1,998)</b>	<b>15,702</b>
ENTERPRISE FUNDS	611	AVIATION OPERATING	13,003	72,302	42,186	(31,418)	(494)	(1,796)	11,207
	615	AIRPORT REVENUE BOND DEBT SERVICE	12,048	270	29,868	30,000	(6,274)	(6,274)	5,774
	641	PARKING FACILITIES OPERATING	1,047	4,420	3,506	(1,470)	(54)	(610)	437
	645	PARKING FACILITIES DEBT SERVICE	1,023	0	0	(235)	0	(235)	788
	651	REFUSE DISPOSAL OPERATING	5,480	53,637	45,880	(7,812)	0	(95)	5,425
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	452	30	5,023	5,023	0	30	482
	661	TRANSIT OPERATING	(1,423)	15,496	38,888	23,459	0	67	(1,356)
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	795	3,431	2,370	(1,027)	0	34	829
	675	APARTMENTS DEBT SERVICE FUND	43	0	1,027	1,027	0	0	43
	681	GOLF OPERATING FUND	(608)	4,768	3,900	(695)	0	273	(335)
	685	GOLF OPERATING DEBT SERVICE	34	0	346	346	0	0	34
	691	STADIUM OPERATING FUND	368	1,673	776	(851)	(1)	45	413
	695	STADIUM OPERATING DEBT SERVICE FUND	54	0	1,163	1,163	0	0	54
	805	HOUSING AUTHORITY (b)	16,219	31,031	31,600	0	0	(569)	15,650
		<b>SUBTOTAL</b>	<b>48,535</b>	<b>189,756</b>	<b>209,231</b>	<b>17,610</b>	<b>(7,225)</b>	<b>(9,090)</b>	<b>39,445</b>
INTERNAL SERVICE	705	RISK MANAGEMENT	41,444	36,630	31,866	(793)	0	3,971	45,415
	715	MATERIALS/SUPPLIES INV MANAGEMENT	640	985	814	(225)	0	(54)	586
	725	FLEET MANAGEMENT	772	14,671	13,634	(610)	0	427	1,199
	735	EMPLOYEE INSURANCE	10,622	46,886	54,912	(153)	0	(8,179)	2,443
	745	COMMUNICATIONS MANAGEMENT	1,576	2,020	1,934	(283)	0	(197)	1,379
		<b>SUBTOTAL</b>	<b>55,054</b>	<b>101,192</b>	<b>103,160</b>	<b>(2,064)</b>	<b>0</b>	<b>(4,032)</b>	<b>51,022</b>
		<b>TOTAL ALL FUNDS</b>	<b>218,737</b>	<b>885,927</b>	<b>907,723</b>	<b>0</b>	<b>(63,300)</b>	<b>(85,096)</b>	<b>133,641</b>

(b) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

(b) These funds are appropriated by separate resolutions.

**COMBINED REVENUES BY FUND GROUP AND SOURCE, ACTUAL FY/08**  
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROP ACT	SPECIAL REV FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
<b>TAXES:</b>									
PROPERTY	121,182	0	121,182	34,232	0	0	86,950	0	0
GROSS RECEIPTS	142,001	0	142,001	142,001	0	0	0	0	0
OTHER	43,611	0	43,611	24,506	19,105	0	0	0	0
<b>TOTAL TAXES</b>	<b>306,794</b>	<b>0</b>	<b>306,794</b>	<b>200,739</b>	<b>19,105</b>	<b>0</b>	<b>86,950</b>	<b>0</b>	<b>0</b>
<b>LICENSES &amp; PERMITS</b>	<b>14,182</b>	<b>0</b>	<b>14,182</b>	<b>10,769</b>	<b>3,413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INTERGOVERNMENTAL REVENUES:</b>									
FEDERAL GRANTS	51,958	0	51,958	40	0	23,333	0	28,585	0
COUNTY	4,246	0	4,246	314	1,290	0	0	2,450	192
STATE SHARED REVENUE:									
GROSS RECEIPTS	188,208	0	188,208	188,208	0	0	0	0	0
CIGARETTE	727	0	727	484	243	0	0	0	0
OTHER SHARED REVENUE	5,895	0	5,895	4,559	0	1,301	0	35	0
STATE GRANTS	9,636	0	9,636	543	1,415	7,678	0	0	0
<b>TOTAL STATE SHARED</b>	<b>204,466</b>	<b>0</b>	<b>204,466</b>	<b>193,794</b>	<b>1,658</b>	<b>8,979</b>	<b>0</b>	<b>35</b>	<b>0</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>260,670</b>	<b>0</b>	<b>260,670</b>	<b>194,148</b>	<b>2,948</b>	<b>32,312</b>	<b>0</b>	<b>31,070</b>	<b>192</b>
<b>CHARGES FOR SERVICES</b>	<b>19,736</b>	<b>0</b>	<b>19,736</b>	<b>18,694</b>	<b>1,012</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>
<b>FINES AND FORFEITS</b>	<b>13,341</b>	<b>0</b>	<b>13,341</b>	<b>172</b>	<b>11,515</b>	<b>1,654</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>MISCELLANEOUS</b>	<b>84,745</b>	<b>0</b>	<b>84,745</b>	<b>4,323</b>	<b>2,947</b>	<b>1,438</b>	<b>21,071</b>	<b>43,531</b>	<b>11,435</b>
<b>ENTERPRISE REVENUES:</b>									
AVIATION	74,368	0	74,368	0	0	0	0	74,368	0
APARTMENTS	3,465	0	3,465	0	0	0	0	3,465	0
STADIUM	2,063	0	2,063	0	0	0	0	2,063	0
PARKING FACILITIES	4,635	0	4,635	0	0	0	0	4,635	0
REFUSE DISPOSAL	52,489	0	52,489	0	0	0	0	52,489	0
TRANSIT	4,295	0	4,295	0	0	0	0	4,295	0
GOLF	4,221	0	4,221	0	0	0	0	4,221	0
HOUSING	1,966	0	1,966	0	0	0	0	1,966	0
<b>TOTAL ENTERPRISE</b>	<b>147,502</b>	<b>0</b>	<b>147,502</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,502</b>	<b>0</b>
<b>INTERFUND/INTERNAL SERVICE:</b>									
INTERNAL SERVICE	102,635	0	102,635	1,858	0	0	0	0	100,777
ADMINISTRATIVE O/H (a)	11,373	(8,454)	19,827	19,827	0	0	0	0	0
TRANSFERS (a)	12,085	(63,398)	75,483	3,615	16,012	5,826	11,697	38,333	0
PILOT	21	(1,658)	1,679	1,679	0	0	0	0	0
<b>TOTAL INTREDF/INT SERV</b>	<b>126,114</b>	<b>(73,510)</b>	<b>199,624</b>	<b>26,979</b>	<b>16,012</b>	<b>5,826</b>	<b>11,697</b>	<b>38,333</b>	<b>100,777</b>
<b>TOTAL CURRENT RESOURCES</b>	<b>973,084</b>	<b>(73,510)</b>	<b>1,046,594</b>	<b>455,824</b>	<b>56,952</b>	<b>41,230</b>	<b>119,718</b>	<b>260,436</b>	<b>112,434</b>
APPROPRIATED FUND BALANCE	60,256	0	60,256	77,426	(7,524)	1,434	(6,142)	2,311	(7,249)
ADJUSTMENTS TO FUNDS	(63,820)	0	(63,820)	(51,465)	(7,098)	(1,251)	(2,069)	(8,763)	(13,174)
<b>GRAND TOTAL</b>	<b>949,520</b>	<b>(73,510)</b>	<b>1,023,030</b>	<b>481,785</b>	<b>42,330</b>	<b>41,413</b>	<b>111,507</b>	<b>253,984</b>	<b>92,011</b>

(a) Remaining administrative O/H and transfers are from capital and other funds not included in this consolidation

**COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT, ACTUAL FY/08**  
 (\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL FUNDS IN GENERAL APPROP ACT	SPECIAL FUNDS NOT IN GEN APPROP ACT	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
ANIMAL WELFARE	9,720	(11)	9,731	9,684	47	0	0	0	0
AVIATION	106,431	(27,759)	134,190	0	0	0	0	134,190	0
CHIEF ADMINISTRATIVE OFFICE	4,591	0	4,591	2,862	0	1,729	0	0	0
CITY SUPPORT	125,516	(12,772)	138,288	26,781	0	0	111,507	0	0
COUNCIL SERVICES	3,243	0	3,243	3,243	0	0	0	0	0
CULTURAL SERVICES	36,128	0	36,128	33,974	2,119	35	0	0	0
ECONOMIC DEVELOPMENT	1,549	(1,590)	3,139	3,139	0	0	0	0	0
ENVIRONMENTAL HEALTH	9,529	(130)	9,659	4,348	2,963	2,348	0	0	0
FAMILY AND COMMUNITY SERVICES	89,240	(1,015)	90,255	37,277	0	19,838	0	0	0
FINANCE AND ADMINISTRATIVE SERVICES	73,670	(8,950)	82,620	21,622	17,074	50	0	33,140	43,874
FIRE	70,135	0	70,135	69,346	774	15	0	0	0
HUMAN RESOURCES	50,309	(120)	50,429	2,292	0	0	0	0	48,137
LEGAL	9,409	(36)	9,445	9,404	41	0	0	0	0
MAYOR	851	0	851	851	0	0	0	0	0
METROPOLITAN DETENTION CENTER	26	(26)	52	0	52	0	0	0	0
MUNICIPAL DEVELOPMENT	52,820	(12,556)	65,376	43,004	9,782	0	0	12,590	0
OFFICE OF INTERNAL AUDIT & INVESTIGATIONS	973	0	973	973	0	0	0	0	0
PARKS AND RECREATION	29,470	(2,126)	31,596	23,502	3,070	98	0	4,926	0
PLANNING	14,296	0	14,296	14,258	38	0	0	0	0
POLICE	153,586	(6,494)	160,080	144,973	6,408	8,699	0	0	0
SENIOR AFFAIRS	11,634	0	11,634	5,346	0	6,288	0	0	0
SOLID WASTE MANAGEMENT	53,854	(9,219)	63,073	0	0	566	0	62,507	0
TRANSIT	43,259	(27,103)	70,362	24,906	0	1,709	0	43,747	0
INDIRECT O/H ON OPERATING GRANTS	(719)	(719)	0	0	0	0	0	0	0
TOTALS	949,520	(110,626)	1,060,146	481,785	42,330	41,413	111,507	291,100	92,011
ENTERPRISE INTERFUND/DEBT SERVICE	0	37,116	(37,116)	0	0	0	0	(37,116)	0
<b>GRAND TOTAL</b>	<b>949,520</b>	<b>(73,510)</b>	<b>1,023,030</b>	<b>481,785</b>	<b>42,330</b>	<b>41,413</b>	<b>111,507</b>	<b>253,984</b>	<b>92,011</b>

**CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES, ACTUAL FY08  
(\$000's)**

FUND GROUP	FUND NO	FUND	EST BALANCE JUN 30, 2007	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BAL ADJUSTMENT	SURPLUS (DEFICIT)	EST BALANCE JUN 30, 2008
GENERAL	110	GENERAL	84,647	442,701	431,797	(36,865)	(51,465)	(77,426)	7,221
SPECIAL FUNDS INCLUDED IN GENERAL APPROPRIATION	210	FIRE RECREATION	250	1,473	774	0	(356)	343	593
	215	LODGERS TAX	20	243	0	(230)	0	13	33
	220	HOSPITALITY FEE	2,501	11,544	6,195	(6,490)	(1)	(1,142)	1,359
	221	CULTURE/REC SPECIAL PROJECTS	523	2,313	1,709	(841)	0	(237)	286
	225	OPEN & ETHICAL ELECTIONS PROJECT	2,078	1,065	617	0	(76)	392	2,470
	232	ALB BIOPARK PROJECTS	285	44	5	849	0	888	1,173
	235	AIR QUALITY	1,323	2,683	1,502	(130)	(11)	190	312
	242	HEART ORDINANCE	(12)	59	36	(26)	0	(291)	1,032
	243	CORRECTIONS AND DETENTION	0	52	26	(26)	0	12	0
	260	GAS TAX ROAD FUND	1,405	5,345	5,092	(87)	(2)	64	1,469
	282	CITY/COUNTY PROJECTS	78	209	63	(82)	0	142	142
	285	FALSE ALARM ENFORCEMENT & EDUCATION	610	748	788	(11)	0	(21)	589
	287	PHOTO ENFORCEMENT FUND	0	11,594	4,798	4,139	0	10,935	10,935
	288	CITY/COUNTY FACILITIES	475	1,320	3,004	2,397	(860)	(147)	328
	290	PLAZA DEL SOL BUILDING	14	19	804	838	0	53	67
	292	VEHICLE/COMPUTER PROJECTS	4,844	364	1,694	3,778	(5,792)	(3,344)	1,500
	730	OPEN SPACE EXPENDABLE TRUST	2,133	1,534	2,840	1,058	0	(248)	1,885
	851								
SPECIAL FUNDS EXCLUDED IN GENERAL APPROPRIATION	205	COMMUNITY DEVELOPMENT (b)	16,649	42,321	32,750	5,051	(7,098)	7,524	24,173
	265	OPERATING GRANTS (b)	3	6,347	6,268	(81)	0	(2)	1
	280	LAW ENFORCEMENT PROJECTS (b)	6,661	26,407	31,388	4,676	0	(305)	6,356
			2,093	2,650	2,726	200	(1,251)	(1,121)	966
			8,757	35,404	40,382	4,795	(1,251)	(1,434)	7,323
NON-ENTERPRISE DEBT SERVICE	405	SALES TAX DEBT SERVICE	1,294	16,831	26,680	11,697	(2,040)	(192)	1,102
	415	GENERAL OBLIGATION BOND DEBT SERV	8,139	91,188	84,769	0	(29)	6,390	14,529
	435	CITY/COUNTY BUILDING DEBT SERVICE	56	2	0	(58)	0	(56)	0
			9,489	108,021	111,449	11,639	(2,069)	6,142	15,631
ENTERPRISE FUNDS	611	AVIATION OPERATING	10,541	75,304	44,589	(27,759)	(494)	2,462	13,003
	615	AIRPORT REVENUE BOND DEBT SERVICE	10,958	36,432	61,842	26,500	(6,610)	(5,520)	5,638
	641	PARKING FACILITIES OPERATING	1,275	4,737	3,389	(1,577)	1	(228)	1,047
	645	PARKING FACILITIES DEBT SERVICE	504	4	0	515	1	520	1,024
	651	REFUSE DISPOSAL OPERATING	5,910	55,678	48,198	(7,919)	9	(430)	5,480
	655	REFUSE DISPOSAL SYSTEM DEBT SERV	381	83	5,090	5,078	0	71	452
	661	TRANSIT OPERATING	756	14,334	38,852	22,709	(370)	(2,179)	(1,423)
	667	TRANSIT DEBT SERVICE	0	2,698	2,698	0	0	0	0
	671	APARTMENTS OPERATING FUND	753	3,514	2,464	(934)	(74)	42	795
	675	APARTMENTS DEBT SERVICE FUND	(41)	56	906	934	0	84	43
	681	GOLF OPERATING FUND	(286)	4,260	3,744	(838)	0	(322)	(608)
	685	GOLF OPERATING DEBT SERVICE	28	6	344	344	0	6	34
	691	STADIUM OPERATING FUND	149	2,073	674	(1,179)	(1)	219	368
	695	STADIUM OPERATING DEBT SERVICE FUND	39	14	1,162	1,163	0	15	54
	805	HOUSING AUTHORITY (b)	13,270	33,010	28,836	0	(1,225)	2,949	16,219
			44,237	232,203	242,788	17,037	(8,763)	(2,311)	41,926
INTERNAL SERVICE	705	RISK MANAGEMENT	37,589	36,455	26,812	(757)	(5,031)	3,855	41,444
	715	MATERIAL SUPPLIES INV. MANAGEMENT	446	1,199	715	(208)	(82)	194	640
	725	FLEET MANAGEMENT	759	14,699	14,288	(391)	(37)	13	772
	735	EMPLOYEE INSURANCE	7,714	58,474	47,425	(120)	(8,021)	2,908	10,622
	745	COMMUNICATIONS MANAGEMENT	1,297	1,607	1,144	(181)	(3)	279	1,576
			47,805	112,434	90,354	(1,657)	(13,174)	7,249	55,054
<b>TOTAL ALL FUNDS</b>			<b>211,584</b>	<b>973,084</b>	<b>949,520</b>	<b>0</b>	<b>(83,820)</b>	<b>(60,256)</b>	<b>151,328</b>

(b) These funds are appropriated by separate resolutions.

(e) Transfers between funds have been eliminated from Estimated Revenues and Appropriations.

## **APPENDIX**



## FISCAL YEAR 2010 BUDGET CALENDAR OF EVENTS

<b>Jan 5</b>	Budget Call - message and instructions to departments
<b>Feb 11</b>	FIVE YEAR FORECAST Introduced to Council
<b>Dec – Jan</b>	<p>Departmental preparation of FY/10 budget request. Meetings between Budget staff and department staff to answer questions on instructions and procedures</p> <p>Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office</p> <p>All Operating Funds by January 26</p> <p>Departmental entries to Budpro must cease after budgets are submitted</p>
<b>Feb 11 – March 3</b>	CAO Budget Hearings
<b>Feb - Mar</b>	Preparation of Proposed Budget Document
<b>Apr 1</b>	Proposed Budget Document Submitted to Council
<b>Apr - May</b>	City Council Committee of the Whole considers Budget Proposal
<b>May 18</b>	City Council passes legislation, as amended
<b>June 2</b>	Signed by Mayor

# ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

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## **Numerical Rounding**

Budgets were developed using whole numbers. When program strategies were summarized, each was rounded down to the nearest one thousand. Rounding makes for ease of reading when reviewing the document.

## **Salaries**

- The wage and salary base was established for each filled or authorized-to-be-filled position.
- This base is increased for all wage adjustments for FY/10 so as to incorporate anticipated contractual increases.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.01% for bus drivers, security and animal control officers, blue and white collar and management/professional, 33.4% for fire, 30.73% for police, and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, health insurance, unemployment compensation insurance and employee bus passes) – 14.32%; retiree health insurance is 1.3% for all employees.
- A vacancy savings rate of 2.6% for city departments is calculated into employee salaries with the exception of smaller city departments and the public safety departments. These departments remain at 1.0%. Transit and Solid Waste remain at 3.5%. Animal Welfare is calculated at 4.5%.

## **Operating Expenses**

Department managers were required to provide detailed information supporting FY/10 budget requests for professional services, contract services and repairs and maintenance. Other FY/10 operating expenses were equal to FY/09 appropriated amounts. One time appropriations for FY/09 were deleted.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- For FY/10, utilities (gas, electricity, water) are budgeted based on historical expenditures and anticipated needs.
- Beyond those stated above, line item increases needing special justifications include either extraordinary price increases, increased workload, or a special need not previously funded.

## **Capital Expenditures**

New and replacement property items are included in the appropriate program appropriations within each of the funds.

## **Transfers**

- Workers' Compensation and Insurance transfers are treated as direct transfers to the Risk Management Fund in each program for FY/10. These transfers are identified by the Finance and Administrative Services Department, risk management division based on the historical experience and exposure factors relative to each specific program.
- Vehicle maintenance charges are estimated for FY/10 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs as determined by those checks.
- Radio maintenance costs are based on historical average prices during an 18-month period ending December 2008.
- Fuel costs are estimated using 12 months of actual cost and trending through FY/10. Estimated gallon usage for FY/10 is 2.8 million. The associated cost for fuel is \$7 million, which is a decrease of \$1 million from the estimated actual in FY/09. The average cost per gallon is \$2.50. Transit Department fuels are calculated separately.

## REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right of way use, police services etc. For enterprise and other funds, this includes fees charged for golf; refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal licenses, business registrations, restaurant and food processing inspection permits etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and inter department/intra department transfers.
- Other Miscellaneous Charges – Interest earnings is the main source for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

### **General Fund**

The city economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The Forecast Advisory Committee is made up of city staff, and an outside expert in revenue estimation and tax policy.

The estimates for GRT revenue stream in Fiscal Year 2010 are estimated to be 64.2% of the general fund budget and estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecast tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather are issues that are important for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the telephone utilities.

Permit and license revenues are estimated by the departments and reviewed by the city economist. The largest source of permit revenue is associated with construction and these estimates are tied to forecasts of construction activity, provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Forecasts of charges for service are usually based on trend analysis, any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Internal revenues are based on budget estimates of expenses for other funds and estimates of inflation from the national economic forecast for out years.

The largest source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates, from the national economic forecasts and the size of interest earning balances.

**Other Funds**

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB fiscal analysts.

**Enterprise Revenues**

Enterprise revenues are prepared by the departments based on trend analysis of growth and the rate structure that is in place and any approved changes in rates or changes in services. These revenue estimates are reviewed by the city economist and the budget analyst from the Office of Management and Budget.

**Lodger's Tax and Hospitality Fee**

Estimates of these taxes are based on trend analysis. As these revenues are quite volatile and there are no prospective measures of tourism and business travel for Albuquerque, the forecasts are always quite conservative.

## CITY OF ALBUQUERQUE TAX IMPOSITIONS (millions of dollars) (As of July 1, 2009)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/10 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.0375%	2.2875%		\$326.584
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.2250%	1.2250%	Pledged to outstanding bonds	\$179.897
Municipal GRT	Imposed in increments of 0.25%; subject to 3% state admin. fee on all local option revenues imposed above the initial 0.5% tax levied:	1.5000%	1.0000%		\$146.678
Public Safety	Positive referendum 10/28/2003	0.2500%	0.2500%	Public Safety	
Basic Services	No referendum required	0%	0%	Basic services (proposal would make imposition 0.0% effective July 1, 2008.	
General Purposes	No referendum required	0.5000%	0.5000%	Pledged to outstanding GRT bonds	
Transportation	Positive referendum 3/31/99 imposed 10 year tax for transportation	0.2500%	0.2500%	Roads, transit, trails	
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.250%	0.0625%		\$8.9
General Purpose	Not subject to referendum unless used for economic development	0.1250%	0.0625%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Municipal capital outlay tax	Referendum required. Cannot be imposed until all Municipal GRT and Municipal infrastructure GRT have been imposed	0.250%	0.0000%	Restricted to infrastructure and bonds to pay for infrastructure	
Gasoline Taxes	Imposed in one cent increments	\$ 0.02	\$ 0.00	Restricted by statute to roads and transit	\$0.0
Property Taxes	Positive Referendum Required				
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65 mills	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$72.7
Debt Service	Positive referendum by G.O bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$58.0

## TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/10

### LOCAL OPTION GROSS RECEIPTS TAX

The Municipal GRT authority is 1.5 cents and the tax may be imposed in 1/4 or 1/8 cent increments by positive referendum or by the governing body subject to a negative referendum. The City uses 1/2 cent to fund general government, a 1/4 cent transportation tax was passed by the voters on a mail in ballot on March 31, 1999. This tax is in effect for ten years beginning January 1, 2000, expiring in the January 2010. Another ten years of this tax is proposed to the voters in the October 2009 election, therefore the tax will not be in effect for six months, even if passed by the voters. A 1/4 cent public safety tax was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8<sup>TH</sup> cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with 1/2 cent available (in four 1/8<sup>th</sup> cent increments). Additional revenues will not include the food and medical distribution.

**Revenue available** **\$65,106,000**

The City has imposed a 1/16th cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16th cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16th cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8th cent (two 1/16th cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

**Revenue available** **\$16,277,000**

Albuquerque has authority for a 1/16th cent Environmental Gross Receipts Tax but has not exercised that authority. Purposes are limited to those defined by statute.

**Revenue available** **\$8,138,000**

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16th. This tax may not be used until all municipal GRT authority and municipal GRT taxes have been imposed. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum.

**Revenue available** **\$32,553,000**

### PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Management and are subject to statutory yield control provisions.

**Revenue available** **\$13,000,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. This levy is lowered from 6.976 to 4.976 shifting two mills to operations.

### GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and the tax must be approved by the voters.

**Revenue available** **\$4,700,000**

### FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utilities. Current fees are 2% of specified electric revenues, 5% for Cable TV and 3% for local exchange telecommunications franchises. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

### LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

### HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

**TOTAL UNUSED TAX AUTHORITY AVAILABLE** **\$ 139,774,000**

## ACRONYMS

**AACC** – Albuquerque Animal Care Centers

**ABCWUA** – Albuquerque/Bernalillo County Water Utility Authority

**ACT** - Albuquerque Clean Team

**ACVB** - Albuquerque Convention and Visitors Bureau

**ADA** - Americans with Disabilities Act

**ADR** - Alternative Dispute Resolution

**AFD** - Albuquerque Fire Department

**AGIS** - Albuquerque Geographic Information System

**AGTC** – Albuquerque Golf Training Center

**AHCC** - Albuquerque Hispano Chamber of Commerce

**AHO** – Administrative Hearing Office

**AMAFCA** – Albuquerque Metropolitan Arroyo Flood Control Authority

**APD** - Albuquerque Police Department

**APS** - Albuquerque Public Schools

**ARP** – Albuquerque Recovery Program

**ARRA** – American Recovery and Reinvestment Act

**ATC** – Alvarado Transportation Center

**BEA** – Bureau of Economic Analysis

**BBER** - University of New Mexico, Bureau of Business and Economic Research

**BioPark** - Albuquerque Biological Park

**BRTS** – Bus Rapid Transit System

**CAO** - Chief Administrative Officer

**CBO** - Community Based Organization

**CIP** - Capital Improvements or Implementation Program

**CMAQ** – Congestion Mitigation & Air Quality

**CNMCC** – Central New Mexico Community College

**COAST** – Crisis Outreach and Support Team

**COLA** - Cost-of-Living Adjustment

**COP** - Community Oriented Policing

**CPI-U** - Consumer Price Index for all Urban Consumers

**CPTED** – Crime Prevention through Environmental design

**DFA** – Department of Finance and Administration

**DMD** – Department of Municipal Development

**DOE** – U.S. Dept of Energy

**DOL** – U.S. Dept of Labor

**DRB** – Development Review Board

**D/S** - Debt Service

**EPA** - Environmental Protection Agency

**EMS** – Emergency Medical

**ERP** – Enterprise Resource Planning

**EPC** - Environmental Planning Commission

**FAC** – Family Advocacy Center

**FD** - Fund

**FLSA** - Fair Labor Standards Act

**FCS** – Family and Community Services Department

**FRB** – Federal Reserve Board

**FTA** - Federal Transit Administration

**FTE** - Full-time Equivalent Position

**FTZ** – Free Trade Zone

**FY** - Fiscal Year

**GASB** - General Accounting Standards Board

**GDP** – Gross Domestic Product

**GFOA** – Government Finance Officers Association

**GI** – Global Insight economic forecasting, formerly Data Resources Wharton Econometric Forecasting Associates International

**GO BONDS** - General Obligation Bonds

**GPPAP** – Groundwater Protection Policy and Action Plan

**GRT** – Gross Receipts Tax

**HEART** – Humane and Ethical Animal Rules and Treatment

**HOV** - High Occupancy Vehicle

**HR** – Human Resources

**HSUS** – Humane Society of the United States

**HTR** – Heavy Technical Rescue

**HUD** - U.S. Department of Housing and Urban Development

**HVAC** - Heating Ventilation Air Conditioning

**IA** – Internal Audit

**IDOH** – Indirect Overhead

**IPF** – Intermediate Processing Facility

**IRB** - Industrial Revenue Bond

**ISD** - Information Services Division (division of Department of Finance and Administrative Services)

**IRDC** - International Research Development Council

**IPC** – Indicators Progress Commission

**LUCC** – Landmarks & Urban Conservation Commission

**MDC** – Metropolitan Detention Center

**MHz** - Megahertz

**MSA** - Metropolitan Statistical Area

**MRCOG** - Mid Region Council of Governments

**MOU** – Memorandum of Understanding

**NMFA** – New Mexico Finance Authority

**OED** - Office of Economic Development

**OMB** - Office of Management and Budget (division of the CAO's Office)

**ONC** - Office of Neighborhood Coordination

**OPO** - Office of Police Oversight

**OSHA** - Occupational Safety and Health Administration

**PERA** - Public Employees Retirement Association

**PILOT** - Payment in Lieu of Taxes

**POP** - Problem Oriented Policing

**PR** – Parks and Recreation Department

**RFP** - Request for Proposal(s)

**RHCA** – Retiree Health Care Authority

**RO** - Revised Ordinances (City of Albuquerque)

**SAD** - Special Assessment District

**SID** - Special Investigations Division

**SOV** - Single Occupancy Vehicle

**SRTP** – Short Range Transit Plan

**STOP** – Safe Traffic Operations Program (Red Light)

**SW** – Solid Waste Department

**T & A** - Trust and Agency

**TDM** - Transportation Demand Management

**TOD** – Transit Oriented Development

**TRFR** - Transfer

**TRU** - Telephone Report Unit

**UEC** - Utility Expansion Charge

**UETF** - Urban Enhancement Trust Fund

**UNC** - Unclassified Position

**UNM** - University of New Mexico

**VIR** - Vehicle Inspection Report

**YR** – Year

## GLOSSARY OF TERMS

**ACCRUED EXPENSES:** Expenses incurred but not due until a later date

**ADJUSTMENTS FOR POLICY DIRECTION CHANGES:** Proposed adjustment to the maintenance-of-effort budget both positive and negative which are considered major policy issues

**ANNUALIZED COSTS:** Costs to provide full year funding for services initiated and partially funded in the prior year

**APPROPRIATION:** Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits

**APPROPRIATIONS RESOLUTION:** Legal means to enact an appropriation request, e.g., annual operating budget

**AUDIT:** Official examination of financial transactions and records to determine results of operations and establish the City's financial condition

**BASE BUDGET:** Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes

**BONDED INDEBTEDNESS/BONDED DEBT:** That portion of indebtedness represented by outstanding general obligation or revenue bonds

**CAPITAL BUDGET:** Plan of proposed capital outlays and the means of financing them

**CHARETTE:** A collaborative session in which a group drafts a solution to a design problem

**COMMUNITY POLICING:** A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration

**DEBT SERVICE FUND:** Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt

**DESIRED COMMUNITY CONDITION:** A condition

that describes in detail what future achievement of a particular Five-Year-Goal would look like

**EMPATH:** The City's payroll and human resource software program

**ENCUMBRANCES:** Commitments of appropriated monies for goods and services to be delivered in the future

**ENTERPRISE FUND:** Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges

**ENTERPRISE RESOURCE PLANNING (ERP):** The City integrated financial system, incorporates payroll, accounting, accounts payable, purchasing and accounts receivable.

**FINANCIAL PLAN:** See Operating Budget.

**FISCAL YEAR:** In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period

**FUND:** Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters

**FUND BALANCE:** The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals Fund Balance. Fund balance includes beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

**GENERAL FUND:** Fund which accounts for resources traditionally associated with governments which are not required to be accounted for in another fund

**GENERAL OBLIGATION BONDS:** Bonds with payment pledged on full faith and credit of issuing government

**GOALS:** General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City

## GLOSSARY OF TERMS

**IMPACT FEES:** Assessed by the city to compensate for additional costs associated with the type and location of new development

**INDIRECT OVERHEAD:** Cost of central services allocated back to a department through a cost allocation plan

**INTERFUND TRANSFER:** Legally authorized transfers from one fund to another fund

**INTERGOVERNMENTAL REVENUES:** Revenues from other governments in the form of grants, entitlements, shared revenues, etc.

**MAINTENANCE OF EFFORT:** Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases

**NON-RECURRING EXPENDITURE:** Expenditure occurring only once, or within a limited time frame

**NON-RECURRING REVENUES:** Revenues generated only once

**OBJECTIVES:** Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

**OPERATING:** Term that applies to all outlays other than capital outlays

**OPERATING BUDGET:** Financial plan for future operations based on estimated revenues and expenditures for a specific period

**OPERATING REVENUES:** Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services

**PAYMENT IN LIEU OF TAXES (PILOT):** Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds

**PERFORMANCE PLAN:** Part of the annual budget that aligns city services (via Program Strategies) to Goals, reports on major services, delivered impacts on Goals and provides performance measurement

**PROGRAM STRATEGY:** The unit of appropriations and expenditure that ties related service activities together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals

**PUBLIC SAFETY QUARTER CENT TAX:** A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

**RECURRING EXPENDITURES:** Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future

**RECURRING REVENUES:** Revenues generated each and every year.

**RESERVE:** Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

**RETAINED EARNINGS:** Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year

**REVENUES:** Amounts received from taxes and other sources during the fiscal year

**SERVICE ACTIVITY:** A set of related functions that are managed below the Program Strategy level and are the smallest unit of budgetary accountability and control

**UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE:** Fund equity of governmental funds and trust funds not set aside for any specific purpose

**WORKING CAPITAL:** The excess of current assets over current liabilities at any time

# NUMERIC LIST OF FUND NAMES BY CATEGORY

## **GENERAL FUNDS:**

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110 General

## **GRANT/PROJECT FUNDS:**

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205 Community Development Block Grants  
225 Culture and Recreation Projects  
235 Albuquerque BioPark Projects  
265 Operating Grants  
280 Law Enforcement Protection Projects  
285 City/County Projects  
730 Vehicle/Computer Projects

## **SPECIAL REVENUE FUNDS:**

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210 Fire  
215 Recreation  
220 Lodgers' Tax  
221 Hospitality Fee  
232 Open and Ethical Elections  
242 Air Quality  
243 Heart Ordinance  
260 Corrections and Detention  
282 Gas Tax Road  
287 Alarm Ordinance  
288 Photo Enforcement  
290 City/County Facilities  
292 Plaza del Sol Building

## **NON-ENTERPRISE DEBT SERVICE FUNDS:**

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405 Sales Tax Refunding Debt Service  
415 General Obligation Bond Debt Service  
435 City/County Building Debt Service

## **ENTERPRISE FUNDS:**

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611 Aviation Operating  
615 Airport Revenue Bond Debt Service  
641 Parking Facilities Operating  
645 Parking Facilities Revenue Bond Debt Service  
651 Refuse Disposal Operating  
655 Refuse Disposal System Debt Service  
661 Transit Operating  
667 Transit Debt Service Fund  
671 Apartments Operating  
675 Apartments Debt Service  
681 Golf Courses Operating  
685 Golf Courses Debt Service  
691 Baseball Stadium Operating  
695 Baseball Stadium Debt Service  
805 Housing Authority

## **INTERNAL SERVICE FUNDS:**

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705 Risk Management  
715 Supplies Inventory Management  
725 Fleet Management  
735 Employee Insurance  
745 Communications Management

## **TRUST AND AGENCY FUND:**

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851 Open Space Expendable Trust

## **FUNDS REFERENCED:**

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240 Housing Bond  
266 ARRA Operating Grant Fund  
275 Metropolitan Redevelopment  
305 Capital Acquisition  
306 ARRA Capital Fund  
335 Quality of Life  
340 Infrastructure Tax  
345 Impact Fees Construction Fund  
613 Airport Capital and Deferred Maintenance  
621 Joint Water and Sewer Operating  
622 Sustainable Water Supply Operating  
623 Treatment Plant Improvement Capital  
628 Joint Water and Sewer Rehab  
629 Joint Water and Sewer Capital  
631 Joint Water and Sewer Revenue Bond Debt Service  
653 Refuse Disposal Capital  
663 Transit Grants  
665 Transit Capital Grants  
683 Golf Courses Capital  
820 Trust & Agency  
850 Acquisition and Management of Open Space - Principal  
861 Urban Enhancement Expendable Trust

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## HUMAN AND FAMILY DEVELOPMENT GOAL 1

### **Cultural Services:**

CIP Libraries  
Explora  
Public Library  
Strategic Support

Partner with Public Education  
Plan and Coordinate  
Supportive Services to Homeless  
Transitional Housing

### **Environmental Health:**

Consumer Health Protection

### **Parks and Recreation:**

Aquatics  
Promote Safe Use of Firearms  
Provide Quality Recreation

### **Family and Community Services:**

Community Recreation  
Develop Affordable Housing  
Early Childhood Education  
Emergency Shelter Services  
Health and Social Services  
Mental Health Services

### **Senior Affairs:**

Access to Basic Services  
Strategic Support  
Well Being

## PUBLIC SAFETY GOAL 2

### **Animal Welfare:**

Albuquerque Animal Care Center  
Transfer to HEART Ordinance Fund

Technical Services  
Training

### **Environmental Health:**

Vector Borne & Zoonotic Disease

**Legal:**  
Safe City Strike Force

### **Family and Community Services:**

Reduce Youth Gangs  
Substance Abuse

**Police:**  
Communications and Records  
Family Advocacy Center  
Investigative Services  
Neighborhood Policing  
Off Duty Police Overtime  
Officer and Department Support  
Prisoner Transport  
Professional Standards  
Transfer to Fund 280  
Transfer to Fund 288  
Transfer to Fund 305

### **Finance and Administrative Services:**

Administrative Hearing Office

### **Fire:**

AFD Headquarters  
Dispatch  
Emergency Response  
Fire Prevention/Fire Marshal's Office  
Logistics

## PUBLIC INFRASTRUCTURE GOAL 3

### **City Support Function:**

Transfer to Fund 405

Strategic Support  
Street and CIP/Transfer Infrastructure Tax  
Street Services  
Transfer to Fund 282  
Transfer to Fund 305  
Transfer to Fund 641  
Transfer to Fund 691

### **Municipal Development:**

Construction  
Design Recovered Storm Drain and Transport  
Special Events Parking  
Storm Drainage

**Transit:**  
Transfer to Fund 661

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

### **Municipal Development:**

Design Recovered Parks and CIP

### **Parks and Recreation:**

Aviation Landscape Maintenance  
Parks Management  
Strategic Support  
Transfer to Capital Acquisition Fund  
CIP Funded Employees

### **Planning:**

Code Enforcement  
Community Revitalization  
One Stop Shop  
Planning and Development  
Strategic Support

## ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL 5

### **Cultural Services:**

Biological Park  
CIP Biological Park

### **Environmental Health:**

Environmental Services  
Strategic Support

### **Parks and Recreation:**

Transfer to Fund 851  
Urban Forest Management

## ECONOMIC VITALITY GOAL 6

### **Economic Development:**

Economic Development  
International Trade  
Transfer to Parking Fund for Economic Incentive

### **Finance and Administrative Services:**

Tourism/Convention Center

## COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

### **Cultural Services:**

Anderson/Abruzzo Balloon Museum  
Community Events  
Museum

### **Legal:**

City Clerk

# GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

## GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

**Chief Administrative Officer:**

Chief Administrative Officer  
Office of Management & Budget

**City Support Functions:**

Compensation In Lieu of Sick Leave  
Dues and Memberships  
Early Retirement  
Jt Committee on Intergov. Legislative Relations  
Transfer to Fund 232  
Transfer to Fund 265  
Transfer to Fund 651  
Transfer to Fund 730

**Council Services:**

Council Services

**Finance and Administrative Services:**

Accounting  
Citizen Services  
Citywide Financial Support Services  
Information Services  
Purchasing and Office Services  
Strategic Support  
Treasury

**Human Resources:**

Personnel Services

**Legal:**

Legal Services  
Real Property

**Mayor's Office:**

Mayor's Office

**Municipal Development Department:**

Facilities  
Transfer to Fund 290  
Transfer to Fund 292

**Office of Internal Audit and Investigations:**

Office of Internal Audit

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10
<b>ANIMAL WELFARE DEPARTMENT</b>					
Albuquerque Animal Care Center	142	141	141	141	134
TOTAL FULL TIME POSITIONS	142	141	141	141	134
<b>AVIATION ENTERPRISE FUND</b>					
Aviation Management & Professional Support - 611	29	29	29	29	29
Airport Operations, Maintenance, Security - 611	246	247	247	247	247
TOTAL FULL TIME POSITIONS	275	276	276	276	276
<b>CHIEF ADMINISTRATIVE OFFICER DEPARTMENT</b>					
Chief Administrative Officer	14	14	14	14	14
Office of Management & Budget	14	13	13	13	13
Office of Emergency Management - 265	7	7	6	6	6
TOTAL FULL TIME POSITIONS	35	34	33	33	33
<b>COUNCIL SERVICES</b>					
Council Services	27	27	27	28	28
TOTAL FULL TIME POSITIONS	27	27	27	28	28
<b>CULTURAL SERVICES</b>					
Anderson/Abruzzo Balloon Museum	14	10	10	10	8
Biological Park	149	139	139	138	128
Biological Park - CIP	21	21	21	24	24
Public Library	157	141	141	140	127
Public Library - CIP	1	1	1	1	1
Strategic Support - CS	17	14	14	13	13
Community Events	18	18	18	18	16
Museum	34	30	30	32	32
TOTAL FULL TIME POSITIONS	411	374	374	376	349
<b>ECONOMIC DEVELOPMENT DEPARTMENT</b>					
Economic Development	8	9	9	9	8
International Trade	3	2	2	2	0
TOTAL FULL TIME POSITIONS	11	11	11	11	8
<b>ENVIRONMENTAL HEALTH</b>					
Consumer Health Protection	14	13	13	13	13
Environmental Services	6	5	5	5	5
Biodisease Management	4	3	3	3	3
Strategic Support	16	11	11	11	10
Operating Permits - 242	17	18	18	17	18
Vehicle Pollution Management - 242	14	13	13	14	14
Operating Grants Fund - 265	25	25	25	25	24
TOTAL FULL TIME POSITIONS	96	88	88	88	87

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10
<b>FAMILY AND COMMUNITY SERVICES</b>					
Provide Community Recreation	66	66	66	66	63
Early Childhood Education	104	101	101	101	98
Health and Social Services	21	19	19	19	17
Mental Health Services	3	3	3	3	3
Partner with Public Education	13	13	13	13	11
Plan and Coordinate	30	28	28	24	21
Substance Abuse Prevention	19	15	15	15	15
Plan and Coordinate - 205	18	16	16	14	14
Prevent Neighborhood Deterioration - 205	10	8	8	9	9
Housing Bond Fund - 240	1	1	1	1	1
Community Recreation - 265	1	1	1	0	0
Early Childhood Education - 265	52	59	59	58	58
Plan and Coordinate - 265	6	8	8	11	11
Substance Abuse - 265	23	0	0	0	0
Neighborhood Crime Reduction - 265	2	2	2	0	0
Develop Affordable Housing - 265	0	0	0	2	2
Develop Affordable Housing - 277	0	0	0	1	1
Develop Affordable Housing - 805	75	75	75	79	79
<b>TOTAL FULL TIME POSITIONS</b>	<b>444</b>	<b>415</b>	<b>415</b>	<b>416</b>	<b>403</b>
<b>FINANCE AND ADMINISTRATIVE SERVICES</b>					
Administrative Hearing Officer	0	0	0	0	8
Accounting	36	35	35	35	35
Information Services	91	58	58	59	54
Purchasing and Office Services	16	16	16	16	11
Strategic Support	4	4	4	4	4
Treasury	21	21	21	21	18
Tourism/Convention Center	2	2	2	2	1
Citizen Services	70	59	59	66	66
Safety Office / Loss Prevention - 705	12	12	12	12	12
Tort & Other Claims - 705	11	11	11	11	11
Workers' Compensation - 705	9	9	9	9	9
Materials Management - 715	9	9	9	9	9
Fleet Management - 725	50	50	50	49	44
City Communications - 745	12	18	18	18	18
<b>TOTAL FULL TIME POSITIONS</b>	<b>343</b>	<b>304</b>	<b>304</b>	<b>311</b>	<b>300</b>
<b>FIRE</b>					
AFD Headquarters	25	26	26	27	26
Dispatch	29	29	29	29	31
Emergency Response	561	575	575	574	575
Fire Marshal's Office	40	40	40	40	39
Logistics	9	9	9	10	10
Technical Services	8	8	8	7	8
Training	20	20	20	21	18
<b>TOTAL FULL TIME POSITIONS</b>	<b>692</b>	<b>707</b>	<b>707</b>	<b>708</b>	<b>707</b>
<b>HUMAN RESOURCES</b>					
Personnel Services	32	26	26	26	23
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	11	11	11	11	11
<b>TOTAL FULL TIME POSITIONS</b>	<b>45</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>36</b>

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10
<b>LEGAL</b>					
Safe City Strike Force	15	15	15	15	13
Legal Services	59	57	57	58	52
Real Property	8	8	8	8	8
Administrative Hearing Office	12	11	11	11	0
City Clerk	16	14	14	14	12
<b>TOTAL FULL TIME POSITIONS</b>	<b>110</b>	<b>105</b>	<b>105</b>	<b>106</b>	<b>85</b>
<b>MAYOR DEPARTMENT</b>					
Mayor's Office	7	7	7	7	7
<b>TOTAL FULL TIME POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>MUNICIPAL DEVELOPMENT</b>					
Design Recovered	24	24	24	24	24
Facilities	127	120	120	119	118
Strategic Support	30	30	30	30	27
Construction	27	20	20	20	19
Design Recovered Parks and CIP	53	53	53	54	53
Street CIP/Trans Infrastructure Tax	49	49	49	49	50
Storm Drainage	21	21	21	21	20
Street Services	78	75	75	76	69
Gas Tax Road Fund - 282	60	60	60	60	60
City/County Building Fund - 290	20	20	20	20	20
Plaza del Sol Fund - 292	7	7	7	7	6
Parking Services - 641	43	44	44	44	42
Baseball Stadium Fund - 691	2	2	2	2	2
<b>TOTAL FULL TIME POSITIONS</b>	<b>541</b>	<b>525</b>	<b>525</b>	<b>526</b>	<b>510</b>
<b>OFFICE OF INTERNAL AUDIT AND INVESTIGATIONS</b>					
Internal Audit	12	14	14	14	12
Inspector General	2	0	0	0	0
<b>TOTAL FULL TIME POSITIONS</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>12</b>
<b>PARKS AND RECREATION</b>					
Promote Safe Use of Firearms	6	6	6	6	5
Provide Quality Recreation	37	21	21	21	20
Aquatics	0	15	15	16	11
Parks Management	155	154	154	154	154
Aviation Landscape Maintenance	7	7	7	7	7
Urban Forest Management	0	2	2	2	1
Strategic Support - PR	13	11	11	11	11
Affordable and Quality Golf - 681	38	38	38	38	38
Open Space Management - 851	41	37	37	37	35
<b>TOTAL FULL TIME POSITIONS</b>	<b>297</b>	<b>291</b>	<b>291</b>	<b>292</b>	<b>282</b>
<b>PLANNING</b>					
Code Enforcement	43	43	43	43	37
Community Revitalization	25	20	20	20	19
One Stop	92	88	88	88	79

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10
Planning and Development Review	18	17	17	17	11
Strategic Support	13	12	12	12	10
<b>TOTAL FULL TIME POSITIONS</b>	<b>191</b>	<b>180</b>	<b>180</b>	<b>180</b>	<b>156</b>
<b>POLICE</b>					
Officer and Department Support					
- Civilian	33	35	35	35	30
- Sworn	9	8	8	8	9
Communications and Records					
- Civilian	227	228	228	228	206
- Sworn	4	6	6	6	4
Family Advocacy Center					
- Civilian	4	4	4	4	2
- Sworn	54	56	56	56	51
Investigative Services					
- Civilian	90	90	90	90	86
- Sworn	172	179	179	179	156
Neighborhood Policing					
- Civilian	68	60	60	60	58
- Sworn	853	838	838	838	874
Prisoner Transport					
- Civilian	30	33	33	33	34
- Sworn	0	1	1	1	0
Professional Standards					
- Civilian	5	5	5	5	5
- Sworn	8	12	12	12	6
False Alarm Enforcement and Education Fund - 287					
- Civilian	5	5	5	5	5
Officer and Department Support - 265					
- Civilian	1	1	1	1	3
Communications and Records - 265					
- Civilian	0	0	0	0	1
Investigative Services - 265					
- Civilian	3	3	3	3	5
<b>Total Civilian Full Time</b>	<b>466</b>	<b>464</b>	<b>464</b>	<b>464</b>	<b>435</b>
<b>Total Sworn and Cadets at Fiscal Year End</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>
<b>TOTAL FULL TIME POSITIONS</b>	<b>1,566</b>	<b>1,564</b>	<b>1,564</b>	<b>1,564</b>	<b>1,535</b>
<b>SENIOR AFFAIRS</b>					
Well Being	38	38	38	38	38
Strategic Support	10	9	9	9	9
Access to Basic Services - 265	27	27	27	33	33
Well Being - 265	9	8	8	6	6
Strategic Support - 265	6	8	8	8	8
Volunteerism - 265	8	8	8	7	7
Community Development Fund - 205	1	1	1	1	1
<b>TOTAL FULL TIME POSITIONS</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>102</b>	<b>102</b>

## FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10
<b>SOLID WASTE</b>					
Administrative Services - 651	96	101	101	101	100
Clean City Division - 651	66	64	64	64	57
Collections - 651	168	165	165	165	155
Disposal - 651	74	75	75	75	72
Recycling - 651	41	45	45	45	43
<b>TOTAL FULL TIME POSITIONS</b>	<b>445</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>427</b>
<b>TRANSIT</b>					
ABQ Ride -661	369	364	364	364	386
Facility Maintenance - 661	18	17	17	17	17
Paratransit Services - 661	101	95	95	95	95
Strategic Support -661	71	65	65	65	65
Operating Grants Fund - 265	10	21	21	21	10
Operating Grants Fund - 663	22	22	22	22	22
<b>TOTAL FULL TIME POSITIONS</b>	<b>591</b>	<b>584</b>	<b>584</b>	<b>584</b>	<b>595</b>
<b>TOTAL FULL TIME POSITIONS:</b>	<b>6,382</b>	<b>6,235</b>	<b>6,234</b>	<b>6,252</b>	<b>6,072</b>

**PROGRAM STRATEGIES BY GOAL**

(000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>GOAL 1: HUMAN AND FAMILY DEVELOPMENT</b>						
<b>GENERAL FUND - 110</b>						
CIP Libraries - CR	58	62	62	62	63	1
Explora - CR	1,497	1,500	1,500	1,500	1,500	0
Public Library - CR	10,786	10,499	10,499	9,764	10,500	736
Strategic Support - CR	1,438	1,414	1,414	1,396	1,406	10
Consumer Health Protection - EH	1,085	1,100	1,100	1,103	1,162	59
Community Recreation - FC	7,726	7,976	8,009	7,970	8,181	211
Develop Affordable Housing - FC	205	74	74	74	216	142
Early Childhood Education - FC	5,015	5,574	5,574	5,361	5,481	120
Emergency Shelter Services - FC	864	927	1,037	1,033	1,032	(1)
Health and Social Services - FC	3,578	3,405	3,628	3,652	3,529	(123)
Mental Health Services - FC	2,904	3,407	3,754	3,730	3,263	(467)
Partner with Public Education - FC	5,665	6,082	6,182	5,894	5,580	(314)
Plan and Coordinate - FC	2,216	2,418	2,432	2,310	1,907	(403)
Supportive Services to Homeless - FC	271	231	231	231	231	0
Transitional Housing - FC	163	163	163	163	163	0
Trfr from Fund 110 to Fund 681 - PR	0	11	11	11	0	(11)
Aquatics - PR	0	3,933	3,933	3,753	4,018	265
Promote Safe Use of Firearms - PR	370	474	474	471	424	(47)
Provide Quality Recreation - PR	5,658	2,423	2,423	2,423	2,326	(97)
Access to Basic Services - SA	115	189	189	151	94	(57)
Strategic Support - SA	1,597	1,547	1,547	1,492	1,648	156
Well Being - SA	3,634	3,728	3,728	3,556	3,812	256
<b>Total GENERAL FUND - 110</b>	<b>54,845</b>	<b>57,137</b>	<b>57,964</b>	<b>56,100</b>	<b>56,536</b>	<b>436</b>
<b>COMMUNITY DEVELOPMENT FUND - 205</b>						
Develop Affordable Housing - FC	1,540	2,358	2,358	2,358	1,935	(423)
Health and Social Services - FC	672	304	304	304	506	202
Plan and Coordinate - FC	885	800	800	800	852	52
Provide Early Childhood Education - FC	9	0	0	0	0	0
Provide Emergency Services - FC	229	31	31	31	0	(31)
Provide Mental Health Services - FC	0	0	0	0	0	0
Provide Community Recreation - FC	300	0	0	0	0	0
Trfr from 205 to Fund 110 - FC	81	86	86	86	86	0
<b>Total COMMUNITY DEVELOPMENT - 205</b>	<b>3,716</b>	<b>3,579</b>	<b>3,579</b>	<b>3,579</b>	<b>3,379</b>	<b>(200)</b>
<b>RECREATION FUND - 215</b>						
Trfr from Fund 215 to Fund 110 - PR	230	230	200	200	200	0
<b>CULTURE AND RECREATION PROJECTS FUND - 225</b>						
Total Library Projects - 225 - CR	239	483	883	1,109	383	(726)
<b>OPERATING GRANTS FUND - 265</b>						
Total Library Grant - 265 - CR	35	34	34	34	38	4
Community Recreation - FC	1,211	1,554	1,554	1,554	1,687	133
Develop Affordable Housing - FC	1,417	1,885	1,885	1,885	1,817	(68)
Early Childhood Education - FC	3,917	4,409	4,409	4,409	4,710	301
Supportive Services to the Homeless - FC	2,210	2,442	2,442	2,442	2,442	0
Emergency Shelter Services - FC	364	366	366	366	365	(1)
Health and Social Services - FC	30	30	30	30	30	0
Partner with Public Education - FC	175	54	54	54	54	0
Train Lower Income Persons	25	0	0	0	0	0
Plan and Coordinate - FC	955	950	950	950	969	19
Supportive Services to the Elderly - FC	1,950	2,557	2,557	2,557	2,280	(277)
Area Plan Grant - FC	5,358	5,290	5,117	5,117	5,802	685
Trfr to DSA & Allocation to Pgms - FC	(5,358)	(5,290)	(5,117)	(5,117)	(5,802)	(685)
Total Recreation Grants -265 - PR	98	136	136	136	181	45

**PROGRAM STRATEGIES BY GOAL**

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Access to Basic Services - SA	3,116	3,136	3,136	3,136	3,440	304
Strategic Support - SA	368	355	355	355	389	34
Well Being - SA	1,894	1,799	1,799	1,799	1,973	174
<b>Total OPERATING GRANTS - 265</b>	<b>17,765</b>	<b>19,707</b>	<b>19,707</b>	<b>19,707</b>	<b>20,375</b>	<b>668</b>
<b>APARTMENTS FUND - 671</b>						
Housing Operations - FC	2,412	2,330	2,330	2,330	2,324	(6)
Trfr from Fund 671 to Fund 240 - FC	52	40	40	40	40	0
Trfr from Fund 671 to Fund 675 - FC	934	1,027	1,027	1,027	1,002	(25)
<b>Total APARTMENTS FUND - 671</b>	<b>3,398</b>	<b>3,397</b>	<b>3,397</b>	<b>3,397</b>	<b>3,366</b>	<b>(31)</b>
<b>APARTMENTS DEBT SERVICE FUND - 675</b>						
Total Debt Service - FC	906	1,027	1,027	1,027	1,002	(25)
<b>GOLF OPERATING FUND - 681</b>						
Affordable and Quality Golf - PR	3,744	3,900	3,911	3,992	3,956	(36)
Trfr from Fund 681 to Fund 110 - PR	494	260	260	260	263	3
Trfr from Fund 681 to Fund 683 - PR	0	0	0	0	0	0
Trfr from Fund 681 to Fund 685 - PR	344	346	346	346	343	(3)
<b>Total GOLF OPERATING FUND - 681</b>	<b>4,582</b>	<b>4,506</b>	<b>4,517</b>	<b>4,598</b>	<b>4,562</b>	<b>(36)</b>
<b>GOLF OPERATING DEBT SERVICE FUND - 685</b>						
Golf Debt Service - PR	344	346	346	346	343	(3)
<b>HOUSING AUTHORITY FUND - 805</b>						
Total Develop Affordable Housing - 805 - FC	3,836	31,600	31,600	31,600	31,000	(600)
<b>TOTAL GOAL 1</b>	<b>89,861</b>	<b>122,012</b>	<b>123,220</b>	<b>121,663</b>	<b>121,146</b>	<b>(517)</b>
<b>GOAL 2: PUBLIC SAFETY</b>						
<b>GENERAL FUND - 110</b>						
Albuquerque Animal Welfare - AW	9,684	9,796	10,177	9,407	9,885	478
Trfr from Fund 110 to Fund 243 - AW	0	0	0	0	87	87
Vector Borne & Zoonotic Disease - EH	425	380	380	341	452	111
Prevent Neighborhood Deterioration - FC	199	92	92	92	0	(92)
Reduce Youth Gangs - FC	1,312	1,339	1,339	1,339	1,239	(100)
Substance Abuse - FC	6,559	6,954	7,064	6,395	6,407	12
Administrative Hearing Office - FM	0	0	0	0	969	969
AFD Headquarters - FR	2,584	2,416	2,579	2,578	2,670	92
Dispatch - FR	3,192	3,251	3,251	3,248	3,537	289
Emergency Response - FR	50,051	51,660	51,678	51,678	53,791	2,113
Fire Prevention/Fire Marshal's Office - FR	3,625	3,955	3,955	3,949	3,905	(44)
Logistics - FR	3,307	3,696	4,602	4,402	2,144	(2,258)
Technical Services -FR	894	704	726	717	724	7
Training -FR	2,193	2,419	2,421	2,421	2,183	(238)
Trfr from Fund 110 to Fund 305 -FR	3,500	0	0	0	0	0
Administrative Hearing Office - LG	1,040	1,163	1,163	1,114	0	(1,114)
Safe City Strike Force - LG	959	1,144	1,144	988	846	(142)
Communications and Records PO	12,915	14,118	14,183	12,530	13,391	861
Family Advocacy Center - PO	4,451	5,511	5,521	4,813	5,237	424
Investigative Services PO	19,707	21,833	22,124	21,002	21,167	165
Neighborhood Policing - PO	78,516	82,427	82,449	84,118	88,450	4,332
Off Duty Police Overtime -PO	1,431	1,825	1,825	1,825	1,825	0
Officer and Department Support - PO	18,203	15,183	15,317	15,024	15,699	675
Prisoner Transport -PO	1,443	2,195	2,195	1,636	2,076	440
Professional Standards -PO	1,296	1,563	1,563	1,222	996	(226)

**PROGRAM STRATEGIES BY GOAL**

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
Trfr from Fund 110 to Fund 280 - PO	431	431	431	438	431	(7)
Trfr from Fund 110 to Fund 288 - PO	4,980	0	0	0	0	0
Trfr from Fund 110 to Fund 305 - PO	1,600	0	0	0	0	0
<b>Total GENERAL FUND - 110</b>	<b>234,497</b>	<b>234,055</b>	<b>236,179</b>	<b>231,277</b>	<b>238,111</b>	<b>6,834</b>
<b>STATE FIRE FUND - 210</b>						
Total State Fire Fund - 210 - FR	774	1,722	2,351	2,348	1,382	(966)
<b>HEART ORDINANCE FUND - 243</b>						
HEART Companion Services - AW	36	158	158	79	80	1
Trfr from Fund 243 to Fund 110 - AW	11	14	14	14	7	(7)
<b>Total HEART ORDINANCE FUND - 243</b>	<b>47</b>	<b>172</b>	<b>172</b>	<b>93</b>	<b>87</b>	<b>(6)</b>
<b>CORRECTIONS AND DETENTION FUND - 260</b>						
Bernalillo County Balance Due - CD	26	0	0	0	0	0
Trfr from Fund 260 to Fund 110 - CD	26	0	0	0	0	0
<b>Total CORRECTIONS AND DETENTION - 260</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OPERATING GRANTS FUND - 265</b>						
Office of Emergency Management Grants - CAO	1,729	1,155	1,155	1,155	1,156	1
Neighborhood Crime Reduction - FC	449	0	0	0	0	0
Substance Abuse - FC	74	0	0	0	0	0
Total Operating Grants Fund - 265 - FR	15	20	20	20	20	0
Central Support Services - PO	3,313	734	734	734	3,574	2,840
Investigative Services - PO	913	1,934	1,934	1,934	880	(1,054)
Neighborhood Policing - PO	1,516	2,281	2,281	2,281	9,737	7,456
<b>Total OPERATING GRANTS FUND - 265</b>	<b>8,009</b>	<b>6,124</b>	<b>6,124</b>	<b>6,124</b>	<b>15,367</b>	<b>9,243</b>
<b>LAW ENFORCEMENT PROTECTION FUND - 280</b>						
Neighborhood Policing - PO	1,148	1,021	1,021	1,021	911	(110)
Central Support Services - PO	576	601	601	601	601	0
Investigative Services - PO	1,002	851	851	851	851	0
Trfr from Fund 280 to Fund 110 - PO	231	279	279	279	389	110
<b>Total LAW ENFORCEMENT PROTECTION - 280</b>	<b>2,957</b>	<b>2,752</b>	<b>2,752</b>	<b>2,752</b>	<b>2,752</b>	<b>0</b>
<b>FALSE ALARM ENFORCEMENT FUND - 287</b>						
False Alarm Enforcement - PO	382	525	525	464	523	59
Trfr from Fund 287 to Fund 305 - PO	376	425	425	379	375	(4)
Trfr from Fund 287 to Fund 110 PO	11	10	10	10	10	0
<b>Total FALSE ALARM ENFORCEMENT FUND - 287</b>	<b>769</b>	<b>960</b>	<b>960</b>	<b>853</b>	<b>908</b>	<b>55</b>
<b>PHOTO ENFORCEMENT FUND - 288</b>						
Photo Enforcement Operations- PO	4,798	4,874	4,874	4,872	5,008	136
Remittance to the State- PO	0	1,306	1,306	1,306	1,306	0
Marked Public Safety Vehicle Acquis/Replacement - PO	0	0	0	0	1,200	1,200
Trfr from Fund 288 to Fund 110 - PO	841	995	995	995	848	(147)
<b>Total PHOTO ENFORCEMENT FUND - 288</b>	<b>5,639</b>	<b>7,175</b>	<b>7,175</b>	<b>7,173</b>	<b>8,362</b>	<b>1,189</b>
<b>TOTAL GOAL 2</b>	<b>252,744</b>	<b>252,960</b>	<b>255,713</b>	<b>250,620</b>	<b>266,969</b>	<b>16,349</b>

**PROGRAM STRATEGIES BY GOAL**

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<b>GOAL 3: PUBLIC INFRASTRUCTURE</b>						
<b>GENERAL FUND - 110</b>						
Trfr from Fund 110 to Fund 405 - CS	1,356	1,356	1,356	1,356	1,356	0
Trfr from Fund 110 to Fund 435 - CS	0	0	0	0	0	0
Design Recovered Storm Drain & Transport - DM	1,715	2,093	2,093	2,093	2,234	141
Strategic Support - DM	2,212	2,431	2,431	2,257	2,164	(93)
Construction - DM	1,813	1,795	1,795	1,672	1,810	138
Street CIP/Trans Infrastructure Tax - DM	2,422	2,968	2,968	2,968	3,208	240
Storm Drainage - DM	2,328	2,676	2,676	2,417	2,718	301
Street Services -DM	10,527	11,190	11,190	11,161	11,890	729
Special Events Parking -DM	19	19	19	19	19	0
Trfr from Fund 110 to Fund 305 - DM	6,893	750	600	600	0	(600)
Trfr from Fund 110 to Fund 282 - DM	37	0	0	0	0	0
Trfr from Fund 110 to Fund 641 - DM	437	698	138	138	80	(58)
Trfr from Fund 110 to Fund 691 - DM	0	330	150	150	112	(38)
Trfr from Fund 110 to Fund 661 - TR	24,906	26,331	26,331	26,331	24,573	(1,758)
<b>Total GENERAL FUND - 110</b>	<b>54,665</b>	<b>52,637</b>	<b>51,747</b>	<b>51,162</b>	<b>50,164</b>	<b>(998)</b>
<b>OPERATING GRANTS FUND - 265</b>						
Market Develop Rideshare Grant - 265 - TR	874	1,009	1,009	1,009	1,089	80
Congestion Mitigation & Air Quality (CMAQ) - TR	835	945	945	945	0	(945)
<b>Total OPERATING GRANTS FUND - 265</b>	<b>1,709</b>	<b>1,954</b>	<b>1,954</b>	<b>1,954</b>	<b>1,089</b>	<b>(865)</b>
<b>GAS TAX ROAD FUND - 282</b>						
Street Services - DM	5,092	5,167	5,267	5,267	5,104	(163)
Trfr from Fund 282 to Fund 110 - DM	224	985	998	998	256	(742)
<b>Total GAS TAX ROAD FUND - 282</b>	<b>5,316</b>	<b>6,152</b>	<b>6,265</b>	<b>6,265</b>	<b>5,360</b>	<b>(905)</b>
<b>SALES TAX REFUNDING DEBT SERVICE FUND - 405</b>						
Total Sales Tax Refunding D/S Fund - 405 - CS	26,680	10,744	10,744	10,654	10,610	(44)
<b>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</b>						
Total Gen Obligation Bond D/S Fund - 415 - CS	84,769	76,950	76,950	88,512	62,344	(26,168)
<b>CITY/CNTY BUILDING DEBT SERVICE FUND - 435</b>						
Trfr from Fund 435 to Fund 290 - CS	58	0	0	0	0	0
<b>AIRPORT OPERATING FUND - 611</b>						
Aviation Management & Professional Support - AV	4,311	3,758	3,758	3,572	3,685	113
Airport Operations, Maintenance & Security - AV	24,262	25,628	25,628	25,267	26,081	814
Trfr from Fund 611 to Fund 613 - AV	16,016	12,800	12,800	12,800	10,000	(2,800)
Trfr from Fund 611 to Fund 615 - AV	26,500	30,000	30,000	30,000	31,700	1,700
Trfr from Fund 611 to Fund 110 - AV	1,259	1,418	1,418	1,418	1,460	42
<b>Total AIRPORT OPERATING FUND - 611</b>	<b>72,348</b>	<b>73,604</b>	<b>73,604</b>	<b>73,057</b>	<b>72,926</b>	<b>(131)</b>
<b>AIRPORT REVENUE BOND D/S FUND - 615</b>						
Debt Service - AV	61,842	29,868	29,868	29,868	31,366	1,498
<b>TRANSIT OPERATING FUND 661</b>						
ABQ Ride - TR	27,651	27,681	27,542	26,261	29,612	3,351

**PROGRAM STRATEGIES BY GOAL**

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Facility Maintenance - TR	1,872	1,621	1,621	1,970	2,025	55
Paratransit Services - TR	5,498	5,451	4,953	5,239	5,125	(114)
Special Events - TR	166	251	251	226	251	25
Strategic Support - TR	3,284	3,569	3,569	3,240	3,613	373
Trfr from Fund 661 to Fund 110 - TR	2,197	2,230	2,230	2,230	2,334	104
Trfr from Fund 661 to Fund 663 - TR	381	315	315	315	323	8
Trfr from Fund 661 to Fund 265 - TR	0	642	642	642	213	(429)
<b>Total TRANSIT OPERATING FUND 661</b>	<b>41,049</b>	<b>41,760</b>	<b>41,123</b>	<b>40,123</b>	<b>43,496</b>	<b>3,373</b>
<b>TRANSIT DEBT SERVICE FUND - 667</b>						
Transit Debt Service - TR	2,698	2,698	2,698	2,698	2,698	0
<b>TOTAL GOAL 3</b>	<b>351,134</b>	<b>296,367</b>	<b>294,953</b>	<b>304,293</b>	<b>280,053</b>	<b>(24,240)</b>
<b>GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT</b>						
<b>GENERAL FUND 110</b>						
Design Recovered Parks and CIP - DM	3,031	3,644	3,666	3,666	3,643	(23)
TRFR to Capital Acquisition Fund 305 - FC	600	0	0	0	0	0
Aviation Landscape Maintenance - PR	1,011	997	997	853	926	73
Parks Management - PR	14,053	16,464	16,087	14,851	16,505	1,654
CIP Funded Employees - PR	0	0	377	377	402	25
Strategic Support - PR	1,182	965	977	995	998	3
Trfr from Fund 110 to Fund 305 - PR	170	170	170	170	170	0
Code Enforcement - PL	2,739	2,865	2,865	2,749	2,664	(85)
Community Revitalization - PL	2,149	1,510	2,185	1,959	1,437	(522)
One Stop Shop - PL	6,297	6,644	6,644	6,385	6,205	(180)
Planning & Development Review - PL	1,226	1,438	1,438	1,104	1,497	393
Strategic Support -PL	947	1,185	1,185	1,050	1,022	(28)
Trfr from Fund 110 to Fund 305 - PL	900	0	0	0	0	0
<b>Total GENERAL FUND 110</b>	<b>34,305</b>	<b>35,882</b>	<b>36,591</b>	<b>34,159</b>	<b>35,469</b>	<b>1,310</b>
<b>COMMUNITY DEVELOPMENT FUND - 205</b>						
Prevent Neighborhood Deterioration - 205 - FC	2,610	1,709	1,709	1,709	1,249	(460)
<b>OPERATING GRANTS FUND - 265</b>						
Prevent Neighborhood Deterioration - 265 - FC	712	1,500	1,500	1,500	1,035	(465)
Total Operating Grants Fund - 265	38	0	0	11	0	(11)
<b>TOTAL GOAL 4</b>	<b>37,665</b>	<b>39,091</b>	<b>39,800</b>	<b>37,379</b>	<b>37,753</b>	<b>374</b>
<b>GOAL 5: ENVIRONMENTAL PROTECTION &amp; ENHANCEMENT</b>						
<b>GENERAL FUND - 110</b>						
Biological Park - CR	12,524	12,469	12,486	11,614	12,379	765
CIP Biological Park - CR	859	2,031	2,031	2,031	2,335	304
Environmental Services - EH	1,410	1,323	1,323	1,423	1,481	58
Strategic Support - EH	1,428	1,163	1,218	966	990	24
Urban Forest - PR	0	225	225	137	97	(40)
Trfr from Fund 110 to Fund 851 - PR	1,058	658	658	658	1,269	611
<b>Total GENERAL FUND 110</b>	<b>17,279</b>	<b>17,869</b>	<b>17,941</b>	<b>16,829</b>	<b>18,551</b>	<b>1,722</b>
<b>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235</b>						
Bio Park Projects - 235 - CR	1,165	1,200	1,700	1,700	1,400	(300)
Trfr from Fund 235 to Fund 305 - CR	337	0	0	0	0	0

**PROGRAM STRATEGIES BY GOAL**

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<b>Total GENERAL FUND 235</b>	1,502	1,200	1,700	1,700	1,400	(300)
<b>AIR QUALITY FUND - 242</b>						
Operating Permits - 242 - EH	1,568	1,655	1,885	1,790	1,594	(196)
Vehicle Pollution Management - 242 - EH	1,265	1,413	1,460	1,518	1,272	(246)
Trfr from Fund 242 to Fund 110 - EH	130	149	149	149	134	(15)
<b>Total AIR QUALITY FUND - 242</b>	2,963	3,217	3,494	3,457	3,000	(457)
<b>OPERATING GRANTS FUND - 265</b>						
Total Operating Grants Fund - 265 - EH	2,348	2,432	2,432	2,432	1,969	(463)
Total Open Space Grants -265 - PR	0	0	0	0	251	251
Operating Grants Fund - 265 - SW	566	602	602	602	569	(33)
<b>Total OPERATING GRANTS FUND - 265</b>	2,914	3,034	3,034	3,034	2,789	(245)
<b>REFUSE DISPOSAL OPERATING FUND - 651</b>						
Administrative Services - SW	7,390	7,734	7,756	7,937	7,883	(54)
Clean City - SW	6,080	5,957	6,109	6,503	5,741	(762)
Collections - SW	19,301	18,552	19,592	20,461	17,857	(2,604)
Disposal - SW	6,121	6,199	6,487	6,371	6,175	(196)
Recycling - SW	3,694	3,654	3,774	4,115	3,533	(582)
Transfer from Fund 651 to Fund 110 - SW	4,141	4,217	4,217	4,217	4,107	(110)
Transfer from Fund 651 to Fund 621 - SW	949	980	980	980	997	17
Transfer from Fund 651 to Fund 653 -SW	4,663	2,804	2,804	2,804	4,686	1,882
Transfer from Fund 651 to Fund 655 - SW	5,078	5,023	5,023	5,023	4,999	(24)
<b>Total REFUSE DISPOSAL OPERATING FUND - 651</b>	57,417	55,120	56,742	58,411	55,978	(2,433)
<b>REFUSE DISPOSAL D/S FUND - 655</b>						
Refuse Debt Service - 655 - SW	5,090	5,023	5,023	5,023	4,999	(24)
<b>OPEN SPACE EXPENDABLE TRUST FUND - 851</b>						
Total Open Space Management - 851 - PR	2,840	2,714	2,714	2,714	2,771	57
<b>TOTAL GOAL 5</b>	90,005	88,177	90,648	91,168	89,488	(1,680)
<b>GOAL 6: ECONOMIC VITALITY</b>						
<b>GENERAL FUND 110</b>						
Economic Development - ED	1,266	1,431	1,481	1,166	1,269	103
International Trade - ED	283	245	245	121	75	(46)
Trfr to Fund - 641 Parking Econ Incentives - ED	1,590	1,505	1,505	1,505	1,435	(70)
Tourism/Convention Center - FM	1,925	1,744	1,744	1,676	1,558	(118)
<b>Total GENERAL FUND 110</b>	5,064	4,925	4,975	4,468	4,337	(131)
<b>COMMUNITY DEVELOPMENT FUND - 205</b>						
Total Neighborhood Econ Develop - 205 - FC	23	23	23	23	23	0
<b>LODGER'S TAX FUND - 220</b>						
Lodger's Promotion - 220 - FM	6,195	5,580	5,580	5,580	5,324	(256)
Trfr from Fund 220 to Fund 110 - FM	144	145	145	145	0	(145)
Trfr from Fund 220 to Fund 405 - FM	6,346	5,725	5,725	5,725	5,324	(401)
<b>Total LODGER'S TAX FUND - 220</b>	12,685	11,450	11,450	11,450	10,648	(802)

**PROGRAM STRATEGIES BY GOAL**

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>HOSPITALITY FEE FUND - 221</b>						
Lodger's Promotion - 221 - FM	1,275	1,145	1,145	1,145	1,071	(74)
Trfr from Fund 221 to Fund 405 - FM	841	841	841	841	841	0
Trfr from Fund 221 to Fund 305 - FM	434	304	304	304	230	(74)
<b>Total HOSPITALITY FEE FUND - 221</b>	<b>2,550</b>	<b>2,290</b>	<b>2,290</b>	<b>2,290</b>	<b>2,142</b>	<b>(148)</b>
<b>PARKING FACILITIES OPERATING FUND - 641</b>						
Parking Services - DM	3,389	3,506	3,512	3,366	3,520	154
Trfr from Fund 641 to Fund 110 - DM	507	513	513	513	511	(2)
Trfr from Fund 641 to Fund 645 - DM	3,097	3,160	2,860	2,860	2,499	(361)
<b>Total PARKING FACILITIES OPERATING FUND - 641</b>	<b>6,993</b>	<b>7,179</b>	<b>6,885</b>	<b>6,739</b>	<b>6,530</b>	<b>(209)</b>
<b>PARKING FACILITIES DEBT SERVICE FUND - 645</b>						
Trfr from Fund 645 to Fund 405 - DM	2,582	3,395	3,395	3,395	3,262	(133)
<b>TOTAL GOAL 6</b>	<b>29,897</b>	<b>29,262</b>	<b>29,018</b>	<b>28,365</b>	<b>26,942</b>	<b>(1,423)</b>
<b>GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT</b>						
<b>GENERAL FUND 110</b>						
Anderson/Abruzzo Balloon Museum - CR	1,324	980	980	981	933	(48)
Community Events - CR	2,443	2,633	2,682	2,420	2,615	195
Museum - CR	3,045	2,841	2,841	2,645	2,925	280
City Clerk - LG	1,448	1,033	1,057	901	1,525	624
<b>Total GENERAL FUND 110</b>	<b>8,260</b>	<b>7,487</b>	<b>7,560</b>	<b>6,947</b>	<b>7,998</b>	<b>1,051</b>
<b>CULTURAL AND RECREATION PROJECTS FUND - 225</b>						
Balloon Center Sponsorships - CR	26	95	95	180	228	48
Community Events Sponsorships - CR	16	0	0	65	65	0
Museum Projects - CR	331	598	598	598	407	(191)
Rosenwald Projects - CR	5	0	12	12	12	0
<b>Total CULTURAL &amp; REC PROJECTS FUND - 225</b>	<b>378</b>	<b>693</b>	<b>705</b>	<b>855</b>	<b>712</b>	<b>(143)</b>
<b>OPEN &amp; ETHICAL ELECTIONS PROJECT FUND - 232</b>						
Open & Ethical Elections - LG	5	437	437	437	438	1
Trfr from Fund 232 to Fund 110 - LG	36	37	37	37	37	0
<b>Total OPEN &amp; ETHICAL ELECTIONS PROJ FD - 232</b>	<b>41</b>	<b>474</b>	<b>474</b>	<b>474</b>	<b>475</b>	<b>1</b>
<b>OPERATING GRANTS FUND - 265</b>						
Volunteerism - 265 - SA	910	933	933	933	954	21
<b>BASEBALL STADIUM OPERATING FUND - 691</b>						
Sports Stadium Operations & Maintenance - DM	674	776	778	777	783	6
Trfr from Fund 691 to Fund 110 - DM	16	18	18	18	20	2
Trfr from Fund 691 to Fund 695 - DM	1,163	1,163	1,163	1,163	1,163	0
<b>Total BASEBALL STADIUM OPERATING FUND - 691</b>	<b>1,853</b>	<b>1,957</b>	<b>1,959</b>	<b>1,958</b>	<b>1,966</b>	<b>8</b>
<b>BASEBALL STADIUM DEBT SERVICE FUND - 695</b>						
Baseball Stadium D/S Fund - 695 - DM	1,162	1,163	1,163	1,163	1,163	0

**PROGRAM STRATEGIES BY GOAL**

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>TOTAL GOAL 7</b>	<b>12,604</b>	<b>12,707</b>	<b>12,794</b>	<b>12,330</b>	<b>13,268</b>	<b>938</b>
<b>GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS</b>						
<b>GENERAL FUND 110</b>						
Chief Administrative Officer - CAO	1,602	1,822	1,826	1,719	1,857	138
Office of Management & Budget - CAO	1,260	1,421	1,421	1,294	1,454	160
Compensation In Lieu of Sick Leave - CS	232	350	350	260	350	90
Dues and Memberships - CS	372	422	422	416	422	6
Early Retirement - CS	6,254	6,725	6,725	5,300	6,000	700
Jt Committee on Intergov. Legislative Relations - CS	183	236	236	230	252	22
Risk Recovery - CS	0	0	0	0	0	0
Katrina Relief - CS	0	0	0	0	0	0
Sustainability Strategy - CS	76	0	0	0	0	0
Metropolitan Detention Center - CS	6,700	0	0	0	0	0
Trfr from Fund 110 to Fund 232 - CS	885	474	474	474	475	1
Trfr from Fund 110 to Fund 265 - CS	5,395	5,452	5,452	4,366	5,633	1,267
Trf from Fund 110 to Fund 305 - CS	250	0	0	0	0	0
Trf from Fund 110 to Fund 651 - CS	1,300	1,428	1,428	1,428	1,000	(428)
Trfr from Fund 110 to Fund 730 - CS	3,778	0	0	0	500	500
Council Services - CC	3,193	3,805	4,249	4,019	3,792	(227)
Trfr from Fund 110 to Fund 305 - CC	50	0	0	0	0	0
Facilities - DM	7,735	8,265	8,294	8,019	8,232	213
Trfr from Fund 110 to Fund 290 - DM	2,425	2,117	1,927	1,927	2,370	443
Trfr from Fund 110 to Fund 292 - DM	1,410	1,413	1,413	1,413	1,427	14
Accounting - FM	2,532	2,958	3,048	2,868	2,993	125
Citizen Services - FM	3,315	3,656	3,661	3,735	4,080	345
Citywide Financial Support Services - FM	643	755	755	755	1,020	265
Information Services - FM	10,395	9,442	9,775	9,070	8,727	(343)
Purchasing and Office Services - FM	1,097	1,238	1,238	1,045	1,025	(20)
Strategic Support - FM	368	413	413	292	333	41
Treasury - FM	1,347	1,497	1,497	1,274	1,320	46
Total Personnel Services - 110 - HR	2,292	2,370	2,370	2,163	2,237	74
Legal Services - LG	5,482	5,508	5,758	5,555	5,391	(164)
Real Property - LG	475	542	542	519	579	60
Mayor's Office - MY	851	1,016	1,048	996	967	(29)
Office of Internal Audit - IA	973	1,366	1,396	1,157	1,271	114
<b>Total GENERAL FUND 110</b>	<b>72,870</b>	<b>64,691</b>	<b>65,718</b>	<b>60,294</b>	<b>63,707</b>	<b>3,413</b>
<b>CITY/COUNTY PROJECTS FUND 285</b>						
City/County Projects - FM	63	91	91	91	0	(91)
Transfer from Fund 285 to Fund 110 - FM	82	82	82	82	145	63
<b>Total CITY/COUNTY PROJECTS FUND 285</b>	<b>145</b>	<b>173</b>	<b>173</b>	<b>173</b>	<b>145</b>	<b>(28)</b>
<b>CITY COUNTY FACILITIES FUND 290</b>						
City/County Building - DM	3,004	3,353	4,215	4,020	3,190	(830)
Trfr from Fund 290 to Fund 110 - DM	86	86	86	86	86	0
Trfr from Fund 290 to Fund 435 - DM	0	0	0	0	0	0
<b>Total CITY COUNTY FACILITIES FUND 290</b>	<b>3,090</b>	<b>3,439</b>	<b>4,301</b>	<b>4,106</b>	<b>3,276</b>	<b>(830)</b>
<b>PLAZA DEL SOL BUILDING OPERATING FUND 292</b>						
Plaza del Sol Building 292 - DM	804	862	862	862	885	23
Trfr from Fund 292 to Fund 405 - DM	572	572	572	572	571	(1)
<b>Total PLAZA DEL SOL BLDG OPERATING 292</b>	<b>1,376</b>	<b>1,434</b>	<b>1,434</b>	<b>1,434</b>	<b>1,456</b>	<b>22</b>

## PROGRAM STRATEGIES BY GOAL

(\$000's)	ACTUAL FY/08	ORIGINAL BUDGET FY/09	REVISED BUDGET FY/09	ESTIMATED ACTUAL FY/09	APPROVED BUDGET FY/10	APPR 10/ EST ACT 09 CHG
<b>OPERATING GRANTS FUND - 265</b>						
Total Operating Grants Fund - 265 - FM	50	54	54	54	54	0
<b>RISK MANAGEMENT FUND 705</b>						
Safety Office / Loss Prevention - FM	1,249	1,742	1,742	1,753	1,725	(28)
Tort and Other Claims - FM	16,641	18,435	18,435	18,271	18,403	132
Workers' Compensation Claims - FM	8,330	10,903	10,903	10,867	10,894	27
Transfer from Fund 705 to Fund 110 - FM	757	793	793	793	777	(16)
Unemployment Compensation - HR	521	694	698	696	695	(1)
Employee Equity - HR	71	92	92	72	94	22
<b>Total RISK MANAGEMENT FUND 705</b>	<b>27,569</b>	<b>32,659</b>	<b>32,663</b>	<b>32,452</b>	<b>32,588</b>	<b>136</b>
<b>SUPPLIES INVENTORY MANAGEMENT FUND 715</b>						
Materials Management - FM	715	814	814	704	783	79
Transfer from Fund 715 to Fund 110 - FM	208	225	225	225	360	135
<b>Total SUPPLIES INVENTORY MNGMNT FUND 715</b>	<b>923</b>	<b>1,039</b>	<b>1,039</b>	<b>929</b>	<b>1,143</b>	<b>214</b>
<b>FLEET MANAGEMENT FUND - 725</b>						
Fleet Management - FM	14,258	13,634	13,749	12,893	12,407	(486)
Transfer from Fund 725 to Fund 110 - FM	391	610	610	610	533	(77)
<b>Total FLEET MANAGEMENT FUND - 725</b>	<b>14,649</b>	<b>14,244</b>	<b>14,359</b>	<b>13,503</b>	<b>12,940</b>	<b>(563)</b>
<b>VEHICLE/COMPUTER PROJECT FUND 730</b>						
Vehicle/Computer - FM	1,694	800	800	800	1,700	900
Transfer from Fund 730 to Fund 110	0	3,506	3,506	3,506	0	(3,506)
<b>Total VEHICLE/COMPUTER PROJ FUND 730</b>	<b>1,694</b>	<b>4,306</b>	<b>4,306</b>	<b>4,306</b>	<b>1,700</b>	<b>(2,606)</b>
<b>EMPLOYEE INSURANCE FUND - 735</b>						
Insurances and Administration - HR	47,425	54,912	54,912	54,955	55,960	1,005
Trfr from Fund 735 to Fund 110 - HR	120	153	153	153	156	3
<b>Total EMPLOYEE INSURANCE FUND - 735</b>	<b>47,545</b>	<b>55,065</b>	<b>55,065</b>	<b>55,108</b>	<b>56,116</b>	<b>1,008</b>
<b>COMMUNICATIONS MANAGEMENT FUND 745</b>						
City Communications - FM	1,144	1,934	2,077	1,984	1,957	(27)
Transfer from Fund 745 to Fund 110 - FM	181	283	283	283	286	3
<b>Total Communications Management Fund - 745</b>	<b>1,325</b>	<b>2,217</b>	<b>2,360</b>	<b>2,267</b>	<b>2,243</b>	<b>(24)</b>
<b>TOTAL GOAL 8</b>	<b>171,236</b>	<b>179,321</b>	<b>181,472</b>	<b>174,626</b>	<b>175,368</b>	<b>742</b>

AW - Animal Welfare	FR - Fire
AV - Aviation	HR - Human Resources
CAO - CAO	IA - Office of Internal Audit and Investigations
CC - Council Services	LG - Legal
CD - Metropolitan Detention Center	MY - Mayor
CR - Cultural Services	PL - Planning
CS - City Support	PO - Police
DM - Municipal Development	PR - Parks and Recreation
ED - Economic Development	PW - Public Works
EH - Environmental Health	SA - Senior Affairs
FC - Family & Community	SW - Solid Waste
FM - Finance & Administration	TR - Transit

## **CAPITAL APPENDIX**



**2009 ELECTION  
AND  
DECADE PLAN**



## 2009 General Obligation Bond Program by Purpose

### **Public Safety Bonds**

*Shall the City of Albuquerque issue \$8,444,000 of its general obligation bonds to design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land and buildings, vehicles, apparatus, and equipment for, police and fire department facilities?*

Apparatus Replacement	\$2,000,000
Fire Station Rehabilitation	\$500,000
Sixth Area Command, Phase II	\$3,200,000
Marked Police Vehicles	\$2,500,000
District 1, Shawn McWethy Substation	\$10,000
District 7, APD Facilities Renovation / Upgrade	\$150,000
1% for Public Art	\$84,000
<b>TOTAL</b>	<b><u>\$8,444,000</u></b>

### **Senior, Family, Community Center, and Community Enhancement Project Bonds**

*Shall the City of Albuquerque issue \$22,736,000 of its general obligation bonds to design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire land for, City-owned community centers including those for families, youth, senior citizens, and economic development; and for community enhancement projects?*

Renovations, Additions and Security Improvements: Existing FCSD Facilities	\$600,000
Holiday Park Community Center	\$1,000,000
Westgate CC Reconstruction	\$4,000,000
Los Duranes CC Reconstruction, Phase I	\$5,000,000
Mesa Verde Community Center	\$1,000,000
Pat Hurley Community Center	\$500,000
Storehouse Facility	\$1,000,000
Renovation of Downtown Cultural Facility for Teens, Phase II	\$1,300,000
Senior Center Rehabilitation	\$500,000
Bear Canyon Senior Center	\$1,000,000
North Domingo Baca Multigenerational Facility	\$4,000,000
District 1, Community / Senior Center / Neighborhood Enhancements	\$390,000
District 2, Public Facilities	\$300,000

District 2, Economic Development	\$100,000
District 3, Community / Senior Center / Neighborhood Enhancements	\$100,000
District 4, North Domingo Baca Multigenerational Center	\$750,000
District 6, Community / Senior Center / Neighborhood Enhancements	\$100,000
District 7, Community / Senior Center / Neighborhood Enhancements	\$20,000
District 8, Community / Senior Center / Neighborhood Enhancements	\$600,000
District 9, Community / Senior Center / Neighborhood Enhancements	\$250,000
1% for Public Art	\$226,000
<b>TOTAL</b>	<b><u>\$22,736,000</u></b>

**Parks and Recreation Bonds**

*Shall the City of Albuquerque issue \$34,405,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, landscape, protect, enhance and otherwise improve, and to acquire land, vehicles and equipment for, park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, open space, medians, bikeways, bosque lands, and trails?*

Recreation Fields - Vista del Norte & Osuna	\$3,400,000
New Community Park Development	\$2,300,000
New Neighborhood Park Development	\$2,500,000
Pat Hurley Park	\$500,000
Martineztown Park, Phases II & III	\$300,000
Ventana Ranch Community Park	\$6,600,000
Bullhead Park	\$1,500,000
Sandia Vista Park	\$1,000,000
City Wide Forestry	\$500,000
Park, Park Management Facilities & Park Amenity Renovation	\$1,750,000
Swimming Pool Renovation & Development	\$2,000,000
Recreation Facility Development & Renovation	\$1,500,000
Ladera Golf Course Irrigation Improvements	\$1,500,000
Jerry Cline Recreation Center	\$1,200,000
Open Space Facility Renovation	\$500,000
Bosque Restoration & Revitalization	\$200,000
Open Space Land Acquisition, Fencing, & Protection	\$2,935,000
District 1, Park Improvements and Amenities	\$400,000
District 2, Park Improvements and Amenities	\$300,000
District 3, Park Improvements and Amenities	\$100,000

District 4, Playground Equipment	\$100,000
District 5, Rancho Encantado Park	\$450,000
District 5, Seville Park	\$450,000
District 5, Chantilly Park	\$50,000
District 5, Park Hill Park	\$50,000
District 6, Park Improvements and Amenities	\$500,000
District 7, Parks Improvements and Amenities	\$330,000
District 8, Park Improvements and Amenities	\$400,000
District 9, Park Improvements and Amenities	\$750,000
1% for Public Art	\$340,000
<b>TOTAL</b>	<b><u>\$34,405,000</u></b>

**Energy and Water Conservation, Public Facilities, and System Modernization Bonds**

*Shall the City of Albuquerque issue \$16,257,000 of its general obligation bonds to modernize, make energy- and water-efficient, upgrade, equip, improve, acquire, design, survey, develop, construct, rehabilitate, renovate, maintain, expand, furnish, equip, enhance, and otherwise improve, and to acquire land, vehicles and equipment for, public buildings, facilities, and systems?*

Vehicle Set-Aside	\$500,000
Vehicle & Equipment Set Aside	\$1,000,000
Kennel Renovation	\$1,500,000
Media Resources / GOV -TV Facility Upgrades and Replacements	\$300,000
Replacement Vehicles (DMD)	\$100,000
City Building Improvement and Rehabilitation	\$750,000
High Flow Fixture Replacement	\$400,000
Roof Repairs for City Facilities	\$500,000
Security Improvements and Rehabilitation	\$150,000
Parking Facilities Rehabilitation & Upgrade	\$150,000
Los Angeles Landfill Remediation	\$750,000
Environmental Equipment Improvements and Rehabilitation	\$500,000
Montessa Park Gambusia Pond Renovation	\$200,000
Vehicle Replacement: FCSD	\$100,000
Citizen Relationship Management (CRM) / 311, Phase 3	\$300,000
Enterprise Resource Planning (ERP), Phase 3	\$1,800,000
3% for Energy Conservation (F/S O-06-34)	\$4,746,000
Fuel Tank Replacement	\$1,500,000
Electronic Plan Review	\$400,000

KIVA, Phase III	\$250,000
Albuquerque Geographic Information System	\$200,000
1% for Public Art	\$161,000
<b>TOTAL</b>	<b><u>\$16,257,000</u></b>

**Library Bonds**

*Shall the City of Albuquerque issue \$5,101,000 of its general obligation bonds to study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries?*

Library Materials	\$2,000,000
Library Materials - International District Library	\$250,000
Library Automation	\$650,000
Main Library Roof Repair	\$1,100,000
Library Building Renovation	\$150,000
Feasibility Study - Northwest Library	\$100,000
Feasibility Study - Council District 6 Library	\$100,000
Public Library at Central & Unser	\$650,000
District 7, Libraries	\$50,000
1% for Public Art	\$51,000
<b>TOTAL</b>	<b><u>\$5,101,000</u></b>

## **Street Bonds**

*Shall the City of Albuquerque issue \$31,435,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire land and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges?*

Reconstruction of Lead and Coal Avenues	\$4,000,000
Advance Trans. Planning & Eng. (Streets)	\$250,000
Advance Right-of-Way Acquisition (Streets)	\$750,000
Major Paving Rehabilitation	\$325,000
Intersection Signalization	\$1,750,000
Safety & Intersection Improvements	\$1,500,000
Bridge Repair	\$1,000,000
NW Arterial Roadway Improvements	\$1,000,000
SW Arterial Roadway Improvements	\$1,000,000
Traffic Sign Replacement / Lighted Street Signs / Pavement Markings	\$500,000
Sidewalk Improvements	\$750,000
Street Lighting	\$500,000
Public Works Funding (Streets)	\$735,000
Albuquerque Traffic Management System	\$1,000,000
Atrisco Drive, SW	\$1,000,000
Neighborhood Traffic Improvements	\$225,000
Median, Streetscape & Off Street Trail Renovation	\$750,000
Median Landscaping - Candelaria / San Mateo to Eubank	\$1,000,000
Median Landscaping - Eubank / Constitution to Montgomery	\$1,250,000
Intersection Level of Service (LOS) Project Implementation	\$500,000
Trails and Bikeways	\$430,000
Singer Bridge Widening	\$300,000
Unser Boulevard Reconstruction	\$200,000
Alameda Boulevard Widening	\$250,000
Alameda Boulevard Widening - San Pedro to Wyoming	\$1,450,000
Barelas Pedestrian & Traffic Calming Improvements	\$250,000
1% for Impact Fees	\$1,584,000
West Central Metropolitan Redevelopment Area	\$1,500,000
New York Metropolitan Redevelopment Area	\$1,000,000
East Gateway Metropolitan Redevelopment Area / Sector Plan	\$1,500,000
Menaul Boulevard Corridor Plan	\$75,000

North Fourth Street Corridor Improvements	\$500,000
District 1, Street Projects	\$200,000
District 2, Street Projects	\$300,000
District 3, Street Projects	\$800,000
District 4, Street Projects	\$150,000
District 6, Alley and Pathway Beautification	\$250,000
District 6, International District Improvement	\$150,000
District 7, Street Projects	\$450,000
1% for Public Art	\$311,000
<b>TOTAL</b>	<b><u>\$31,435,000</u></b>

**Public Transportation Bonds**

*Shall the City of Albuquerque issue \$7,828,000 of its general obligation bonds to design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire land, vehicles, and equipment for public transportation facilities?*

Revenue Vehicles Replacement / Expansion	\$4,000,000
Park and Ride Development, Rehabilitation, and Equipment	\$500,000
Bus Shelter Development	\$250,000
Transit Technology Upgrades and Improvements	\$500,000
Transit Facility Rehabilitation	\$1,500,000
Maintenance Equipment Upgrades and Improvements	\$500,000
Transit Security Equipment Upgrades and Improvements	\$500,000
1% for Public Art	\$78,000
<b>TOTAL</b>	<b><u>\$7,828,000</u></b>

**Storm Sewer System Bonds**

*Shall the City of Albuquerque issue \$13,837,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire land and equipment for the storm sewer system?*

NPDES Storm Water Quality	\$500,000
District 3 Storm Drain Improvements	\$3,000,000
Emergency Action Plans	\$300,000
Pump Station Rehabilitation	\$1,550,000
Moon Street S.D., Central to I-40, Phase II	\$2,700,000
Storm Drainage Rehabilitation	\$500,000

Update Storm Drainage Master Plan	\$200,000
Coal Storm Drain Rehabilitation and Extension	\$500,000
Central Storm Drains from California to San Pedro	\$1,400,000
Replacement of Arroyo Dip Crossings	\$300,000
Advanced Planning and Engineering (Hydrology)	\$350,000
Fortuna Storm Drain	\$1,500,000
South Broadway	\$900,000
1% for Public Art	\$137,000
<b>TOTAL</b>	<b><u>\$13,837,000</u></b>

**Zoo, Biological Park, Museum, and Cultural Facility Bonds**

*Shall the City of Albuquerque issue \$9,797,000 of its general obligation bonds to study, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance and otherwise improve, and to acquire artifacts, exhibits, furnishings and equipment for, the municipal zoo, botanic garden, aquarium, and City-owned museums and cultural facilities?*

Tingley Beach	\$500,000
Renovation & Repair (BioPark)	\$950,000
Asia / Tigers	\$1,000,000
Insectarium, Phase II	\$750,000
Japanese Garden / Sasebo Exhibit	\$2,300,000
KiMo Theatre HVAC Replacement and Exterior Rehabilitation	\$500,000
Albuquerque Museum Development, Phase 2	\$3,500,000
Albuquerque Museum Collection Development	\$50,000
Albuquerque Museum History Exhibit Renovation, Phase 1	\$150,000
1% for Public Art	\$97,000
<b>TOTAL</b>	<b><u>\$9,797,000</u></b>

**Affordable Housing Bonds**

*Shall the City of Albuquerque issue \$10,100,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources towards the construction and rehabilitation of high quality, permanently affordable housing for low to moderate working families, including affordable senior rental?*

Affordable Housing	\$10,000,000
1% for Public Art	\$100,000
<b>TOTAL</b>	<b><u>\$10,100,000</u></b>

# G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>DMD / Streets</b>	\$23,499,000	\$68,250,000	\$70,200,000	\$67,600,000	\$62,700,000	\$292,249,000
<b>DMD / Streets Total</b>	\$23,499,000	\$68,250,000	\$70,200,000	\$67,600,000	\$62,700,000	\$292,249,000
<b>DMD / Storm Drainage</b>	\$13,700,000	\$20,025,000	\$17,500,000	\$17,100,000	\$16,850,000	\$85,175,000
<b>DMD / Storm Drainage Total</b>	\$13,700,000	\$20,025,000	\$17,500,000	\$17,100,000	\$16,850,000	\$85,175,000
<b>DMD / Park Design &amp; Construction</b>	\$18,600,000	\$22,100,000	\$20,350,000	\$16,450,000	\$12,750,000	\$90,250,000
<b>DMD / Park Design &amp; Total</b>	\$18,600,000	\$22,100,000	\$20,350,000	\$16,450,000	\$12,750,000	\$90,250,000
<b>Parks &amp; Recreation Services</b>	\$13,835,000	\$29,000,000	\$31,000,000	\$32,000,000	\$32,000,000	\$137,835,000
<b>Parks &amp; Recreation Services Total</b>	\$13,835,000	\$29,000,000	\$31,000,000	\$32,000,000	\$32,000,000	\$137,835,000
<b>Public Safety</b>						
Fire	\$2,500,000	\$4,800,000	\$5,000,000	\$5,050,000	\$5,550,000	\$22,900,000
Police	\$5,700,000	\$8,800,000	\$12,800,000	\$6,000,000	\$6,000,000	\$39,300,000
<b>Public Safety Total</b>	\$8,200,000	\$13,600,000	\$17,800,000	\$11,050,000	\$11,550,000	\$62,200,000
<b>ABQ Ride / Transit</b>	\$7,750,000	\$11,500,000	\$12,500,000	\$13,500,000	\$18,000,000	\$63,250,000
<b>ABQ Ride / Transit Total</b>	\$7,750,000	\$11,500,000	\$12,500,000	\$13,500,000	\$18,000,000	\$63,250,000
<b>Community Facilities</b>						
Affordable Housing	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$50,000,000
Animal Welfare	\$1,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,500,000
Cultural Services	\$15,000,000	\$24,575,000	\$15,750,000	\$21,925,000	\$15,875,000	\$93,125,000
DMD: CIP, Facilities & Parking	\$2,050,000	\$4,050,000	\$6,200,000	\$5,450,000	\$5,400,000	\$23,150,000
Environmental Health	\$1,450,000	\$2,000,000	\$2,100,000	\$2,200,000	\$2,400,000	\$10,150,000
Family & Community Services	\$14,500,000	\$8,800,000	\$5,100,000	\$600,000	\$1,100,000	\$30,100,000
Finance & Administration	\$8,346,000	\$11,250,000	\$10,300,000	\$7,700,000	\$6,450,000	\$44,046,000
Planning	\$5,425,000	\$5,250,000	\$4,800,000	\$4,550,000	\$2,650,000	\$22,675,000
Senior Affairs	\$5,500,000	\$8,000,000	\$3,250,000	\$750,000	\$750,000	\$18,250,000
<b>Community Facilities Total</b>	\$63,771,000	\$74,925,000	\$58,500,000	\$54,175,000	\$45,625,000	\$296,996,000

# G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Council - Neighborhood Set-Aside</b>	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
<b>Council - Neighborhood Total</b>	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
<b>1% for Public Art</b>	\$1,585,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000	\$7,985,000
<b>1% for Public Art Total</b>	\$1,585,000	\$1,600,000	\$1,600,000	\$1,600,000	\$1,600,000	\$7,985,000
<b>GRAND TOTALS</b>	<b>\$159,940,000</b>	<b>\$250,000,000</b>	<b>\$238,450,000</b>	<b>\$222,475,000</b>	<b>\$210,075,000</b>	<b>\$1,080,940,000</b>



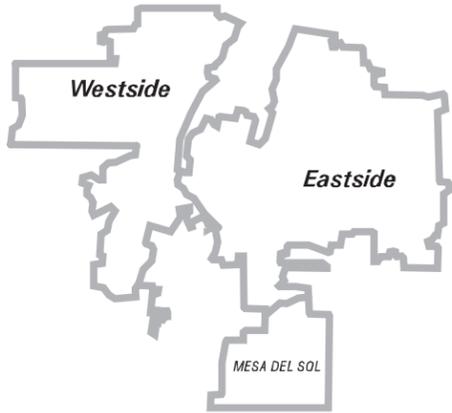
**IMPACT FEES  
AND  
CAPITAL COMPONENT IMPLEMENTATION PLAN (CCIP)**



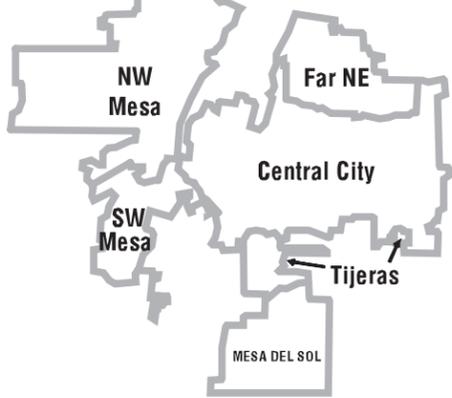
# City of Albuquerque Impact Fees

## Service Areas

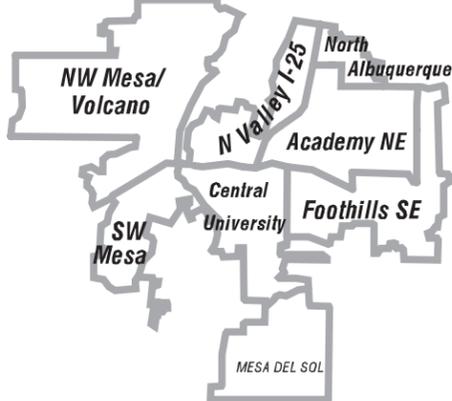
### PUBLIC SAFETY FACILITIES TWO SERVICE AREAS



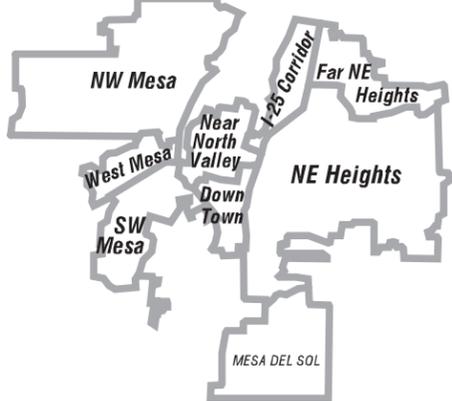
### DRAINAGE FACILITIES FIVE SERVICE AREAS



### PARK, RECREATION, TRAILS, & OPEN SPACE FACILITIES SEVEN SERVICE AREAS

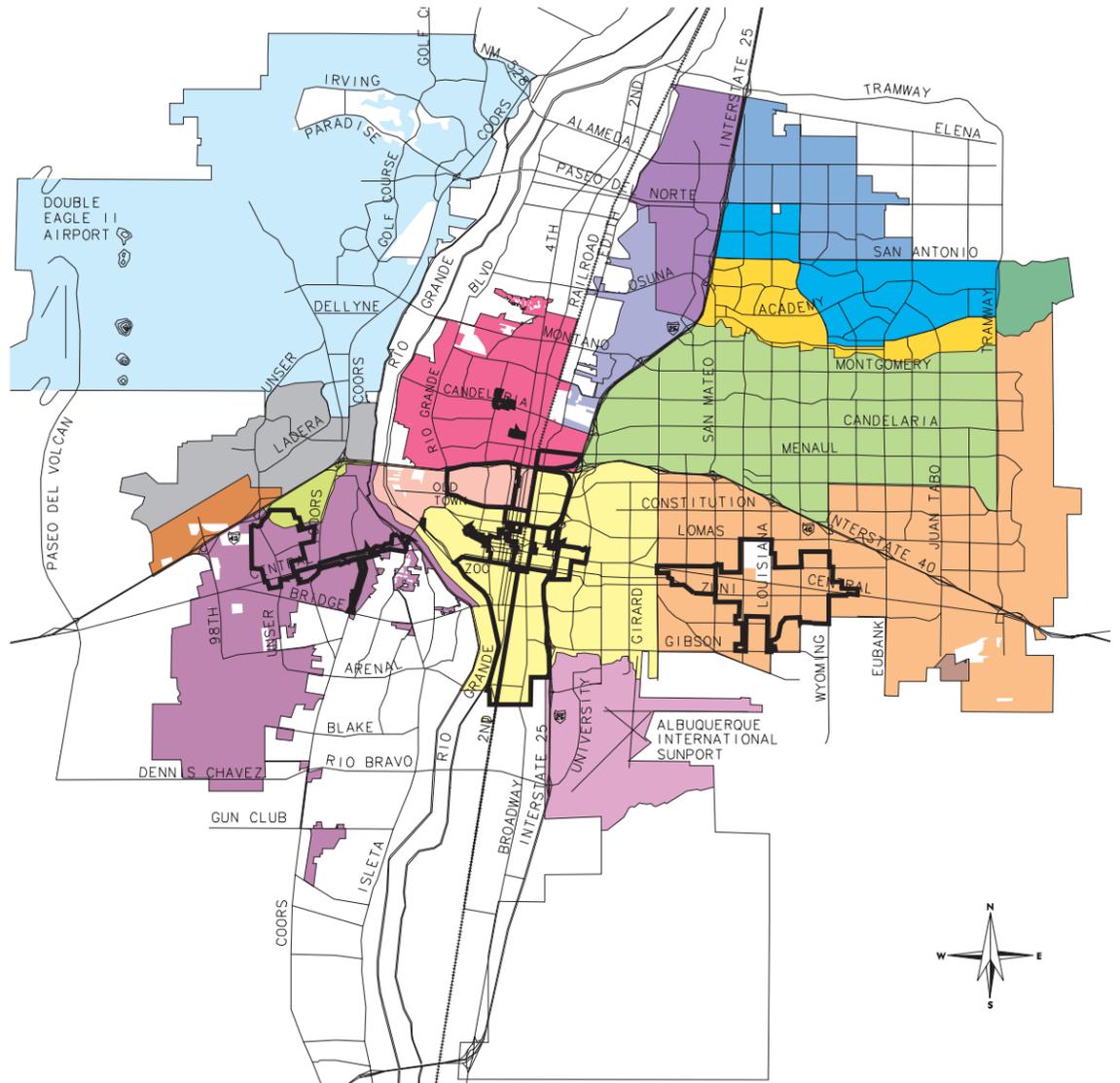


### ROADWAY FACILITIES EIGHT SERVICE AREAS



## Service Areas Composite Map

### SERVICE AREA OVERLAYS SHOWING THE SUM OF ALL FOUR IMPACT FEES



### EXAMPLES OF IMPACT FEES WITH REDUCTIONS

Total Impact Fees for a New Building							
	2,000 SF RESIDENTIAL	ALL OWNED AFFD HOUSING IN MRAs*	ALL OWNED AFFD HOUSING IN NEW ZONES**	20,000 SF RETAIL	20,000 SF OFFICE	20,000 SF INDUSTRIAL	ALL NON-RESIDENTIAL IN MRAs*
Yellow	\$1,332	\$0	\$0	\$9,096	\$1,994	\$2,228	\$0
Orange	\$1,332	\$0	\$0	\$9,096	\$1,994	\$10,128	\$0
Light Orange	\$1,592	\$0	\$0	\$9,096	\$1,994	\$2,228	\$0
Pink	\$2,794	\$0	\$0	\$29,828	\$17,676	\$15,252	
Light Green	\$2,812	\$0	\$0	\$9,096	\$1,994	\$2,228	
Brown	\$3,054	\$0	\$0	\$29,828	\$17,676	\$15,252	
Green	\$3,177	\$0	\$0	\$13,096	\$43,514	\$45,968	
Pink	\$3,812	\$0	\$0	\$9,096	\$1,994	\$10,128	\$0
Yellow	\$3,935	\$0	\$0	\$24,389	\$14,038	\$12,231	
Blue	\$5,520	\$0	\$0	\$28,389	\$55,558	\$55,971	
Light Blue	\$6,360	\$0	\$0	\$28,389	\$55,558	\$55,971	
Purple	\$6,972	\$0	\$0	\$64,296	\$90,234	\$63,528	
Light Blue	\$8,041	\$0	\$0	\$78,810	\$69,644	\$35,510	
Purple	\$8,095	\$0	\$0	\$79,589	\$102,278	\$73,531	
Pink	\$8,211	\$0	\$0	\$84,947	\$73,378	\$34,783	\$0
Light Green	\$8,395	\$0	\$0	\$87,546	\$75,344	\$36,416	\$0
Orange	\$8,567	\$0	\$0	\$92,353	\$78,208	\$36,253	
Grey	\$8,751	\$0	\$0	\$94,952	\$80,174	\$37,886	

### REDUCTIONS

#### JOBS-HOUSING BALANCE

- There shall be lower or reduced impact fees for service areas: "SW MESA", "W MESA" and "NW MESA".
- Adjustment. For every new building housing the following uses, the Roadway Facilities Impact Fee will be reduced as follows:
  - Industrial or Manufacturing.....70% reduction
  - Institutional.....60% reduction
  - Office.....50% reduction
  - Lodging, Retail, or Quality Restaurant...30% reduction

#### METROPOLITAN REDEVELOPMENT AREAS

No impact fees shall be charged for non-residential development within Metropolitan Redevelopment Areas that conforms to the MRA Plan. Impact fees for all owner-occupied housing affordable to households in these areas shall be waived.

#### IMPACT FEE WAIVERS FOR ECONOMIC BASED DEVELOPMENT PROJECTS

Impact fees may be waived for development that is subject to Industrial Revenue Bonds, Metropolitan Redevelopment Bonds or the Local Economic Development Act (Section 5010-1 et seq. NMSA 1978) and that has a positive economic impact on the City.

#### AFFORDABLE HOUSING

Impact fees for all owner-occupied housing within Planned Village Development Zones and Infill Development Zones shall be completely waived.

\* MRAs - Metropolitan Redevelopment Areas

\*\* New Zones - Planned Village Development Zone and Infill Development Zone

**CAPITAL IMPROVEMENT:** Any of the following facilities that have a life expectancy of ten or more years and are owned and operated by or on behalf of a municipality or county.

- Drainage Facilities
- Park, Recreation, Trails and Open Space Facilities
- Public Safety Facilities
- Roadway Facilities

**IMPACT FEE:** A one time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to the new development.

- Money must be spent in the service area in which it is collected.
- Impact fees are restricted to capital investments.

**SERVICE AREA:** The area within the corporate boundaries or extraterritorial jurisdiction of a municipality or the boundaries of a county to be served by the capital improvements or facility expansions specified in the capital improvements plan designated on the basis of sound planning and engineering standards.

(The information above is drawn from the New Mexico Development Fees Act)



# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Municipal Development</b>								
<i>Park Design</i>								
<b>Academy Service Area Park Development</b>								
Arroyo Del Oso Park		\$500,000			\$600,000		\$400,000	\$1,500,000
Lafayette Park		\$350,000	\$100,000					\$450,000
New Park Development			\$70,000		\$100,000		\$100,000	\$270,000
Sub Totals		\$850,000	\$170,000		\$700,000		\$500,000	\$2,220,000
<b>Foothills SE Service Area Park Development</b>								
Juan Tabo Hills Park			\$300,000					\$300,000
Manzano Mesa Community Park				\$275,000				\$275,000
New Park Development					\$50,000	\$50,000		\$100,000
Sub Totals			\$300,000	\$275,000	\$50,000	\$50,000		\$675,000
<b>North Albuquerque Service Area Park Development</b>								
North Domingo Baca Community Park		\$1,000,000		\$800,000			\$1,000,000	\$2,800,000
Sub Totals		\$1,000,000		\$800,000			\$1,000,000	\$2,800,000
<b>North Valley I-25 Service Area Park Development</b>								
Land Acquisition		\$300,000						\$300,000
Paseo de Estrella Park			\$1,000,000					\$1,000,000
New Park Development				\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Sub Totals		\$300,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,300,000
<b>SW Mesa Service Area Park Development</b>								
Tower Pond Community Park		\$1,000,000	\$500,000				\$2,200,000	\$3,700,000
Westgate Community Park		\$500,000			\$1,000,000	\$500,000		\$2,000,000
Eldorado Park			\$900,000					\$900,000
Silver Tree Park			\$500,000	\$500,000				\$1,000,000
El Rancho Grande 1				\$800,000				\$800,000
New Park Development						\$50,000	\$50,000	\$100,000
Sub Totals		\$1,500,000	\$1,900,000	\$1,300,000		\$1,050,000	\$2,750,000	\$8,500,000

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Volcano NW Service Area Park Development</b>								
Black Arroyo Park		\$300,000						\$300,000
Trails Parks 1 and 2		\$1,100,000						\$1,100,000
Ventana Ranch Community Park		\$2,700,000	\$1,000,000		\$1,000,000		\$1,000,000	\$5,700,000
Andalucia Park			\$250,000	\$250,000				\$500,000
Creighton Park			\$1,000,000					\$1,000,000
New Park Development							\$500,000	\$500,000
Sundoro South Park			\$250,000	\$250,000				\$500,000
Seville Park				\$1,000,000				\$1,000,000
Rancho Encantado Park					\$700,000			\$700,000
Ridgeview Village Park						\$800,000		\$800,000
The Crossing Park					\$1,000,000		\$500,000	\$1,500,000
Tuscany Park							\$1,000,000	\$1,000,000
Sub Totals		\$4,100,000	\$2,500,000	\$1,500,000	\$2,700,000	\$800,000	\$3,000,000	\$14,600,000
Totals		<b>\$7,750,000</b>	<b>\$5,870,000</b>	<b>\$4,375,000</b>	<b>\$3,950,000</b>	<b>\$2,400,000</b>	<b>\$7,750,000</b>	<b>\$32,095,000</b>

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Parks &amp; Recreation</b>								
<i>Open Space</i>								
<b>City Wide Open Space Facilities</b>								
Atrisco Terrace Trails / Parking				\$50,000			\$60,000	\$110,000
Bosque Trails / Parking		\$30,000	\$40,000		\$50,000		\$50,000	\$170,000
Candelaria Farm			\$50,000		\$60,000			\$110,000
Elena Gallegos / Foothills				\$60,000	\$50,000	\$100,000		\$210,000
Equestrian Complex				\$50,000		\$60,000		\$110,000
Fencing / Protection / Access Control		\$30,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$430,000
Hubbell Farm				\$50,000		\$60,000		\$110,000
Land designated for Major Public Open Space in the Volcano Heights Sector Plan	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,500,000
Manzano / Four Hills				\$50,000	\$60,000			\$110,000
Montessa Park			\$50,000		\$60,000			\$110,000
North Geol Window - Land	\$1,000,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$400,000	\$2,400,000
Northern Sand Dunes - Land		\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$400,000	\$1,400,000
Petroglyph / West Mesa Trails / Parking	\$30,000	\$50,000			\$40,000		\$50,000	\$170,000
Poblanos Fields	\$30,000	\$50,000			\$30,000	\$50,000	\$50,000	\$210,000
Shooting Range							\$100,000	\$100,000
Tijeras Arroyo Facilities				\$50,000		\$50,000	\$50,000	\$150,000
Tijeras Arroyo - Land		\$100,000	\$100,000	\$200,000	\$250,000	\$250,000	\$250,000	\$900,000
Visitor Center	\$100,000	\$200,000	\$150,000	\$200,000	\$50,000	\$50,000	\$50,000	\$750,000
Calabacillas Arroyo Facilities					\$60,000		\$60,000	\$120,000
North Dunes Trails / Parking Facilities					\$60,000		\$60,000	\$120,000
North Rio Puerco - Land		\$100,000	\$130,000	\$100,000	\$250,000	\$250,000	\$250,000	\$830,000
Calabacillas Arroyo - Land					\$250,000	\$250,000		\$500,000

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Southwest Mesa / "Ceja" - Land				\$120,000	\$200,000	\$250,000	\$250,000	\$820,000
Sub Totals	\$1,720,000	\$2,220,000	\$2,390,000	\$2,750,000	\$2,950,000	\$3,410,000		\$15,440,000
Totals	\$1,720,000	\$2,220,000	\$2,390,000	\$2,750,000	\$2,950,000	\$3,410,000		\$15,440,000
<i>Recreational Services</i>								
<b>City-Wide Trail Facilities</b>								
Skyview Trail		\$300,000						\$300,000
98th Street Trail (Part of I-40 Trail System)				\$400,000				\$400,000
Unser Boulevard Trail					\$200,000			\$200,000
Sub Totals	\$300,000		\$400,000		\$200,000			\$900,000
Totals	\$300,000		\$400,000		\$200,000			\$900,000

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Public Safety</b>								
<i>Fire</i>								
<b>East Side</b>								
Huning Highlands Fire Station Expansion	\$800,000		\$700,000		\$500,000			\$2,000,000
Juan Tabo Hills Fire Station			\$500,000		\$800,000	\$600,000	\$400,000	\$2,300,000
Sub Totals	\$800,000		\$1,200,000		\$1,300,000	\$600,000	\$400,000	\$4,300,000
<b>West Side</b>								
47th Street Fire Station Expansion			\$800,000	\$400,000		\$400,000		\$1,600,000
Ventana Ranch Fire Station					\$400,000		\$400,000	\$800,000
Sub Totals			\$800,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,400,000
Totals	\$800,000		\$800,000	\$1,600,000	\$1,700,000	\$1,000,000	\$800,000	\$6,700,000
<i>Police</i>								
<b>Citywide</b>								
DNA Analyzer	\$100,000							\$100,000
Film Processing Equipment	\$100,000							\$100,000
Firearms Comparison Microscope	\$100,000							\$100,000
Gas Chromatograph Mass Spectrometer (2)	\$100,000							\$100,000
Mobile Command Post	\$270,000							\$270,000
Mobile Crime Lab	\$270,000							\$270,000
Bat mobiles (2)			\$270,000		\$270,000			\$540,000
Mobile SWAT Unit			\$270,000					\$270,000
Prisoner Transport Vehicle					\$100,000			\$100,000
Radio Equipment				\$270,000	\$1,066,000	\$1,066,000	\$1,066,000	\$3,468,000
Raid Vans (2)					\$100,000			\$100,000
Sub Totals	\$940,000		\$540,000	\$270,000	\$1,536,000	\$1,066,000	\$1,066,000	\$5,418,000
<b>East Side</b>								
7th Area Command					\$900,000			\$900,000
Sub Totals					\$900,000			\$900,000

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>West Side</b>								
6th Command		\$1,300,000						\$1,300,000
Sub Totals		\$1,300,000						\$1,300,000
Totals		<b>\$2,240,000</b>	<b>\$540,000</b>	<b>\$270,000</b>	<b>\$2,436,000</b>	<b>\$1,066,000</b>	<b>\$1,066,000</b>	<b>\$7,618,000</b>

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Municipal Development</b>								
<i>Roadway Facilities</i>								
<b>Far Northeast Service Area</b>								
Alameda Boulevard From San Pedro to Louisiana, 4 lanes, .5 mile			\$600,000	\$700,000				\$1,300,000
Intersection Improvements / Advance ROW Acquisition	\$100,000	\$100,000	\$100,000			\$100,000	\$100,000	\$500,000
Wyoming Boulevard From Burlison to Paseo del Norte, 2 lanes, 1.5 miles				\$700,000				\$700,000
Sub Totals	\$100,000	\$100,000	\$700,000	\$1,400,000		\$100,000	\$100,000	\$2,500,000
<b>I-25 Corridor Service Area</b>								
Intersection Improvements / Advance ROW Acquisition			\$300,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
Channel Arterial Roadway Alameda Blvd. to Osuna Road, 2 lanes, 2 miles			\$1,000,000					\$1,000,000
Sub Totals			\$1,300,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,700,000
<b>Northwest Mesa</b>								
Intersection Improvements / Advance ROW Acquisition	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000			\$500,000
Unser Boulevard From Atrisco to Paradise, 2 lanes, 2.3 miles	\$900,000	\$3,500,000	\$3,000,000	\$1,600,000				\$9,000,000
Coors Boulevard From Sequoia to NM 528, 2 lanes, 7.5 miles						\$3,900,000	\$5,500,000	\$9,400,000
Paseo del Norte Universe to Ventana Parkway, 2 lanes, 1.2 miles				\$1,500,000	\$1,600,000			\$3,100,000
Sub Totals	\$1,000,000	\$3,600,000	\$3,100,000	\$3,200,000	\$1,700,000	\$3,900,000	\$5,500,000	\$22,000,000
<b>Southwest Mesa Service Area</b>								
98th Street From Sage to Gibson West, 4 lanes, 0.8 mile	\$600,000	\$5,600,000						\$6,200,000
Intersection Improvements / Advance ROW Acquisition	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000			\$500,000
Unser Boulevard From Gibson West to Dennis Chavez, 2 lanes, 1.0 mile		\$400,000	\$3,600,000					\$4,000,000

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
98th Street From Gibson West to Dennis Chavez, 4 lanes, 0.9 mile				\$3,000,000	\$2,000,000	\$2,000,000		\$7,000,000
Tower Road From Unser to Coors, 4 lanes, 0.8 mile (ROW not included in cost)							\$2,000,000	\$2,000,000
Unser Boulevard From Central to I-40, 2 lanes, 1.0 mile (ROW not included in cost)							\$610,000	\$610,000
Unser Boulevard From Sage to Gibson West, 2 lanes, 1.0 mile							\$3,220,000	\$3,220,000
Sub Totals	\$700,000	\$6,100,000	\$3,700,000	\$3,100,000	\$2,100,000	\$2,000,000	\$5,830,000	\$23,530,000
<b>West Mesa Service Area</b>								
Unser Boulevard From I-40 to Ouray Road, 2 lanes, 1.5 miles (ROW not included in cost)	\$400,000	\$3,500,000						\$3,900,000
Coors Boulevard From I-40 to Sequoia Road, Advance ROW purchase		\$1,500,000	\$3,000,000	\$1,500,000	\$1,000,000			\$7,000,000
Unser and Ladera Intersection Advance ROW purchase				\$1,000,000	\$2,000,000	\$2,000,000		\$5,000,000
Intersection Improvements / Advance ROW Acquisition		\$100,000	\$100,000	\$100,000	\$100,000			\$400,000
Sub Totals	\$400,000	\$5,100,000	\$3,100,000	\$2,600,000	\$3,100,000	\$2,000,000		\$16,300,000
Totals	\$2,200,000	\$14,900,000	\$11,900,000	\$10,400,000	\$7,000,000	\$8,100,000	\$11,530,000	\$66,030,000

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
<b>Municipal Development</b>								
<i>Drainage Facilities</i>								
<b>Far Northeast Service Area</b>								
Advance ROW Acquisition		\$100,000	\$100,000	\$100,000	\$100,000			\$400,000
North and South La Cueva and El Camino Trunk Line		\$1,600,000	\$1,300,000	\$1,000,000	\$1,000,000			\$4,900,000
Diversión Channel and Municipal limits to the east								
Sub Totals		\$1,700,000	\$1,400,000	\$1,100,000	\$1,100,000			\$5,300,000
<b>Northwest Service Area</b>								
Advance ROW Acquisition		\$600,000	\$340,000	\$340,000	\$340,000	\$340,000	\$340,000	\$2,300,000
Boca Negra / Mariposa Trunk Line and Associated Detention Ponds		\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000			\$9,600,000
Phased improvements to the trunk and associated detention ponds								
Piedras Marcadas Trunk and Diversion Line		\$1,300,000			\$1,500,000	\$1,800,000	\$1,800,000	\$6,400,000
Diversion of the Piedras Marcadas to the Calabacillas Arroyo								
Storm Drainage Trunk Lines northwest of Mirehaven		\$1,900,000		\$1,900,000				\$3,800,000
Northwest of Mirehaven diversion and associated detention ponds								
Sub Totals		\$6,200,000	\$2,740,000	\$4,640,000	\$4,240,000	\$2,140,000	\$2,140,000	\$22,100,000
<b>Southwest Service Area</b>								
Advance ROW Acquisition		\$400,000		\$300,000	\$300,000		\$300,000	\$1,300,000
Snow Vista Trunk Line		\$2,900,000		\$1,500,000				\$4,400,000
Between the Amole Basin and the existing improvements								
South Powerline Channel and Detention Basin		\$900,000	\$400,000					\$1,300,000
Phased improvements within the municipal limits								
West Bluff Trunk Line				\$1,100,000	\$1,100,000	\$1,100,000		\$3,300,000
Diversion west of Unser and associated detention ponds within the municipal limits								

# Exhibit A

## 2009 COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP) FOR IMPACT FEE REVENUES

<u>Department / Division / Project</u>	<u>2005</u>	<u>2007</u>	<u>2009</u>	<u>2011</u>	<u>2013</u>	<u>2015</u>	<u>2017</u>	<u>Totals</u>
Storm Drainage Trunk Line Upstream Sage / Tower Road Pond						\$600,000	\$1,200,000	\$1,800,000
Phased improvements								
Sub Totals	\$4,200,000	\$400,000	\$2,900,000	\$1,400,000	\$1,700,000	\$1,500,000		\$12,100,000
<b>Tijeras Service Area</b>								
Advance ROW Acquisition	\$100,000							\$100,000
Tijeras Arroyo Trunk Line	\$600,000	\$300,000						\$900,000
Phased improvements between KAFB and Four Hills Road, within the municipal limits								
Sub Totals	\$700,000	\$300,000						\$1,000,000
Totals	<b>\$12,800,000</b>	<b>\$4,840,000</b>	<b>\$8,640,000</b>	<b>\$6,740,000</b>	<b>\$3,840,000</b>	<b>\$3,640,000</b>		<b>\$40,500,000</b>

## **ENTERPRISE FUNDS**





# Enterprise Fund Summary

<b>Aviation</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
South General Aviation Apron Rehab	\$10,000,000					
Foreign Trade Zone		\$2,000,000	\$2,000,000	\$2,000,000		
Terminal 1, 2 & CC	\$7,000,000	\$4,000,000	\$4,000,000			
Terminal Curbs Modernization					\$6,700,000	
Mechanical System			\$2,000,000			
Electrical System			\$2,000,000			
Terminal Fire Alarm	\$2,000,000					
IT Security Strategic Plan/Improvements	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
Elevator/Escalator Systems	\$1,000,000	\$1,000,000	\$1,000,000			
New Airfield Maintenance Complex				\$5,000,000		
New Belly Freight		\$5,000,000				
Air Cargo/Apron Extension South		\$9,100,000				
Terminal Apron	\$12,500,000					
Runway 17-35 Closure Costs	\$2,000,000		\$3,000,000			
Air Cargo Building			\$3,700,000			
Property Acquisition		\$4,000,000	\$1,000,000	\$1,000,000		\$4,000,000
Terminal Area Plan	\$1,000,000					
Runway 3-21 Extension			\$3,200,000			
Second Terminal						\$2,000,000
Second Terminal Parking Structure						\$1,000,000
New Federal Inspection Station				\$6,000,000	\$3,000,000	
Airport System Sustainability Projects	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Sunport Storm Drainage Improvements	\$500,000	\$500,000	\$500,000	\$500,000		
Sunport Pavement Improvements	\$500,000	\$500,000	\$500,000	\$500,000		
DEII - Environment Assessment	\$500,000					
DEII Aerospace Technology Park Utility Dist.	\$4,000,000					
DEII Storm Drainage Improvements		\$3,000,000				
DEII Roadway and Interchange Improvements	\$12,000,000					
DEII CNM Aerospace Training Facility				\$4,000,000		
DEII - Reconstruct Runway 4-22	\$316,000	\$6,000,000				
DEII Taxiway B Extension at ATP	\$850,000					
DEII GA Midfield Expansion - Ph. 2			\$4,000,000			
DEII Reconfigure Access Road	\$1,000,000					
DEII Security Improvements		\$1,000,000	\$2,000,000			
DEII Administrative Complex	\$5,000,000					
DEII Firestation		\$3,500,000				
<b>Total</b>	<b>\$63,166,000</b>	<b>\$42,600,000</b>	<b>\$31,900,000</b>	<b>\$22,000,000</b>	<b>\$12,700,000</b>	<b>\$9,000,000</b>

# Enterprise Fund Summary

<b>Aviation</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Totals</b>
South General Aviation Apron Rehab					\$10,000,000
Foreign Trade Zone					\$6,000,000
Terminal 1, 2 & CC					\$15,000,000
Terminal Curbs Modernization					\$6,700,000
Mechanical System					\$2,000,000
Electrical System					\$2,000,000
Terminal Fire Alarm					\$2,000,000
IT Security Strategic Plan/Improvements					\$5,000,000
Elevator/Escalator Systems					\$3,000,000
New Airfield Maintenance Complex					\$5,000,000
New Belly Freight					\$5,000,000
Air Cargo/Apron Extension South					\$9,100,000
Terminal Apron					\$12,500,000
Runway 17-35 Closure Costs					\$5,000,000
Air Cargo Building					\$3,700,000
Property Acquisition					\$10,000,000
Terminal Area Plan					\$1,000,000
Runway 3-21 Extension					\$3,200,000
Second Terminal	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
Second Terminal Parking Structure	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
New Federal Inspection Station					\$9,000,000
Airport System Sustainability Projects					\$12,000,000
Sunport Storm Drainage Improvements					\$2,000,000
Sunport Pavement Improvements					\$2,000,000
DEII - Environment Assessment					\$500,000
DEII Aerospace Technology Park Utility Dist.					\$4,000,000
DEII Storm Drainage Improvements					\$3,000,000
DEII Roadway and Interchange Improvements					\$12,000,000
DEII CNM Aerospace Training Facility					\$4,000,000
DEII - Reconstruct Runway 4-22					\$6,316,000
DEII Taxiway B Extension at ATP					\$850,000
DEII GA Midfield Expansion - Ph. 2					\$4,000,000
DEII Reconfigure Access Road					\$1,000,000
DEII Security Improvements					\$3,000,000
DEII Administrative Complex					\$5,000,000
DEII Firestation					\$3,500,000
<b>Total</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$193,366,000</b>

## Enterprise Fund Summary

<b>Solid Waste Management</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
Equipment Replacement	\$4,434,000	\$2,924,000	\$2,924,000	\$2,924,000	\$3,024,000	\$3,024,000
Cerro Colorado New Cell Construction	\$750,000	\$750,000	\$500,000	\$500,000	\$525,000	\$525,000
Landfill Remediation	\$886,000	\$798,000	\$808,000	\$818,000	\$828,000	\$838,000
Automated Collection System	\$703,000	\$500,000	\$500,000	\$500,000	\$550,000	\$550,000
Alternative Landfills	\$214,000	\$210,000	\$215,000	\$220,000	\$225,000	\$230,000
Methane Gas Collection System	\$277,000			\$1,000,000		
Integrated Waste Management Plan	\$160,000					
<b>Total</b>	<b>\$7,424,000</b>	<b>\$5,182,000</b>	<b>\$4,947,000</b>	<b>\$5,962,000</b>	<b>\$5,152,000</b>	<b>\$5,167,000</b>

# Enterprise Fund Summary

<b>Solid Waste Management</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Totals</b>
Equipment Replacement	\$3,024,000	\$3,124,000	\$3,124,000	\$3,124,000	\$31,650,000
Cerro Colorado New Cell Construction	\$525,000	\$550,000	\$550,000	\$550,000	\$5,725,000
Landfill Remediation	\$848,000	\$858,000	\$868,000	\$878,000	\$8,428,000
Automated Collection System	\$550,000	\$600,000	\$600,000	\$600,000	\$5,653,000
Alternative Landfills	\$235,000	\$240,000	\$245,000	\$250,000	\$2,284,000
Methane Gas Collection System	\$1,000,000			\$1,000,000	\$2,277,000
Integrated Waste Management Plan					
<i>Integrated Waste Management Plan - Implementation*</i>					
<b>Total</b>	<b>\$6,182,000</b>	<b>\$5,372,000</b>	<b>\$5,387,000</b>	<b>\$6,402,000</b>	<b>\$56,017,000</b>

\* The Department is studying the feasibility of modifying operations for more efficient use of existing resources (personnel, land, equipment, facilities, sites) directed toward diversion without large allocations of money & time, combined with taking initial steps to meet substantial infrastructure investment required to have expansion of handling capacity for refuse & recyclables. The study is in the early stage of phase 1, and the capital forecast needed to carry out this initiative is unknown at this time.



## **STATISTICAL INFORMATION**



## Employment and Income for Albuquerque and Similar MSAs in the Southwestern U.S.

<b>Employment on Thousands by Industry in 2005 for Albuquerque and Similar sized MSAs in Region</b>				
Industry (NAICS)	Albuquerque	Colorado Springs	El Paso	Tucson
Sector	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Tucson, AZ
Construction and Mining	28.4	17	12.3	
Educational and Health Services	46.4	24.9	33	50.3
Financial Activities	19.3	18.1	11.5	16.4
Government	75.9	43.1	60.6	77.4
Information	8.7	9.1	4.8	7.2
Leisure and Hospitality	36.5	30	25.4	40.2
Manufacturing	22.8	18.5	22.9	28.2
Other Services	11.9	14.6	7.8	14.7
Professional and Business Services	60.7	37.4	26.5	45.8
Trade, Transportation, and Utilities	67.2	39.8	56	58.5
<b>Total Employment</b>	<b>377.8</b>	<b>252.5</b>	<b>260.8</b>	<b>338.7</b>
<b>Share of Employment by Industry in 2005</b>				
Industry (NAICS)	Albuquerque	Colorado Springs	El Paso	Tucson
Construction and Mining	7.5%	6.7%	4.7%	0.0%
Educational and Health Services	12.3%	9.9%	12.7%	14.9%
Financial Activities	5.1%	7.2%	4.4%	4.8%
Government	20.1%	17.1%	23.2%	22.9%
Information	2.3%	3.6%	1.8%	2.1%
Leisure and Hospitality	9.7%	11.9%	9.7%	11.9%
Manufacturing	6.0%	7.3%	8.8%	8.3%
Other Services	3.1%	5.8%	3.0%	4.3%
Professional and Business Services	16.1%	14.8%	10.2%	13.5%
Trade, Transportation, and Utilities	17.8%	15.8%	21.5%	17.3%
<b>Total Employment</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

<b>Household and Family Income from the 1990 and 2000 Census</b>					
Median Income for households					
	1989	1999	Average annual Growth	Share of U.S. Income in 1989	Share of U.S. Income in 1999
El Paso, TX MSA	22,644	31,051	3.20%	75.34%	73.90%
Colorado Springs, CO MSA	29,604	46,844	4.70%	98.50%	111.50%
Albuquerque, NM MSA	27,382	39,088	3.60%	91.10%	93.10%
Tucson, AZ MSA	25,401	36,758	3.80%	84.51%	87.50%
U.S.	30,056	41,994	3.40%	100.00%	100.00%
Median Income for Families					
	1989	1999	Average annual Growth	Share of U.S. Income in 1989	Share of U.S. Income in 1999
El Paso, TX MSA	24,057	33,410	3.30%	68.24%	66.80%
Colorado Springs, CO MSA	33,932	53,995	4.80%	96.25%	107.90%
Albuquerque, NM MSA	32,652	46,037	3.50%	92.62%	92.00%
Tucson, AZ MSA	30,985	44,446	3.70%	87.89%	88.80%
U.S.	35,255	50,046	3.60%	100.00%	100.00%

City of Albuquerque, New Mexico  
 Net Assets by Component  
 Last Six Fiscal Years  
 (accrual basis of accounting)

Schedule 1

	Fiscal Years					
	2003	2004	2005	2006	2007	2008
<b>Governmental activities</b>						
Invested in capital assets, net of related debt	\$ 504,054,856	\$ 557,927,627	\$ 2,411,458,952	\$ 2,634,062,347	\$ 2,624,259,680	\$ 2,653,410,465
Restricted	192,032,124	211,593,171	181,042,023	166,750,878	172,430,062	254,250,734
Unrestricted	50,236,928	76,175,065	103,128,677	33,578,099	187,943,375	205,403,368
Total governmental activities net assets	<u>\$ 746,323,908</u>	<u>\$ 845,695,863</u>	<u>\$ 2,695,629,652</u>	<u>\$ 2,834,391,324</u>	<u>\$ 2,984,633,117</u>	<u>\$ 3,113,064,567</u>
<b>Business-type activities</b>						
Invested in capital assets, net of related debt	\$ 651,138,659	\$ 197,589,791	\$ 237,142,685	\$ 296,141,191	\$ 297,136,715	\$ 319,277,730
Restricted	76,854,521	77,463,968	82,966,714	71,543,791	70,846,509	99,633,119
Unrestricted	87,987,411	36,600,635	35,122,994	25,461,317	45,545,113	27,456,585
Total business-type activities net assets	<u>\$ 815,980,591</u>	<u>\$ 311,654,394</u>	<u>\$ 355,232,393</u>	<u>\$ 393,146,299</u>	<u>\$ 413,528,337</u>	<u>\$ 446,367,434</u>
<b>Primary government</b>						
Invested in capital assets, net of related debt	\$ 1,155,193,515	\$ 755,517,418	\$ 2,648,601,637	\$ 2,930,203,538	\$ 2,921,396,395	\$ 2,972,688,195
Restricted	268,886,645	289,057,139	264,008,737	238,294,669	243,276,571	353,883,853
Unrestricted	138,224,339	112,775,700	138,251,671	59,039,416	233,488,488	232,859,953
Total primary government net assets	<u>\$ 1,562,304,499</u>	<u>\$ 1,157,350,257</u>	<u>\$ 3,050,862,045</u>	<u>\$ 3,227,537,623</u>	<u>\$ 3,398,161,454</u>	<u>\$ 3,559,432,001</u>

Note: The City implemented GASB 34 as of Fiscal Year 2002.



City of Albuquerque, New Mexico  
 Changes in Net Assets  
 Last Seven Fiscal Years  
 (accrual basis of accounting)

	Fiscal Years						
	2002	2003	2004	2005	2006	2007	2008
<b>Expenses</b>							
Governmental activities:							
General government	\$ 52,802,606	\$ 53,021,966	\$ 65,199,614	\$ 67,551,970	\$ 77,107,681	\$ 83,362,320	\$ 88,046,445
Public Safety	180,520,033	186,205,866	196,502,048	209,967,573	233,410,622	213,014,961	231,394,560
Culture and recreation	64,806,137	71,782,754	66,765,905	82,108,879	77,297,628	83,397,788	101,823,409
Public works/Municipal Development	27,869,181	9,857,177	15,949,001	13,680,172	37,768,785	41,735,871	45,546,687
Health and human services	62,055,477	61,943,139	59,675,888	63,942,585	63,902,932	70,592,142	75,159,649
Housing and community development	2,248,822	3,994,279	3,394,615	6,198,786	3,071,733	5,330,345	6,284,061
Highways and street	27,146,590	22,197,881	18,252,379	11,985,023	22,803,534	23,875,925	37,234,930
Interest on long-term debt	16,796,249	15,275,693	15,949,492	13,815,019	18,970,735	17,329,247	17,504,836
Total governmental activities expenses	434,245,095	424,278,755	441,688,942	469,250,007	534,333,650	538,638,599	602,994,577
Business-type activities:							
Airport	60,524,079	60,643,039	60,846,366	54,644,728	59,904,463	62,265,198	63,872,083
Refuse disposal	35,836,803	37,131,656	39,444,987	41,369,980	45,080,158	47,897,085	53,557,483
Housing Authority	-	25,796,567	-	-	-	-	30,591,486
Transit	30,622,700	-	31,401,160	37,958,533	40,960,678	47,972,405	49,530,565
Joint water and sewer (1)	106,949,587	109,545,515	-	-	-	-	-
Other non-major business-type activities	32,389,529	44,107,381	40,724,540	41,878,871	42,721,505	43,868,850	16,104,553
Total business-type activities expenses	266,322,698	277,224,158	172,417,053	175,852,112	188,666,804	202,003,538	213,656,170
Total primary government expenses	\$ 700,567,793	\$ 701,502,913	\$ 614,105,995	\$ 645,102,119	\$ 723,000,454	\$ 740,642,137	\$ 816,650,747
<b>Program Revenues</b>							
Governmental activities:							
Charges for services							
General government	\$ 31,209,841	\$ 35,131,516	\$ 42,675,819	\$ 42,536,261	\$ 42,539,075	\$ 39,930,676	\$ 35,997,143
Public Safety	5,105,798	26,358,911	25,956,317	29,652,627	29,001,098	5,356,710 (2)	17,633,271
Other	26,395,321	14,291,111	15,229,558	14,921,613	15,040,659	22,251,900	14,531,275
Operating grants and contributions	47,497,821	28,728,252	32,925,778	29,915,795	37,115,148	32,039,118	33,841,812
Capital grants and contributions	5,392,337	9,930,175	2,381,212	1,026,552	1,097,787	216,178	8,603,682
Total governmental activities program revenues	115,601,118	114,439,965	119,168,684	118,052,848	124,793,767	99,794,582	110,607,183
Business-type activities:							
Charges for services							
Airport	57,549,154	59,325,022	60,664,848	64,046,597	68,416,707	68,214,647	74,229,742
Refuse	39,174,156	41,182,770	44,248,388	45,551,715	46,541,085	50,430,182	52,489,420
Other	140,012,282	154,697,701	20,084,614	19,498,189	18,744,313	19,621,912	21,211,082
Operating grants and contributions	21,969,722	24,770,592	25,249,911	24,750,772	24,348,775	26,027,625	29,081,729
Capital grants and contributions	24,539,129	38,909,321	12,802,142	29,891,981	30,407,851	20,552,706	25,520,864
Total business-type activities program revenues	283,244,443	318,885,406	163,049,903	183,739,254	188,458,731	184,847,072	202,532,837
Total primary government program revenues	\$ 398,845,561	\$ 433,325,371	\$ 282,218,587	\$ 301,792,102	\$ 313,252,498	\$ 284,641,654	\$ 313,140,020

**City of Albuquerque, New Mexico**  
**Changes in Net Assets**  
**Last Seven Fiscal Years**  
**(accrual basis of accounting)**

	Fiscal Years						
	2002	2003	2004	2005	2006	2007	2008
<b>Net (Expense)/Revenue</b>							
Governmental activities	\$ (318,643,977)	\$ (309,838,790)	\$ (322,520,258)	\$ (351,197,159)	\$ (409,539,883)	\$ (438,844,017)	\$ (492,387,394)
Business-type activities	16,921,745	41,661,248	(9,367,150)	7,887,142	(208,073)	(17,156,466)	(11,123,333)
	<u>\$ (301,722,232)</u>	<u>\$ (268,177,542)</u>	<u>\$ (331,887,408)</u>	<u>\$ (343,310,017)</u>	<u>\$ (409,747,956)</u>	<u>\$ (456,000,483)</u>	<u>\$ (503,510,727)</u>
Total primary government net (expense)/revenue							
<b>General Revenues and Other Changes in Net Assets</b>							
Governmental activities:							
Taxes							
Property taxes	\$ 72,151,496	\$ 86,393,546	\$ 88,253,706	\$ 92,546,664	\$ 101,600,383	\$ 108,690,517	\$ 122,348,148
Franchise taxes	15,368,751	18,119,767	18,449,049	20,138,467	19,290,495	19,439,256	20,035,776
Sales taxes	116,252,287	121,984,293	132,257,178	163,250,264	187,323,240	187,007,560	179,652,214
Other taxes	8,319,032	8,326,069	8,730,347	9,019,206	11,991,553	12,959,738	13,802,819
Unrestricted NM shared taxes and fees	146,338,236	152,505,829	161,755,908	167,875,410	180,991,062	197,343,767	198,743,231
Unrestricted grants and contributions	12,346,808	11,471,037	15,281,939	29,230,347	34,041,732	38,863,931	45,241,380
Payments in lieu of taxes	-	-	5,110,928	4,769,764	5,202,860	5,111,853	5,018,751
Investment earnings	11,324,332	8,594,542	4,253,858	12,469,788	14,039,015	19,994,223	20,565,992
Miscellaneous	5,179,315	15,559,876	13,917,869	15,759,659	27,167,544	30,737,892	50,543,429
Transfers between gov't and business type	(21,184,079)	(15,943,671)	(25,625,107)	(25,933,600)	(33,346,329)	(31,062,927)	(35,132,896)
Gain(loss) on disposition of capital assets	-	-	-	(45,363,094)	-	-	-
Total governmental activities	366,096,178	407,011,288	422,385,675	443,762,875	548,301,555	589,085,810	620,818,844
Business-type activities:							
Investment earnings	4,531,263	2,506,826	124,945	1,697,541	3,051,453	4,022,531	3,937,365
Miscellaneous	-	-	-	-	1,724,197	2,453,046	4,892,169
Transfers between gov't and business type	21,184,079	15,943,671	25,625,107	25,933,600	33,346,329	31,062,927	35,132,896
Gain(loss) on disposition of capital assets	-	-	(538,744,820)	(1,267,740)	-	-	-
Total business-type activities	25,715,342	18,450,497	(512,994,768)	26,363,401	38,121,979	37,538,504	43,962,430
Total primary government	<u>\$ 391,811,520</u>	<u>\$ 425,461,785</u>	<u>\$ (90,609,093)</u>	<u>\$ 470,126,276</u>	<u>\$ 586,423,534</u>	<u>\$ 626,624,314</u>	<u>\$ 664,781,274</u>
<b>Changes in Net Assets</b>							
Governmental activities	47,452,201	97,172,498	99,865,417	92,565,716	138,761,672	150,241,793	128,431,450
Business-type activities	42,637,087	60,111,745	(522,361,918)	34,250,543	37,913,906	20,382,038	32,839,097
Total primary government	<u>\$ 90,089,288</u>	<u>\$ 157,284,243</u>	<u>\$ (422,496,501)</u>	<u>\$ 126,816,259</u>	<u>\$ 176,675,578</u>	<u>\$ 170,623,831</u>	<u>\$ 161,270,547</u>

(1) In Fiscal Year 2004 Joint Water and Sewer became the Albuquerque Bernalillo County Water Utility Authority a Component Unit of the City.

(2) In Fiscal Year 2007 the City turned over operation of the Metropolitan Detention Center to Bernalillo County.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

**City of Albuquerque, New Mexico**  
**Governmental Activities Tax Revenues By Source**  
**Last Ten Fiscal Years**  
 (accrual basis of accounting)

Fiscal Year	State Shared	Gasoline	State Shared	State Shared	Local Option	Property	Franchise	Hospitality	Lodgers'	Total
	Gross Receipt Tax	Tax	Cigarette Tax	Motor Vehicle Tax	Gross Receipt Tax	Tax	Tax	Tax	Tax	
2008	\$188,764,768	\$7,808,161	\$471,844	\$1,698,458	\$179,652,214	\$122,348,148	\$20,035,776	\$2,300,469	\$11,502,350	\$534,582,188
2007	187,215,960	8,150,721	453,447	1,523,639	187,007,560	108,690,517	19,439,256	2,162,060	10,797,678	525,440,838
2006	176,647,546	7,274,479	504,955	1,397,094	184,643,805	101,600,383	19,290,495	1,995,823	9,995,729	503,350,309
2005	162,685,510	7,024,191	542,098	1,426,523	163,250,264	92,546,664	18,353,990	1,784,477	9,019,206	456,632,923
2004	156,188,748	6,761,988	604,817	1,267,037	132,257,178	88,253,706	18,449,049	-	8,730,347	412,512,870
2003	143,950,677	6,744,579	587,209	1,106,151	121,984,293	86,393,546	18,119,767	-	8,326,069	387,212,291
2002	137,385,362	6,933,815	590,261	1,371,390	116,252,287	72,151,496	15,368,751	-	8,319,032	358,372,394
2001	135,830,834	6,998,370	607,493	967,264	114,839,392	79,102,344	15,625,873	-	8,488,118	362,459,688
2000	130,281,585	6,899,766	680,669	1,246,228	96,367,231	72,961,680	13,581,230	-	8,394,740	330,413,129
1999	125,538,540	6,957,554	668,494	1,219,314	104,853,765	63,661,977	14,161,396	-	8,091,811	325,152,851

**City of Albuquerque, New Mexico**  
**Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
 (modified accrual basis of accounting)

	<b>Fiscal Years</b>				
	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>
<b>General Fund</b>					
Reserved	\$ 19,476,022	\$ 18,948,761	\$ 18,829,144	\$ 16,781,809	\$ 28,163,764
Unreserved	24,665,504	24,454,124	21,353,520	19,817,655	14,961,437
Total general fund	<u>\$ 44,141,526</u>	<u>\$ 43,402,885</u>	<u>\$ 40,182,664</u>	<u>\$ 36,599,464</u>	<u>\$ 43,125,201</u>
<b>All Other Governmental Funds</b>					
Reserved	\$ 51,804,175	\$ 106,269,951	\$ 81,007,719	\$ 64,982,499	\$ 62,655,779
Unreserved reported in:					
Special revenue funds	\$ 19,175,941	\$ 8,764,539	\$ 3,913,646	\$ 19,120,526	\$ 21,466,100
Debt service funds	18,505,932	29,663,267	15,998,712	5,013,003	4,042,465
Capital projects funds	123,374,805	50,000,403	67,295,182	16,991,567	27,703,336
Total all other governmental funds	<u>\$ 212,860,853</u>	<u>\$ 194,698,160</u>	<u>\$ 168,215,259</u>	<u>\$ 106,107,595</u>	<u>\$ 115,867,680</u>
<b>General Fund</b>					
Reserved	\$ 30,741,358	\$ 42,706,312	\$ 5,644,988	\$ 8,402,072	\$ 4,696,560
Unreserved	33,737,288	42,717,703	81,705,583	76,244,763	53,989,007
Total general fund	<u>\$ 64,478,646</u>	<u>\$ 85,424,015</u>	<u>\$ 87,350,571</u>	<u>\$ 84,646,835</u>	<u>\$ 58,685,567</u>
<b>All Other Governmental Funds</b>					
Reserved	\$ 55,841,404	\$ 54,530,026	\$ 63,006,291	\$ 57,381,957	\$ 78,199,524
Unreserved reported in:					
Special revenue funds	\$ 25,522,271	\$ 22,674,822	\$ 26,911,919	\$ 38,795,673	\$ 42,728,336
Debt service funds	3,406,977	3,992,483	-	-	-
Capital projects funds	32,575,154	26,749,226	151,940,533	149,976,227	256,465,833
Total all other governmental funds	<u>\$ 117,345,806</u>	<u>\$ 107,946,557</u>	<u>\$ 241,858,743</u>	<u>\$ 246,153,857</u>	<u>\$ 377,393,693</u>

**City of Albuquerque, New Mexico**  
**Changes in Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting, in thousands of dollars)**

Schedule 5

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>
<b>Revenues</b>				
Taxes	\$ 195,694	\$ 201,300	\$ 228,910	\$ 218,303
Licenses, fees and permits	9,537	9,542	10,275	10,396
Fines and penalties	1,035	352	458	669
Charges for services	42,499	40,903	44,132	43,745
Municipal development	1,251	3,412	4,823	10,277
Intergovernmental	214,533	195,209	209,617	209,422
Interest earnings	12,047	13,573	20,504	10,411
Other revenues	14,601	12,023	11,592	11,520
Total revenues	<u>491,197</u>	<u>476,314</u>	<u>530,311</u>	<u>514,743</u>
<b>Expenditures</b>				
General government	49,917	51,967	52,359	53,055
Public safety	144,965	154,464	165,804	172,368
Cultural and recreation	50,152	50,533	54,248	53,316
Public works/Municipal development	18,967	17,261	15,385	11,277
Housing and community development	37,321	17,523	21,352	21,463
Health and human services	57,344	61,025	62,654	60,943
Capital outlay	81,323	103,225	140,853	110,038
Debt service				
Principal	65,182	60,023	95,325	60,058
Interest				14,829
Fees and other charges				2,764
Total expenditures	<u>505,171</u>	<u>516,021</u>	<u>607,980</u>	<u>560,111</u>
Excess of revenues under expenditures	(13,974)	(39,707)	(77,669)	(45,368)
<b>Other Financing Sources/(Uses)</b>				
Proceeds from borrowing	26,940	49,708	68,008	99,103
Proceeds from refunding	77,601	-	-	-
Payments to escrow agent	(76,691)	-	-	-
Transfers in	38,839	38,672	43,465	47,096
Transfers out	(53,859)	(52,766)	(63,334)	(68,011)
Total other financing sources/(uses)	<u>12,830</u>	<u>35,614</u>	<u>48,139</u>	<u>78,188</u>
Net change in fund balances	<u>\$ (1,144)</u>	<u>\$ (4,093)</u>	<u>\$ (29,530)</u>	<u>\$ 32,820</u>
Debt service as a percentage of noncapital expenditures	15.38%	14.54%	20.41%	17.25%

Note: Prior to 2002 debt service expenditures were not reported as principal or interest, therefore a breakdown is not available.

Note: Expenditures in FY2006 and FY2007 were changed to agree to the final Statement of Revenues, Expenditures, and Changes in Fund Balance C

**City of Albuquerque, New Mexico**  
**Changes in Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting, in thousands of dollars)**

Schedule 5

<b>Fiscal Years</b>						
<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	
\$ 232,317	\$ 252,644	\$ 289,570	\$ 323,403	\$ 336,354	\$ 339,487	
14,436	16,026	17,801	17,768	16,027	13,455	
715	901	1,157	1,374	10,719	13,341	
45,683	51,428	51,414	54,219	47,381	47,932	
7,163	5,871	5,148	3,818	2,429	1,926	
216,174	229,799	251,326	272,027	269,415	277,794	
7,946	4,082	12,297	10,390	15,667	15,940	
15,709	15,056	11,263	23,757	28,612	25,777	
<u>540,143</u>	<u>575,807</u>	<u>639,976</u>	<u>706,756</u>	<u>726,604</u>	<u>735,652</u>	
54,193	67,988	68,849	71,552	97,887	90,803	
178,933	191,486	216,212	228,853	189,609	214,301	
52,891	8,208	63,385	68,451	68,479	71,449	
6,385	54,925	9,190	30,817	34,230	36,831	
22,074	17,292	21,765	3,074	5,330	6,366	
61,230	59,237	65,940	65,971	69,390	71,627	
112,738	132,615	174,569	181,778	168,185	139,951	
44,764	67,896	95,492	84,621	80,400	78,752	
13,582	14,781	13,907	17,744	15,785	15,796	
1,427	2,085	2,306	889	924	1,335	
<u>548,217</u>	<u>616,513</u>	<u>731,615</u>	<u>753,750</u>	<u>730,219</u>	<u>727,211</u>	
(8,074)	(40,706)	(91,639)	(46,994)	(3,615)	8,441	
16,522	149,719	133,350	37,000	36,000	131,249	
-	-	61,147	-	-	16,655	
-	-	(61,023)	-	-	(16,183)	
51,176	48,713	54,088	60,167	50,785	49,658	
<u>(66,850)</u>	<u>(74,143)</u>	<u>(79,753)</u>	<u>(93,244)</u>	<u>(81,579)</u>	<u>(84,541)</u>	
<u>848</u>	<u>124,289</u>	<u>107,809</u>	<u>3,923</u>	<u>5,206</u>	<u>96,838</u>	
\$ <u>(7,226)</u>	\$ <u>83,583</u>	\$ <u>16,170</u>	\$ <u>(43,071)</u>	\$ <u>1,591</u>	\$ <u>105,279</u>	
13.73%	17.52%	20.05%	18.05%	17.28%	16.33%	

Government Fund

City of Albuquerque, New Mexico  
Assessed Value and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Real Property		Other Property		Exemptions		Total Taxable Assessed Value	Total Direct Tax Rate (1)	Estimated Actual Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property	Centrally Assessed	Personal/Livestock	Residential Property (2)	Commercial Property (3)				
1999	3,935,196,924	2,036,146,299	263,165,055	394,438,139	(222,877,796)	(749,174,066)	5,656,894,555	11.357	19,906,745,997	28.42%
2000	4,770,611,719	2,777,089,571	281,059,652	392,176,789	(230,337,445)	(1,134,317,568)	6,856,282,718	11.080	24,687,500,694	27.77%
2001	4,889,334,382	2,656,130,415	310,904,220	403,869,906	(232,987,561)	(1,126,355,395)	6,900,895,967	11.166	24,805,522,291	27.82%
2002	5,268,673,417	2,732,952,651	347,857,674	413,820,240	(241,603,430)	(1,102,570,602)	7,419,129,950	11.161	26,316,228,174	28.19%
2003	5,527,990,929	2,679,078,770	361,189,032	378,159,626	(249,209,374)	(1,077,788,203)	7,619,420,780	11.153	26,866,121,192	28.36%
2004	5,779,478,341	2,764,775,655	332,740,564	419,066,231	(290,547,121)	(1,121,680,068)	7,883,833,602	11.154	27,916,098,471	28.24%
2005	6,182,702,442	2,883,665,171	314,998,373	387,884,498	(324,693,906)	(1,159,063,422)	8,285,493,156	11.149	29,337,088,541	28.24%
2006	6,645,055,388	3,490,233,530	324,655,661	380,585,156	(354,473,556)	(1,178,475,587)	9,307,580,592	11.080	32,554,143,348	28.59%
2007	7,269,163,333	3,455,322,706	342,401,308	382,554,459	(375,626,598)	(1,215,646,430)	9,858,168,778	11.148	34,382,708,126	28.67%
2008	8,015,865,525	4,041,061,548	367,219,331	434,366,502	(392,119,005)	(1,516,627,863)	10,949,766,038	11.113	38,614,152,871	28.36%

Source: Bernalillo County Abstract of Property Reported For Taxation

Note: Bernalillo County assesses property at 33.3% of assessed valuation in accordance with Sections 7-37-7 and 7-37-7.1 NMSA 1978. Estimated actual value is calculated by dividing assessed value by those percentages. Tax rates are per \$1,000 of assessed value.

- (1) Weighted average of residential rate and non-residential (commercial) rate based on percentage of each type to total assessed value.
- (2) Residential exemptions are Head of Household (\$2,000) and Veteran (\$4,000) and low income/age (65 years old with less than \$18,500 in income).
- (3) Non-residential exemptions are granted for agriculture property and for Industrial and Municipal Revenue Bonds.

**City of Albuquerque, New Mexico  
Property Tax Levies and Collections  
Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Collected within the Fiscal Year of the Levy			Total Collections to Date		
	Taxes Levied for the Fiscal Year	Amount	Percentage of Levy	Collections in Subsequent Years	Amount	Percentage of Levy (1)
<b>1999</b>	64,063,064	59,698,737	93.19%	(2)	(2)	(2)
<b>2000</b>	73,991,401	59,460,369	80.36%	\$14,405,844	\$73,866,213	99.83%
<b>2001</b>	76,698,781	70,662,827	92.13%	5,766,474	76,429,301	99.65%
<b>2002</b>	81,970,773	78,096,507	95.27%	3,575,227	81,671,734	99.64%
<b>2003</b>	85,059,627	81,327,454	95.61%	3,378,905	84,706,359	99.58%
<b>2004</b>	87,872,587	84,534,872	96.20%	2,910,509	87,445,381	99.51%
<b>2005</b>	92,507,491	89,148,702	96.37%	2,340,605	91,489,307	98.90%
<b>2006</b>	102,290,447	99,100,903	96.88%	3,210,398	102,311,300	100.02%
<b>2007</b>	109,792,820	106,845,546	97.32%	2,374,766	109,220,312	99.48%
<b>2008</b>	121,750,532	117,075,560	96.16%	4,107,019	121,182,579	99.53%

Source: Bernalillo County Treasurer's Reports for the Year ended June 30 and Bernalillo County Tax Calculation Certification by tax year.

(1) Percentage of Levy collected to date is based on the revised taxes levied for each fiscal year based on adjustments made to the property tax rolls by the Bernalillo County Assessor's Office.

(2) In fiscal year 2000, Bernalillo County implemented a new property tax assessment and collection software system. Current total collections to date information is not available by tax year for fiscal year 1999.

**City of Albuquerque, New Mexico  
Taxable Sales by Category  
Current Year and Nine Years Ago**

Tax Remitter	1999			2008		
	Tax Liability	Rank	Percentage of Total	Tax Liability	Rank	Percentage of Total
All Other Sectors	\$ 3,968,833,492	1	39.38%	\$ 5,897,260,474	2	38.92%
Retail Trade	3,963,137,971	2	39.32%	6,348,565,375	1	41.89%
Construction	1,001,379,561	3	9.93%	1,563,993,363	3	10.32%
Wholesale Trade	535,577,392	4	5.31%	664,259,249	4	4.38%
Manufacturing	324,194,181	5	3.22%	311,803,301	6	2.06%
Finances, Insurance and Real Estate	286,259,751	6	2.84%	368,778,970	5	2.43%
<b>Total Taxable Gross Receipts</b>	<b>\$ 10,079,382,348</b>		<b>100%</b>	<b>\$ 15,154,660,732</b>		<b>100%</b>

**City of Albuquerque, New Mexico**  
**Property Tax Rates**  
**Direct and Overlapping Governments**  
**Last Ten Fiscal Years**

Fiscal Year	Total Tax Levy(1)	Bernalillo County		State of New Mexico		Schools		Central NM Community College(2)		Flood Control Authority		Hospital		Conservancy District	
		City	County	New Mexico	New Mexico	Schools	College(2)	College(2)	College(2)	Authority	Hospital	District			
1999	48.132	11.362	9.070	1.347	1.347	11.888	2.935	2.935	1.050	4.565	5.915				
2000	46.752	11.357	9.066	1.438	1.438	11.013	2.945	2.945	1.050	4.103	5.780				
2001	42.499	11.080	8.270	1.482	1.482	8.505	2.578	2.578	0.939	4.016	5.629				
2002	43.701	11.166	8.558	1.529	1.529	8.527	3.179	3.179	0.962	4.184	5.596				
2003	45.571	11.161	8.635	1.765	1.765	8.503	2.628	2.628	0.943	6.500	5.436				
2004	44.701	11.153	8.532	1.123	1.123	7.883	3.174	3.174	0.937	6.500	5.399				
2005	46.668	11.154	9.549	1.520	1.520	8.497	3.175	3.175	0.936	6.500	5.337				
2006	46.160	11.149	9.536	1.028	1.028	8.493	3.174	3.174	0.934	6.500	5.346				
2007	44.367	11.080	8.369	1.234	1.234	8.415	3.069	3.069	0.920	6.317	4.963				
2008	44.766	11.148	8.575	1.291	1.291	8.489	3.184	3.184	0.936	6.487	4.655				

Source: Bernalillo County Treasurer's Office

(1) Weighted average residential and non-residential property.

(2) Previously Technical Vocational Institute

**City of Albuquerque, New Mexico**  
**Direct and Overlapping Gross Receipts (Sales) Tax Rates**  
**Last Ten Fiscal Years**

Schedule 10

Fiscal Year	Tax Rate Imposed on City Residents by:				Total Rate in City	Effective City Rate <sup>3</sup>
	State	Less: State Credit	City	County		
<b>1999</b>						
7/1/98-12/31/98	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/99-6/30/99	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
<b>2000</b>						
7/1/99-12/31/99	5.0000	(0.5000)	0.8125	0.2500	5.5625	2.0375
1/1/00-6/30/00	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
<b>2001</b>						
7/1/00-12/31/00	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/01-6/30/01	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
<b>2002</b>						
7/1/01-12/31/01	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/02-6/30/02	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
<b>2003</b>						
7/1/02-12/31/02	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/03-6/30/03	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
<b>2004</b>						
7/1/03-12/31/03	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
1/1/04-6/30/04	5.0000	(0.5000)	1.0625	0.2500	5.8125	2.2875
<b>2005</b>						
7/1/04-12/31/04	5.0000	(0.5000)	1.3125	0.2500	6.0625	2.5375
1/1/05-6/30/05	5.0000	--	1.3125	0.4375	6.7500	2.5375
<b>2006</b>						
7/1/05-12/31/05	5.0000	--	1.3125	0.4375	6.7500	2.5375
1/1/06-6/30/06	5.0000	--	1.3125	0.4375	6.7500	2.5375
<b>2007</b>						
7/1/06-12/31/06	5.0000	--	1.3125	0.5625	6.8750	2.5375
1/1/07-6/30/07	5.0000	--	1.1875	0.6875	6.8750	2.4125
<b>2008</b>						
7/1/07-12/31/07	5.0000	--	1.1875	0.6875	6.8750	2.4125
1/1/08-6/30/08	5.0000	--	1.1875	0.6875	6.8750	2.4125

**Source:** New Mexico Taxation & Revenue Department

**Notes:**

1. City and County local option gross receipts tax rates can be changed only on January 1 and July 1 each year.
2. Some County local option gross receipts tax rates can be imposed County-wide within the City limits.
3. From the state rate, 1.225% of the taxable gross receipts within a municipality is distributed to the municipality.

City of Albuquerque, New Mexico  
Principal Property Tax Payers  
Current Year and Seven Years Ago

Schedule 11

Name of Taxpayer	2008			2001		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Valuation	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Valuation
Qwest (US West)	\$ 97,062,812	1	0.886%	\$ 92,792,984	1	1.34%
PNM Electric	91,937,229	2	0.840%	65,419,389	2	0.95%
Southwest Airlines	20,191,079	3	0.184%	20,125,475	4	0.29%
PNM Gas Services	20,176,901	4	0.184%	20,081,828	5	0.29%
Simon Property Group Ltd (Cottonwood Mall)	16,041,762	5	0.147%	17,689,498	7	0.26%
Comcast Cablevision of New Mexico	15,805,635	6	0.144%	-	-	-
Heitman Properties of NM (part of Coronado Shopping Mall)	14,771,490	7	0.135%	18,497,917	6	0.27%
HUB Albuquerque LLC/HRPT Properties	14,261,640	8	0.130%	-	-	-
T-Mobile Texas LP	13,881,352	9	0.127%	-	-	-
Verizon Wireless (VAW) LLC	12,775,431	10	0.117%	-	-	-
AHS Albuquerque Regional Medical Center	12,049,903	11	0.110%	-	-	-
GEB Lobos LLC	10,904,680	12	0.100%	-	-	-
Skywest Airlines, Inc.	10,780,249	13	0.098%	-	-	-
Albuquerque Plaza Office Investment LLC	10,029,330	14	0.092%	-	-	-
Albuquerque Plaza Associates	9,407,793	15	0.086%	-	-	-
Crescent Real Estate (Hyatt Hotel)	-	-	-	20,904,443	3	0.30%
AT&T Communications	-	-	-	15,518,310	8	0.22%
Southwestco Wireless	-	-	-	12,808,309	9	0.19%
Winrock Property (Winrock Mall)	-	-	-	12,406,360	10	0.18%
<b>Total</b>	<b>\$ 370,077,286</b>		<b>3.380%</b>	<b>\$ 296,244,513</b>		<b>4.29%</b>
Total taxable valuation	10,949,766,038			6,900,895,967		4.29%

Sources: Bernalillo County Treasurer's Office

Note: The City implemented GASB 34 as of Fiscal Year 2002.

**City of Albuquerque, New Mexico**  
**Ratios of Outstanding Debt of the**  
**Primary Government to Personal Income and Population**  
**Last Seven Fiscal Years**

Fiscal Year	<u>Governmental Activities</u>				<u>Business Type Activities</u>			
	General Obligation Bonds	Sales Tax Bonds	Special Assessment Bonds	Airport Revenue Bonds	Refuse Revenue Bonds/Notes	Transit Loan	Non-Major Bonds/Notes	
2002	\$ 160,055,000	\$ 140,580,349	\$ 18,051,511	\$ 225,335,000	\$ 33,635,000	\$ -	\$ 27,895,000	
2003	160,055,000	156,478,688	13,421,510	211,750,000	33,635,000	-	55,975,000	
2004	262,605,000	153,172,800	16,680,492	233,660,000	30,795,000	-	54,675,000	
2005	296,560,917	147,252,116	12,655,943	226,030,000	27,820,000	-	53,504,263	
2006	276,205,000	141,556,299	7,674,819	216,220,000	24,710,000	-	50,417,914	
2007	235,765,000	137,405,000	5,413,784	205,070,000	26,180,627	20,000,000	49,199,311	
2008	292,620,000	130,900,000	3,738,005	210,865,000	24,822,636	19,076,252	44,403,086	

Fiscal Year	Total Primary Government	Percentage of Personal Income (1)	Per Capita (1)	Population (2)	Personal Income (3)
					(in billions)
2002	\$ 605,551,860	2.91%	1,298	466,419	\$20,793,000,000
2003	631,315,198	2.96%	1,328	475,447	21,311,000,000
2004	751,588,292	3.37%	1,544	486,676	22,279,000,000
2005	763,823,239	3.20%	1,532	498,716	23,857,000,000
2006	716,784,032	2.78%	1,407	509,621	25,814,000,000
2007	679,033,722	2.45%	1,310	518,271	27,679,000,000
2008	726,424,979	2.49%	1,378	527,082	29,188,000,000

(1) Population and personal income data used to calculate Per Capita and % of Personal Income are from Bureau of Business & Economic Research, UNM (BBER).  
 (2) 2007 Population is an estimate based on a BBER projected annual growth rate of 1.2%.  
 (3) FY 2006 and FY 2007 personal income amount is from BBER forecast for the Albuquerque MSA.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

**City of Albuquerque, New Mexico**  
**Ratios of General Bonded Debt Outstanding**  
**to Taxable Value of Property and Population**  
**Last Ten Fiscal Years**

Schedule 13

<b><u>Fiscal Year</u></b>	<b><u>General Obligation Bonds Outstanding</u></b>	<b><u>Actual Taxable Value</u></b>	<b><u>Percentage of Actual Taxable Value of Property to Bonds Outstanding</u></b>	<b><u>G.O. Bonds Per Capita</u></b>	<b><u>Population (1)</u></b>
1999	\$ 152,825,000	\$ 5,656,894,555	2.70%	\$ 362.67	421,384
2000	144,144,636	6,856,282,717	2.10%	320.06	450,372
2001	117,440,000	6,900,700,986	1.70%	257.63	455,848
2002	209,865,000	7,419,129,910	2.83%	449.95	466,419
2003	160,055,000	7,619,420,780	2.10%	336.64	475,447
2004	262,605,000	7,883,833,602	3.33%	539.59	486,676
2005	296,555,000	8,285,493,156	3.58%	594.64	498,716
2006	276,205,000	9,307,580,592	2.97%	541.98	509,621
2007	235,765,000	9,858,168,778	2.39%	454.91	518,271
2008	292,620,000	10,949,766,038	2.67%	555.17	527,082

(1) Population data used to calculate Per Capita is from Bureau of Business & Economic Research, UNM (BBER).

**City of Albuquerque, New Mexico**  
**Direct and Overlapping Governmental Activities Debt**  
**As of June 30, 2008**

<b>Governmental Agency</b>	<b>G.O. Debt</b>	<b>Tax Year 2007 Assessed Valuation</b>	<b>Percent Applicable to City</b>	<b>Net Overlapping</b>
City of Albuquerque	\$205,054,417	\$10,949,766,038	100.00%	\$205,054,417
Albuquerque Public Schools	238,180,000	13,182,532,511	83.06%	197,838,714
Albuquerque Metropolitan Arroyo Flood Control Authority	32,000,000	12,672,275,357	86.41%	27,650,324
Central New Mexico Community College	29,050,000	13,115,229,736	83.49%	24,253,537
Bernalillo County	98,835,000	13,191,112,431	83.01%	82,041,612
State of New Mexico	309,900,000	46,914,958,823	23.34%	72,329,436
<b>Total Direct &amp; Overlapping General Obligation (G.O.) Bond Debt</b>				<b>\$609,168,040</b>
Gross G.O. Bonded Debt (includes general purpose & water, sewer, & stormsewer)				\$292,620,000
Less G.O. Sinking Fund June 30, 2008 Balance				(87,565,583)
<b>Net G.O. Bonded Debt</b>				<b>\$205,054,417</b>

**City of Albuquerque, New Mexico**  
**Legal Debt Margin**  
**Last Ten Fiscal Years**

	Fiscal Years				
	1999	2000	2001	2002	2003
Debt Limit	\$ 226,276,000	\$ 274,251,000	\$ 276,026,000	\$ 296,765,196	\$ 304,953,000
Total net debt applicable to limit	123,476,000	179,481,000	205,241,000	127,140,000	112,885,000
Legal Debt Margin	\$ 102,800,000	\$ 94,770,000	\$ 70,785,000	\$ 169,625,196	\$ 192,068,000

Total net debt applicable to the  
 limite as a percentage of debt limit

	55%	65%	74%	43%	37%
--	-----	-----	-----	-----	-----

	Fiscal Years				
	2004	2005	2006	2007	2008
Debt Limit	\$ 315,502,000	\$ 331,571,000	\$ 372,303,224	\$ 394,326,751	\$ 437,990,642
Total net debt applicable to limit	214,995,000	238,375,917	223,770,000	266,936,751	246,435,000
Legal Debt Margin	\$ 100,507,000	\$ 93,195,083	\$ 148,533,224	\$ 127,390,000	\$ 191,555,642

Total net debt applicable to the  
 limite as a percentage of debt limit

	68%	72%	60%	68%	56%
--	-----	-----	-----	-----	-----

**Legal Debt Margin Calculation for Fiscal Year 2008:**

Assessed Value	\$ 10,949,766,038
Debt Limit (1)	437,990,642
Debt applicable to limit: General Obligation Bonds - General Purpose Only	246,435,000
Legal debt margin	\$ 191,555,642

(1) The State of New Mexico limits the amount of general purpose obligation indebtedness of the City to 4% of the assessed value of taxable property within the City.

City of Albuquerque, New Mexico  
 Pledged-Revenue Coverage  
 Last Ten Fiscal Years  
 (amounts expressed in thousands)

Fiscal Year	<u>Airport Bonds</u>				<u>Refuse Bonds</u>					
	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
1999	54,827	16,109	38,718	17,799	2.18	33,960	26,262	7,698	3,917	1.97
2000	55,439	17,036	38,403	17,244	2.23	35,943	27,090	8,853	3,910	2.26
2001	58,011	20,136	37,875	21,261	1.78	38,997	28,465	10,532	3,913	2.69
2002	59,494	21,437	38,057	14,840	2.56	39,191	29,638	9,553	4,496	2.12
2003	59,604	22,059	37,545	18,940	2.01	41,001	31,166	9,835	4,326	2.27
2004	60,891	24,288	36,603	16,091	2.30	43,521	33,263	10,258	4,390	2.34
2005	64,287	24,616	39,671	18,750	2.14	44,888	34,227	10,661	5,122	2.08
2006	66,397	25,600	40,797	21,166	1.96	48,144	28,805	19,339	5,134	3.77
2007	67,969	27,618	40,351	25,257	1.63	54,143	42,013	12,130	5,131	2.36
2008	75,256	29,846	45,410	25,875	1.78	57,088	46,595	10,493	5,090	2.06

Fiscal Year	<u>Sales Tax Revenue Bonds</u>				<u>Golf Course Revenue Bonds</u>					
	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage	Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service	Coverage
1999	154,817		154,817	14,625	10.59	NA	NA	NA	NA	NA
2000	161,941		161,941	9,883	16.39	NA	NA	NA	NA	NA
2001	168,269		168,269	10,226	16.46	NA	NA	NA	NA	NA
2002	169,909		169,909	8,920	19.05	\$4,111	\$3,621	\$490	\$343	1.43
2003	177,634		177,634	9,802	18.12	3,980	3,435	545	347	1.57
2004	193,783		193,783	9,549	20.29	3,820	3,594	226	345	0.66
2005	201,610		201,610	10,658	18.92	3,938	3,499	439	348	1.26
2006	216,205		216,205	11,764	18.38	4,234	3,485	749	348	2.15
2007	234,161		234,161	13,105	17.87	3,979	4,001	(22)	344	(0.06)
2008	234,503		234,503	10,226	22.93	4,285	4,143	142	343	0.41

The City has issued the above revenue bonds in the past, where the City pledges income derived from certain assets or operating income to pay debt service.

City of Albuquerque, New Mexico  
Principal Employers  
Current Year and Nine Years Ago

	2008				1999			
	Employees	Rank	Percentage of Total Albuquerque MSA Employment	Employer	Employees	Rank	Percentage of Total Albuquerque MSA Employment	
University of New Mexico	15,435	1	3.80%	Albuquerque Public Schools	17,500	1	5.42%	
Albuquerque Public Schools	14,000	2	3.45%	University of New Mexico	7,207	2	2.23%	
Kirtland Air Force Base (Civilian)	8,640	3	2.13%	Sandia National Laboratories	6,600	3	2.04%	
Sandia National Labs	7,720	4	1.90%	City of Albuquerque	6,553	4	2.03%	
Presbyterian	7,315	5	1.80%	Presbyterian Health Care Services	5,800	5	1.80%	
City of Albuquerque	6,342	6	1.56%	Kirtland Air Force Base (Military)	5,468	6	1.69%	
State of New Mexico	5,490	7	1.35%	Intel	5,200	7	1.61%	
Kirtland Air Force Base (Military Active Duty)	5,100	9	1.26%	Kirtland Air Force Base (Civilian)	4,139	8	1.28%	
Lovelace	3,400	8	0.84%	State of New Mexico	3,600	9	1.11%	
Intel Corporation	3,300	10	0.81%	Lovelace Medical Center	3,225	10	1.00%	
<b>Total</b>	<b>76,742</b>		<b>18.90%</b>		<b>65,292</b>		<b>20.21%</b>	

Source: Albuquerque Economic Development, Sandia National Labs, City of Albuquerque Annual Information Statement 1998, and NM Department of Labor

City of Albuquerque, New Mexico  
Economic Statistics  
Last Ten Fiscal Years

(1)

Fiscal Year	City of Albuquerque		Metropolitan Statistical Area					Average	
	Population	MSA Population	Personal Income Billions \$(3)	Per Capita Personal Income(2)	Civilian Labor Force	Civilian Employment	Wage/Salary Per Job	Unemployment Rate*	
1999	421,384	706,262	17.336	24,546	371,115	354,894	28,432	4.4%	
2000	450,372	731,717	18.264	24,960	372,306	357,484	29,836	4.0%	
2001	455,848	739,593	19.909	26,919	374,600	359,375	31,088	4.1%	
2002	466,419	753,834	20.793	27,583	375,725	357,817	31,989	4.8%	
2003	475,447	766,268	21.311	27,811	378,128	358,021	33,024	5.3%	
2004	486,676	780,937	22.279	28,529	381,897	360,884	34,163	5.5%	
2005	498,716	798,558	23.857	29,875	389,003	368,649	35,425	5.2%	
2006	509,621	817,794	25.814	31,565	397,947	380,099	36,712	4.5%	
2007	518,271	835,120	(1)	33,144	405,756	390,917	NA	3.7%	
2008	527,082	857,668	(1)	34,032	408,867	394,423	NA	3.5%	

Sources:

Income and wage/salary from Bureau of Economic Analysis-except where noted  
Population from Census Bureau  
Average Wage/Salary per Job- from Bureau of Business and Economic Research University of New Mexico, BBER.

\* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(1) Based on growth in Fiscal Year 2007 of 1.7% for the City and 2.7% for the MSA

(2) Calculated: Personal income divided by MSA population.

(3) Personal Income for Fiscal Years 2007 and 2008 is estimated by BBER

NA - Not Available

**City of Albuquerque, New Mexico  
Demographic Statistics**

Schedule 19

	<u>Number</u>	<u>Percent</u>
<b><u>Education (1)</u></b>		
Adequate Yearly Progress and Designations Under No Child Left Behind		
Total number of schools that made Adequate Yearly Progress	808	100.0%
Elementary Schools (includes K-5, K-6, K-8)	262	32.4%
Middle Schools	45	5.6%
High Schools	61	7.5%
Total number of schools that did not make Adequate Yearly Progress		
Elementary Schools (includes K-5, K-6, K-8)	201	24.9%
Middle Schools	120	14.9%
High Schools	119	14.7%

	<u>Enrollment</u>	
<b><u>School Enrollment (1)</u></b>		
Person enrolled in school	159,463	100.00%
Elementary schools (including Kindergarten)	46,680	29.27%
Mid-high schools	21,013	13.18%
High schools	28,272	17.73%
Private, alternative, and parochial schools	14,015	8.79%
Community College of New Mexico	23,607	14.80%
University of New Mexico	25,876	16.23%
Percent completed High School	4,477	85.57%

<b><u>Household by Type (3)</u></b>		
Total households	183,236	100.0%
Family households	112,623	61.5%
with children under 18 years	55,400	30.2%
Married-couple family	79,915	43.6%
with children under 18 years	35,480	19.4%
Female householder, no husband present	23,626	12.9%
with children under 18 years	14,709	8.0%
Nonfamily households	70,613	38.5%
Average household size	2.40	
Average family size	3.02	

<b><u>Housing Characteristics (2)</u></b>		
Total housing units	224,495	
Occupied housing units	207,017	92.2%
Owner-occupied housing units	126,854	61.3%
Renter-occupied housing units	80,163	38.7%
Vacant housing units	17,478	7.8%

<b><u>Medians (2)</u></b>		
Population age	35.3	
Family income	\$55,295	
Monthly housing cost - mortgage	\$1,218	
Monthly housing cost - renting	\$639	

	<u>National Rank</u>	
<b><u>National Comparison of Selected Characteristics (2)</u></b>		
Population living below the poverty level	4	18.5%
Children under 18 years below poverty level	4	25.6%
Households with one or more people under 18	14	34.6%
Population 18 years and older who are veterans	17	12.3%
Population 25 years and older who have completed high school	41	81.5%
Population 25 years and over how have completed a Bachelor's degree	29	25.3%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	12	10.9%

(1) New Mexico Department of Education

(2) American Community Survey Profile 2006 (U.S. Census Bureau)

(3) U.S. Census Bureau, Census 2000

**City of Albuquerque, New Mexico**  
**Full-time Equivalent City Employees by Function/Program**  
**Last Seven Fiscal Years**

Schedule 20

<u>Function/Program</u>	<u>Full-time Equivalent Employees as of June 30</u>						
	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Animal Welfare	0	0	0	0	0	0	142 (14)
Aviation	254	254	261	260	262	269	275
Chief Administrative Officer Department	78	47	55	57	59	40	35
Convention Center	50	46	37	0 (2)	0	0	0
Council Services	18	18	18	21	21	27	27
Cultural Services	378	375	322	362	390	400	411
Economic Development	0	0	0	0	0	10 (7)	11
Environmental Health	174	171	163	185	196	237	96
Family and Community Services	429	379	369	416	429	428	444
Finance and Administrative Services	330	306	190 (1)	230	328 (4)	343 (8)	343
Fire	602	602	604	665	675	692 (9)	692
Human Resources	42	42	41	41	42	45	45
Legal	71	63	73	77	80	107 (10)	110
Mayor Department	9	9	7	7	7	7	7
Metropolitan Detention Center	494	485	495	510	503	0 (11)	0
Municipal Development	0	0	201 (5)	278	524 (5)	543	541
Office of Internal Audit	11	11	11	12	14	14	14
Parks and Recreation	305	300	285	273	264	296 (12)	297
Planning	143	161	168	182	182	191	191
Police	1,308	1,311	1,330	1,363	1,488	1,566	1,566
Public Works	968	841	792	282 (3)	0 (6)	0	0
Senior Affairs	107	92	92	93	95	99	99
Solid Waste	409	403	405	414	418	432	445
Transit Operations	536	512	476	528	531	589 (13)	591
Total	<u>6,716</u>	<u>6,428</u>	<u>6,395</u>	<u>6,256</u>	<u>6,508</u>	<u>6,335</u>	<u>6,382</u>

- (1) Twenty-nine Capital Implementation Program FTEs, 62 Buildings FTEs, and 20 City/County Building FTEs were transferred to the Municipal Development Category.
- (2) Effective February 1, 2004 management of the Convention Center was awarded to an individual firm and the oversight of the management contract was transferred to the Department of Finance and Administrative Services.
- (3) The New Mexico Legislature adopted legislation creating the Albuquerque Bernalillo County Water Utility Authority (ABWUA). In FY 2005 the City transferred all functions, appropriations, money, records, equipment, property, and personnel to the ABWUA.
- (4) Twenty-nine FTEs were added for the new City 311 call center and 54 Fleet management FTEs were transferred from Public Works to DFAS.
- (5) The Department of Municipal Development was created by the passage of R-03-304 to assure that capital projects would be completed efficiently and in a timely manner.
- (6) The remaining functions of the Public Works Department was transferred to the Municipal Development Department. Public Works is no longer a City Department.
- (7) Economic Development is new department
- (8) Fifteen Finance & Administrative Services FTEs were added for the implementation of the Enterprise Resource Planning (ERP)/E-government system.
- (9) Seventeen Finance & Administrative Services FTEs were added for the implementation of the Enterprise Resource Planning (ERP)/E-government system.
- (10) Ten FTEs from the City Clerk Division moved from CAO's office to Legal
- (11) The operations of the Metropolitan Detention Center were transferred to Bernalillo County
- (12) Parks & Recreation was approved and budgeted additional FTE for new park acreage and medians coming on line, for the new median activity, Abq Golf Training Center that was purchased in FY/07, and for dog parks.
- (13) Fifty-eight FTEs increase expanded Rapid Ride motorcoach and security personnel
- (14) Creation of Animal Welfare Department

Note: The City implemented GASB 34 as of Fiscal Year 2002.

**City of Albuquerque, New Mexico**  
**Operating Indicators by Function/Program**  
**Last Seven Fiscal Years**

Schedule 21

Function/Program	Fiscal Years						
	2002	2003	2004	2005	2006	2007	2008
<b>Aviation</b>							
Passengers enplaned/deplaned	6,311,000	6,007,000	6,228,000	6,466,435	6,563,579	6,489,548	6,600,000
Number of flights	122,096	130,475	121,511	124,465	120,150	115,749	130,000
<b>Cultural and Recreation</b>							
Library materials in collection	1,326,008	1,378,532	1,304,108	1,326,486	1,341,547	1,391,687	1,300,000
Library materials borrowed	3,150,628	3,404,772	3,620,494	4,178,204	4,326,904	4,422,245	4,990,000
Library visits	1,587,510	1,767,502	1,705,622	2,089,730	2,154,040	2,324,698	2,590,000
BioPark annual attendance	953,585	957,321	973,407	1,039,513	1,111,893	1,048,067	1,123,000
Explora annual attendance	47,000	60,820	219,378	214,977	190,485	205,055	195,700
Albuquerque Museum attendance	102,460	104,595	170,072	99,473	147,159	112,359	140,000
Park acres maintained	2,359	2,408	2,468	2,514	2,661	2,722	2,776
Open space acres	31,515	26,786	27,513	28,056	28,223	28,373	28,486
<b>Municipal Development</b>							
Street miles maintained	4,058	4,141	4,102	4,118	4,318	4,437	4,450
Street miles resurfaced/crack-seal	300	297	248	303	291	385	285
Potholes repaired	3,000	1,280	2,741	3,528	5,889	3,499	3,500
Curb miles swept	36,000	51,925	19,764	58,471	49,616	51,823	50,000
Facility maintained	128	130	133	145	145	168	172
Facility sq. ft. area maintained (mil.)	1.90	1.94	1.98	2.00	2.00	2.23	2.32
<b>Planning</b>							
Inspections -code compliance	31,165	37,758	35,973	63,933	51,566	52,511	70,000
Inspections - permits	164,079	192,020	201,932	236,052	244,117	182,438	211,140
Business registrations	6,831	6,501	6,683	7,495	5,862	6,979	6,500
Plans reviewed	10,220	11,492	11,803	9,370	7,707	7,416	7,500
<b>Public Safety - Fire</b>							
Emergency responses	65,387	69,170	68,271	69,877	73,242	76,171	76,171
Fires extinguished (residential)	*	*	201	99	136	138	128
Fires extinguished (non-residential)	*	*	191	114	127	115	114
Fires extinguished (wildland)	*	*	36	11	21	6	2
Hazardous materials incidents	863	1,496	1,002	884	952	1,071	1,184
Rescue calls	*	68	43	46	69	74	70
Code enforcement inspections	10,837	11,027	11,135	11,200	11,500	3,662	4,200
<b>Public Safety - Police</b>							
Offense reports processed	124,040	79,009	94,406	111,796	120,565	101,560	102,000
Accident reports processed	31,270	25,736	29,330	33,892	32,556	30,556	32,000
Calls received	*	1,284,531	1,176,022	1,156,696	1,130,979	911,071	1,157,416
Felony arrests	*	*	8,216	10,451	10,501	11,326	10,794
Misdemeanor arrests	*	*	12,195	24,379	19,773	24,179	22,778
<b>Solid Waste</b>							
Refuse collected (tons)	381,548	406,827	423,640	440,541	439,359	452,097	484,964
Recyclables collected (tons)	7,348	12,392	7,046	7,367	9,161	9,750	11,152
Miles litter/weeds cleaned	16,718	17,665	20,014	72,507	80,657	75,317	75,000
Graffiti sites cleaned	19,142	33,367	30,939	33,424	38,230	41,588	40,051
<b>Transit - Bus</b>							
Passenger miles	*	19,621,375	19,631,700	25,046,000	28,300,000	31,163,000	32,000,000
ABQRide ridership	7,435,000	6,834,508	6,863,216	7,249,621	8,450,000	9,386,450	9,500,000

Source: City of Albuquerque Annual Performance Plan.

Note: Some data are based estimated, projected, or preliminary information

\* Data not available or information was not captured or recorded in a comparable format.

Note: The City implemented GASB 34 as of Fiscal Year 2002.

City of Albuquerque, New Mexico  
**Schedule of Capital Assets by Function/Program**  
 Last Seven Fiscal Years

Schedule 22

<b>Function/Program</b>	<b>Fiscal Years</b>						
	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>
<b>General Government:</b>							
Bus Lines-minibuses	140	140	151	151	144	144	160
Landfill	1	1	1	1	1	1	1
Refuse Convenience Centers	3	3	3	3	3	3	3
Storm sewers (miles)	555	580	610	611	611	612	615
<b>Public Safety:</b>							
Law Enforcement Center	1	1	1	1	1	1	1
Police Area Command Centers	5	5	5	5	5	5	6
Police Substations	11	12	12	12	12	12	12
Fire Stations	23	23	23	23	23	23	23
<b>Higways and Streets:</b>							
Streets maintained (miles)	3,890	4,141	4,102	4,118	4,264	4,437	4,470
ROW acres	*	*	*	*	7,383	7,383	7,383
Bridges (railroad, river, roads)	31	31	31	31	31	31	150
Urban trails (miles)	54	55	59	60	66	126	128
Traffic signals	533	557	565	571	573	586	593
School flashing beacons	112	112	112	112	117	117	278
Storm lift stations	13	14	14	14	14	14	14
Storm drainage bridges	182	192	193	193	193	193	41
Dams/Dentention basin	14	14	14	14	14	14	110
<b>Cultural and Recreation:</b>							
Open space acreage	*	26,786	27,513	28,056	28,223	28,326	28,786
Park acres	*	2,408	2,468	2,514	2,661	2,769	2,776
Playgrounds	*	138	140	143	145	145	171
Baseball/softball parks	7	7	7	7	6	6	6
Golf courses	4	4	4	4	4	4	4
Swimming pools	12	12	12	12	12	12	14
Tennis courts	32	32	32	32	32	36	136
Community centers	24	24	24	24	24	24	24
Museums/Zoos/Cultural Centers	10	10	10	10	10	10	10
Libraries	17	17	17	17	17	17	17

Source: City of Albuquerque Annual Performance Plan, department records and Infrastructure records.

Note: Some data are based on estimated, projected, or preliminary information

\* Data not available or information was not captured or was not recorded in a comparable format.

## **APPROPRIATIONS LEGISLATION**





1 opportunity to participate in the community and economy and are well  
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Using 2009 GO Bond funds, increase the Library's  
4 digital book collection by 5% from 3,100 digital books in FY/09 to 3,255 digital  
5 books by the end of FY/10. Report results in the Performance Plan.  
6 (CSD/Library)

7 OBJECTIVE 2. Develop a training program for Neighborhood  
8 Associations to provide them with resources and information to assist elderly  
9 neighbors to remain in their neighborhoods and Age in Place. The program  
10 will be piloted in up to 5 Neighborhood Associations and results will be  
11 reported to the Mayor and City Council by the end of FY/10. (DSA and  
12 Planning)

13 OBJECTIVE 3. Utilizing the data collected from the 2008  
14 Albuquerque Progress Report, Indicator: 8.1, "Seniors Below the Poverty  
15 Level," collaborate with the COA/Budget Office to develop a community  
16 perception survey for the Department of Senior Affairs. Assess city residents'  
17 (50+) awareness of the Department of Senior Affairs' current services,  
18 satisfaction level and needs of the community that are not being met. Based  
19 on the survey results, assess program responsiveness; submit report  
20 detailing findings and recommendations to the Mayor and City Council by the  
21 end of FY/10. (DSA, Senior Well Being)

22 OBJECTIVE 4. Improve and upgrade the Department of Senior  
23 Affairs website to include a systemized method to collect and maintain  
24 information; investigate the feasibility of including on-line center membership  
25 and class registration and utilization of credit cards. Implement new  
26 collection/maintenance system and make recommendations regarding on-line  
27 registrations and credit cards to the Mayor and City Council, by the end of  
28 second quarter, FY/10. (DSA, Senior Well Being)

29 OBJECTIVE 5. Monitor Department of Senior Affairs Capital  
30 Improvement Projects to include breaking ground on Phase I renovation  
31 construction and landscape of North Valley Senior Center to ensure project is  
32 on schedule and within budget. Select architect to begin design development  
33 of building improvements to the Barelás and Highland Senior Centers. Submit

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1 status report to the Mayor and City Council by the end of FY/10. (DSA, Senior  
2 Well Being)

3 OBJECTIVE 6. Begin construction on the John Marshall Senior  
4 Kitchen Replacement in the summer of FY/10 with an estimated completion by  
5 summer FY/11. Submit status report to the Mayor and City Council by the end  
6 of FY/10. (DSA, Senior Well Being)

7 OBJECTIVE 7. Implement the new ABC food inspection program,  
8 using existing resources and additional revenues developed through the  
9 program. Implementation will include training for health inspection staff &  
10 food establishment owner/operators and hiring of additional health inspectors,  
11 as revenues permit. Submit a report to the Mayor and City Council by the end  
12 of FY/10. Report results annually in the Performance Plan. (EHD, Consumer  
13 Health)

14 OBJECTIVE 8. Using existing CIP funds, replace the drains in all  
15 swimming pools by the end of FY/10 to comply with the new federal act.  
16 Submit a status report to the Mayor and City Council by the end of FY/10.  
17 (PRD, Aquatics)

18 OBJECTIVE 9. Contingent on funds to be appropriated in the FY/10  
19 General Fund Budget, execute a contract with the Roadrunner Food Bank for  
20 operational support. Provide a report to the Mayor and City Council by the  
21 end of the first quarter of FY/10. The report shall include the status of the  
22 contract, how the City funds will be used and how services will be improved or  
23 expanded. (DFCS, Offer Health and Social Services)

24 PUBLIC SAFETY GOAL: Citizens are safe, feel safe and secure, and have trust  
25 and shared responsibility for maintaining a safe environment.

26 OBJECTIVE 1. Develop a plan to achieve CALEA accreditation for  
27 APD's Communications Division in order to reach administrative and  
28 operational goals, as well as to provide direction to personnel. Provide a  
29 status report to the Mayor and City Council by the end of the second and  
30 fourth quarters of FY/10. (APD, Communications and Records)

31 OBJECTIVE 2. Develop a Radio Frequency infrastructure project  
32 that will provide police personnel with wireless access to City systems so that  
33 officers can utilize police databases that are currently unavailable to their

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1 mobile computers. Provide a status report to the Mayor and City Council by  
2 the end of the second and fourth quarters of FY/10. (APD, Communications  
3 and Records)

4 OBJECTIVE 3. Coordinate with the FBI to establish a digital  
5 forensics laboratory where highly trained certified examiners conduct forensic  
6 examinations of digital media. Provide a status report to the Mayor and City  
7 Council by the end of the second and fourth quarters of FY/10. (APD,  
8 Investigative Services)

9 OBJECTIVE 4. Create a central database where all APD employee  
10 accomplishments and advanced training certificates will be stored. Partner  
11 with the Bernalillo County Sheriff's Office to identify a program to suit the  
12 purpose and implement the process and program by the end of FY10. Provide  
13 a status report to the Mayor and City Council by the end of FY/10. (APD,  
14 Neighborhood Policing)

15 OBJECTIVE 5. Increase participation of community/business  
16 partners working with APD to address crime and public safety issues that  
17 impact the City's business community. Provide a status report to the Mayor  
18 and City Council by the end of FY/10. (APD, Officer and Department Support)

19 OBJECTIVE 6. Construct an APD 6th Area Command facility on the  
20 northwest corner of Ellison Road and Cibola Loop NW that meets Leadership  
21 in Energy and Environmental Design (LEED) Green Building Rating System  
22 criteria. Provide a status report to the Mayor and City Council by the end of the  
23 second and fourth quarters of FY/10. (APD, Officer and Departmental Support)

24 OBJECTIVE 7. Relocate APD's Prisoner Transport Unit to a larger  
25 facility in order to expand the services that the unit provides; to become a  
26 "one-stop shop" for bookings and prisoner transportation. Expand service  
27 hours and staffing as appropriate. Report pertinent performance measures in  
28 the Performance Plan. Submit a status report to the Mayor and City Council by  
29 the end of the second quarter FY/10. (APD, Officer and Departmental Support)

30 OBJECTIVE 8. In order to identify and develop a solution for the high  
31 number of calls for service and nuisance properties, create a database of  
32 problem locations and develop strategies to address the problems within a  
33 community policing framework. Submit a status report to the Mayor and City

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1 Council by the end of the fourth quarter FY/10. (APD, Officer and  
2 Departmental Support)

3 OBJECTIVE 9. Complete the renovation and expansion of the East  
4 Side Animal shelter facilities, including a veterinary clinic, an adoption-  
5 processing area, and modernized animal displays and housing. Submit a  
6 report to the Mayor and City Council by the end of the third quarter of FY/10.  
7 (AWD and DMD)

8 OBJECTIVE 10. Increase in-house spay/neuter surgeries by 95  
9 percent from 5,000 in FY/09 to 9,750 in FY/10, then increase by 33 percent to  
10 13,000 in FY/11. Report the results in the City's Performance Plan and provide  
11 status reports to the Mayor and City Council at the end of FY/10 and FY/11.  
12 (AWD, Animal Welfare)

13 OBJECTIVE 11. Work with City Council to acquire land for the  
14 reconstruction of Fire Station 7 at an alternate site. Fire Station 7, located at  
15 47th and Central NW, was originally built in 1951 to house a single engine  
16 company; it was later expanded to include apparatus and living space for a  
17 rescue company. The station has become one of the busiest in the city, and  
18 the current property has no room for needed expansion. Report progress to  
19 the Mayor and City Council by the end of fourth quarter FY/10. (FIRE,  
20 Emergency Response)

21 PUBLIC INFRASTRUCTURE. Ensure that all existing communities are  
22 adequately and efficiently served with well planned, coordinated, and  
23 maintained infrastructure. Ensure that new development is efficiently  
24 integrated into existing infrastructures and that the costs are balanced with  
25 the revenues generated.

26 OBJECTIVE 1. Continue construction of the Terminal Optimization  
27 project, which includes reconstruction of food and beverage areas, enlarge  
28 and modernize restrooms; enlarge passenger hold rooms; enhance special  
29 systems; and modify communication center. Submit a status report to the  
30 Mayor and City Council by the end of FY/10. (AVI, Airport Operations,  
31 Maintenance, Security)

32 OBJECTIVE 2. Complete the reconstruction and rehabilitation of the  
33 East Terminal Apron by second quarter of FY/10. Submit status reports to the

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1 Mayor and City Council at the end of 3rd and 4th quarters of FY/10. (AVI,  
2 Airport Operations, Maintenance, Security)

3 OBJECTIVE 3. Begin reconstruction and rehabilitation of the South  
4 General Aviation Ramp by end of FY/10. Submit a status report to the Mayor  
5 and City Council by the end of FY/10. (AVI, Airport Operations, Maintenance,  
6 Security)

7 OBJECTIVE 4. Begin the construction of the Bear Canyon Arroyo  
8 Pedestrian Bridge over I-25. Report progress to the Mayor and City Council by  
9 the end of fourth quarter FY/10. (DMD, Storm-Transport)

10 OBJECTIVE 5. Begin the construction of the I-40 Pedestrian and  
11 Bicycle Bridge over the Rio Grande. Report progress to the Mayor and City  
12 Council by the end of fourth quarter FY/10. (DMD, Design Recovered Storm  
13 Drainage and Transport)

14 OBJECTIVE 6. Review FY/10 bridge inspection reports provided by  
15 the NMDOT and develop a priority listing for both maintenance and contract  
16 projects. Report progress to the Mayor and City Council by the end of fourth  
17 quarter FY/10. (DMD, Street Services)

18 OBJECTIVE 7. Utilizing Congestion Mitigation and Air-Quality  
19 (CMAQ) funding, and other additional revenue, if available, extend Rapid Ride  
20 service along Central Avenue east of Wyoming. Report progress to the Mayor  
21 and City Council by the end of fourth quarter, FY10. (Transit, ABQ Ride)

22 OBJECTIVE 8. Utilizing existing or available revenue or funding,  
23 develop a phased timetable for land acquisition, bidding, contract award and  
24 proposed construction contract for the development of a Central and Unser  
25 Park and Ride Southwest Transit Center. This facility will act as a major  
26 intermodal interchange for several routes, provide private vehicle parking, and  
27 secure bicycle storage. Report timetable, and achievement of land acquisition  
28 along with other progress to the Mayor and City Council by the end of FY10.  
29 (Transit, ABQ Ride)

30 OBJECTIVE 9. Develop a plan to improve Security at all park and  
31 ride facilities, bus stops and bus routes, and implement the plan. Report  
32 improvement in the Performance Plan. Report implementation of the plan and  
33 progress to the Mayor and City Council by the end of second quarter, FY10.

1 (Transit, ABQ Ride)

2 OBJECTIVE 10. Reduce the number of customer service complaints  
3 received by 5% through better trained staff, increased security at park and  
4 rides, bus stops and routes and more on time routes. Continue to make  
5 improvements to the automated announcement systems, driver training  
6 programs and ADA compliance. Report progress to the Mayor and City  
7 Council by the end of second quarter, FY10, and in the Performance Plan,  
8 beginning second quarter FY/10. (Transit, ABQ Ride)

9 SUSTAINABLE COMMUNITY DEVELOPMENT. Guide growth to protect the  
10 environment and the community's economic vitality and create a variety of  
11 livable, sustainable communities throughout Albuquerque.

12 OBJECTIVE 1. Develop two new off-leash dog exercise areas.  
13 Report progress to the Mayor and City Council by the end of fourth quarter  
14 FY/10. (DMD, Design Recovered Parks and CIP)

15 OBJECTIVE 2. Complete phase 4 (Segment D) of Big I Landscaping.  
16 Report progress to the Mayor and City Council by the end of fourth quarter  
17 FY/10. (DMD, Design Recovered Parks and CIP)

18 OBJECTIVE 3. Using existing resources, manage the upgrade of the  
19 current point-of-sale and scheduler system used by the Aquatics, Golf,  
20 Recreation Services, and Strategic Support Divisions to improve financial  
21 management, accountability, customer service, and marketing of the  
22 Department's services. Complete the upgrade and submit a report to the  
23 Mayor and City Council by the end of FY/10. (PRD, Strategic Support)

24 OBJECTIVE 4. With existing resources, amend the West Side  
25 Strategic Plan and the Rio Bravo, Tower/Unser, and West Route 66 Sector  
26 Development Plans to incorporate policies and regulations for developing  
27 Complete Neighborhoods and Interconnected Transportation Systems, per the  
28 adopted Southwest Albuquerque Strategic Action Plan. Submit the amended  
29 plans in a report to the Mayor and City Council by the end of the 2nd quarter,  
30 FY/10. (Planning, Community Revitalization)

31 OBJECTIVE 5. Prepare amendments to the Comprehensive Plan to  
32 provide for green and LEED development, Complete Neighborhoods, transit-  
33 oriented development, and healthy environments. Submit the amendments in

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1 a report to the Mayor and City Council by the end of FY/10. (Planning,  
2 Community Revitalization)

3 OBJECTIVE 6. Using existing resources, investigate methods of  
4 planning and designing at the micro level which could include a process for  
5 developing Activity Centers and Transit Corridors. Submit a report to the  
6 Mayor and City Council by the end of the 2nd quarter, FY/10. (Planning,  
7 Community Revitalization)

8 OBJECTIVE 7. Develop a systematic process that includes regular  
9 coordination with CIP staff to manage and implement CIP projects that are  
10 adopted in various sector development plans. Submit a report to the Mayor  
11 and City Council by the end of the 2nd quarter, FY/10. (Planning, Community  
12 Revitalization)

13 ENVIRONMENTAL PROTECTION and ENHANCEMENT. Protect and enhance  
14 Albuquerque's natural environments - its mountains, river, bosque, volcanoes,  
15 arroyos, air, and water.

16 OBJECTIVE 1. Construct three solar projects in support of airport  
17 sustainability management and renewable energy efforts. Projects will be  
18 located within the Sunport vicinity and will include an electric car charging  
19 system, solar collect HVAC and photovoltaic system for power generation.  
20 Submit a report to the Mayor and City Council by the end of FY/10. (AVI,  
21 Airport Operations, Maintenance, Security)

22 OBJECTIVE 2. Implement the following elements of the Aviation  
23 Department Sustainability Management System: convert cleaning supplies to  
24 all green products, establish a peak energy consumption saving program; and  
25 establish an airport wide recycling program. Provide a report on progress to  
26 the Mayor and City Council by the end of FY/10. (AVI, Airport Operations,  
27 Maintenance, Security)

28 OBJECTIVE 3. Open Refugium Phase II for holding and rearing of  
29 Marine species and native aquatic species for the purposes of education,  
30 conservation and research by spring of 2010. Submit a report to the Mayor  
31 and City Council by the end of third quarter, FY/10. (CSD, BioPark)

32 OBJECTIVE 4. Develop and produce a 5-7 minute coral reef  
33 conservation special effects movie to be shown in the Albuquerque Aquarium

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1 Theater by winter of 2010. Submit a report to the Mayor and City Council by  
2 the end of third quarter, FY/10. (CSD, BioPark)

3 OBJECTIVE 5. Apply for reaccreditation by Association of Zoos and  
4 Aquariums in March 2010 and prepare for Accreditation inspection.  
5 Accreditation will be reviewed and submitted by AZA in Sept. 2010. Submit a  
6 report to the Mayor and City Council by the end of third quarter, FY/10. (CSD,  
7 BioPark)

8 OBJECTIVE 6. Create and construct environmentally sound garden  
9 to display roses suitable for New Mexico climate. This garden will include  
10 education/conservation learning area, which will feature the Guadalajara Sister  
11 City sculpture by local artist Francisco “Sonny” Rivera. Open in fall 2009.  
12 Submit a report to the Mayor and City Council by the end of second quarter,  
13 FY/10. (CSD, BioPark)

14 OBJECTIVE 7. Monitor Department of Senior Affairs vehicle fuel  
15 usage and efficiency; facility electric, gas, and water consumption to track  
16 reduction rates; measure quantity of recycled waste in support of the Mayor’s  
17 Administrative Sustainability Priority. Utilize COGNOS and the Energy Star  
18 Portfolio Manager software to track and report progress. Assess program  
19 effectiveness at mid-year; submit report detailing findings and  
20 recommendations to the Administration and City Council by end of fourth  
21 quarter, 2010. (DSA, Strategic Support)

22 OBJECTIVE 8. Using existing capital resources, by the end of FY/10,  
23 develop and open for public use at least two new trailheads with parking  
24 areas, 4 miles of paved trail, and 5 miles of natural-surface trail. Submit a  
25 status report to the Mayor and City Council by the end of FY/10. (PRD, Open  
26 Space Management)

27 OBJECTIVE 9. With existing resources, implement the Urban Forest  
28 Initiative to conduct outreach and raise awareness about the benefits of trees.  
29 Oversee and track the distribution and planting of 75,000 trees in Albuquerque  
30 by government entities, local nurseries, and home and business owners by  
31 the end of FY/11. Submit status reports to the Mayor and City Council at the  
32 end of FY/10 and FY/11. (PRD, Urban Forest Management)

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1           **OBJECTIVE 10. Develop a strategic plan for public education for**  
2 **both Commercial and Residential customers regarding refuse ordinance**  
3 **requirements, solid waste services, recycling, backyard composting and**  
4 **graffiti removal services per the integrated waste plan by the second quarter**  
5 **FY/10. Submit a report to the Mayor and City Council by the end of second**  
6 **quarter FY/10. (SWMD, Administrative Services)**

7           **OBJECTIVE 11. Implement Phase I & Phase II initiatives for the new**  
8 **CC&B utility billing system in conjunction with the Water Utility Authority by**  
9 **the end of FY/10. Provide a status report to the Mayor and City Council by the**  
10 **end of FY/10. (SWMD, Administrative Services)**

11           **OBJECTIVE 12. Release an RFP for a system wide solid waste rate**  
12 **analysis by the first quarter FY/10. Submit a status report to the Mayor and**  
13 **City Council by the end of second quarter FY/10. (SWMD, Administrative**  
14 **Services)**

15           **OBJECTIVE 13. Conduct an analysis of potential sites for a transfer**  
16 **and resource recovery park by the end of FY/10. Submit a report to the Mayor**  
17 **and City Council by the end of FY/10. (SWMD, Administrative services)**

18 **ECONOMIC VITALITY. Achieve a vital, diverse, and sustainable economy in**  
19 **which businesses and residents have opportunities for success.**

20           **OBJECTIVE 1. Create a prototype program regarding development**  
21 **ready certified sites at the Aerospace Technology Park at Double Eagle II and**  
22 **the Foreign Trade Zone at the Sunport by the end of second quarter FY/10 and**  
23 **begin an evaluation of the program in third and fourth quarter FY/10. Provide**  
24 **a report to the Mayor and City Council on the evaluation by the end of FY/10.**  
25 **(AVI, Aviation Management and Professional Support)**

26           **OBJECTIVE 2. Using existing resources, host a New Mexico Film**  
27 **and Music Summit in the first quarter of FY/10 to promote more local music**  
28 **participation in film production processes. Submit a report to the Mayor and**  
29 **City Council by the end of the second quarter, FY/10. (EDD, Economic**  
30 **Development)**

31           **OBJECTIVE 3. Using existing resources, host a Digital Media Summit**  
32 **to highlight how the advanced computer and technology capacity of Sandia**  
33 **National Laboratories and the University of New Mexico can be used to recruit**

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1 more film post-production business to Albuquerque. Host the summit and  
2 submit a report to the Mayor and City Council by the end of the second  
3 quarter, FY/10. (EDD, Economic Development)

4 OBJECTIVE 4. In cooperation with community partners, research  
5 potential strategies and incentives to grow research and development, and  
6 science and technology parks and related employment. Complete the  
7 research and submit a report to the Mayor and City Council by the end of the  
8 fourth quarter, FY/10. (EDD, Economic Development)

9 OBJECTIVE 5. With existing resources, create by the end of the  
10 fourth quarter of FY/10, a targeted marketing campaign to renewable energy  
11 companies seeking to relocate or expand to the southwest United States.  
12 Submit a report to the Mayor and City Council by the end of the fourth quarter,  
13 FY/10. (EDD, Economic Development)

14 COMMUNITY and CULTURAL ENGAGEMENT. Residents are fully and  
15 effectively engaged in the life and decisions of the community to promote and  
16 enhance our pride, cultural values, and resources and ensure that  
17 Albuquerque's community institutions are effective, accountable, and  
18 responsive.

19 OBJECTIVE 1. Using existing resources, increase the attendance at  
20 the Old Town Founder's Day Fiestas by 10%. Report results in the FY/11  
21 Performance Plan. (CSD, Community Events)

22 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is ethical  
23 and accountable; every element of government contributes effectively to  
24 meeting public needs.

25 OBJECTIVE 1. Conduct a study to determine the feasibility of  
26 centralizing the administration of City of Albuquerque operating and federal  
27 grants in order to improve oversight and accountability, for assisting  
28 accounting in monitoring active grants, streamlining operations and assisting  
29 in the continued on-going implementation of the ERP project  
30 costing/operating grants module. The study will be completed by December  
31 31, 2009 with existing resources. Submit a report to the Mayor and Council by  
32 end of the second quarter, FY/10. (DFAS and OMB)

33 OBJECTIVE 2. Implement the Automated Energy Reduction Control

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1 System in partnership with the State of New Mexico and the University of New  
2 Mexico for use in specific City owned buildings to respond to Demand  
3 Reduction requests from the local utility. Begin implementation and report  
4 progress to the Mayor and City Council by the end of fourth quarter FY/10.  
5 (DMD, City Buildings)

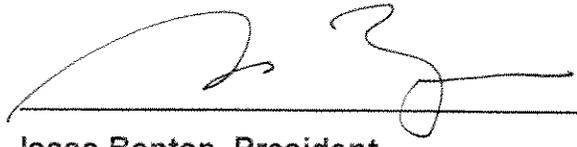
6 OBJECTIVE 3. Provide training to City supervisors regarding  
7 changes to the federal ADA regulations by the end of FY/10. (HRD, Personnel  
8 Services)

9 OBJECTIVE 4. Develop the parameters for completing a  
10 comprehensive inventory of City owned properties in two phases. Phase One  
11 will consist of identifying the resources and locations of City property  
12 information and assessing the data base requirements needed to input a  
13 comprehensive data base as well as link properties with the City's GIS system.  
14 At a minimum, the data base will include street address, UPC code, type of  
15 property, size, date purchased, Department holder, purchase price and most  
16 recent appraised value. Other data elements may be added as deemed  
17 reasonable. Phase Two will consist of implementing the data base, entering  
18 available data and researching missing elements. (Legal, Real Property  
19 Services)

20 Section 2. That the Mayor shall submit a report by Goal to the City Council  
21 at least semi-annually summarizing the progress made toward implementation  
22 of all the one-year objectives and that any report called for in this resolution  
23 shall be in the form of an Executive Communication from the Mayor to the City  
24 Council, unless otherwise specifically noted.

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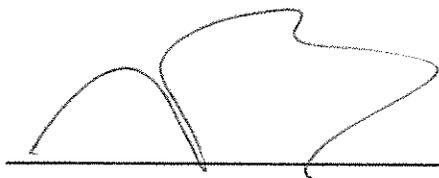
1 PASSED AND ADOPTED THIS 18<sup>th</sup> DAY OF May 2009  
2 BY A VOTE OF: 9 FOR 0 AGAINST.

3  
4  
5 

6 Isaac Benton, President  
7 City Council

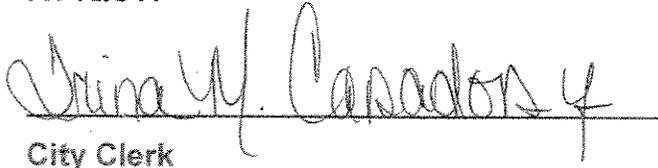
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10 APPROVED THIS 1<sup>st</sup> DAY OF June, 2009

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12  
13 Bill No. R-09-225

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15 

16 Martin J. Chávez, Mayor  
17 City of Albuquerque

18  
19  
20 ATTEST:

21 

22  
23 City Clerk

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**CITY of ALBUQUERQUE  
EIGHTEENTH COUNCIL**

COUNCIL BILL NO. R-09-226

ENACTMENT NO.

**R.2009.073**

SPONSORED BY: Ken Sanchez by request

**RESOLUTION**

**APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY OF ALBUQUERQUE FOR FISCAL YEAR 2010, BEGINNING JULY 1, 2009 AND ENDING JUNE 30, 2010; ADJUSTING FISCAL YEAR 2009 APPROPRIATIONS; AND ADJUSTING OPERATING GRANTS AND CAPITAL FUNDS.**

**WHEREAS, the Charter of the City of Albuquerque requires the Mayor to formulate the annual operating budget for the City of Albuquerque; and**

**WHEREAS, the Charter of the City of Albuquerque requires the Council to approve or amend and approve the Mayor's budget; and**

**WHEREAS, appropriations for the operation of the City government must be approved by the Council.**

**BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF ALBUQUERQUE:**

**Section 1. That the amount of \$39,577,000 is hereby reserved as the Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2010.**

**Section 2. Pursuant to Section 7-37-7B NMSA 1978, the City hereby imposes, for general operating purposes, two additional mills of property taxes allocated to the City. It is anticipated that these additional mills will not affect the City's total property tax rate inasmuch as the debt service millage is expected to be decreased by two mills. The imposed operating mill rate after an increase of two mills will be 6.544 for both residential and non-residential properties. The City understands that the actual calculated operational mill rates are subject to the yield control formula pursuant to Section 7-37-7.1 NMSA 1978, which may yield rates that are lower than the imposed rate of 6.544. The debt service mill rate is expected to be adjusted to 4.976 mills. It is the intent that any debt service fund with cash balance as of June 30, 2009 will be carried forward into FY**

1 2010 and be used to pay debt service on general obligation bonds to be issued in  
2 FY 2010, or otherwise to defease or pay off outstanding general obligation  
3 bonds. The Treasury Division of the City of Albuquerque is instructed to work  
4 with the State of New Mexico Department of Finance and Administration, Local  
5 Government Division to assure that the property tax rates are set as described  
6 above. It is the expectation of the City to reexamine the debt service and  
7 operational mills in future fiscal years if sufficient recurring revenues from other  
8 sources become available to pay recurring operational expenses in the General  
9 Fund.

10 Section 3. The amount of \$1,000,000 is hereby reserved in the General  
11 Fund to offset potential increases in the price of fuel and electricity. The amount  
12 of \$733,000 is hereby reserved in the General Fund for a potential run-off election  
13 in November 2009.

14 Section 4. That the following amounts are hereby appropriated to the  
15 following program strategies for operating City government during Fiscal Year  
16 2010:

17 GOAL 1 - HUMAN & FAMILY DEVELOPMENT - People of all ages have the  
18 opportunity to participate in the community and economy and are well sheltered,  
19 safe, healthy, and educated.

20 GENERAL FUND – 110

21 Cultural Services Department

22	CIP Libraries	62,000
23	Explora	1,500,000
24	Public Library	10,364,000
25	Strategic Support	1,391,000

26 Environmental Health Department

27	Consumer Health Protection	1,147,000
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28 Contingent upon approval of the new ABC food inspection program an additional  
29 \$247,000 is appropriated from the additional revenue generated from fee  
30 increases to Consumer Health Protection. This includes four new food  
31 inspectors and one time costs for vehicles and office equipment.

32 Family and Community Services Department

1	Community Recreation	8,129,000
2	Develop Affordable Housing	216,000
3	Early Childhood Education	5,416,000
4	Emergency Shelter Services	1,032,000
5	Three hundred thousand dollars (\$300,000) of this funding shall be used to	
6	contract with the S.A.F.E. House to provide services to victims of domestic	
7	violence.	
8	Health and Social Services	3,510,000
9	The program is reduced by \$50 thousand for the contract to operate the	
10	Downtown Center for Teens and the program is increased by \$250 thousand to	
11	fund a contract with Roadrunner Food Bank of NM to provide services to low	
12	income people who need food.	
13	Mental Health Services	3,260,000
14	Partner with Public Education	5,569,000
15	Plan and Coordinate	1,877,000
16	Supportive Services to Homeless	231,000
17	Transitional Housing	163,000
18	Parks and Recreation Department	
19	Aquatics	4,004,000
20	Promote Safe Use of Firearms	419,000
21	Provide Quality Recreation	2,309,000
22	Senior Affairs Department	
23	Access to Basic Services	94,000
24	Strategic Support	1,636,000
25	Well Being	3,765,000
26	<u>RECREATION FUND – 215</u>	
27	Parks and Recreation Department	
28	Transfer to General Fund (110)	200,000
29	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
30	Cultural Services Department	
31	Library Projects	383,000
32	<u>CITY HOUSING FUND – 240</u>	

1	Family and Community Services Department	
2	City Housing	40,000
3	<u>APARTMENTS OPERATING FUND – 671</u>	
4	Family and Community Services Department	
5	Housing Operations	2,324,000
6	Transfer to Other Funds:	
7	City Housing (240)	40,000
8	Apartments D/S (675)	1,002,000
9	<u>APARTMENTS DEBT SERVICE FUND – 675</u>	
10	Family and Community Service Department	
11	Debt Service	1,002,000
12	<u>GOLF COURSES OPERATING FUND – 681</u>	
13	Parks and Recreation Department	
14	Affordable and Quality Golf	3,927,000
15	Transfer to Other Funds:	
16	General (110)	263,000
17	Golf Courses D/S (685)	343,000
18	<u>GOLF COURSES DEBT SERVICE FUND - 685</u>	
19	Parks and Recreation Department	
20	Debt Service	343,000
21	GOAL 2 - PUBLIC SAFETY - Citizens are safe, feel safe and secure, and have trust	
22	and shared responsibility for maintaining a safe environment.	
23	<u>GENERAL FUND - 110</u>	
24	Animal Welfare Department	
25	Animal Welfare	9,774,000
26	Transfer to Heart Ordinance Fund (243)	87,000
27	Environmental Health Department	
28	Vector Borne and Zoonotic Disease	540,000
29	Family and Community Services Department	
30	Reduce Youth Gangs	1,239,000
31	Substance Abuse	6,394,000

1 One hundred thousand dollars (\$100,000) of this funding shall be used to  
2 supplement the funding already set aside for substance abuse treatment  
3 vouchers.

4 Finance and Administrative Services Department

5 Administrative Hearing Office 958,000

6 Fire Department

7 AFD Headquarters 2,655,000

8 Dispatch 3,537,000

9 Emergency Response 53,791,000

10 Fire Prevention/Fire Marshal's Office 3,903,000

11 Logistics 2,135,000

12 Technical Services 723,000

13 Training 2,181,000

14 Legal Department

15 Safe City Strike Force 831,000

16 Police Department

17 Communications and Records 13,217,000

18 Family Advocacy 5,235,000

19 Investigative Services 21,081,000

20 Neighborhood Policing 88,406,000

21 Off-Duty Police Overtime 1,825,000

22 Officer and Department Support 15,665,000

23 Prisoner Transport 2,053,000

24 Professional Standards 991,000

25 Transfer to Law Enforcement Fund (280) 431,000

26 STATE FIRE FUND – 210

27 Fire Department

28 State Fire Fund 1,382,000

29 HEART ORDINANCE FUND – 243

30 Animal Welfare Department

31 Heart Companion Services 80,000

32 Transfer to General Fund (110) 7,000



1	<b>City Support Functions</b>	
2	Transfer to Sales Tax Refunding D/S Fund (405)	1,356,000
3	<b>Municipal Development Department</b>	
4	Construction	1,790,000
5	Design Recovered Storm Drain and Transport	2,202,000
6	Special Events Parking	19,000
7	Storm Drainage	2,701,000
8	Strategic Support	2,133,000
9	Street CIP/Trans Infrastructure Tax	3,165,000
10	Street Services	11,827,000
11	Transfer to Other Funds:	
12	Parking Operating (641)	48,000
13	Baseball Stadium (691)	110,000
14	<b>Transit Department</b>	
15	Transfer to Transit Operating Fund (661)	27,044,000
16	<b><u>GAS TAX ROAD FUND - 282</u></b>	
17	<b>Municipal Development Department</b>	
18	Street Services	5,056,000
19	Transfer to General Fund (110)	256,000
20	<b><u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u></b>	
21	<b>City Support Functions</b>	
22	Sales Tax Refunding Debt Service	10,610,000
23	<b><u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u></b>	
24	<b>City Support Functions</b>	
25	General Obligation Bond Debt Service	62,344,000
26	<b><u>AVIATION OPERATING FUND – 611</u></b>	
27	<b>Aviation Department</b>	
28	Aviation Management & Professional Support	3,653,000
29	Airport Operations, Maintenance, Security	25,926,000
30	Transfers to Other Funds:	
31	General (110)	1,460,000
32	Airport Capital and Deferred Maintenance (613)	10,000,000

1	Airport Revenue Bond D/S (615)	31,700,000
2	<b><u>AIRPORT REVENUE BOND DEBT SERVICE FUND – 615</u></b>	
3	Aviation Department	
4	Debt Service	31,366,000
5	<b><u>TRANSIT OPERATING FUND – 661</u></b>	
6	Transit Department	
7	ABQ Ride	29,359,000
8	Facility Maintenance	2,013,000
9	Paratransit	5,560,000
10	Special Events	251,000
11	Strategic Support	3,567,000
12	Transfer to Other Funds:	
13	General (110)	2,334,000
14	Transit Grants (663)	323,000
15	Operating Grants (265)	213,000
16	<b><u>TRANSIT DEBT SERVICE FUND – 667</u></b>	
17	Transit Department	
18	Debt Service	2,698,000
19	<b>GOAL 4 - SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect</b>	
20	<b>the environment and the community’s economic vitality and create a variety of</b>	
21	<b>livable, sustainable communities throughout Albuquerque.</b>	
22	<b><u>GENERAL FUND – 110</u></b>	
23	Municipal Development Department	
24	Design Recovered Parks and CIP	3,595,000
25	Parks and Recreation Department	
26	Aviation Landscape Maintenance	921,000
27	CIP Funded Employees	402,000
28	Parks Management	16,399,000
29	Strategic Support	985,000
30	Transfer to Capital Acquisition Fund (305)	170,000
31	Planning Department	
32	Code Enforcement	2,629,000

1	Community Revitalization	1,417,000
2	One Stop Shop	6,113,000
3	Planning and Development Review	1,480,000
4	Strategic Support	1,007,000
5	<b>GOAL 5 - ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and</b>	
6	<b>enhance Albuquerque's places and natural environment — its mountains, river,</b>	
7	<b>Bosque, volcanoes, arroyos, clean air and underground water supply.</b>	
8	<b><u>GENERAL FUND – 110</u></b>	
9	<b>Cultural Services Department</b>	
10	Biological Park	12,266,000
11	CIP Biological Park	2,314,000
12	<b>Environmental Health Department</b>	
13	Environmental Services	1,475,000
14	Strategic Support	883,000
15	<b>Parks and Recreation Department</b>	
16	Urban Forest Management	95,000
17	Transfer to Open Space Expendable Trust Fund (851)	1,241,000
18	<b><u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235</u></b>	
19	<b>Cultural Services Department</b>	
20	BioPark Projects	1,400,000
21	<b><u>AIR QUALITY FUND - 242</u></b>	
22	<b>Environmental Health Department</b>	
23	Operating Permits	1,572,000
24	Vehicle Pollution Management	1,258,000
25	Transfer to General Fund (110)	134,000
26	<b><u>REFUSE DISPOSAL OPERATING FUND – 651</u></b>	
27	<b>Solid Waste Management Department</b>	
28	Administrative Services	7,784,000
29	Clean City Section	5,694,000
30	Collections	17,742,000
31	Disposal	6,122,000
32	Recycling	3,502,000

1	<b>Transfers to Other Funds:</b>	
2	<b>General (110)</b>	<b>4,107,000</b>
3	<b>Joint Water and Sewer Operating (621)</b>	<b>997,000</b>
4	<b>Refuse Disposal Capital (653)</b>	<b>4,686,000</b>
5	<b>Refuse Disposal Revenue Bond D/S (655)</b>	<b>4,999,000</b>
6	<b>A contingent appropriation is made based upon the cost of fuel exceeding \$1.86</b>	
7	<b>and fuel surcharge revenue received in excess of \$1,098,000 during FY/10 in the</b>	
8	<b>Refuse Disposal Operating Fund (651). Fuel appropriations for Administrative</b>	
9	<b>Services, Clean City Section, Collections, Disposal and Recycling program</b>	
10	<b>strategies will be increased up to the additional fuel surcharge revenue received</b>	
11	<b>at fiscal year end.</b>	
12	<b><u>REFUSE DISPOSAL REVENUE BOND DEBT SERVICE FUND - 655</u></b>	
13	<b>Solid Waste Management</b>	
14	<b>Debt Service</b>	<b>4,999,000</b>
15	<b><u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u></b>	
16	<b>Parks and Recreation Department</b>	
17	<b>Open Space Management</b>	<b>2,743,000</b>
18	<b>GOAL 6 - ECONOMIC VITALITY – Achieve a vital, diverse, and sustainable</b>	
19	<b>economy in which businesses and residents have opportunities for success.</b>	
20	<b><u>GENERAL FUND – 110</u></b>	
21	<b>Economic Development Department</b>	
22	<b>Economic Development</b>	<b>1,257,000</b>
23	<b>International Trade</b>	<b>75,000</b>
24	<b>Transfer to Parking Operating Fund (641)</b>	<b>1,435,000</b>
25	<b>Finance and Administrative Services Department</b>	
26	<b>Tourism/Convention Center</b>	<b>1,556,000</b>
27	<b><u>LODGERS’ TAX FUND - 220</u></b>	
28	<b>Finance and Administrative Services Department</b>	
29	<b>Lodgers’ Promotion</b>	<b>5,324,000</b>
30	<b>Transfer to Sales Tax Refunding D/S Fund (405)</b>	<b>5,324,000</b>
31	<b><u>HOSPITALITY FEE FUND – 221</u></b>	
32	<b>Finance and Administrative Services Department</b>	

1	Lodgers' Promotion	1,071,000
2	Transfer to Other Funds:	
3	Sales Tax Refunding D/S (405)	841,000
4	Capital Acquisition (305)	230,000
5	<b><u>PARKING FACILITIES OPERATING FUND – 641</u></b>	
6	Municipal Development Department	
7	Parking Services	3,488,000
8	Transfers to Other Funds:	
9	General (110)	511,000
10	Parking Facilities Revenue Bond D/S (645)	2,499,000
11	<b><u>PARKING FACILITIES REVENUE BOND DEBT SERVICE FUND - 645</u></b>	
12	Municipal Development Department	
13	Transfer to Sales Tax Refunding D/S Fund (405)	3,262,000
14	GOAL 7 – COMMUNITY AND CULTURAL ENGAGEMENT – Residents are fully and	
15	effectively engaged in the life and decisions of the community to promote and	
16	enhance our pride, cultural values and resources; and, ensure that Albuquerque's	
17	community institutions are effective, accountable and responsive.	
18	<b><u>GENERAL FUND – 110</u></b>	
19	Cultural Services Department	
20	Anderson/Abruzzo Balloon Museum	923,000
21	Community Events	2,599,000
22	Museum	2,898,000
23	Legal Department	
24	City Clerk	1,514,000
25	<b><u>OPEN &amp; ETHICAL ELECTIONS FUND – 232</u></b>	
26	Legal Department	
27	Open & Ethical Elections	438,000
28	Transfer to General Fund (110)	37,000
29	<b><u>CULTURE AND RECREATION PROJECTS FUND - 225</u></b>	
30	Cultural Services Department	
31	Balloon Center Projects	228,000
32	Community Events Projects	65,000

1	Museum Projects	407,000
2	Rosenwald Projects	12,000
3	<b><u>BASEBALL STADIUM OPERATING FUND – 691</u></b>	
4	Municipal Development Department	
5	Stadium Operations	781,000
6	Transfer to Other Funds:	
7	General (110)	20,000
8	Baseball Stadium D/S (695)	1,163,000
9	<b><u>BASEBALL STADIUM DEBT SERVICE FUND – 695</u></b>	
10	Municipal Development Department	
11	Debt Service	1,163,000
12	<b>GOAL 8 – GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government</b>	
13	<b>is ethical and accountable; every element of government contributes effectively</b>	
14	<b>to meeting public needs.</b>	
15	<b><u>GENERAL FUND – 110</u></b>	
16	Chief Administrative Officer Department	
17	Chief Administrative Officer	1,832,000
18	Office of Management & Budget	1,436,000
19	City Support Functions	
20	Compensation in Lieu of Sick Leave	350,000
21	Dues and Memberships	422,000
22	Early Retirement	6,000,000
23	Joint Committee on Intergovernmental Legislative	
24	Relations	252,000
25	Transfer to Other Funds:	
26	Open and Ethical Elections (232)	475,000
27	Operating Grants (265)	5,633,000
28	Refuse Disposal Fund (651)	1,000,000
29	Vehicle/Equipment Replacement (730)	500,000
30	Council Services Department	
31	Council Services	3,754,000

1	<b>Finance and Administrative Services Department</b>	
2	Accounting	2,957,000
3	Citizen Services	4,025,000
4	Citywide Financial Support Services	1,020,000
5	Information Services	8,636,000
6	Purchasing	1,010,000
7	Strategic Support	328,000
8	Treasury	1,302,000
9	<b>Human Resources Department</b>	
10	Personnel Services	2,206,000
11	<b>Office of Internal Audit and Investigations</b>	
12	Office of Internal Audit	1,251,000
13	Eighty thousand dollars (\$80,000) of these funds are to be used to restore funding	
14	for a principal auditor position.	
15	<b>Legal Department</b>	
16	Legal Services	5,318,000
17	Real Property	571,000
18	Twenty thousand dollars (\$20,000) of these funds are to be used for the costs	
19	associated with carrying out FY/10 Goal 8, Priority Objective 4 relating to the	
20	creation of a comprehensive database of City-owned real property.	
21	<b>Mayor's Office</b>	
22	Mayor's Office	957,000
23	<b>Municipal Development Department</b>	
24	Facilities	8,147,000
25	Transfer to Other Funds:	
26	City/County Facilities (290)	2,360,000
27	Plaza Del Sol Building (292)	1,422,000
28	<b><u>CITY/COUNTY PROJECT FUND – 285</u></b>	
29	<b>Finance and Administrative Services Department</b>	
30	Transfer to General Fund (110)	145,000
31	<b><u>CITY/COUNTY FACILITIES FUND – 290</u></b>	
32	<b>Municipal Development Department</b>	

1	City/County Building	3,177,000
2	Transfer to General Fund (110)	86,000
3	<b><u>PLAZA DEL SOL BUILDING FUND – 292</u></b>	
4	Municipal Development Department	
5	Plaza del Sol Building	880,000
6	Transfer to Sales Tax Refunding D/S Fund (405)	571,000
7	<b><u>RISK MANAGEMENT FUND – 705</u></b>	
8	Finance and Administrative Services Department	
9	Safety Office/Loss Prevention	1,713,000
10	Tort and Other Claims	18,392,000
11	Workers’ Comp Claims	10,886,000
12	Transfer to General Fund (110)	777,000
13	Human Resources Department	
14	Unemployment Compensation	694,000
15	Employee Equity	93,000
16	<b><u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u></b>	
17	Finance and Administrative Services Department	
18	Materials Management	776,000
19	Transfer to General Fund (110)	360,000
20	<b><u>FLEET MANAGEMENT FUND - 725</u></b>	
21	Finance and Administrative Services Department	
22	Fleet Management	12,368,000
23	Transfer to General Fund (110)	533,000
24	<b><u>VEHICLE/EQUIPMENT REPLACEMENT FUND - 730</u></b>	
25	Finance and Administrative Services Department	
26	Vehicle Projects	1,700,000
27	<b><u>EMPLOYEE INSURANCE FUND - 735</u></b>	
28	Human Resources Department	
29	Insurance and Administration	55,950,000
30	Transfer to General Fund (110)	156,000
31	<b><u>COMMUNICATIONS MANAGEMENT FUND – 745</u></b>	
32	Finance and Administrative Services Department	

1	City Communications	1,937,000
2	Transfer to General Fund (110)	286,000

3 Section 5. Various Special Assessment Districts have been completed and  
4 should now be closed. That the following appropriations in the Special  
5 Assessment Debt Service Fund 501 are hereby made and that these amounts are  
6 hereby transferred to the General Fund 110 operating budget in fiscal year 2010.

7	<u>Project</u>	<u>Amount</u>
8	SAD Administrative Fee	1,870,594
9	Special Assessment	2,530,753

10 Section 6. The following appropriations are hereby adjusted to the  
11 following program strategies and funds from fund balance and/or revenue for  
12 operating City government in fiscal year 2009:

13 GOAL 1 - HUMAN & FAMILY DEVELOPMENT - People of all ages have the  
14 opportunity to participate in the community and economy and are well sheltered,  
15 safe, healthy, and educated.

16 RECREATION FUND – 215

17	Parks and Recreation Department	
18	Transfer to General Fund (110)	(30,000)

19 CULTURE AND RECREATION PROJECTS FUND –225

20	Cultural Services Department	
21	Library Projects	400,000

22 GOAL 2 - PUBLIC SAFETY - Citizens are safe, feel safe and secure, and have trust  
23 and shared responsibility for maintaining a safe environment.

24 STATE FIRE FUND – 210

25	Fire Department	
26	State Fire Fund	275,000

27 OPERATING GRANTS FUND – 265

28	Chief Administrative Officer Department	
29	Homeland Security Exercise 2006-GE-T6-0046	16,000

30 Increased funding on an existing grant from Homeland Security.

31 GOAL 3 - PUBLIC INFRASTRUCTURE - Ensure that all existing communities are  
32 adequately and efficiently served with well planned, coordinated, and maintained

1 sewer, storm, water and road systems and an integrated multi-modal regional  
2 transportation system. Ensure that new development is efficiently integrated into  
3 existing infrastructures and that the costs are balanced with the revenues  
4 generated.

5 **GENERAL FUND - 110**

6 Municipal Development Department

7 Transfer to Other Funds:

8 Capital Acquisition (305) (150,000)

9 Parking Operating (641) (560,000)

10 Baseball Stadium (691) (180,000)

11 **GAS TAX ROAD FUND – 282**

12 Municipal Development Department

13 Street Services 100,000

14 **GOAL 4 - SUSTAINABLE COMMUNITY DEVELOPMENT - Guide growth to protect**  
15 **the environment and the community's economic vitality and create a variety of**  
16 **livable, sustainable communities throughout Albuquerque.**

17 **GENERAL FUND – 110**

18 Parks and Recreation

19 CIP Funded Employees 377,000

20 Park Management (377,000)

21 **GOAL 5 - ENVIRONMENTAL PROTECTION AND ENHANCEMENT - Protect and**  
22 **enhance Albuquerque's places and natural environment — its mountains, river,**  
23 **Bosque, volcanoes, arroyos, clean air and underground water supply.**

24 **ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235**

25 Cultural Services Department

26 BioPark Projects 300,000

27 **GOAL 6 - ECONOMIC VITALITY – Achieve a vital, diverse, and sustainable**  
28 **economy in which businesses and residents have opportunities for success.**

29 **GENERAL FUND – 110**

30 Economic Development Department

31 Economic Development 25,000

32 **PARKING FACILITIES OPERATING FUND – 641**

1           Municipal Development Department  
 2                   Transfer to Parking Facilities Revenue Bond D/S (645)       (300,000)

3   **GOAL 8 – GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government**  
 4   **is ethical and accountable; every element of government contributes effectively**  
 5   **to meeting public needs.**

6           **GENERAL FUND - 110**

7           Municipal Development Department  
 8                   Transfer to City/County Facilities (290)                               (190,000)

9           **COMMUNICATIONS MANAGEMENT FUND – 745**

10          Finance and Administrative Services Department  
 11                   City Communications   110,000

12          Section 7. That the amount of \$39,544,000 reserved as the Operating  
 13   Reserve Fund for the City of Albuquerque for Fiscal Year 2009 in F/S R-08-65, R-  
 14   2008-067 is hereby changed to \$38,436,000 to correspond with estimated actual  
 15   and proposed appropriations included in Section 6.

16          Section 8. The following amounts reserved in the General Fund in F/S R-  
 17   08-65 are no longer reserved and are to be utilized to offset the revenue shortfall  
 18   for fiscal year 2009: \$1,700,000 for potential increases in the price of fuel and  
 19   electricity, \$364,000 of Public Safety Quarter Cent Tax to address future costs of  
 20   the prisoner transport program and \$200,000 for future balloon operating costs.  
 21   The Public Safety Quarter Cent Tax reserve will be used for the processing of  
 22   prisoners.

23          Section 9. That the following appropriations are hereby made to the Capital  
 24   Program to the specific funds and projects as indicated below.

<u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
<u><b>Finance &amp; Management/ Fund 305</b></u>		
Convention Center Improvements	Transfer from Fund 221	230,000
<u><b>Parks &amp; Recreation/Fund 305</b></u>		
Park Development/Parks	Transfer from Fund 110	100,000
Sunport Landscape Equipment	Transfer from Fund 110	70,000
<u><b>Police/Fund 305</b></u>		
Public Safety/Vehicles & Equipment	Transfer from Fund 287	375,000

1 **Solid Waste/Fund 653**

2	Refuse Equipment	Transfer from Fund 651	2,243,000
3	Automatic Collection System	Transfer from Fund 651	448,000
4	Disposal Facilities	Transfer from Fund 651	750,000
5	Computer Equipment	Transfer from Fund 651	167,000
6	Alternative Landfill	Transfer from Fund 651	210,000
7	Landfill Environmental Remediation	Transfer from Fund 651	868,000

8 That the appropriations stated in this section are contingent upon the  
9 operating transfers being approved in the operating budget and may be adjusted  
10 to reflect approved amounts.

11 Section 10. That the following appropriation is hereby made in the  
12 Transportation Infrastructure Tax Fund 340 to the specific project as indicated  
13 below.

14	<u>Department</u>	<u>Source</u>	<u>Amount</u>
15	<u>Transit</u>		
16	Transfer to other Funds	Transp. Infrastructure Tax	5,000,000

17 Section 11. Various Special Assessment Districts have been completed  
18 and should now be closed. That the following appropriations in the Special  
19 Assessment Capital Fund 330 are hereby made and that these amounts are  
20 hereby transferred to the Special Assessment Debt Service Fund 501 in fiscal  
21 year 2009.

22	<u>Special Assessment District</u>	<u>Amount</u>
23	SAD 216 Transfer to Debt Service	750,881
24	SAD 221 Transfer to Debt Service	312,111
25	SAD 222 Transfer to Debt Service	1,506,724
26	SAD 223 Transfer to Debt Service	1,150,566
27	SAD 224 Transfer to Debt Service	519,192
28	SAD 225 Transfer to Debt Service	275,220
29	SAD 226 Transfer to Debt Service	702,142
30	SAD 227 Transfer to Debt Service	293,377

31 Section 12. That the following appropriation is hereby made in the  
32 Transportation Infrastructure Tax Fund 340 to the specific project as indicated

1 below:

2 <u>Department</u>	<u>Source</u>	<u>Amount</u>
3 <u>Transit</u>		
4 Transfer to other Funds	Transportation Infrastructure Tax	1,710,000

5 Section 13. The following appropriations are hereby adjusted. These  
6 funds are redirected so as to be available for cost of living adjustments for  
7 management level employees for the first six months of FY10 as determined  
8 through the bargaining process.

9 GENERAL FUND – 110

10 Transit Department

11 Transfer to Transit Operating Fund (661) (1,710,000)

12 GENERAL FUND – 110

13 Animal Welfare Department

14 Animal Welfare 54,000

15 Chief Administrative Officer Department

16 Chief Administrative Officer 25,000

17 Office of Management & Budget 18,000

18 Council Services

19 Council Services 38,000

20 Cultural Services Department

21 Anderson/Abruzzo Balloon Museum 7,000

22 Community Events 14,000

23 Museum 17,000

24 Public Library 103,000

25 Strategic Support 13,000

26 Biological Park 56,000

27 CIP Biological Park 9,000

28 Economic Development Department

29 Economic Development 11,000

30 Environmental Health

31 Consumer Health Protection 15,000

32 Environmental Services 6,000

1	Bio Disease Management	6,000
2	Program Support	13,000
3	<b>Family and Community Services Department</b>	
4	Substance Abuse	12,000
5	Community Recreation	40,000
6	Early Childhood Education	30,000
7	Health and Social Services	17,000
8	Mental Health Services	2,000
9	Partner with Public Education	10,000
10	Plan and Coordinate	28,000
11	<b>Finance and Administrative Services Department</b>	
12	Administrative Hearing Office	10,000
13	Accounting	27,000
14	Citizen Services	55,000
15	Purchasing	12,000
16	Information Services	91,000
17	Strategic Support	5,000
18	Tourism & Convention Center	2,000
19	Treasury	9,000
20	<b>Fire Department</b>	
21	AFD Headquarters	8,000
22	Fire Prevention/Fire Marshal's Office	1,000
23	Logistics	4,000
24	Training	1,000
25	<b>Human Resources Department</b>	
26	Personnel Services	31,000
27	<b>Internal Audit</b>	
28	Office of Internal Audit	20,000
29	<b>Legal Department</b>	
30	City Clerk	5,000
31	Legal Services	72,000
32	Real Property	7,000

1	Safe City Strike Force	15,000
2	Mayor's Office	
3	Mayor's Office	10,000
4	Municipal Development Department	
5	Construction	15,000
6	Design Recovered Storm Drain and Transport	31,000
7	Design Recovered Parks and CIP	32,000
8	Facilities	20,000
9	Storm Drainage	6,000
10	Strategic Support	27,000
11	Street CIP/Trans Infrastructure Tax	28,000
12	Street Services	21,000
13	Transfer to Other Funds:	
14	City/County Facilities (290)	3,000
15	Plaza Del Sol Building (292)	2,000
16	Parking Operating (641)	8,000
17	Parks and Recreation Department	
18	Aquatics	12,000
19	Promote Safe Use of Firearms	1,000
20	Provide Quality Recreation	14,000
21	Aviation Landscape Maintenance	1,000
22	Parks Management	21,000
23	Strategic Support	12,000
24	Urban Forest Management	2,000
25	Transfer to Open Space Expendable Trust Fund (851)	13,000
26	Planning Department	
27	Code Enforcement	33,000
28	Community Revitalization	20,000
29	One Stop Shop	84,000
30	Planning and Development Review	16,000
31	Strategic Support	14,000
32	Police Department	

1	Communications and Records	35,000
2	Investigative Services	70,000
3	Neighborhood Policing	33,000
4	Officer and Department Support	28,000
5	Prisoner Transport	5,000
6	Professional Standards	4,000
7	Senior Affairs Department	
8	Strategic Support	10,000
9	Well Being	18,000
10	Transit Department	
11	Transfer to Transit Operating Fund (661)	60,000
12	<u>AIR QUALITY FUND - 242</u>	
13	Environmental Health Department	
14	Operating Permits	21,000
15	Vehicle Pollution Management	13,000
16	<u>GAS TAX ROAD FUND - 282</u>	
17	Municipal Development Department	
18	Street Services	17,000
19	<u>FALSE ALARM ENFORCEMENT AND EDUCATION FUND – 287</u>	
20	Police Department	
21	False Alarm Enforcement	1,000
22	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
23	Municipal Development Department	
24	City/County Building	3,000
25	<u>PLAZA DEL SOL BUILDING FUND – 292</u>	
26	Municipal Development Department	
27	Plaza del Sol Building	2,000
28	<u>AVIATION OPERATING FUND – 611</u>	
29	Aviation Department	
30	Aviation Management & Professional Support	28,000
31	Airport Operations, Maintenance, Security	50,000
32	<u>PARKING FACILITIES OPERATING FUND – 641</u>	

1	<b>Municipal Development Department</b>	
2	<b>Parking Services</b>	<b>8,000</b>
3	<b><u>REFUSE DISPOSAL OPERATING FUND – 651</u></b>	
4	<b>Solid Waste Management Department</b>	
5	<b>Administrative Services</b>	<b>49,000</b>
6	<b>Clean City Section</b>	<b>13,000</b>
7	<b>Collections</b>	<b>12,000</b>
8	<b>Disposal</b>	<b>13,000</b>
9	<b>Recycling</b>	<b>4,000</b>
10	<b><u>TRANSIT OPERATING FUND – 661</u></b>	
11	<b>Transit Department</b>	
12	<b>ABQ Ride</b>	<b>31,000</b>
13	<b>Facility Maintenance</b>	<b>2,000</b>
14	<b>Paratransit</b>	<b>9,000</b>
15	<b>Strategic Support</b>	<b>18,000</b>
16	<b><u>GOLF COURSES OPERATING FUND – 681</u></b>	
17	<b>Parks and Recreation Department</b>	
18	<b>Affordable and Quality Golf</b>	<b>11,000</b>
19	<b><u>RISK MANAGEMENT FUND – 705</u></b>	
20	<b>Human Resources</b>	
21	<b>Unemployment Compensation</b>	<b>1,000</b>
22	<b>Employee Equity</b>	<b>1,000</b>
23	<b>Finance and Administrative Services Department</b>	
24	<b>Safety Office/Loss Prevention</b>	<b>10,000</b>
25	<b>Tort and Other Claims</b>	<b>10,000</b>
26	<b>Workers’ Comp Claims</b>	<b>7,000</b>
27	<b><u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u></b>	
28	<b>Finance and Administrative Services Department</b>	
29	<b>Materials Management</b>	<b>3,000</b>
30	<b><u>FLEET MANAGEMENT FUND - 725</u></b>	
31	<b>Finance and Administrative Services Department</b>	
32	<b>Fleet Management</b>	<b>10,000</b>

1	<b><u>EMPLOYEE INSURANCE FUND - 735</u></b>	
2	Human Resources	
3	Insurances and Administration	10,000

4	<b><u>COMMUNICATIONS MANAGEMENT FUND – 745</u></b>	
5	Finance and Administrative Services Department	
6	City Communications	16,000

7	<b><u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u></b>	
8	Parks and Recreation Department	
9	Open Space Management	13,000

10 Section 14. The following appropriations were included in excess of the  
 11 amount necessary to cover the Cost of Risk for fiscal year 2009 and are hereby  
 12 adjusted. These funds will be redirected to fulfill the City’s obligation for the  
 13 negotiated union contracts for fiscal year 2010.

14	<b><u>TRANSIT OPERATING FUND – 661</u></b>	
15	Transit Department	
16	ABQ Ride	(139,000)
17	Paratransit	(498,000)

18 Section 15. The following appropriations were included in excess of the  
 19 amount necessary to cover the Cost of Risk for fiscal year 2010 and are hereby  
 20 adjusted. These funds will be redirected to fulfill the City’s obligation for the  
 21 negotiated union contracts for fiscal year 2010.

22	<b><u>GENERAL FUND – 110</u></b>	
23	Transit Department	
24	Transfer to Transit Operating Fund (661)	(1,135,000)

25	<b><u>TRANSIT OPERATING FUND – 661</u></b>	
26	Transit Department	
27	Paratransit	(498,000)

28 Section 16. Funds de-appropriated in sections 14 and 15 are hereby  
 29 adjusted to the following program strategies and funds for operating City  
 30 government in fiscal year 2010. The adjustments will allow the City to fulfill its  
 31 obligation for negotiated union contracts for fiscal year 2010.

32	<b><u>GENERAL FUND – 110</u></b>	
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1	<b>Animal Welfare Department</b>	
2	<b>Animal Welfare</b>	<b>57,000</b>
3	<b>Cultural Services Department</b>	
4	<b>Anderson/Abruzzo Balloon Museum</b>	<b>3,000</b>
5	<b>Community Events</b>	<b>2,000</b>
6	<b>Museum</b>	<b>10,000</b>
7	<b>CIP Libraries</b>	<b>1,000</b>
8	<b>Public Library</b>	<b>33,000</b>
9	<b>Strategic Support</b>	<b>2,000</b>
10	<b>Biological Park</b>	<b>57,000</b>
11	<b>CIP Biological Park</b>	<b>12,000</b>
12	<b>Economic Development Department</b>	
13	<b>Economic Development</b>	<b>1,000</b>
14	<b>Family and Community Services Department</b>	
15	<b>Substance Abuse</b>	<b>1,000</b>
16	<b>Community Recreation</b>	<b>12,000</b>
17	<b>Early Childhood Education</b>	<b>35,000</b>
18	<b>Health and Social Services</b>	<b>2,000</b>
19	<b>Mental Health Services</b>	<b>1,000</b>
20	<b>Partner with Public Education</b>	<b>1,000</b>
21	<b>Plan and Coordinate</b>	<b>2,000</b>
22	<b>Finance and Administrative Services Department</b>	
23	<b>Administrative Hearing Office</b>	<b>1,000</b>
24	<b>Accounting</b>	<b>9,000</b>
25	<b>Purchasing</b>	<b>3,000</b>
26	<b>Treasury</b>	<b>9,000</b>
27	<b>Fire Department</b>	
28	<b>AFD Headquarters</b>	<b>7,000</b>
29	<b>Fire Prevention/Fire Marshal's Office</b>	<b>1,000</b>
30	<b>Logistics</b>	<b>5,000</b>
31	<b>Technical Services</b>	<b>1,000</b>
32	<b>Training</b>	<b>1,000</b>

1	<b>Legal Department</b>	
2	City Clerk	6,000
3	Legal Services	1,000
4	Real Property	1,000
5	<b>Municipal Development Department</b>	
6	Construction	5,000
7	Design Recovered Storm Drain and Transport	1,000
8	Design Recovered Parks and CIP	16,000
9	Storm Drainage	11,000
10	Strategic Support	4,000
11	Street CIP/Trans Infrastructure Tax	15,000
12	Street Services	42,000
13	Facilities	65,000
14	Transfer to Other Funds:	
15	City/County Facilities (290)	7,000
16	Plaza Del Sol Building (292)	3,000
17	Parking Operating (641)	24,000
18	Baseball Stadium (691)	2,000
19	<b>Parks and Recreation Department</b>	
20	Aquatics	2,000
21	Promote Safe Use of Firearms	4,000
22	Provide Quality Recreation	3,000
23	Aviation Landscape Maintenance	4,000
24	Parks Management	85,000
25	Strategic Support	1,000
26	Transfer to Open Space Expendable Trust Fund (851)	15,000
27	<b>Planning Department</b>	
28	Code Enforcement	2,000
29	One Stop Shop	8,000
30	Planning and Development Review	1,000
31	Strategic Support	1,000
32	<b>Police Department</b>	

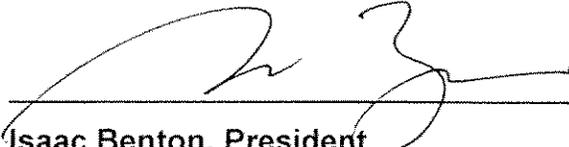
1	Communications and Records	139,000
2	Family Advocacy	2,000
3	Investigative Services	16,000
4	Neighborhood Policing	11,000
5	Officer and Department Support	6,000
6	Prisoner Transport	18,000
7	Professional Standards	1,000
8	Senior Affairs Department	
9	Strategic Support	2,000
10	Well Being	29,000
11	Transit Department	
12	Transfer to Transit Operating Fund (661)	314,000
13	<u>AIR QUALITY FUND - 242</u>	
14	Environmental Health Department	
15	Operating Permits	1,000
16	Vehicle Pollution Management	1,000
17	<u>GAS TAX ROAD FUND - 282</u>	
18	Municipal Development Department	
19	Street Services	31,000
20	<u>FALSE ALARM ENFORCEMENT AND EDUCATION FUND – 287</u>	
21	Police Department	
22	False Alarm Enforcement	2,000
23	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
24	Municipal Development Department	
25	City/County Building	10,000
26	<u>PLAZA DEL SOL BUILDING FUND – 292</u>	
27	Municipal Development Department	
28	Plaza del Sol Building	3,000
29	<u>AVIATION OPERATING FUND – 611</u>	
30	Aviation Department	
31	Aviation Management & Professional Support	4,000
32	Airport Operations, Maintenance, Security	105,000

1	<b><u>PARKING FACILITIES OPERATING FUND – 641</u></b>	
2	Municipal Development Department	
3	Parking Services	24,000
4	<b><u>REFUSE DISPOSAL OPERATING FUND – 651</u></b>	
5	Solid Waste Management Department	
6	Administrative Services	50,000
7	Clean City Section	34,000
8	Collections	103,000
9	Disposal	40,000
10	Recycling	27,000
11	<b><u>TRANSIT OPERATING FUND – 661</u></b>	
12	Transit Department	
13	ABQ Ride	222,000
14	Facility Maintenance	10,000
15	Paratransit	54,000
16	Strategic Support	28,000
17	<b><u>GOLF COURSES OPERATING FUND – 681</u></b>	
18	Parks and Recreation Department	
19	Affordable and Quality Golf	18,000
20	<b><u>BASEBALL STADIUM OPERATING FUND – 691</u></b>	
21	Municipal Development Department	
22	Stadium Operations	2,000
23	<b><u>RISK MANAGEMENT FUND – 705</u></b>	
24	Finance and Administrative Services Department	
25	Safety Office/Loss Prevention	2,000
26	Tort and Other Claims	1,000
27	Workers' Comp Claims	1,000
28	<b><u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u></b>	
29	Finance and Administrative Services Department	
30	Materials Management	4,000
31	<b><u>FLEET MANAGEMENT FUND - 725</u></b>	
32	Finance and Administrative Services Department	

1	Fleet Management	29,000
2	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
3	Finance and Administrative Services Department	
4	City Communications	4,000
5	<u>OPEN SPACE EXPENDABLE TRUST FUND – 851</u>	
6	Parks and Recreation Department	
7	Open Space Management	15,000
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1 PASSED AND ADOPTED THIS 18<sup>th</sup> DAY OF May, 2009  
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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Isaac Benton, President  
City Council

APPROVED THIS 2<sup>nd</sup> DAY OF June, 2009

Bill No. R-09-226

  
\_\_\_\_\_  
Martin J. Chávez, Mayor  
City of Albuquerque

ATTEST:

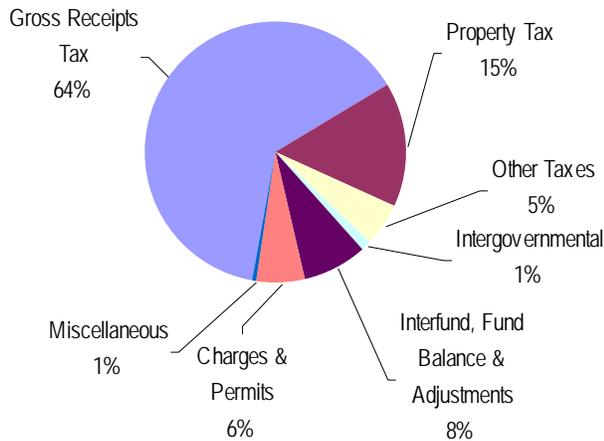
  
\_\_\_\_\_  
City Clerk

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# Where the General Fund money comes from:

FY/10 GENERAL FUND RESOURCES

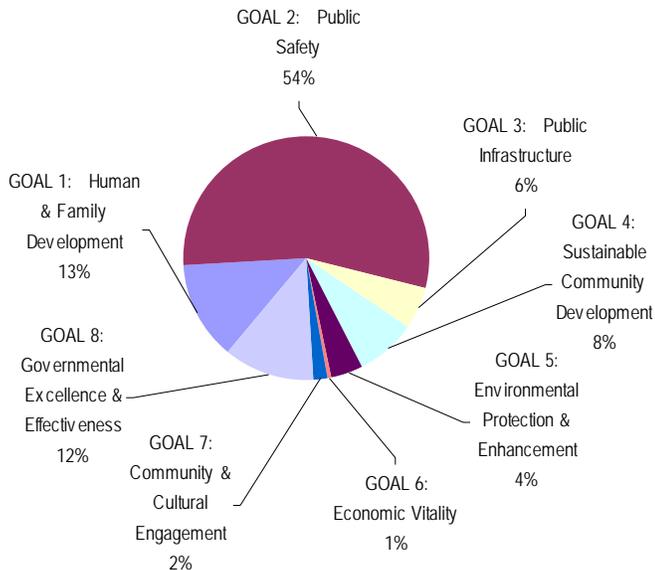


FY/10 GENERAL FUND RESOURCES

	(\$000's)	
Gross Receipts Tax	\$	302,970
Property Tax	\$	72,717
Other Taxes	\$	25,143
Intergovernmental	\$	5,630
Interfund, Fund Balance & Adjustments	\$	38,434
Charges & Permits	\$	27,529
Miscellaneous	\$	2,450
<b>Total Revenue</b>	<b>\$</b>	<b>474,873</b>

# And, where the money goes:

FY/10 GENERAL FUND APPROPRIATION BY GOAL



FY/10 GENERAL FUND APPROPRIATIONS

	(\$000's)	
GOAL 1: Human & Family Development	\$	56,536
GOAL 2: Public Safety	\$	237,593
GOAL 3: Public Infrastructure	\$	24,043
GOAL 4: Sustainable Community Development	\$	35,469
GOAL 5: Environmental Protection & Enhancement	\$	17,282
GOAL 6: Economic Vitality	\$	2,902
GOAL 7: Community & Cultural Engagement	\$	7,998
GOAL 8: Governmental Excellence & Effectiveness	\$	52,302
<b>Total</b>	<b>\$</b>	<b>434,125</b>

THE CITY OF ALBUQUERQUE  
 ACKNOWLEDGES IT'S CONTINUING COMMITMENT  
 TO PROTECTING INDIVIDUAL RIGHTS AND PRIVILEGES.  
 IN ACCORDANCE WITH THIS COMMITMENT, THE CITY PROHIBITS  
 DISCRIMINATION IN THE OPERATION OF GOVERNMENT ON THE BASIS OF  
 RACE, COLOR, RELIGION, NATIONAL ORIGIN OR ANCESTRY, DISABILITY, AGE GENDER,  
 VIETNAM ERA OR DISABLED VETERAN STATUS, SEXUAL ORIENTATION OR MEDICAL CONDITION

<http://www.cabq.gov/budget/>