

City of Albuquerque

Mayor Timothy M. Keller



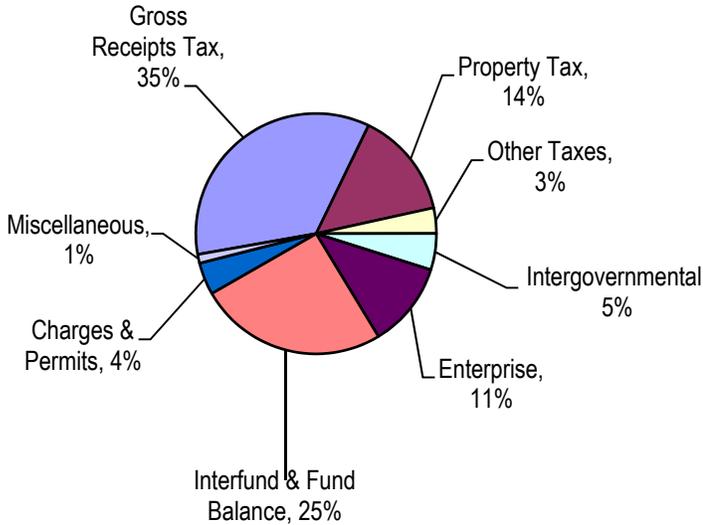
Fiscal Year 2021 Approved Budget



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Where the money comes from:

FY/21 RESOURCES ALL FUNDS

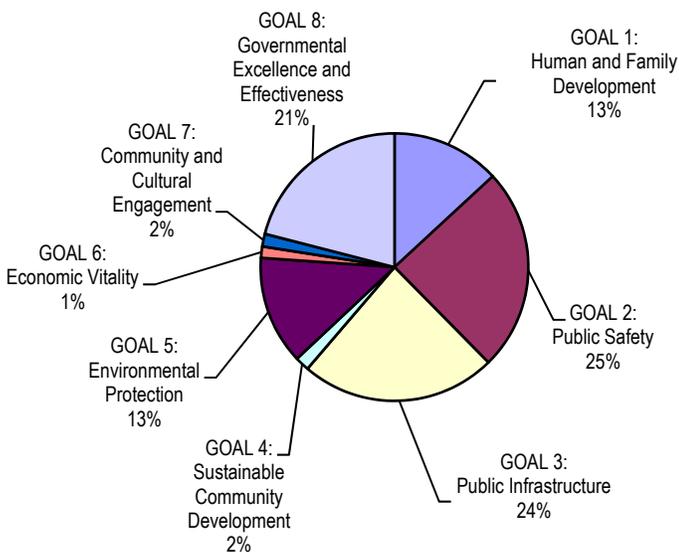


Combined Revenues by Source
(**\$000's**)

Gross Receipts Tax	\$	387,226
Property Tax	\$	159,130
Other Taxes	\$	37,984
Intergovernmental	\$	54,065
Enterprise	\$	127,147
Interfund & Fund Balance	\$	281,051
Charges & Permits	\$	47,909
Miscellaneous	\$	13,074
Total Revenue	\$	1,107,586

And, where the money goes:

FY/21 APPROVED BUDGET



Appropriations by Goal
(**\$000's**)

GOAL 1: Human & Family Development	\$	145,339
GOAL 2: Public Safety	\$	271,389
GOAL 3: Public Infrastructure	\$	261,787
GOAL 4: Sustainable Community Development	\$	19,254
GOAL 5: Environmental Protection	\$	145,136
GOAL 6: Economic Vitality	\$	15,286
GOAL 7: Community & Cultural Engagement	\$	16,817
GOAL 8: Governmental Excellence & Effectiveness	\$	232,578
Total Appropriations	\$	1,107,586

**CITY OF ALBUQUERQUE
FISCAL YEAR 2021
APPROVED BUDGET**



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City of Albuquerque

Timothy M. Keller, Mayor

Memorandum

December 7, 2020

To: Pat Davis, President, City Council
From: Timothy M. Keller, Mayor
Subject: Fiscal Year 2021 Approved Operating Budget

I am submitting to you the Approved Operating Budget for the fiscal year that began on July 1, 2020 (Fiscal Year 2021). This year will continue to be one of tremendous challenges, primarily because of the COVID-19 pandemic and its many ripple effects on our economy and way of life. The excellent progress we had made in creating jobs and building the economy, reflected in 2020's strong first quarter, hit a wall that no one expected. Albuquerque residents are facing uncertainty in nearly every part of their lives: wondering if their jobs are stable, where their children will be in six months, and when we can return to the vibrant celebrations of our families and cultures that make Albuquerque an amazing place to live and visit. The dynamics of our long-standing crime challenges shifted, so that even as we continued to reduce property crimes like auto theft, violent crime across America increased. Through it all, our City employees have stepped up in an unparalleled way, coming together to protect our most vulnerable populations and provide City services with minimal interruption.

Our focus for the Fiscal Year 2021 budget is to balance economic uncertainty with the many needs of our community in this challenging time through fiscal responsibility and smart investments to support and protect our residents. In addition, our decision to carry forward a large contingency at the end of Fiscal Year 2020 has provided stability. The one-time direct grant of federal money from the Coronavirus Aid, Relief and Economic Security (CARES) Act has had a major positive impact in Fiscal Years 2020 and 2021. While other cities across the nation have been forced to institute furloughs, layoffs and drastic cuts in service, Albuquerque is demonstrating that even in a pandemic, we can belt tighten, but also continue to improve safety, help families and support businesses.

The overall budget is \$1.1 billion, \$595.1 million of which is the General Fund. The budget additionally includes the remaining \$78.9 million allocation for CARES Act eligible payroll costs. This budget is structurally balanced. In addition to our required reserve of \$49.6 million, we again carry forward a critical General Fund balance of approximately \$35.9 million to protect against predicted drops in revenue that may stretch into Fiscal Year 2022. This buffer aligns with our estimated Fiscal Year 2022 revenue estimates and will give our City the flexibility to handle more challenges in the future.

Cost Saving Measures

In order to make the key investments that our residents need, the City is managing its finances carefully. While we were recently ranked in the [New York Times](#) as the city with the second most

healthy fiscal scenario, we got here by making some difficult choices. In the approved Fiscal Year 2021 budget:

- We approved no overall salary increases for City employees in any department. Instead, we included a one-time payment that nets to \$250 per employee to offset the increased costs of medical insurance, and a \$100 one-time payment to all full-time employees making less than \$15 per hour. These items remain to be negotiated with the City's seven union bargaining units.
- We imposed a range of hiring freezes and slowdowns during the fiscal year to capture \$15 million in savings.
- We have budgeted for \$639 thousand in savings from a travel freeze and decreased spending on training.
- We postponed a total of \$29 million pending initiatives via department requests for additional funding in the budget revision process.
- We have deferred a total of \$2.2 million in new operating costs related to capital projects coming-on-line in the budget revision process.

With the implementation of these fiscally prudent measures, we expect saving nearly \$47 million. We are optimistic that the City will have the flexibility and resources to weather the economic uncertainties ahead without instituting layoffs or massive cuts in service.

Helping Business and Families with the Economic Impacts of COVID-19

The Albuquerque economy was strong before the pandemic. In the first quarter of Fiscal Year 2020, employment in the Albuquerque MSA finally exceeded the pre-recession peak. The unemployment rate temporarily dropped to a low of 4.1% in December 2019. For the first seven months of Fiscal Year 2020, base gross receipts tax revenue growth exceeded the 3.5% projected for the year. Cumulative growth reached double digits early in the year due to a lump-sum hold harmless distribution in the beginning of the fiscal year.

This economic strength made us more resilient when the pandemic hit. On March 11, 2020, recognizing the potentially devastating impact of COVID-19, the Governor declared a public health emergency. On March 12th the New Mexico Department of Health issued the first of a series of public health orders that closed and severely restricted restaurants, businesses and mass gatherings. The effects on the Albuquerque economy were immediate. During the most severe portion of economic shut-down in April 2020, the Albuquerque MSA unemployment rate spiked to the highest on record at 12.8%. Gross receipts tax revenue decreased by -3.8% in March and decreased by -13.6% in April. The total impact on City revenue for Fiscal Year 2020 was an estimated loss of \$27 million. We instituted cost saving measures including hiring freezes, reductions in contract expenses, and a travel freeze. As a result, we were able to avoid furloughs and layoffs at a time when other cities in New Mexico and across the nation could not.

The economic impacts of COVID in Fiscal Year 2021 remain uncertain because we do not know when closures and limitations on businesses and gatherings will change. In addition, we cannot be sure of how the changes in schools will impact Albuquerque workers. Total gross receipts tax is expected to decline by about -4.8% in Fiscal Year 2021, helped somewhat by the State increasing the City's internet sales tax revenue. By September 2020, it was estimated the City gained back about 74% of the 49,400 jobs lost. However, the unemployment rate was still high at 8.9%.

The City has been working to support businesses and families through these economic challenges, and our approved Fiscal Year 2021 budget invests **over \$30 million in business support and economic relief programs**. These programs are in addition to the \$1.8 million invested in Fiscal Year 2020 for COVID-related direct grants to restaurants, retail shops, microbusinesses, nonprofits and artists. These programs are also in addition to the \$120 million in capital projects currently under construction and an additional \$50 million in projects to be awarded before the end of the calendar year, keeping thousands of workers on the job and earning a paycheck.

Keeping our City Healthy and Safe During COVID-19

The pandemic has exposed cracks in the social safety net and public health systems, and provided an opportunity to address these challenges with urgency. As part of COVID-19 relief, our City has been working with the State, County and community partners to provide safe spaces for people who are medically vulnerable, homeless, or otherwise need space to isolate. The Department of Senior Affairs has delivered over 500,000 meals to seniors. Through the Emergency Operations Center, the City has spent tremendous resources protecting and keeping our residents informed. The approved budget includes a \$78.9 million allocation of CARES funding to cover the costs of personnel and resources who provided emergency and public health response during the COVID pandemic.

Our approved budget also aims to close some of those cracks in the system on a larger and more permanent scale. We recognize that prevention and harm reduction programs, like COVID-19 screening and outreach, are always more cost-effective strategies than addressing public health issues downstream, like treating COVID-19 positive people with a variety of other health challenges. We have included \$5 million for facilities and operation of expanded social services in coordination with the County and State. In addition, Fiscal Year 2021 **investments in expanding the social safety net and protecting vulnerable communities total over \$20 million**, including:

Public Safety

The people of Albuquerque have told us unequivocally that public safety continues to be a top priority. The protests of police violence have turned the national public safety conversation to a place where Albuquerque has been since my administration began: fighting crime from all sides.

Our high levels of crime mean we need to continue to invest in police, including bringing the number of officers back to their historical levels. The Police Department has deployed millions of capital dollars to improve our decades old technology and investigative tools.

Policing alone will not make our community be safer or feel safer. Our Fiscal Year 2021 budget formally establishes the Albuquerque Community Safety Department (ACS), a third public safety department that will respond to the calls and needs of our City that are not best served by the police. In addition, ACS will leverage existing contracts with behavioral health and substance abuse service providers.

Albuquerque Fire Rescue (AFR) has led the nation and the state in its COVID-19 response. By beginning screening procedures and infectious disease control processes in January, AFR kept firefighters and paramedics safe from the spread of COVID-19 that decimated other departments from California to Florida. AFR continues to pioneer in areas like telemedicine that will have lasting positive impacts for our community long after the pandemic ends.

Within the AFR budget, the Office of Emergency Management (OEM) stepped into manage the pandemic, activating volunteers and City workers on everything from hospital bed management to the distribution of protective equipment. The finance and administration team at OEM has also taken the lead in segregating COVID-19 costs and ensuring that the City will be able to recover costs from the Federal Emergency Management Agency.

The budget also includes a 34% increase in funding for the Civilian Police Oversight Agency (CPOA), which includes the CPOA taking over management of the Community Policing Councils and adding personnel to address complaints from the public about police conduct.

Safe Neighborhoods

Strong neighborhoods are marked by clean and safe public spaces and a thriving built environment. Nuisance abatement continues to be another key tool for public safety, and both the Code Enforcement Division of the Planning Department and the ADAPT program in the Fire Marshal's Office have continued to move forward on voluntary abatement, condemnations and clean-ups. The approved Fiscal Year 2021 budget includes investments in full funding for ADAPT and the Code Enforcement Division, emergency board-up contracts, park safety, Animal Welfare, Clean Cities, and the Block-by-Block program.

Safe Communities

Tackling issues like substance abuse, homelessness, domestic violence and youth opportunity makes our community safer and stronger. The Fiscal Year 2021 budget includes funding for service contracts for mental health, substance abuse, early intervention and prevention programs, domestic violence shelters and services, sexual assault services, health and social service center providers, and services to abused, neglected and abandoned youth. It also invests in youth programs in partnership with APS and nonprofits that keep our kids off the streets and out of harm's way and youth violence prevention initiatives that aim to break the intergenerational cycle of crime and incarceration.

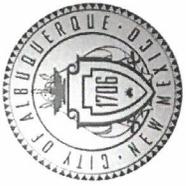
Workforce Support Through Youth Programs

Since our first day in office, my administration has been committed to tackling the generational cycles of crime and poverty by investing in programs that get our youth off the street, out of harm's way and into before- and after-school and summer programs. We created the City's first ever Kids Cabinet, bringing together City departments, community leaders and youth from across the City to tackle the challenges facing our young people.

COVID-19 dramatically changed what our community needs from these programs. Our summer youth programs are extending throughout the calendar year because Albuquerque schools do not appear to be returning to in-person classes before January 2021. Our youth and early childhood education programs have adapted to 5-to-1 student-to-adult ratios, and have adopted COVID-19 safe practices throughout all of their facilities.

These opportunities for children to connect with the world and each other, and for working parents to have a safe place for their kids to go, have never been more important. The Fiscal Year 2021 budget continues to provide youth programming by fully funding the general fund support to the Head Start program, including additional funding to maintain COVID-19 safe student-teacher ratios. On any given day, the City of Albuquerque provides care and education for about 800 children age five and under. The City is one of the largest employers of early care and education

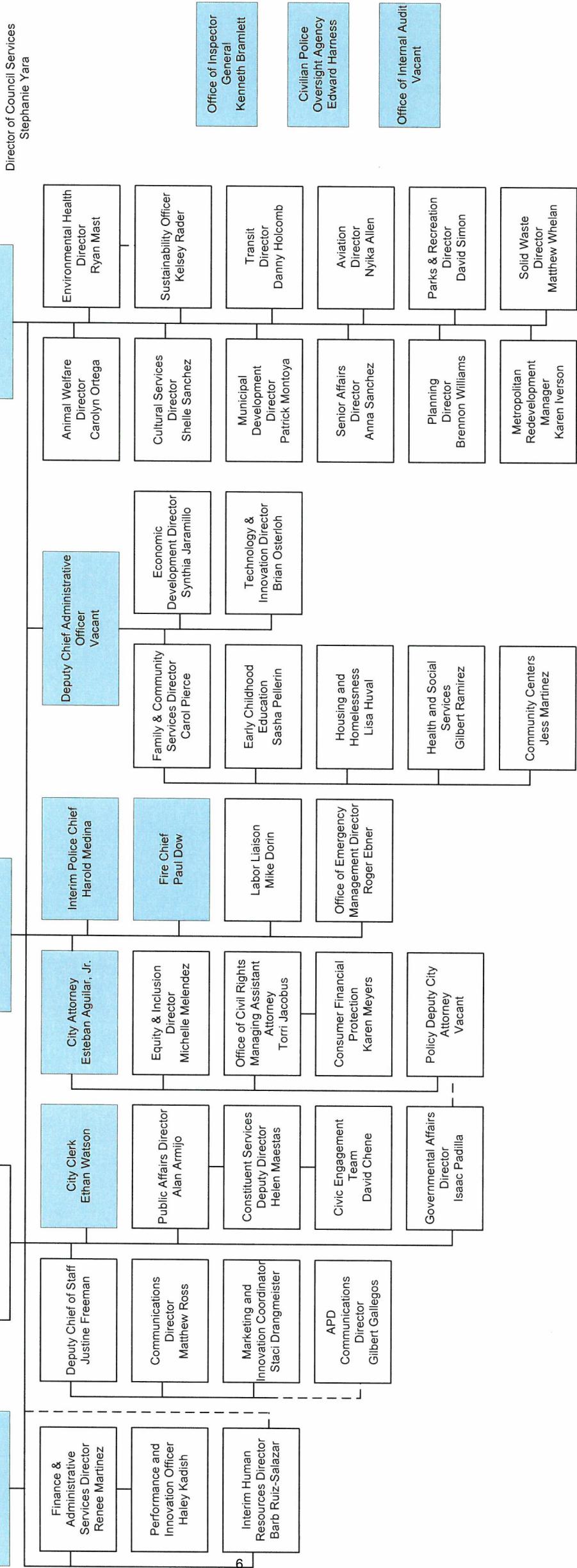
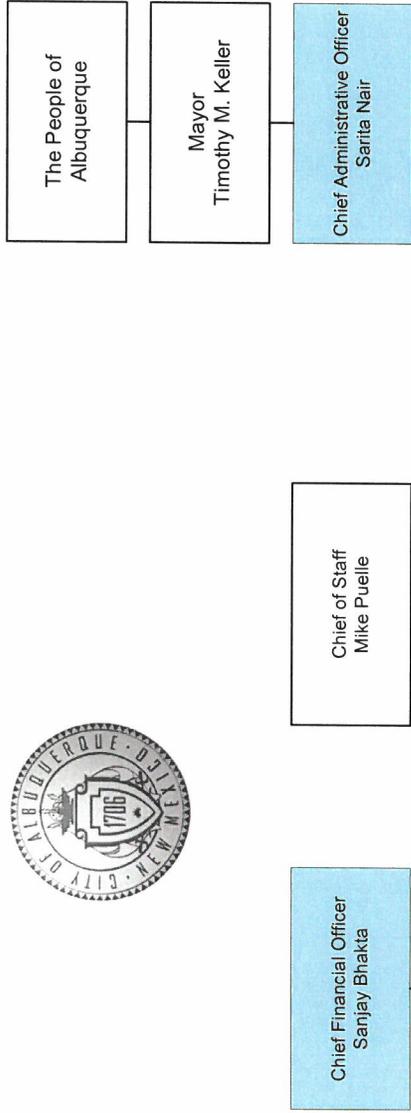
professionals and employs about 150 Head Teachers, Teachers and Teaching Assistants. The budget also funds year-round continuation of youth programs operated or coordinated by the Family and Community Services, Parks and Recreation, and Cultural Services Departments.



City of Albuquerque

City Council

- DST. 1 Lan Sena
- DST. 2 Isaac Benton
- DST. 3 Klarissa J. Peña
- DST. 4 Brook Bassan
- DST. 5 Cynthia Borrego
- DST. 6 Pat Davis, President
- DST. 7 Diane G. Gibson
- DST. 8 Trudy Jones
- DST. 9 Don Harris



- Office of Inspector General
Kenneth Bramlett
- Civilian Police Oversight Agency
Edward Harness
- Office of Internal Audit
Vacant

Director of Council Services
Stephanie Yara

Legend
 = confirmed by City Council

Approved: Sarita Nair, Chief Administrative Officer

November 19, 2020

ONE ALBUQUE ROQUE

city of albuquerque



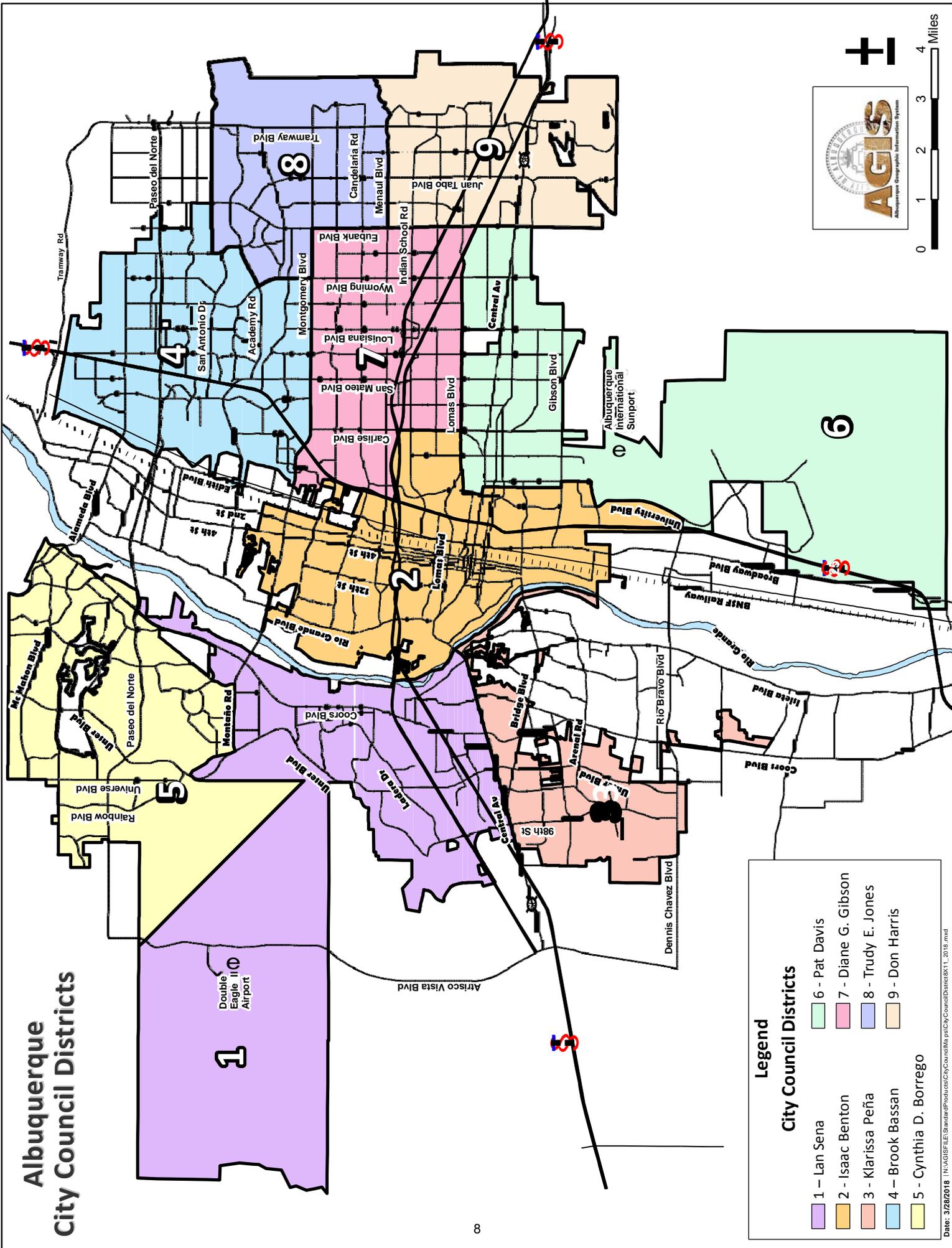
SAFE | INNOVATIVE | INCLUSIVE

Timothy Keller, Mayor
Sarita Nair, CAO
Lawrence Rael, COO
Sanjay Bhakta, CFO
Mike Puelle, Chief of Staff



Adjusted Approved Budget | Fiscal Year 2021

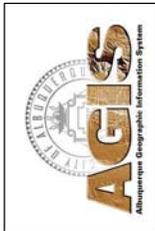
Albuquerque City Council Districts



Legend

City Council Districts

- 1 - Lan Sena
- 2 - Isaac Benton
- 3 - Klarissa Peña
- 4 - Brook Bassan
- 5 - Cynthia D. Borrego
- 6 - Pat Davis
- 7 - Diane G. Gibson
- 8 - Trudy E. Jones
- 9 - Don Harris
- 10 - [Color]



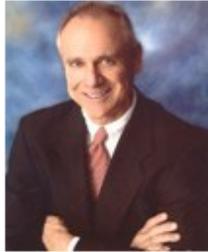
CITY OF ALBUQUERQUE

CITY COUNCILORS

District 1
Councilor Sena



District 2
Councilor Benton



District 3
Councilor Peña



District 4
Councilor Bassan



District 5
Councilor Borrego



District 6
Councilor Davis
President



District 7
Councilor Gibson
Vice-President



District 8
Councilor Jones



District 9
Councilor Harris





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Albuquerque

For the Fiscal Year Beginning

July 1, 2019

New Mexico

Executive Director

Christopher P. Morill

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation award to the City of Albuquerque, New Mexico for its annual budget for the fiscal year beginning July 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, as a financial plan, and as a communications device.

FINANCE & ADMINISTRATIVE SERVICES

OFFICE OF MANAGEMENT & BUDGET

Budget Officer

Lawrence L. Davis

City Economist

Christine Boerner

Executive Budget Analyst Department Assignments

Jayne Aranda

FINANCE AND ADMINISTRATIVE SERVICES, HUMAN RESOURCES,
OFFICE OF INSPECTOR GENERAL, OFFICE OF INTERNAL AUDIT, TECHNOLOGY AND INNOVATION, TRANSIT

Jennifer Brokaw

CITY COUNCIL, ECONOMIC DEVELOPMENT, MUNICIPAL DEVELOPMENT, SENIOR AFFAIRS

Linda Cutler-Padilla

AVIATION, CHIEF ADMINISTRATIVE OFFICE, FIRE, MAYOR'S OFFICE, PLANNING, SOLID WASTE

Michael King

CIVILIAN POLICE OVERSIGHT AGENCY, ENVIRONMENTAL HEALTH, FAMILY AND COMMUNITY SERVICES,
LEGAL, OFFICE OF THE CITY CLERK, PARKS AND RECREATION

Kevin Noel

ANIMAL WELFARE, CITY SUPPORT, COMMUNITY SAFETY

Emma Romero

CULTURAL SERVICES, POLICE

**The Budget is available Online at
<http://www.cabq.gov/budget>**

EXECUTIVE SUMMARY

ALBUQUERQUE: THE COMMUNITY

Physical Geography & Climate. The City of Albuquerque is located in north central New Mexico. It is nestled against the Sandia and Manzano Mountains to the east and is bisected north to south by the Rio Grande River. The Rio Grande River is the largest river in New Mexico and the 17th largest in the world. The river is home to many species of flora and fauna including: Sandhill Cranes, geese, beavers, cottonwood trees, wild petunia, and much more.

The elevation ranges from 4,500 feet in the Rio Grande Valley to 10,678 feet at the crest of the Sandia. The mountains, rising 5,000 feet above the City provide protection from harsh winter storms. Although winter snow is not uncommon, travel is rarely a problem. The City on average enjoys 310 sunny days, with the July high being about 92°F, and the January low being about 23°F. Albuquerque enjoys four distinct seasons, while experiencing low humidity and sunny weather year-round. The average year-round weather is 70°F. The climate is arid, and the city averages only nine inches of precipitation a year.

Statistics/Demographics. The Albuquerque metropolitan area is comprised of four counties: Bernalillo, Sandoval, Torrance, and Valencia. In the 2019 American Community Survey (ACS), the Albuquerque Metropolitan Statistical Area (MSA) had a population of 918,018. Albuquerque, with 560,218 residents, is the largest city in New Mexico and the 32nd largest city in the country. The City is culturally diverse: about 49% of the residents are Hispanic; 39.4% non-Hispanic white; 4.6% Native American; 3.2% African American; 2.8% Asian American; and 1% other. The median household income per the 2019 ACS is \$55,657, about 84.7% of the U.S. average. The median population age is 37.3 years; the median family income is \$65,550. Cultural diversity is recognized, encouraged and celebrated throughout the City particularly with Summerfest events held across the City. Architecture, street and subdivision names, art, and dozens of annual ethnic festivals attest to this rich cultural diversity. Nearly sixty percent of city residents own their homes.



History. The area's first permanent residents were Ancestral Pueblo Indians who planted corn, beans and squash and constructed adobe and brick pit homes along the banks of the Rio Grande in the 6th century. They abandoned their pueblos around 1300 AD.

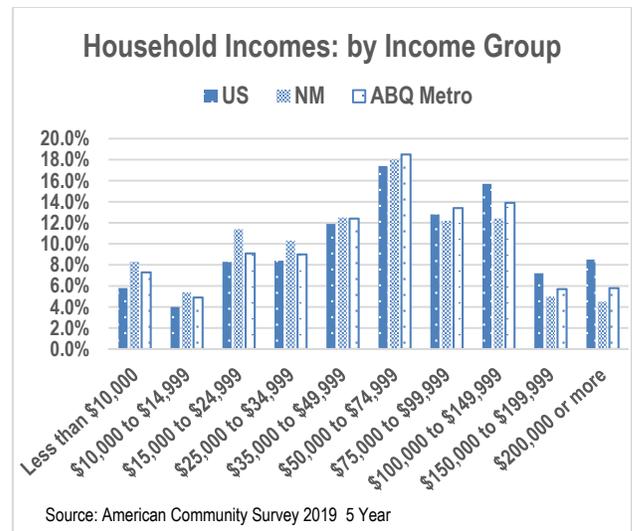
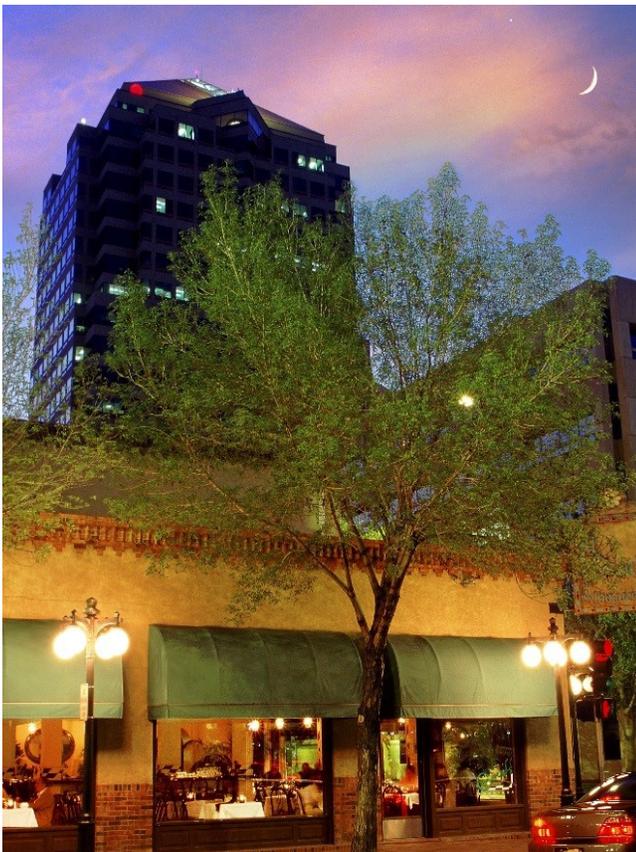
The Spanish arrived in the mid-16th century and opened a trading post in the last years of that century. In 1706, the present site of the City's Old Town was established and named after the Duke of Albuquerque, Viceroy of New Spain. The City still bears the 'Duke City' nickname.

During much of the 18th and 19th centuries, Albuquerque was a trading center along the Camino Real linking Mexico City and Santa Fe. With the coming of the railroad in 1880, development around the railway station gave birth to what is now downtown Albuquerque. In the 20th century, growth was fueled by Route 66, the mother road connecting Chicago to Los Angeles, which brought a steady stream of traffic through downtown. During and after WWII, a federal presence was established at Sandia National Laboratories and Kirtland Air Force Base.

Government. In 1885, while New Mexico was still a territory of the United States, Albuquerque was chartered as a town, and in 1891, it was organized under territorial laws as a city. The City Charter

under which the City of Albuquerque government now operates was adopted in 1917. The purpose of the City Charter is to provide for maximum, local self-government. The City Charter was amended in 1974 to move the City from a commission-manager to a mayor-council form of government. Voters elect a full-time mayor and nine part-time city councilors in non-partisan elections. The mayor and councilors serve four-year terms with council terms staggered every two years, providing continuity on the council. Albuquerque is a "home rule city" under the New Mexico Constitution meaning the City may exercise all legislative powers and perform all functions not expressly denied by general law or charter.

Economy. Located at the intersection of two major interstates and served by air and rail, Albuquerque is the major trade, commercial, and financial center of the state. The City is well situated to benefit from its proximity to Mexico – situated only 300 miles from the border. Trade and services are the largest economic sectors and provide over half the jobs in the Albuquerque area. Government provides close to 21% of non-agriculture employment and accounts for six of the ten largest employers in the MSA. A report by UNM's Bureau of Business and Economic Research shows the state relies extensively on federal transfers and excels in areas of technology and gas and oil production.



Ten Largest Employers in MSA 2020

<u>Employer</u>	<u>Employees</u>	<u>Description</u>
Albuquerque Public Schools	14,811	Public School District
Presbyterian	14,000	Healthcare
Sandia National Labs	12,469	Research and Development
City of Albuquerque	6,217	Government
Kirtland Air Force Base (Civilian)	5,787	Defense
University of New Mexico (1)	4,907	Education
State of New Mexico	4,514	Government
Kirtland Air Force Base (Military)	4,387	Defense
UNM Hospital (1)	3,778	Hospital/Medical Services
Veterans Hospital	3,153	Hospital/Medical Services

(1) NM changed their reporting and student employment is no longer reported in their fact book. This accounted for nearly 10,000 employees in 2014 for the Hospital and Main Campus.

Cultural & Recreational Opportunities. Albuquerque was named one of SmartAsset's best places for outdoor enthusiasts to live and work in 2020. In a study of 96 cities across the country, Albuquerque ranked 26th thanks to a high number of parks, open spaces, and outdoor recreation opportunities. With nearly 300 days of sunshine annually, four distinct seasons, moderate winters, and excellent proximity to mountains and huge expanses of national, state, and local public lands, Albuquerque has the perfect climate and locations for year-round outdoor recreation activities.

From hiking in the foothills of the Sandia Mountains or along the banks of the Rio Grande to dozens of athletic fields and courts in parks across Albuquerque, outdoor enthusiasts have an abundance of options for recreation and relaxation. The City's Parks and Recreation Department maintains nearly 3,000 acres of parkland at 290 City parks and more than 29,000 acres of major public open space the most of any American city. In addition, the City manages more than 170 miles of paved, off-street trails along with world class mountain bike trails in the Sandia foothills. The City also features four municipal golf courses that offer one of the best golf values in the region. Albuquerque has the longest single span aerial tramway in the US that takes riders from the northeast edge of the City to the crest of the Sandia Mountains. Petroglyph National Monument, a unit of the National Park System, and the Cibola National Forest and Sandia Wilderness Area are within the City limits. Albuquerque is also recognized as the hot air balloon capital of the world and hosts the

Albuquerque International Balloon Fiesta, the largest hot air ballooning event in the world.

In addition, many of Albuquerque's cherished cultural venues, creative resources, and favorite events are public resources managed by the Cultural Services Department. The ABQ BioPark (Zoo, Botanic Garden, Aquarium, Bugarium, Heritage Farm and Tingley Beach) is the top tourist destination in New Mexico and a leader in education and conservation; the world-class Albuquerque Museum protects and displays the artwork and historical items of the middle Rio Grande valley and brings world-renowned traveling exhibits to the City; the Anderson-Abruzzo Albuquerque International Balloon Museum shares the history, science, and art of lighter-than-air flight; the public-private partnership with Explora provides the city with an award-winning, hands-on science center; 18 branches of the Public Library of Albuquerque and Bernalillo County ensure information access to citizens across the metro area; the 93-year old historic KiMo Theatre, South Broadway Cultural Center, events in the Old Town Gazebo, large-scale, free public events including Summerfest, Freedom 4th and Twinkle Light Parade bring performing arts and cultural programming to residents and visitors; a collection of more than 1,000 works of Public Art are on view in public buildings and outdoors around the City; the Urban Enhancement Trust Fund provides funding to arts and cultural organizations in the City; and the 519 Public Access Studio and four Comcast Public Access channels and on-line content for GOV-TV, Local Origination, Education, and Public Access channels ensure media access.

FINANCIAL POLICIES

Operating Budget

Type of Budgeting: The City of Albuquerque has a well-developed system of program budgeting. Programs are developed to identify distinct services provided by the City. The legal authority to spend is made through an appropriation at the program level. Each program is a collection of specific department subsections, department IDs, that are monitored for financial and performance management. All programs and department ID's are constructed with line-item detail.

Budget data is prepared consistent with the City's basis of accounting used in our audited financial statements. *Governmental funds utilize the modified accrual basis of accounting, while proprietary funds (enterprise and internal service) and agency funds are accounted for on a full-accrual basis.* Modified accrual accounting recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred. Full-accrual accounting recognizes both revenue and expense transactions in the periods in which they are incurred rather than when the cash is received or paid.

Revenue Projections: The City has a multi-year Forecasting Advisory Committee consisting of members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies. The Committee is required by ordinance to meet and review each forecast prior to finalization. A forecast is required to be included with the proposed General Fund budget submitted to Council on April 1st of each year and another forecast may be run at the discretion of the Director of the Department of Finance and Administrative Services.

Planning: The principal financial budget planning tool is the Five-Year Forecast. The Five-Year Forecast estimates future revenues and expenditures for the General Fund and the subsidized funds for the present fiscal year, the upcoming budget year and an additional three years. The forecast identifies key trends in revenues and expenditures and provides information about the financial challenges anticipated over the next few years. Budget instructions are developed to accommodate the projected surplus or shortfall for the budget year in the Five-Year Forecast.

Required by ordinance, the Five-Year Forecast is presented to the City Council in December of each year and identifies:

- operating costs for capital projects;
- inflation factors;
- baseline, optimistic, and pessimistic scenarios;
- updated fund balances;
- growth factors;
- estimates of reversions, re-appropriated encumbrances and reserves;
- recurring and non-recurring revenues and expenditures; and
- a four-year projection of expenditures and revenues, including actuals for the previous fiscal year.

Budget Process: The budget process begins in December with the production of the Five-Year Forecast which influences the budget call. From late December through March, City departments prepare their budget requests and internal hearings on the requests are held on behalf of the Chief Administrative Officer (CAO). These hearings are attended by the Office of Management and Budget, City Council, Internal Audit, and departmental staff as well as the CAO and COO. By ordinance, at least two meetings are held with the Executive and City Council to discuss the preparation of the budget and information is provided to the City Council staff as requested to facilitate and assist in budget development.

The Mayor's Proposed Budget document is submitted to the City Council by April 1st. By ordinance, the Council must hold at least three public hearings on the proposed budget and the public is encouraged to participate and comment. In April and May the City Council holds these public hearings. Council may amend the budget proposal at any time prior to May 31st. If City Council fails to pass a budget by May 31st, the Mayor's Proposed Budget is deemed approved.

Amending the Budget: Appropriations are at a program level, the level at which expenditures may not legally exceed appropriations. Budgetary control is maintained by a formal appropriation and encumbrance system. The Mayor has authority to move program appropriations by no more than five percent or \$100 thousand, whichever is lower, provided the fund appropriation does not change.

Appropriations may be made or modified during the year by a legally adopted resolution. With the exception of project funds, appropriations revert to fund balance to the extent they have not been expended or encumbered by fiscal year-end.

Upon its own initiative or by request of the Mayor, the Council may amend the budget during the fiscal year - subject to executive approval. Budget amendments vetoed by the executive branch may be overridden by a vote of six of the nine City Councilors.

Balanced Budget: The adopted budget must be balanced as a matter of state law. The approved budget is binding and no claims in excess of the budget may be paid. City ordinance prohibits a proposed or approved budget with expenditures in excess of anticipated resources. Additionally, budget amendments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources. City administrative instructions require service levels to be adjusted if necessary to avoid spending in excess of the appropriated level. Although not formally required by statute, ordinance or administrative instruction, the City's Office of Management and Budget continues the long standing practice of proposing budgets which are balanced not only in terms of total revenue to expenditure, but also with recurring appropriations less than or equal to recurring revenue. One-time and unpredictable revenue as well as estimated reversions are identified and are used to support one-time appropriations.

Revenue Diversification: The City of Albuquerque is a subdivision of the State of New Mexico and as such is authorized to impose various taxes. The City has the authority to impose 2.6875% of Local Option Gross Receipts Taxes. It has imposed 1.5625%, leaving an additional 1.125% available. These taxes can be imposed for various purposes, some but not all are subject to referendum. The appendix provides detail on the taxing authority available to the City. The City is granted the authority to impose a property tax levy of up to 7.65 mills for general operations. The City has imposed 6.54 mills of property tax. Debt service property tax levies to meet the debt service on General Obligation (G.O.) bonds which must be approved by the voters. Revenue bond impositions do not require referendum. There is a constitutional limit on outstanding G.O. bond debt of 4% of assessed valuation. There is also statutory authority to impose up to two judgment levies and put judgments of over \$100,000 on the tax rolls. The City may impose up to two cents of gasoline tax, but has not exercised this authority. The City has used its full authority with

a Lodgers' Tax of 5% and a Hospitality Fee of 1%. The City also imposes franchise fees on utilities for use of the City right-of-way.

Reserves: It is the policy of the City to hold a reserve of 8.33% or 1/12th of the budgeted expenditure level for the City's General Fund. As a home rule city, Albuquerque is not required to comply with State of New Mexico policy but does so to maintain the strong fiscal practices of the City.

Dealing with Revenue/Expenditure Fluctuations: The City of Albuquerque has an excellent bond rating despite the relatively small total reserve held, in part because of its strong financial management practices. Management has a history of active routine monitoring and intervention when unexpected events adversely affect revenue or expenditure levels. The City has shown that it will intervene to reduce expenditures and/or increase revenue levels to avoid use of the General Fund operating reserve.

Use of Fees and Charges: Fees and Charges are used to support 100% of the cost of Solid Waste Management, Air Quality/Vehicle Pollution, Parking and Aviation. Other operations such as Transit and Isotopes Stadium generate fee revenue, but still require subsidies to cover 100% of the operating costs. Select General Fund programs charge fees for services such as building permit review or admission to venues like the BioPark. Revenue from these fees helps defray operating costs in the General Fund. With few exceptions, fee revenue is not necessarily earmarked to the program where it is generated.

Compliance and Monitoring: As part of an active financial management policy, the City prepares quarterly expenditure projections by program to ensure departments are spending within their appropriations. These reports are provided to all departments, the City administration and the City Council. Since it is not sufficient to simply monitor expenditures to assure that programs are spending within their appropriations, the City also prepares a quarterly revenue report as required by City ordinance. Revenues are reported by fund and source. Performance measures are reported annually and departments are required to submit a status report of priority objectives at mid-year and year-end.

Encumbrances: As a matter of City ordinance, amounts encumbered but not expended at the end of a fiscal year are appropriated to the subsequent fiscal year without further action by the Council, as long as the program has reverted sufficient funding.

A report of the amounts by vendor is provided to the City Council by Executive Communication (EC).

Reversions: Reversions revert to fund balance and amounts in excess of the required balance are treated as available for one-time appropriations in the subsequent fiscal year, subject to Council approval.

Over Expenditures: The City has adopted the practice of generally not “cleaning-up” program over

expenditures, but rather reporting them in the Comprehensive Annual Financial Report (CAFR) as overspent. This practice provides necessary information for future budget cycles and brings attention to the reasons for the over expenditures. However, the City does generally “clean-up” at the fund level in the event that the fund is overspent. In most cases, when funds require “clean-up” there is sufficient revenue or fund balance to cover the additional appropriation.

Capital Budget

Capital Implementation Program (CIP): The CIP was created in 1975 to implement the City's adopted goals and objectives through the capital planning process. As mandated by City ordinance, CIP's mission is to enhance the physical and cultural development of the City by implementing the Albuquerque/Bernalillo County Comprehensive Plan and other adopted plans and policies. Through a multi-year schedule of public improvements, the City acquires, constructs, replaces, upgrades and rehabilitates existing infrastructure, roadways, buildings and various other City owned property.

By November 21st of each even-numbered year the Mayor submits the proposed CIP to the Environmental Planning Commission. The Commission conducts at least one public hearing and submits its recommendation to the Mayor by December 1st. The Mayor is not required to revise the proposed CIP to incorporate the recommendations of the Environmental Planning Commission. The Mayor submits the proposed CIP to the City Council by January 3rd. As a general rule, capital implementation appropriations for enterprise funds including Aviation, Parking, and Solid Waste are developed in conjunction with the annual operating budget and submitted to the Council no later than April 1st of each year. The Council must approve the CIP as proposed or shall amend and approve it. Council action shall be within 60 days after it has been submitted by the Mayor. This period

begins on the date of introduction of the CIP bill at a City Council meeting. The Council holds at least one public hearing on the proposed program.

Debt Management Policy & Guidelines: In October 2013, the City Council adopted an updated debt policy for the City of Albuquerque. The new policy sets forth the parameters for issuing debt and for managing the outstanding debt portfolio. It also provides guidance to decision makers regarding the types and amounts of permissible debt, the timing and method of sale that may be used, and the structural features that may be incorporated. Adherence to the debt policy helps to ensure that the City maintains a sound debt position and that credit quality is protected.

Investment Policy: The City's adopted investment policy seeks to balance three primary objectives for its cash portfolio – maintaining sufficient liquidity to meet financial obligations, earning a market rate of return (subject to permitted investment constraints), and diversifying investments among asset classes to ensure safety of principal. The liquidity goal is achieved by matching investment maturities with the expected timing of obligations. Attainment of a market return is measured by benchmarking the portfolio against a relevant index. Finally, diversification (safety) is accomplished through implementation of a strategic asset allocation, derived from modern portfolio theory concepts.

Goals, Objectives, and Performance Measures

Goals and Objectives: The City charter requires that five-year goals and one-year objectives be adopted by ordinance or resolution. The Mayor is required to formulate budgets consistent with the City's goals and objectives. Similarly, the City Council is charged with adopting policies, plans, programs and legislation consistent with these goals and objectives.

Long-Term Goals (Five-Year Goals): The City of Albuquerque has adopted a framework to develop, measure, and apply five-year goals. This framework calls for:

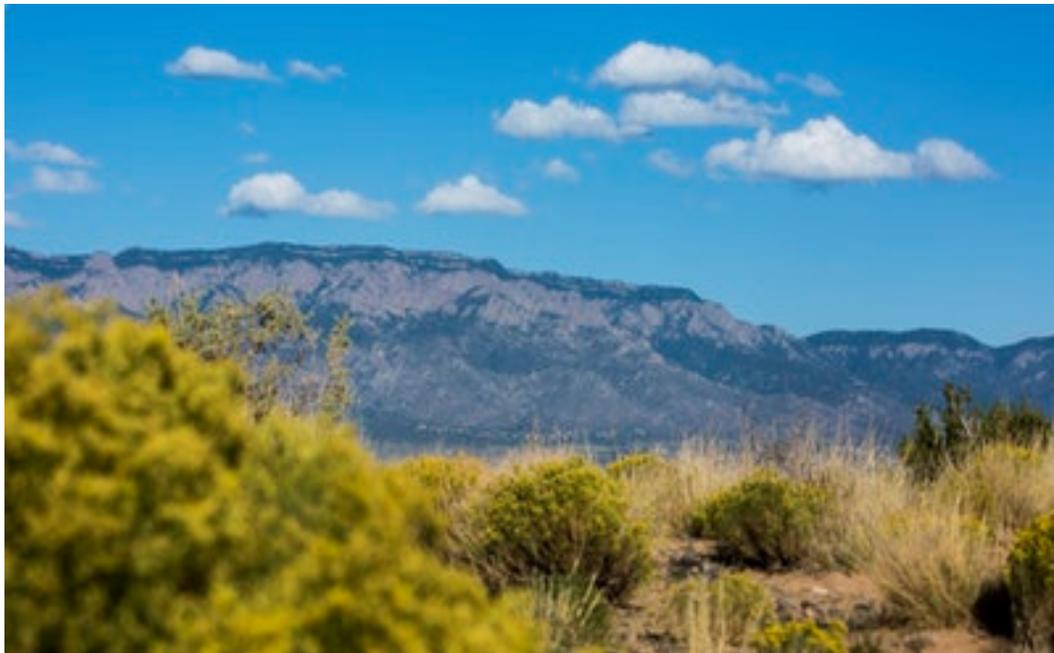
- developing goals with extensive public involvement;
- measuring progress for reaching goals;
- connecting City services to goal achievement; and
- determining the effectiveness of those services in improving related community and customer conditions.

Performance Measures: Performance measures are established for programs allowing a comparison to be made between the levels of appropriation and

performance. The measures are developed by the departments with input from the Office of Management and Budget. These measures are updated and reported annually and are included in the Department Budget Highlights.

Short-Term Organization-Wide One-Year Objectives: The City budget is increasing the use of one-year objectives to drive performance and results. One-year objectives are adopted in separate legislation and included in the Appropriation Legislation Section at the end of this document. These well-defined, short-term objectives generally require reporting by the department. Progress on all objectives is reported to the Mayor and City Council mid-year and at year-end.

The chart on the next page summarizes the most recently adopted Goals and Desired Community Conditions for the City. It is followed by a graphic that highlights the City's performance in meeting its goals and desired conditions by measuring key indicators and comparing them over time and against peer cities.



**City of Albuquerque Vision, Goal Areas, Goal Statements and
Desired Community or Customer Conditions**

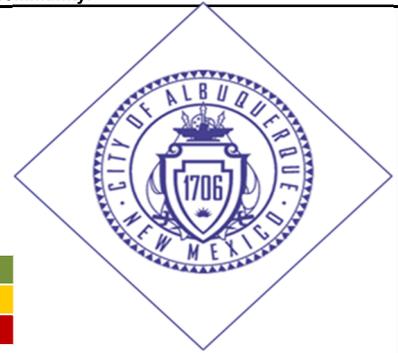
NOTE: All Goals and Desired Community or Customer Conditions are interdependent and support the Community Vision.

VISION: Albuquerque is an active, thriving, inclusive, culturally rich, sustainable, high desert community.

Goal Area	Goal Statement	Desired Community or Customer Conditions
HUMAN and FAMILY DEVELOPMENT	People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.	<ol style="list-style-type: none"> 1. Residents are literate, skilled and educated. 2. All students graduate and are prepared for a career or post-secondary education. 3. Residents are active and healthy. 4. Residents have access to medical and behavioral health care services. 5. Families are stable and economically secure. 6. Affordable housing options are available throughout the city. 7. Seniors live with dignity in supportive environments. 8. Seniors engage in and contribute to the community. 9. Residents are informed of and protected from public health risks.
PUBLIC SAFETY	The public is safe and secure, and shares responsibility for maintaining a safe environment.	<ol style="list-style-type: none"> 1. The public is safe. 2. The public feels safe. 3. Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve. 4. The community works together for safety. 5. Domestic and wild animals are appropriately managed and cared for. 6. The community is prepared to respond to emergencies. 7. There is a shared commitment to understanding and addressing the underlying conditions of crime.
PUBLIC INFRASTRUCTURE	The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.	<ol style="list-style-type: none"> 1. The water and wastewater system is reliable and meets quality standards. 2. The storm water system protects lives, property, and the environment. 3. High speed Internet is accessible and affordable throughout the community. 4. Integrated transportation options meet the public's needs. 5. The street system is well designed and maintained. 6. Sustainable energy sources are available.
SUSTAINABLE COMMUNITY DEVELOPMENT	Communities throughout Albuquerque are livable, sustainable and vital.	<ol style="list-style-type: none"> 1. Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained. 2. A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque. 3. The downtown area is vital, active, and accessible. 4. Mixed-use areas with housing, employment, recreation, and entertainment exist throughout Albuquerque.
ENVIRONMENTAL PROTECTION	Protect Albuquerque's natural environments – its mountains, river, bosque, volcanoes, arroyos, air, and water.	<ol style="list-style-type: none"> 1. Air, water, and land are protected from pollution in all areas of the city. 2. Water resources are sustainably managed and conserved to provide a long-term supply and drought reserve. 3. Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal. 4. Open Space, Bosque, the River, and Mountains are preserved and protected. 5. People are educated and engaged in protecting the environment and preserving natural resources. 6. The community recognizes and addresses the effects of climate change on the environment.
ECONOMIC VITALITY	The economy is vital, diverse, inclusive, equitable, sustainable and works for all people.	<ol style="list-style-type: none"> 1. The economy is diverse in industry and sector. 2. The economy reflects strategic use of local assets. 3. There are abundant, competitive employment opportunities with competitive wages for people of all backgrounds. 4. All entrepreneurs and businesses have opportunities to develop and prosper. 5. People of all backgrounds and ages believe they have an economic future in Albuquerque.
COMMUNITY and CULTURAL ENGAGEMENT	Residents are engaged in Albuquerque's community and culture.	<ol style="list-style-type: none"> 1. Residents engage in civic, community, and charitable activities. 2. Residents engage in Albuquerque's arts and cultures. 3. Albuquerque celebrates and respects the diversity of its people.
GOVERNMENTAL EXCELLENCE and EFFECTIVENESS	Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.	<ol style="list-style-type: none"> 1. All city employees and officials behave ethically. 2. City of Albuquerque participates in mutually beneficial cooperative relationships with other governments. 3. City government and its leaders are responsive to Albuquerque's citizens. 4. Government protects the civil and constitutional rights of citizens. 5. Customers conveniently access city services, officials, public records, and information. 6. Financial and capital assets are maximized and protected and reported accurately and timely. 7. City employees are competent and well-trained to deliver city services efficiently and effectively. 8. The work environment for employees is healthy, safe, and productive.

Vision: Albuquerque is an active, thriving, culturally rich, sustainable, high desert community.

The 2018 Albuquerque Progress Report is a two-year report published by the Indicators Progress Commission showing the progress toward reaching a set of long-term goals, established with the input of its residents. Since 1995, our residents have convened every four years to determine and define Albuquerque's goals. The goals are categorized into eight areas, and each goal is further clarified through positive statements called desired community conditions. The report can be found at www.abqprogress.com.



Green = In Focus: Status is desirable relative to peers and/or U.S.

Orange = Improving: Status is undesirable relative to peer and/or U.S., but is improving

Purple = Needs focus: Status undesirable relative to peer and/or U.S.

How is Albuquerque as a Community Doing in each of 8 Goals?

Goal 1: Human & Family Development

Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status
Good Public Health		68.0%	N/A	N/A	Desirable
Good Public Health	Obesity in population (NM) 2016	28.3%	3rd of 6	29.9%	Desirable
Access to Health Care Services	Residents with health insurance coverage 2016	92.9%	2nd of 6	91.4%	Desirable
Educated, Literate, Skilled Residents	Residents with high school education or more 2016	90.2%	2nd of 6	87.1%	Desirable
Root Causes Addressed	Number of people served by social service programs 2017	39,565	N/A	N/A	Desirable
Stable, Economically Secure Families	Point-in-time homeless count (Sheltered) 2018	956	N/A	N/A	Undesirable
Educated, Literate, Skilled Residents	APS high school graduation rate 2016	66.0%	6th of 6	84.0%	Undesirable
Affordable Housing	Homeowners paying 30% + of income for housing 2016	21.5%	3rd of 6	22.7%	Undesirable
Affordable Housing	Renters paying 30% + of income for housing 2016	50.1%	5th of 6	56.8%	Undesirable
Stable, Economically Secure Families	Families living in poverty with children under 18 2016	24.1%	4th of 6	15.9%	Undesirable

Goal 2: Public Safety

Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status
The Public Feels Safe	Residents feel safe outside during the day (survey) 2018	87.0%	N/A	N/A	Desirable
The Public Feels Safe	Residents feel safe outside during at night (survey) 2018	73.0%	N/A	N/A	Desirable
The Public is Safe	Average APD priority 1 call response time (receipt to on scene) in minutes 2017	12:27	N/A	N/A	Desirable
The Public Feels Safe	Vacant properties count 2017	664	N/A	N/A	Undesirable
Trust in Public Safety Agencies	Residents feel APD is respectful to citizens (survey) 2018	51%	N/A	N/A	Undesirable
The Public is Safe	Average EMS Advanced Life Support call response time (receipt to on scene) in minutes 2017	7:46	N/A	N/A	Undesirable
The Public is Safe	Fatal crashes per 100,000 population 2016	16.1	N/A	10.6	Undesirable
The Public is Safe	Property crimes per 100,000 population 2016	5,289	6th of 6	2,451	Undesirable
The Public is Safe	Violent crimes per 100,000 population 2016	901	6th of 6	386	Undesirable

The violent and property crime rates cover the 4-county metropolitan area

Goal 3: Public Infrastructure

Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status
Integrated Transportation	Public transportation riders per capita 2015	0.22	2nd of 6	N/A	Desirable
Walkability	Walk Score 2018	43	2nd of 6	N/A	Desirable
Reliable Water/Wastewater Sys.	Water loss (real and apparent) 2016	4.7%	N/A	N/A	Desirable
Quality Water/Wastewater Sys.	EPA compliance rate (peer average) 2016	99.9%	N/A	N/A	Desirable
Sustainable Energy	PNM renewable energy portfolio standard (20% by 2020) 2018	On Track	N/A	N/A	Desirable
Sustainable Energy	Residential energy consumption (million Btu) per capita (state-level data) 2016	54	2nd of 6	62	Desirable
High Speed Internet Access	Average internet download speed (Mbps) 2017	68	3rd of 5	N/A	Undesirable

Goal 4: Sustainable Community Development						
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status	
Mixture of Density	Housing units per sq. mile 2016	1,300	1st of 6	N/A	Desirable	
Available, Accessible Parks	Trust of Public Lands City Park Score Rating 2017	65	1st of 5	N/A	Desirable	
Available, Accessible Parks	Park Acres as percent of City Area 2017	24%	1st of 5	N/A	Desirable	
Available, Accessible Parks	Percent of people living within 10 minutes of a park 2017	86%	1st of 6	N/A	Desirable	
Mixed-use Areas Exist	New construction permits in Centers and Corridors 2017	16.4%	N/A	N/A	Desirable	
Vital, Active Downtown	Downtown Office Vacancy Rate 2018 (Third Quarter)	25.2%	3rd of 3	N/A	Undesirable	
Goal 5: Environmental Protection						
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status	
Sustainable Water Supply	Gallons per capita per day water usage 2017	128	2nd of 6	N/A	Desirable	
Safe Air, Land & Water	Ozone level (US Standard is 0.07 ppm as of 10/15) 2017	0.067	2nd of 6	N/A	Desirable	
Safe Air, Land & Water	EPA air compare (unhealthy days for general pop.) 2017	0	1st of 6	N/A	Desirable	
Preserved Open Space	Open space acres per capita 2018	0.05	2nd of 6	N/A	Desirable	
Active Citizen Conservation	Total pounds landfilled per person per day 2017	5	N/A	2.9	Undesirable	
Active Citizen Conservation	Residential recycling rate 2017	19%	N/A	35%	Undesirable	
Goal 6: Economic Vitality						
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status	
Business Growth	Business registrations 2017	5,178	N/A	N/A	Desirable	
Business Growth	Businesses still in business one year after starting 2017	87%	N/A	N/A	Desirable	
Belief in Economic Future	Residents feel hopeful in direction City is going (survey) 2018	68%	N/A	N/A	Desirable	
Economic Mobility	Average weekly wages (target of \$932) 2017	\$881	N/A	\$1,067	Undesirable	
Job Creation	Unemployment rate MSA (NSA) 2017	5.7%	6th of 6	4.4%	Undesirable	
Diverse Industries	Employment in government as % total 2017	21.0%	5th of 6	15.5%	Undesirable	
Economic Mobility	Per Capita Income 2016	\$39,665	5th of 6	\$ 51,075	Undesirable	
Economic Mobility	Average annual growth in per capita income 2016	2.6%	4th of 6	1.7%	Undesirable	
Economic Mobility	Income inequality ratio 2016	9.90	3rd of 3	N/A	Undesirable	
Belief in Economic Future	Net change in working aged people moving to/from the state 2016	-6,652	N/A	N/A	Undesirable	
Job Creation	Annual job growth 2017	0.3%	6th of 6	1.6%	Undesirable	
Goal 7: Community & Cultural Engagement						
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status	
Arts & Culture Engagement	Total attendance at the Albuquerque Balloon Fiesta 2017	887,970	N/A	N/A	Desirable	
Arts & Culture Engagement	Total attendance at the ABQ BioPark 2017	1,230,031	N/A	N/A	Desirable	
Community Engagement & Giving	Total Community Fund and United Way Program Support 2017	\$6,558,491	N/A	N/A	Desirable	
Civic Engagement	Voting Participation Rate (% of voting age pop.) 2016	52.9%	4th of 6	58.5%	Undesirable	
City Responsiveness	Residents rate quality of life as either "excellent" or "good" (survey) 2018	54%	N/A	N/A	Undesirable	
Celebrate/Respect Diversity	Residents believe relations between people of different cultures and racial backgrounds are positive (survey) 2018	61%	N/A	N/A	Undesirable	
Goal 8: Governmental Excellence & Effectiveness						
Desired Community Condition	Key Indicator	Latest ABQ	Peer Rank*	United States	Status	
Financial Assets Protected	General Obligation S&P bond rating 2017	AAA	N/A	N/A	Desirable	
City Responsiveness	311 Call Quality Average 2018	96%	N/A	N/A	Desirable	
Building Development Efficiency	Number of days required for commercial building permit approval 2017	13	N/A	N/A	Desirable	
City Responsiveness	City responsiveness to community needs (survey) 2018	28%	N/A	N/A	Undesirable	

FY/21 BUDGET SYNOPSIS

FY/21 Operating Budget

Resources

Total available resources for FY/21 of \$1.1 billion is nearly equal to the FY/20 original budget of \$1.1 billion.

Gross Receipts Tax (GRT) is the City's major source of funding and is expected to make up 35% of total resources for FY/21. Enterprise revenues are another major source of revenue. The various enterprises the City operates will generate 11% of total revenue in FY/21. The City operates solid waste collection and disposal, a transit system, parking lots and parking structures, an international airport and a small airport as enterprise funds. More information can be found in the Department Budget

Highlights Section for these departments. Interfund transfers and property taxes make up the next two largest categories of revenue at 17% and 14%, respectively.

GRT, enterprise revenues and property taxes together make up about 61% of total revenues. Other revenue sources include intergovernmental revenues such as grants, interfund transfers, various relatively minor tax sources, admission fees to various City operated facilities such as the Zoo and Aquarium, and fees to builders for inspections, permits, etc.

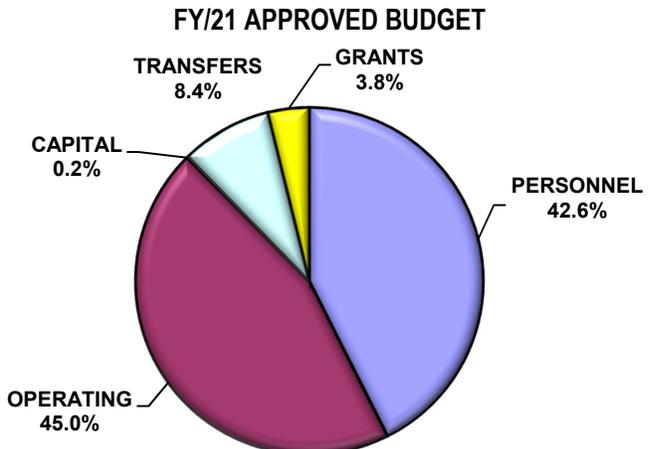
OPERATING BUDGET TOTAL RESOURCES (\$000's)

	Actual FY/19	% of Total	Approved FY/20	% of Total	Revised FY/20	% of Total	Estimated FY/20	% of Total	Approved FY/21	% of Total
Gross Receipts Tax	390,663	39%	413,771	37%	426,681	38%	406,793	38%	387,226	35%
Property Tax	154,747	16%	157,053	14%	158,279	14%	259,396	24%	159,130	14%
Other Taxes	43,541	4%	43,596	4%	42,825	4%	38,606	4%	37,984	3%
Intergovernmental	54,383	5%	54,119	5%	54,713	5%	55,439	5%	54,065	5%
Enterprise	153,906	15%	150,716	14%	150,716	13%	145,193	14%	127,147	11%
Interfund	149,617	15%	182,529	16%	186,529	16%	182,755	17%	186,515	17%
Charges & Permits	46,888	5%	50,295	5%	49,194	4%	42,800	4%	47,909	4%
Miscellaneous	25,482	3%	16,596	1%	13,357	1%	15,029	1%	13,074	1%
Fund Balance & adj.	(21,198)	-2%	39,067	4%	51,244	5%	(87,040)	-8%	94,536	9%
Total Revenue	998,028	100%	1,107,743	100%	1,133,540	100%	1,058,970	100%	1,107,586	100%

Note: GRT includes state shared, Intergovernmental includes Federal Grants, County and State Shared revenue without GRT; miscellaneous includes fines and forfeits and miscellaneous appropriated fund balance. Detailed information is provided in the Appendix.

Appropriations by Spending Category

Total City appropriations for FY/21 are \$1.1 billion. FY/21 is nearly equal to the FY/20 appropriations. The City will not realize the anticipated growth estimated in the five-year forecast for FY/21 because of the broad economic impacts of the COVID-19 public health emergency. Personnel and operating costs continue to drive most of the City operating budget expenses, making up 43% and 45% of appropriations, respectively. No wage increases were included in the FY/21 budget. However, the City will pay eligible employees a one-time employee medical premium offset of \$250 (net payment). Transfers and grants make up the remaining 12%. Capital represents less than 1%.



Appropriations by Department

By department, Police, City Support, and Fire make up the majority of the City operating appropriations. The budget for the Police Department is largely driven by personnel expenses. City Support has no employees but contains the budgets that benefit all departments such as debt service on revenue and GO bonds, early retirement, and the transfer program that funds City match and IDOH for various operating grants. Other departments such as Family

& Community Services, Finance and Administrative Services, Human Resources, Solid Waste and Aviation have large appropriations because of the number and type of funds housed in their departments, including grant funds, debt service funds, risk, and health insurance funds. The following table shows total operating appropriations after interfund eliminations by department in alphabetical order.

DEPARTMENT APPROVED BUDGETS FY/21	
After Interfund Eliminations	
(\$000's)	
	Total
Animal Welfare	12,588
Aviation	64,873
Chief Administrative Office	2,072
City Support	167,874
Civilian Police Oversight	1,355
Community Safety	2,471
Council Services	5,279
Cultural Services	44,777
Economic Development	5,934
Environmental Health	9,752
Family and Community Services	83,162
Finance and Administrative Svc	65,318
Fire	65,386
Human Resources	99,214
Legal	7,447
Mayor's Office Department	1,043
Municipal Development	63,965
Internal Audit	985
Office of Inspector General	520
Office of the City Clerk	2,579
Parks and Recreation	41,573
Planning Department	15,248
Police	184,480
Senior Affairs	16,962
Solid Waste	73,612
Technology & Innovation	26,463
Transit	42,654
Grand Total	1,107,586

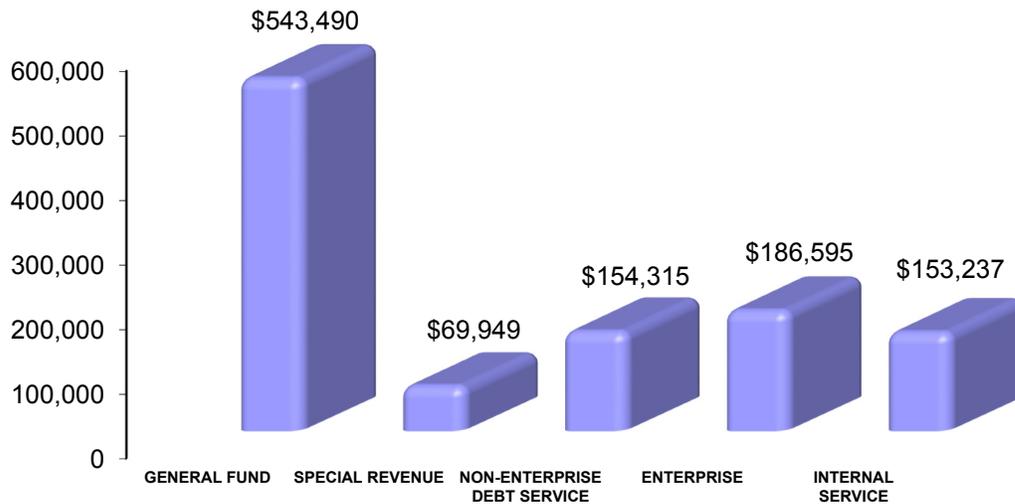
Note: Budgets are reflected after interfund eliminations to avoid double counting of interfund transfers.

Appropriations by Fund Type

The City operating budget includes the General Fund which is the largest fund individually and by type. The operating budget also includes a total of 14 special revenue funds, 12 of which are included in the legislation accompanying this document. The Community Development and Operating Grant special revenue funds are reflected in this document but are appropriated under separate legislation and house most of the City's federal and state grants. Those grant appropriations are approved by the Council mid-year as the grants are applied for and awarded. Special revenue funds account for revenue received that has restrictions on its use.

Three non-enterprise debt service funds, 14 enterprise and enterprise debt service funds, and 6 internal service funds are also appropriated and referenced throughout this document. This budget document presents fund tables and highlights, organized in the categories graphed below. The below chart titled "FY/21 Net Appropriations by Fund Type" demonstrates the relative size of total appropriations by type of fund. It is followed by a table that summarizes the FY/21 Operating Budget by City Goal, Fund, and Department. It should be noted that these totals reflect appropriations after interfund eliminations in order to avoid double counting.

**FY/21 Net Appropriations by Fund Type in (\$000's)
(net of Interfund Transfers)**



**FY/21 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND
(\$000's)**

	% of Total	General Fund	Special Funds Included	Special Funds Not Included	Debt Service Funds	Enterprise Funds	Internal Service Funds	Interfund Elimination	Total
1 - Human and Family Development									
CS-Cultural Services Dept		12,644	0	0	0	0	0	0	12,644
FC-Family Community Svcs Dept		52,030	0	27,329	0	0	0	(479)	78,880
SA-Senior Affairs Department		8,364	8,091	982	0	0	0	(475)	16,962
PR-Parks and Recreation Dept		34,136	0	131	0	0	0	(7)	34,260
EH-Environmental Health Dept		1,747	845	0	0	0	0	0	2,592
Sub Total	13.1	108,921	8,936	28,442	0	0	0	(961)	145,339
2 - Public Safety									
AW-Animal Welfare Department		12,588	0	0	0	0	0	0	12,588
CM-Community Safety Department		2,471	0	0	0	0	0	0	2,471
CP-Civilian Police OS Dept		1,355	0	0	0	0	0	0	1,355
FD-Fire Department		61,018	2,610	1,766	172	0	0	(180)	65,386
FC-Family Community Svcs Dept		4,282	0	0	0	0	0	0	4,282
TI-Technology and Innovation		827	0	0	0	0	0	0	827
PD-Police Department		180,277	675	3,739	0	0	0	(211)	184,480
Sub Total	24.5	262,818	3,285	5,505	172	0	0	(391)	271,389
3 - Public Infrastructure									
AV-Aviation Department		0	0	0	0	67,316	0	(2,443)	64,873
MD-Municipal Development Dept		37,464	6,314	0	0	1,718	0	(3,725)	41,771
CI-City Support Department		14,203	0	0	154,143	0	0	(13,203)	155,143
Sub Total	23.6	51,667	6,314	0	154,143	69,034	0	(19,371)	261,787
4 - Sustainable Community Development									
MD-Municipal Development Dept		1,362	0	0	0	0	0	0	1,362
PR-Parks and Recreation Dept		2,644	0	0	0	0	0	0	2,644
PL-Planning Department		15,711	0	0	0	0	0	(463)	15,248
Sub Total	1.7	19,717	0	0	0	0	0	(463)	19,254
5 - Environmental Protection									
CS-Cultural Services Dept		14,841	2,200	0	0	0	0	0	17,041
PR-Parks and Recreation Dept		4,669	0	0	0	0	0	0	4,669
SW-Solid Waste Department		0	0	78	0	79,838	0	(6,304)	73,612
EH-Environmental Health Dept		1,749	2,989	2,838	0	0	0	(416)	7,160
TR-Transit		21,578	0	949	0	47,356	0	(27,229)	42,654
Sub Total	13.1	42,837	5,189	3,865	0	127,194	0	(33,949)	145,136
6 - Economic Vitality									
ED-Economic Development Dept		5,934	0	0	0	0	0	0	5,934
MD-Municipal Development Dept		19	0	0	0	6,402	0	(1,624)	4,797
FA-Finance and Admin Svc Dept		0	11,878	0	0	0	0	(7,323)	4,555
CI-City Support Department		3,500	0	0	0	0	0	(3,500)	0
Sub Total	1.4	9,453	11,878	0	0	6,402	0	(12,447)	15,286
7 - Community and Cultural Engagement									
CS-Cultural Services Dept		14,243	763	86	0	0	0	0	15,092
LG-Legal Department		599	0	535	0	0	0	0	1,134
CI-City Support Department		592	0	0	0	0	0	0	592
Sub Total	1.5	15,434	763	621	0	0	0	0	16,818

FY/21 APPROVED BUDGET BY GOAL, DEPARTMENT AND FUND
(\$000's)

8 - Government Excellence and Effectiveness									
CL-Council Services	5,279	0	0	0	0	0	0	0	5,279
MD-Municipal Development Dept	14,985	3,388	0	0	0	0	(2,338)		16,035
FA-Finance and Admin Svc Dept	10,610	1,200	0	0	0	50,487	(1,534)		60,763
LG-Legal Department	6,313	0	0	0	0	0	0		6,313
TI-Technology and Innovation	15,558	0	0	0	0	11,749	(1,671)		25,636
MA-Mayor's Office Department	1,043	0	0	0	0	0	0		1,043
CA-Chief Administrative Office	2,072	0	0	0	0	0	0		2,072
IA-Internal Audit Department	985	0	0	0	0	0	0		985
IG-Office of Inspector GenDept	520	0	0	0	0	0	0		520
HR-Human Resources Department	5,008	0	0	0	0	94,300	(94)		99,214
CI-City Support Department	19,339	0	0	0	0	0	(7,200)		12,139
Sub Total	21.0	84,291	4,588	0	0	0	156,536	(12,837)	232,578
Grand Total	100.0	595,138	40,953	38,433	154,315	202,630	156,536	(80,419)	1,107,586

PUBLIC SAFETY QUARTER CENT TAX

In October 2003, voters approved the Public Safety Quarter Cent Gross Receipts Tax. The legislation specified that 34% of the tax was to be used for APD, 34% for emergency preparedness/AFR, 26% for crime prevention and intervention and 6% for corrections and detention. With the transition of the management of the Metropolitan Detention Center to the County, the final 6%

is now being used for transport and processing of prisoners to the facility.

The list below details the General Fund appropriations totaling \$37.5 million. It should be noted that previously given wage increases for Police and Fire exceeded available Public Safety Quarter Cent funds and the balance is currently absorbed by the General Fund.

Total Quarter Cent Appropriations	
Department	FY/21
<i>Police</i>	
On-going Recurring Costs	12,757,140
Prisoner Transport/Processing	2,251,260
	15,008,400
<i>Fire</i>	
On-going Recurring Costs	12,757,140
<i>Family and Community Services</i>	
Administrative Operating Costs	727,447
Affordable Housing Contracts	1,815,350
Educational Initiatives	709,625
Emergency Shelter Contracts	862,558
Health & Human Services	912,150
Homeless Support Services	399,750
Mental Health Contracts	2,090,350
Youth Gang Contracts	927,580
Substance Abuse Contracts	1,310,650
	9,755,460
Total	37,521,000

REVENUE FROM 3/8% INCREASE IN GROSS RECEIPTS TAX RATE

In March, 2018, the City imposed a 3/8% Gross Receipts Tax, the Hold Harmless Gross Receipts Tax, which became effective July 1, 2018. The enabling legislation mandates at least 60% of this new tax be spent on improving public safety in the City of Albuquerque in fiscal years 2019 and 2020. The new 3/8% Gross Receipts Tax increment is forecasted to generate \$50.3 million in FY/21. After taking into account the 1/12th state required reserve, this leaves \$46.1 million available for appropriation. The FY/21 Budget allocates approximately 85% toward public safety initiatives.

Specifically, over \$32.7 million (71%) is budgeted for the APD and AFR. Over \$6.5 million (14%) of additional public safety funds are budgeted in other departments to prevent cuts to and expand programs for homelessness, behavioral health, and programs aimed at getting at-risk youth off the streets and into before- and after-school and summer programs.

Some initiatives funded in whole or in part by the new Gross Receipts Tax include:

- Plans for APD to increase the number of sworn officers to 1,200 over the course of four years which began in FY/19.
- Increased staffing at APD's Real Time Crime Center which will support the concepts of intelligence-led policing.
- Increased the number of APD Police Service Aides which provide traffic control and other support allowing certified officers more time for policing activities.
- Funding for AFR for the ADAPT program (formerly the Safe City Strike Force) to board up abandoned and dilapidated buildings which have become a nuisance and public safety hazard.
- Additional staff for the Fire Marshal's Office, additional paramedicine staff and a carpenter to support the HEART fall prevention program team.
- Additional funding for homeless initiatives including expanded hours and services at the Emergency Housing Center.
- Expanded services in the One ABQ: Youth Connect initiative.



GENERAL FUND FY/21 OPERATING BUDGET

The adjusted approved General Fund budget for FY/21 is \$595.1 million, \$46.5 million under the original FY/20 budget of \$641.6 million, resulting in a 7.2% decrease over the estimated actual expenditures for FY/20. The budget also includes \$2.4 million in non-recurring revenue due to the continued loss of hold-harmless distributions in FY/21. Base GRT is expected to contract by -4.3% in FY/21 due to impacts from COVID-19, with total GRT declining by as much as -4.8% due to the step-down in hold harmless food and medical revenue.

There is expectation that the City will lose about \$3.3 million in GRT revenue due to the cancellation of the 2020 International Balloon Fiesta. GRT losses are offset somewhat due to an additional \$6 million in state-shared internet sales revenue for FY/21 resulting from action during the State's 2020 Special Session, bringing the amount from \$6 million in FY/20 to \$12 million in FY/21.

Appropriations

The adjusted approved General Fund budget for FY/21 is significantly lower at \$595.1 million reflecting a total decrease of \$46.4 million or 7.2% under the original FY/20 budget, not including reserves. The amount of non-recurring appropriations at \$24.6 million is significantly lower as compared to the \$42.5 million in estimated actuals for FY/20. This decrease reflects the reduction of one-time funding due to the City's revenue recognition policy change in FY/20 that increased one-time appropriations. In addition, the decreased FY/21 budget is also due to the broad economic impacts COVID-19 has had on City resources.

The majority of new appropriated dollars is targeted for improving public safety in the community, expanding services and support for vulnerable populations, and increasing park security. The Police budget includes \$5 million in funding for additional

officers and a computer aided dispatch (CAD) and records management system (RMS). The Family and Community Services Department budget includes \$9.4 million in increased funding to support vulnerable populations during the public health emergency, including five million dollars for a crisis triage and medical facility.

The FY/21 adjusted approved budget formally establishes the Community Safety Department, a third public safety department that will respond to the calls and needs of the City that are not best served by Police or Fire Departments. Community Safety has been created with an initial budget of \$2.5 million.

A cost of living adjustment was not included for employees for FY/21. Rather, a one-time payment that nets to \$250 per employee to offset the increased costs of medical insurance. The net payment of \$250 to each employee will offset the annual cost incurred for the highest level of medical coverage (family coverage) in FY/21. The budget in General Fund for the employee medical premium offset is \$1.4 million.

The FY/21 adjusted budget includes the use of federal aid from the CARES Act (Coronavirus Relief Fund) of \$78.9 million in FY/21. The aforementioned federal aid only represents the portion that has been used for eligible General Fund expenses. The Transit General Fund subsidy has also been reduced by five million dollars to account for the reduction in resources estimated in the General Fund. Transit received additional federal aid from the CARES Act (Federal Transit Administration) that will allow the department to maintain adequate service levels during the public health emergency. Police and Fire have the largest budget reductions due to the use of CARES Act funding as they are the first responders substantially dedicated to mitigating and responding to the COVID-19 public health emergency.

CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT – RELIEF FUND

The outbreak of COVID-19, a respiratory disease caused by a novel strain of coronavirus, has been declared a global pandemic by the World Health Organization. The global COVID-19 pandemic brought about unprecedented public health and financial challenges to state and local governments.

The City of Albuquerque must meet obligations to protect our citizens as well as to support our local economy to ensure short-term recovery and long-term resiliency. The Coronavirus Aid, Relief and Economic Security (CARES) Act established a \$150 billion Coronavirus Relief Fund, from which the federal government is providing economic relief to state and local governments for eligible COVID-19

related expenses. The City of Albuquerque is one of 32 large cities, with populations at or above 500,000, to receive direct aid from the US Department of the Treasury. The City received \$150.3 million in direct aid in April 2020. Per guidance issued by the US Department of the Treasury, payments from the fund may be used to cover eligible costs incurred during the period that begins on March 1, 2020, and ends on December 30, 2020.

Total costs incurred against the Coronavirus Relief Fund are estimated at \$46 million and \$104 million in FY/20 and FY/21, respectively. A listing of items by expense category is provided in the Appendix.



REVENUE AND EXPENDITURE AGGREGATES

The following two tables show aggregated revenues and appropriations as estimated over a 2-year period. For FY/21, the General Fund budget reflects a 3.9% decrease in revenue as compared to the original FY/20 budget and a 1.7% decrease as compared to the revised estimate for FY/20. Appropriations for the General Fund are 7.2% lower for FY/21 as compared to the original FY/20 budget, and 1.1% higher in FY/21 as compared to the

estimated actual for FY/20. The lower revenue and appropriation amounts in FY/21 compared to FY/20 are the direct result of the broad economic impact COVID-19 has had on the City. In order to combat COVID-19, businesses have been ordered to close or operate at reduced levels and social events that generate millions in revenue for the City have been cancelled such as the International Balloon Fiesta and the New Mexico State Fair.

AGGREGATE COMPARISON OF GENERAL FUND RECURRING/NON-RECURRING							
in (\$000's)							
(\$000's)	Original Budget FY/20	Estimated Actual FY/20	Change Original FY/20 & Est. FY/20	% Change Est. FY/20 to Original FY/20	Adjusted Approved Budget FY/21	% Change Original FY/20 & Apprvd. FY/21	% Change Est. FY/20 & Apprvd. FY/21
Revenue:							
Recurring	\$612,709	\$590,752	(\$21,957)	-3.58%	\$587,590	-4.10%	-0.54%
Non-recurring	\$1,332	\$9,189	\$7,857	589.86%	\$2,361	77.25%	-74.31%
TOTAL	<u>\$614,041</u>	<u>\$599,941</u>	<u>(\$14,100)</u>	<u>-2.30%</u>	<u>\$589,951</u>	<u>-3.92%</u>	<u>-1.67%</u>
Appropriations:							
Recurring	\$612,486	\$546,413	(\$66,073)	-10.79%	\$570,498	-6.86%	4.41%
Non-recurring	\$29,070	\$42,496	\$13,426	46.19%	\$24,640	-15.24%	-42.02%
TOTAL	<u>\$641,556</u>	<u>\$588,909</u>	<u>(\$52,647)</u>	<u>-8.21%</u>	<u>\$595,138</u>	<u>-7.24%</u>	<u>1.06%</u>
Recurring Balance					\$17,092		

For the non-general funds which include enterprise operations, a comparison of estimated revenues and appropriations is summarized in the following table. The significant revenue decrease from FY/20 to FY/21 is primarily due to the economic impact of COVID-19 on City revenue generating operations such as Aviation, ABQ BioPark, City museums,

lodgers and hospitality activity, etc. The significant increase in appropriation from FY/20 to FY/21 is primarily due to increased debt service obligations and internal services funds. Debt service obligations increased by \$63.5 million and internal service obligations increased by \$10.6 million.

ALL OTHER FUNDS (after interfund eliminations)							
in (\$000's)							
(\$000's)	Original Budget FY/20	Estimated Actual FY/20	Change Original FY/20 & Est. FY/20	% Change Est. FY/20 to Original FY/20	Adjusted Approved Budget FY/21	% Change Original FY/20 & Apprvd. FY/21	% Change Est. FY/20 & Apprvd. FY/21
Revenue	\$474,406	\$565,840	\$91,434	19.27%	\$442,370	-6.75%	-21.82%
Appropriations	\$528,228	\$522,911	(\$5,317)	-1.01%	\$564,096	6.79%	7.88%

NON-RECURRING APPROPRIATIONS

General Fund non-recurring appropriations total \$24.6 million and are detailed by department in the following table. Highlights include: \$1 million for LEDA projects, \$5 million for a crisis triage and medical facility, \$3.4 million for expanded homeless support, \$1 million to continue Municipal Development's street lighting initiative, \$2.5 million for a new Police CAD/RMS system, approximately

\$1 million for the electronic control weapons lease, and \$1.4 million for an employee medical premium offset. The employee medical premium offset will be a one-time payment that nets to \$250 to each employee. The anticipated net payment of \$250 to each employee will offset the annual cost increase incurred for the highest level of medical coverage (family coverage) in FY/21.

Non-Recurring Items for FY/21 (\$000's)

Department	Purpose	Amount
Animal Welfare	Safety Net/Dog House-Straw	60
City Support	City Vehicles	700
	LEDA	1,000
Community Safety	Co-locations costs	30
Council Services	Albuquerque Energy Challenge	40
	Community Bike Program	6
	Criminal Justice Coordinating Council for LEAD Program	0
	HAWKS Athletic Club	30
	Partnership with UNM SPA	30
	Sparks Antonio Lorenzo Scholarship	25
	Tiny Home Village - Bern Co	75
	Trumbull Homeless Services	10
	Vizionz-Sankofa	10
	Way Out West Film Fest/SW Gay & Lesbian FF	5
Cultural Services	516 Arts	60
	ABQ Poet Laureate	5
	Albuquerque Film Media Experience	0
	Albuquerque Pridefest	10
	Albuquerque Youth Symphony	15
	Arte Escondido	16
	Atrisco: A Community History	0
	Black History Organizing Committee	25
	Blackout	10
	Casa Barelás	20
	Center of SW Culture - Cesar Chavez	5
	Chicanx Exhibit UNM	25
	Downtown Arts & Cultural District	20
	Ensemble Chatter	10
	Explora	250
	Festival Ballet - NOTR	40
	Flamenco Works	15
	Friends of Public Art	0
	Fusion	50
	Gathering of Nations	40
	Globalbuquerque	20

Non-Recurring Items for FY/21 (\$000's)

Department	Purpose	Amount
	Harwood	10
	Hispanic Heritage Day	24
	International Festival-Elder Homestead	18
	Keshet	45
	Manana de Oro	5
	Mariachi Spectacular	50
	National Institute of Flamenco	35
	Nat'l Hispanic Cultural Ctr Book Festival & VOCES	50
	NM Black Expo	12
	NM Jazz Workshop	25
	NM Philharmonic	75
	NM Shakespeare Festival	20
	Olga Kern Piano Competition	25
	Opera Southwest	50
	Outpost	56
	Public Library Automation	400
	Railyards Market	40
	Recuerda a Cesar Chavez	20
	Roots Summer Leadership	25
	Somos ABQ	10
	Vortex - Shakespeare in the Park	20
	Vortex - Westside Shakespeare Program	5
Economic Development	3 Sisters Kitchen	20
	ABQID	100
	AED and Albuquerque Economic Development	100
	African American Chamber of Commerce	40
	Barelas Mainstreet	60
	Calle Corte Market	30
	Disparity Study for MBE	150
	Downtown Mainstreet	60
	International Trade - Bernco	25
	Native American Film Makers	10
	Nob Hill Mainstreet	60
	Office of Metropolitan Redevelopment	100
	SE ABQ Success Center	0
	Small Business Office	153
	Southeast Economic Development Center	20
	Southwest Women's Collaborative	50
	STEPS	0
	TedXABQ	5
	Vizionz-Sankofa	15
	West Central Community Development Group	13
	West Fest	20
Environmental Health	EV Charging Stations	118
Family & Community	Albuquerque Indian Center	50
	ABQ Street Connect	720

Non-Recurring Items for FY/21 (\$000's)

Department	Purpose	Amount
	Amigos y Amigas	10
	Amity Foundation-Education & Wellness for Children	25
	Amity Foundation-Financial Stability for Vulnerable Women	45
	ARCA	20
	Ballet Folklorico	20
	Centralized Helpline for Social Services	180
	Common Bond Under 21 Program for LGBTQ Teens	25
	Cuidando Los Ninos - Preschool Teachers - 2	60
	Endorphin Power Company	20
	Growers Market	20
	Heading Home	225
	Immigrant and Refugee Resource Village of Albuquerque	20
	Interfaith - ABQ Faithworks Homeless Reintegration	20
	National Dance Institute (NDI)	20
	Native American Training Institute	24
	New Mexico Asian Family Center	20
	New Mexico Academy of Rock and Blues	10
	New Mexico Child Advocacy Center	20
	New Mexico Women's Global Pathway	20
	Prosperity Works	40
	Rock N Rhythm Youth Orchestra	20
	Safe Street New Mexico	10
	Serenity Mesa/HAC	200
	Sports Promotion	20
	SW Education Partners 0 Career & Technical Training RFK High School	75
	TenderLove CC - Add'l Regular Programming	10
	TenderLove Community Center	20
	Transgender Resource Center (TGRCNM)	10
	Veterans Integration Center	20
	Warehouse 508	20
	Working Classroom	20
	Crisis Triage and Medical Facility	5,000
	Coalition to End Hmless - Coordinated Entry system	56
	Expand access to WEHC	1,315
	Homeless related to COVID	2,044
	Mayor' Taskforce on Dom Violence Housing Vouchers	100
Finance and Administrative Services	\$100 payment to Employees earning less than \$15 per hour	87
Fire	Fleet Operations	100
	Equipment/Furniture for new units	70
Human Resources	Bilingual Testing	8
	Employee Training and Education for Community Safety Department	500
	HR Staff Professional Development	15
	Labor Negotiations	50
Legal	Citizenship Program	25

Non-Recurring Items for FY/21 (\$000's)

Department	Purpose	Amount
Municipal Development	Street Lighting	1,000
	RTMC	149
Office of City Clerk	2021 Regular Local Election	33
Office of Internal Audit	Operations Support	50
Parks & Recreation	New Mexico Games	25
	Park Security	259
	Reforestation Program	50
	Trails and Park Maintenance	100
	UNM Summer Camp	40
Planning	ADAPT Program	300
	Posse Software Updates	58
	IDO CPA	58
Police	CIT ECHO Project	74
	DWI Prevention Lot Lease	175
	Electronic Control Weapon Lease	986
	CNM Cadet Academy	90
	Independent Monitor - DOJ	800
	CAD/RMS System	2,500
	Drag Racing Tactical Plans	50
Senior Affairs	NDB - Phase Three Gymnasium	75
	Support COVID Response	100
	Gift Cards	5
	Tarde de Oro	15
All Departments	Medical Offset Fund 110	1,415
TOTAL		24,640

NON-RECURRING REVENUE

General Fund non-recurring revenue is listed in the following table. The non-recurring revenue is part of the current GRT distribution. Prior to FY/16, the City received a food and medical hold harmless distribution from the State of about \$38 million per year. During the 2013 Legislative Session, House Bill 641 was passed which among other things,

approved a 15-year phase-out of that distribution beginning in FY/16 and ending in FY/30. The reduction for FY/21 is estimated at \$2.4 million and is included as non-recurring revenue in FY/21, to ensure no recurring expenses are committed against it.

FY/21 Non-Recurring Revenues (\$000's)	
<u>General Fund - 110</u>	
Gross Receipts Tax Hold Harmless Distribution (estimated to be received in FY/21 and eliminated in FY/22)	2,361

CAPITAL APPROPRIATIONS

The appropriating legislation contains a section related to capital projects and purchases. For the General Fund, capital appropriations are normally made through a transfer to the Capital Acquisition Fund where the funds can be expended without the

time constraints associated with operating funds. Also listed are significant capital appropriations in the enterprise funds. These capital appropriations are shown by fund in the following table.

Fiscal Year 2021 Capital Appropriations (\$000's)	
<u>Capital Acquisition Fund 305</u>	
Park Development	100
Local Economic Development Act (LEDA) Projects	1,000
<u>Aviation Fund 613</u>	
Airline Coverage	950
Albuquerque Improvement	950
ART Program	200
Aviation Center of Excellence	5,136
Double Eagle II Fence Upgrade	30
Double Eagle II Mower	5
LEDA Projects	4,800
Mirror Facility	1,000
Post Security Improvements	5,000
Taxiway F7 Connector Runway 3-21	(222)
VW Electric	150
West Ramp Reconstruction	5,000
<u>Solid Waste Fund 653</u>	
Alternative Landfill	214
Automated Collection System	600
Computer Equipment	600
Disposal Facilities	1,106
Edith Administrative/Maintenance Facility	500
Landfill Environmental	1,332
Recycling Carts	600
Refuse Equipment	6,200
Refuse Facility	500

COMPENSATION

The following table reflects a ten-year history of compensation by bargaining unit. The FY/21 budget does not include funding for employee pay increases. During the onset of the COVID-19 public health emergency active bargaining unit negotiations were temporarily cancelled because of the unknown economic impact the virus would have on City finances. As anticipated, COVID-19 has had an unprecedented negative impact on City revenues. As a result, no increases have been included within

the FY/21 budget for any of the bargaining units. The following table shows the history of pay adjustments by union group. The percentages in the table represent averages for all employees represented in that pay group and they include all compensation – hourly pay, longevity, and benefit adjustments such as additional contributions made by the City toward employees’ share of PERA (retirement pension) increases.

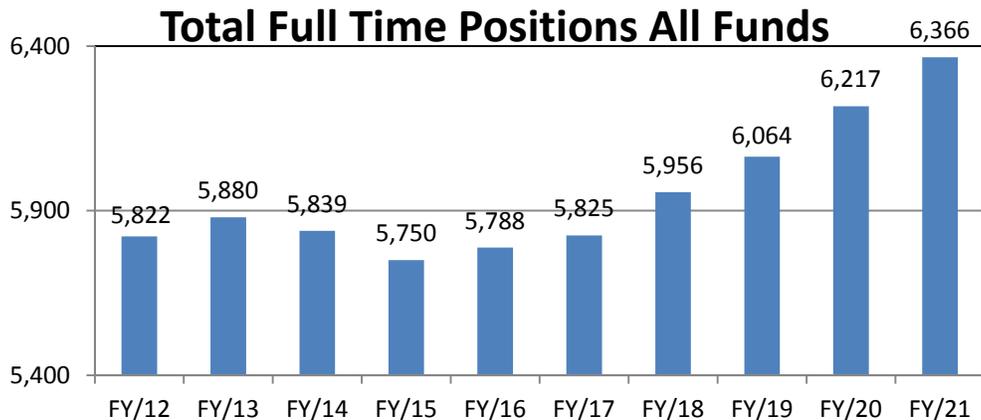
COMPENSATION BY BARGAINING UNIT											
UNION	2021	2020^a	2019^b	2018^c	2017	2016^d	2015	2014^e	2013^f	2012^f	Total
CPI Urban	2.61%	2.60%	2.50%	2.50%	1.90%	0.70%	0.70%	1.60%	1.70%	2.90%	19.7%
Blue Collar - Local 624 - AFSCME, AFL-CIO	0.00%	2.00%	2.00%	1.00%	2.00%	1.5%	3.0%	0.0%	0.0%	0.0%	11.5%
Clerical and Technical - AFSCME 2962	0.00%	2.00%	2.00%	3.00%	0.00%	1.5%	3.0%	0.0%	0.0%	0.0%	11.5%
Fire Firefighters Union	0.00%	3.00%	3.00%	3.00%	2.00%	1.3%	1.3%	3.8%	0.0%	0.0%	17.3%
J Series - Security Staff	0.00%	7.30%	14.45%	1.00%	2.00%	4.0%	3.0%	0.0%	0.0%	0.0%	31.8%
Bargaining Management	0.00%	2.00%	2.00%	1.00%	3.50%	0.0%	3.0%	1.0%	1.0%	0.0%	13.5%
Non-Bargaining Management	0.00%	2.00%	2.00%	0.00%	2.00%	1.5%	3.0%	1.0%	1.0%	1.0%	13.5%
Albuq. Police Officers Assoc.	0.00%	4.50%	10.20%	0.00%	3.00%	4.4%	5.0%	0.0%	0.0%	0.0%	27.1%
Prisoner Transport Officers ^g	0.00%	6.90%	2.00%	1.00%	2.00%	1.5%					13.4%
Transit - Local 624 - AFSCME	0.00%	2.00%	10.08%	1.00%	2.00%	4.0%	3.0%	0.0%	0.0%	0.0%	22.1%

a) Percentages reflect COLA increases, Longevity pay increases (APOA), and/or consolidation of steps within grades (J Series).
 b) Percentages for FY/19 reflect funded Increases subject to collective bargaining with negotiations not complete for some unions.
 c) APOA did not ratify and declined the equivalent of a 1.5% wage increase in FY/18.
 d) Bargaining Management did not negotiate the equivalent of a 1.5% wage increase in FY/16, negotiated in FY/17
 e) The equivalent of a 1% wage increase was reserved for all employees; this column reflects those that were not represented by a union or reached agreement on their contracts.
 f) 2012 and 2013 included the equivalent of 1% for employees earning under \$50 thousand and reflects those that reached agreement on their contracts and those not represented by a union.
 g) A new union for Prisoner Transport was created Feb. 5, 2016. From FY/11 until that time they were recognized as part of the APOA Union.

CHANGES IN EMPLOYMENT

The following graphics show full-time staffing levels over a 10-year period. The figures reflect budgeted positions, not necessarily filled positions. Staffing levels increased by 149 full-time equivalent positions in FY/21 which is 2.4% higher than the original budget for FY/20. Most of the increase is in the General Fund and focused in the Police, Park and Recreation, and Municipal Development Departments. Police includes 44 new sworn officer

positions; Parks and Recreation includes 37 new positions from the transfer of the Golf Enterprise Fund to the General Fund; and Municipal Development includes 40 security position transfers from Enterprise Funds to the General Fund. Details of changes in the level of employment are included in the respective department budget highlights and also in the schedule of personnel complement by department and program contained in the Appendix.



CHANGES IN CITY EMPLOYMENT												
	Original	Change	% Change									
	Budget	Original	Original									
	FY/12	FY/13	FY/14	FY/15	FY/16	FY/17	FY/18	FY/19	FY/20	FY/21	FY/20	FY/20
										Approved	Approved	Approved
											FY/21	FY/21
General Fund	3,956	4,017	3,989	3,944	3,976	4,040	4,120	4,221	4,360	4,557	197	4.5%
Enterprise	1,300	1,314	1,311	1,345	1,356	1,361	1,370	1,380	1,387	1,326	(61)	-4.4%
Funds												
Other Funds	258	251	243	295	297	265	273	276	279	281	2	0.7%
Grant Funds	308	298	296	166	159	159	193	187	191	202	11	5.8%
TOTAL	5,822	5,880	5,839	5,750	5,788	5,825	5,956	6,064	6,217	6,366	149	2.4%



HISTORICAL PERSPECTIVE OF CITY APPROPRIATIONS

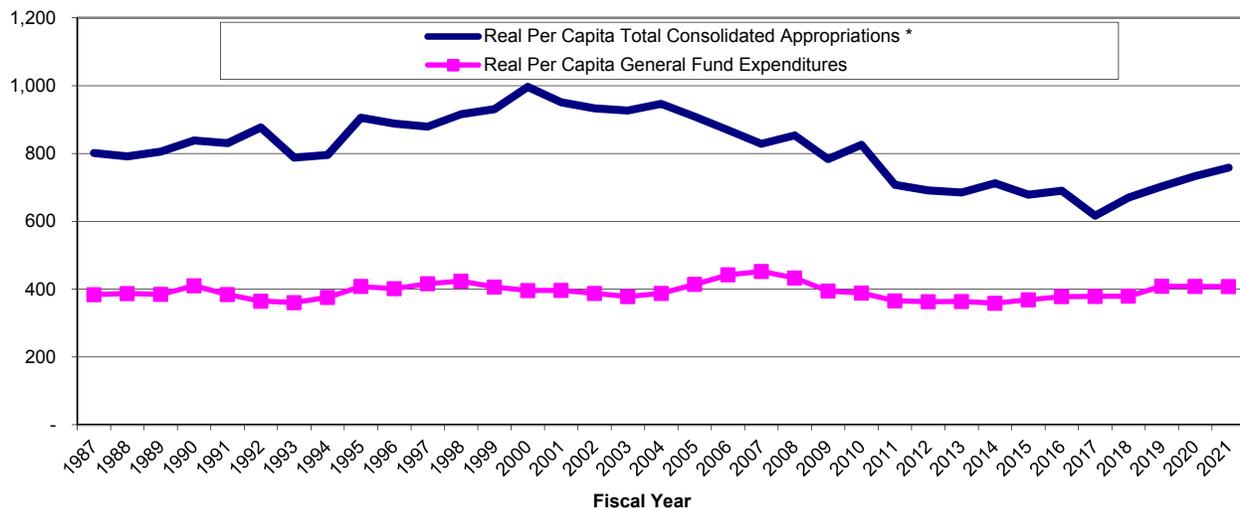
As a rule of thumb, a government's spending must keep up with increases in cost (inflation) and increases in the population to maintain a targeted level of City services. Growth in total city-wide appropriations has historically exceeded this benchmark by a substantial margin. In FY/02 growth began slowing and further declined with the transfer of the water and sewer utility to the Albuquerque Bernalillo County Water Utility Authority, which is now a separate entity. FY/17 marks the lowest total real per capita expense in the period since 1985. Much of this can be attributed to the weakness in the economy and the tightening in City budgets. In FY/05 through FY/07, the addition of the Public Safety Quarter Cent Tax and strong economic growth allowed for an increase of City expenditures and the expenditure growth exceeded the inflation rate and population growth.

The following chart plots real per capita (adjusted for inflation and population growth) appropriations and expenditures. Real consolidated total appropriations include appropriations from all funds (general, enterprise, special revenue, debt service and internal service) after interfund eliminations.

For the 20 year period from FY/00 to FY/20, inflation as measured by the Consumer Price Index, increased 52% for an average of approximately 2.1% a year. In the same period of time, population within the City of Albuquerque increased by 24.6%, for an annual average increase of 1.1%. Population growth from FY/10 to FY/20 increased an average of only 0.3% per year. Real per capita consolidated total

appropriations (after accounting for inflation and population growth) decreased 26.43% from FY/00 to FY/20 for an average annual rate of decline of 1.52%. The decrease occurs in part due to the exclusion of the Water Utility Authority beginning in FY/05, the transfer of the Metropolitan Detention Center operation to Bernalillo County in FY/07 and the separation of the Housing Authority in FY/11. Further, the slow recovery from the previous 2009 recession likely contributed to the continued decline through FY/18. General Fund real per capita expenditures were relatively flat, an annual decline of 0.15%, over the entire period from FY/00 to FY/20. There was an increase in FY/04 with a shift of one-mill in property tax to the General Fund and in FY/05 with the introduction of the quarter cent tax for public safety. Two 1/8th cent reductions in GRT in January 2007 and July 2008 also limited this growth and real expenditures declined by 2% in FY/08 and 8% in FY/09. Weaknesses in the economy slowed the General Fund's ability to increase despite the shift of 2 mills of property tax from debt service to the General Fund. Real per capita General Fund expenditures have still not recovered to the FY/07 level. This decrease occurs despite an FY/19 increase in GRT rates of .375% to shore up the General Fund and offset the losses in the hold harmless distributions. The decrease in real per capita consolidations in FY/17 is due to a change in the timing of how capital funds are recorded and in FY/18 recovered.

Real Per Capita Total Consolidated Appropriations and General Fund Expenditures



*Consolidated appropriations are appropriations from all funds after interfund eliminations
2020 represents the estimated actual and 2021 the approved budget.

BUDGET HIGHLIGHTS BY FUND

Budget Highlights explains significant changes in each fund grouped by fund type. Graphs are provided showing the trends in expenditures and/or appropriations in each of these funds. Each fund group will have a table preceding the section that shows revenues, appropriations, and anticipated fund balances at year-end. However, as each fund is presented in its entirety, the discussions will be based on the total revenue and total appropriation in the particular fund.

GENERAL FUND

The purpose of the General Fund is to budget and account for resources traditionally associated with government spending which are not required to be accounted for in another fund.

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.

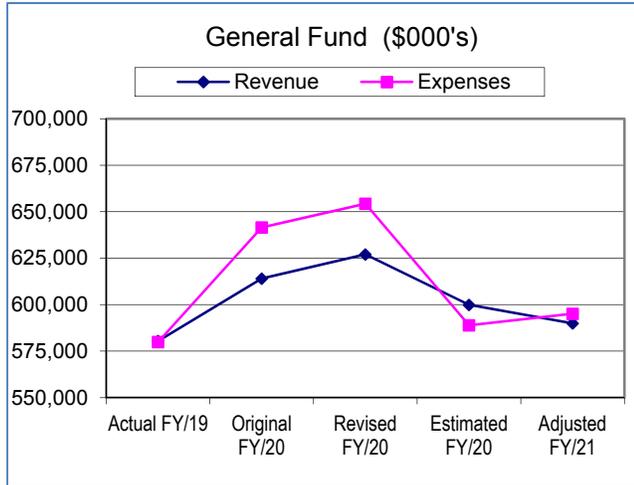
The City of Albuquerque maintains 1/12th or 8.3% of the General Fund appropriations as a reserve to protect against changes in the economy, unanticipated fiscal needs or emergencies. If it is necessary to use some portion of that reserve in any given year, the budget for the following year re-establishes the appropriate reserve amount.

General Fund Resources, Appropriations, and Fund Balances

Fiscal Year (\$000's)	Beginning Balances	Total Current Revenues	Total Appropriations	Total Adjustments	Total Reserves	Available Balances
FY/19 Actual	54,637	580,457	579,931	(5,558)	48,436	1,170
FY/20 Original	80,843	614,041	641,556	845	53,680	494
FY/20 Revised	91,085	627,068	654,323	(272)	54,105	9,452
FY/20 Estimated	91,085	599,941	588,910	(11,394)	54,105	36,617
FY/21 Adjusted	102,116	589,951	595,138	(11,457)	49,595	35,876

GENERAL FUND - 110

The General Fund is the repository for revenues and expenses that provide traditional government services such as fire protection, police protection, street repair, park maintenance and recreational facilities. The largest source of revenue for this fund is the Gross Receipts Tax.



➤ Revenues for FY/21 are budgeted at \$590 million, \$24.1 million or -3.9% below the FY/20 original budget of \$614.0 million. The significant decrease is due to the economic impacts of combating Covid-19. This is despite \$12 million in State shared internet sales tax revenue for FY/21, double the roughly \$6 million received in FY/20. The GRT revenue now makes up approximately 65.6% of all General Fund revenues.

➤ The FY/21 General Fund adjusted operating budget is \$595.1 million, \$46.4 million below the FY/20 original budget of \$641.6 million, a decrease of 7.24%.

➤ FY/20 Beginning Fund Balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/20 CAFR and on the full fund table in the Supplemental Document to the Adjusted Approved Budget Fiscal Year 2021.

The following pages contain highlights of changes in both appropriations and revenues for the General Fund.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
RECURRING REVENUES	577,492	612,709	617,879	590,752	587,590	(25,119)
NON-RECURRING REVENUES	2,965	1,332	9,189	9,189	2,361	1,029
TOTAL REVENUES	580,457	614,041	627,068	599,941	589,951	(24,090)
BEGINNING FUND BALANCE	54,637	80,843	91,085	91,085	102,116	21,272
TOTAL RESOURCES	635,094	694,884	718,152	691,025	692,066	(2,818)
APPROPRIATIONS:						
RECURRING EXPEND/APPROPRIATIONS	559,718	612,486	611,827	546,413	570,498	(41,988)
NON-RECURRING EXPEND/APPROP	20,212	29,070	42,496	42,496	24,640	(4,430)
TOTAL APPROPRIATIONS	579,931	641,556	654,323	588,910	595,138	(46,418)
FUND BALANCE PER CAFR	55,163	53,328	63,829	102,116	96,928	43,600
ADJUSTMENTS TO FUND BALANCE	(5,558)	845	(272)	(11,394)	(11,457)	(12,302)
TOTAL RESERVES	48,436	53,680	54,105	54,105	49,595	(4,085)
AVAILABLE FUND BALANCE	1,170	494	9,452	36,617	35,876	35,382

GENERAL FUND FY/21 APPROPRIATIONS

The General Fund budget can be examined by Department in the table below. While there are significant changes in funding levels between FY/20 and FY/21, most are the result of the use of federal aid from the CARES Act (Coronavirus Relief Fund) of \$71 million in FY/21 with Albuquerque Fire Rescue and Albuquerque Police Department having the largest budget reductions as they are the first responders dedicated to mitigating and responding to the COVID-19 public health emergency. Other

changes can be explained by re-organizations between departments, and reductions of one-time appropriations. A major FY/21 reorganization was moving the Golf Enterprise Fund to the General Fund. In the Family and Community Services Department, an increase of funding was given to support vulnerable populations during this public health emergency including five million dollars for a crisis triage and medical facility.

General Fund Appropriations by Department (\$000's)						
Expenditures by Department	Approved Budget	Adj Approved Budget	\$	%	% Share	
	FY/20	FY/21	Change	Change	FY/20	FY/21
Animal Welfare	12,479	12,588	109	0.87%	1.95%	2.12%
Chief Administrative Office	2,094	2,072	(22)	-1.05%	0.33%	0.35%
City Support	35,529	37,634	2,105	5.92%	5.54%	6.32%
Civilian Police Oversight	1,027	1,355	328	31.94%	0.16%	0.23%
Community Safety	0	2,471	2,471	N/A	0.00%	0.42%
Council Services	5,121	5,279	158	3.09%	0.80%	0.89%
Cultural Services	41,337	41,728	391	0.95%	6.44%	7.01%
Economic Development	6,000	5,934	(66)	-1.10%	0.94%	1.00%
Environmental Health	3,476	3,496	20	0.58%	0.54%	0.59%
Family and Community Services	48,811	56,312	7,501	15.37%	7.61%	9.46%
Finance & Administrative Services	10,016	10,610	594	5.93%	1.56%	1.78%
Fire	92,870	61,018	(31,852)	-34.30%	14.48%	10.25%
Human Resources	3,643	5,008	1,365	37.47%	0.57%	0.84%
Legal	6,349	6,912	563	8.87%	0.99%	1.16%
Mayor's Office	1,070	1,043	(27)	-2.52%	0.17%	0.18%
Municipal Development	49,915	53,830	3,915	7.84%	7.78%	9.04%
Office Internal Audit	976	985	9	0.92%	0.15%	0.17%
Office of Inspector General	505	520	15	2.97%	0.08%	0.09%
Office of the City Clerk	2,656	2,579	(77)	-2.90%	0.41%	0.43%
Parks & Recreation	38,856	41,449	2,593	6.67%	6.06%	6.96%
Planning	17,354	15,711	(1,643)	-9.47%	2.70%	2.64%
Police	205,348	180,277	(25,071)	-12.21%	32.01%	30.29%
Senior Affairs	10,109	8,364	(1,745)	-17.26%	1.58%	1.41%
Technology and Innovation	16,112	16,385	273	1.69%	2.51%	2.75%
Transit (Operating Subsidy)	29,903	21,578	(8,325)	-27.84%	4.66%	3.63%
TOTAL	641,556	595,138	(46,418)	-7.24%	100.00%	100.00%

Reserves

Total General Fund reserves are \$49.6 million. The operating reserve is set at \$49.6 million for FY/21 in accordance with city policy which requires the City to maintain an operating reserve equal to one-twelfth of the total appropriation

level. This standard is more conservative than the State's standard as it includes transfers and non-recurring appropriations, but does not include other reserves.

General Fund Reserves (\$000's)	
TOTAL RESERVES	49,595
1/12 Operating Reserve	49,595

GENERAL FUND REVENUE ESTIMATES FOR FY/21

General Fund revenues for FY/21 are expected at \$590.0 million, 1.7%, or \$10 million, below the estimated actual for FY/20.

Gross Receipts Taxes (GRT) make up 65.6% of General Fund Revenues. Recurring GRT revenues are expected to decline \$3.2 million or -0.5% below the estimate for FY/21. The main sources of decline include losses resulting from the economic impacts of combating the spread of Covid-19. This is despite an additional six million dollars in State shared internet sales tax revenue for FY/21. The underlying growth as measured by the State shared revenue, is expected to decline -4.3%.

Local taxes, which include property taxes, franchise taxes, and PILOT, are \$6.2 million above the estimated FY/20 revenues. Property tax revenues are expected to increase by \$2.4 million. Property taxes are somewhat limited due to low inflation and the impact of distributions in property taxes to Mesa Del Sol, a tax increment district. Franchise tax revenues are expected to increase \$3.8 million

largely due to an increase in the electricity franchise fee from 2% to 3%. FY/20 growth is limited in the remaining franchises, due to continued slow or declining household and business formation.

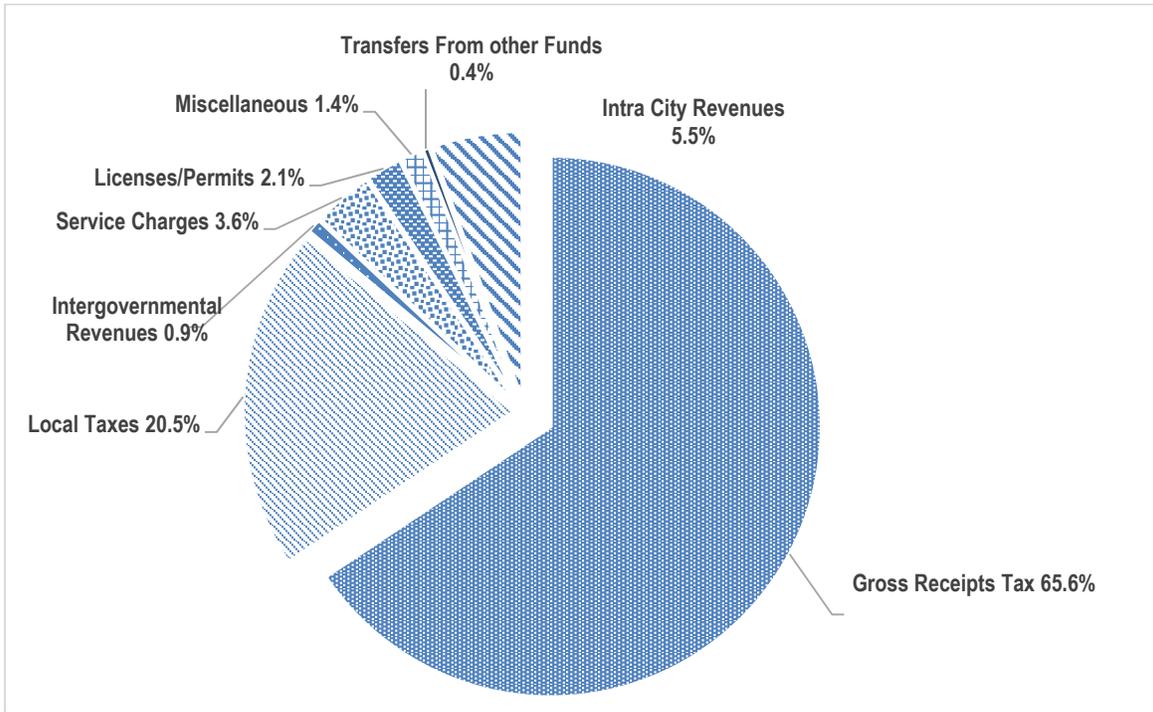
Building permit revenue fell substantially in FY/18, showed moderate growth in FY/19, and rebounded impressively in FY/20. However, flat to modest declines are expected in FY/21, due to slowing demand in the wake of the pandemic.

Service charges were down -12.5% in FY/20 as demand slowed but are expected to pick up about \$1.4 million, or 6.9%, in FY/21.

Intra-City revenues which include indirect overhead, internal service charges, and revenue for CIP positions, are down \$1.3 million, most of which is from IDOH and CIP positions.

Transfers from other funds are up by \$52 thousand, or 2.2%. This reflects net changes, including an additional \$625 thousand transfer to Gas Tax Road Fund 282 due to negative fund balance.

FY/21 General Fund Sources of Revenue



SIGNIFICANT REVENUE CHANGES FOR FY/21 As compared to Estimated Actual FY/20 (\$000's)

GROSS RECEIPTS TAX

- ❖ Decrease from FY/20 estimated actual budget due to Covid-19 (\$19,567)
- ❖ Increase from city share in internet sales \$6,012
- ❖ Loss from Hold Harmless reduction (\$2,361)

LOCAL TAXES

- ❖ Increase in electricity franchise fee recurring revenue \$3,821
- ❖ Growth in property tax base \$2,406

MISCELLANEOUS

- ❖ Enterprise Golf moved to General Fund \$3,741
-

General Fund Revenue by Category (\$000's)

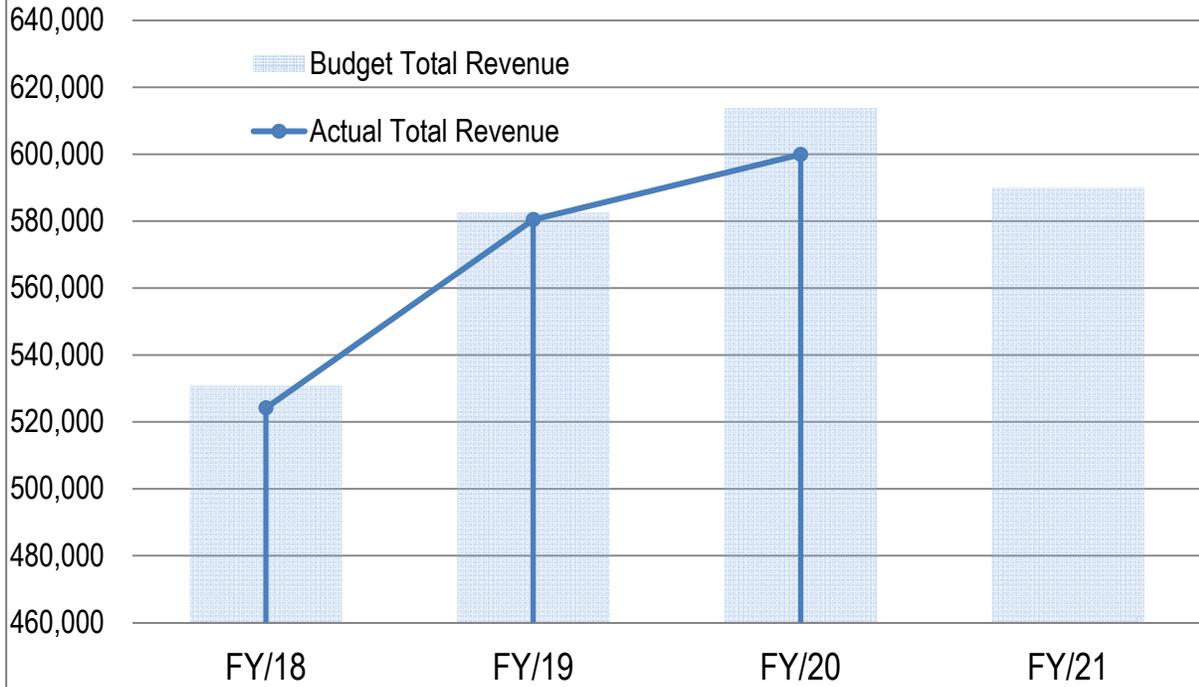
Category	Actual FY/19	Share of Revenue	Est. Actual FY/20	Share of Revenue	Approved FY/21	Share of Revenue
Gross Receipts Tax	390,664	67%	406,793	68%	387,226	66%
Local Taxes	112,777	19%	114,560	19%	120,747	20%
Intergovernmental Revenues	5,219	1%	5,221	1%	5,247	1%
Service Charges	22,670	4%	19,825	3%	21,191	4%
Licenses/ permits	12,468	2%	13,026	2%	12,680	2%
Miscellaneous	5,169	1%	4,551	1%	8,146	1%
Transfers From Other Funds	3,243	1%	2,349	0%	2,401	0%
Intra City Revenues	28,247	5%	33,615	6%	32,314	5%
Total	580,457	100%	599,941	100%	589,951	100%

PRIOR YEAR REVENUE CHANGES

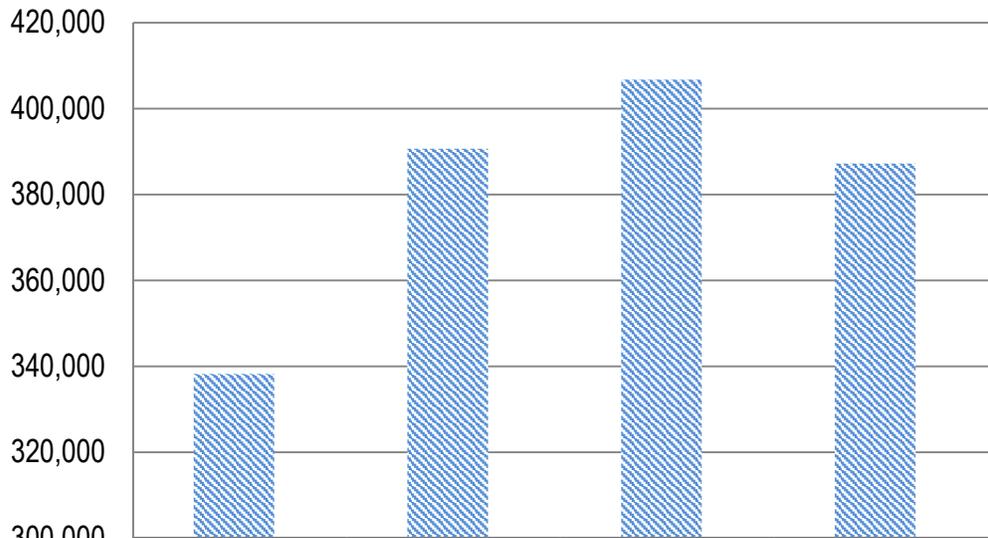
The estimated actual revenue for total FY/20 General Fund is \$599.9 million, which is \$27.1 million, or 4.3%, below the FY/20 revised budget prepared for the Five-Year Forecast in October 2019 due to the economic impacts of efforts to contain Covid-19. Non-recurring revenue increased to \$9.2 million due in part to a \$6.8 million one-time lump sum of food hold harmless revenue received at the beginning of the year and resulting from an

amended tax return. While building permit revenue increased approximately 3.5% over FY/19 despite the pandemic, other areas, such as service charges, were adjusted downward to account for decreases in revenue resulting from the many City venues and events that were closed or cancelled due to the health crisis. Revenues were reduced by about five million dollars, or about -21% from the FY/20 budget and -12.5% from FY/19 actual revenue.

General Fund Budgeted vs. Actual/Estimated Actual Revenue



General Fund Gross Receipts Tax



Actual FY/18	Actual FY/19	Estimated FY/20	Approved FY/21
338,248	390,664	406,793	387,226
GRT as % of GF Revenue	64.5%	67.3%	65.6%

SPECIAL REVENUE FUNDS INCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT SPECIAL REVENUE FUNDS. THEY ARE DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS PARTICULAR GROUP OF FUNDS IS APPROPRIATED IN THE BUDGET BILL. SPECIAL REVENUE FUNDS REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE, AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

210 - FIRE FUND - To account for the proceeds of the City's share of taxes on fire insurance premiums collected by the state. These funds are required to be used for equipment, maintenance of equipment, or training.

220 - LODGERS' TAX FUND - To account for the proceeds of the Lodgers' Tax which are collected on hotel and motel rentals and are required to be used for promotional activities and the acquisition or construction of certain facilities. (Section 3-38-21 NMSA 1978)

221 - HOSPITALITY FEE FUND – To account for the 1% Hospitality Fee. (Ordinance No. 0-04-17)

225 - CULTURAL AND RECREATION PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Cultural Services Department.

235 - ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - To account for contributions and donations earmarked for specific projects of the Biological Park, which includes the zoo and the aquarium.

242 - AIR QUALITY FUND - To account for the operation of the City's Air Pollution Control Program Strategy, this includes regulating industrial and commercial sources of air pollutants and various activities regarding vehicle pollutants. (Section 9-5-1-13 RO/1994)

243 - HEART ORDINANCE FUND - To account for 60% of all net animal permits and license fees designated to paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. (Ordinance No. 29-2006)

250 – SENIOR SERVICES PROVIDER FUND – To account for costs related to the Area Agency on Aging program operations and Community Development Block Grant in the Senior Affairs Department.

280 - LAW ENFORCEMENT PROTECTION PROJECTS FUND – Projects funded by certain State taxes, fees which are required to be used for law enforcement services. (29-13-6-NMSA 1978)

282 - GAS TAX ROAD FUND - To account for the proceeds of the City's share of the state shared gas tax revenues which is required to be used for street maintenance. (Section 7-1-6.9 NMSA 1978)

290 - CITY/COUNTY FACILITIES FUND - To account for rental income and costs of operating the jointly owned City/County facilities.

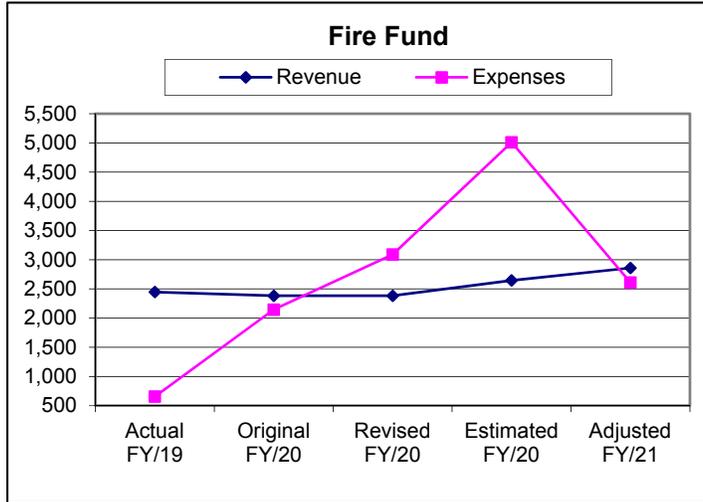
730 - VEHICLE/COMPUTER PROJECTS FUND - To segregate funds for planned purchases of vehicles and computer equipment for City departments.

**Special Revenue Funds Included in Budget Legislation
FY/21 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Fire	115	2,858	2,610	0	363
Lodgers' Tax	340	10,154	9,906	(183)	405
Hospitality Fee	186	1,895	1,972	(36)	73
Culture and Recreation Projects	638	763	763	0	638
Albuquerque BioPark Projects	672	2,200	2,200	0	672
Air Quality	3,073	3,046	3,834	0	2,285
HEART Ordinance	0	0	0	0	0
Senior Services Provider	1,102	6,965	8,091	0	(24)
Law Enforcement Protection Projects	517	675	675	0	517
Gas Tax Road	314	6,504	6,314	0	504
City/County Facilities	762	3,327	3,388	(250)	451
Vehicle/Computer Projects	1,110	1,200	1,200	(821)	289
Total	8,828	39,587	40,953	(1,290)	6,172

FIRE FUND - 210

This fund provides support for the City of Albuquerque Public Safety goal and receives most of its revenue from the Fire Protection Fund of the State of New Mexico. The Fire Protection Fund law provides funds to incorporated cities, towns, villages and county fire districts for the operation, maintenance and betterment of local fire districts, and to encourage lower insurance rates and better public safety. These funds may be used for operating expenses, but are limited to: insurance premiums, maintenance, fire equipment, fire apparatus, and fire stations including repairs, parts, replacements, fuel, oil and lubrication of fire equipment. In addition, these funds may purchase office and building equipment, office expenses such as utilities, telephone, supplies, training aids and expenses for firefighters to attend training.



➤ The Fire Fund is essentially a “pass-through” fund, and in the years where expense exceeds revenue, available fund balance is used.

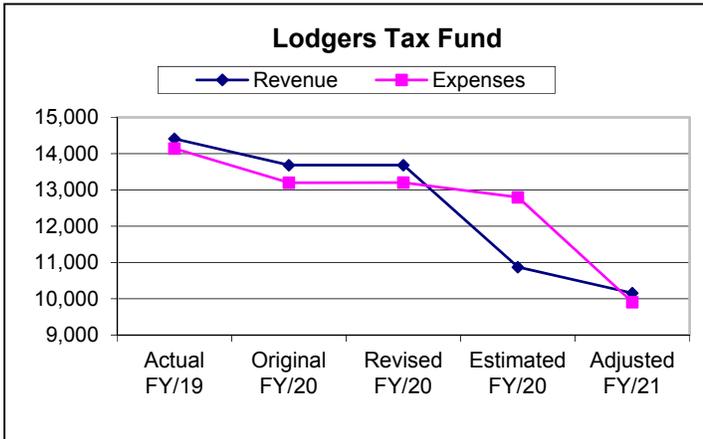
➤ FY/21 revenue is estimated at \$2.9 million, an increase of \$475 thousand over the FY/20 original budget. Funding continues to be provided for debt service to the New Mexico Finance Authority, along with overall general operating and equipment needs including travel and training.

FIRE FUND 210 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	89	5	5	105	5	0
Total Intergovernmental Revenue	2,356	2,378	2,378	2,541	2,853	475
TOTAL REVENUES	2,446	2,383	2,383	2,646	2,858	475
BEGINNING FUND BALANCE	691	2,480	2,480	2,480	115	(2,365)
TOTAL RESOURCES	3,136	4,863	4,863	5,126	2,973	(1,890)
APPROPRIATIONS:						
State Fire Fund	554	1,852	2,988	4,909	2,438	586
Total Transfers to Other Funds	102	293	102	102	172	(121)
TOTAL APPROPRIATIONS	656	2,145	3,090	5,011	2,610	465
FUND BALANCE PER CAFR	2,480	2,718	1,773	115	363	(2,355)
ADJUSTMENTS TO FUND BALANCE	(27)	0	0	0	0	0
AVAILABLE FUND BALANCE	2,453	2,718	1,773	115	363	(2,355)

LODGERS TAX FUND – 220

The Lodgers' Tax Fund segregates the proceeds of the Lodgers' Tax from other revenues to assure that they are used only for promoting tourism, including the debt service on tourist related facilities, as stipulated by New Mexico State law. State law allows up to 50% of Lodgers' Tax proceeds to be used for debt service and the City uses 50% of the City tax to pay off the debt incurred in building the original Convention Center as well as the large addition to the Convention Center. The other 50% goes to promoting Albuquerque for tourism and convention business. This funding is spent on contracts with Visit ABQ, the Hispano Chamber of Commerce, SMG Management and ABQ ToDo for providing such promotion. Proceeds of this fund are used to support the Economic Vitality Goal. The purpose of the tax is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



➤ Lodgers' Tax revenue for FY/21 is estimated to be \$7.1 million, a decrease from original FY/20 of \$6.6 million. A subsidy of three million dollars is required for the fund to cover debt obligations in the Sales Tax Refunding Debt Service Fund.

➤ In FY/21, the transfer to the General Fund is increased by \$25 thousand while the transfer to Sales Tax Refunding Debt Service Fund is decreased by \$1.2 million. There is also a contingency appropriation of \$183 thousand to be held in reserve for the Visit ABQ contractual incentive.

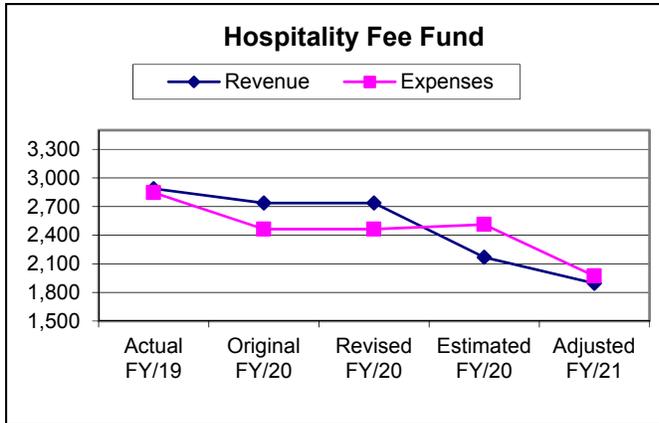
➤ In years where expenditures exceed revenues, available fund balance may be used.

LODGERS' TAX FUND 220 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	17	1	1	81	1	0
Total Lodgers' Tax	14,394	13,681	13,681	10,791	7,122	(6,559)
Total Interfund Revenues	0	0	0	0	3,031	3,031
TOTAL REVENUES	14,411	13,682	13,682	10,872	10,154	(3,528)
BEGINNING FUND BALANCE	1,996	2,265	2,265	2,265	340	(1,925)
TOTAL RESOURCES	16,406	15,947	15,947	13,136	10,494	(5,453)
APPROPRIATIONS:						
Operating Appropriations	5,980	5,945	5,950	5,543	3,791	(2,154)
Total Transfers to Other Funds	8,161	7,253	7,253	7,253	6,115	(1,138)
TOTAL APPROPRIATIONS	14,141	13,198	13,203	12,796	9,906	(3,292)
FUND BALANCE PER CAFR	2,265	2,749	2,744	340	588	(2,161)
ADJUSTMENTS TO FUND BALANCE	(5)	(398)	(398)	0	(183)	215
AVAILABLE FUND BALANCE	2,260	2,351	2,346	340	405	(1,946)

HOSPITALITY FEE FUND – 221

The Hospitality Fee Fund segregates the proceeds of the 1% Hospitality Fee from other revenues. Fifty percent of the revenue is to be used to support new debt to equip and furnish the Convention Center. The other 50% is to be used for advertising that publicizes and promotes tourist-related attractions, facilities and events within the City. Proceeds of this fund are used to support the Economic Vitality Goal. The purpose of the fee is to maintain a high level of tourism and visitor activity that benefits the Albuquerque economy.



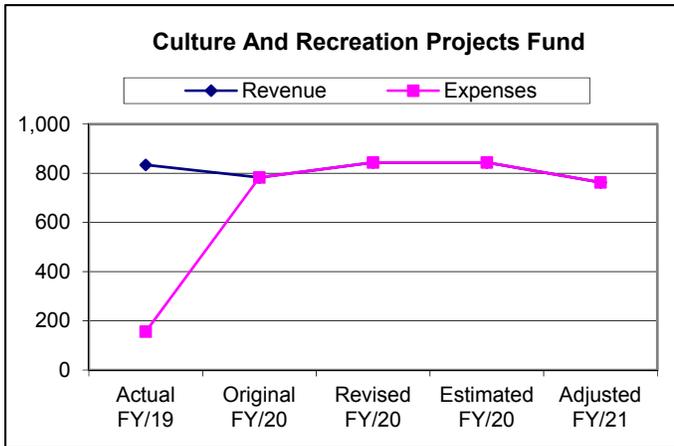
- Revenues are estimated at \$1.9 million for FY/21 and are appropriated for promotions and debt service. A subsidy of \$469 thousand is required for the fund to cover debt obligations in the Sales Tax Refunding Debt Service Fund.
- In FY/21 there is a contingency appropriation of \$36 thousand for the Visit ABQ contractual incentive.
- In years where expenditures exceed revenues, available fund balance may be used.

HOSPITALITY TAX FUND 221 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	9	1	1	11	1	0
Total Hospitality Fee Revenue	2,879	2,736	2,736	2,158	1,425	(1,311)
Total Interfund Revenues	0	0	0	0	469	469
TOTAL REVENUES	2,888	2,737	2,737	2,169	1,895	(842)
BEGINNING FUND BALANCE	487	529	529	529	186	(343)
TOTAL RESOURCES	3,375	3,266	3,266	2,698	2,081	(1,185)
APPROPRIATIONS:						
Operating Appropriation	1,088	1,066	1,066	1,115	764	(302)
Total Transfers to Other Funds	1,758	1,397	1,397	1,397	1,208	(189)
TOTAL APPROPRIATIONS	2,846	2,463	2,463	2,512	1,972	(491)
FUND BALANCE PER CAFR	529	803	803	186	109	(694)
ADJUSTMENTS TO FUND BALANCE	(3)	(331)	(331)	0	(36)	295
AVAILABLE FUND BALANCE	526	472	472	186	73	(399)

CULTURE AND RECREATION PROJECTS FUND – 225

The Cultural and Recreation Projects Fund was initially established as a new project fund in FY/98 to serve as a central repository for dedicated monies received from contributions and donations for various projects within the Cultural Services Department related to the Albuquerque museum, balloon museum, and libraries. This fund supports the following goals: Human and Family Development and Community and Cultural Engagement.



➤ Revenues for the project fund are received from contributions and donations and are designated specifically for projects associated with the Albuquerque Museum, the Anderson/Abruzzo Balloon Museum and the libraries.

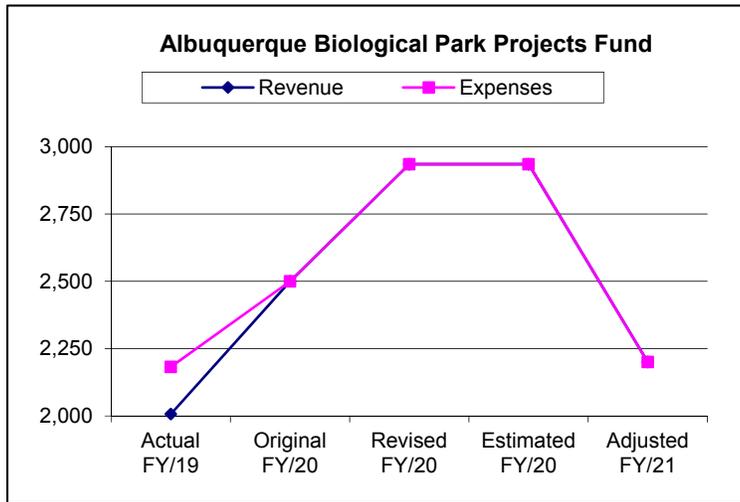
➤ The FY/21 adjusted approved budget of \$763 thousand is expected to be the same as the projected revenues. Both are projected to decrease by \$20 thousand from the FY/20 budget.

CULTURE AND RECREATION PROJECTS FUND 225 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	834	783	844	844	763	(20)
TOTAL REVENUES	834	783	844	844	763	(20)
BEGINNING FUND BALANCE	(40)	638	638	638	638	0
TOTAL RESOURCES	794	1,421	1,482	1,482	1,401	(20)
APPROPRIATIONS:						
Project Appropriations	156	783	844	844	763	(20)
TOTAL APPROPRIATIONS	156	783	844	844	763	(20)
FUND BALANCE PER CAFR	638	638	638	638	638	0
ADJUSTMENTS TO FUND BALANCE	(9)	0	0	0	0	0
AVAILABLE FUND BALANCE	629	638	638	638	638	0

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235

The Albuquerque Biological Park Projects Fund was established as a new project fund in FY/98 to serve as a central repository for dedicated monies received by the Aquarium, Botanic Gardens, and the Zoo. The fund allows accumulation of funds for large projects, and provides support to the Environmental Protection Goal through the various organizations that contribute to the three facilities at the BioPark.



➤ Funding supports six BioPark projects in the following areas: animal and plant care, continuing education, educational events, emergency purchases, exhibit renovations and improvements, as well as seasonal contractual labor.

➤ Revenues for these projects are received from sales of animals and plants, contributions and donations from support organizations, special fund raising efforts and projects.

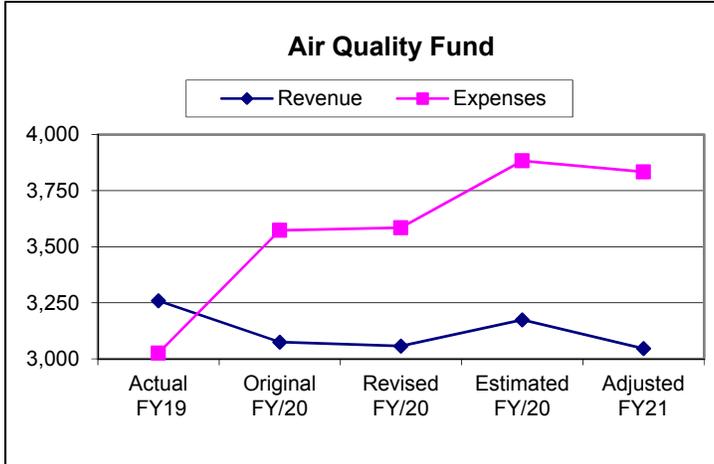
➤ The FY/21 adjusted approved budget of \$2.2 million decreased by \$300 thousand from the FY/20 original budget.

ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND 235 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	2,007	2,500	2,935	2,935	2,200	(300)
TOTAL REVENUES	2,007	2,500	2,935	2,935	2,200	(300)
BEGINNING FUND BALANCE	847	672	672	672	672	0
TOTAL RESOURCES	2,854	3,172	3,606	3,606	2,872	(300)
APPROPRIATIONS:						
Biological Park Projects	2,182	2,500	2,935	2,935	2,200	(300)
TOTAL APPROPRIATIONS	2,182	2,500	2,935	2,935	2,200	(300)
FUND BALANCE PER CAFR	672	672	672	672	672	0
ADJUSTMENTS TO FUND BALANCE	(13)	0	0	0	0	0
AVAILABLE FUND BALANCE	659	672	672	672	672	0

AIR QUALITY FUND – 242

Title V of the Clean Air Act requires inspection of major contributors of air pollution and also requires that the entities being inspected bear all the costs. The Vehicle Pollution Management Division (VPMD) administers the motor vehicle inspection/maintenance program with the express purpose of reducing carbon monoxide from motor vehicles. The operating permits program regulates the operations of industrial and commercial sources of air pollutants, administers the fugitive dust program as required by Air Quality Control Board regulations and provides technical consultation as it relates to the permitting application. The Air Quality Fund, an umbrella for VPMD and Title V of the Clean Air Act, provides the mechanism for these program.



➤ Revenues for the Air Quality Fund are derived from station permit fees, inspector certification fees, certified paper sales, operator permit fees, asbestos notification, and dust permits.

➤ The FY/21 adjusted approved budget for the Air Quality Fund is \$3.8 million, \$261 thousand more than the FY/20 original budget.

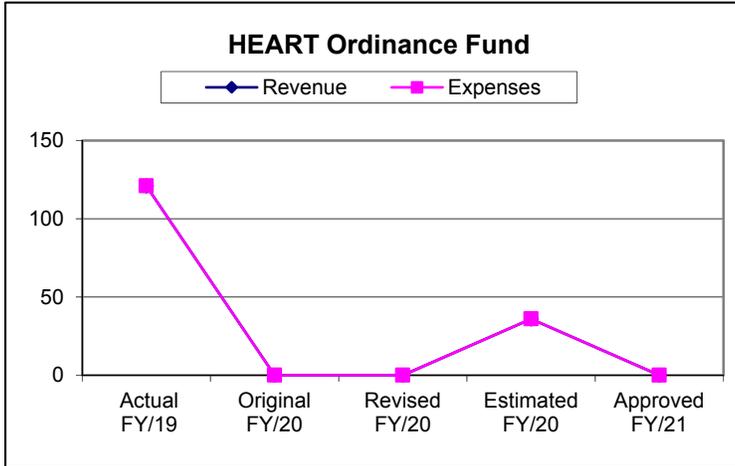
➤ In years when appropriations exceed revenues, fund balance is used.

AIR QUALITY FUND 242 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	168	0	0	123	0	0
Total Vehicle Pollution Management	1,207	1,168	1,168	1,193	1,165	(3)
Total Operating Permits	1,884	1,907	1,889	1,857	1,881	(26)
TOTAL REVENUES	3,259	3,075	3,057	3,174	3,046	(29)
BEGINNING FUND BALANCE	3,549	3,783	3,783	3,783	3,073	(710)
TOTAL RESOURCES	6,808	6,858	6,840	6,956	6,119	(739)
APPROPRIATIONS:						
Vehicle Pollution Management	1,147	1,377	1,383	1,324	1,392	15
Operating Permits	1,587	1,890	1,896	2,253	2,119	229
Total Transfers to Other Funds	291	306	306	306	323	17
TOTAL APPROPRIATIONS	3,026	3,573	3,585	3,883	3,834	261
FUND BALANCE PER CAFR	3,783	3,285	3,255	3,073	2,285	(1,000)
ADJUSTMENTS TO FUND BALANCE	45	0	0	0	0	0
AVAILABLE FUND BALANCE	3,828	3,285	3,255	3,073	2,285	(1,000)

HEART ORDINANCE FUND – 243

The HEART (Humane and Ethical Animal Rules and Treatment) Ordinance Fund, established in FY/07, is a special revenue fund designated for paying costs associated with free micro-chipping and free spaying and neutering of companion animals in the City of Albuquerque. The fund targets low and moderate income persons, seniors, and when possible, the general public. With the enactment of City Ordinance O-2020-011, revenue for the fund is generated using 60% of all net Permit fees collected under the HEART Ordinance and 60% of fees for microchipping, spaying, and neutering performed by the City.



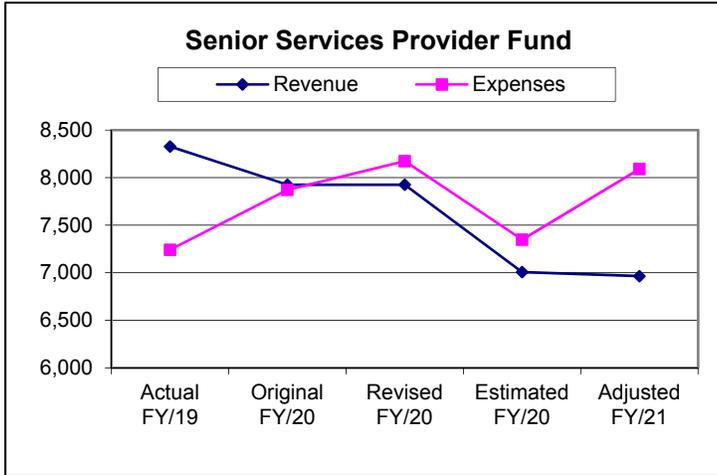
- In FY/20, as a result of the change in ordinance, the fund received \$36 thousand in revenue that was appropriated to pay for contractual services funded by the HEART fund.
- Starting in FY/21, to comply with a change in the ordinance language, the City will incorporate the HEART Ordinance Fund's budget of \$30 thousand into the General Fund and close fund 243.

HEART ORDINANCE FUND 243 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1	0	0	0	0	0
Total Licenses and Permits	120	0	0	36	0	0
TOTAL REVENUES	121	0	0	36	0	0
BEGINNING FUND BALANCE	0	0	0	0	0	0
TOTAL RESOURCES	121	0	0	36	0	0
APPROPRIATIONS:						
Operating Appropriations	116	0	0	36	0	0
Total Transfers to Other Funds	5	0	0	0	0	0
TOTAL APPROPRIATIONS	121	0	0	36	0	0
FUND BALANCE PER CAFR	0	0	0	0	0	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	0	0	0	0	0	0

SENIOR SERVICES PROVIDER FUND - 250

This fund was created mid-year FY/15 and prior year appropriations resided in Fund 265. In FY/17 the fund name changed from Senior Affairs AAA Grant Fund to Senior Services Provider Fund. The fund was created in order to give the Department of Senior Affairs the opportunity to use fund balance in the event that revenues surpass expenses. A majority of the funding is from two grants, the Area Agency on Aging, and the Community Development Block Grant (CDBG), both managed by the Family and Community Services Department, and contracted to Senior Affairs. The Department of Senior Affairs is reimbursed based on the number of units that are provided to seniors within the community.



➤ Revenues for FY/21 are estimated to be seven million dollars and includes a decrease in the transfer from the General Fund of \$376 thousand.

➤ The adjusted approved FY/21 budget is \$8.1 million. A transfer to the General Fund of \$455 thousand is included for indirect overhead.

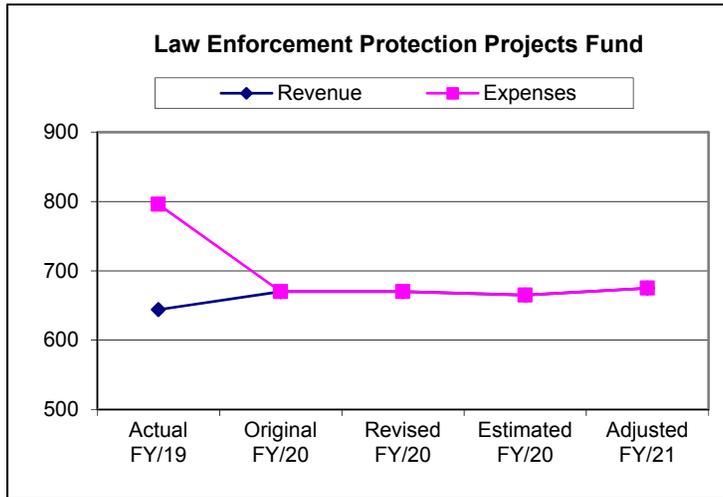
➤ In years where expenditures exceed revenues, available fund balance may be used.

SENIOR SERVICES PROVIDER FUND 250 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	103	155	155	172	92	(63)
Total Charges for Services	7,849	7,395	7,395	6,459	6,873	(522)
Total Interfund Revenues	376	376	376	376	0	(376)
TOTAL REVENUES	8,328	7,926	7,926	7,007	6,965	(961)
BEGINNING FUND BALANCE	358	1,444	1,444	1,444	1,102	(343)
TOTAL RESOURCES	8,686	9,370	9,370	8,451	8,067	(1,304)
APPROPRIATIONS:						
Total Operating	6,901	7,433	7,734	6,910	7,636	203
Total Transfers to Other Funds	341	439	439	439	455	16
TOTAL APPROPRIATIONS	7,242	7,872	8,173	7,349	8,091	219
FUND BALANCE PER CAFR	1,444	1,498	1,197	1,102	(24)	(1,523)
ADJUSTMENTS TO FUND BALANCE	(3)	0	0	0	0	0
AVAILABLE FUND BALANCE	1,442	1,498	1,197	1,102	(24)	(1,523)

LAW ENFORCEMENT PROTECTION PROJECTS FUND – 280

The Law Enforcement Protection Fund (LEPF) accounts for several special revenues from local, state and federal sources. The fund is part of the Public Safety Goal to achieve communities where the public is safe and secure and shares responsibility for maintaining a safe environment. The fund originated to handle state distributions under the Law Enforcement Protection Act. Revenues from court fees to defray the cost of crime lab tests to prosecute criminal cases are also deposited in the fund. State and federal forfeitures of cash and other assets seized in the enforcement of drug laws were later included; however, are no longer available due to changes in the State law (HB 560) and their management of equitable sharing funds. In FY/19, the DWI Seizure program was programmatically and financially restructured. Future revenues and expenditures will be recorded in the General Fund.



➤ The funding level for FY/21 increased by .7% or a slight increase of five thousand dollars from the FY/20 original budget.

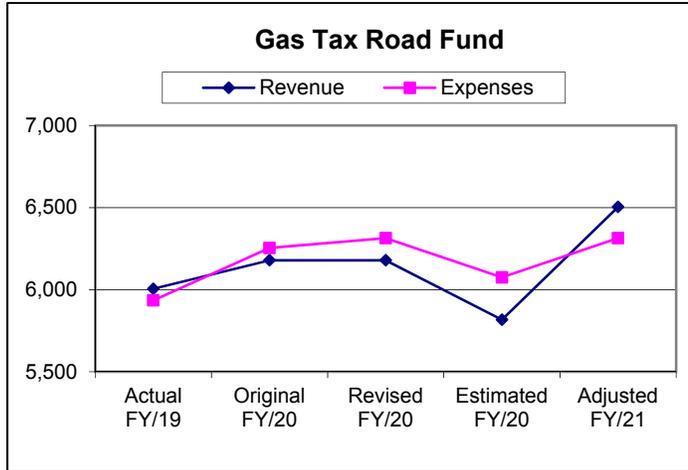
➤ LEPF is currently comprised of two components: the law enforcement protection program at \$525 thousand and the crime lab at \$50 thousand. A transfer to General Fund of \$100 thousand is included in the law enforcement protection program for the debt service payment of police vehicles.

LAW ENFORCEMENT PROTECTION FUND 280 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Project Revenues	644	670	670	665	675	5
TOTAL REVENUES	644	670	670	665	675	5
BEGINNING FUND BALANCE	669	517	517	517	517	0
TOTAL RESOURCES	1,313	1,187	1,187	1,182	1,192	5
APPROPRIATIONS:						
Police Projects	696	570	570	565	575	5
Total Transfers to General Fund - 110	100	100	100	100	100	0
TOTAL APPROPRIATIONS	796	670	670	665	675	5
FUND BALANCE PER CAFR	517	517	517	517	517	0
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	517	517	517	517	517	0

GAS TAX ROAD FUND – 282

State Statute requires that state shared gas tax distributions be separated from other General Fund revenues. The City complied with this requirement in FY/01 and created the Gas Tax Road Fund. Gas tax receipts go directly into this fund to support the street maintenance program strategy, most of which was removed from the General Fund. Spending in this fund is tied to the Public Infrastructure Goal with the strategy to plan, provide, and maintain adequate and safe street systems.



➤ FY/21 gasoline tax revenues are estimated at \$4.6 million. This is a decrease of \$300 thousand from the FY/20 original budget.

➤ The FY/21 adjusted approved budget is \$6.3 million which includes a transfer of \$248 thousand.

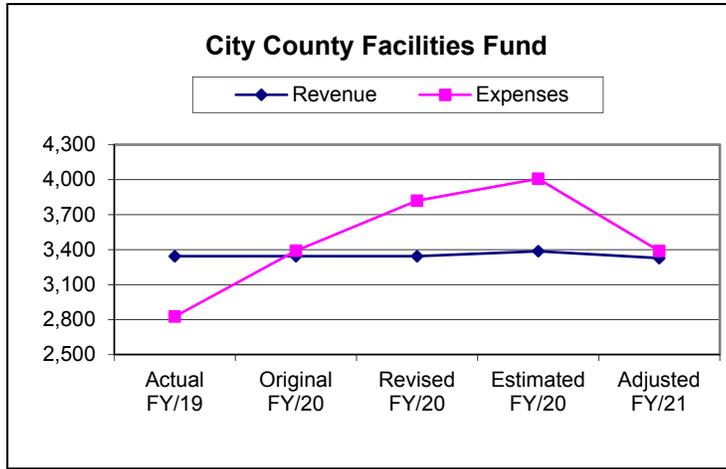
➤ FY/20 Beginning fund balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/20 CAFR and on the full fund table in the Supplemental Document to the Adjusted Approved Budget Fiscal Year 2021.

GAS TAX ROAD FUND 282 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	(6)	0	0	123	0	0
Gasoline Tax Revenue	4,682	4,850	4,850	4,365	4,550	(300)
Total Interfund Revenues	1,329	1,329	1,329	1,329	1,954	625
TOTAL REVENUES	6,005	6,179	6,179	5,817	6,504	325
BEGINNING FUND BALANCE	5	571	571	571	314	(258)
TOTAL RESOURCES	6,010	6,750	6,750	6,389	6,818	67
APPROPRIATIONS:						
Total Street Services Operations	5,687	6,006	6,066	5,827	6,066	60
Total Transfers to Other Funds	248	248	248	248	248	0
TOTAL APPROPRIATIONS	5,935	6,254	6,314	6,075	6,314	60
FUND BALANCE PER CAFR	75	496	436	314	504	7
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	75	496	436	314	504	7

CITY/COUNTY FACILITIES FUND – 290

The City/County Facilities Fund accounts for rental income and costs of operating the Albuquerque Bernalillo Government Center and the Law Enforcement Center. The fund is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The program strategy is to provide a secure, safe, comfortable, efficient, sustainable and productive environment within City/County buildings.



➤ The allocation of square footage in the Government Center remains at approximately 73% for the City and 27% for Bernalillo County while the Law Enforcement Center remains at a 50/50 split.

➤ The adjusted approved FY/21 budget is \$3.4 million and includes a transfer to the General Fund for indirect overhead in the amount of \$86 thousand.

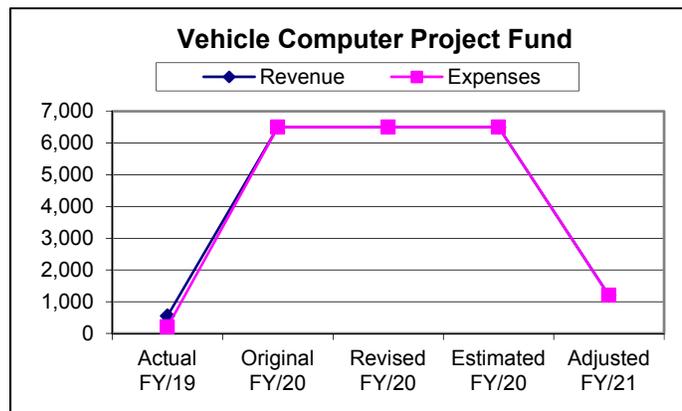
➤ Revenues include rent from Bernalillo County for their share of the occupancy of the building as well as a transfer from the General Fund and are at a decrease of \$16 thousand below FY/20.

CITY/COUNTY FACILITIES FUND 290 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	50	0	0	43	0	0
Total Intergovernmental Revenue	1,083	1,091	1,091	1,091	1,075	(16)
Total Interfund Revenues	2,210	2,252	2,252	2,252	2,252	0
TOTAL REVENUES	3,343	3,343	3,343	3,386	3,327	(16)
BEGINNING FUND BALANCE	866	1,382	1,382	1,382	762	(620)
TOTAL RESOURCES	4,209	4,725	4,725	4,768	4,089	(636)
APPROPRIATIONS:						
City/County Facilities Operations	2,740	3,304	3,733	3,921	3,302	(2)
Total Transfers to Other Funds	86	86	86	86	86	0
TOTAL APPROPRIATIONS	2,826	3,390	3,819	4,007	3,388	(2)
FUND BALANCE PER CAFR	1,382	1,335	906	762	701	(634)
ADJUSTMENTS TO FUND BALANCE	(250)	0	0	(250)	(250)	(250)
AVAILABLE FUND BALANCE	1,132	1,335	906	512	451	(884)

VEHICLE/COMPUTER PROJECT FUND – 730

The Vehicle/Computer Project Fund was established in FY/93 to provide for replacement of computers and vehicles for General Fund or subsidized General Fund departments.



- Funding for the PC Manage Project remains at \$500 thousand for FY/21.
- Non-recurring funding of \$700 thousand is appropriated for public safety vehicles.
- The fund does not have a regular revenue source. Transfers of revenue are made as appropriated.

VEHICLE/COMPUTER PROJECTS FUND 730 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	48	0	0	0	0	0
Total Interfund Revenues	500	6,500	6,500	6,500	1,200	(5,300)
TOTAL REVENUES	548	6,500	6,500	6,500	1,200	(5,300)
BEGINNING FUND BALANCE	767	1,110	1,110	1,110	1,110	0
TOTAL RESOURCES	1,315	7,610	7,610	7,610	2,310	(5,300)
APPROPRIATIONS:						
Computer Projects	205	500	500	500	500	0
Vehicle Projects	0	6,000	6,000	6,000	700	(5,300)
TOTAL APPROPRIATIONS	205	6,500	6,500	6,500	1,200	(5,300)
FUND BALANCE PER CAFR	1,110	1,110	1,110	1,110	1,110	0
ADJUSTMENTS TO FUND BALANCE	(836)	(821)	(821)	(821)	(821)	0
AVAILABLE FUND BALANCE	274	289	289	289	289	0

SPECIAL REVENUE FUNDS EXCLUDED IN BUDGET LEGISLATION

SPECIAL REVENUE FUNDS ACCOUNT FOR FUNDS RECEIVED THAT HAVE SPECIAL RESTRICTIONS PLACED ON THEIR USE. THE CITY HAS A NUMBER OF DIFFERENT PURPOSE SPECIAL REVENUE FUNDS DIVIDED INTO TWO CATEGORIES: THOSE APPROPRIATED AT THE TIME THE OPERATING BUDGET IS PREPARED; AND THOSE THAT ARE APPROPRIATED INTRA-YEAR AS THE NEED OR EVENT REQUIRING AN APPROPRIATION ARISES. THIS SPECIFIC GROUP IS FOR THOSE FUNDS THAT WILL BE RECEIVED FROM AN OUTSIDE ENTITY WITH A DIFFERENT FISCAL YEAR THAN THE CITY. THEREFORE, THEY CAN ONLY BE ESTIMATED WHEN THE BUDGET IS PREPARED. **SPECIAL REVENUE FUNDS** REQUIRE NO PARTICULAR FUND OR WORKING CAPITAL BALANCE AS WHATEVER IS COLLECTED IS RESTRICTED AS TO USE BY STATUTES, REGULATIONS, OR ORDINANCE'S AND/OR RESOLUTIONS.

205 - COMMUNITY DEVELOPMENT FUND - To account for the sources and uses of Community Development Block Grants.

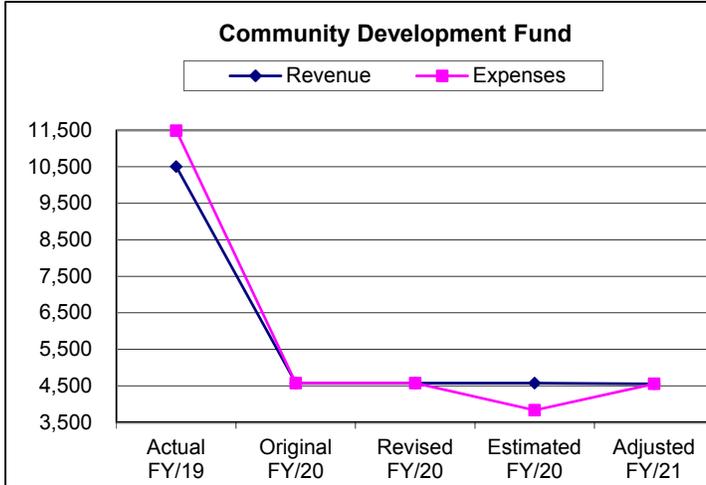
265 - OPERATING GRANTS FUND - To account for various grants from Federal and State agencies and other sources, which are restricted by the granting agency to expenditures for specified purposes.

**Special Revenue Funds Excluded from Budget Legislation
FY/21 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Community Development	1,162	4,554	4,554	0	1,162
Operating Grants	3,419	33,879	33,879	0	3,419
Total	4,581	38,433	38,433	0	4,581

COMMUNITY DEVELOPMENT FUND - 205

The Community Development Fund has been established to account for the sources and uses of the Community Development Block Grants (CDBG). This fund provides support for various City goals, i.e., Human and Family Development, Public Safety, Sustainable Community Development and Economic Vitality. The program primarily targets low-income citizens and assists in developing affordable housing, health and social services, community-based economic development activities, strengthening neighborhood organizations, and preventing neighborhood deterioration. The Family and Community Services Department has developed a plan for the allocation of these funds in consultation with the Citizens' Advisory Group.



➤ The FY/21 adjusted approved budget of \$4.5 million for the Community Development Fund are expected to be the same as the projected revenues. Both are projected to decrease by \$20 thousand from the FY/20 budget.

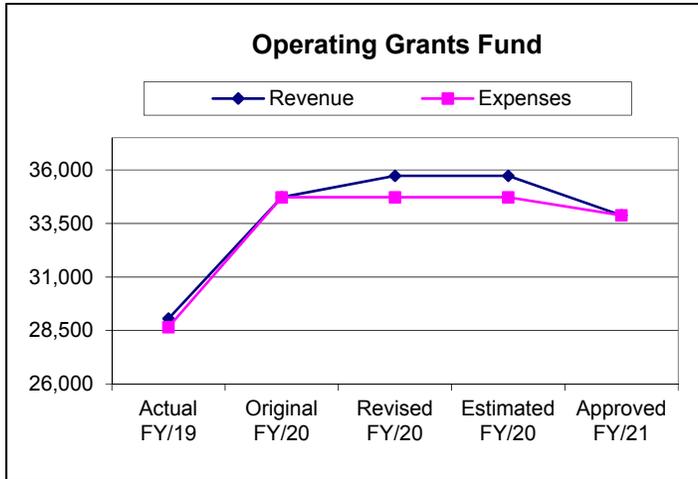
➤ Revenues and expenditures will match closely year by year as expenses are incurred prior to submitting reimbursement requests to HUD.

COMMUNITY DEVELOPMENT FUND 205 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Project Revenues	10,503	4,574	4,574	4,574	4,554	(20)
TOTAL REVENUES	10,503	4,574	4,574	4,574	4,554	(20)
BEGINNING FUND BALANCE	1,403	418	418	418	1,162	743
TOTAL RESOURCES	11,906	4,992	4,992	4,992	5,716	723
APPROPRIATIONS:						
Total Project Expenditures	11,419	4,477	4,477	3,734	4,457	(20)
Total Transfers to Other Funds	69	97	97	97	97	0
TOTAL APPROPRIATIONS	11,488	4,574	4,574	3,831	4,554	(20)
FUND BALANCE PER CAFR	418	418	418	1,162	1,162	743
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	418	418	418	1,162	1,162	743

OPERATING GRANTS FUND – 265

The Operating Grants Fund was established to account for various grants from federal and state agencies and other sources. Operating grant funds are restricted by the granting agency to be expended for specified purposes under various city goals and programs. Grant awards arise outside the City budget cycle, therefore, legislation is taken to Council for appropriation approval prior to application for a grant or as the grant is awarded. An estimate of the City's required cash match and indirect overhead charges for the operating grants is appropriated in the budget.



- The primary source of revenue for this fund is federal and state revenue estimated at \$27.9 million for FY/21. This is supplemented by six million dollars of City funding for IDOH and City match from the General Fund.
- The FY/21 appropriation is at \$33.2 million, \$718 thousand less than the FY/20 approved budget of \$34 million.
- The transfer to General Fund for indirect overhead charges from individual grants is estimated at \$633 thousand in FY/21.
- Revenues and expenditures will match closely year by year.

OPERATING GRANTS FUND 265 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	903	0	0	0	0	0
Total Intergovernmental Revenue	22,925	28,723	28,723	28,723	27,879	(844)
Total Interfund Revenues	5,233	6,000	7,000	7,000	6,000	0
TOTAL REVENUES	29,061	34,723	35,723	35,723	33,879	(844)
BEGINNING FUND BALANCE	2,024	2,419	2,419	2,419	3,419	1,000
TOTAL RESOURCES	31,085	37,142	38,142	38,142	37,298	156
APPROPRIATIONS:						
Operating Grants	27,786	33,964	33,964	33,964	33,246	(718)
Total Transfers to Other Funds	880	759	759	759	633	(126)
TOTAL APPROPRIATIONS	28,666	34,723	34,723	34,723	33,879	(844)
FUND BALANCE PER CAFR	2,419	2,419	3,419	3,419	3,419	1,000
ADJUSTMENTS TO FUND BALANCE	0	0	0	0	0	0
AVAILABLE FUND BALANCE	2,419	2,419	3,419	3,419	3,419	1,000

NON-ENTERPRISE DEBT SERVICE FUNDS

NON-ENTERPRISE DEBT SERVICE FUNDS ARE ACCUMULATED AND PAY PRINCIPAL AND INTEREST ON ALL NON- ENTERPRISE LONG TERM DEBT. PAYMENT OF GENERAL OBLIGATION AND SALES TAX REVENUE BONDS ISSUED FOR MAJOR CAPITAL STRUCTURES AND IMPROVEMENTS ARE ISSUED THROUGH THESE FUNDS, AS ARE THE PAYMENTS ON THE CITY/COUNTY BUILDING.

405 - SALES TAX REFUNDING DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on revenue bonds secured by pledges of Gross Receipts Tax (sales tax) and certain Lodgers' Tax revenues.

410 – FIRE DEBT SERVICE FUND – To record payment of principal and interest to the New Mexico Finance Authority for the purpose of designing, constructing, equipping and furnishing fire station 7 and a new building for AFR Fleet Division.

415 - GENERAL OBLIGATION BOND DEBT SERVICE FUND - To accumulate monies for payment of principal and interest on all general obligations bonds.

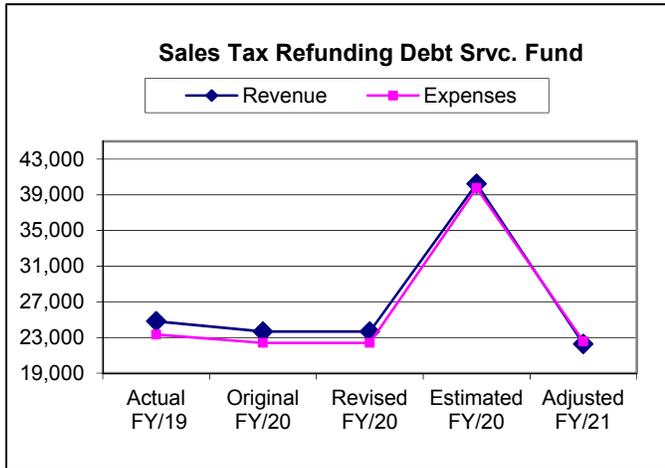
**Non-Enterprise Debt Service
FY/21 Revenues, Appropriations and Fund Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Sales Tax Refunding Debt Service	15,274	22,276	22,583	(14,903)	63
Fire Debt Service	24	172	172	0	24
General Obligation Bond Debt Service	149,999	69,275	131,560	(72,400)	15,314
Total	165,297	91,723	154,315	(87,303)	15,401

SALES TAX REFUNDING DEBT SERVICE FUND – 405

The Sales Tax Refunding Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of revenue bonds secured by pledges of Gross Receipts Tax (GRT), Lodgers' Tax and Hospitality Fee revenues. GRT may be the sole security on the bonds or it may be a secondary pledge (e.g. Lodgers' Tax Bonds). Projects financed by GRT supported debt include the Convention Center expansion and renovation, improvements to Civic Plaza, the Plaza del Sol Building acquisition, the public safety communications system, the crime lab, and the communications/emergency operations center.

The debt service appropriated and expended out of this fund is primarily pre-scheduled. The fund expends in debt service obligations nearly what it collects in resources (transfers) as demonstrated by the graph. It is city policy to apply unused monies toward principal on any variable rate issuances.



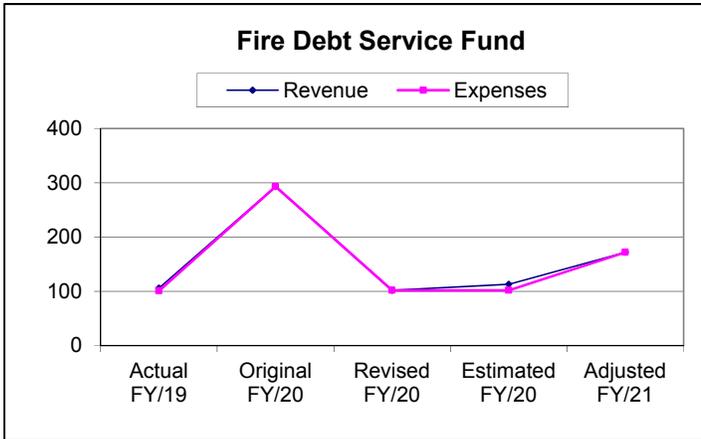
- The FY/21 adjusted approved budget is \$22.6 million, \$189 thousand more than the FY/20 original budget.
- In the years where expense exceeds revenue, fund balance is used.
- There was an accounting change in FY/17 to no longer accrue back July 1st principal payments to the previous fiscal year. FY/17 forward reflects this change.
- Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal payment.

SALES TAX REFUNDING DEBT SERVICE FUND 405 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	852	728	728	17,294	768	40
Total Interfund Revenue	23,962	22,942	22,942	22,942	21,508	(1,434)
TOTAL REVENUES	24,814	23,670	23,670	40,236	22,276	(1,394)
BEGINNING FUND BALANCE	13,309	14,796	14,796	14,796	15,274	477
TOTAL RESOURCES	38,123	38,466	38,466	55,032	37,550	(917)
APPROPRIATIONS:						
Debt Service	23,326	22,394	22,394	39,759	22,583	189
TOTAL APPROPRIATIONS	23,326	22,394	22,394	39,759	22,583	189
FUND BALANCE PER CAFR	14,796	16,072	16,072	15,274	14,967	(1,106)
ADJUSTMENTS TO FUND BALANCE	(14,261)	(15,488)	(15,488)	(14,842)	(14,903)	585
AVAILABLE FUND BALANCE	535	584	584	432	63	(521)

FIRE DEBT SERVICE FUND – 410

The Fire Debt Service Fund was established in FY/11 to record payment of principal and interest to the New Mexico Finance Authority. The loan agreement incorporates an intercept agreement providing for the distributions of Fire Protection Fund revenues to be redirected by the State Treasurer to the New Mexico Finance Authority. The initial debt is for the purpose of designing, constructing, equipping and furnishing fire station 7. Additional debt incurred in FY/20 was for the purchase of a fleet building for AFR.



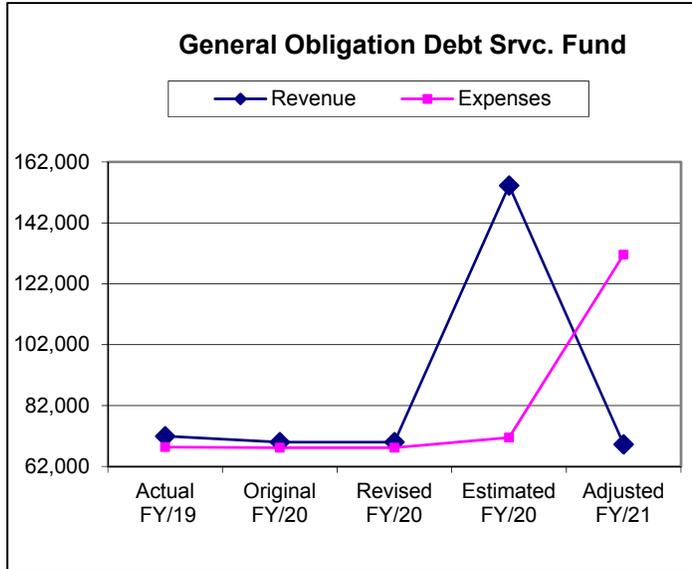
- The Debt Service is anticipated to be a recurring payment through 2040.
- The FY/21 transfer from the State Fire Fund 210 is \$172 thousand to match the debt service requirement.
- Revenues and expenditures will match closely in this fund.

FIRE DEBT SERVICE FUND 410 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	4	0	0	11	0	0
Total Interfund Revenue	102	293	102	102	172	(121)
TOTAL REVENUES	106	293	102	113	172	(121)
BEGINNING FUND BALANCE	8	13	13	13	24	11
TOTAL RESOURCES	114	306	115	126	196	(110)
APPROPRIATIONS:						
Debt Service	101	293	102	102	172	(121)
TOTAL APPROPRIATIONS	101	293	102	102	172	(121)
FUND BALANCE PER CAFR	13	13	13	24	24	11
ADJUSTMENTS TO FUND BALANCE	(1)	0	0	0	0	0
AVAILABLE FUND BALANCE	12	13	13	24	24	11

GENERAL OBLIGATION DEBT SERVICE FUND – 415

The General Obligation (GO) Bond Debt Service Fund provides support for the City of Albuquerque Public Infrastructure goal and is used to accumulate monies for payment of principal and interest of all general obligation bonds. GO Bonds are direct obligations of the city for which its full faith and credit are pledged and are payable from taxes levied on property located within the city. A variety of capital projects are funded with bond proceeds including the construction and/or improvement of libraries, streets, storm sewers, swimming pools, community centers, senior centers, parks, trails/bikeways, and other city owned facilities.



- The adjusted approved budgeted amount of \$131.6 million in FY/21 has increased by \$63 million from the FY/20 original budgeted level.
- In the years where expense exceeds revenue, fund balance is used.
- There was an accounting change in FY/17 to no longer accrue back July 1st principal payments to the previous fiscal year. FY/17 forward reflects this change.
- Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal payment.
- FY/20 Beginning Fund Balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/20 CAFR and on the full fund table in the Supplemental Document to the Adjusted Approved Budget Fiscal Year 2021.

GENERAL OBLIGATION BOND DEBT SERVICE FUND 415 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	3,709	847	847	84,507	1,672	825
Total Interfund Revenues	68,238	69,158	69,158	69,755	67,603	(1,555)
TOTAL REVENUES	71,947	70,005	70,005	154,262	69,275	(730)
BEGINNING FUND BALANCE	63,228	67,246	67,246	67,246	149,999	82,752
TOTAL RESOURCES	135,175	137,251	137,251	221,509	219,274	82,022
APPROPRIATIONS:						
Debt Service	68,383	68,160	68,160	71,510	131,560	63,400
TOTAL APPROPRIATIONS	68,383	68,160	68,160	71,510	131,560	63,400
FUND BALANCE PER CAFR	66,792	69,091	69,091	149,999	87,714	18,622
ADJUSTMENTS TO FUND BALANCE	(52,565)	(53,320)	(53,320)	(114,496)	(72,400)	(19,080)
AVAILABLE FUND BALANCE	14,227	15,771	15,771	35,503	15,314	(458)

ENTERPRISE FUNDS

ENTERPRISES PROVIDE A COMMODITY OR SERVICE THAT THE SPECIFIC USERS PAY FOR THROUGH RATES AND FEES. THE CITY OPERATES SEVEN ENTERPRISE OPERATING FUNDS AND THEIR ASSOCIATED CAPITAL AND DEBT SERVICE FUNDS. OF THE SEVEN FUNDS, ONLY TRANSIT REQUIRES A SUBSIDY.

THE TARGETED WORKING CAPITAL AND FUND BALANCE VARIES FROM FUND TO FUND BASED ON THE INTERNAL POLICY WITHIN EACH RESPECTIVE DEPARTMENT AND WHETHER OR NOT THE FUND IS SUBSIDIZED.

611 - AVIATION OPERATING FUND - To account for the operations of Albuquerque International Sunport, the State's largest airport.

615 - AIRPORT REVENUE BOND DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the Albuquerque International Sunport.

641 - PARKING FACILITIES OPERATING FUND - To account for the operations of the parking facilities owned by the City.

651 - REFUSE DISPOSAL OPERATING FUND - To account for the general operations of providing refuse removal services in the Albuquerque area.

655 - REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with providing refuse removal services in the Albuquerque area.

661 - TRANSIT OPERATING FUND - To account for the operations of Transit, the City's motor coach and para transit system.

671 - APARTMENTS FUND - To account for the sources and uses of City-owned apartments.

675 - APARTMENTS DEBT SERVICE FUND - To accumulate the monies for the debt service payments related to the Affordable Housing Projects Refunding Bonds.

681 - GOLF OPERATING FUND - To account for the operations of the City's four municipal golf courses.

691 - BASEBALL STADIUM OPERATING FUND - To account for operations of the baseball stadium.

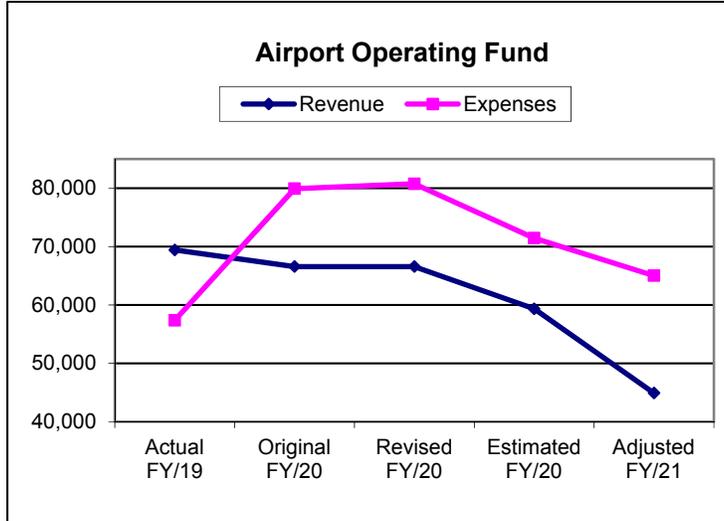
695 - BASEBALL STADIUM DEBT SERVICE FUND - To accumulate the monies to pay the debt service associated with the baseball stadium.

Enterprise Funds
FY/21 Revenues, Appropriations and Fund/Working Capital Balances

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Aviation Operating	40,322	44,900	65,010	0	20,212
Airport Revenue Bond Debt Service	7,194	0	2,306	(1,630)	3,258
Parking Facilities Operating	6,133	4,876	5,379	0	5,630
Refuse Disposal Operating	6,550	75,454	77,749	0	4,255
Refuse Disposal System Debt Svc	5,085	5	2,089	0	3,001
Transit Operating	(165)	47,968	47,356	(383)	64
Apartments Operating	1,836	0	0	(1,836)	0
Apartments Debt Service	2,258	0	0	(2,258)	0
Golf Operating	361	0	0	0	361
Baseball Stadium Operating	81	2,048	1,743	0	386
Baseball Stadium Debt Service	828	1,023	998	(775)	78
Total	70,483	176,274	202,630	(6,883)	37,245

AVIATION OPERATING FUND – 611

The Aviation Operating Fund accounts for all the revenues and expenses arising from the operation of the Albuquerque International Sunport and the Double Eagle II Reliever Airport. While covering all the operational expenses of the airport facilities, a considerable portion of the revenue collected is transferred to a debt service fund to pay the debt service and a capital improvement fund to pay for capital projects. This operating fund supports the Public Infrastructure Goal.



➤ The FY/21 adjusted approved operating budget is \$65 million, \$14.9 million below the FY/20 original budget of \$79.9 million.

➤ Due to sufficient availability of funds in the debt service fund balance, a transfer to debt service is not needed in FY/21. The transfer to the Airport Capital Fund is \$23 million, \$16 million below the FY/20 original budget. The transfer to the General Fund of \$2.4 million covers indirect overhead and fire support.

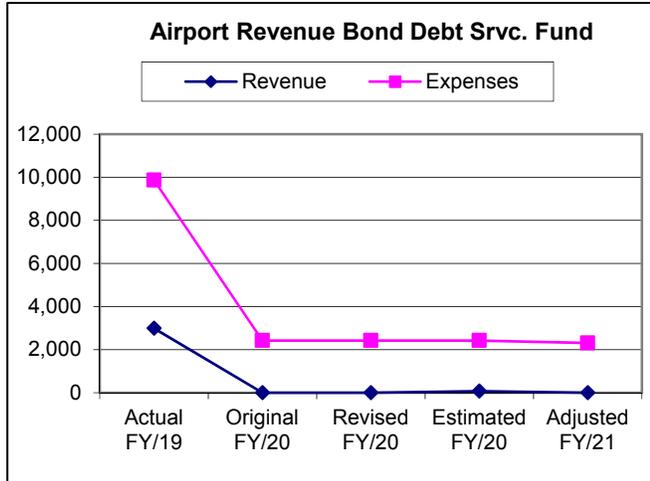
➤ FY/21 revenues are estimated at \$44.9 million, a 32.6% decrease from the FY/20 original budget level. Due to COVID-19 and this unprecedented time, a decline in airline passenger levels is expected to have a major impact on both airline and non-airline revenue.

AVIATION OPERATING FUND 611 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1,983	736	736	1,369	751	15
Total Enterprise Revenues	<u>67,425</u>	<u>65,831</u>	<u>65,831</u>	<u>57,963</u>	<u>44,149</u>	<u>(21,683)</u>
TOTAL REVENUES	69,409	66,567	66,567	59,332	44,900	(21,667)
BEGINNING WORKING CAPITAL BALANCE	<u>30,977</u>	<u>52,435</u>	<u>52,435</u>	<u>52,435</u>	<u>40,322</u>	<u>(12,113)</u>
TOTAL RESOURCES	<u>100,386</u>	<u>119,003</u>	<u>119,003</u>	<u>111,767</u>	<u>85,222</u>	<u>(33,781)</u>
APPROPRIATIONS:						
Enterprise Operations	33,598	38,485	39,311	30,007	39,567	1,082
Total Transfers to Other Funds	<u>23,767</u>	<u>41,438</u>	<u>41,438</u>	<u>41,438</u>	<u>25,443</u>	<u>(15,995)</u>
TOTAL APPROPRIATIONS	<u>57,365</u>	<u>79,923</u>	<u>80,749</u>	<u>71,445</u>	<u>65,010</u>	<u>(14,913)</u>
ADJUSTMENTS TO WORKING CAPITAL	<u>9,414</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING WORKING CAPITAL BALANCE	<u>52,435</u>	<u>39,080</u>	<u>38,254</u>	<u>40,322</u>	<u>20,212</u>	<u>(18,868)</u>

AIRPORT REVENUE BOND DEBT SERVICE FUND – 615

The Airport Revenue Bond Debt Service Fund pays the debt service related to capital improvement projects at the two City airport facilities. Capital projects being paid for include renovation of the terminal building, a consolidated fuel farm, west area road rehabilitation, landscaping modifications, foreign trade zone, consolidated rental car facility, runway upgrades, public parking facility and replacement of aprons at the main terminal and south general aviation. Except for interest on cash balances in the fund, all revenue to the fund is transferred from the Aviation Operating Fund.



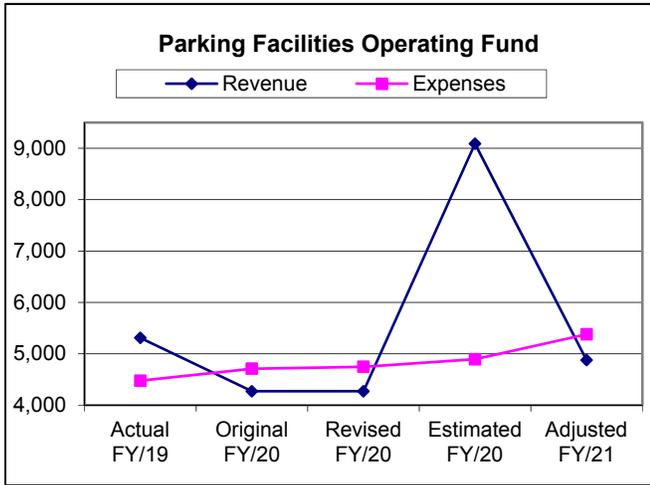
- The FY/21 adjusted approved budget for the debt service fund is \$2.3 million, a decrease of 4.7% or \$113 thousand below the FY/20 original budget of \$2.4 million. This is the result of the department's effort to pay down the existing debt, before incurring new debt.
- Due to sufficient fund balance in the debt service fund, a transfer from the Airport Operating Fund 611 is not needed in FY/21.
- There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year.
- Due to the aforementioned accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

AIRPORT REVENUE BOND DEBT SERVICE FUND 615 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	364	0	0	72	0	0
Total Interfund Revenues	2,624	0	0	0	0	0
TOTAL REVENUES	2,988	0	0	72	0	0
BEGINNING FUND BALANCE	16,423	9,541	9,541	9,541	7,194	(2,347)
TOTAL RESOURCES	19,410	9,541	9,541	9,613	7,194	(2,347)
APPROPRIATIONS:						
Airport Debt Service	9,869	2,419	2,419	2,419	2,306	(113)
TOTAL APPROPRIATIONS	9,869	2,419	2,419	2,419	2,306	(113)
FUND BALANCE PER CAFR	9,541	7,122	7,122	7,194	4,888	(2,234)
ADJUSTMENTS TO FUND BALANCE	(2,303)	(2,140)	(2,140)	(2,140)	(1,630)	510
AVAILABLE FUND BALANCE	7,238	4,982	4,982	5,054	3,258	(1,724)

PARKING FACILITIES OPERATING FUND – 641

The Parking Facilities Operating Fund, which is managed by the Department of Municipal Development, accounts for operations of parking structures and parking lots owned by the City. Fund 641 is part of the Economic Vitality Goal. This program is to develop and maintain a parking infrastructure that supports commerce and the economic vitality of the Downtown area.



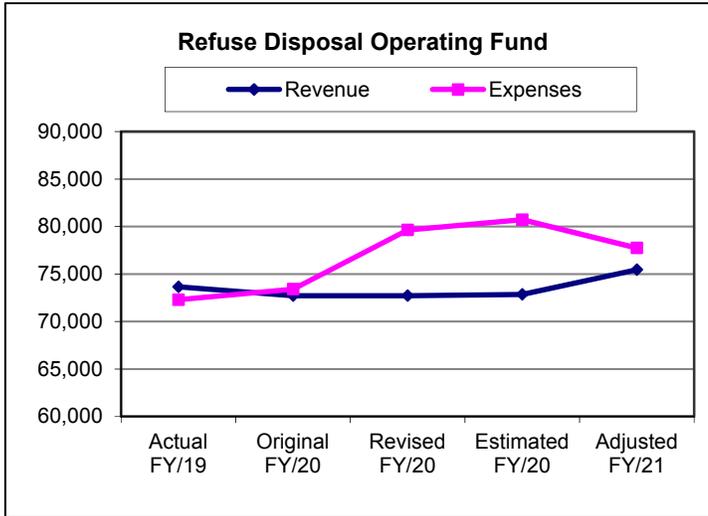
- FY/21 enterprise revenues are estimated at \$4.9 million.
- The overall appropriation in FY/21 will increase by \$671 thousand over the FY/20 original budget.

PARKING FACILITIES OPERATING FUND 641 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1,053	818	818	1,605	773	(45)
Total Enterprise Revenues	4,257	3,453	3,453	7,483	4,103	650
TOTAL REVENUES	5,310	4,271	4,271	9,088	4,876	605
BEGINNING WORKING CAPITAL BALANCE	1,103	1,938	1,938	1,938	6,133	4,195
TOTAL RESOURCES	6,413	6,209	6,209	11,026	11,009	4,800
APPROPRIATIONS:						
Parking Operations	3,919	4,135	4,172	4,320	4,778	643
Total Transfers to Other Funds	556	573	573	573	601	28
TOTAL APPROPRIATIONS	4,475	4,708	4,745	4,893	5,379	671
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	1,938	1,501	1,464	6,133	5,630	4,129

REFUSE DISPOSAL OPERATING FUND – 651

The Refuse Disposal Operating Fund accounts for the general operations of providing refuse removal services, as well as recycling services, landfill operations, weed and litter, median maintenance and graffiti removal for the City of Albuquerque. All the programs within this fund support the Environmental Protection Goal.



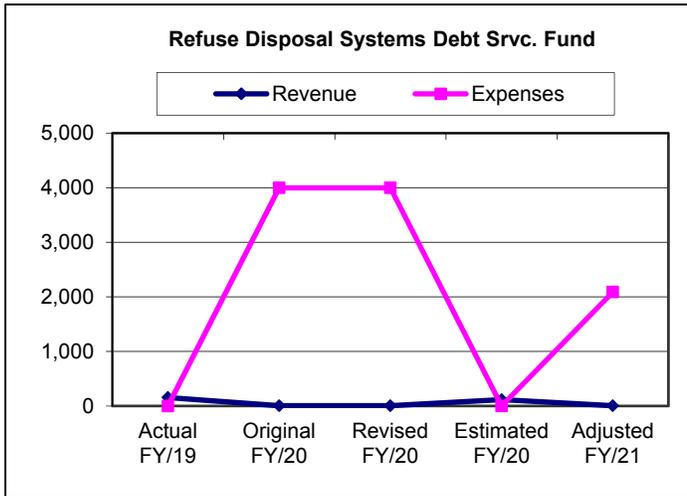
- The department experienced increased activity due to the current COVID-19 conditions, which has increased the cost of service. The department was given the authority by City Council to amend the Municipal Solid Waste Ordinance and a residential rate increase is approved effective January 1, 2021.
- The planned working capital balance for the fund is 5.71% or \$4.3 million of anticipated revenues.
- Contingency appropriation language (included in R-20-31, R-2020-035 and referenced in the Appropriations Legislation section of this book) remains for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line only when and as it is needed

REFUSE DISPOSAL OPERATING FUND 651 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	1,047	605	605	933	883	278
Total Enterprise Revenues	72,600	72,117	72,117	71,927	74,571	2,454
TOTAL REVENUES	73,648	72,722	72,722	72,860	75,454	2,732
BEGINNING WORKING CAPITAL BALANCE	13,416	19,549	19,549	19,549	6,550	(12,999)
TOTAL RESOURCES	87,064	92,271	92,271	92,409	82,004	(10,267)
APPROPRIATIONS:						
Enterprise Operations	55,494	55,963	56,192	57,276	59,797	3,834
Total Transfers to Other Funds	16,799	17,444	23,444	23,444	17,952	508
TOTAL APPROPRIATIONS	72,292	73,407	79,636	80,720	77,749	4,342
ADJUSTMENTS TO WORKING CAPITAL	4,778	(5,139)	(5,139)	(5,139)	0	5,139
ENDING WORKING CAPITAL BALANCE	19,549	13,725	7,496	6,550	4,255	(9,470)

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND – 655

The Refuse Disposal System Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by a pledge of net revenues from refuse disposal operations.



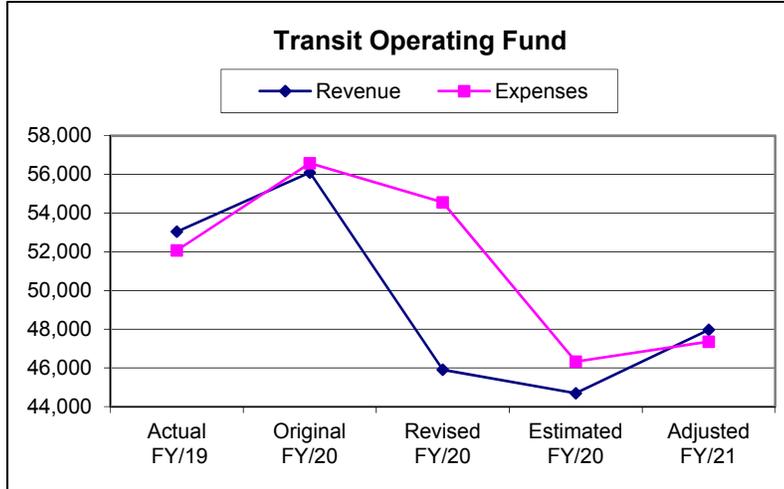
- In FY/21, \$2.1 million is appropriated from fund balance in the Refuse Disposal System Debt Service Fund for capitalized interest payments.
- Miscellaneous revenue reflects interest earnings on fund balance and is conservatively estimated at five thousand dollars.

REFUSE DISPOSAL SYSTEM DEBT SERVICE FUND 655 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	156	5	5	117	5	0
TOTAL REVENUES	156	5	5	117	5	0
BEGINNING FUND BALANCE	4,813	4,969	4,969	4,969	5,085	117
TOTAL RESOURCES	4,969	4,974	4,974	5,085	5,090	117
APPROPRIATIONS:						
Debt Service	0	3,998	3,998	0	2,089	(1,909)
TOTAL APPROPRIATIONS	0	3,998	3,998	0	2,089	(1,909)
FUND BALANCE PER CAFR	4,969	976	976	5,085	3,001	2,026
ADJUSTMENTS TO FUND BALANCE	(57)	0	0	(2,088)	0	0
AVAILABLE FUND BALANCE	4,912	976	976	2,997	3,001	2,026

TRANSIT OPERATING FUND – 661

The Transit Operating Fund, which is managed by the Transit Department, captures revenue and expenditures associated with operating the City’s public transportation system. Major sources of revenue include passenger fares, intergovernmental revenue, General Fund operating subsidy, and 38% from the Quarter Cent Transportation Infrastructure Tax approved by residents in the Fall of 2019 to enhance transit services. Fund 661 is part of the Public Infrastructure Goal. The programs within this fund target a variety of transportation options for commuters including the mobility impaired.



➤ The FY/21 adjusted approved budget transfer from the General Fund is \$21.6 million and the Transportation Infrastructure Tax Fund transfer is estimated at \$15.1 million.

➤ The FY/21 intergovernmental resources are estimated at \$7.3 million.

➤ FY/20 Beginning Working Capital Balance is restated to align with the criteria of GASB 33. The full note will be included in the FY/20 CAFR and on the full fund table in the Supplemental Document to the Adjusted Approved Budget Fiscal Year 2021.

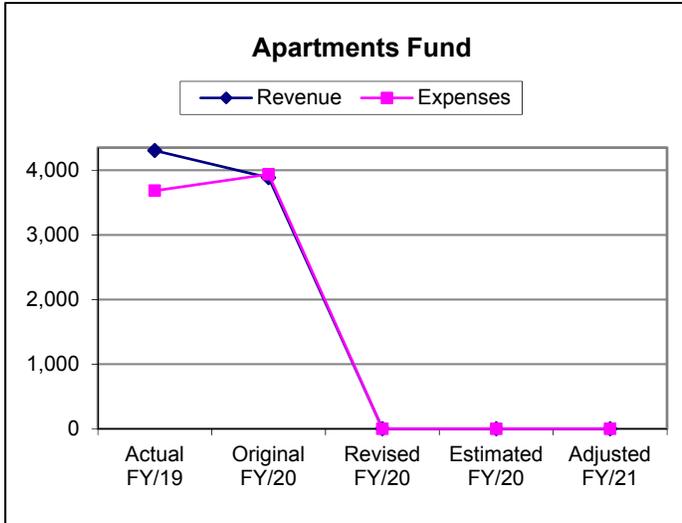
➤ In years when expenditures exceed revenue, working capital balance is used.

TRANSIT OPERATING FUND 661 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	167	190	190	308	190	0
Total Intergovernmental Revenue	7,126	7,189	7,189	6,991	7,297	108
Total Enterprise Revenues	3,794	3,774	3,774	2,958	3,774	0
Total Interfund Revenues	41,956	44,943	34,753	34,434	36,707	(8,236)
TOTAL REVENUES	53,043	56,096	45,906	44,691	47,968	(8,127)
BEGINNING WORKING CAPITAL BALANCE	54	1,854	1,854	1,854	(165)	(2,019)
TOTAL RESOURCES	53,097	57,949	47,759	46,545	47,803	(10,146)
APPROPRIATIONS:						
Transit Operations	46,310	50,280	48,257	40,031	40,995	(9,285)
Total Transfers to Other Funds	5,765	6,296	6,296	6,296	6,361	65
TOTAL APPROPRIATIONS	52,075	56,576	54,553	46,327	47,356	(9,220)
ADJUSTMENTS TO WORKING CAPITAL	(483)	0	0	(383)	(383)	(383)
ENDING WORKING CAPITAL BALANCE	539	1,373	(6,794)	(165)	64	(1,310)

APARTMENTS FUND – 671

The Apartments Fund was established to account for the sources and uses of City owned apartments. This fund provides support for the City goal of Human and Family Development. The program primarily targets low-income citizens and assist in developing affordable housing. The City owns apartments and provides affordable and Section 8 housing to low income persons and other qualified persons. This fund accounts for the operations of City owned apartments.



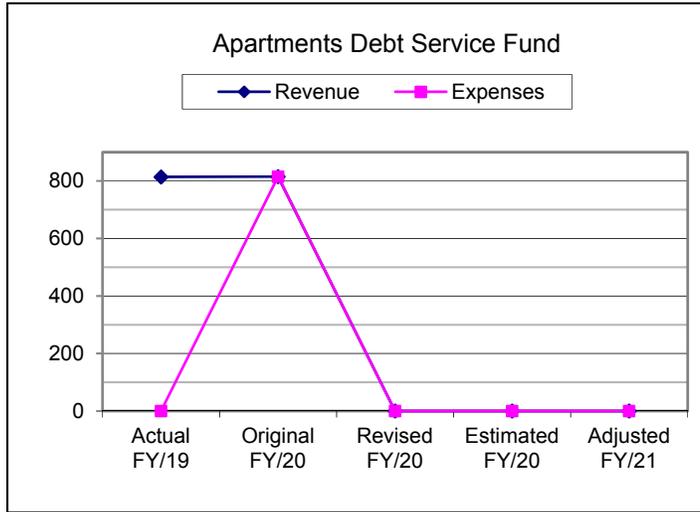
➤ The FY/20 Apartments Fund budget was de-appropriated through legislation R-2019-089 dated 12/02/19 because there is no mechanism for Monarch Properties, who manages City properties, to adhere to the budgeted figures. While the appropriations and estimated revenues were removed from the budget, the transactions will still be tracked by accounting and recorded in the CAFR.

APARTMENTS OPERATING FUND 671 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	494	0	0	0	0	0
Total Enterprise Revenues	3,811	3,884	0	0	0	(3,884)
TOTAL REVENUES	4,305	3,884	0	0	0	(3,884)
BEGINNING WORKING CAPITAL BALANCE	1,599	1,836	1,836	1,836	1,836	0
TOTAL RESOURCES	5,904	5,720	1,836	1,836	1,836	(3,884)
APPROPRIATIONS:						
Housing Operations	0	3,123	0	0	0	(3,123)
Total Transfers to Other Funds	3,684	815	0	0	0	(815)
TOTAL APPROPRIATIONS	3,684	3,938	0	0	0	(3,938)
ADJUSTMENTS TO WORKING CAPITAL	(383)	0	0	(1,836)	(1,836)	(1,836)
ENDING WORKING CAPITAL BALANCE	1,836	1,782	1,836	0	0	(1,782)

APARTMENTS DEBT SERVICE FUND – 675

The Apartments Debt Service Fund has been established to account for the debt service payments related to the Affordable Housing Projects Refunding Revenue Bonds.



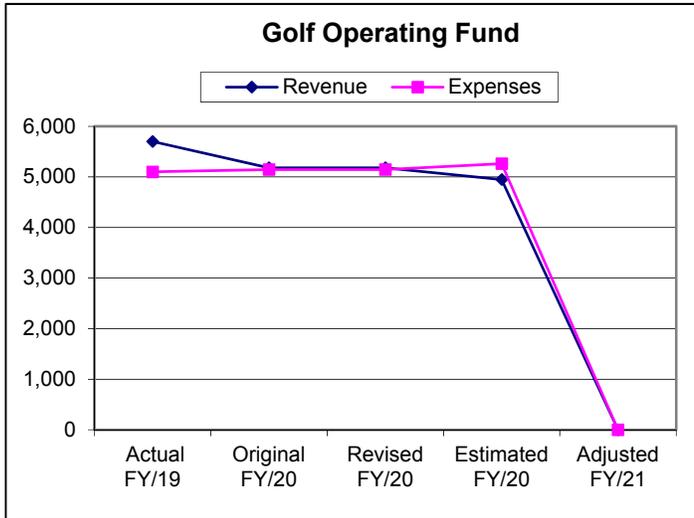
- This fund accounts for the debt service of city owned apartments.
- The FY/20 Apartments Fund budget was de-appropriated through legislation R-2019-089 dated 12/02/19 because there is no mechanism for Monarch Properties, who manages City properties, to adhere to the budgeted figures. While the appropriations and estimated revenues were removed from the budget, the transactions will still be tracked by accounting and recorded in the CAFR.

APARTMENTS DEBT SERVICE FUND 675 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Interfund Revenues	814	815	0	0	0	(815)
TOTAL REVENUES	814	815	0	0	0	(815)
BEGINNING FUND BALANCE	1,444	2,258	2,258	2,258	2,258	0
TOTAL RESOURCES	2,258	3,073	2,258	2,258	2,258	(815)
APPROPRIATIONS:						
Apartment Debt Service	0	815	0	0	0	(815)
TOTAL APPROPRIATIONS	0	815	0	0	0	(815)
FUND BALANCE PER CAFR	2,258	2,258	2,258	2,258	2,258	0
ADJUSTMENTS TO FUND BALANCE	(82)	0	0	(2,258)	(2,258)	(2,258)
AVAILABLE FUND BALANCE	2,175	2,258	2,258	0	0	(2,258)

GOLF OPERATING FUND – 681

The Golf Operating Fund accounts for the operations of four municipal golf courses: Arroyo del Oso in the northeast heights, Ladera on the west side, Los Altos on the east side and Puerto del Sol in the southeast near the airport. The fund provides support for the Human and Family Development Goal by providing the community a quality opportunity for recreation and leisure.



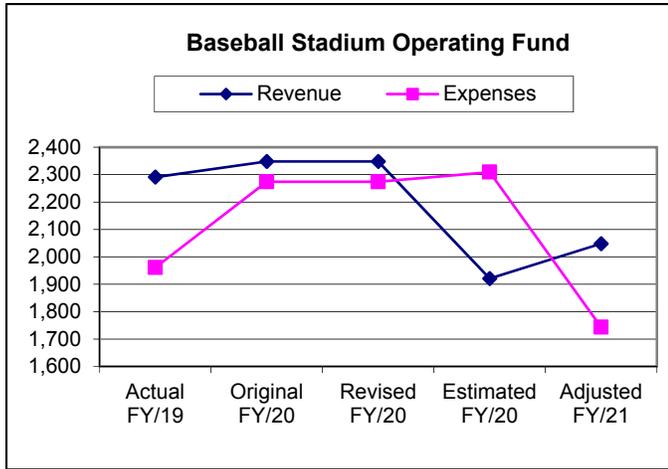
➤ In FY/91, the Golf Division left the General Fund to become an Enterprise Fund. This move was done due to an overwhelming increase in popularity of the game and the expectation was that City golf could be self-supporting. As an Enterprise Fund, Golf could not access City G.O. Bond funds. Thirty years later, the Golf Division is being moved back to the General Fund. This move, combined with further efforts to grow revenue and improve access to capital funding, will help complete a repositioning of City golf that will benefit the City budget and deliver improved services for the public.

GOLF COURSE OPERATING FUND 681 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	88	71	71	78	0	(71)
Total Enterprise Revenues	3,734	3,741	3,741	3,501	0	(3,741)
Total Interfund Revenues	1,878	1,368	1,368	1,368	0	(1,368)
TOTAL REVENUES	5,700	5,180	5,180	4,948	0	(5,180)
BEGINNING WORKING CAPITAL BALANCE	76	675	675	675	361	(314)
TOTAL RESOURCES	5,777	5,855	5,855	5,622	361	(5,494)
APPROPRIATIONS:						
Golf Operations	4,765	4,793	4,793	4,909	0	(4,793)
Total Transfers to Other Funds	335	353	353	353	0	(353)
TOTAL APPROPRIATIONS	5,101	5,146	5,146	5,262	0	(5,146)
ADJUSTMENTS TO WORKING CAPITAL	(2)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	675	709	709	361	361	(348)

BASEBALL STADIUM OPERATING FUND – 691

The Baseball Stadium Operating Fund captures the revenue and expenditures associated with the operations of the baseball stadium. The fund was established in April of FY/03. The major sources of revenue are from ticket surcharges, concessions and the stadium lease. The fund is part of the Community and Cultural Engagement Goal to provide high quality and efficient service to the public and other city agencies.



➤ FY/21 revenues for stadium operations are estimated at \$550 thousand. This is a decrease of \$1.3 million from FY/20.

➤ Additional revenues include a subsidy from the General Fund for \$1.5 million in FY/21, \$950 thousand above the FY/20 original budget.

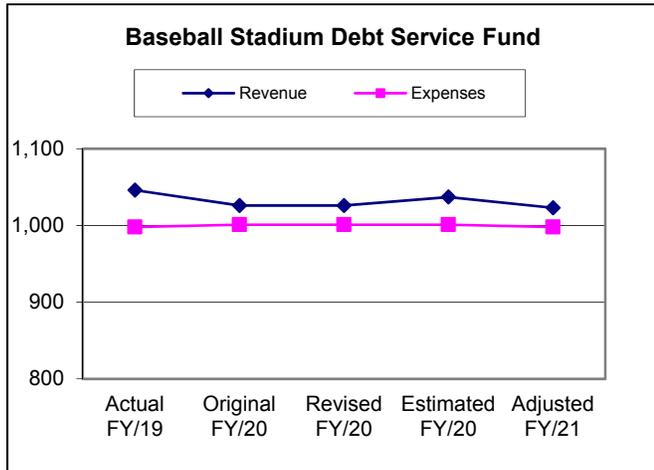
➤ The FY/21 adjusted approved budget is \$1.7 million dollars and includes \$695 thousand for operations and one million dollars in transfers for both debt service on the baseball stadium and indirect overhead paid to the General Fund.

BASEBALL STADIUM OPERATING FUND 691 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	(2)	0	0	13	0	0
Total Enterprise Revenues	2,095	1,800	1,800	1,360	550	(1,250)
Total Interfund Revenues	198	548	548	548	1,498	950
TOTAL REVENUES	2,291	2,348	2,348	1,921	2,048	(300)
BEGINNING WORKING CAPITAL BALANCE	143	469	469	469	81	(388)
TOTAL RESOURCES	2,434	2,817	2,817	2,391	2,129	(688)
APPROPRIATIONS:						
Stadium Operations	914	1,224	1,224	1,259	695	(529)
Total Transfers to Other Funds	1,047	1,050	1,050	1,050	1,048	(2)
TOTAL APPROPRIATIONS	1,961	2,274	2,274	2,309	1,743	(531)
ADJUSTMENTS TO WORKING CAPITAL	(4)	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	469	543	543	81	386	(157)

BASEBALL STADIUM DEBT SERVICE FUND – 695

The Baseball Stadium Debt Service Fund accumulates monies for payment of principal and interest of revenue bonds secured by proceeds from the operation of the baseball stadium.



- The transfer from the Stadium Operating Fund decreased three thousand dollars in FY/21.
- There was an accounting change in FY/17 to no longer accrue back July 1st payments to the previous fiscal year.
- Due to the accounting change for July 1st debt payments, adjustments to fund balance will reflect cash collected in the previous year for the next fiscal year's July 1st principal and interest payment.

STADIUM OPERATING DEBT SERVICE FUND 695 RESOURCES, APPROPRIATIONS AND AVAILABLE FUND BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	25	0	0	11	0	0
Total Interfund Revenues	1,021	1,026	1,026	1,026	1,023	(3)
TOTAL REVENUES	1,046	1,026	1,026	1,037	1,023	(3)
BEGINNING FUND BALANCE	745	792	792	792	828	36
TOTAL RESOURCES	1,791	1,818	1,818	1,829	1,851	33
APPROPRIATIONS:						
Stadium Debt Service	998	1,001	1,001	1,001	998	(3)
TOTAL APPROPRIATIONS	998	1,001	1,001	1,001	998	(3)
FUND BALANCE PER CAFR	792	817	817	828	853	36
ADJUSTMENTS TO FUND BALANCE	(762)	(750)	(750)	(750)	(775)	(25)
AVAILABLE FUND BALANCE	30	67	67	78	78	11

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS ARE ESTABLISHED TO FINANCE, ADMINISTER, AND ACCOUNT GOODS OR SERVICES PROVIDED TO THE CITY'S OTHER DEPARTMENTS ON A COST-REIMBURSEMENT BASIS.

705 - RISK MANAGEMENT FUND - To account for the costs of providing worker's compensation, tort and other claims insurance coverage to City departments.

710 - GROUP SELF-INSURANCE FUND - To account for the costs of providing medical insurance coverage to City departments and participating entities.

715 - SUPPLIES INVENTORY MANAGEMENT FUND - To account for the costs of providing supplies, warehousing and inventory issuance services to City departments.

725 - FLEET MANAGEMENT FUND - To account for the costs of providing vehicle maintenance and motor pool services to City departments.

735 - EMPLOYEE INSURANCE FUND - To account for the costs of providing group health, dental and vision insurance to City employees.

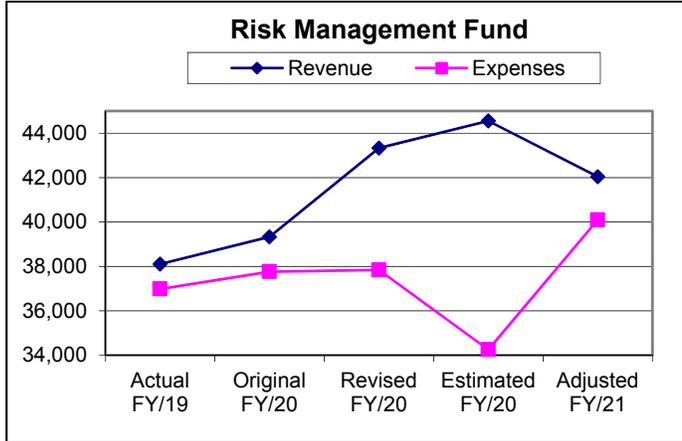
745 - COMMUNICATIONS MANAGEMENT FUND - To account for the costs of providing communication services to City departments.

**Internal Service Funds
FY/21 Revenues, Appropriations and Working Capital Balances**

Funds (\$000's)	Beginning Balances	Total Revenues	Total Appropriations	Total Adjustments	Ending Balances
Risk Management	(20,941)	42,040	40,100	500	(18,501)
Group Self-Insurance	9,801	85,223	84,917	0	10,107
Supplies Inventory Management	633	634	955	223	535
Fleet Management	(97)	11,615	11,406	(14)	99
Employee Insurance	1,647	6,261	7,409	0	499
Communications Management	231	11,728	11,749	0	210
Total	(8,726)	157,501	156,536	709	(7,052)

RISK MANAGEMENT FUND – 705

The Risk Management Fund is managed by the risk management division of the Finance and Administrative Services Department except for the unemployment compensation and employee equity programs that are managed by the Human Resources Department. This internal service fund captures revenue and expense for administering claims and risk management programs and promoting health and safety awareness for the City. Fund 705 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies. The programs address employee equity, health services, safety, substance abuse programs, tort and other claims management, workers' compensation and unemployment compensation.



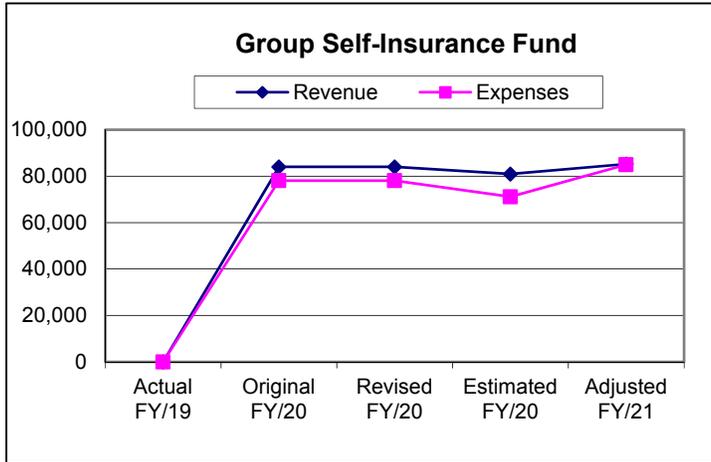
- Risk Management Fund revenues are derived from a cost of risk allocation (CoRA) assessed to each City department. The allocation is based on a historical evaluation of a department's experience and exposure.
- The FY/21 adjusted approved budget of \$40.1 million is \$2.3 million more than the FY/20 original budget.
- Estimated revenues include \$2.1 million for a risk recovery plan and are to be used to address the negative working capital balance that started with an FY/13 reserve adjustment.

RISK MANAGEMENT FUND 705 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	2,300	328	328	1,512	507	178
Total Internal Service Revenues	35,801	39,003	43,003	43,042	41,533	2,530
TOTAL REVENUES	38,102	39,332	43,332	44,554	42,040	2,708
BEGINNING WORKING CAPITAL BALANCE	(14,656)	(28,843)	(28,843)	(28,843)	(20,941)	7,902
TOTAL RESOURCES	23,446	10,489	14,489	15,711	21,099	10,610
APPROPRIATIONS:						
Internal Service Operations	36,162	36,783	36,857	33,269	39,322	2,539
Total Transfers to General Fund	821	983	983	983	778	(205)
TOTAL APPROPRIATIONS	36,983	37,766	37,840	34,252	40,100	2,334
ADJUSTMENTS TO WORKING CAPITAL	(15,306)	500	500	(2,400)	500	0
ENDING WORKING CAPITAL BALANCE	(28,843)	(26,777)	(22,851)	(20,941)	(18,501)	8,276

GROUP SELF-INSURANCE FUND – 710

The Group Self-Insurance Fund was established in FY/20 to account for funds collected and paid to provide medical coverage for employees and dependents of the City of Albuquerque and participating entities. It is managed by the insurance administration program in the Human Resources Department. The fund recovers its costs by charging and collecting premiums through the bi-weekly payroll process for City employees and by directly billing the entities for their employees' premiums. Fund 710 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other city agencies.



➤ The fund was established in FY/20 by resolution R-19-140, enactment R-2019-038.

➤ The FY/21 appropriation of \$84.9 million is to pay claims for City and participating entities' employees and dependents.

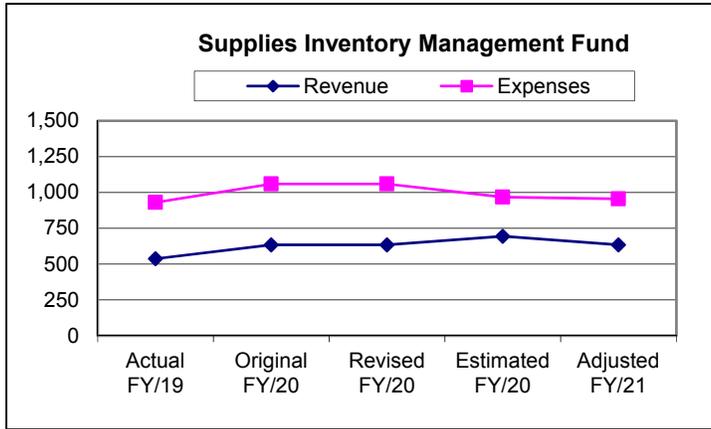
➤ Revenue is estimated at \$85.2 million and will serve to cover costs associated with a self-insurance plan and to build up a reserve.

GROUP SELF-INSURANCE FUND 710 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	0	25	25	75	25	0
Total Internal Service Revenues	0	83,992	83,992	80,844	85,198	1,206
TOTAL REVENUES	0	84,017	84,017	80,919	85,223	1,206
BEGINNING WORKING CAPITAL BALANCE	0	0	0	0	9,801	9,801
TOTAL RESOURCES	0	84,017	84,017	80,919	95,024	11,007
APPROPRIATIONS:						
Internal Service Operations	0	78,098	78,098	71,118	84,917	6,819
TOTAL APPROPRIATIONS	0	78,098	78,098	71,118	84,917	6,819
ADJUSTMENTS TO WORKING CAPITAL	0	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	0	5,919	5,919	9,801	10,107	4,188

SUPPLIES INVENTORY MANAGEMENT FUND – 715

The Supplies Inventory Management Fund warehouse operation is managed by the fleet division of the Finance and Administrative Services Department. Fund 715 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. This program provides centralized receiving, stocking, and issuing of supplies and materials to City departments. In addition, the fund is responsible for managing the just-in-time (JIT) office supply contract, the JIT traffic pavement marking and sign materials contract, the JIT fire station furnishings and kitchenware contract, and the sales and auctions of the City's surplus property. The fund recovers its costs for providing these services to City departments through a surcharge fee.



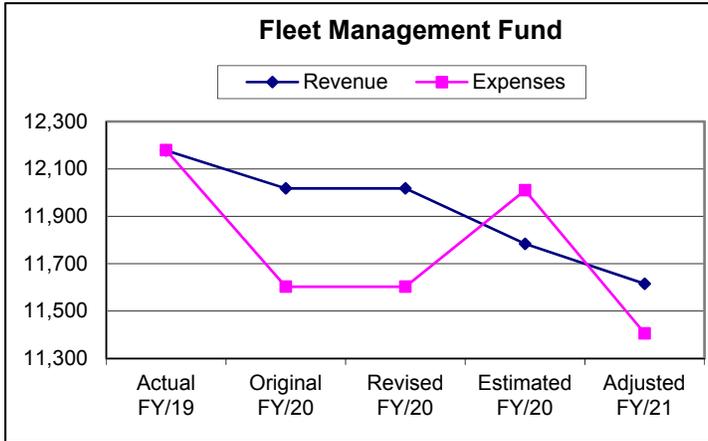
➤ The FY/21 appropriation of \$955 thousand exceeds the estimated revenues, but as in past years there is sufficient working capital balance to cover this shortage.

SUPPLIES INVENTORY MANAGEMENT FUND 715 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	31	9	9	30	9	0
Total Internal Service Revenues	506	625	625	664	625	0
TOTAL REVENUES	537	634	634	694	634	0
BEGINNING WORKING CAPITAL BALANCE	872	682	682	682	633	(50)
TOTAL RESOURCES	1,409	1,316	1,316	1,377	1,267	(50)
APPROPRIATIONS:						
Internal Service Operations	671	730	730	638	739	9
Total Transfers to General Fund	260	329	329	329	216	(113)
TOTAL APPROPRIATIONS	930	1,059	1,059	967	955	(104)
ADJUSTMENTS TO WORKING CAPITAL	204	0	0	223	223	223
AVAILABLE FUND BALANCE	682	257	257	633	535	277

FLEET MANAGEMENT FUND – 725

The Fleet Management Fund provides centralized vehicle maintenance and fuel services for all City departments except Transit and Solid Waste. Revenues are collected through billings made to user departments based on services provided. Revenue in this fund is used to support the Governmental Excellence and Effectiveness Goal and the Fleet Management Program.



➤ The appropriation in FY/21 is \$11.4 million and is \$197 thousand less than the original FY/20 budget.

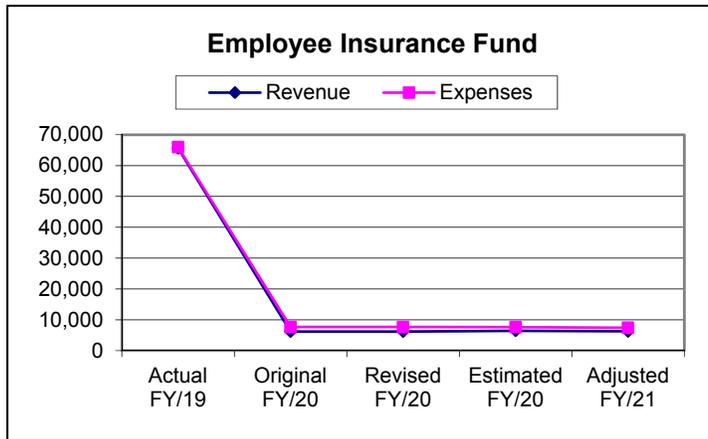
FLEET MANAGEMENT FUND 725 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	213	65	65	275	222	157
Total Internal Service Revenues	11,965	11,953	11,953	11,508	11,394	(559)
TOTAL REVENUES	12,178	12,018	12,018	11,784	11,615	(403)
BEGINNING WORKING CAPITAL BALANCE	81	143	143	143	(97)	(240)
TOTAL RESOURCES	12,259	12,161	12,161	11,927	11,518	(643)
APPROPRIATIONS:						
Fleet Management Operations	11,725	10,983	10,983	11,390	10,866	(117)
Transfers to Other Funds	454	620	620	620	540	(80)
TOTAL APPROPRIATIONS	12,179	11,603	11,603	12,010	11,406	(197)
ADJUSTMENTS TO WORKING CAPITAL	64	0	0	(14)	(14)	(14)
ENDING WORKING CAPITAL BALANCE	143	558	558	(97)	99	(460)

EMPLOYEE INSURANCE FUND – 735

From FY/06 to FY/19, the fund accounted for all health and life insurance expenses administered by the City, including those revenues and expenses associated with seventeen (17) partnering agencies such as the City of Belen and the Village of Tijeras. In FY/20, medical insurance was moved to the Group Self-Insurance Fund 710.

The Employee Insurance Fund was created July 1, 1998 to account for the resources and expenditures associated with Group Medical and Dental Insurance. In FY/06, Vision Insurance was added. This fund, which is administered by the Human Resources Department, was previously accounted for in the Trust and Agency Fund 820.



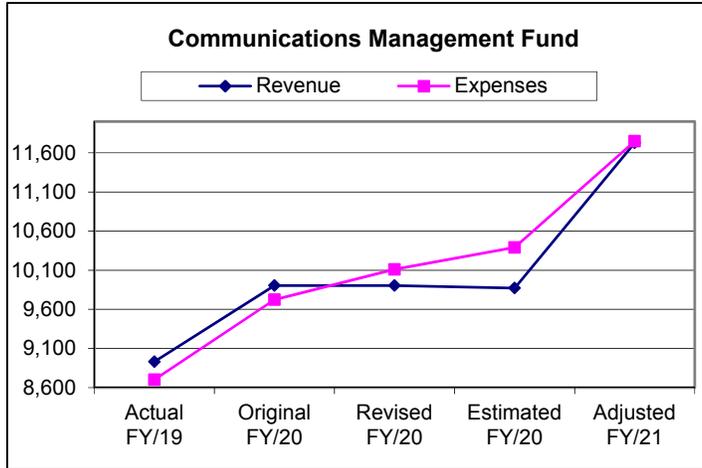
- The appropriation for dental costs remain at the FY/20 level and vision insurance budget increases by \$33 thousand in FY/21.
- The one-time FY/20 appropriation of \$300 thousand is deleted.
- Costs and revenue associated with GASB 45 (Retiree Life Insurance) are not included in this fund as an irrevocable trust has been established.
- The City continues to pay 80% of employee benefits in FY/21.

EMPLOYEE INSURANCE FUND 735 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	97	100	100	147	120	20
Total Internal Service Revenues	65,546	6,081	6,081	6,286	6,141	60
TOTAL REVENUES	65,644	6,181	6,181	6,433	6,261	80
BEGINNING WORKING CAPITAL BALANCE	3,164	2,835	2,835	2,835	1,647	(1,188)
TOTAL RESOURCES	68,808	9,016	9,016	9,268	7,908	(1,108)
APPROPRIATIONS:						
Human Resources Department	65,900	7,562	7,562	7,535	7,315	(247)
Transfers to General Fund	83	86	86	86	94	8
TOTAL APPROPRIATIONS	65,983	7,648	7,648	7,621	7,409	(239)
ADJUSTMENTS TO WORKING CAPITAL	10	0	0	0	0	0
ENDING WORKING CAPITAL BALANCE	2,835	1,368	1,368	1,647	499	(869)

COMMUNICATIONS MANAGEMENT FUND – 745

The Communications Management Fund is managed by the information services division of the Finance and Administrative Services Department. Fund 745 is part of the Governmental Excellence and Effectiveness Goal to provide high quality and efficient service to the public and other City agencies. The programs are to facilitate community services, emergency response and economic development through the provision of telecommunication service, equipment and infrastructure. This internal service fund was established in FY/99 to more accurately track telephone and radio costs. In FY/09, network costs were added to the fund.



- The FY/21 adjusted approved budget of \$11.7 million increases by two million from the FY/20 original budget.
- The transfer to the Debt Service Fund is decreased by three thousand dollars.
- Radio internal service revenue is generated by recapturing costs from users based on an 18 month history.
- Telephone and network internal service revenue is based on assigned services for cellular, telephone and data lines within each department.

COMMUNICATIONS MANAGEMENT FUND 745 RESOURCES, APPROPRIATIONS AND WORKING CAPITAL BALANCE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ. APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
RESOURCES:						
Total Miscellaneous/Other Revenues	238	262	262	501	677	415
Total Internal Service Revenues	<u>8,692</u>	<u>9,642</u>	<u>9,642</u>	<u>9,370</u>	<u>11,051</u>	<u>1,409</u>
TOTAL REVENUES	8,930	9,904	9,904	9,872	11,728	1,824
BEGINNING WORKING CAPITAL BALANCE	<u>546</u>	<u>749</u>	<u>749</u>	<u>749</u>	<u>231</u>	<u>(519)</u>
TOTAL RESOURCES	<u>9,476</u>	<u>10,653</u>	<u>10,653</u>	<u>10,621</u>	<u>11,958</u>	<u>1,305</u>
APPROPRIATIONS:						
Internal Service Operations	7,047	8,071	8,458	8,738	10,078	2,007
Transfers to General Fund	157	155	155	155	176	21
Transfers to Other Funds	<u>1,497</u>	<u>1,498</u>	<u>1,498</u>	<u>1,498</u>	<u>1,495</u>	<u>(3)</u>
TOTAL APPROPRIATIONS	<u>8,701</u>	<u>9,724</u>	<u>10,111</u>	<u>10,391</u>	<u>11,749</u>	<u>2,025</u>
ADJUSTMENTS TO WORKING CAPITAL	<u>(25)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING WORKING CAPITAL BALANCE	<u>749</u>	<u>929</u>	<u>542</u>	<u>231</u>	<u>210</u>	<u>(720)</u>

CAPITAL BUDGET

CAPITAL BUDGET OVERVIEW

Capital is defined as tangible property with a lifespan equal to or in excess of the life of the funding bond. Land, equipment, buildings, as well as the services required to build or install, may be classified as capital. Capital acquisition is predominantly funded by bond proceeds, primarily general obligation bonds and enterprise fund revenue bonds, but recurring and non-recurring revenue may be used. In many cases, these bond funds are matched with Federal or State contributions and private assessments including from the Federal Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, Economic Development Administration, State Department of Transportation, the State Legislature capital outlay program, and local special assessment districts. Other sources of revenue that fund capital improvements include: Impact Fees, Metropolitan Redevelopment / Tax Increment Financing (TIF), Community Development Block Grant (CDBG) funds, special taxes, and Gross Receipts Tax backed revenue bonds.

General Obligation bonds (G.O. bonds) fund a host of capital improvements that directly affect the basic needs and quality of life of every Albuquerque resident, including public safety equipment, including police and fire facilities and vehicles; street and storm drainage improvements; public transportation improvements; parks, recreation and open space facilities; cultural institutions, including the zoo and museums; and senior and community centers. Enterprise Fund revenue bonds fund capital improvements to the Sunport and the Solid Waste Management refuse and recycling system. The TIF funds and CDBG funds are generally allocated on a

project by project basis depending on need. Needs are determined by the Albuquerque Development Commission (ADC) through TIF and by an ad hoc community committee of citizens through CDBG, both of which solicit input from the public. A special voter approved quarter-cent gross receipts tax primarily funds street rehabilitation, transit improvements, and trail and bikeway improvements and expansions.

Collectively all these sources of revenue are referred to as the Capital Improvement Program (CIP) and they provide for the planning, purchase, design, rehabilitation, renovation, construction and development of facilities, properties and systems to enhance the physical development of the City. The City prepares a ten-year plan for capital improvements and updates that plan every two years.

The current 2019-2028 Decade Plan, includes the 2019 General Obligation bond program that was approved by the voters in the November 5, 2019 election. The Decade Plan may be obtained in hard copy from the Capital Implementation Program Division of the Department of Municipal Development, or it may be viewed on the City's web page at:

www.cabq.gov/municipaldevelopment.

A new Decade Plan for 2021 to 2030 will be proposed to City Council in early 2021 and will be voted on by the voters on November 2, 2021. A summary of the plan can be viewed on the City's web page at:

www.cabq.gov/municipaldevelopment.

GENERAL OBLIGATION BOND PROGRAM

G.O. bonds, so named because they are backed by the full faith and credit of the City of Albuquerque, may be used to finance any capital improvement approved by the voters. G.O. bonds may be redeemed by any regular source of city funding, but as a policy matter are generally redeemed by property taxes paid to the City. The City's property tax rates have remained constant, but the portion dedicated to debt service has declined from 7.976 mills in FY/08 to a current mill levy of 4.976. No tax rate increase has been required to fund the G.O. bond program of capital improvements.

As shown in the chart below, the general obligation bonds of the City of Albuquerque have traditionally enjoyed an excellent bond rating and they continue to do so.

Standard and Poor's	AAA with a stable outlook
Moody's	Aa3 with a negative outlook
Fitch	AA+ with a negative outlook

The City maintains these high ratings for several reasons. First and most importantly, the City redeems its G.O. bonds in a relatively short time frame. When the 2011 bond cycle planning began, the City increased the redemption time to 13 years. In the past the redemption time was 10 years. Recently, the City has begun redeeming bonds sold for equipment in less than five years, sometimes in as little as one year. In addition, the City is perceived to have strong financial management, a favorable debt profile, an

orderly capital planning process leading to a manageable capital plan, and a diverse economy. Due to low interest rates, the cost to taxpayers for the issuance of bonds has been at historically low levels enabling the City to pay down bond indebtedness in an average of six to seven years rather than the bond issuance life of 10 to 13 years.

Every two years, in conjunction with the regular municipal election, a series of bond questions are placed on the ballot for voter approval. A bond question, also sometimes called a bond purpose

or issue, is a group of like projects gathered together in one election question. Voters are asked to consider each question and to decide whether or not to approve the proposed funding. The City Council gave final approval to the 2019 G.O. bond program in April 2019 and to the bond election resolution in August 2019. Eleven bond questions were presented to the voters and approved in November 2019 in the amounts shown in the chart below. More detail on the election questions is included in the Capital Appendix section.

2019 Bond Question (Purpose)	Amount
Total of all Bond Questions	\$128,500,000
Public Safety Bonds	\$8,590,000
Senior, Family, Comm. Center and Comm. Enhancement Bonds	\$21,705,000
Parks & Recreation Bonds (includes Open Space)	\$16,830,000
Energy & Water Cons., Public Facilities, & Sys. Modernization Bonds	\$10,420,000
Library Bonds	\$8,765,000
Street Bonds	\$32,930,000
Public Transportation Bonds	\$3,130,000
Storm Sewer System Bonds	\$11,210,000
Museum and Cultural Facility Bonds	\$1,790,000
Affordable Housing Bonds	\$5,050,000
Metropolitan Redevelopment Bonds	\$8,080,000

G.O. CAPITAL PLANNING

The Capital Implementation Program Division of the Department of Municipal Development administers a two-year long planning process that begins with a resolution adopted by the City Council establishing criteria against which all projects are required to be evaluated. Each City department submits an application for projects and these applications go through a rigorous review process that includes staff review, rating and ranking, senior city management review and recommendation to the Mayor, the Mayor's recommendation to the Environmental Planning Commission (EPC) and City Council's review and amendment.

There is public participation at various points in this process. First, when the City Council adopted the 2019 criteria resolution, it established the Council-Neighborhood Set-Aside program, which provided for a one million dollar set-aside in each Council District

for projects recommended to the Councilors by the public in their districts. The EPC is required to hold a public hearing and the City Council is also required to hold at least one public hearing. During the 2019 planning cycle, there were several meetings: EPC held its public hearing in November 2018, and the City Council held two public hearings during February 2019. In August 2019, the City Council passed the final resolution authorizing the election. The capital planning process is established by ordinance and planning for the G.O. bond programs generally follows the outline described previously and the planning calendar below. The products of this process are specific projects, grouped into bond questions that the voters may approve or disapprove. The schedule for the 2019 G.O. bond cycle is similar to the 2017 schedule. A list of the 2019 projects is included in the Capital Appendix.

**CAPITAL BUDGET PLANNING CALENDAR
2019 G.O. BOND PROGRAM / 2019 – 2028 DECADE PLAN**

January 2018	Guidelines/Project Rating Criteria approved by the City Council	November 2018	Public Hearing conducted by EPC and finding of conformance to criteria forwarded to the Mayor
May 2018	Project request forms turned into CIP division	January through February 2019	City Council Committee of the Whole, Full Council public hearings, amendment and adoption of the capital program
July 2018	Staff committee begins and completes project rating and ranking process	August 2019	G.O. Bond election resolution adopted by the City Council
July/August 2018	Departmental project requests presented to Senior Management Review Committee	November 2019	General Obligation 2019 Bond Election, November 5, 2019
September 2018	Mayor Review and approval		

Major Projects for GO Bond Program		
(Grouped by Bond Purpose Questions for 2019 Election)		
Bond Purpose¹	2017	2019
<u>Street Bonds</u>		
Unser Blvd	\$1,000,000	\$0
Alameda Blvd Widening	\$900,000	\$0
Reconstruct Major Streets	\$2,000,000	\$2,500,000
Reconstruct Major Intersections	\$2,000,000	\$2,500,000
Ladera Road	\$1,000,000	\$0
Major Paving Rehabilitation	\$4,800,000	\$4,000,000
Intersection Signalization	\$1,935,000	\$1,600,000
Street Lighting	\$425,000	\$0
Safety and Intersection Improvements	\$2,000,000	\$1,000,000
Trails & Bikeways	\$1,488,000	\$1,410,000
Median Landscaping/ Sidewalks/Interstate Enhancements	\$1,200,000	\$3,000,000
Albuquerque Traffic Management System / Intelligent Traffic System	\$900,000	\$400,000
Mandatory Sign Replacement (Federal Mandate)	\$1,100,000	\$1,000,000
Neighborhood / Council Set-Aside	\$3,190,000	\$2,990,000
Pavement Signs and Markings	\$0	\$3,000,000
Westside Boulevard Widening	\$0	\$5,000,000
Tijeras Bridge	\$0	\$1,000,000
Bridge Repair	\$0	\$1,000,000
Other General Street Work	\$8,250,000	\$2,200,000
Total Streets	\$32,188,000	\$32,600,000

Major Projects for GO Bond Program
(Grouped by Bond Purpose Questions for 2019 Election)

Bond Purpose¹	2017	2019
<u>Storm Sewer System Bonds</u>		
NPDES Storm Water Quality	\$2,000,000	\$2,000,000
Martineztown Storm Drain Rehabilitation	\$1,000,000	\$0
Storm Drain and Pump Station Rehab	\$1,900,000	\$4,000,000
Mid-Valley Storm Drainage Improvements	\$1,300,000	\$0
Loma Hermosa NW Flooding Relief	\$1,000,000	\$0
South Broadway Master Plan Drainage Improvement	\$1,300,000	\$0
Phoenix NE Storm Drain	\$1,000,000	\$0
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities	\$1,000,000	\$0
Marble Arno Detention Basin	\$0	\$4,300,000
All Other Storm Drain Work	\$3,700,000	\$800,000
Total Storm Sewer System	\$14,200,000	\$11,100,000
<u>Parks and Recreation Bonds</u>		
Park Renovations / Water Conservation/ Tree & Amenity Replacement	\$1,802,000	\$2,000,000
Recreation Facility Renovations	\$750,000	\$500,000
Balloon Fiesta Park Improvements	\$650,000	\$500,000
Swimming Pool Renovation	\$950,000	\$500,000
Open Space Facilities Renovation	\$300,000	\$250,000
New Park Development and Land Acquisition	\$1,500,000	\$1,500,000
Neighborhood / Council Set-Aside	\$2,075,000	\$3,290,000
2% for Open Space Land Acquisition	\$2,500,000	\$2,570,000
North Domingo Baca Swimming Pool	\$0	\$1,200,000
All other Parks & Recreation	\$6,495,000	\$4,350,000
Total Parks & Recreation	\$17,022,000	\$16,660,000
<u>Public Safety Bonds</u>		
Fire Vehicles & Apparatus	\$3,000,000	\$1,500,000
Facility Repair, Renovation, and Rehabilitation	\$1,000,000	\$750,000
Fire Station 9 Land Acquisition and Construction	\$2,000,000	\$0
Marked Police Vehicles	\$3,100,000	\$1,000,000
Renovation and Repair of APD Facilities	\$1,150,000	\$1,000,000
Southeast Area Command	\$3,000,000	\$1,500,000
Alternative Response Station	\$750,000	\$0
Dwyer Substation Enclosed Parking Lot	\$700,000	\$0
Foothills Area Command Improvements	\$300,000	\$0
Neighborhood / Council Set-Aside	\$1,110,000	\$1,255,000
All other Public Safety	\$0	\$1,500,000
Total Public Safety	\$16,110,000	\$8,505,000

Major Projects for GO Bond Program
(Grouped by Bond Purpose Questions for 2019 Election)

Bond Purpose¹	2017	2019
<u>Energy & Water Conservation, Public Facilities & System Modernization Bonds</u>		
Electronic Plan Review (E-Plan)	\$250,000	\$115,000
Animal Shelter Rehabilitation and Equipment	\$650,000	\$600,000
3% for Energy Conservation	\$3,750,000	\$3,855,000
Facility Renovation, Rehabilitation & Security Improvements	\$2,200,000	\$2,325,000
Plaza del Sol Rehabilitation	\$300,000	\$0
All Other Facilities, Equipment & Systems Modernization	\$4,305,000	\$3,420,000
Total Energy & Water Conservation, Public Facilities & System Modernization	\$11,455,000	\$10,315,000
<u>Library Bonds</u>		
Books/Media/Automation	\$3,300,000	\$3,000,000
Library Building Renovation	\$125,000	\$0
International District Library	\$2,000,000	\$5,500,000
Neighborhood / Council Set-Aside	\$525,000	\$175,000
Total Library	\$5,950,000	\$8,675,000
<u>Museum and Cultural Facility Bonds</u>		
Balloon Museum	\$150,000	\$250,000
KiMo Theater Renovation	\$100,000	\$200,000
Albuquerque Museum History Exhibit Renovation	\$100,000	\$0
Albuquerque Museum Repair and Renovation	\$175,000	\$0
South Broadway Cultural Center	\$50,000	\$170,000
Route 66 Visitor Center	\$1,000,000	\$1,000,000
Other Museum and Cultural	\$0	\$150,000
Total Museum and Cultural Facility Bonds	\$1,575,000	\$1,770,000
<u>Public Transportation Bonds</u>		
Revenue and Support Vehicle Replacement / Expansion	\$4,500,000	\$2,670,000
West Side Transit Facility / Transit Facility Rehabilitation	\$250,000	\$60,000
Park & Ride Facilities/Bus Stop Improvements	\$47,000	\$270,000
All Other Public Transportation	\$1,103,000	\$100,000
Total Public Transportation	\$5,900,000	\$3,100,000
<u>Senior, Family, Community Center and Community Enhancement Bonds</u>		
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$1,900,000	\$1,500,000
Pat Hurley Community Center	\$1,300,000	\$0
Westgate Community Center	\$0	\$950,000
Cibola Loop Community Center	\$0	\$1,000,000
Dennis Chavez Community Center	\$1,100,000	\$0
Neighborhood / Council Set-Aside	\$1,750,000	\$1,290,000
All Other Senior, Family & Community Center	\$8,300,000	\$2,750,000
Total Senior, Family & Community Center	\$14,350,000	\$7,490,000

Major Projects for GO Bond Program		
(Grouped by Bond Purpose Questions for 2019 Election)		
Bond Purpose¹	2017	2019
<u>Metropolitan Redevelopment Bonds</u>		
Railyards Improvements & Renovations	\$300,000	\$5,000,000
Innovation District/Downtown Improvements	\$450,000	\$0
East Gateway Metropolitan Redevelopment Area	\$250,000	\$0
West Central Metropolitan Redevelopment Area	\$250,000	\$0
Metropolitan Redevelopment Areas	\$0	\$2,500,000
Land Acquisition	\$0	\$500,000
Total Metropolitan Redevelopment	\$1,250,000	\$8,000,000
<u>Affordable Housing Bonds</u>		
Affordable Housing	\$3,400,000	\$5,000,000
Neighborhood / Council Set-Aside	\$350,000	\$0
Homeless Facility	\$0	\$14,000,000
Total Affordable Housing Bonds	\$3,750,000	\$19,000,000
<u>Total General Obligation Bond Program</u>	<u>\$123,750,000</u>	<u>\$127,215,000</u>

Note 1: All totals without 1% for Public Art

Several projects in the 2019 G.O. program stand out in size and importance to the community. The City has undertaken a very popular program to landscape undeveloped medians throughout the Albuquerque area. The 2009 bond program included \$2.5 million for that effort and the 2011 program included several large median projects totaling \$3 million. The 2013 bond program included \$2 million; the 2015 bond program included \$1.5 million; the 2017 bond program included \$1.2 million and the 2019 bond program includes \$3 million.

In the 2007 program, a new program for land banking was established to help provide more workforce housing in the City, which can be up to 8% of the program total. The voters approved \$10 million for this program in the 2007, 2009 and 2011 programs. In 2013, \$2.5 million was approved, in 2015, \$4.5 million, in 2017, \$3.8 million was approved by the voters. In 2019, \$5 million was approved.

In the 2007 bond program, the dedication for energy conservation was increased from 1% of the CIP program to 3% for a total of \$4.6 million. An additional \$4.7 million was approved in 2009, \$4.9 million in

2011, \$3.5 million in 2013, \$3.6 million in 2015, \$3.8 million in 2017, and \$3.9 million in 2019.

Operating and Maintenance Costs of G.O. Program

Generally, the capital program affects the operating budget by increasing operating costs as new or enhanced projects are added to the City. In some cases, adding more efficient equipment reduces operating costs. Due to the time it takes to plan and complete major capital projects, the operating impacts may not take place until two or three years after voters approve the projects. Additionally, some projects are phased in and have bond funding across several CIP program years. Incremental operating funding for capital projects coming-on-line are detailed in the "Budget Highlights" section of each department narrative.

The following table summarizes the incremental operating budget impacts of the capital program based on information provided by departments during the development of the 5-Year Forecast.

CIP Coming-On-Line Estimates

Funding Allocation Category <i>Department/Division</i>	FY 21 Budget	FY 22	FY 23
<u>Cultural Services</u>			
Bio Park Exhibits			
Asia/Australia	0	691,584	691,584
Farm	0	312,873	312,873
Penguins	0	27,427	27,427
Museums			
Albuquerque Museum Education Center	0	0	257,863
Casa San Ysidro	0	0	60,615
International District Library	0	945,072	945,072
Total Cultural Services Department	\$0	\$1,976,957	\$2,295,435
<u>Family and Community Services</u>			
Alamosa Health and Human Service Center	0	5,000	5,000
Dennis Chavez Community Center	0	159,807	159,807
Homeless Facility	0	6,216,307	6,216,307
Loma Linda Community Center Expansion	0	78,450	78,450
McKinley Community Center	0	23,000	23,000
Pat Hurley Community Center	0	153,807	153,807
Sing Arrow Community Center	0	194,673	194,673
Snow Park Community Center	0	23,000	23,000
West Gate Community Center	0	374,395	374,395
Total Department of Family and Community Services	\$0	\$7,228,438	\$7,228,438
<u>Fire</u>			
BLS 3- 2 positions (1 Suppression Lt., 1 Suppression Driver) Recurring	0	225,801	225,801
Operating cost for Part Two of BLS program	0	10,609	10,927
Ladder 9- (1 Captain, 2 Suppression Lt, 4 Suppression Driver, 8 Firefighter positions) Recurring	0	121,288	1,455,461
Operating cost for Ladder 9	0	2,575	30,900
New Fleet Building			
Operating cost for Fleet Building- Utilities	0	105,000	105,000
Volcano Vista Station 23 Engine- (1 Captain, 2 Suppression Lt, 4 Suppression Driver, 8 Firefighter positions) Recurring	0	0	1,492,455
Operating cost for Engine 23	0	0	32,782
Volcano Vista St. 23 Rescue- (4 Paramedic Lt, 4 Paramedic Driver positions) Recurring	0	0	903,963
Operating cost for Rescue 23	0	0	32,782
Total Fire Department	\$0	\$465,273	\$4,290,071
<u>DMD/Roadways/ Traffic Engineering Division</u>			
Albuquerque Traffic Management System/Intelligent Traffic Systems	0	480,000	520,000
Increase in electricity costs due to additional equipment and rate increases of 2%	0	250,000	250,000
Intersection Signalization	0	260,000	310,000
New drainage systems	160,000	475,000	550,000
New Expanded Roadways	0	1,300,000	1,600,000
New Street lighting staff, equipment and materials	0	360,000	380,000
Repairs and Maintenance (Facilities)	0	85,000	95,000
RTMC Incident Management	798,109	0	0
Street Light maintenance & marking/signage	0	1,200,000	1,200,000
Transit Security	375,739	0	0
Facilities Coming-On-Line			
[Fire station 9,NDB addition, Respite Center, Boys and Girls Club]	0	470,000	490,000
Total Department of Municipal Development	\$1,333,848	\$4,880,000	\$5,395,000

CIP Coming-On-Line Estimates			
Funding Allocation Category Department/Division	FY 21 Budget	FY 22	FY 23
<u>Parks & Recreation</u>			
Aquatics	0	150,000	150,000
Balloon Fiesta Park Improvements	0	200,000	200,000
New Park Development & Land Acquisition	0	250,000	250,000
New Trail Development	0	40,000	40,000
Open Space associated with trails and Land Acquisition	0	80,000	80,000
Total Parks & Recreation Department	\$0	\$720,000	\$720,000
<u>Planning</u>			
Eplan Software License/Maintenance Fees (DRB, DRC, EPC, ZHE, Board of Appeals)	0	33,264	34,594
IDO requirements to do Annual Community Planning Area Assessments	0	100,000	100,000
Posse additional maintenance fees (10% per year)	0	9,272	10,299
Route 66 Wayfinding signs	0	25,000	25,000
Total Planning Department	\$0	\$167,536	\$169,893
<u>Police</u>			
Southeast Area Command: \$100K annual recurring costs, \$50K furniture	0	50,000	100,000
Total Police Department	\$0	\$50,000	\$100,000
<u>Senior Affairs</u>			
Adult Day Care Facility	20,099	21,000	21,000
North Domingo Baca Phase III (Gym)	0	239,838	239,838
Palo Duro Fitness Addition	18,036	124,088	124,088
Total Department of Senior Affairs	\$38,135	\$384,926	\$384,926
<u>Technology and Innovation</u>			
Applications			
Clerkbase annual maintenance	3,200	7,000	7,000
I-payment	10,000	10,000	10,000
Shi - Phire license fee/support and maintenance	58,000	58,000	58,000
ERP			
Mythics - Lease Administration License support and maintenance	0	24,600	24,600
Mythics - Peoplesoft License expansion	97,000	15,630	97,000
Infrastructure			
Ardham Veritas backup expansion	0	0	11,000
BlueInk	25,000	25,000	25,000
Cisco UCS	0	20,000	50,000
Cognos	30,000	0	0
HPE Nimble Storage	0	15,000	20,000
Vmware	10,000	10,000	10,000
Total Department of Technology and Innovation	\$233,200	\$185,230	\$312,600
Total General Fund Departments CIP Coming-On-Line	\$1,605,183	\$16,058,360	\$20,896,363
<u>Transit</u>			
Annual ART Operations	0	4,798,441	5,038,363
CMAQ Operating Grants to Pay	0	(2,112,785)	(2,112,785)
Daytona CNG Station - Monthly Maintenance - Begin January 2021	87,946	130,000	130,000
Total Transit Department Subsidy	\$87,946	\$2,815,656	\$3,055,578
Total GF Subsidized CIP Coming-On-Line	\$87,946	\$2,815,656	\$3,055,578
Total CIP Coming-On-Line	\$1,693,129	\$18,874,016	\$23,951,941

ENTERPRISE PROGRAM

The two major enterprise funds for the City are Aviation and Solid Waste. They have substantial capital budgets and both are discussed in this section. The enterprise capital program consists of capital purchases needed for the enterprise funds. Aviation and Solid Waste Management revenue bonds are sold to pay for these projects; therefore, no voter approval is needed.

The money for projects is generated by fees paid for services provided by the enterprise with a pledge against the net revenues of the respective system. As with the G.O. bond program, there are matching grant funds available for programs. The following is a list of major capital projects expected for these two enterprise funds. More detail and all ten years of the decade plan are available in the Capital Plan section or on the City's web page at: www.cabq.gov/municipaldevelopment.

Enterprise Capital Programming (\$000's)

AVIATION DEPARTMENT								
CIP Project	2019	2020	2021	2022	2023	2024	2025	2026
Airfield and Terminal Set Aside	0	0	0	10,000	10,000	10,000	10,000	10,000
Runways and Taxiways	12,418	10,780	3,945	9,151	0	0	0	0
Airfield and Ramp projects	239	5,092	9,426	222	1,596	0	0	0
Purchase of new fire/rescue equip.	0	3,819	0	0	0	0	0	0
Property acquisition	0	0	0	0	0	4,000	2,000	2,000
Roads parking and walkways	6,894	2,351	0	0	9,000	0	0	0
Terminal Building and Access	16,812	33,820	17,000	0	0	0	0	0
Airport system sustainability projects	0	3,234	0	0	0	0	0	0
RAC projects	0	4,000	0	0	0	0	0	0
Aviation Center of Excellence (ACE)	2,000	8,000	8,000	0	0	0	0	0
Removal/remediation of fuel farms	515	0	0	0	0	0	0	0
Double Eagle II Projects	8,074	2,041	239	343	9	0	0	0
Total Aviation	46,952	73,137	38,610	19,716	20,605	14,000	12,000	12,000

SOLID WASTE MANAGEMENT DEPARTMENT								
CIP Project	2019	2020	2021	2022	2023	2024	2025	2026
Heavy Equipment	6,700	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Refuse Facility Replacement/Repair	400	200	200	200	200	200	200	200
Computer Equipment	400	300	300	300	300	300	300	300
Cerro Colorado New Cell Construction & Methane Gas Collection System	1,600	800	800	800	800	800	800	800
Landfill Remediation (EH)	1,263	1,270	1,270	1,270	1,270	1,270	1,270	1,270
Automated Collection System (Carts)	500	400	400	400	400	400	400	400
Collection Bins (Commercial)	500	400	400	400	400	400	400	400
Alternative Landfills	220	220	220	220	220	220	220	220
Edith Office & Maint Shop (Design)	1,153	0	0	0	0	0	0	0
Edith Office & Maint Shop Construction	0	25,000	25,000	0	0	0	0	0
Transfer Center Planning & Design	0	0	1,500	0	0	0	0	0
Transfer Center Construction	0	0	0	10,000	700	0	0	0
West-Side Maintenance Shop	0	0	0	0	1,000	0	0	0
Total Solid Waste	12,736	33,590	35,090	18,590	10,290	8,590	8,590	8,590

DEVELOPMENT IMPACT FEES

The City adopted a development impact fee program that took effect on July 1, 2005. The program was phased in with the full impact of the fees taking place in January 2007. Impact fees help fund critical major infrastructure in Albuquerque. Builders of new commercial and residential buildings pay impact fees that represent a proportionate share of the cost of the parks, roads, drainage facilities, and public safety facilities necessary to serve that new development. The fees are set differently by geographic areas to reflect the differing costs of development for infill or other reasons. The fees by area are included in the Capital Plan section. Through FY/20 the program has raised approximately \$51.6 million.

Expenditures had been limited by lack of funds, but the levels of funds are now large enough to begin constructing projects. The Component Capital Implementation Plan (CCIP) was adopted in 2005 and is the spending plan equivalent of the CIP Decade plan for the impact fee program.

The Impact Fee Program was revised and updated by the Council in November of 2012. The new ordinance established new fees, new service areas, and an updated CCIP. Fees were set based on a proportion of the consultant's recommendation and phased in over five years. A copy of the updated CCIP and fee schedule is included in the Capital Plan section.

DEVELOPMENT IMPACT FEES COLLECTED (\$000's)

PURPOSE	FY/06 - FY/10	FY/11	FY/12	FY/13	FY/14	FY/15	FY/16	FY/17	FY/18	FY/19	FY20	Total
Roadway	14,559	439	622	558	384	654	813	1,129	1,537	1,551	1,595	23,841
Storm Drainage	4,778	214	113	162	138	134	195	235	246	240	334	6,788
Public Safety	3,238	491	218	210	96	123	214	381	252	261	232	5,715
Parks, Open Space and Trails	7,207	306	538	514	415	623	813	1,267	1,348	1,103	1,113	15,248
Total	29,782	1,450	1,490	1,445	1,033	1,533	2,035	3,012	3,384	3,155	3,274	51,592

Note: FY/20 are unaudited estimates

RECENT GROSS RECEIPTS TAX REVENUE BACKED BONDS

In November 2012, voters approved the issuance of up to \$50 million in Gross Receipts Tax Bonds for the construction of the Paseo del Norte/I-25 Interchange. The bonds were sold in early 2013. Because of the City's high credit ratings and excellent reputation among investors, the City was able to price its bonds at 2.86%, below existing market levels. The \$46 million of bond proceeds along with the City's cash contributions funded \$50 million of the \$93 million project. Bernalillo County contributed \$5 million, the State contributed \$30 million, and the federal government contributed the final \$8 million. The project, managed by the New Mexico Department of Transportation, began in late summer of 2013 and was completed in the spring of 2015.

Additional Gross Receipts Tax Bonds of \$42 million were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, rapid transit project, and broad band phone service (Voice over Internet Protocol).

An additional \$10 million of taxable bonds were also issued in support of Local Economic Development Act projects.

In October of 2015, the voters approved a 0.125% tax for capital improvements at the City BioPark. The tax will be in place for 15 years and will generate approximately \$18 million a year.

In 2016, the City issued \$24 million in revenue bonds backed by Lodgers' and Hospitality fee revenue. Proceeds will be used for a downtown redevelopment project aimed at attracting tourism. The project includes a 429 space parking structure.

The FY/17 operating budget included debt service to issue \$20.3 million in GRT revenue bonds to pay for a myriad of capital projects including \$9 million to complete the sports field complex on the Westside.

As of July 1, 2020, the City currently has \$130.5 million in GRT Revenue Bonds and \$128.5 million in GRT/Lodgers Tax and Hospitality Fee Revenue Bonds outstanding as of July 1, 2020. The outstanding par amount of bonds include both new money and refunding bonds.

In both 2019 & 2020 the City took advantage of the low interest rate environment and issued both new money and refunding bonds as follows:

- In 2019, the City issued \$33.8 million in Lodgers Tax Refunding & New Money Revenue Bonds Series 2019A at an interest rate of 2.60%. The bonds funded tourist related projects and refunded Series 2009A

Lodgers Tax Revenue Bonds. Also, \$8.7 million of GRT Refunding Revenue Bonds, Series 2019B were issued to refund the GRT Series 2009B bonds at an interest rate of 1.50%. Both refunding series provided nearly \$1 million in present value debt service savings.

- Again in 2020, the City issued another \$46.9 million in GRT/Lodgers Tax and Hospitality Fee Refunding Taxable Revenue Bonds, Series 2020 A & B and \$35.7 million in GRT Refunding Taxable Revenue Bonds Series 2020 C & D. All refunding series provided \$3.5 million in present value debt service savings at an interest rate of 2.22%.

ECONOMIC OUTLOOK

NATIONAL ECONOMY AND KEY POINTS FROM THE GLOBAL INSIGHT OUTLOOK

The national economy influences the Albuquerque and New Mexico economy in a variety of ways. Interest rates affect purchasing and construction; federal government spending affects the local economy through spending and employment at federal agencies, national labs and military bases. Inflation affects prices of local purchases as well as wages and employee salaries.

The following has been updated from the Five-Year Forecast prepared in October 2019 to reflect recent data resulting from the economic impacts of COVID-19. The data utilizes the July 2020 quarterly forecasts from IHS Global Insight (IHS) and the University of New Mexico Bureau of Business and Economic Research (BBER). Unless otherwise noted, all annual data has been adjusted for City fiscal years. Along with the baseline forecast, alternative forecasts are prepared with pessimistic and optimistic scenarios. The forecast period for the preparation of the adjusted approved budget is primarily for FY/20 through FY/21, understanding that out year projections continue to be difficult to predict in this post-COVID-19 environment. The original pre-COVID-19 Five-Year Forecast is available on the City's website at

<http://www.cabq.gov/dfa/budget/five-year-forecast>.

The following pages contain graphic information about the scenario data discussed in the following section.

Baseline Scenario

In the baseline forecast, assigned a probability of 50%, IHS Global Insight (IHS) projected annual growth of 2.3% in real GDP for FY/19, followed by a deep 9.1% contraction in FY/20. Recovery from the effects of the pandemic allow growth at 9% in FY/21 and 3.4% and 3.5% in FY/22 and FY/23 respectively.

The national unemployment rate in this scenario declines from 13% near the end of FY/20 to 3.6% by the second quarter of FY/25.

Core inflation is projected to remain at or below 1% through late-2021 and it is assumed the federal government maintains

the federal policy rate near 0% until the beginning of FY/27. The IHS credits quick cuts in the Fed policy rate, massive injections of liquidity, and guidance to banks for exceptional forbearance, for allowing credit markets to continue to operate. In this scenario, consumer sentiment falls to a low of 80 in FY/21, far below the upper 90's last seen in FY/18 and FY/19.

Wages increased early in the pandemic in a somewhat perverse reaction to the significant loss of relatively low-wage jobs, particularly in the arts & entertainment, hospitality and food sectors. Wages grow at 2.2% growth in FY/21, increasing to 6.1% and 4.5% growth in FY/22 and FY/23, respectively. However, productivity declines -2.1% in FY/20, slowly increasing to 2.2% growth by FY/24.

Oil price (West Texas Intermediate) is expected to increase slowly from just over \$40 per barrel in FY/21 to near \$52 by FY/22 and only nearing the FY/19 high of over \$60 by FY/25.

There are a number of risks and uncertainties in the economy, including but not limited to, the control of the COVID-19 virus and potential availability of a vaccine, the amount of federal assistance to local governments and unemployed individuals, trade and supply chain interruptions, and the outcome of the presidential election.

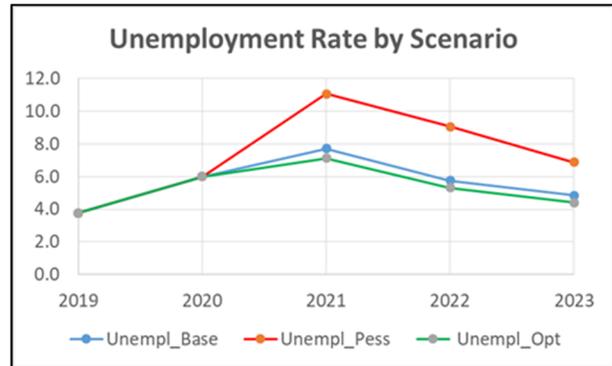
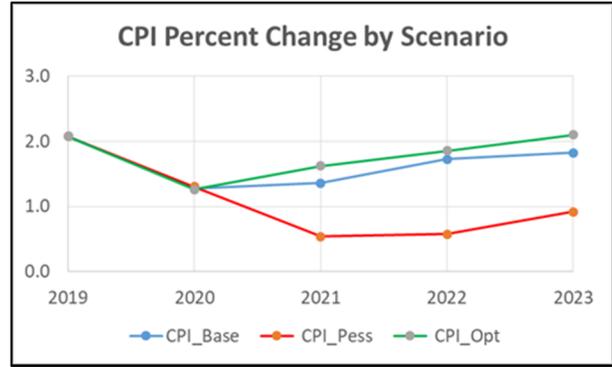
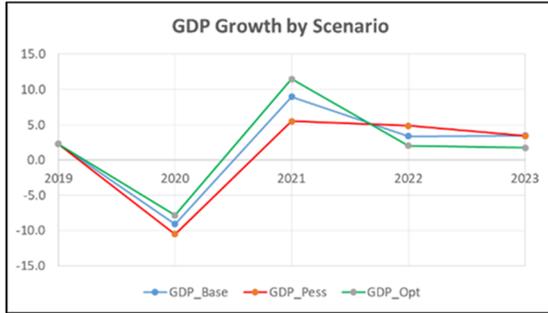
Pessimistic Scenario

The pessimistic scenario is assigned a probability of 30%. In this scenario, there is a steeper initial contraction in consumer spending and slower recovery than in the baseline forecast. It is assumed that the recent increase in new COVID-19 cases and deaths cannot be stopped as quickly as in the baseline forecast, which keeps consumers from resuming more normal spending habits. Consequently, the contraction of consumer demand and output is much sharper, impacting overall GDP more, and for a longer period of time.

Optimistic Scenario

The optimistic scenario is assigned a probability of 20%. This scenario assumes that the spread of COVID-19 slows, with the daily number of new cases and deaths

quickly easing. The scenario also assumes that a somewhat effective treatment for the virus is in use by the fall of 2020 leading to generally better outcomes and reduced mortality. This in turn allows for a faster rebound in consumer spending and a quicker return to some semblance of normalcy.



U.S. ECONOMIC VARIABLES AND FORECAST (FISCAL YEAR) July 2020 Baseline Forecast



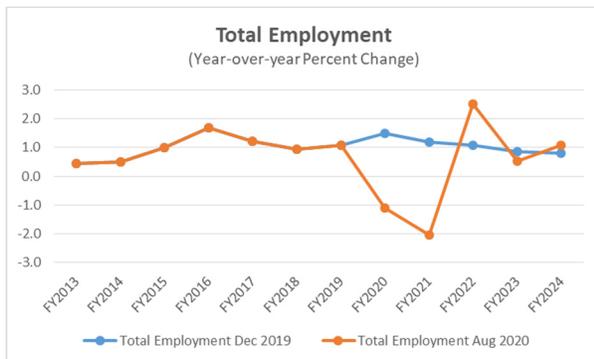
ALBUQUERQUE ECONOMY

The employment outlook for the Albuquerque economy is developed by BBER at the University of New Mexico. They use national forecasts from IHS and local insights to develop forecasts for the state and local economy. The UNM BBER forecasting model for August 2020 provides the forecast of the Albuquerque economy presented in the following section. The following graphs depicting employment in major Albuquerque business sectors compare the estimate before the impact of COVID-19 (blue line) with the current estimate (in orange).

During the 2008 recession, Albuquerque's economy declined in sync with the national economy but lagged in its recovery. The Albuquerque economy lost over 27 thousand jobs from FY/08 to FY/12, a 7% loss of total employment.

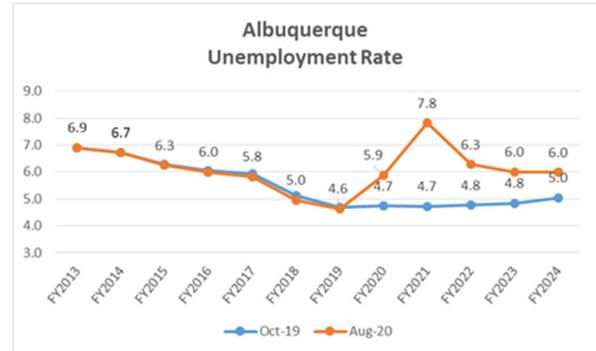
However, after 7 years of gains, employment in the Albuquerque Metropolitan Statistical Area (MSA) registered 384,571 jobs in the first quarter of FY/20, finally exceeding the pre-recession peak of 384,370 jobs reached in FY/08. The unemployment rate temporarily dropped to a low of 4.1% in December 2019.

In April 2020, during the most severe portion of the economic shut-down to curb the spread of COVID-19, the Albuquerque MSA unemployment rate spiked to 12.8%. The rate dropped to 9.4% in May 2020 and 8.2% in June 2020 but spiked again in July to 13.1% as workers originally furloughed began looking for work. From the second quarter of FY/20 to the fourth quarter of FY/20, it is estimated the Albuquerque MSA will lose 42 thousand jobs, an 11% loss of total employment.



In FY/20 employment is expected to decrease by about 1.1%, declining an additional 2% in FY/21. By FY/22 the growth rate begins to recover, accelerating to about 2.5% before returning to

more typical growth rates through FY/24. Total employment in the Albuquerque MSA isn't projected to return to pre-COVID-19 levels until the beginning of FY/24.



In addition to the tables embedded in the following section there are a series of charts and tables providing comparisons of Albuquerque to the U.S. economy. Additionally, Albuquerque MSA employment numbers are provided for FY/16 to FY/23 by major North American Industrial Classification System (NAICS) categories.

Retail and Wholesale Trade

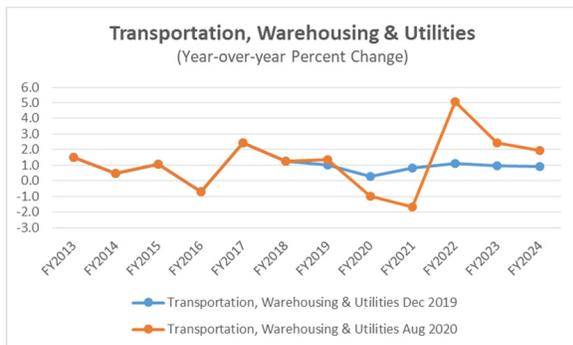
This sector accounts for about 13.5% of employment in the MSA and is particularly important in terms of the Gross Receipts Tax (GRT), historically comprising about 25% of GRT. During the 2008 recession, closure of stores and reductions in purchases substantially impacted employment and GRT in this sector.



In FY/17 and FY/18 employment in this sector declined a total of 540 jobs. From FY/19 to FY/21 this sector is expected to decline 3,302 jobs, or about 6.3%. In FY/22, growth is positive at around 1% before declining again in FY/23.

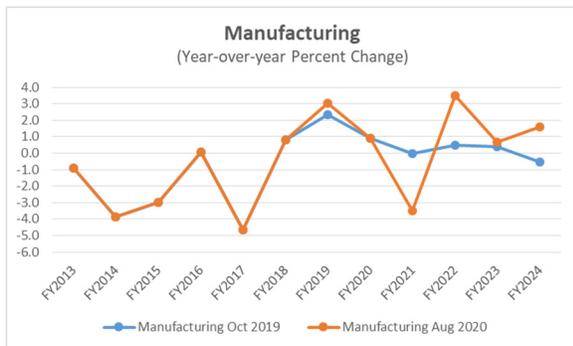
Transportation, Warehousing and Utilities

This sector, while important, accounts for just 2.5% of employment. The sector has been impacted in myriad ways by the effects of COVID-19 with the combined shocks of dramatically lower consumption and production in some goods combined with exceedingly high demand for others such as personal protection equipment, cleaning supplies, certain foods and paper products. From FY/19 to FY/21 this sector is expected to lose 172 jobs or about 2%. Growth increases in FY/22 with the expected return to recovery.



Manufacturing

This sector accounts for about 4.2% of employment in the MSA. It is an important sector as it creates relatively high paying jobs that bring revenue from outside the area. It also generates purchases of materials and services in the local economy, making this sector's impact greater than its employment share.



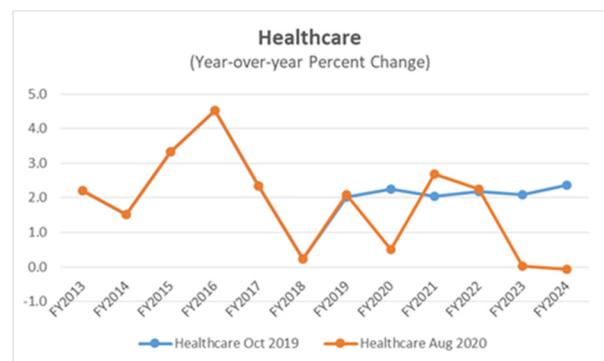
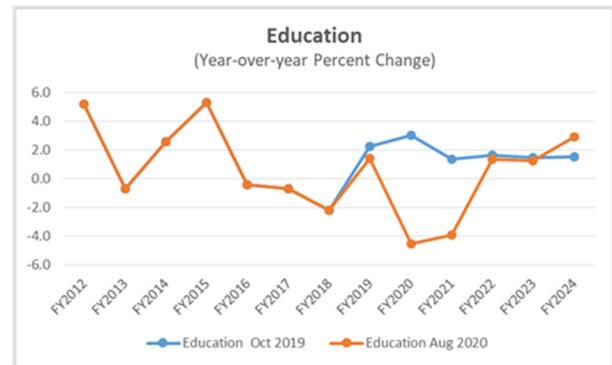
The sector had steady growth from FY/17 to FY/19. However, from FY/19 to FY/21 it is expected to lose 427 jobs or 2.6%. It is expected to decline 3.5% in FY/21 and rebound 3.5% in FY/22. Hovering around 16,000 jobs, the sector remains substantially below the high of nearly 23,000 jobs during the FY/08 high.

Educational and Health Services

This section represents two sectors, to match the summary of jobs generally shown in the NAICS sectors. The sector's jobs are predominantly health services and account for 15.9% of total employment. Albuquerque is a major regional medical center that attracts people into the area for services. Presbyterian Hospital and its HMO are one of the largest employers in the area. Importantly, this was the only sector that increased through the 2008 recession.

During the current recession, healthcare growth does decline, in part as routine and elective procedures and services were curtailed during the pandemic, but not as severely as other sectors. Growth for healthcare is 0.5% for FY/20, increases to 2.7% in FY/21 and then flattens from FY/22 through FY/24.

Educational services is impacted more severely as schools struggle with decisions about remote learning and lose revenues associated with having students on campus. For FY/20 the sector declines by 4.6% and declines another 3.9% in FY/21. Modest growth returns in FY/22 and FY/23. Healthcare gains 1,786 jobs from FY/19 to FY/21 while education loses 430 jobs for the same period.



Accommodation and Food Services

This category includes eating and drinking establishments as well as hotels and other travel related facilities. It accounts for 10% of employment in the MSA. The sector is a major contributor to both GRT and Lodgers' Tax and was a major contributor to employment growth since the 2008 recession.

This sector is of course one of the most severely impacted by COVID-19. From FY/19 to FY/21 this sector is expected to lose 4,400 jobs, or 11.2% of the FY/19 jobs. The sector is expected to decline by -6.2% and -5.3% in FY/20 and FY/21, respectively. For FY/22 a rebound of 7.8% growth is projected, followed by 1.7% and 0.9% growth in FY/23 and FY/24, respectively.



Real Estate & Financial Activities

This section includes two sectors and includes finance & insurance and real estate including credit intermediation. It accounts for about 4.6% of employment in the MSA. The 2008 financial crisis, consolidation of banking, and the collapse of real estate negatively impacted this sector; however, FY/14 to FY/18 growth was strong at above 2% each year. Beginning in FY/19, growth was already projected to decline below 1% through FY/24. However, following the impact from COVID-19, the sector is expected to drop by 262 jobs, or about -1.4% from FY/19 to FY/21, nearly equal between the two sectors. Growth for FY/22 rebounds by 1.9% for finance and 3.8% for real estate, continuing with modest growth for both through FY/23 and FY/24 but below what was expected prior to the health crisis.



Professional and Other Services

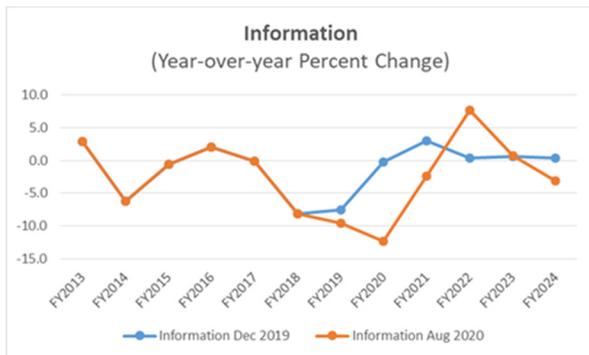
This category is a grouping of four service sectors (Professional and Technical, Management of Companies, Administrative and Waste Services, and Other Services) and accounts for 18% of employment in the MSA. It includes temporary employment agencies, some of Albuquerque's back-office operations, and architecture and engineering firms that are closely tied to construction. It also includes Sandia National Labs (SNL).



The sector as a whole remained weak until FY/16 when construction services (engineering and architecture) began adding jobs. The sector showed growth in FY/16 of less than 1%, growing to over 2% in FY/17 and FY/18. Growth for FY/19 and FY/20 was expected to remain around 2%; however, with COVID-19 this sector growth stalled in FY/20 despite more of its workers being able to work from home as necessary. For FY/21 the sector is expected to decline by 3% and then rebound strongly at 5% in FY/22. Growth then tapers off to near pre-COVID-19 levels in FY/23 and FY/24.

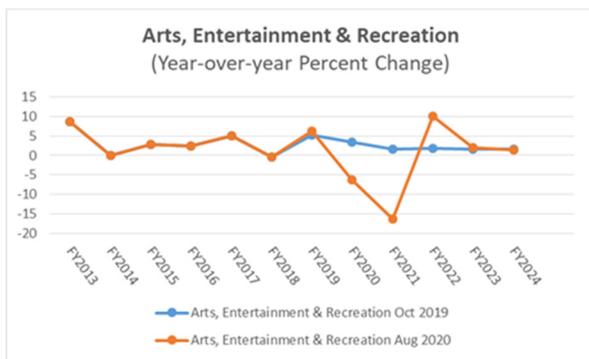
Information

This sector includes businesses in telecom, broadcasting, publishing, internet service establishments, and the film studios. It accounts for about 2% of employment in the MSA. In FY/19, growth was expected to begin to rebound for a couple years. However, following COVID-19 there is a sharp decline of -12% for FY/20 that rebounds to an increase of 5.5% growth by FY/22 and tapering to -4% in FY/24.



Arts, Entertainment and Recreation

This is a relatively small sector with 1.3% of MSA employment. It includes artists, entertainers, spectator sports, and recreation facilities such as bowling alleys and fitness centers. For FY/20, it was expected to grow about 5%. However, this is also a severely-impacted sector with a great deal of uncertainty around when Albuquerque will begin allowing the large gatherings that define many of the venues in this sector. For FY/20 this sector is expected to decline about -6% and an additional -17% in FY/21 before rebounding in FY/22 by 10%.

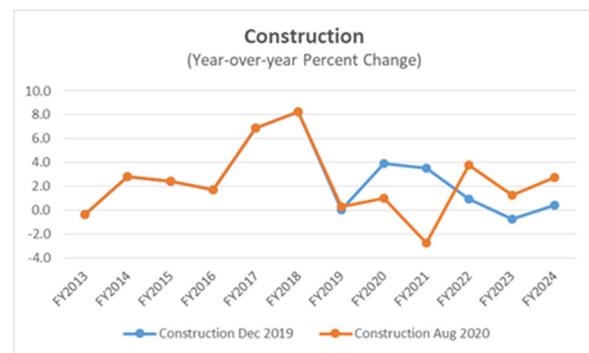


Construction

Construction is typically cyclical, with significant swings in building and employment. Construction is an important sector and has an impact on the economy larger than its employment share of 5.7%. This sector lost 12 thousand jobs from

FY/07 to FY/13; in FY/07 its employment share was 8%. After falling consistently from FY/07, employment in construction began increasing at the end of FY/13 and continued to grow rapidly through FY/18. While construction began FY/20 with strong growth, it finished nearly flat with FY/19. Building permits and permit revenue have remained relatively stable through the first months of the health crisis; however, construction employment is expected to decline in FY/21 by -3%, rebounding in FY/22 by 4%.

Construction permits typically show the trends in construction and the types of construction. The graph following this section shows the real values of building permits after adjusting by the CPI. Construction is categorized as new construction or additions, alterations, and repairs.

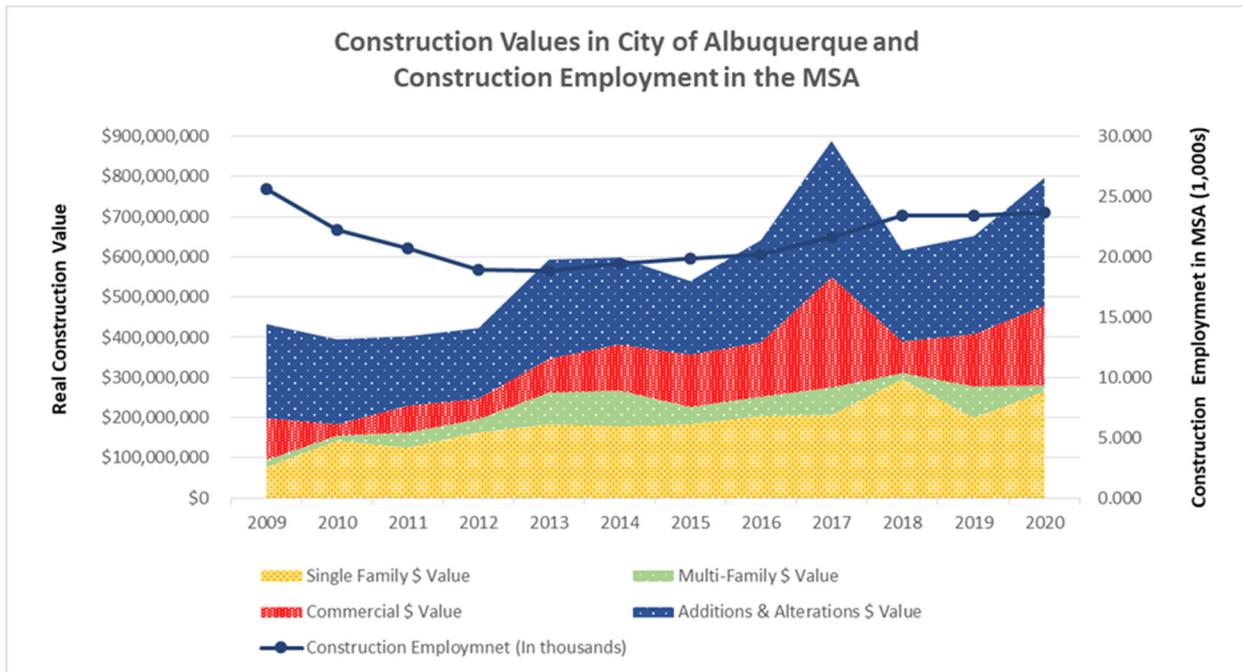


Total housing permits declined -47.6% in the 2008 recession, with the split being roughly equal between single-family units and multi-family units. For FY/20 the UNM BBER forecast expects an 85% decrease in multi-family housing units and a 13.1% increase in single-family housing units. For FY/21 total housing units are expected to decline another 20%, with both single-family and multi-family units declining. Growth in housing permits isn't expected to resume until FY/23.

Building permits only tell part of the construction story. Non-building construction such as roads and storm drainage are not captured in the permit numbers. Large construction projects for the State, such as University Hospital, are permitted by the State rather than the City. Employment in the construction sector gives a picture of growth in the entire MSA. The rapid growth in construction employment in 2017 coincides with a large increase in building permits. In 2018, construction employment showed continued increases while building permit values declined substantially. This was due primarily to two factors: first, the City experienced a very large increase in commercial construction in 2017, and as of 2018, APS no longer obtains building

permits from the City. Instead, APS now obtains permits from the State, as UNM does. Secondly, Facebook had a very large construction project in Los Lunas that employed 800 to 1,000 construction workers; however, this also does not generate building permits in the City.

As shown in the chart below, construction employment moves similarly to permit values, but differences occur. Some of this is due to projects outside the City as well as non-building projects.



Government

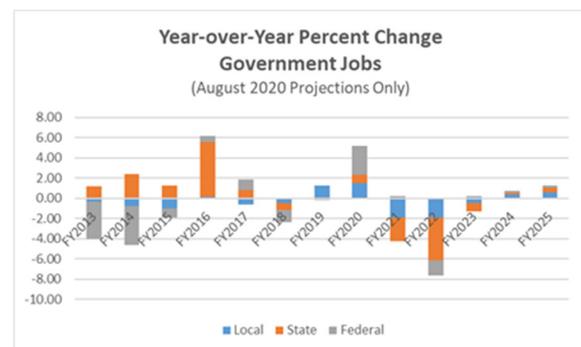
The government sector makes up almost 21% of the Albuquerque MSA employment, with the largest part of State and Local government being education. Local Government includes public schools and State Government includes the University of New Mexico and Central New Mexico Community College. The local sector also includes Indian enterprises. Federal government makes up 3.9% of Albuquerque MSA employment but only 1.9% of national employment. Note this does not include military employment, which is counted separately, or employment at the national labs which is included in professional and business services.

Active military is around 6,000 or about 1.7% of the total non-agricultural employment. Nationally, military is 1% of total non-agricultural employment.

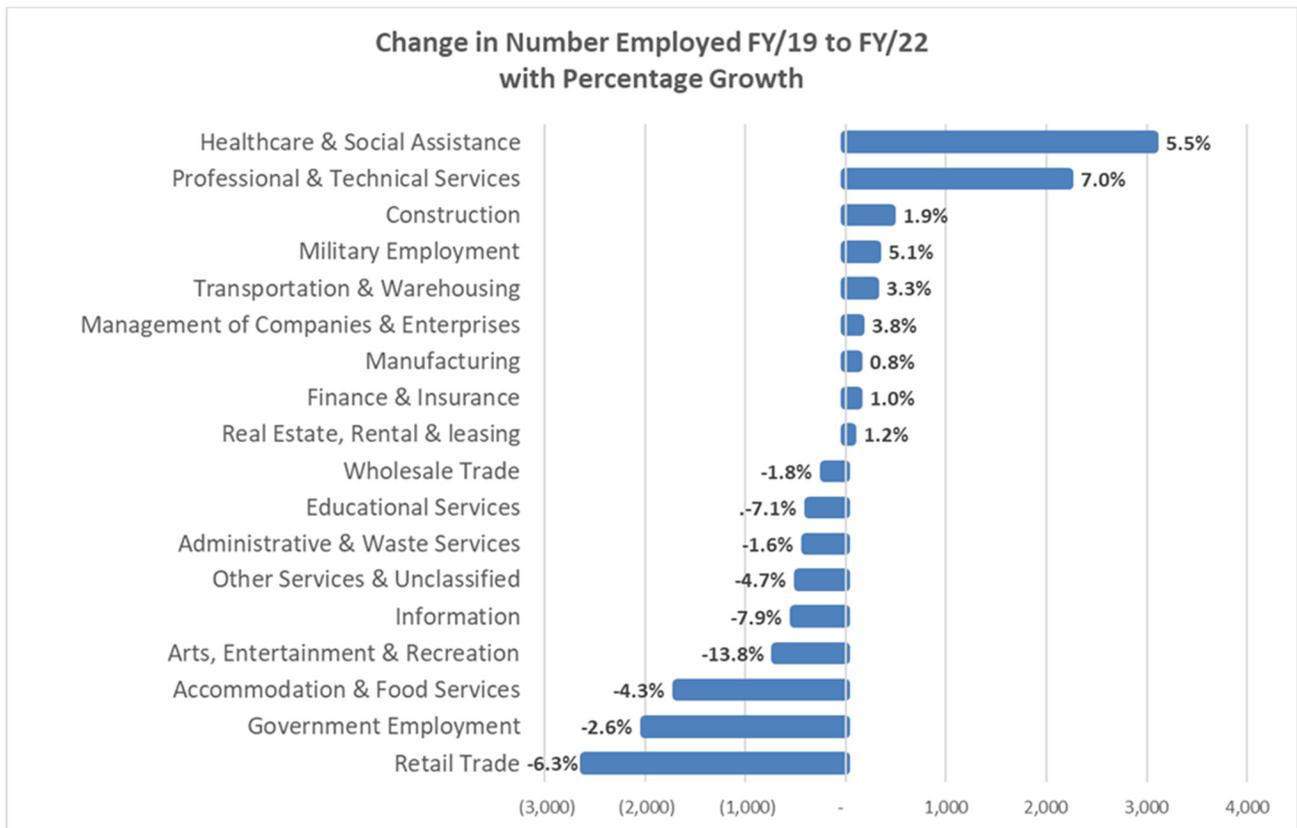
The major sources of state and local jobs are education though the Labor Department does not keep individual counts for these jobs at the local level for Albuquerque. Local government

declined in FY/14 through FY/18, but increased moderately in FY/19 and FY/20. Federal government increased significantly in FY/20 due to the census.

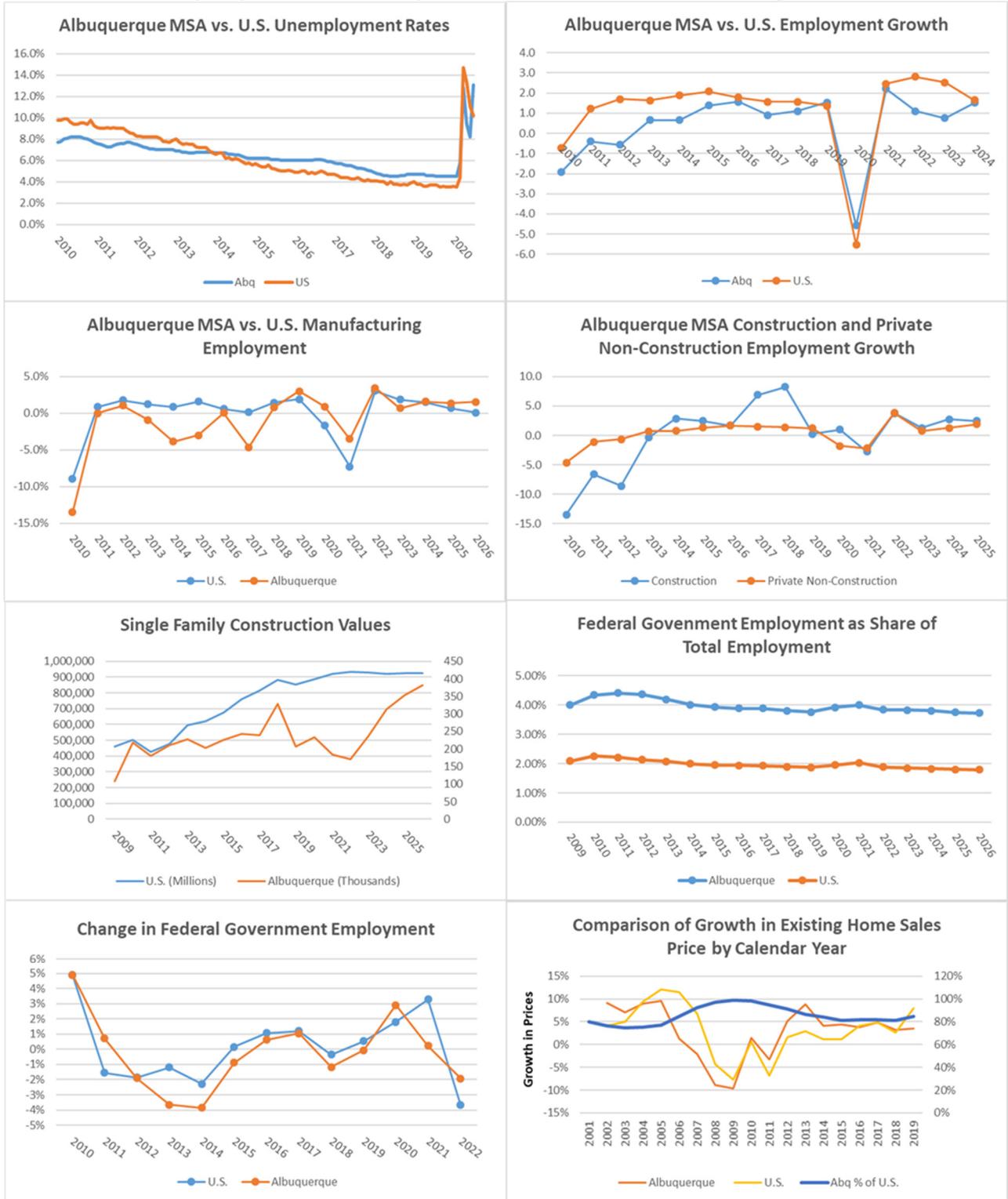
All government declines in FY/21 and FY/22 as federal census work winds down and state and local jobs decline due to tighter budgets and possibly less demand for some services. Government is flat to slightly negative in FY/23 before rebounding very slightly in FY/24.



The following charts and tables present more information on the Albuquerque economy and its comparison to the U.S.



Albuquerque MSA and Comparisons to the U.S -- Fiscal Year July 2020



	History					Forecast				
	National Variables									
	FY/18	FY/19	FY/20	FY/21	FY/22	FY/23	FY/24	FY/25		
Real GDP Growth	2.8%	2.6%	-1.5%	-2.5%	4.4%	3.6%	3.0%	2.8%		
Manufacturing Employment	1.4%	1.9%	-1.7%	-7.3%	3.1%	1.9%	1.5%	0.7%		
Change in Output Per Hour	1.7%	1.2%	-2.1%	0.6%	2.0%	2.3%	2.2%	2.2%		
Change in Total U.S. Nonfarm Payrolls	1.5%	1.5%	-1.9%	-0.9%	3.7%	1.8%	1.3%	1.2%		
Consumer sentiment index--University of Michigan	97.68	97.28	90.95	81.07	87.15	90.83	91.94	91.73		
CPLU	2.5%	2.5%	2.6%	2.6%	2.7%	2.7%	2.8%	2.8%		
Current Trade Account (billions of \$)	(371.02)	(512.00)	(454.97)	(337.40)	(463.07)	(416.97)	(337.15)	(279.81)		
Federal Funds Rate	-0.4%	0.4%	-0.2%	-0.6%	-1.3%	-1.5%	-1.5%	-1.6%		
Natural Gas-Henry Hub \$ per MCF	2.95	3.05	2.10	2.65	3.62	2.65	2.71	2.90		
U.S. Trade-Weighted Exchange Rate	1.19	1.24	1.26	1.26	1.20	1.14	1.13	1.13		
Unemployment Rate (U.S.)	4.1%	3.8%	6.0%	7.7%	5.8%	4.9%	4.3%	3.8%		
Wage Growth	5.3%	4.8%	1.2%	2.2%	6.1%	4.5%	4.1%	4.4%		
West Texas Intermediate (\$ per bbl)	58.62	60.82	46.72	40.67	52.21	57.83	58.89	61.06		
Yield on 10-Year Treasury Bonds	2.6%	2.7%	1.4%	0.8%	1.1%	1.3%	1.5%	1.7%		
Albuquerque Variables										
Employment Growth and Unemployment in Albuquerque MSA										
Total Employment	0.9%	1.1%	-1.1%	-2.0%	2.5%	0.5%	1.1%	1.6%		
Private Non-Construction	0.8%	1.3%	-2.0%	-2.1%	3.8%	0.7%	1.1%	1.9%		
Construction Employment	8.2%	0.2%	1.0%	-2.7%	3.8%	1.3%	2.7%	2.5%		
Manufacturing Employment	0.8%	3.0%	0.9%	-3.5%	3.5%	0.7%	1.6%	1.4%		
Government	-0.7%	0.6%	1.6%	-1.6%	-2.5%	-0.4%	0.3%	0.5%		
Unemployment Rate (ABQ)	5.0%	4.6%	5.9%	7.8%	6.3%	6.0%	6.0%	5.7%		
Growth in Personal Income	3.2%	4.9%	8.0%	-3.2%	3.1%	4.0%	4.3%	4.6%		
Construction Units Permitted in City of Albuquerque										
Single-Family Permits	1,318	827	935	740	686	947	1,255	1,412		
Multi-Family Permits	150	839	126	110	103	172	254	311		
Total Residential Permits	1,468	1,666	1,061	850	790	1,119	1,509	1,723		

Sources: IHS Global Insights and FOR-UNM July Baseline Forecasts

Albuquerque MSA Employment in Thousands								
	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Total Employment	376.0	380.1	375.9	368.2	377.5	379.5	383.6	389.8
Private Employment	299.7	303.3	297.9	291.5	302.7	305.0	308.9	314.8
Agriculture, Forestry, Fishing & Hunting	0.6	0.5	0.4	0.4	0.4	0.4	0.4	0.4
Mining	0.3	0.3	0.2	0.2	0.2	0.2	0.2	0.2
Utilities	1.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Construction	23.4	23.5	23.7	23.0	23.9	24.2	24.9	25.5
Manufacturing	15.7	16.2	16.4	15.8	16.3	16.5	16.7	16.9
Wholesale Trade	11.5	11.5	11.3	11.1	11.3	11.3	11.5	11.8
Retail Trade	41.6	41.3	39.4	38.4	38.7	37.9	38.2	38.6
Transportation & Warehousing	8.3	8.5	8.5	8.3	8.8	9.0	9.2	9.4
Information	7.2	6.5	5.7	5.5	6.0	6.0	5.8	5.8
Finance & Insurance	12.3	12.6	12.8	12.5	12.8	13.0	13.2	13.4
Real Estate, Rental & leasing	5.4	5.5	5.5	5.4	5.6	5.7	5.8	6.0
Professional & Technical Services	30.6	31.6	32.3	31.9	33.9	34.8	35.7	35.4
Management of Companies & Enterprises	3.7	3.8	3.9	3.9	3.9	3.9	4.0	4.0
Administrative & Waste Services	24.9	25.3	24.9	23.9	24.9	25.2	25.8	27.6
Educational Services	5.1	5.2	4.9	4.8	4.8	4.9	5.0	5.2
Healthcare & Social Assistance	54.6	55.7	56.0	57.5	58.8	58.8	58.8	59.5
Arts, Entertainment & Recreation	4.7	5.0	4.7	3.9	4.3	4.4	4.5	4.6
Accommodation & Food Services	38.9	39.3	36.8	34.9	37.6	38.2	38.6	39.8
Other Services & Unclassified	9.8	10.0	9.4	9.0	9.5	9.4	9.5	9.7
Government Employment	76.3	76.8	78.0	76.7	74.8	74.5	74.7	75.0
Local Government	39.4	39.9	40.5	39.7	38.9	38.8	38.9	39.1
State Government	22.7	22.6	22.8	22.3	21.4	21.2	21.2	21.3
Federal Government	14.3	14.3	14.7	14.7	14.5	14.5	14.6	14.6
Military Employment	5.7	6.1	6.4	6.4	6.5	6.5	6.5	6.5
Other Variables								
Personal Income, \$Billions	38.1	39.9	43.1	41.7	43.0	44.7	46.7	48.8
Labor Force, NSA, Thousands	427.9	432.5	433.3	428.6	435.6	440.1	443.6	447.5
Total Housing Units Authorized, Thousands (City of Albuquerque Only)	1.5	1.7	1.1	0.8	0.8	1.1	1.5	1.7
Single-Family Housing Units, Thousands	1.3	0.8	0.9	0.7	0.7	0.9	1.3	1.4
Multi-Family Housing Units, Thousands	0.2	0.8	0.1	0.1	0.1	0.2	0.3	0.3
Unemployment Rate, NSA	5.0	4.6	5.9	7.8	6.3	6.0	6.0	5.7
Growth Rates								
Total Employment	0.9	1.1	-1.1	-2.0	2.5	0.5	1.1	1.6
Private Employment	1.4	1.2	-1.8	-2.2	3.8	0.8	1.3	1.9
Agriculture, Forestry, Fishing & Hunting	2.4	-13.4	-13.9	-5.5	2.9	0.3	0.2	0.6
Mining	-0.1	-0.3	-11.4	4.0	3.2	0.0	0.6	1.1
Utilities	1.4	-9.1	-6.7	-0.9	1.6	0.1	0.1	0.0
Construction	8.2	0.2	1.0	-2.7	3.8	1.3	2.7	2.5
Manufacturing	0.8	3.0	0.9	-3.5	3.5	0.7	1.6	1.4
Wholesale Trade	-0.6	0.2	-1.7	-1.7	1.6	0.1	1.3	2.9
Retail Trade	-0.1	-0.7	-4.5	-2.7	0.8	-2.0	0.8	1.0
Transportation & Warehousing	1.2	2.8	-0.3	-1.8	5.5	2.7	2.2	2.0
Information	-8.2	-9.6	-12.3	-2.4	7.6	0.7	-3.1	0.2
Finance & Insurance	2.3	2.4	0.9	-1.8	1.9	1.9	1.4	1.4
Real Estate, Rental & leasing	2.4	2.7	-0.9	-1.7	3.8	2.7	2.0	2.9
Professional & Technical Services	2.5	3.4	2.1	-1.2	6.1	2.8	2.4	-0.7
Management of Companies & Enterprises	2.9	2.2	4.1	-0.9	0.6	0.7	0.7	0.8
Administrative & Waste Services	3.6	1.6	-1.5	-4.0	4.1	1.1	2.6	6.9
Educational Services	-2.2	1.4	-4.6	-3.9	1.3	1.2	2.9	2.7
Healthcare & Social Assistance	0.2	2.1	0.5	2.7	2.2	0.0	-0.1	1.1
Arts, Entertainment & Recreation	-0.3	6.3	-6.3	-16.3	10.1	2.1	1.5	3.2
Accommodation & Food Services	1.6	0.9	-6.2	-5.3	7.8	1.7	0.9	3.0
Other Services & Unclassified	0.7	1.4	-5.2	-4.8	5.6	-0.9	1.4	1.7
Government Employment	-0.7	0.6	1.6	-1.6	-2.5	-0.4	0.3	0.5
Local Government	-0.4	1.3	1.5	-1.9	-1.9	-0.5	0.4	0.6
State Government	-0.7	-0.1	0.8	-2.3	-4.2	-0.9	0.1	0.5
Federal Government	-1.2	-0.1	2.9	0.2	-1.5	0.2	0.2	0.2
Military Employment	0.5	7.8	4.9	0.1	0.1	0.1	0.2	0.2
Other Variables								
Personal Income, \$Billions	3.2	4.9	8.0	-3.2	3.1	4.0	4.3	4.6
Labor Force, NSA, Thousands	0.1	1.1	0.2	-1.1	1.6	1.0	0.8	0.9
Total Housing Units Authorized, Thousands (City of Albuquerque Only)	-17.6	13.5	-36.3	-19.9	-7.1	41.7	34.9	14.2
Single-Family Housing Units, Thousands	37.7	-37.3	13.1	-20.9	-7.2	37.9	32.6	12.5
Multi-Family Housing Units, Thousands	-81.8	459.3	-85.0	-12.6	-6.1	66.7	47.4	22.6

REVENUE ANALYSIS

REVISED FY/20 AND ADJUSTED APPROVED FY/21 REVENUE PROJECTIONS

The General Fund revenue projections are summarized in the two tables included in this section. The first table, General Fund Revenue Changes, presents growth rates with the most recent estimates. The second table, General Fund Revenue Estimates, presents comparisons of the current revenue estimates by major revenue source. For FY/19, the actual audited results are reported. FY/20 includes revenues from the approved budget, the revised estimate in the Five-Year Forecast, and the estimated actual for FY/20 prepared with the adjusted approved FY/21 budget. Due to the financial impacts of COVID-19, the FY/21 adjusted approved budget reflects revised revenue estimates completed August 2020.

Revised FY/20 Revenue Estimates. The estimated actual revenue for total FY/20 General Fund is \$599.9 million, which is \$27.1 million, or 4.3%, below the FY/20 revised budget prepared for the Five-Year Forecast in October 2019. Non-recurring revenue is \$9.2 million due in part to a \$6.8 million one-time lump sum of food hold harmless revenue received at the beginning of the year and resulting from an amended tax return.

Base GRT revenue growth for FY/20, as measured by the state shared revenue, was approximately 2.8%. Base growth had exceeded the 3.5% projection for much of the year until the impact of the health crisis. Overall GRT increased 4.1% over FY/19 due to \$6 million in state shared internet sales revenue that was not impacted by the crisis, and an additional \$6.8 million in one-time hold harmless revenue resulting from an amended tax return. Property taxes were not adjusted since many home mortgages include property tax payments and for FY/20 no material declines were expected. However, franchise revenues and other city revenues were adjusted downward due to less utility use from business and government facilities and closure of major city venues and programs during the crisis.

The following section on the FY/21 adjusted approved budget includes some detail on FY/20.

Revenue Estimates for Adjusted Approved FY/21. FY/21 revenues are estimated to be \$590 million, 1.7%, or \$10 million, below the FY/20 estimated actual. This budget also includes \$2.4 million in non-recurring revenue due to the continued loss of hold-harmless distributions in

FY/21. Base GRT is expected to contract by -4.3% in FY/21 due to impacts from COVID-19; however, total GRT is expected to decline by -4.8% due to an additional step-down in hold harmless food and medical revenue. The phase out decreases from 70% in FY/20 to 63% in FY/21. There is further expectation that the city will lose about \$3.3 million in GRT revenue due to the cancellation of the FY/21 International Balloon Fiesta. GRT losses are offset somewhat due to an additional \$6 million in state-shared internet sales revenue for FY/21 resulting from action during the State's 2020 Special Session, bringing the amount from \$6 million in FY/20 to \$12 million in FY/21. Franchise revenue and other revenue increase modestly as described in the detail below.

Gross Receipts Tax Revenues. For the first seven months of FY/20, base GRT growth, as measured by the state shared revenue, exceeded the 3.5% projected for the year. Cumulative growth reached double digits early in the year due to a \$6.8 million lump-sum hold harmless distribution received in the first month of the fiscal year.

Beginning in March 2020, with the first state health directive to halt certain business activity to control COVID-19, the city began to experience the financial impacts from the health crisis. Base monthly GRT declined 3.8%, 13.6%, 7.9% and finally 3.6% from March 2020 through June 2020. Yet, due to many other factors, overall FY/20 GRT grew 4.1% over FY/19. Contributing factors include growth early in the year, strong construction, increases in food hold harmless revenue as individuals ate more meals at home, state shared internet sales, and a \$6.8 million lump sum hold harmless payment due to an amended tax return.

The economic models used to forecast GRT use information about the economy from the national IHS Global Insight (IHS) forecast and the BBER FOR-UNM forecast of the local economy. Gross receipts from construction are estimated separately from gross receipts received from all other sources; this is designed to account for the volatile nature of construction and the different factors that affect it.

Property Tax. FY/20 revenues are expected to be at the budgeted amount, about 3% over FY/19. For FY/20 there was no material decrease

in revenue apparent due to Covid-19. It is reasoned that this is because property tax payments are often included as part of a homeowner's mortgage payment. Currently, there is little data about eminent foreclosures, but the possibility is a risk. It remains to be seen how well households will fare if federal support to unemployed workers is not maintained. For FY/21, property taxes are projected at 2.7% growth.

Franchise Taxes. Recurring FY/20 franchise tax revenues are expected to be nearly \$1 million below the \$26.4 million projected at the Five-Year Forecast. While telephone was up modestly, electricity and gas are expected down \$286 thousand and \$398 thousand, respectively, reflecting declines in retail, manufacturing and other businesses and governmental entities. The water franchise is projected to decrease an additional \$233 thousand.

For FY/21, growth is limited in all franchises, with gas decreasing about -1.6%. The exception is for electricity. While usage is expected to decline further in FY/21, in May 2020, the franchise fee for the utility was increased from 2% to 3%. This was originally projected to increase revenues from about \$9 million to \$13.6 million. However, due to the economic effects of the health crisis, the FY/21 estimate is for \$12.6 million. Growth in future years depends on the control of the virus, resumption of business activity, and the extent to which population growth is affected following the crisis.

Payments-In-Lieu-Of-Taxes (PILOT). Only minor adjustments were made for PILOT revenues in the adjusted approved budget, with growth limited to expected population growth of 1%.

Building Permits. Building inspection permit revenues for FY/20 increased approximately 3.5% over FY/19. While multi-family permits decreased significantly, at -85% compared with FY/19, single-family permits increased 13.1%, with revenue up 30.4%. Further, commercial construction permits were up 17.6% over FY/19, with revenue up 48.7%. Total permits were up 20.3%. During the health crisis construction projects have been ongoing, allowing private projects and capital improvements at the city to continue.

While in the near term, the City Planning Department reports continued modest strength in new permit and service requests, the UNM BBER forecast for total housing permits projects a decline of -36.3% for FY/20 and -19.9% for FY/21. Overall, building permit revenue is projected to be down -4.5% for FY/21, not

expected to rebound until FY/22, at about 7.4%, consistent with the UNM BBER forecast for housing permits and expectations for construction GRT.

As a note, major construction projects planned by the state, including Albuquerque Public Schools or the federal government, and road projects do not fall under the City of Albuquerque permitting process and the City receives no permit revenue. However, GRT is paid both by the state and federal governments on construction projects.

Other Licenses/Fees. Included in this category are revenues from permits and licenses for restaurant inspections, animal control, liquor establishments, business registrations, use of the City right of way, and other miscellaneous fees. FY/20 estimated actual revenue was reduced by \$396 thousand from the Five-Year Forecast estimate due to a decline in demand during the health crisis for many of the services. This represents a 14% decline from FY/19 actual revenue. For the FY/21 adjusted approved budget, revenue is estimated to be flat with FY/20, with modest recovery not occurring until FY/22 of 5%, which will depend on control of COVID-19, potential population growth and business expansion.

Other Intergovernmental Assistance. Other intergovernmental assistance includes state shared revenues (excluding GRT), grants and county shared revenues. This category has declined in recent years due to changes in State policy and the manner in which grant revenue is received. Revenues also declined following the discontinuance of both the cigarette tax and a court corrections fee.

The other source of intergovernmental revenue is the State Shared Municipal Road Gas Tax. Since this is a per unit tax, reductions in price could normally increase usage and increase revenues; however, for FY/20 and FY/21 reduced gas prices and travel reductions have resulted in flat revenue for FY/21 and a modest 0.5% recovery projected for FY/22.

Charges for Services. Charges for services include fees charged for entry into City venues and services provided to citizens and other entities. FY/20 estimated actual revenues were adjusted downward to account for decreases in revenue resulting from the many City venues and events that were closed or cancelled due to the health crisis. Departments most impacted include Cultural Services, Family and Community Services, Planning, Parks and Recreation, Senior Affairs, Police and Municipal Development. For the FY/20 adjusted approved budget, revenues

were reduced by about \$5 million, or about -21% from the FY/20 budget and -12.5% from FY/19 actual revenue.

In FY/21, revenue is expected to rebound somewhat with the expectation that the virus is under better control, more venues open and services resumed. However, there are fee waivers in the Family and Community Services Department for playground latch key fees and child care fees in FY/21, reducing revenue about \$400 thousand and \$250 thousand, respectively. Base revenue for this category is projected at 5% growth over the FY/20 estimated actual.

Internal Service Charges. For FY/21, revenues were kept flat at the FY/20 budgeted level.

IDOH. Indirect overhead in the adjusted approved FY/21 budget was adjusted downward by a net amount of about \$767 thousand.

CIP-Funded Positions. For FY/21, this revenue is kept at the budgeted level with the exception of a \$103.2 thousand decrease to move the Impact Fee Administrator to the General Fund.

Interest Earnings. Interest earnings have been at depressed levels and that is expected going forward. There is nearly zero growth expected for FY/20 and FY/21. In the forecast it is assumed earnings do not reflect any adjustments for unrealized losses. The fund balance table will also not have an adjustment to offset the unrealized losses or gains.

Other Miscellaneous Revenues. This category includes fines, rental of City property and “other miscellaneous” revenues. The FY/20 estimated actual revenues are held near the budgeted level, which had increased over FY/19 due to items such as sale of property. For FY/21, revenue is decreased by -5%.

Enterprise-Golf. This revenue is new in General Fund for FY/21 to recognize the transition of the Golf Enterprise Fund from an enterprise fund to the General Fund. In recent years, the enterprise fund was not self-sustaining as intended, requiring a subsidy from the General Fund. The change was made to simplify management of the fund. For FY/21, the revenue is estimated at \$3.8 million, most of which will be recognized in charges for services and a smaller amount in other miscellaneous revenue during the next budget cycle.

Transfers from Other Funds. In FY/20, the one-time revenues from FY/19 were removed and a \$488 thousand transfer was made from the Lodgers’ Tax Fund. For the adjusted approved FY/21 budget, \$513 thousand is budgeted. An additional \$625 thousand was transferred in from the Department of Municipal Development and \$625 thousand was transferred to Gas Tax Road Fund 282 to cover a negative fund balance within the fund.

General Fund Revenue Changes
(\$000's)

	FY19 Audited Actual	Percent Chg Previous Year	FY20 Estimated Actual	Percent Chg Previous Year	FY21 Adjusted Approved Budget	Percent Chg Previous Year
GRT/Local	186,652	37%	193,042	3%	179,596	-7%
State Shared GRT	204,012	1%	213,751	5%	207,630	-3%
Total GRT	390,664	15%	406,793	4.1%	387,226	-4.8%
Local Taxes	112,777	3%	114,560	1.6%	120,747	5.4%
Other Intergovernmental Assistance	5,219	10%	5,221	0.0%	5,247	0.5%
Service Charges	22,670	-6%	19,825	-12.5%	21,191	6.9%
Licenses/permits	12,468	8%	13,026	4.5%	12,680	-2.7%
Miscellaneous	5,169	50%	4,551	-12.0%	8,146	79.0%
Transfers From Other Funds	3,243	-12%	2,349	-27.6%	2,401	2.2%
Intra Fund Transfers	28,247	-1%	33,615	19.0%	32,314	-3.9%
TOTAL REVENUE	580,457	11%	599,941	3.4%	589,951	-1.7%
NON-RECURRING	1,332	-85%	9,189	589.9%	2,361	-74.3%
RECURRING REVENUE	579,125	12%	590,752	2.0%	587,590	-0.5%

General Fund Revenue Estimates
(\$000's)

	FY19	Percent Chg	FY20	Percent Chg	FY21	Percent Chg
	Audited	Previous	Estimated	Previous	Approved	Previous
	Actual	Year	Actual	Year	Budget	Year
Gross Rcpt Tax	83,534	0.6%	85,822	2.7%	79,569	-7.3%
Gross Rcpt Tax-Pen And Int	1,300	5.9%	1,257	-3.3%	1,245	-1.0%
Gross Rcpt Tax-InfraStruct	9,986	0.7%	10,723	7.4%	9,641	-10.1%
Gross Rcpt Tax-Public Safety	40,500	0.5%	40,679	0.4%	37,521	-7.8%
Gross Rcpt Tax- HoldHarmless .	49,992		53,204	6.4%	50,276	-5.5%
Gross Rcpt. Tax -Internet Sale	-		6,012		12,024	100.0%
State-Gross Rec Tax 1.00%	165,276	0.8%	168,268	1.8%	158,026	-6.1%
State-Gross Rec Tax .225%	37,194	0.8%	37,860	1.8%	36,037	-4.8%
Gross Rcts Tx-Local-Pandi	1,340	-1.1%	1,357	1.3%	1,344	-1.0%
Municipal Share Comp Tax	1,542	-1.0%	1,611	4.5%	1,543	-4.2%
Total GRT	390,663	15.5%	406,793	4.1%	387,226	-4.8%
Property Tax	86,508	3.9%	89,121	3.0%	91,527	2.7%
Franchise Tax-Telephone	1,241	-12.9%	1,296	4.4%	1,290	-0.5%
Franchise Tax-Electric	9,044	-0.5%	8,773	-3.0%	12,594	43.6%
Franchise Tax-Gas	3,692	4.1%	3,397	-8.0%	3,343	-1.6%
Franchise Tax-Cable TV ABQ	3,964	-4.1%	3,904	-1.5%	3,924	0.5%
Franchise Tax - Water Auth	7,766	-2.7%	7,844	1.0%	7,844	0.0%
Franchise Tax-Telecom	562	135.1%	225	-60.0%	225	0.0%
Total Franchise	26,269	-0.5%	25,439	-3.2%	29,219	14.9%
Other Intergovernmental Assistance	5,219	9.8%	5,221	0.0%	5,247	0.5%
Building Permit Revenue	7,422	11.3%	7,682	3.5%	7,336	-4.5%
Permit Revenue	5,046	3.5%	5,344	5.9%	5,344	0.0%
Service Charges	22,670	-6.2%	19,825	-12.5%	21,191	6.9%
Fines & Penalties	523	86.8%	141	-73.0%	100	-29.1%
Earnings on Investments	871	-244.7%	871	0.0%	872	0.1%
Miscellaneous	3,775	0.4%	3,539	-6.3%	3,433	-3.0%
Enterprise-Golf	-	-100.0%	-		3,741	
Transfers From Other Funds	3,243	-11.9%	2,349	-27.6%	2,401	2.2%
Payments In Lieu of Taxes	1,966	3.3%	2,212	12.5%	2,234	1.0%
IDOH	16,650	0.8%	19,521	17.2%	18,888	-3.2%
Services Charges-Internal	77	-62.4%	209	171.4%	209	0.0%
Transfers For CIP Positions	9,554	-4.6%	11,673	22.2%	10,983	-5.9%
TOTAL REVENUE	580,457	10.7%	599,941	3.4%	589,951	-1.7%
NON-RECURRING	1,332	-84.8%	9,189	589.9%	2,361	-74.3%
RECURRING REVENUE	579,125	12.4%	590,752	2.0%	587,590	-0.5%

DEPARTMENT BUDGET HIGHLIGHTS

ANIMAL WELFARE DEPARTMENT

The Animal Welfare Department provides community leadership by advocating and promoting the humane and ethical treatment of animals. The department strives to improve the health and well-being of Albuquerque's pet population through a variety of programs and initiatives. They include animal shelters, adoption centers and veterinary facilities, spay and neuter and microchipping services, a public information initiative, and a volunteer program that assists with adoption efforts in the animal shelters. The department also promotes and conducts animal adoption events and obedience training classes. Other activities include a web site with information on licensing and permitting fees, internet reporting of problem animals, adoption guidelines, and training tips. The department routinely explores ways of improving conditions for animals, working with animal-protection groups and government entities, as well as enforcing city ordinances related to the pet population and responding to citizen complaints.



MISSION

The Animal Welfare Department encourages responsible ownership of domestic animals; manages care for missing, abused, and homeless animals; encourages and celebrates the human to animal bond through quality adoptions and education; and helps ensure public health and safety for the community.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	7,599	9,124	9,221	7,747	9,227	103
OPERATING	3,203	2,319	2,319	3,272	2,328	9
CAPITAL	22	0	0	0	0	0
TRANSFERS	945	1,036	1,036	1,049	1,033	(3)
GRANTS/PROJECTS	50	33	33	33	0	(33)
TOTAL	11,819	12,512	12,609	12,100	12,588	76
TOTAL FULL-TIME POSITIONS	142	143	143	143	144	1

BUDGET HIGHLIGHTS

General Fund

The FY/21 adjusted approved General Fund budget for the Animal Welfare Department is \$12.6 million, a \$109 thousand or 0.9% increase over the FY/20 original budget. In FY/21, the budget includes an increase of \$42 thousand for a one-time employee medical premium offset and a reduction of \$352 thousand for eligible Coronavirus Relief Fund payroll expenses that will be restored to the General Fund in FY/22.

Technical adjustments include total funding of \$49 thousand for health benefits and a decrease for the 2020 leap year. Personnel changes include the transfer of a full-time systems administrator II position from the Department of Technology and Innovation (DTI) and the deletion of one fiscal officer position for a net increase of \$21 thousand, a transfer from the reserve to fund the wage increase of \$97 thousand for J-Series employees, and an increase of \$208 thousand for approved wage adjustments, which were partially offset by a decrease of \$53 thousand in contractual services. The department also transferred \$33 thousand of personnel funds to operating, resulting in a neutral impact to the budget.

Other technical adjustments include a net decrease in risk assessments of \$47 thousand. Internal service allocations decrease the telephone appropriation by \$13 thousand. Fleet maintenance and fuel had a net four thousand dollar increase. While network and radio expenditures increased by a total of \$40 thousand dollars.

The adjusted approved budget includes funding of \$144 thousand for one full-time veterinarian position, a decrease of \$48 thousand in contractual services for kennel keepers, and a one-time increase of \$60 thousand for the department's safety net program supplies.

The approved staffing level for FY/21 is 144 FTE.

ANIMAL WELFARE DEPARTMENT

HEART Ordinance Fund

City Council created the HEART Ordinance Fund in FY/07 to provide free microchipping and free spaying and neutering of companion animals for low to moderate income persons or seniors and, when possible, to the general public. By ordinance revisions, 60% of all net Permit fees collected under the HEART Ordinance and fees for microchipping, spaying and neutering performed by the City are to be deposited in the general fund.

For FY/21, \$30 thousand is appropriated for permits in the general fund to provide free micro-chipping and free spaying and neutering in accordance to the ordinance.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
AW-Animal Care Ctr	11,647	12,479	12,576	12,031	12,588	109
TOTAL GENERAL FUND -110	11,647	12,479	12,576	12,031	12,588	109
<u>HEART ORDINANCE FUND - 243</u>						
AW-Heart Companion Svcs	116	0	0	36	0	0
AW-Trsf to General Fund	5	0	0	0	0	0
TOTAL HEART ORDINANCE FUND - 243	121	0	0	36	0	0
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Animal Welfare	50	33	33	33	0	(33)
TOTAL APPROPRIATIONS	11,819	12,512	12,609	12,100	12,588	76
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	11,819	12,512	12,609	12,100	12,588	76

REVENUE

The department's revenues are estimated to decline by \$435 thousand dollars from the FY/20 original budget. This decline is primarily due to the loss of revenue as a result of declining pet adoptions precipitated by the Coronavirus pandemic. Also contributing to the decline is the elimination of pet licensing requirements in FY/20 for which the City had charged a fee.

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	In House Spay And Neuter	155	200	245	110	(90)
General Fund	Microchips	80	100	139	75	(25)
General Fund	Permits and Inspections	27	25	42	25	0
General Fund	Animal Control Chgs	15	20	25	10	(10)
General Fund	Animal Control Admin Fee	12	15	20	10	(5)
General Fund	Animal Control License	120	250	289	0	(250)
General Fund	Penalties/Late Chgs	56	55	67	0	(55)
General Fund	Bernalillo Cnty Animal Charge	154	0	0	0	0
243 - Heart Ordinance Fund	Permit Revenue	18	0	36	0	0
243 - Heart Ordinance Fund	Charges For Services	102	0	0	0	0

ANIMAL WELFARE DEPARTMENT

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Domestic and wild animals are appropriately managed and cared for.					
Total animal intake at shelters	15,627	15,592	16,364	13,723	19,200
Total adoptions	8,878	9,266	10,044	8,431	10,500
Total animals reunited with owners	3,366	3,659	3,810	2,991	4,100
Total live exits	13,591	14,230	15,122	12,922	17,000
Live Release Rate (LRR) (Live exits / All outcomes)	89%	91%	91%	95%	91%
Total euthanasia	1,422	1,280	1,458	916	1,300
Euthanasia rate (Total Euthanasia / Intake)	N/A	N/A	9%	7%	9%
Save Rate (Total Intake - Euthanasia - Died in Care / Intake)	N/A	N/A	91%	92%	91%
Dog intake at shelters	9,788	9,951	10,266	8,782	10,500
Dog adoptions	4,950	5,369	5,426	4,767	5,700
Dogs reunited with owners	3,054	3,272	3,402	2,645	3,600
Dog euthanasia	1,047	944	1,052	599	1,050
Cat intake at shelters	5,158	4,827	5,258	4,232	7,200
Cat adoptions	3,644	3,545	4,232	3,427	4,700
Cats reunited with owners	289	319	322	316	400
Cat euthanasia	314	290	354	273	450

PRIOR YEAR ACCOMPLISHMENTS

- Maintained a save rate of 91.8% despite limited services during a pandemic.
- Secured a mobile van, staffing, and supplies required to deploy the mobile unit in FY/21.
- Improved play yards at both shelters to include massive shade structures and high quality agility equipment.
- Improved the Eastside public courtyard area to include more shade for animals and the public.
- Created a 650 square foot room dedicated to dog training, behavior improvement, and enrichment.
- Streamlined the adoption process making it quicker and more user friendly.



AVIATION

The Aviation Department operates two municipal airports: The Albuquerque International Sunport (Sunport), which covers approximately 2,200 acres on Albuquerque's east side; and Double Eagle II (DEII) Reliever Airport, which covers approximately 4,500 acres on Albuquerque's west side.



The Sunport is the largest and most active multimodal facility in the state and is an economic engine for New Mexico. The Sunport is classified as a medium hub airport by the Federal Aviation Administration (FAA) and is home to six major commercial carriers and their eight affiliates, two non-signatory, one commuter, and two major cargo carriers and four affiliate cargo carriers. The Sunport's original terminal building has been preserved and provides historic significance to the City of Albuquerque. The original terminal building, currently leased to the Transportation Security Administration (TSA), has been listed on the National Historic Register, the State's Cultural Properties Register and is a City landmark. The Sunport also has a taxiway/runway partnership with Kirtland Air Force Base. FY/18 marked the completion of the Aviation Center of Excellence (ACE) business park.



DEII is located on Albuquerque's growing west side. Based at this facility are an estimated 150 general aviation aircraft with approximately 62 thousand annual airfield operations activities comprised of training, military, air ambulance, charter, private, and corporate flights. In addition to the robust general aviation activity, DEII is evolving into an aerospace industry cluster and as a future employment center for Albuquerque's west side. The creation of the Aerospace Technology Park at DEII provides a location for a leading-edge high-tech industry while promoting a clean, non-polluting environment for the community. As a general aviation reliever airport, DEII is a critical component of the Albuquerque Airport System.

MISSION

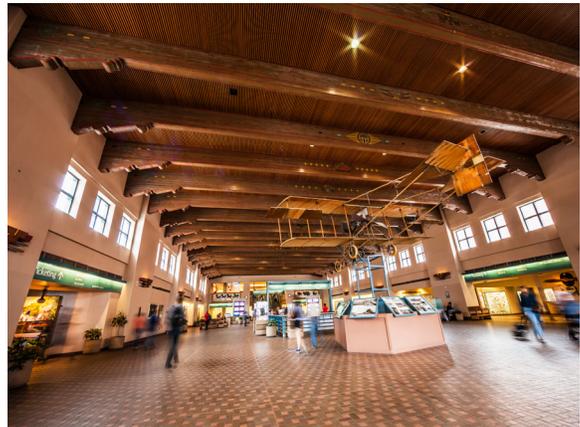
Plan and deliver premier aviation services that contribute positively to Albuquerque and New Mexico by assuring a safe, pleasurable airport experience for passengers and quality services for our customers.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	19,346	22,228	22,228	17,393	22,921	693
OPERATING	22,845	17,527	18,353	13,841	17,589	63
CAPITAL	60	0	0	16	0	0
TRANSFERS	22,359	42,587	42,587	42,614	26,806	(15,781)
GRANTS	0	0	0	0	0	0
TOTAL	64,610	82,342	83,168	73,864	67,316	(15,026)
TOTAL FULL-TIME POSITIONS	290	291	291	294	294	3

BUDGET HIGHLIGHTS

The FY/21 adjusted approved operating budget for the Aviation Department including transfers for capital is \$65 million, a decrease of \$14.9 million or 18.7% below the original FY/20 budget of \$79.9 million.

Funding of \$164 thousand is included for increased medical benefits and a reduction of \$70 thousand for the 2020 leap year. The department's risk assessments increase by a net of \$199 thousand. Internal service allocations decrease the telephone appropriation by \$24 thousand and fleet maintenance and fuel by \$61 thousand whereas radio increases by \$57 thousand. Indirect overhead increases by five thousand dollars. One personnel coordinator, one loss prevention manager and one digital content coordinator were created intra-year at a net cost of \$363 thousand.



The FY/21 adjusted approved budget includes an increase of \$83 thousand for a one-time employee medical premium offset. The appropriation for merchant fees increases by \$100 thousand and is offset by revenue. Working in collaboration with Parks and Recreation, \$100 thousand is included to create an Agro Ecology Center Food Garden on Aviation property which will be open to the public.

AVIATION

The FY/21 transfer to capital is \$23 million, \$16 million below the FY/20 original budget. The decrease is primarily due to a reduction of a one-time transfer in FY/20 in preparation for larger projects.

A transfer to the debt service fund is not needed in FY/21 due to sufficient availability of fund balance. The adjusted approved FY/21 budget for the Aviation Debt Service Fund is \$2.3 million, a decrease of \$113 thousand from the original FY/20 budget. The department has been instrumental in its effort to pay down the existing debt before incurring new debt.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>AIRPORT OPERATING FUND - 611</u>						
AV-Mgt and Prof Support	4,369	5,365	5,783	4,917	5,934	569
AV-Ops, Maint and Security	29,229	33,120	33,528	25,090	33,633	513
AV-Trsf Cap and Deferred Maint	19,000	39,000	39,000	39,000	23,000	(16,000)
AV-Trsf to Debt Service Fund	2,624	0	0	0	0	0
AV-Trsf to General Fund	2,143	2,438	2,438	2,438	2,443	5
TOTAL AIRPORT OPERATING FUND - 611	57,365	79,923	80,749	71,445	65,010	(14,913)
<u>AIRPORT REVENUE BOND D/S FUND - 615</u>						
AV-Debt Svc	9,869	2,419	2,419	2,419	2,306	(113)
TOTAL APPROPRIATIONS	67,234	82,342	83,168	73,864	67,316	(15,026)
Intradepartmental Adjustments	2,624	0	0	0	0	0
NET APPROPRIATIONS	64,610	82,342	83,168	73,864	67,316	(15,026)

REVENUE

The Airport Fund is an enterprise fund of the City and is self-sustaining. The revenues are comprised of airline and non-airline revenues. The airline revenues are from the Signatory Airlines, Affiliate Airlines, Commuter Airlines, Air Cargo Airlines, and Non-Signatory Airlines. The non-airline revenues are from rental agreements, fees, charges, grants, interest and other miscellaneous fees. Major revenues are reflected in the table below.

Enterprise revenues for FY/21 are estimated at \$44.9 million, a 32.6% decrease from the FY/20 original budget amount of \$66.6 million. Due to COVID-19 and this unprecedented time, a decline in airline passenger levels is expected to have a major impact on both airline and non-airline revenue. The department will monitor and mitigate the impact and any further impacts of declining revenues with proactive measures and through the use of FAA CARES Act grant funding to help offset the losses.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
611 - Aviation Operating Air Cargo	2,132	2,179	2,207	2,191	12
611 - Aviation Operating Airfield	8,254	7,866	6,343	4,816	(3,050)
611 - Aviation Operating Airline Rents	8,566	9,865	9,000	11,155	1,290
611 - Aviation Operating Airport Parking	10,141	9,625	8,952	5,513	(4,112)
611 - Aviation Operating AV-Miscellaneous	186	200	168	100	(100)
611 - Aviation Operating Car Rental	5,126	5,065	4,095	1,816	(3,249)
611 - Aviation Operating Concessions	15,209	14,200	13,782	8,466	(5,734)
611 - Aviation Operating Federal Grants	353	276	352	352	76
611 - Aviation Operating GA-ABQ	3,401	3,290	3,037	1,441	(1,849)
611 - Aviation Operating GA-DEII	627	616	763	722	105
611 - Aviation Operating Interest earnings	1,459	350	912	300	(50)
611 - Aviation Operating Leased Properties	1,880	1,850	1,808	1,500	(350)
611 - Aviation Operating Other Miscellaneous	167	110	100	99	(11)
611 - Aviation Operating PFC	10,469	9,700	6,613	5,300	(4,400)
611 - Aviation Operating Property sales and recovery	4	-	4	-	-
611 - Aviation Operating Security Services	812	750	597	535	(215)
611 - Aviation Operating Tenant Fees	131	128	109	100	(28)
611 - Aviation Operating U.S. Govt Agencies	493	498	492	494	(4)

AVIATION

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>Integrated transportation options meet the public's needs.</i>					
Total revenue generated at DE II airport	\$619,587	\$626,582	\$616,400	\$705,000	\$721,850
Airline revenue per enplaned passenger	\$7.84	\$6.95	\$7.08	\$8.79	\$10.80
Non-airline revenue per enplaned passenger	\$18.61	\$18.36	\$16.72	\$21.33	\$16.05
Landing Fees	\$1.99	\$2.22	\$2.46	\$2.49	\$3.28
Airline costs per enplaned passenger	\$7.06	\$6.96	\$7.65	\$8.94	\$10.92
Electrical costs for the airport system (Sunport and DE II)	\$1.4M	\$1.5M	\$1.5M	\$1.5M	\$1.5M

PRIOR YEAR ACCOMPLISHMENTS

PUBLIC INFORMATION

- ➔ National recognition of art program

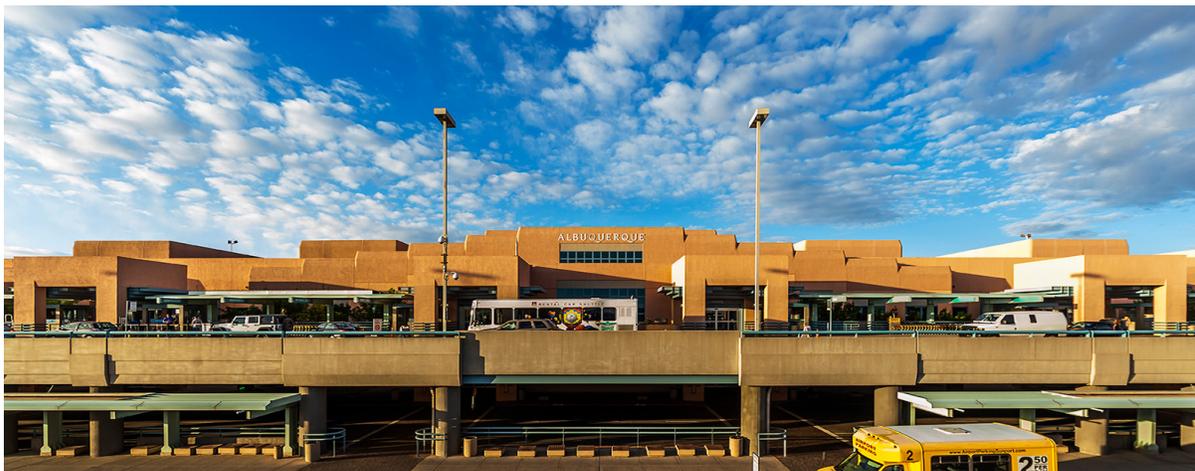
ADMINISTRATION/FINANCE

- ➔ Maintained A+ and A1 rating with Standard and Poor's, Fitch and Moody's
- ➔ Airline cost per airline passenger maintained below \$10.00 threshold
- ➔ Maintained strong financial position through COVID-19

PRIORITY OBJECTIVES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - RESIDENTS ARE ENGAGED IN ALBUQUERQUE'S COMMUNITY AND CULTURE.

- **OBJECTIVE 5.** Develop a planning document to create a program that formalizes the Use of the Sunport's Landside Areas, both indoors and outdoors to utilize the facility's status as the premier entrance into the City and the iconic design of the Sunport Terminal as a venue to display the art, culture and human and physical attributes of the City and community initiatives underway in the City. The plan could include an inventory of required capital improvements to best utilize the facility for this purpose. Submit a status report and a preliminary planning document to the City Council by the end of the fourth quarter of FY/21.



CHIEF ADMINISTRATIVE OFFICE

The Chief Administrative Office Department supports the Mayor of the City of Albuquerque as well as general city functions. The Chief Administrative Officer (CAO) is appointed by the Mayor with the consent of the City Council to provide day-to-day management of the City. Together, the Mayor and CAO provide the leadership and direction to execute policies legislated by the City Council. The department oversees the provision of municipal goods, services, facilities, and infrastructure required of a modern city.



Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,604	1,813	1,813	1,662	1,784	(29)
OPERATING	135	151	1,440	312	152	1
CAPITAL	0	0	0	0	0	0
TRANSFERS	46	130	130	130	135	6
GRANTS	22	0	0	0	0	0
TOTAL	1,806	2,094	3,383	2,104	2,072	(22)
TOTAL FULL-TIME POSITIONS	14	14	14	14	14	0

BUDGET HIGHLIGHTS

The FY/21 adjusted approved General Fund budget for the Chief Administrative Office is \$2.1 million, a slight decrease of 1.1% or \$22 thousand below the FY/20 original budget. Technical adjustments include funding of nine thousand dollars for increased medical costs and a reduction of seven thousand dollars for the 2020 leap year. Internal service costs associated with communication, fleet and network had a minimal decrease while risk assessments increased seven thousand dollars.

The budget includes the deletion of an executive aid position and half a year funding for a Deputy CAO at a net cost of \$33 thousand. An assistant chief of staff position created FY/20 mid-year will transfer to DFAS. Other changes include an increase of five thousand dollars for a one-time employee medical premium offset and a reduction of \$74 thousand for eligible Coronavirus Relief Fund payroll expenses.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CA-Chief Admin Officer Prog	1,784	2,094	3,383	2,104	2,072	(22)
OPERATING GRANTS FUND 265						
CAO Operating Grants	22	0	0	0	0	0
TOTAL APPROPRIATIONS	1,806	2,094	3,383	2,104	2,072	(22)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	1,806	2,094	3,383	2,104	2,072	(22)

CITY SUPPORT

City Support functions as a division of City government that operates as a virtual department made up of a number of diverse city-wide financial programs. The department does not have a director or positions, although it does house appropriations in the General Fund for salaries and benefits in the early retirement program. Appropriations for debt service payments and City match funds for operating grants are also included here.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	6,298	6,500	6,500	5,381	6,016	(484)
OPERATING	92,914	91,853	97,647	116,445	160,858	69,005
CAPITAL	0	0	0	0	0	0
TRANSFERS	5,995	14,250	15,250	15,250	11,700	(2,550)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	105,206	112,603	119,397	137,076	178,574	65,971

BUDGET HIGHLIGHTS

General Fund

The adjusted approved General Fund FY/21 budget for City Support is \$37.6 million, a 5.9% increase from the FY/20 original budget of \$35.5 million.

The FY/21 adjusted approved budget for City Support decreases the transfer to the Sales Tax Debt Service Fund by \$277 thousand and the early retirement appropriation by \$500 thousand. One-time FY/20 funding of \$5.3 million for the transfer to the Vehicle/Equipment Replacement Fund and \$1.7 million in the transfer to the Capital Acquisition Fund are also decreased. One million dollars of this transfer to the Capital Acquisition Fund is approved to be restored for LEDA projects. Because of a change in accounting process, \$5.4 million is budgeted for the GRT administration fee due to the State. Funding of \$65 thousand is added for increases in dues and memberships and for the City's lobbyist's contracts. New transfers of three million dollars to the Lodgers' Tax Fund and \$469 thousand to the Hospitality Fee Fund are to provide support to cover associated debt in the Sales Tax Debt Service Fund. The Open and Ethical Election Program is decreased by \$49 thousand to adhere to the elections code and \$16 thousand is added for a one-time employee medical premium offset.

Sales Tax Debt Service Fund

FY/21 adjusted approved funding for the Sales Tax Debt Service Fund is \$22.6 million. This is an increase of \$189 thousand above the FY/20 original budget of \$22.4 million.

General Obligation Bond Debt Service Fund

Adjusted funding for the FY/21 General Obligation Bond Debt Service Fund is \$131.6 million. An additional principal payment of \$60.7 million was paid with refunding proceeds posted in FY/20.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CI-Dues and Memberships	483	500	500	485	504	4
CI-Early Retirement Program	6,298	6,500	6,500	5,381	6,016	(484)
CI-GRT Administration Fee	0	0	5,400	3,456	5,400	5,400
CI-Joint Comm on Intergovt	147	158	158	202	219	61
CI-Open & Ethical Elections	575	641	641	641	592	(49)
CI-Winrock TIDD Program	0	0	394	393	0	0
CI-GF Transfer to CIP Fund	262	1,750	1,750	1,750	1,000	(750)
CI-GF Trfr to Lodge/Hospitality	0	0	0	0	3,500	3,500
CI-GF Trsf to Op Grants Fund	5,233	6,000	7,000	7,000	6,000	0
CI-GF Trsf to Sales Tax Fund	14,185	13,480	13,480	13,480	13,203	(277)
CI-Trsf to Veh/Comp Replace	500	6,500	6,500	6,500	1,200	(5,300)
TOTAL GENERAL FUND - 110	27,682	35,529	42,323	39,288	37,634	2,105

CITY SUPPORT

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
<u>SALES TAX DEBT SERVICE FUND - 405</u>						
CI-Sales Tax Debt Svc	23,326	22,394	22,394	39,759	22,583	189
<u>GENERAL OBLIGATION BOND D/S FUND - 415</u>						
CI-GO Bond Debt Svc	68,383	68,160	68,160	71,510	131,560	63,400
TOTAL APPROPRIATIONS	119,391	126,083	132,877	150,556	191,777	65,694
Intradepartmental Adjustments	14,185	13,480	13,480	13,480	13,203	(277)
NET APPROPRIATIONS	105,206	112,603	119,397	137,076	178,574	65,971

CIVILIAN POLICE OVERSIGHT AGENCY

The Civilian Police Oversight Agency (CPOA) receives and investigates complaints and compliments about the Albuquerque Police Department (APD) from community members. The CPOA also reviews APD practices and policies in order to make policy recommendations to the Chief of Police, the Mayor and City Council. City Ordinance mandates that the CPOA function as independently as possible from City Administration and City Council in order to carry out the Agency's mission free of any perceived or actual bias. The CPOA seeks to foster and perpetuate policing policies and practices that effectively maintain social order and which at the same time foster mutual trust and cooperation between police and community members.

MISSION

The mission of the Civilian Police Oversight Agency (CPOA) is to provide a means for receiving complaints and compliments about Albuquerque Police Department (APD) employees; to conduct prompt, impartial, and fair investigation of all complaints from the community against APD; and to provide for community participation in setting and reviewing APD policies, practices, and procedures.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	662	786	786	624	1,081	295
OPERATING	258	231	231	166	256	25
CAPITAL	0	0	0	0	0	0
TRANSFERS	206	10	10	10	18	8
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	1,126	1,027	1,027	800	1,355	328
TOTAL FULL-TIME POSITIONS	8	9	9	9	14	5

BUDGET HIGHLIGHTS

The adjusted approved FY/21 General Fund budget is \$1.4 million, an increase of 32% or \$328 thousand above the FY/20 original budget. In FY/21, the budget includes an increase of two thousand dollars for a one-time employee medical premium offset. Technical adjustments include five thousand dollars for health benefits and a decrease of three thousand dollars for the 2020 leap year. Internal service costs for communication and risk are decreased by eight thousand dollars. The approved budget includes \$231 thousand for general operating costs. Two positions and \$25 thousand were moved from APD to CPOA for Community Policing Councils. Three positions are provided in the FY/21 budget to meet the court approved settlement agreement (CASA) mandate that the CPOA must investigate all complaints received.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CP-Civilian Police OS Agency	1,126	1,027	1,027	800	1,355	328
TOTAL APPROPRIATIONS	1,126	1,027	1,027	800	1,355	328
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	1,126	1,027	1,027	800	1,355	328

COMMUNITY SAFETY DEPARTMENT

The Community Safety Department is a newly created City department for FY/21 that will dispatch first responders to 911 calls with or without other first responders from the police and fire departments. Community safety responders may have backgrounds as social workers, peer to peer support, clinicians, counselors, or similar fields. It is a first-of-its-kind cabinet-level department responding to calls on inebriation, homelessness, addiction, and mental health. It will work alongside the Albuquerque Police Department and Albuquerque Fire Rescue as a third option for 911 dispatch.

MISSION

To create a new model for community safety through a first-of-its-kind cabinet-level department that will respond to calls and do outreach for inebriation, homelessness, addiction, and other issues that do not require a police or EMT response.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	0	0	0	0	1,201	1,201
OPERATING	0	0	0	0	1,270	1,270
CAPITAL	0	0	0	0	0	0
TRANSFERS	0	0	0	0	0	0
GRANTS	0	0	0	0	0	0
TOTAL	0	0	0	0	2,471	2,471
TOTAL FULL-TIME POSITIONS	0	0	0	0	13	13

BUDGET HIGHLIGHTS

The FY/21 adjusted approved General Fund budget is \$2.5 million.

The department was created by transferring \$1.2 million in personnel and operational funding for positions from APD and Family and Community Services. From unreserved fund balance, an additional \$1.2 million will support program operations that will be developed based on input from the public, elected officials, and City management, including legal advisement and policy development. Three new positions are funded and will be created in FY/21 as the needs of the department are identified. Seven investigative services positions transfer from APD while one mental health position and two homeless support services positions transfer from the Family and Community Services Department. In all, the department will have 13 full-time positions.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CM-Strategic Support Program	0	0	0	0	2,471	2,471
TOTAL GENERAL FUND - 110	0	0	0	0	2,471	2,471
TOTAL APPROPRIATIONS	0	0	0	0	2,471	2,471
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	0	0	0	0	2,471	2,471

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 16. Using appropriated resources and staffing, develop a comprehensive plan for a new department focused on coordinated non-law enforcement street response to persons experiencing homelessness and/or behavioral disorders that includes a defined supervisory hierarchy, employee training plan, and addresses the concerns of employees covered under collective bargaining agreements. A Planning Committee shall be established that includes the following members:
 1. The Director of Council Services, or her designee (co-chair);
 2. A member of the Mayor's executive team (co-chair);
 3. A member from the Albuquerque Police Department;
 4. A member from the Albuquerque Fire & Rescue Department;
 5. The Director of Family & Community Services, or her designee;

COMMUNITY SAFETY DEPARTMENT

6. An officer/deputy/official of the City of Albuquerque ADAPT program;
7. The Director of the New Department, or their designee;
8. The City's Budget Officer, or his designee;
9. A representative from Bernalillo County (advisory); and
10. A representative from the State of New Mexico (advisory).

The Committee shall produce reports, delivered to the President of the City Council and Mayor on a quarterly basis, detailing progress and interim recommendations, and performance measures, as determined by the Committee. Input and collaborative outreach to non-profit care providers of mental health services to homeless populations must be reflected in reports. A clear distinction should be drawn between mental health service needs and homeless health service needs. Based on the information provided in these reports, the City Council will release/approve use of funds contingent on need. Performance Measures will weigh coordination efforts between the Community Safety Department and APD's community policing programs. A public education campaign should disseminate information on the services offered by the Community Safety Department after the report has been reviewed and accepted by City Council in January 2021. Quarterly reports from the Committee shall be presented to the Council in January 2021 and April 2021. The City Council will consider the new information provided in the quarterly reports to approve use of the allocated funding for the Community Safety Department as the plan is developed and implemented.

COUNCIL SERVICES

Council Services provides support services to the Albuquerque City Council. City Council is the governing body charged with setting long-term goals and short-term objectives, enacting policy, adopting a budget for the operations of city government, and coordinating with other agencies. Albuquerque is divided into nine districts. Each district is represented by one councilor elected by district residents. Councilors serve a four-year term and may succeed themselves in office. Each candidate for Councilor must be a resident of the District prior to the date of filing of the declaration of candidacy and a qualified voter of the City.



The Council has the power to adopt all ordinances, resolutions or other legislation conducive to the welfare of the people of the City and not inconsistent with the City charter, and shall not perform any executive functions except those functions assigned to the Council by the charter.

Council meetings are open to the public and are conducted on a regular basis. Council establishes and adopts by ordinance and resolution five-year goals and one-year objectives. These goals and objectives are reviewed and revised annually by the Council. They also review and approve or amend all budgets of the City and adopt policies, plans, programs and legislation consistent with established goals and objectives.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	3,213	3,735	3,735	3,485	3,827	92
OPERATING	1,125	946	1,341	1,708	818	-128
CAPITAL	0	0	0	5	0	0
TRANSFERS	90	440	440	440	634	195
GRANTS	0	0	0	0	0	0
TOTAL	4,428	5,121	5,516	5,637	5,279	158
TOTAL FULL-TIME POSITIONS	30	30	30	31	31	1

BUDGET HIGHLIGHTS

The adjusted approved FY/21 General Fund budget is \$5.3 million, an increase of 3.1% or \$158 thousand above the FY/20 original budget. Technical adjustments include funding of \$22 thousand for health benefits and a decrease of \$13 thousand for the 2020 leap year. Internal service costs associated with communication and risk are increased by \$194 thousand. Funding of \$123 thousand for an intra-year senior policy analyst position is included as well as an increase of \$12 thousand for a one-time employee medical premium offset. A reduction of \$300 thousand in funding is offset by \$231 thousand in sponsorships for a net decrease of \$69 thousand.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CL-Council Services Program	4,428	5,121	5,516	5,637	5,279	158
TOTAL GENERAL FUND - 110	4,428	5,121	5,516	5,637	5,279	158
TOTAL APPROPRIATIONS	4,428	5,121	5,516	5,637	5,279	158
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	4,428	5,121	5,516	5,637	5,279	158
TOTAL FULL-TIME POSITIONS	30	30	30	31	31	1

COUNCIL SERVICES

PRIOR YEAR ACCOMPLISHMENTS



ended and that all enslaved persons were free; and to reflect on the history of Africa-American slavery in the United States and recognizing the importance of Americans of African descent as American Citizens and New Mexico residents.

- Dedicated and renamed “Fire Station 7” to the “Ken Sanchez Fire Station 7” to commemorate the life and service of City Councilor Ken Sanchez, who passed away on January 1, 2020.
- Dedicated and renamed the Albuquerque Regional Sports Complex as the “Jennifer Riordan Spark Kindness Sports Complex” to commemorate the life of Jennifer Riordan.
- Established a policy for the City of Albuquerque to recognize June 19 as “Juneteenth” to celebrate and recognize General Order Number 3, that the Civil War ended and that all enslaved persons were free; and to reflect on the history of Africa-American slavery in the United States and recognizing the importance of Americans of African descent as American Citizens and New Mexico residents.
- Accepted, approved and authorized the use of \$197 million in Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act Funds, to include funding for the Aviation and Transit Departments for operational assistance.
- Amended the Integrated Development Ordinance (IDO) to allow and incorporate changes for signs, outdoor displays, and outdoor demonstration into Albuquerque Old Town; and allow the use of a tap room or tasting room to support local breweries, wine growers, and craft distillers to support Albuquerque’s tourism industry.
- Approved the use of seven million dollars in Local Economic Development Act (LEDA) funds to Vibrant Corporation, OBTC Warehouse LLC, Kairos Power LLC, Faneuil Inc., Nypro Healthcare Baja Inc., and EAGL Technology Inc. for manufacturing, research and development, and healthcare facility projects that will create numerous jobs for the City.
- Authorized the use of City bonding authority to issue \$182 million of Industrial Revenue Bonds (IRB’s) for use in an advanced energy research project, redevelopment and renovation of Hotel Blue in Downtown Albuquerque, and equipping a medical manufacturing facility on behalf of Kairos Power LLC, 717 Central Ave. Hotel LLC, and Nypro Healthcare Baja, Inc.
- Authorized the use of City bonding authority to issue \$32 million of Metropolitan Redevelopment Bonds (MRBs) for use in the construction of apartment, retail, office, and mixed use development on behalf of Broadstone Nob Hill LLC, and 1716 Central Avenue LLC.
- Approved the application and petition of Pulte Homes of New Mexico for the formation of the Inspiration Public Improvement District. The new district will consist of 327 single family detached residential lots.
- Updated the City’s Pay Equity Ordinance to streamline the execution of contracts entered into by the City and updated language that calculates pay equity as specific position levels rather than as a whole.

CULTURAL SERVICES



The Cultural Services Department is comprised of eight divisions. The Albuquerque Biological Park (BioPark) operates the Zoo, the Aquarium, the Botanic Gardens and Tingley Beach. The Albuquerque Museum protects and displays the artwork and historical items of the middle Rio Grande valley and brings world renowned traveling exhibits to the City. The City has a public-private partnership with Explora Science Center that provides interactive displays to educate and intrigue people of all ages about science, art, culture, and technology. The Anderson/Abruzzo Balloon Museum offers exhibitions and informative programs on the history, science and art of lighter-than-air-flight. The Public Library of Albuquerque and Bernalillo County provides reading and research materials as well as access to electronically transferred information through 18 locations. The community events division operates the KiMo Theatre and the South Broadway Cultural Center providing stages for the interaction of performers, artists, and audiences and organizes large and small

outdoor, multi-cultural gatherings throughout the City including Old Town and rental management of The Yards. The Public Art Enhancement Program manages the 1% for Art Program and the Urban Enhancement Trust Fund program. Strategic Support provides central services, including operation of GOV-TV the local government access channel, and promotion/marketing for the department.

MISSION

The mission of the Cultural Services Department is to enhance the quality of life in the City by celebrating Albuquerque's unique history and culture, and providing services, entertainment, programs and collections that improve literacy, economic vitality and learning in state of the art facilities that enrich city life and increase tourism to Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	22,214	24,807	24,807	23,342	24,470	(337)
OPERATING	15,189	14,778	14,778	13,837	14,637	(140)
CAPITAL	70	0	0	19	0	0
TRANSFERS	1,575	1,755	1,755	1,749	2,620	865
GRANTS/PROJECTS	2,338	3,353	3,848	3,848	3,049	(304)
TOTAL	41,385	44,693	45,188	42,795	44,777	84
TOTAL FULL-TIME POSITIONS	352	353	353	360	369	16

BUDGET HIGHLIGHTS

General Fund

The FY/21 adjusted approved General Fund budget for the Cultural Services Department of \$41.7 million reflects an increase of .9% or \$391 thousand above the FY/20 level. In FY/21, the budget includes an increase of \$126 thousand for a one-time employee medical premium offset and a reduction of \$1.6 million for eligible Coronavirus Relief Fund payroll expenses. Technical adjustments for FY/21 include funding of \$188 thousand for increased health benefits and a reduction of \$81 thousand for the 2020 leap year. An increase of \$185 thousand is included for telephone as well as a net increase to internal service costs associated with fleet maintenance, fuel, network and radio totaling \$100 thousand. Risk costs also increased by \$768 thousand.

One-time funding of \$one million dollars for sponsored events is included in the adjusted approved budget. Operational funding of \$75 thousand for the Veteran's Memorial will transfer from Cultural Services to Parks & Recreation. There is an increase of \$120 thousand for the Explora agreement and one-time funding of \$250 thousand for annual support. The ABQ Museum is imposing a surcharge of five dollars per ticket on the Frida Kahlo, Diego Rivera and Mexican Modernism exhibit and \$150 thousand of that funding is appropriated to offset the exhibit fees for the next major traveling exhibit. Additional one-time funding of \$400 thousand is included for public library automation. The Biological Park trades contractual services funding of \$528 thousand to fund nine full-time positions that will reduce the strain on daily operations that are a result of the enforcement of temporary staff furloughs. A full-time Outreach Coordinator position is added for the expansion, preservation and conservation of public art. The FY/21 adjusted approved General Fund department position count is 369.

CULTURAL SERVICES

The public libraries will receive a NM State Grant in the amount of \$86 thousand.

Culture and Recreation Projects Fund

The Culture and Recreation Projects Fund includes an appropriation of \$763 thousand designated to the library, museum, community events, and balloon museum. This is a decrease of \$20 thousand from the FY/20 original budget.



The Albuquerque BioPark Project Fund

The Albuquerque Biological Park Project Fund has appropriations of \$2.2 million for projects. This is a decrease of \$300 thousand from the FY/20 original budget, a result of declines in contribution and donations.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
CS-Strategic Support	1,835	2,989	2,989	2,713	2,620	(369)
CS-Community Events	3,641	4,071	4,071	3,720	3,735	(336)
CS-Museum	3,684	3,760	3,760	3,468	3,728	(32)
CS-Public Library	12,614	12,516	12,516	11,874	12,644	128
CS-CIP Library	0	0	0	0	0	0
CS-Biological Park	14,091	14,542	14,542	13,746	14,841	299
CS-CIP Bio Park	65	247	247	247	248	1
CS-Explora	1,435	1,446	1,446	1,446	1,818	372
CS-Museum-Balloon	1,360	1,439	1,439	1,392	1,506	67
CS-Public Arts Urban Enhancem	323	327	327	336	588	261
TOTAL GENERAL FUND - 110	39,048	41,337	41,337	38,943	41,728	391
<u>CULTURE AND REC PROJECT FUND - 225</u>						
Project Program (225) - Cultural Svcs	156	783	844	844	763	(20)
<u>ALBUQUERQUE BIOPARK PROJ FUND - 235</u>						
Project Program (235) - Cultural Svcs	2,182	2,500	2,935	2,935	2,200	(300)
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Cultural Svcs	0	73	73	73	86	13
TOTAL APPROPRIATIONS	41,385	44,693	45,188	42,795	44,777	84
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	41,385	44,693	45,188	42,795	44,777	84

REVENUE

Cultural Services is a diverse department with revenue generated at various venues. The General Fund revenue in FY/21 is expected to decrease by \$2.6 million from the FY/20 budget due to the unexpected Coronavirus pandemic which has negatively impacted revenue.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Zoo Admissions-Taxable	2,248	2,800	1,576	1,600	(1,200)
General Fund Chgs For Library Svc	1,220	1,566	1,567	1,584	18

CULTURAL SERVICES

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Admissions - Aquarium & Grdns	1,799	1,850	928	1,070	(780)
General Fund	Museum Chgs	361	330	464	170	(160)
General Fund	Silvery Minnow-WUA	165	165	165	165	-
General Fund	Rental Of City Property	248	273	228	164	(109)
General Fund	Museum Rental Fees	211	205	119	122	(83)
General Fund	Contrib- Bernalillo-Shared Ops	75	75	70	70	(5)
General Fund	Old Town Daily Vendor Fee	54	55	55	55	-
General Fund	Smart Card Load	91	87	54	44	(44)
General Fund	Other Misc Revenue-Nontax	58	58	58	29	(29)
General Fund	Special Event Fees	61	111	25	28	(83)
General Fund	Museum School Fees	-	-	83	25	25
General Fund	Surcharge- Hold My Ticket	26	40	23	12	(28)
General Fund	Collections-Other Recoveries	13	11	11	6	(6)
General Fund	Zoo Rental Fees	14	50	-	4	(46)
General Fund	Facilities Concessions	5	12	2	1	(11)
General Fund	Zoo Education Programs	-	10	-	-	(10)

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.					
Circulation rate per borrower	11.78	10.92	11.00	5.17	10.00
Circulation rate per capita (Bernalillo County)	6.76	6.80	6.80	3.48	6.70
# library visits	2,155,382	2,257,391	2,160,000	1,117,812	2,000,000
Total Circulation of Library Materials	4,478,807	4,504,536	4,350,000	2,306,202	4,400,000
Cost per circulation	\$ 2.71	\$ 2.80	\$ 2.83	\$ 2.71	\$ 2.87
# cardholders (as a % of Bernalillo County population)	57.38%	62.28%	57.00%	67.30%	57.00%
# people attending all library programs and events	115,203	106,809	115,000	46,294	115,000
# holds filled	502,229	478,256	510,000	234,961	470,000
# total information questions	843,765	786,897	885,000	339,831	680,000
# e-books & e-videos & e-audiobooks downloaded	1,104,504	1,297,796	1,100,000	757,722	1,400,000
# of volunteer hours	16,136	10,839	14,000	5,456	11,000

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.					
# people (children & families) enrolled in Summer Reading	16,465	16,465	17,500	18,735	3,000
# early childhood literacy participants (Grant funded)	1,395	1,906	500	653	200
# homework database sessions	2,508	1,919	1,800	2,572	2,500

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - High speed internet is accessible and affordable throughout the community.					
# library website hits					
*website hits includes website catalog hits not available in previous fiscal years	13,254,825	12,213,384	12,500,000	10,114,291	10,000,000
# computer use questions	156,276	131,995	140,000	94,447	44,000
# computer sessions	632,187	612,480	641,000	394,404	200,000
# library information technology devices maintained	2,500	2,500	2,500	2,500	2,500

CULTURAL SERVICES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities and public trails are available, accessible and strategically located, designed and maintained.</i>					
# developed acres maintained by gardeners at the Botanic Gardens	88	88	88	88	88
# Tingley acres maintained	33	33	33	33	33
# Tingley Beach visitors (estimated)	240,000	230,000	250,000	150,000	240,000

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Residents participate and are educated in protecting the environment and sustaining energy and natural resources.</i>					
BioPark annual attendance	1,220,230	1,179,836	1,270,000	654,753	1,150,000
# of animals per zookeeper	24	26	27	22	22
# of animals (amphibians, reptiles, birds, mammals)	1,000	873	1,090	974	990
# students/adults admitted - school field trips	78,848	71,795	70,000	17,458	35,000
# animals at the Aquarium	9,800	12,363	9,800	13,000	11,000
# animal species at the Aquarium	409	409	409	409	409
# education events at the BioPark	348	308	280	207	200
# education interactions on-site	546,483	514,754	600,000	260,529	400,000
# education interactions off-site (includes Biopark-to-You Van that travels to every County within the State of New Mexico)	21,827	7,426	20,000	18,550	20,000
# volunteers per year	455	543	500	463	450
# volunteer hours per year	38,561	40,774	42,000	24,492	35,000
Attendance Zoo Music, Summer Night Concerts, Heritage & Special Events	32,138	27,268	27,500	8,019	27,500
# eggs produced by artificial spawning	78,279	60,000	75,000	80,000	75,000
# fish tagged and released	30,000	66,000	30,000	60,000	30,000
# fish maintained at BioPark	10,060	19,640	20,000	18,760	20,000
# of arthropods & insects in the BUGarium	20,000	20,000	20,000	20,000	20,000

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Residents engage in Albuquerque's arts and cultures.</i>					
<u>Balloon Museum</u>					
Total onsite attendance	143,972	125,920	134,000	*68,398	*30,000
Percentage of visitors from Albuquerque Metro Area	N/A	N/A	40%	23%	50%
Total onsite education/public program attendance	N/A	N/A	35,000	*5,270	*12,000
Total student field trip visitors (onsite)	6,833	5,612	6,600	*2,031	*1,000
# of volunteers	N/A	N/A	70	74	*30
Total onsite & online volunteer hours	N/A	N/A	3,000	3,157	2,000
*Numbers reflect closure of museum and cancellation of events, field trips, and educational programs due to COVID19.					
<u>KiMo Theatre**</u>					
# of Total Events	N/A	N/A	250	192	175
Total Attendance	N/A	N/A	47,500	37,888	19,000
# of Rentals	127	134	135	98	100
Total Rental Revenue	N/A	128,769	\$ 125,000	\$ 94,694	\$ 50,000
Attendance at rentals	33,413	36,702	35,000	28,013	14,000
# of Inter-Departmental City Rentals	29	23	35	26	20
# of Cinema at the KiMo events	14	-	*N/A	*N/A	*N/A
# of KiMo/CSD Sponsored Events	N/A	N/A	40	68	40
Attendance at Cinema at the KiMo events	811	N/A	*N/A	*N/A	*N/A
Attendance at KiMo/CSD Sponsored Events	N/A	N/A	10,000	4,403	3,500
KiMo - # of tickets sold to events held at KiMo - Delete FY/20	32,903	24,298	N/A	N/A	N/A

CULTURAL SERVICES

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
KiMo - Gross Ticket Sales	N/A	N/A	\$ 595,500	\$ 101,533	N/A
KiMo - # of visual artists participating in gallery exhibits	N/A	N/A	20	14	50
*Performance Measure revised in FY/20.					
<u>Old Town</u>					
# of Artisans vending 364 days per year	5,400	75	75	75	75
<u>South Broadway Cultural Center (SBCC)**</u>					
# of total events	N/A	N/A	185	174	130
Total Attendance	N/A	N/A	62,000	60,346	40,000
Gross Ticket Sales	N/A	N/A	\$ 135,000	\$ 77,893	N/A
# of rentals of auditorium	51	53	*N/A	*N/A	*N/A
# of events in multi-purpose room	198	228	*N/A	*N/A	*N/A
# of rentals	N/A	N/A	95	121	75
Total Rental Revenue	N/A	N/A	\$ 12,000	\$ 9,242	\$ 6,000
# of public entering venue - Delete FY/20	82,590	79,744	*N/A	*N/A	*N/A
attendance at rentals of auditorium	16,360	5,356	*N/A	*N/A	*N/A
Attendance at rentals	N/A	N/A	3,600	5,721	2,000
# of Inter-Departmental City Rentals	N/A	N/A	70	43	18
# of SBCC/CSD Sponsored Events	N/A	N/A	35	68	20
Attendance at SBCC/CSD Sponsored Events	N/A	N/A	3,000	8,206	1,500
# of visual artists participating in gallery exhibits	115	180	200	230	200
# of participants attending art receptions - Delete FY/20	3,565	3,409	N/A	N/A	N/A
*Performance Measure revised in FY/20.					
<u>Special Events **</u>					
# of events implemented	20	13	*N/A	*N/A	*N/A
# of events and concerts implemented	N/A	N/A	10	7	5
Total attendance at events	N/A	N/A	130,000	132,000	60,000
Attendance Summerfest	83,000	80,000	85,000	70,000	10,000
Attendance Twinkle Light Parade	30,000	35,000	30,000	30,000	30,000
Attendance Memorial Day ceremonies	1,750	800	*N/A	*N/A	*N/A
Attendance Memorial Day/Veterans Day ceremonies	N/A	N/A	1,800	1,000	1,800
Attendance Freedom 4th	50,000	50,000	50,000	50,000	**N/A
# of SE permits obtained through one-stop process	200	215	200	170	200
*Performance Measure revised in FY/20.					
**Cancellations due to COVID19 beginning March 2020					
<u>Albuquerque Museum</u>					
Attendance at The Albuquerque Museum	120,862	119,705	130,000	*117,457	*90,000
# of Children visiting	12,302	15,475	13,000	16,429	*8,000
# Seniors visiting	18,698	22,100	22,000	*16,919	*11,000
School students in groups visiting	8,413	9,149	8,500	*6,351	*2,500
Percentage of visitors from Albuquerque Metro area	70%	66%	70%	62%	85%
Number of service requests to photo archives	345	1,959	2,000	2,012	*1,500
Attendance for special events, performances, programs	38,272	36,523	38,000	*21,763	*12,000
Instructional hours provided for workshops in art and history	514	591	500	543	*250
Attendance at Casa San Ysidro	8,174	9,136	11,000	*5,502	*2,500
*Numbers reflect closure of museum and cancellation of events and educational programs due to COVID19.					
<u>Public Art Enhancement Program</u>					
# of Public Artworks Initiated (1% for Art)	25	23	25	28	30
# of Public Artworks Completed (1% for Art)	21	38	20	15	35
# of Public Artworks Conserved (1% for Art)	48	15	25	30	12
# of arts organizations funded (UETF)	37	34	43	107	107

CULTURAL SERVICES

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
# of temporary artworks approved (Either/Both)	8	11	15	6	10
# of partnership w/ arts and cultural organizations (Either/Both)	10	16	10	15	15
# of education/outreach activities for public art (i.e. lectures/videos)	25	42	30	25	40
# of artists/art orgs receiving technical training - Delete FY/20	40	20	*N/A	*N/A	*N/A
# of visual artists participating in other satellite galleries	N/A	N/A	30	12	30

*Performance Measure revised in FY/20.

Media Resources

# of brochures, flyers, leaflets printed/distributed - Delete FY/20	126,450	225,862	*N/A	*N/A	*N/A
# of advertisements placed - Delete FY/20	293	500	*N/A	*N/A	*N/A
# of remote and customized programs produced - Delete FY/20	297	213	*N/A	*N/A	*N/A
# of hours of staff hours producing programming - Delete FY/20	2,600	1,846	*N/A	*N/A	*N/A
# of impressions across MRT managed social media platforms	N/A	N/A	1,000,000	1,280,957	900,000
# of earned media opportunities secured	N/A	N/A	590	403	425
# of hours of original content produced for GOV-TV	N/A	N/A	300	730	450
# of events posted to ABQtodo.com	N/A	N/A	1,800	4,163	4,000
# of page views on ABQtodo.com	723,389	558,791	800,000	343,303	350,000

*Performance Measure revised in FY/20.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - Albuquerque celebrates and respects the diversity of its people.

KiMo Theatre

# of collaborative events with cultural entities/organization	19	28	*N/A	*N/A	*N/A
# of "partnership" program events	N/A	N/A	40	15	20
Attendance at collaborative events with cultural entities/organizations	1,746	3,665	*N/A	*N/A	*N/A
Attendance at "partnership" program events	N/A	N/A	2,500	1,330	1,500

*Performance Measure revised in FY/20.

Old Town

# of collaborative events with cultural entities/organizations	70	5	*N/A	*N/A	*N/A
# of community sponsored events	11	55	*N/A	*N/A	*N/A
# of events and concerts implemented	N/A	N/A	55	36	55
Attendance at collaborative events with cultural entities/organizations	100,000	70,000	*N/A	*N/A	*N/A
Total attendance of events and concerts	N/A	N/A	70,000	45,000	14,000
# of Gazebo Rentals	N/A	N/A	25	24	20
Attendance of Gazebo Rentals	N/A	N/A	3,600	3,930	3,000

*Performance Measure revised in FY/20.

South Broadway Cultural Center (SBCC)

# of collaborative events with cultural entities/organizations	38	54	*N/A	*N/A	*N/A
# of "partnership" program events	N/A	N/A	45	47	30
Attendance at collaborative events with cultural entities/organizations	16,360	10,964	*N/A	*N/A	*N/A
Attendance at "partnership" program events	N/A	N/A	4,500	1,246	725

*Performance Measure revised in FY/20.

Special Events

Attendance at collaborative events with cultural entities/organizations - Delete FY/20	10,000	10,000	N/A	N/A	N/A
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CULTURAL SERVICES

PRIOR YEAR ACCOMPLISHMENTS

Community Events

- ABQTickets.com was created to streamline event ticket sales to CSD venues.
- The grand opening of The Plaza at the Rail Yards was a wonderful addition to the public spaces at the venue, so the citizens can enjoy a variety of events.



Biological Park

- Penguin Chill opened to the public in July 2019 and resulted in sustained record-breaking attendance each month until COVID-19 closure in March 2020. The penguins continue to be popular with the public through live-streaming.
- One hundred and one zoo births in FY/20, including: one giraffe, one lorie, one knob tailed gecko, two ocelots, two hyenas, three Australian snake necked turtles, four sun conures, seven grey wolves, sixteen poisonous frogs, and thirty-eight Texas horned lizards.

Albuquerque Museum

- Hosted the most popular exhibition in Museum history with “The Jim Henson Exhibition: Imagination Unlimited” attracting large numbers of visitors new to the museum, many coming from typically underserved communities.
- Transferred the content of an entire major scholarly exhibition “Trinity: Reflections on the Bomb” to a virtual format inventing new methods of audience engagement. This virtual exhibition has reached, so far, almost six times as many visitors as a regular in-person history exhibition would. “Trinity: Reflections on the Bomb” has attracted 30,666 online visitors. Visitors to the exhibition represent many nations worldwide that have not been reached through any previous museum project.

Balloon Museum

- Completed Elevation Station: Interactive Youth and Ballooning Exhibition designed by Electric Playhouse and Explora. First update to youth exhibit area in 15 years.

Public Library - Albuquerque/Bernalillo County

- Broke ground on construction of the new International District Library in May 2020!

Public Art

- Through Public Art Program, Urban Enhancement Trust Fund, DIY Media, Mayor’s Creative Youth Corps, and several community partnerships, Cultural Services Department launched \$750 thousand in creative economy initiatives for artists and nonprofits in Spring and Summer 2020 during pandemic-related closures and cancellations.
- City Bright Temporary Light Art installations at five downtown sites.

CULTURAL SERVICES

PRIORITY OBJECTIVES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT – COMMUNITIES THROUGHOUT ALBUQUERQUE ARE LIVABLE, SUSTAINABLE AND VITAL.

- OBJECTIVE 1. In coordination with Municipal Development (DMD), Cultural Services will complete construction of the International District Library by June 30, 2021. Update SharePoint with status by end of FY/21.

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT GOAL – RESIDENTS ARE ENGAGED IN ALBUQUERQUE'S COMMUNITY AND CULTURE.

- OBJECTIVE 1. Albuquerque Museum will open the Frida and Diego traveling exhibit to the public in February 2021. Update SharePoint with status by end of FY/21.
- OBJECTIVE 2. In coordination with Municipal Development (DMD), Cultural Services will complete construction of the Heritage Farm expansion by June 2021. Update SharePoint with status by end of FY/21.
- OBJECTIVE 3. The Balloon Museum will open a new, interactive exhibit by June 2021. Update SharePoint with status by end of FY/21.
- OBJECTIVE 4. Complete a study of the options for creating a BioPark admissions assistance program for low income families. Submit a report of findings to the City Council by the end of the third quarter of FY/20 21. **[Note: the enacted legislation states FY/20 but a cleanup bill will correct to FY/21]**



ECONOMIC DEVELOPMENT



The Economic Development Department provides services intended to bring long term economic vitality to the City. Included in the department are the economic development division, the film and music offices, the international trade division, the management of contracts for tourism and the Albuquerque Convention Center, and economic development investments.

MISSION

Develop a more diversified and vital economy through the expansion and retention of businesses; develop appropriate industry clusters and recruit target industries; and assist new business start-ups, and promote the film and music industries. The department supports the tourism and hospitality industries through collaboration and oversight of the City's contractors. The department also fosters international trade efforts and increased international business opportunities for Albuquerque companies.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	979	1,306	1,306	1,006	1,700	394
OPERATING	3,564	4,632	5,499	5,496	3,950	(682)
CAPITAL	0	0	0	31	0	0
TRANSFERS	43	62	62	63	284	222
GRANTS	0	0	0	0	0	0
TOTAL	4,586	6,000	6,867	6,596	5,934	(66)
TOTAL FULL-TIME POSITIONS	12	12	12	12	18	6

BUDGET HIGHLIGHTS



The adjusted approved FY/21 General Fund budget is \$5.9 million, a decrease of 1.1% or \$66 thousand below the FY/20 original budget. The FY/21 budget includes an increase of five thousand dollars for a one-time medical premium offset and a reduction of \$208 thousand for eligible Coronavirus Relief Fund payroll expenses. Technical adjustments include funding of nine thousand dollars for health benefits and a reduction of four thousand dollars for the 2020 leap year. Internal service costs associated with communication, risk and fleet decreased by \$12 thousand. An increase of funding for \$867 thousand is for an intra-year reorganization of MRA from Planning. MRA has six full-time positions that transferred to Economic Development.

Other technical changes include reducing one-time funding of \$20 thousand for 3 Sisters Kitchen, \$50 thousand for AED Companion, \$20 thousand for Green New Deal, \$20 thousand for Two Way Street News, \$100 thousand for AED and \$1 million for Increment of One

Job Training. Increase adjustments include funding of \$12 thousand for the CPI Adjustment for the SMG Contract.

The FY/21 budget includes a net increase of \$228 thousand for the Small Business Office, ABQid reduction and MRA. In addition, adjustments in non-recurring funding include an overall increase of \$291 thousand in sponsorships.

ECONOMIC DEVELOPMENT

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
ED-Convention Center / ASC	2,445	2,216	2,291	2,181	2,202	(14)
ED-Economic Development	1,355	2,164	2,404	2,048	2,114	(50)
ED-Econ Dev Investment	572	1,421	1,973	2,169	474	(947)
ED-International Trade	214	199	199	199	198	(1)
ED-Office of MRA	0	0	0	0	719	719
ED-Transfer to MRA Fund 275	0	0	0	0	227	227
TOTAL GENERAL FUND - 110	4,586	6,000	6,867	6,596	5,934	(66)
TOTAL APPROPRIATIONS	4,586	6,000	6,867	6,596	5,934	(66)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	4,586	6,000	6,867	6,596	5,934	(66)
TOTAL FULL-TIME POSITIONS	12	12	12	12	18	6

PERFORMANCE MEASURES

GOAL 6: ECONOMIC VITALITY -The economy is vital, diverse, inclusive, equitable, and sustainable works for all people.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>The economy is diverse in industry and sector.</i>					
Quality of Service rating food and beverage above average	99%	99%	90%	97%	90%
Users rating facility cleanliness above average or excellent	99%	100%	90%	96%	90%
Users rating facility conditions above average or excellent	100%	100%	85%	98%	85%
Users rating of overall ARSC experience above average or excellent	N/A	100%	90%	99%	90%
% of total events booked by contractor	81%	86%	75%	88%	75%
# film leads	592	592	500	610	500
Film and media expenditures in local economy	\$145M	\$145M	\$150M	\$225M	\$150M
State job training funds awarded to businesses	\$6.3M	\$4.41M	\$5.0M	\$6.5M	\$5.0M
# existing small businesses assisted by EDD	340	320	300	550	300
# of companies recruited	N/A	1	2	6	3

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>All entrepreneurs and businesses have opportunities to develop and prosper.</i>					
# existing small businesses assisted by AED	95	143	125	45	125
Increase in payroll at businesses assisted	\$17M	\$28.4M	\$8M	\$37M	\$8M
# economic base business expansions	22	39	25	23	25
# employees added at expanded businesses	650	607	400	984	400
# of local companies assisted by trade program	19	38	15	31	15
# of international business leads generated for local companies	45	57	15	58	15

ECONOMIC DEVELOPMENT

PRIOR YEAR ACCOMPLISHMENTS

- Jabil – National Center of Excellence for 3D Printing, 120 Jobs, \$250 thousand in LEDA funding and issued a \$36 million Industrial Revenue Bond.
- NBCUniversal – Film Production Studio, 333 Jobs, \$3 million in LEDA funding.
- Job Training Albuquerque (JTA) is a three-year workforce development program to skill up Albuquerque’s workforce and provide employees access to high-demand skills and industry specific credentials. In response to COVID-19, all JTA programming has temporarily transitioned to an online format.
- Buy Local Initiative – Switched six contracts from out-of-state vendors to local companies in FY/20, representing more than \$7.7 million in taxpayer dollars brought back into the local economy.
- Micro-Business Relief Program - \$750 thousand to micro-businesses in Albuquerque of up to five thousand dollars in capital grants. 150 businesses funded (\$500 thousand – Economic Development Department; \$250 thousand – One Albuquerque Fund).
- The Albuquerque’s Film Office has implemented a new digital film permitting process intended to modernize, fast-track, and streamline the film permit process to better support the uptick in filming experienced in recent years.



PRIORITY OBJECTIVES

GOAL 6: ECONOMIC VITALITY - THE ECONOMY IS VITAL, DIVERSE, INCLUSIVE, EQUITABLE, SUSTAINABLE AND WORKS FOR ALL PEOPLE.

- OBJECTIVE 1. Work in collaboration with Air Force Research Laboratory (AFRL) and regional partners to develop and implement a program to recruit Directed Energy and Commercial Space companies to Albuquerque and the Sunport Investment District. Update SharePoint with the status by the end of the fourth quarter of FY/21.
- OBJECTIVE 2. Develop and implement an ongoing calendar of events / programming and office hours for various City Departments at the Small Business Office to serve small, minority, and women-owned business enterprises. Update SharePoint with the status by the end of the fourth quarter of FY/21.

ENVIRONMENTAL HEALTH

The Environmental Health Department leads the City of Albuquerque in protecting the immediate and long-term health, safety and well-being of all citizens. Multiple Department programs and divisions focus on public health and environmental threat prevention such as infectious diseases, climate change, environmental contamination, and air pollution. Accordingly, the Department provides services such as restaurant inspections, mosquito control, regional air, and groundwater monitoring, landfill remediation, and climate change mitigation and adaptation efforts.

In addition to actively monitoring and safeguarding against health risks, the Department seeks to educate on and promote public health throughout the Albuquerque community. The Department actively seeks to connect science to citizens' lived experiences to achieve solutions that result in a healthier Albuquerque. Engagement activities include cultivating community partnerships, developing public and environmental health guidelines and regulations, policy planning, and compliance assistance.

MISSION

Serve the people of the City by promoting and protecting their environmental health through sustainable management, fiscal accountability, and responsible stewardship. Specifically, through disease prevention, environmental sustainability, and air quality initiatives.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,586	5,495	5,495	4,745	5,695	200
OPERATING	1,096	1,039	1,051	1,631	1,068	29
CAPITAL	0	0	0	47	0	0
TRANSFERS	629	626	626	621	661	34
GRANTS	1,765	1,950	1,950	1,950	2,745	795
TOTAL	8,076	9,110	9,122	8,994	10,168	1,058
TOTAL FULL-TIME POSITIONS	77	78	78	77	81	3

BUDGET HIGHLIGHTS

General Fund



The FY/21 adjusted approved General Fund budget for the Environmental Health Department is \$3.5 million, 0.6% increase or a net increase of \$20 thousand from the FY/20 original budget. Technical adjustments include an \$18 thousand increase for health benefits and a decrease of eight thousand dollars for the 2020 leap year. Internal service costs associated with communication, risk and fleet increased by \$28 thousand. In FY/21, the budget includes an increase of eight thousand dollars for a one-time employee medical premium offset and a reduction of \$457 thousand for eligible Coronavirus Relief Fund payroll expenses.

One-time funding of \$118 thousand is for the purchase of electric vehicle (EV) charging stations to support incoming electric and hybrid vehicles for the City fleet. To address public concerns on air quality, particularly for ozone levels, the City has proposed to begin converting its light-duty fleet to electric and plug-in hybrid vehicles. The funding will cover estimated costs for up to 6 EV charging stations -- bringing the total charging stations for fleet support up to 10.

Air Quality Fund

The Environmental Health Department's Air Quality Fund was established in FY/95 to comply with the Federal Clean Air Act Amendments of 1990. The fund is comprised of two programs, operating permits and vehicle pollution. The operating permits program monitors and administers permitting for air quality and the vehicle pollution program monitors and administers motor vehicle inspections and maintenance of oxygenated fuels.

The FY/21 adjusted approved budget for the Air Quality Fund is \$3.8 million, a net increase 7.3% of \$261 thousand from the FY/20 original budget. Technical adjustments include an increase of \$17 thousand for health benefits and a decrease of seven thousand dollars for the 2020 leap year. Internal service costs associated with communication, risk and fleet increased by six

ENVIRONMENTAL HEALTH

thousand dollars and indirect overhead increased by \$17 thousand. In FY/21, the budget includes an increase of eight thousand dollars for a one-time employee medical premium offset.

Operating Grants

The FY/21 adjusted approved budget for the department's grants, which are appropriated in separate legislation are \$2.8 million in the Operating Grants Fund.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
EH-Consumer Health	1,303	1,445	1,445	905	1,199	(246)
EH-Environmental Svcs	640	674	674	648	679	5
EH-Strategic Support	699	857	857	992	1,070	213
EH-Urban Biology	478	500	500	505	548	48
TOTAL GENERAL FUND - 110	3,120	3,476	3,476	3,050	3,496	20
<u>AIR QUALITY FUND - 242</u>						
EH-Oper Permits Program 242	657	819	825	1,227	1,015	196
EH-EPA Title V Div	699	827	827	777	845	18
EH-Dust Permits	232	244	244	249	259	15
EH-Vehicle Pollution Management	1,147	1,377	1,383	1,324	1,392	15
EH-Air-Trsf to General Fund	291	306	306	306	323	17
TOTAL AIR QUALITY FUND - 242	3,026	3,573	3,585	3,883	3,834	261
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Environmental Health	1,931	2,061	2,061	2,061	2,838	777
TOTAL OPERATING GRANTS FUND - 265	1,931	2,061	2,061	2,061	2,838	777
TOTAL APPROPRIATIONS	8,076	9,110	9,122	8,994	10,168	1,058
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	8,076	9,110	9,122	8,994	10,168	1,058

REVENUE

General Fund revenues are budgeted at \$2.3 million for FY/21, a decrease of \$100 thousand from FY/20. Air Quality Fund revenues for FY/21 are budgeted at three million dollars, a decrease of \$11 thousand from FY/20. The table below shows the major revenues for both the General Fund and the Air Quality Fund.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Restaurant Insp Permit	1,351	1,200	1,200	1,200	-
General Fund Food Process Insp Permit	230	226	229	226	-
General Fund Swimming Pool Insp Permit	126	125	125	125	-
General Fund Contrib- Bernalillo-Shared Ops	152	152	152	157	5
General Fund Air Quality Penalties	0	205	141	100	(105)
242 - Air Quality Fund Author Inspec Station Fee	26	25	25	25	-
242 - Air Quality Fund Certified Emiss Insp Fees	9	12	8	9	(3)
242 - Air Quality Fund Certified Paper Sales	1,173	1,131	1,160	1,131	-
242 - Air Quality Fund Operating Permits Title V	784	819	787	802	(17)
242 - Air Quality Fund Dust Permits	262	256	268	261	5
242 - Air Quality Fund Air Quality Permit Fees	756	768	700	771	3
242 - Air Quality Fund Asbestos Notification	40	46	46	47	1
242 - Air Quality Fund Air Quality Notifications Fees	42	0	57	0	0

ENVIRONMENTAL HEALTH

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/18	Actual FY/19	Actual FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Residents are informed of and protected from public health risks.					
Consumer Health Protection:					
# of risk based inspections completed	5,602	7,500	7,100	2,075	7,100
Urban Biology:					
# of pesticide applications	828	1,122	800	2,472	2,000
units of applied pesticides	6,067	3,382	5,000	32,143*	20,000
*Est. Year-end FY/20 number reflects a new method of calculating units of pesticides that differs from the previous fiscal years.					

Measure	Actual FY/18	Actual FY/19	Actual FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Consumer Health Protection:					
# food-borne or water-borne health investigations	60	135	125	92	125
# of compliance activities - food safety training	16	26	25	9	25
# of compliance activities - new business guidance	12	113	75	107	50
# of compliance activities - existing business consultation	12	36	100	2602**	2500**
**Significant increase in compliance activities to food facilities due to COVID-19 and updated public health orders.					
Urban Biology:					
# of units inspected for bed bugs	1,319	576	550	271	550
# of human cases of vector-borne or zoonotic disease^	1	6	2	0	2
# of veterinary cases of vector-borne or zoonotic disease^	11	14	5	7	5
# of investigated cases of vector borne or zoonotic disease^	7	10	15	25	15
^Reported by calendar year (e.g. FY/19 measures are from January 2019 through December 2019).					

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanoes, arroyos, air, and water.

Measure	Actual FY/18	Actual FY/19	Actual FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Air, water, and land are protected from pollution in all areas of the city.					
Environmental Services:					
# of pounds of methane gas destroyed from LA Landfill	1,868,000	1,875,081	1,500,000	1,655,677	1,350,000
# of pounds of chlorinated solvents removed/destroyed from LA Landfill	192	685	150	143	135
Landfill gas measurements taken in buffer zones (1,219 acres)	1,402	3,029	1,250	3,024	2,480
Groundwater samples collected showing protectiveness with no impairment	117	62	109	50	55
Groundwater samples collected with impairment and corrective measures	5	29	3	36	35
Air Quality Operating Permits:					
# permits issued within required regulatory timetable/#permit applications	153/172	192/193	175/175	144/177	150/150
Air Quality Operating Grants:					
Proportion of criteria pollutants within EPA Allowable Levels	21/21	20/20	20/20	20/20	20/20
Vehicle Pollution Management:					
# initial vehicle inspections performed (not including retesting)	244,106	258,539	244,000	239,954	250,382
# vehicle inspection retests performed at VPMD	5,865	5,132	5,000	3,310	4,384
# of vehicle time extensions issued	2,877	3,088	3,000	2,591	2,930

ENVIRONMENTAL HEALTH

Measure	Actual FY/18	Actual FY/19	Actual FY/20	Est. Actual FY/20	Approved FY/21
# of completed audits / # of required audits of emissions inspection stations	134/134	132/132	132/132	133/133	132/132
# of new emissions inspectors trained and certified (Initial)	154	180	150	135	150
# of existing emissions inspectors trained and re-certified	355	360	360	370	360
Sustainability:					
Amount of grant funding applied for projects and programs to maintain or improve air, water or land quality **	N/A	N/A	N/A	N/A	\$500,000
# of tons of greenhouse gas emissions reduced (Albuquerque Area)**	N/A	N/A	N/A	N/A	30,000
# of policies, programs or projects executed to improve environmental quality (Albuquerque Area)**	N/A	N/A	N/A	N/A	8
# of policies, programs or projects executed to improve environmental quality impacting residents living at or below the federal poverty level**	N/A	N/A	N/A	N/A	4

**New measure for FY2021

Measure	Actual FY/18	Actual FY/19	Actual FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - People are educated and engaged in protecting the environment and preserving natural resources.

Sustainability:

# of community outreach activities (social media postings)**	N/A	N/A	N/A	N/A	52
# of press engagement activities (interviews, news spots)**	N/A	N/A	N/A	N/A	15

**New measure for FY2021

Measure	Actual FY/18	Actual FY/19	Actual FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - The community recognizes and addresses the effects of climate change on the environment.

Sustainability:

# of community engagement activities (surveys, speaking engagement, event tabling)**	N/A	N/A	N/A	N/A	8
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**New measure for FY2021

PRIOR YEAR ACCOMPLISHMENTS

Consumer Health Program

- Development of COVID-19 content distributed online and to community members. These materials, covering hygiene, prevention and facility sanitization were created in coordination with the Joint Information Center at the Emergency Operations Center.
- Collaborated with the American Chemistry Council and other State health departments on the development of COVID-19 pictographic posters. Posters are available online and distributed nationwide.



Environmental Services Program

- Implemented a new groundwater sampling technology (Hydrasleeve - a New Mexico made product), which reduces a 2-week sampling event to two days. This new technique will save the City money while still providing comparable sampling results.
- Submitted and received approval of a site-specific soil lead Residential level for the entire Rail Yards site from the New Mexico Environment Department (NMED). This approval based on the US EPA Integrated Exposure Uptake Biokinetic (IEUBK) Model allows the City to use a level of 550 ppm instead of 400 ppm. This was one of the first ever site-specific soil approvals from NMED. The site-specific soil level will save the City money while still providing the proper level of protection for this site.
- Created the Albuquerque Coronavirus Response Hub, Community Impact Dashboard, and Bright Spots Dashboard.

ENVIRONMENTAL HEALTH

Urban Biology Program

- Carried out ongoing range mapping, surveillance and neighborhood education related to the discovery of a new mosquito vector species in the metro area (*Aedes aegypti*).
- Developed a comprehensive Mosquito Awareness outreach campaign to inform the community of risk of mosquito-borne disease and measures that homeowners can take to reduce mosquito breeding.

Air Quality Program

- Maintained safe emissions limits for carbon monoxide, lead, nitrogen dioxide, ozone, particulate matter, and sulfur dioxide, thereby protecting the air we breathe.
- The Small Business Assistance Program assisted over 30 small businesses in complying with air quality requirements and reducing waste from the metal fabrication processes.
- Issued all Fugitive Dust permits within the regulatory timeframe and inspected all Title V and Synthetic Minor sources for emissions compliance.
- Managed the federal Regional Haze Program for the City and Bernalillo County to improve visibility in national parks and wilderness areas.
- Operated the Ambient Air Monitoring Network with a data capture rate of 97%, exceeding the federal requirement of 75%.
- Updated pollen monitoring equipment to allow for automated counting.

Vehicle Pollution Monitoring Program

- Transitioned the Emissions Inspector Training Program from the classroom to a hybrid online and hands-on practical curriculum. The new format is faster and provides more one-on-one learning.
- Reconfigured the layout of the Failed (Emissions) Test Resource Center to improve the training efficiency and provide a better learning environment. In addition, customers can request more time for emissions compliance online, instead of coming into the Center.

FAMILY AND COMMUNITY SERVICES



The Family and Community Services Department offers a range of services designed to strengthen families, improve neighborhoods, and enhance the quality of life for community residents, focusing on low and moderate-income individuals and families.

The services offered by the department directly or by contract with nonprofit providers include: social services, mental/behavioral health, homeless services, domestic violence, health care, child care, early childhood education, before and after school care, youth services, therapeutic recreation, child nutrition, gang intervention and prevention, substance abuse treatment and prevention, multi-service centers, community recreation centers, public housing, rent assistance, affordable housing development, and fair housing. Services are incorporated within programs to allow for performance measures and to align specifically to city goals and desired community conditions.

MISSION

To improve the quality, delivery, and effectiveness of health, social, recreational, nutritional, educational, housing, and other human service programs for residents of the Albuquerque metropolitan area; to increase the available services through resource sharing and coordination; and to improve the quality of life for low and moderate income residents.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	15,656	18,538	18,538	16,071	18,825	287
OPERATING	24,228	32,866	29,390	28,250	36,222	3,356
CAPITAL	61	0	0	44	0	0
TRANSFERS	(1,452)	1,794	1,794	1,811	1,744	(50)
GRANTS/PROJECTS	31,903	27,475	27,475	26,732	26,850	(625)
TOTAL	70,396	80,673	77,197	72,908	83,641	2,968
TOTAL FULL-TIME POSITIONS	288	289	289	293	296	7

BUDGET HIGHLIGHTS

General Fund

The adjusted approved FY/21 General Fund budget for the Department of Family and Community Services is \$56.3 million, an increase of 15.4 percent or \$7.5 million over the FY/20 budget. There is \$10.6 million in non-recurring funding in the FY/21 budget. Two million dollars is for the various initiatives listed in the Executive Summary and the Appendix sections of this document. Of the non-recurring funding, \$1.3 million is for expanded access to the West Side Emergency shelter. Another one million dollars is for permanent supportive housing vouchers and five million dollars for a Crisis Triage Medical Facility.

Technical adjustments include a \$112 thousand increase for health benefits and a decrease of \$33 thousand for the 2020 leap year. Seven FTE positions, a social services coordinator, a non-profit philanthropy coordinator, a program specialist a planner, a gateway center program coordinator, public outreach program coordinator and an administrative project coordinator, were added intra-year for a net increase of \$74 thousand. Internal service costs associated with communication, risk and fleet decreased by \$65 thousand. In FY/21, the budget includes an increase of \$64 thousand for a one-time employee medical premium offset and a reduction of \$663 thousand for eligible Coronavirus Relief Fund payroll expenses.

In FY/21, one position is added for Maintaining High Quality Early Childhood Facilities and three are added for meeting early childhood development staff ratios. Also transferred are three positions moved from Family and Community Services and \$437 thousand in operating expenses to the Community Safety Department. Two management analyst positions are added in Affordable Housing.

Operating Grants

The FY/21 adjusted approved budget for the department's grants, which are appropriated in separate legislation, are \$4.6 million in the Community Development Fund and \$22.8 million in the Operating Grants Fund. This is a combined decrease of \$595 thousand from the FY/20 original budget. Funding for all contract types from all funding sources are listed at the end of the department's narrative.

FAMILY AND COMMUNITY SERVICES

The department's total full-time position count is 296. The full-time position count in General Fund is 212, an increase of ten positions mentioned in the narrative above. The Community Development Fund count is 9 and the Operating Grants Fund is 75.

Apartments Fund

The FY/20 Apartments Fund budget was de-appropriated through legislation R-2019-089 dated 12/24/19 because there is no mechanism for Monarch Properties, who manages City properties, to adhere to the budgeted figures. While the appropriations and estimated revenues were removed from the budget, the transactions will still be tracked by accounting and recorded in the CAFR.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FC-Affordable Housing	2,384	4,590	4,590	4,589	3,785	(805)
FC-Child and Family Developmnt	5,054	6,460	6,460	5,817	6,561	101
FC-Community Recreation	8,454	11,863	11,863	11,223	11,509	(354)
FC-Emergency Shelter	2,362	5,225	5,225	5,225	14,079	8,854
FC-Grants Repayment Program (INACTIVE)	0	0	0	0	0	0
FC-Health and Human Services	3,475	4,116	4,180	3,985	3,898	(218)
FC-Homeless Support Svcs Prog	2,740	3,358	3,358	3,358	3,898	540
FC-Mental Health	3,162	3,696	3,754	3,195	3,300	(396)
FC-Educational Initiatives	4,949	2,989	2,989	2,139	2,949	(40)
FC-Strategic Support	1,282	1,786	1,786	1,778	2,162	376
FC-Substance Abuse	2,782	3,776	4,116	3,467	3,016	(760)
FC-Transitional Housing Prog (INACTIVE)	149	0	0	0	0	0
FC-Youth Gang Contracts Prog	1,155	952	952	952	1,155	203
TOTAL GENERAL FUND - 110	37,950	48,811	49,273	45,727	56,312	7,501
<u>COMMUNITY DEVELOPMENT FUND - 205</u>						
Project Program (205) - FCS	11,488	4,574	4,574	3,831	4,554	(20)
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - FCS	20,959	23,350	23,350	23,350	22,775	(575)
<u>APARTMENTS FUND - 671</u>						
FC-Apartments	0	3,123	0	0	0	(3,123)
FC-Apts Trsf to Debt Svc	3,684	815	0	0	0	(815)
FC-Apts Trsf to Housing F240	0	0	0	0	0	0
TOTAL APARTMENTS FUND - 671	3,684	3,938	0	0	0	(3,938)
<u>APARTMENTS DEBT SERVICE FUND - 675</u>						
FC-Apartments Debt Service	0	815	0	0	0	(815)
TOTAL APPROPRIATIONS	74,081	81,488	77,197	72,908	83,641	2,153
Intradepartmental Adjustments	3,684	815	0	0	0	(815)
NET APPROPRIATIONS	70,396	80,673	77,197	72,908	83,641	2,968

FAMILY AND COMMUNITY SERVICES

REVENUE

FY/21 General Fund revenues are estimated at \$1.9 million, \$83 thousand less than the FY/20 approved budget. Major General Fund revenues are reflected in the table below. Estimated revenue for the Apartments Fund is \$3.9 million for FY/21. The deletion of estimated revenues for The Apartments Fund are explained above in the budget highlights section.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Latch Key Fees	784	861	404	861	-
General Fund Chgs For Child Care Svcs	803	641	432	558	(83)
General Fund Multi-Service Ctr Rental	362	365	500	365	-
General Fund Community Ctr Chgs And Fees	57	132	72	132	-
General Fund Extended Care Fees	41	43	20	43	-
General Fund Other Misc Revenue-Nontax	72	12	12	12	-
General Fund Contrib- Bernalillo-Shared Ops	389	0	0	0	0
671 - Apartments Fund Rent Of City Property	3,811	3,884	-	-	(3,884)

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Residents are literate, skilled and educated.					
Participation in programs:					
# of children enrolled in the City's Child Development Centers	606	771	800	796	796
# of new children and pregnant mothers receiving initial health screenings through Early Head Start	102	33	128	128	128
# of meals served to children in child development programs	N/A	241,200	216,000	265,000	265,000
Annual parent survey results:					
# of families that have experienced educational, financial, and/or career growth within the year	425	622	500	500	500
Quality of Education:					
# of the 25 Child Development Centers that received NAEYC (National Association for the Education of Young Children)	21	21	21	21	21

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.					
Out-of-School Enrichment Initiatives for Elementary & Mid Schoolers:					
Total # of Public and Charter Elementary School Students Enrolled	8,839	7,812	9,000	8,000	9,000
Total # of Public and Charter Middle School Students Enrolled	5,237	3,437	5,500	5,000	5,500
# of Teens who participate in Summer Teen Nights at Community Centers	442	442	750	2,418	1,750
Drop Out Prevention Program:					
# of Students Participating in Drop Out Prevention Program	671	55	N/A	N/A	N/A
High School Job Mentor Program:					
Total # of Students in Program	750	1,525	1,500	1,000	1,650
# of Job Mentor Participants in Paid Summer Internships	142	160	155	150	170
# of High School Seniors Enrolled in Program	349	678	N/A	N/A	N/A
Running Start for Careers Program:					
# of High School students served through Running Start for Careers	314	N/A	N/A	N/A	N/A

FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
# of career disciplines wherein students placed through Running Start	10	N/A	N/A	N/A	N/A
# of schools participating in Running Start	20	N/A	N/A	N/A	N/A

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - Residents are active and healthy.

Summer Lunch Program:

# of meal sites	155	151	155	78	155
Total # of Meals Served	382,066	335,827	350,000	253,000	350,000

Community Center Rental Information:

Revenue Generated (Rentals, RFI's, etc.)	\$58,235	\$55,000	N/A	N/A	N/A
# of Rentals	239	200	N/A	N/A	N/A

Community Centers:

Adult Attendance (Registered and Guest)	N/A	324,500	312,000	159,508	325,000
Youth Attendance - Summer	N/A	72,286	83,129	9,975	85,000
Youth Attendance - School Year	N/A	127,151	142,600	113,600	150,000
Other Youth Attendance	N/A	2,999	5000	9,084	6,000

Playground Program:

Youth Attendance - Summer	N/A	19,000	21,850	1,076	15,000
Youth Attendance - School Year	N/A	250,000	258,750	195,500	250,000
Revenue Generated for the Fiscal Year	\$805,476	\$800,000	N/A	N/A	N/A

Therapeutic Recreation Program:

Adult Attendance	N/A	11,989	27,575	4,720	23,000
Youth Attendance - Summer	N/A	4,500	8,280	3,000	6,000
Youth Attendance - School Year	N/A	23,196	32,200	25,000	20,000

Health and Social Service Centers (HSSCs)

# food boxes provided	15,741	14,352	17,000	18,000	17,000
# of people who access Toys for Tots, holiday meals, and utility assistance through HSSCs.	N/A	N/A	N/A	3,784	6,725

Facilities Maintenance:

# of Work Orders Completed at 73 Facilities (41 owned by FCS)	540	2,238	1,700	N/A	N/A
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Measure - HUD Program Year/GF Fiscal Year Housing Contracts	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - Affordable housing options are available throughout the city.

# of affordable housing units (New Construction and Rehabilitation)	113	99	80	57	68
# of homeless people provided emergency housing	N/A	1,069	550	4,662	6,660
# of formerly homeless people with stable housing (and case management if needed)	556	750	500	1055	601
% who are still in housing program or who have exited to permanent housing by the end of the contract year	93%	95%	90%	93%	90%

Health & Social Services Centers - Eviction Prevention Program

# of people served with eviction prevention assistance	138	306	500	974	750
% of families still housed 3 months after eviction prevention assistance	75%	78%	75%	84%	80%

Measure- HUD Funded Calendar Year Contract	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - Families are stable and economically secure.

Rehabilitation:

# of households receiving emergency repairs	0	6	500	N/A	N/A
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FAMILY AND COMMUNITY SERVICES

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.					
Data on direct service provision contracts, other than CABQ Senior Affairs Department:					
# of hours of care provided through Adult Day Care	46,960	53,250	53,733	50,258	53,733
# of hours of services for Homemaker/Personal In-Home Care	10,265	7,600	12,483	8,118	12,483
# of hours of in-home respite care for caregivers	8,175	7,225	8,845	5,549	8,845

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The community works together for safety.					
# Youth receiving behavioral health/gang prevention services through the UNMH gang prevention program	97	148	N/A	N/A	N/A
# of people with behavioral health challenges who receive intensive case management and treatment services	N/A	343	340	340	386
# of people who receive services to gain access to substance use treatment	N/A	N/A	N/A	667	985
# of people who receive services to gain access to mental health treatment	N/A	N/A	N/A	1507	1,060
# of people who receive sexual assault services	N/A	N/A	N/A	214	175
# of domestic violence survivors who receive support services	N/A	N/A	N/A	492	592

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - City of Albuquerque participates in mutually beneficial cooperative relationships with other governments.					
Total grant funds awarded	\$23,685,955	\$22,552,750	N/A	N/A	N/A

PRIOR YEAR ACCOMPLISHMENTS

Community Recreation and Education

- As part of the Mayor's youth priorities, Teen Night attendance doubled from 408 to 873.
- The City's community centers, therapeutic and playground recreation programs are some of the only programs in the state that offer youth programming during the COVID-19 public health order.



Child and Family Development

- Child Development staff adapted from in-person child enrichment to distance-learning for all of their children. Health screenings were conducted for children within the program.

Homeless Programs and Initiatives

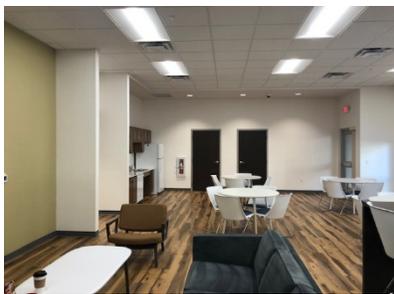
- 4,662 people were provided with emergency shelter through City-funded services. An average of 286 people slept each night at the Westside Emergency Housing Center (WEHC), including solo adults and families.

FAMILY AND COMMUNITY SERVICES

- During the COVID-19 pandemic, the WEHC expanded operation hours to 24/7 (normally open weeknights and 24 hours on Saturdays and Sundays). To decrease density and therefore reduce potential COVID spread, shelter services were dispersed to three of the City's Community Centers and a motel. This adaptation was successful in protecting the health of elders and those with medical conditions that make them highly vulnerable to severe illness. All shelter residents were given access to medical and health resources, supportive services and resources to exit homelessness.
- 961 people were provided with housing and case management.
- 93% of people who exited homelessness to housing remained housed.



Community Development



- GENERATIONS AT WEST MESA (Generations) is newly constructed affordable housing located at 5710 Avalon NW. Generations contains a variety of apartments for seniors, including those caring for their grandchildren. The project is arranged to flow with the existing neighborhood. Most are composed of single-story buildings and the apartments feel like the bordering residential homes in size and arrangement. The project consists of 54 apartments, of which 45 are affordable and nine are market-rate. Of the 45 affordable units, 18 units are for households at/below 30% of area median income (AMI), nine are at or below 50% AMI, and 18 units are at or below 60% AMI. Generations was funded with \$2.4 million of Workforce Housing Trust Fund and was completed in early 2020.



- Sidewalk Improvement Projects ensure that all pedestrians have access to a safe and reliable source of mobility regardless of age and ability. Utilizing one million dollars of Community Development Block Grant (CDBG) funds, this project repaired and improved over 300 sidewalks, curbs and ramps across the City. The work consisted of removing barriers to mobility in the City's sidewalks such as trash bins, light poles, and signposts. The project also added ramps, crosswalks, and other pavement markings, in specification with the Americans with Disabilities Act.

- A fire engine was acquired with Community Development Block Grant Funds (CDBG) for Fire Station 11, one of the busiest stations in Albuquerque, located near San Mateo and Zuni. The fire engine will serve approximately 19,425 people, of which 58% are individuals and families who are low to moderate income.



FAMILY AND COMMUNITY SERVICES

Behavioral Health and Wellness

- Over nine million dollars of behavioral health and wellness services were funded in our community, leveraging Medicaid dollars and collaborative partnerships to extend the impact of City dollars.
- Expanded capacity to serve clients in need of substance-use disorder treatment by increasing the coverage amount, by including comprehensive treatments, and extending coverage for co-pays and insurance deductible amounts that would otherwise make treatment unattainable to people with low income.
- Collaborated with Albuquerque Celebrates Recovery for a successful recovery celebration on civic plaza with over 1,000 participants, a recovery art show, and a recovery Pow-Wow during the month of September, 2019.
- Through a partnership with City Council and UNM's Agora Crisis and Access line, successfully implemented 768-HELP, a Homeless Assistance Helpline. This helpline connects people at risk of homelessness/unsafe shelter with assistance from community-based agencies to get help with shelter, basic needs and other areas of support.
- Successfully implemented the Assisted Outpatient Treatment (AOT) program in collaboration with the Second Judicial District Court and HopeWorks, with support from a SAMHSA grant. AOT serves persons experiencing serious mental illness who have been unsuccessful in other forms of treatment.
- Implemented a Social Determinants of Health (SDOH) assessment in adult behavioral health contracts. The Division will implement a youth SDOH assessment in FY/21.

Health and Social Services Centers

- The Eviction Prevention Program distributed the allocated CDBG funds to prevent evictions for 287 households, benefitting 633 people.
- During the COVID-19 epidemic (March-June), through the generosity of \$62,000 in private donations, the HSSC Emergency Rental and Utility Assistance Program was able to assist an additional 341 individuals (132 households) with paying their past due rent and/or utility bills.
- The Emergency Food Assistance Program (TEFAP) distributed 18,000 food boxes to persons experiencing hunger— a 6% increase from fiscal year 2019.
- The Toys for Tots program assisted 3,200 children ages six months to 10-years old with toys this past holiday season.



Human Resources

- Implemented the hiring of over 630 summer recreation, summer lunch, job mentors, and other seasonal workers to ensure coverage of summer 2020 activities at community centers throughout the City of Albuquerque.
- During a two-week period, conducted virtual onboarding processes to ensure all summer hires were successfully placed in the City using a system that adapted to COVID-19.
- In compliance with state requirements, coordinated COVID-19 testing in conjunction with Albuquerque Fire Rescue, NMDOH, and Lovelace Health Systems for approximately 750 employees who work with children.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 1.** Connect Albuquerque's youth to opportunities for education, enrichment, employment, physical activities and recreation to include options for expanding youth programs on the East side. Submit a status report on SharePoint by the fourth quarter FY/21.

FAMILY AND COMMUNITY SERVICES

- OBJECTIVE 2. Develop new and preserve existing affordable housing; promote homeownership; and provide fair housing services. Submit a status report on SharePoint by end of FY/21.
- OBJECTIVE 5. Provide monthly reports to the City Council regarding the status of the distribution of Housing Vouchers. Reports should include statistics on demographics, anticipated reversions for unused vouchers, and an assessment of whether the removal of the \$75,000 vendor maximums have improved distribution of the vouchers.
- OBJECTIVE 7. Complete a feasibility study to determine whether a sobriety tank or sobriety testing can be designated in the Crisis Triage and Medical Facility. The study would help determine whether a sobriety area could be and should be in the facility and if additional funding would be required. A report should be submitted to Council by the end of the 3rd quarter of FY/21.

FAMILY AND COMMUNITY SERVICES CONTRACTS (SOME CONTRACTS ARE MULTI-YEAR)

Goal 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
Area Agency on Aging Grant					
	Bernalillo County Youth and Senior Services	South Valley Project senior support services	95,000	AAA	IG
	City of Albuquerque -Senior Affairs	Senior support services	6,990,112	AAA	IG
	Albuquerque Fire & Rescue	Senior transportation services	75,000	AAA	IG
	Oasis New Mexico	Evidence- Based Health Promotion	43,839	AAA	SS
	Village of Tijeras	Senior support services	95,000	AAA	IG
	Addus Healthcare, Inc.	Homemaker, Respite, Personal Care	185,000	AAA	PT
	La Vida Felicidad, Inc.	Homemaker, Respite, Personal Care	185,000	AAA	PT
	Premier Home Healthcare, Inc.	Homemaker, Respite, Personal Care	185,000	AAA	PT
	Consumer Direct Care	Homemaker, Respite, Personal Care	185,000	AAA	PT
	Alzheimer's Association	Savvy Caregiver training	80,000	AAA	SS
	Cornucopia, Inc.	Caregiver Respite Adult Day Care services	129,000	AAA	SS
	Roadrunner Food Bank	Senior Hunger Imitative food distribution	85,000	AAA	SS
	Senior Citizens Law Offices	Legal services for seniors	592,500	AAA	SS
	Share Your Care, Inc.	Adult Day Care senior services	641,000	AAA	SS
	Share Your Care, Inc.	Caregiver Respite Adult Day Care services	129,000	AAA	SS
	UNM Health Sciences Center	Caregiver training	119,576	AAA	SS
	UNM Health Sciences Center	GEHM Clinic senior health screenings	120,000	AAA	SS
Total Area Agency on Aging Grant			9,935,027		
Affordable Housing and Community Development Contracts					
	Homewise Homestart	Affordable Homeownership Assistance	1,000,000	CDBG	AH
	City of Albuquerque Fire & Rescue	Fire Engine District #19	800,000	CDBG	PF
	City of Albuquerque Fire & Rescue	Fire Engine District #11	250,000	CDBG	PF
	City of Albuquerque Parks & Recreation	Barelas Park Renovation	1,350,000	CDBG	PF
	City of Albuquerque Family & Community Services Community Recreation and Initiatives	Dennis Chavez Phase II Construction	684,786	CDBG	PF
	City of Albuquerque Family & Community Services	Eviction Prevention	121,040	CDBG	PS
	TBD	Contractual Services -HUD	10,000	CDBG	AH

FAMILY AND COMMUNITY SERVICES

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
	City of Albuquerque -Office of Civil Rights	Fair Housing	10,000	GF	PT
	NM Legal Aid	Landlord-Tenant hotline	75,000	GF	SS
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	270,299	GF	SS
	Supportive Housing Coalition	Permanent housing for homeless families	175,000	GF	SS
	Barrett Foundation	Housing assistance for homeless women	25,000	GF	SS
	Supportive Housing Coalition	Permanent housing for chronically homeless; Housing First model.	1,715,350	GF QTR	SS
	Supportive Housing Coalition	Permanent housing for homeless families	100,000	GF QTR	SS
	Barrett Foundation	Permanent housing for women w/children	107,446	HESG	SS
	TBD	Affordable Housing Development/Redevelopment - Rental/Homeownership	1,900,000	HOME	AH
	TBD	Affordable Housing Development/Homeownership Cibola Loop	2,500,000	HOME	AH
	TBD	CHDO Affordable Housing Development	322,199	HOME	AH
	Albuquerque Housing Authority	Tenant Based Rental Assistance	836,330	HOME	AH
	Albuquerque Housing Authority	Tenant Based Rental Assistance	288,691	HOME	AH
	Enlace Comunitario	Tenant Based Rental Assistance	414,550	HOME	AH
	Enlace Comunitario	Tenant Based Rental Assistance	125,000	HOME	AH
	HopeWorks	Tenant Based Rental Assistance	374,656	HOME	AH
	HopeWorks	Tenant Based Rental Assistance	116,000	HOME	AH
	Greater Albuquerque Housing Partnership	CHDO Operating	48,111	HOME	AH
	Sawmill Community Land Trust	CHDO Operating	48,111	HOME	AH
	TBD	Affordable Housing Development/Redevelopment - Rental /Homeownership	5,718,127	WF HSNG	AH
	TBD	Foreclosure Prevention	50,000	HNEDF	AH
	TBD	Property Tax Education	15,000	HNEDF	AH
	Albuquerque Healthcare for the Homeless	Housing assistance for homeless persons	740,018	COC	SS
	Barrett Foundation	Housing assistance for homeless persons	160,782	COC	SS
	Catholic Charities	Housing assistance for homeless persons	309,374	COC	SS
	CLN Kids	Housing assistance for homeless families	217,004	COC	SS
	S.A.F.E. House	Housing assistance for victims of domestic violence	408,593	COC	SS
	HopeWorks	Housing assistance for homeless persons	664,686	COC	SS
	HopeWorks	Housing assistance for homeless persons	134,436	COC	SS
	TLS	Housing assistance for homeless persons	446,163	COC	SS
Total Affordable Housing Contracts			22,531,752		
Child and Family Development					
	Canteen	Meals for children in Child Development Programs	480,000	CYFD	PT
	Cuidando Los Ninos	Child Care for children experiencing homelessness	20,000	GF	SS
	Cuidando Los Ninos	Child Care for children experiencing homelessness	35,838	CDBG	PS
Total Child and Family Development			535,838		
Community Recreation					
	Rhubarb & Elliott	Evening Meals for At-Risk children attending community centers	758,000	CYFD	PT
	Mary Alice Aragon	Ceramics Instructor	7,553	GF	PT
	Sally Lopez	Ceramics Instructor	7,780	GF	PT
	Stephanie Martinez	Ceramics Instructor	7,723	GF	PT

FAMILY AND COMMUNITY SERVICES

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
	APS - Albuquerque Public Schools	Provide nutritious lunches to low income children during the summer & school breaks	1,232,608	SFP	PT
Total Community Recreation			2,013,664		
Educational Initiatives					
	ABC Comm Schools (County MOU) / Charter EMSI	Out of School Time	13,900	GF	SS
	Albuquerque Public Schools	Out of School Time	529,137	GF	SS
	Albuquerque Public Schools	Job mentor program for youth	208,500	GF	SS
	ABC Comm Schools / Homework Diner	Parent After School Community Engagement	15,375	GF	SS
	National Dance Institute - NM	Dance services to youth to promote healthy living	26,000	GF	SS
	Running Start	Job training	-	GF	SS
	YDI	Job Shadow - Job mentoring services to youth	191,700	GF	SS
	ABC Comm Schools / Homework Diner	Parent After School Community Engagement	84,625	GF QTR	SS
	ABC Comm Schools (County MOU) / Charter EMSI	Out of School Time	50,000	GF QTR	SS
	Albuquerque Public School	Out of School Time	575,000	GF QTR	SS
	Albuquerque Public School	Out of School Time / soccer	194,600	GF 3/8	SS
Total Educational Initiatives			1,888,837		
Emergency Shelter Contracts					
	Albuquerque Healthcare for the Homeless	Motel vouchers for homeless persons	6,180	GF	SS
	HopeWorks	Motel Vouchers for Homeless	50,000	GF	PS
	Barrett Foundation	Shelter for women/children	30,256	GF	SS
	TBD -WHEC	Emergency shelter for people experiencing homelessness	2,400,753	GF	SS
	TBD- WHEC	Various vendors to operate WHEC	1,257,998	GF	SS
	S.A.F.E. House	Domestic violence shelter	234,000	GF	SS
	HopeWorks	Displaced tenant services	40,000	GF	SS
	TBD	Emergency Shelter Contracts	75,200	GF	SS
	Heading Home	Emergency shelter for men experiencing Homelessness	39,000	GF QTR	SS
	TBD - WHEC	Various vendors to operate WHEC	417,558	GF QTR	SS
	S.A.F.E. House	Domestic violence shelter	201,000	GF QTR	SS
	HopeWorks	Day shelter services for people experiencing homelessness	142,000	GF QTR	SS
	Good Shepherd	Emergency Shelter Services	63,000	GF QTR	SS
	Albuquerque Healthcare for the Homeless	Motel Vouchers for Homeless	95,391	CDBG	PS
	Barrett Foundation	Motel Vouchers for Homeless	17,011	CDBG	PS
	First Nations Community Health Source	Motel Vouchers for Homeless	56,684	CDBG	PS
	Barrett Foundation	Shelter for women/children	44,690	HESG	SS
	Heading Home - AOC	Emergency shelter for men experiencing Homelessness	229,990	HESG	SS
	TBD - WHEC	Emergency shelter for people experiencing Homelessness	285,383	HESG	SS
Total Emergency Shelter Contracts			5,686,094		
Health & Human Services					
	First Nations Community Health Source	Social & Sub Use Counseling Svcs for Urban Native Americans	203,800	GF	SS
	NM Xtreme Sports Assoc	Downtown Teen Center	240,000	GF	SS

FAMILY AND COMMUNITY SERVICES

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
	PB & J Family Services	Crisis Services to Children who have been abused, neglected and abandoned	6,580	GF	SS
	First Nations Community Health Source	Food distribution services	45,000	GF	SS
	Roadrunner Food Bank	Food distribution services	180,680	GF	SS
	UNM-HSC Young Children's Health Center	Pediatric health care, immunizations, and case management services	161,970	GF	SS
	YDI	High School Equivalency preparation and workforce readiness training	76,500	GF	SS
	NM CAN	Services for youth aging out of foster care and/or juvenile justice	131,600	GF	SS
	Enlace Comunitario	Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	144,500	GF	SS
	First Nations Community Health Source	Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	50,000	GF	SS
	NM Asian Family Center	Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	100,000	GF	SS
	Centro Savila	Early Intervention/Prevention	7,000	GF	SS
	Amigos & Amigas	Recreational and Educational Programs and Services.	10,000	GF	SS
	Enlace Comunitario	Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	99,336	GF QTR	SS
	First Nations Community Health Source	Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	55,000	GF QTR	SS
	NM Asian Family Center	Outreach, Prevention and Intervention Services to Address Domestic Violence and Resulting Trauma	26,164	GF QTR	SS
	Centro Savila	Services for youth aging out of foster care and/or juvenile justice	200,000	GF QTR	SS
	NM CAN	Services for youth aging out of foster care and/or juvenile justice	68,400	GF QTR	SS
	New Day	Services for children/youth who have been abused, neglected or abandoned	50,000	GF QTR	SS
	PB & J Family Services	Crisis services to children who have been abused, neglected or abandoned	90,250	GF QTR	SS
	UNM-HSC Young Children's Health Center	Early Intervention/Prevention	215,632	GF QTR	SS
	Centro Savila	Early Intervention/Prevention	107,368	GF QTR	SS
	City of Albuquerque Dept. of Senior Affairs	Senior Meals Program	119,300	CDBG	PS
Total Health & Human Services			2,389,080		
Homeless Support Services					
	NM Coalition to End Homelessness	COC Planning	108,654	COC	SS
	NM Coalition to End Homelessness	COC Coordination	15,000	COC	SS
	Albuquerque Healthcare for the Homeless	Dental Services for people experiencing homelessness	229,760	CDBG	PS
	Albuquerque Health Care for the Homeless	Dental Services for people experiencing homelessness	67,400	GF	SS
	Albuquerque Health Care for the Homeless	Support services for persons experiencing homelessness or are precariously housed, behavioral health issues and history of incarceration (City/County Joint Jail Re-entry project)	125,000	GF	SS
	Albuquerque Health Care for the Homeless	Art therapy for people experiencing homelessness	38,760	GF	SS
	HopeWorks	Provide Housing, Case Management, and Counseling to Chronically Homeless and precariously housed persons with BH Diagnosis	235,250	GF	SS
	APS-Albuquerque Public Schools	APS Title I Services for Children Experiencing Homelessness	80,000	GF	SS
	Barrett Foundation	Supportive Services	25,000	GF	SS
	HopeWorks	Supportive Services	360,000	GF	SS
	CLN Kids	Supportive Housing and Case Management	80,500	GF	SS

FAMILY AND COMMUNITY SERVICES

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
	Heading Home	Supportive Services for HOME TBRA	230,000	GF	SS
	Heading Home	Supportive Services for ABQ Heading Home	195,000	GF	SS
	Heading Home	ABQ Heading Home Coordination	110,000	GF	SS
	Bernalillo County	Transition coordinator and operations of City/County jail re-entry program	79,310	GF	SS
	NM Coalition to End Homelessness	COC Coordination	31,100	GF	SS
	NM Coalition to End Homelessness	HMIS Coordination	25,000	GF	SS
	HopeWorks	Meals for people experiencing or near homelessness	58,440	GF	SS
	HopeWorks	Wells Park and Barelas cleanup	60,000	GF	SS
	Steelbridge	There's a better way van	156,473	GF	SS
	Supportive Housing Coalition	Support services for persons experiencing homelessness or are precariously housed, behavioral health issues and history of incarceration (City/County Joint Jail Re-entry project)	298,000	GF	SS
	Tender Love Community Center	Job development women experiencing Homelessness and precariously housed situations	45,560	GF	SS
	New Mexico Veterans Integration Center	Community Support Shuttle	120,000	GF	SS
	Crossroads for Women	Transitional housing and supportive social services	154,500	GF	SS
	HopeWorks	Provide Housing, Case Management, and Counseling to Chronically Homeless and precariously housed persons with BH Diagnosis	244,750	GF QTR	SS
	NM Coalition to End Homelessness	Coordinated Entry System	155,000	GF QTR	SS
	NM Coalition to End Homelessness	HMIS Coordination	35,755	HESG	SS
Total Homeless Support Services			3,364,212		
Mental Health Contracts					
	2nd Judicial Court	Assisted Outpatient Treatment Court Proceedings and Program Oversight	223,729	SAMHSA	IG
	HopeWorks	Clinical Services for Assisted Outpatient Treatment Program	351,689	SAMHSA	SS
	UNM Institute for Social Research	Program Evaluation for Assisted Outpatient Treatment Program	154,704	SAMHSA	IG
	Legal Representation - Andrea Gunderson, Reynaldo Montano, and TBD	Legal representation for petitioner/respondents for Assisted Outpatient Treatment Program- multiple contracts not to exceed total	120,000	SAMHSA	PT
	Pro Tem Judge	Court Proceedings for Assisted Outpatient Treatment Program	34,580	SAMHSA	PT
	TBD	Technical Assistance and Training for Assisted Outpatient Treatment Program	25,000	SAMHSA	PT
	Legal Representation -Andrea Gunderson, Reynaldo Montano, and TBD	Legal representation for petitioner/respondents for Assisted Outpatient Treatment Program- multiple contracts not to exceed total	60,000	GF	PT
	Angela Nichols	Re-Integration Services	20,000	GF	PT
	TBD	Assertive Community Treatment database	75,000	GF	PT
	Casa Fortaleza	Mental health services for survivors of sexual assault	21,550	GF	SS
	Heading Home	Outreach services for homeless mentally ill	360,000	GF	SS
	HopeWorks	Mobile Crisis Teams - clinical services	280,000	GF	SS
	NM Solutions	Assertive Community Treatment	83,400	GF	SS
	HopeWorks	Outreach services for people experiencing homelessness & mental illness	70,000	GF	SS
	Bernalillo County Community Health Council	Public Health Initiative	307,850	GF	SS
	HopeWorks	Assertive Community Treatment	51,600	GF	SS
	Casa Fortaleza	Mental health services for survivors of sexual assault	70,380	GF QTR	SS
	Rape Crisis Center of Central New Mexico	Mental health services for survivors of sexual assault	225,070	GF QTR	SS

FAMILY AND COMMUNITY SERVICES

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
	NM Solutions	Assertive Community Treatment	559,900	GF QTR	SS
	HopeWorks	Assertive Community Treatment	591,700	GF QTR	SS
	UNM- Health Sciences Center	Assertive Community Treatment	643,300	GF QTR	SS
Total Mental Health Contracts			4,329,452		

Goal 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Program	Contractor	Services	FY/21 Approved	Funding Source	Contract Type
Substance Abuse Contracts					
	Cathy Imburgia	Program Coordinator for DOJ Opioid Grant	50,000	DOJ Grant	PT
	UNM Health Sciences Center	Provide peers in emergency department for DOJ Opioid Grant	36,045	DOJ Grant	SS
	UNM - Institute for Social Research	Determine effectiveness of Peer to Peer Project (DOJ Opioid Grant)	15,000	GF	PT
	TBD	Interepretation services	15,000	GF	PT
	TBD	Treatment provider network database	70,000	GF	PT
	Sheryl Philips	Treatment provider: Clinical review of behavioral health services	24,990	GF	PT
	Treatment Provider Network	Voucher based substance use treatment services including meth	63,127	GF	PT
	Healing Addiction in Our Community	Transitional living and treatment for opioid and other addictions	102,000	GF	SS
	Healing Addiction in Our Community	Transitional living and treatment for opioid and other addictions	100,000	GF	SS
	YDI	School based substance use treatment services	190,030	GF	SS
	UNM-HSC- Office for Community Health	Intensive Case Management for persons experiencing Substance Use Disorder	607,500	GF	SS
	First Nations Community Health Source	Youth Substance Abuse initiative	1,960	GF	SS
	First Nations Community Health Source	Youth Substance Abuse initiative	98,800	GF QTR	SS
	Treatment Provider Network	Voucher based substance use treatment services including meth	1,019,350	GF QTR	PT
	Healing Addiction in Our Community	Transitional living and treatment for opioid and other addictions	50,000	GF QTR	SS
	UNM Health Sciences Center- Office for Community Health	Intensive Case Management for persons experiencing Substance Use Disorder	142,500	GF QTR	SS
Total Substance Abuse Contracts			2,586,302		
Youth Gang Contracts					
	Enlace Comunitario	Preventative Outreach Services for Youth	91,920	GF	SS
	YDI	Stay-in-school mentoring program	127,080	GF	SS
	TBD	Gang intervention/prevention services through provision of behavioral health services	5,420	GF	SS
	TBD	Gang intervention/prevention services through provision of behavioral health services	927,580	GF QTR	SS
Total Youth Gang Contracts			1,152,000		
GRAND TOTAL			56,412,258		

Note: This list does not include contracts with long term compliance which were funded in previous fiscal years.

FAMILY AND COMMUNITY SERVICES

Totals by Funding Source		
AAA	Area Agency on Aging	9,935,027
CDBG	Community Development Block Grant Fund 205	4,769,810
COC	Continuum of Care	3,204,710
CYFD	Children, Youth & Families Department	1,238,000
DOJ Grant	U.S. Department of Justice Grant	86,045
HNEDF	Housing & Neighborhood Economic development Fund - FUND 277	65,000
GF	General Fund 110	12,353,704
GF QTR	General Fund 110 Public Safety Quarter Cent	9,028,013
GF 3/8	General Fund 3/8 Tax	194,600
HESG	Hearth Emergency Solutions Grant	703,264
HOME	Home Investment Partnership	6,973,647
PreK	Pre-kindergarten	-
SFP	Summer Food Program	1,232,608
SAMHSA	SAMHSA _ Assisted Outpatient Treatment	909,702
WF HSNB	Workforce Housing Fund 305	5,718,127
		<u>56,412,258</u>
Totals by Contract Type		
AH	Affordable Housing	13,766,774
IG	Intergovernmental	7,633,545
PF	Public Facilities	3,084,786
PT	Professional Technical	4,835,711
PS	Public Service	725,024
SS	Social Service	26,366,417
		<u>56,412,258</u>

FINANCE AND ADMINISTRATIVE SERVICES



The Finance and Administrative Services Department provides internal services including accounting, budget, purchasing, risk management, treasury, investment management and city-wide fleet and warehouse services.

MISSION

We strive to provide quality and trustworthy service with a focus on our customers and continuous improvement.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	11,183	13,444	13,444	11,604	14,093	649
OPERATING	51,916	49,810	50,183	47,856	49,206	(604)
CAPITAL	25	0	0	75	35	35
TRANSFERS	12,041	11,355	11,355	11,360	9,641	(1,714)
GRANTS	205	6,500	6,500	6,500	1,200	(5,300)
TOTAL	75,370	81,109	81,482	77,395	74,175	(6,934)
TOTAL FULL-TIME POSITIONS	153	157	157	158	161	4

BUDGET HIGHLIGHTS

General Fund

The adjusted approved FY/21 General Fund appropriation of \$10.6 million increases \$594 thousand from the FY/20 original budget level. In FY21, the budget includes an increase of \$24 thousand for a one-time employee medical premium offset and a reduction of four thousand dollars for eligible Coronavirus Relief Fund payroll expenses. A civic engagement coordinator position was added intra-year at the cost of \$80 thousand. Also, two process transformation specialists costing \$168 thousand are transferred from the Technology and Innovation Department to the director's office within Finance and Administrative Services (DFAS). The assistant chief of staff is transferred from the CAO's office at a cost of \$118 thousand. A position within accounting changes from full-time to part-time and assists in funding a full-time administrative position costing \$47 thousand in purchasing's office services division. Contractual funding in purchasing is also decreased by \$32 thousand to fund the position. Other technical adjustments total \$11 thousand for the increase to medical benefits and other personnel adjustments. One-time funding of \$20 thousand for the pay equity form configuration is deleted. Funding for property tax administration is increased by \$45 thousand and internal service allocations are increased by a combined total of six thousand dollars for telephone, network and risk. Operational costs of \$20 thousand were reduced to offset mid-year wage adjustments. There is increased funding of \$80 thousand for overtime and operational costs in the false alarm unit in Treasury. A non-recurring appropriation of \$87 thousand is included for a \$100 one-time payment to employees earning less than \$15 per hour pending union negotiations. The appropriation will be reversed in subsequent legislation and will be distributed to all city Departments in FY/21.

Lodgers' Tax Fund

There is a \$3.3 million appropriation decrease approved in the Lodgers' Tax Fund. The FY/21 budget of \$9.9 million represents a 25% decrease from the FY/20 original budget and is a result of decreased revenues during the Coronavirus pandemic that continues into FY/21. After calculation of a 1/12th reserve, 50% of the estimated total resources are identified for promotions and 50% is identified for debt service and administrative costs. The transfer to General Fund is increased by \$25 thousand to account for the total of the ABQ ToDo program of \$85 thousand in Cultural Services. The remainder of the \$513 thousand transfer is \$395 thousand in support of the SMG contract for marketing of the convention center and \$33 thousand in support of the audit and contractual costs budgeted in the treasury division. From the 50% promotions allocation, a contingency appropriation of \$183 thousand is held in reserve for Visit ABQ's FY/21 year-end contractual. In order to meet FY/21 Lodgers' Tax debt obligations in the Sales Tax Debt Service Fund, a General Fund subsidy is required of three million dollars.

Hospitality Fee Fund

There is a \$491 thousand decrease in the Hospitality Fee Fund for an adjusted approved budget of two million dollars. As in the Lodgers' Tax Fund, 50% of resources are identified for promotions and 50% is identified for debt service/capital in FY/21. The promotion appropriation is approved to decrease by \$302 thousand. The transfer to the Sales Tax Debt Service Fund increases by nine thousand dollars while the transfer to the Capital Acquisition Fund for tourism related capital needs in City facilities is eliminated for FY/21. From the 50% promotions allocation, a contingency appropriation of \$36 thousand is held in

FINANCE AND ADMINISTRATIVE SERVICES

reserve for Visit ABQ's FY/21 year-end contractual incentive. As in Lodgers', in order to meet FY/21 Hospitality Fee debt obligations in the Sales Tax Debt Service Fund, a General Fund subsidy is required of \$469 thousand.

Risk Management Fund

The Risk Management Fund is divided between two City departments, DFAS and Human Resources. Workers' compensation, tort and other, safety, administration, and the transfer to General Fund reside in DFAS. In DFAS, the FY/21 adjusted approved budget increases by \$1.9 million from the original FY/20 level. The budget includes an increase of \$11 thousand for a one-time employee medical premium offset. Technical adjustments for personnel changes by a total of \$14 thousand and includes funding for the increase to medical benefits. Operational obligations for increased insurance premiums adjust the budget by \$547 thousand. Internal service costs combine for an increase of four thousand dollars and the transfer to General Fund for IDOH decreases by \$205 thousand. The appropriation for Workers' Compensation claims increases by \$1.5 million and is offset by funding from the CoRA allocation. One-time funding of \$35 thousand is to be used to replace a truck in the Loss Prevention Program.

Supplies Inventory Management Fund

The adjusted approved budget of \$955 thousand for the Supplies Inventory Management Fund decreases by \$104 thousand from the FY/20 original budget level. The budget includes an increase of two thousand dollars for a one-time employee medical premium offset. Other personnel funding is adjusted by five thousand dollars and includes funding for an increase to medical benefits. Contractual and repairs and maintenance obligations decrease operational line items by \$46 thousand. Indirect overhead decreases by \$113 thousand and internal service costs account for a net increase of \$48 thousand.

Fleet Management Fund

The FY/21 adjusted approved budget of \$11.4 million for the Fleet Management Fund is \$197 thousand below the FY/20 original budget. The budget includes an increase of nine thousand dollars for a one-time employee medical premium offset. Other technical adjustments in personnel combine for an increase of \$45 thousand and includes funding for the increase in medical benefits. The anticipated FY/21 outside maintenance line is increased by \$553 thousand while the fuel line item is decreased by \$725 thousand. Other operational line items increase budget by \$62 thousand. Internal service fund allocations combine for a net decrease of \$59 thousand for telephone, fleet, network and risk. Indirect overhead decreases by \$80 thousand.

Vehicle/Equipment Replacement Fund

The PC Refresh project that replaces the City's personal computers and laptops on an annual basis is funded at \$500 thousand. There is one-time funding of \$700 thousand for the replacement of public safety vehicles.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FA-Accounting	3,742	4,094	4,256	3,896	4,131	37
FA-Financial Support Services	1,016	1,151	1,155	1,155	1,196	45
FA-Office of Mgmt and Budget	1,052	1,174	1,179	988	1,111	(63)
FA-Purchasing Program	1,318	1,636	1,648	1,562	1,645	9
FA-Strategic Support - DFAS	584	661	775	840	1,327	666
FA-Treasury Svcs Program	1,007	1,300	1,300	1,365	1,200	(100)
TOTAL GENERAL FUND - 110	8,719	10,016	10,313	9,806	10,610	594
<u>LODGER'S TAX FUND 220</u>						
FA-Lodgers Promotion 220	5,980	5,945	5,950	5,543	3,791	(2,154)
FA-Trsf to Gen Fund	1,077	488	488	488	513	25
FA-Trsf Sales Tax DS Fd-F220	7,084	6,765	6,765	6,765	5,602	(1,163)
TOTAL LODGER'S TAX FUND - 220	14,141	13,198	13,203	12,796	9,906	(3,292)
<u>HOSPITALITY FEE FUND - 221</u>						
FA-Lodgers Promo 221	1,088	1,066	1,066	1,115	764	(302)
FA-Trsf to CIP Fund	227	198	198	198	0	(198)
FA-Trsfr to Gen Fund fr F221	335	0	0	0	0	0

FINANCE AND ADMINISTRATIVE SERVICES

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
FA-Trsf Sales Tax DS Fd-F221	1,196	1,199	1,199	1,199	1,208	9
TOTAL HOSPITALITY FUND - 221	2,846	2,463	2,463	2,512	1,972	(491)
<u>RISK MANAGEMENT FUND - 705</u>						
FA-Risk Fund Administration	897	1,163	1,185	982	1,174	11
FA-Risk - Safety Office	1,557	1,910	1,934	1,852	1,963	53
FA-Risk - Tort and Other	1,744	2,028	2,029	1,932	2,412	384
FA-Risk - Workers Comp	1,499	2,357	2,381	2,315	2,520	163
FA-WC/Tort and Other Claims	29,831	27,829	27,829	24,740	29,279	1,450
FA-Risk Trsf to Gen Fund	821	983	983	983	778	(205)
TOTAL RISK MANAGEMENT FUND -705	36,349	36,270	36,341	32,804	38,126	1,856
<u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u>						
FA-Materials Management Prog	671	730	730	638	739	9
FA-Inv Trsf to Gen Fund	260	329	329	329	216	(113)
TOTAL SUPPLIES INV. MGMT FUND - 715	930	1,059	1,059	967	955	(104)
<u>FLEET MANAGEMENT FUND - 725</u>						
FA-Fleet Management	11,725	10,983	10,983	11,390	10,866	(117)
FA-Trsf: 725 to 110 Program	454	620	620	620	540	(80)
TOTAL FLEET MANAGEMENT FUND - 725	12,179	11,603	11,603	12,010	11,406	(197)
<u>VEHICLE / EQUIPMENT REPLACEMENT FUND - 730</u>						
Project Program (730) - DFA	205	6,500	6,500	6,500	1,200	(5,300)
TOTAL APPROPRIATIONS	75,370	81,109	81,482	77,395	74,175	(6,934)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	75,370	81,109	81,482	77,395	74,175	(6,934)

REVENUE

In FY/21, there is an overall increase of \$182 thousand in General Fund estimated revenue for the department and major revenue streams are reflected below.

Lodgers' Tax and Hospitality Fee total fund revenues are estimated to decrease by \$3.5 million and \$842 thousand, respectively, from the FY/20 original budget.

Department Generated Fees For Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Alarm Ordinance Fees	0	850	850	1,110	260
General Fund Property Rental Fees - WUA	466	494	417	329	(165)
General Fund Alarm Ordinance Fines	0	250	250	315	65
General Fund Records Search Fees	343	250	250	250	0
General Fund E-payable Rebates	0	183	190	190	7
General Fund Admin Fee - MRCOG	0	34	82	82	48
General Fund P-card Rebates	243	110	60	60	(50)
General Fund Admin Fee - AMAFCA	0	6	23	23	17
General Fund Other Misc Revenue-Nontax	13	0	0	0	0
220 - Lodgers Tax Fund Lodgers/Hospitality	14,394	13,681	10,791	7,122	(6,559)
220 - Lodgers Tax Fund Interest earnings	17	1	48	1	0
220 - Lodgers Tax Fund Other Miscellaneous	0	0	32	0	0
220 - Lodgers Tax Fund Inter-Fund Transfers	0	0	0	3,031	3,031
221 - Hospitality Tax Fund Lodgers/Hospitality	2,879	2,736	2,158	1,425	(1,311)
221 - Hospitality Tax Fund Interest earnings	9	1	11	1	0
221 - Hospitality Tax Fund Inter-Fund Transfers	0	0	0	469	469

FINANCE AND ADMINISTRATIVE SERVICES

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.					
#new, #repeat, #cleared financial audit findings*	2, 5, 10	4, 2, 5	2, 4, 4	2,4,4	2, 4, 4
On-time CAFR submission (due date: 12/15 of each year) **	YES	YES	YES	YES	YES
% Accounts Receivable over 30 DAYS, 60 DAYS, 90 DAYS	9, 25, 22	5, -3, 19	20, 10, 10	25,28,6	20, 10, 10
% Accounts Payable over 30 DAYS, 60 DAYS, 90 DAYS	29, 6, 1	5, 6, 4	25, 10, 2	48,16,7	25, 10, 2
Operating reserve fund balance (% of expenditures)	7.00%	8.29%	8.40%	9.04%	8.40%
General Obligation Bond Rating (S&P,Fitch)	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+
Gross Receipts Tax Bond Rating (S&P, Fitch)	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+	AAA / AA+
Total return from liquidity investment portfolio in excess (basis points) of benchmark (***)	5	(38)	2	(23)	2
Total return from core investment portfolio in excess (basis points) of benchmark (****)	5	(38)	5	(3)	5
Total \$ change (from prior year) interest earned on investments	\$9.1 MM	\$12.7 MM	\$11 MM	\$13.4 MM	\$12 MM
Total % change (from prior year) interest earned on investments	1.77%	39.56%	29.40%	5.51%	5%
% collected for Alarm Permits and Alarm Fines	N/A	N/A	N/A	86.90%	87%
% city purchases from local vendors FY/20 FWD	N/A	N/A	67%	57%	67%
\$ city purchases from local vendors FY/20 FWD	N/A	N/A	\$221MM	\$220.5K	\$221MM
% purchases for goods and services that are competed, Benchmark developed in FY/20	N/A	N/A	N/A	28%	30%
# Inventory turnovers per year FY/20 FWD	N/A	2	4	2	4

* Metric changed from total findings to #new/ #repeat/ #cleared findings in FY20

** Metric changed from Date to YES/NO indicator

***Liquidity benchmark is the average 90-day Treasury bill yield.

****Core investment portfolio benchmark is the periodic strategic asset allocation total return.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive					
# change (from prior year) new workers compensation claims	663	666	660	610	600
% change (from prior year) new workers compensation claims	0.61%	0.45%	1.54%	-8.41%	-1.64%
#days lost to injury *	3,652	3,059	500	1,255	3,356
# employees using Employee Assistance Program services	356	372	350	348	400
% employees using Employee Assistance Program services	5.00%	5.00%	5.00%	5.00%	5.00%
# of vehicle accidents	453	438	450	281	450
Cost (\$) of vehicle accidents (net of subrogation)	\$1,088,873	\$1,124,911	\$1,125,000	\$1,117,822	\$1,125,000
Total Cost of Risk as a percentage of the City Budget	3.98%	3.45%	3.50%	3.31%	3.50%
# days city vehicles are out of service due to repair, Benchmark developed in FY/20	N/A	N/A	N/A	N/A	3

* Due to Leave coding during the "stay at home" orders for COVID-19, reported lost days are low and may rise if any COVID-19 coding is changed to Injury Time or lost days. Claims count is down because a majority of City employees were at home for eight weeks.

PRIOR YEAR ACCOMPLISHMENTS

General

- Received the Adobe recognition award from Quality New Mexico for submitting an organizational profile using the Baldrige performance excellence criteria

Accounting

- Submitted the Comprehensive Annual Financial Report (CAFR) for fiscal year 2019 on time. This is the fifth consecutive year the City has submitted the CAFR on time.

FINANCE AND ADMINISTRATIVE SERVICES

- Reduced annual audit findings by 2 in fiscal year 2019, cleared 4 findings, received 2 new findings and 4 findings were repeated/modified.
- Received the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Received a Certificate of Excellence in Citizen Centric Reporting from the Association of Government Accountants (AGA) for developing a report that presents City financial and performance information to taxpayers in a clear, accurate and easily accessible format.

Fleet Management

- Introduced electric vehicles into the Fleet Motor Pool. Vehicles are available free of charge to all departments, and are located at City Hall.

Office of Management and Budget

- Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the FY2020 Budget.
- Implemented new revenue modeling tools in response to the COVID-19 public health emergency.



Purchasing

- Completed the Procurement Reform Project (Part 2) to streamline and improve the RFP process. Highlights included developing an RFP User Manual, revamping the RFP template, and creating an RFB Template for ease of use.
- Developed and rolled out training for DocuSign to implement electronic signatures for Ad Hoc Committee Memos, RFP Recommendation of Award Memos and EC packets, as well as for contracting.
- Updated Administrative Instruction 1-1 to ensure signature authority was in line with the Purchasing Ordinance limit changes and to address electronic signature authority for both contracting and executive communications.
- Developed and implemented the P-card enhanced auditing through a software solution called Card Integrity. The program sends monthly reports on spend and flags questionable purchases.
- Developed an on-line repository for City contracts and solicitations.
- Developed and added a purchasing segment to the City's New Employee Orientation (NEO).

Risk Management

- Administered Hepatitis B & A vaccinations to City employees at high risk of potential exposure.
- Conducted blood borne pathogen training for all departments who have a high potential of exposure.
- City-wide participation in the Light Duty Program has resulted in an all-time low result for workers' compensation "lost vs restricted days" metric.
- Revised the Defensive Driving course training by condensing the content while still meeting all City Operators Permit (COP) education requirements. This resulted in course time being reduced by 50%.
- The Defensive Driving Course training was incorporated into the New Employee Orientation so employees may obtain their COP in a timelier manner, rather than waiting 1-2 months to attend training.
- Updated the Risk Manual to reflect current risk management policy, procedures and practices

Treasury

- Issued \$141.5 million in general obligation bonds - \$85.5 million (Series 2020 A, B & C) of new money for general purpose and storm sewer projects and \$55.9 million of refunding general obligation bonds. All series of bonds were

FINANCE AND ADMINISTRATIVE SERVICES

issued at a favorable interest rate of 1.23%. The refunding Series 2020 D provided \$4.2 million in present value debt service savings. Proceeds will be used for various capital projects throughout the city.

- Issued \$40.5 million in Refuse Removal & Disposal Revenue Bonds at an interest rate of 2.83%. Proceeds will be used for the improvements and construction to the Solid Waste administration building and the Edith maintenance facility.
- City was issued a bond rating of 'AAA' with stable outlook from Standard & Poor's, a premier credit rating service.
- City cash & investments earned over \$13 million in FY/20 and the investment portfolio was well-positioned for the dramatic decrease in market interest rates in March 2020. Investment portfolio carries a gain of over \$10 million at 6/30/2020.
- Implemented an online training video and test for those employees handling cash to get cash handling certified.
- Executed a voluntary collection agreement (VCA) with VRBO/Homeaway for occupancy taxes. The VCA will require VRBO/Homeaway to collect occupancy taxes from their short-term rental clients and remit to the City as revenue.

Warehouse

- The Warehouse provided critical COVID-19 related products to all City Departments and supported the Emergency Operations Center with items that they were unable to source. The Warehouse worked with one local vendor to manufacture hand sanitizer and with a local restaurant supplier to provide gloves.
- Outsourced Warehouse deliveries to a local courier. This reduced average delivery wait times by 48 hours, and orders are delivered to all departments.
- Established a Warehouse Product Committee with department participation to guide product decisions.



Mayor Keller at a press conference where he highlights the importance of the role of the City's Warehouse to preserve and sustain the supply chain for personal protective equipment (PPE) in response to the COVID-19 pandemic.

PRIORITY OBJECTIVES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 1. Modernize the city RFP process to enable Departments to procure needed products and services in a fair and transparent way that is fast and as easy as possible for both vendors and Departments. Update SharePoint with status by end of FY/21.
- OBJECTIVE 2. Loss Prevention will provide Safety Incentive Program information along with the annual OSHA report to department directors. Update SharePoint with status by end of FY/21.
- OBJECTIVE 3. Loss Prevention will implement new high tech video/interactive classes for employee safety training. This would help with engaging employees in safety training. Update SharePoint with status by end of FY/21.
- OBJECTIVE 4. Install a system for managing Certificates of Insurance for City contracts. Update SharePoint with status by end of FY/21.

FINANCE AND ADMINISTRATIVE SERVICES

- OBJECTIVE 5. Implement an electronic interface between Medcor and Origami to have an electronic feed of incident information from Medcor to Origami, which will reduce manual input and prevent input errors. Update SharePoint with status by end of FY/21.
- OBJECTIVE 6. Relocate Employee Health Center (EHC) once Bernalillo County and/or ABCWUA vacate City Hall. Look at moving EHC and bringing in services like physical therapy that are now outsourced, adding more exam rooms. This will help reduce WC claim costs and help employees meet their maximum medical improvement more quickly enabling them to return to work timely. It will also reduce the wait times for employees and improve the yearly physical process for AFR and APD. Update SharePoint with status by end of FY/21.
- OBJECTIVE 16. To be useful for policy decisions and managing operations, performance measures must be valid and reliable. The current performance measures of the City do not accurately capture measures of service quality, efficiency and effectiveness. The City shall complete a study of the current performance measures and make recommendations for new measures that allow decision makers to better evaluate service levels, program effectiveness, and efficiency and accountability of the City. The performance measures should include a mix of output, efficiency, outcome, and productivity measures. An initial report should be submitted to City Council by the end of the 2nd Quarter of FY/21. Final recommendations should be included in the FY/22 budget proposal.

FIRE



Albuquerque Fire Rescue (AFR) was established as a paid municipal fire department in 1900 and has since evolved into an all-hazard, public safety entity. The nature of the operations and service includes E-911 emergency dispatch, the provision of fire prevention, structural and wildland fire suppression, emergency medical services, hazardous materials containment and control, specialized technical rescue, arson investigation and response to and control of all manner of emergency situations.

Albuquerque Fire Rescue provides diverse, superior emergency service response in a timely, consistent, and professional manner. Firefighters in suppression and rescue services provide service to the community 24 hours a day and are assigned to 22 engine companies, 20 rescue companies, seven ladder companies, two heavy technical rescue (HTR), two hazardous materials response units, and when needed, four brush trucks used as wildland response units.

MISSION

Albuquerque Fire Rescue will save lives, and protect property and the environment ensuring firefighter safety and survival.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	76,708	85,032	84,501	60,687	54,284	(30,748)
OPERATING	5,204	6,129	6,110	8,668	4,403	(1,726)
CAPITAL	309	410	1,329	2,686	1,172	762
TRANSFERS	3,160	3,470	3,470	3,574	3,777	308
GRANTS/PROJECTS	492	2,833	2,833	2,833	1,758	(1,075)
TOTAL	85,873	97,873	98,242	78,449	65,394	(32,479)
TOTAL FULL-TIME POSITIONS	731	766	754	767	774	8

BUDGET HIGHLIGHTS

General Fund



The FY/21 adjusted approved General Fund budget for Albuquerque Fire Rescue is \$61 million, a decrease of 34.3% or \$31.9 million below the FY/20 original budget. The primary changes are an increase of \$271 thousand for a one-time employee medical premium offset and a reduction of \$31.7 million for eligible Coronavirus Relief Fund payroll expenses.

Personnel changes in the budget include the FY/20 mid-year addition of a full-time emergency management liaison position at a total cost of \$179 thousand. Intra-year there was a deletion of 12 firefighter positions worth \$1.1 million, associated with the reduction in the cost recovery revenue. In FY/21, the OEM director position along with associated operating costs move from grant fund to general fund and increase the budget by \$150 thousand.

Technical adjustments include funding of \$523 thousand for increased health benefits and a reduction of \$236 thousand for the 2020 leap year. Recurring overtime of \$479 thousand inadvertently not carried forward from FY/19 is also included.

Additional technical adjustments include \$91 thousand in risk assessment costs. Internal service allocations decrease the telephone appropriation by six thousand dollars, increase fleet maintenance and fuel by \$16 thousand and increase network, radio and VoIP by a net of \$217 thousand.

One-time funding of \$370 thousand earmarked for capital and equipment purchases in the FY/20 budget was eliminated as well one-time general fund operating of one million dollars.

The FY/21 adjusted approved budget adds two positions to the safety division to include a director of behavioral sciences and a lieutenant position at a cost of \$327 thousand. In Dispatch, a GIS specialist position is added at \$79 thousand. Emergency Services adds a quality assurance Para Captain and in AFR Headquarters, a fiscal officer position at a total cost of \$211

FIRE

thousand, both funded with offsetting revenue from the Albuquerque Ambulance services contract. Associated one-time equipment cost of \$65 thousand is included.

In order to positively impact and meet the appropriate rank staffing level, 12 firefighter positions will be re-classed to six driver and 6 lieutenant positions at an increased cost of \$140 thousand. In addition, AFR will convert one lieutenant position to a facilities operations coordinator to oversee the CIP division, resulting in a savings of \$18 thousand. In the logistics division, half a year funding for a civilian position is included to oversee and track all PPE in-house.

Funding of \$59 thousand to add a pharmacy worker and \$79 thousand to increase contractual services is approved to support the EMT training division. This will be offset from increased ambulance transport revenue. Additional operational funding of \$16 thousand is included for the Office of Emergency Management, and in Emergency Response an additional \$37 thousand is allocated for cell phones on front line apparatus.

Abatement funding of \$300 thousand for after hour emergency board ups moves from AFR to Planning in FY/21.

Fire Fund

The FY/21 adjusted approved State Fire Fund budget is \$2.6 million. The fund is used for general operations and equipment needs of the Fire department and includes training.

Fire Debt Service Fund

In FY/20, Albuquerque Fire Rescue was approved for funding of \$2.7 million from the NM Finance Authority secured by the State Fire Protection Fund. The new debt is earmarked for the purchase and improvements of a new fleet building. The FY/21 adjusted approved budget will transfer \$172 thousand from the State Fire Fund (210) to the Fire Debt Service Fund (410) to cover existing as well as the new debt.

Operating Grants

Operating grants for FY/21, which are appropriated in separate legislation, total \$1.8 million and include applying for rescue equipment, training and general equipment needs. Indirect overhead and cash match are included in the transfer to operating grants fund in City Support. In FY/20, AFR applied for and received funding from the US Department of Homeland Security for the Staffing for Adequate Fire and Emergency Response (SAFER) grant. This will provide funds over a period of four years for twelve firefighter positions. Three full-time civilian positions are funded through Office of Emergency Management grants.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
FD-Dispatch	6,103	5,157	5,157	4,253	3,753	(1,404)
FD-Emergency Response/Field Op	67,029	69,328	68,752	49,937	40,168	(29,160)
FD-Emergency Services	0	3,044	3,044	2,829	3,135	91
FD-Fire Prevention / FMO	4,234	6,464	6,464	5,164	5,084	(1,380)
FD-Headquarters	2,609	2,614	2,614	2,967	3,661	1,047
FD-Logistics / Planning	1,882	2,905	2,905	2,789	2,815	(90)
FD-Office of Emergency Mgmt	0	116	116	123	323	207
FD-Training	2,869	3,242	3,242	2,519	2,079	(1,163)
TOTAL GENERAL FUND - 110	84,727	92,870	92,294	70,580	61,018	(31,852)
<u>STATE FIRE FUND - 210</u>						
FD-State Fire Fund	554	1,852	2,988	4,909	2,438	586
FD-Transfer to D/S Fund 410	102	293	102	102	172	(121)
TOTAL FIRE FUND - 210	656	2,145	3,090	5,011	2,610	465
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Fire	492	2,858	2,858	2,858	1,766	(1,092)
<u>FIRE DEBT SERVICE FUND - 410</u>						
FD-Fire Debt Service Fund	101	293	102	102	172	(121)

FIRE

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	85,975	98,166	98,344	78,551	65,566	(32,600)
Intradepartmental Adjustments	102	293	102	102	172	(121)
NET APPROPRIATIONS	<u>85,873</u>	<u>97,873</u>	<u>98,242</u>	<u>78,449</u>	<u>65,394</u>	<u>(32,479)</u>

REVENUE

The Albuquerque Fire Rescue generates revenue primarily by charging for inspecting new and existing buildings for fire code regulations. AFR revised the Fire and Life Safety Fee Inspection fees in FY/20 to a standard annual charge that may vary based on square footage. The new fee structure is estimated to bring in an additional \$1.3 million. Reimbursement for ambulance service is budgeted at \$920 thousand and Ambulance Transport at \$360 thousand for FY/21. After review of the Emergency Incident Cost Recovery fee proposed in FY/20, AFR is not projecting any revenue for FY/21. AFR continues to work closely with the Albuquerque Film Office to provide fire service to the movie industry; the revenue is a component of the fire inspection fees. Revenues are also generated by providing emergency medical support (EMS) staff at large events as well as training and rental of the training facility to outside agencies.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund AFD Training Fees	(3)	100	15	15	(85)
General Fund AFR Cost Recovery	0	1,070	-	-	(1,070)
General Fund Ambulance Transport	227	150	300	360	210
General Fund Chgs And Reimbursement	481	153	-	-	(153)
General Fund City Participation Rev	(14)	32	20	20	(12)
General Fund Emergency Medical Services	65	60	65	65	5
General Fund Fire Inspec Fee-Nontax	472	1,903	1,300	1,300	(603)
General Fund FMO MOVIE PROD STDBY NONTAX	9	75	20	20	(55)
General Fund Other Misc Revenue-Nontax	0	100	-	-	(100)
General Fund Reimbursement for Ambulance	697	618	528	920	302

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actuals FY/18	Actuals FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# of Cadets graduating from Academy	22	27	40	69	60
# of trained Paramedics	222	211	250	210	250
# of Firefighters trained in Professional Development Program	60	76	90	70	90
Avg response time to emergency incidents from Fire's receipt of call to arrival	7:15	8:00	8:00	7:12	8:00
# heavy technical rescue calls	88	99	92	87	132
# of community involvement calls	527	626	700	506	700
# arson cases cleared	14	22	25	28	21
# fire related injuries	13	28	13	14	14
# citizens trained in prevention techniques	8,652	8,329	9,000	6,312	9,500
# of children educated	18,219	17,312	21,000	14,463	21,000

FIRE

Measure	Actuals FY/18	Actuals FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
Total # of plans reviewed	3,694	3,211	3,900	2,112	4,000
# of initial inspections	5,356	4,540	5,700	3,362	5,900
Develop reports of statistical info, trend analysis and measuring performance.	650	1,009	737	1,149	1,219
# of Fire reports reviewed for accuracy and completeness	6,695	9,564	9,269	10,673	11,572
# of EMS Reports reviewed for accuracy and completeness	102,105	97,668	117,231	93,027	118,178
# of Fire Records released to the public	992	1,008	1,022	1,309	1,220
# of EMS Reports released to the public	898	1,071	920	915	1,292

Measure	Actuals FY/18	Actuals FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The community is prepared to respond to emergencies.					
Total # of calls received	191,471	195,420	190,000	188,309	210,000
# of hazardous condition calls (other than hazardous materials incidents)	2,194	1,032	1,998	1,010	1,141
# false alarms & other false calls	3,359	2,135	3,953	2,962	3,247
# of other emergency calls	8,630	10,126	9,500	9,000	12,000
# of other (non-emergency) calls	79,990	66,688	81,000	87,580	77,000
Total # of calls dispatched	109,033	105,526	110,500	100,729	115,000
# residential fires	195	145	209	136	158
# non-residential structural fires	53	99	103	174	132
# hazardous materials incidents	589	1,396	513	823	796
# wildland fires	278	260	76	323	330
# medical first responder calls (Basic Life Support)	60,539	65,241	63,000	53,874	64,000
# Advanced Life Support Calls	33,390	34,319	33,500	32,503	35,000
# of Firefighters trained in Wildland Task Force	140	140	160	160	170
# of Firefighters trained as Hazardous Materials Technicians	134	114	130	133	148
# of Firefighters trained as Technical Rescue Technicians	52	48	63	60	72
# of Citizens trained in the Community Training Center *	5,156	48	4,500	655	72

Measure	Actuals FY/18	Actuals FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The community works together for safety.					
# requests for tapes and CAD reports.	275	238	290	248	282
Avg days until receipt of requested City maps to frontline units	2	2	2	2	2
# days that premis, hazard and compromised structure info entered into CAD system	2	2	2	2	2
% of time technical support, for AFR, is achieved within a 24 hour period.	94%	94%	95%	95%	94%

*Trainings reduced due to COVID-19

FIRE

PRIOR YEAR ACCOMPLISHMENTS

- Reduction in call volume: Through innovative programs targeting multiple aspects of how 911 services are utilized, AFR has seen a decrease in call volume. In 2018 AFR responded to 109,756 calls, and in 2019 responded to 105,526 emergency incidents.
- Home Engagement and Alternative Response Team (HEART) has 6 AFR Paramedics and one Carpenter. The initial focus of the HEART team was to identify individuals calling 911 frequently, and work with them to decrease their reliance on 911. Since the full implementation of HEART in September 2018, the HEART community paramedics have worked with around 100 individuals relying on 911 for their social and medical needs (sometimes daily).
- Basic Life Support Rescues: The BLS Rescue program includes two rescue apparatus and six personnel—three lieutenants, and three drivers. In May of 2019, AFR fully implemented our two BLS Rescues, at Fire Stations 5 and 11 to ensure coverage seven days a week from 8:00 am to 6:00 pm in the Southeast Heights.
- Fall Prevention: In the fall of 2019, AFR started a fall prevention program in HEART. 911 calls for falls continue to be one of AFR's top 5 medical calls we respond to, and AFR determined that there is a need in the community for a more preventative program for individuals that fall.
- Community Risk Reduction: These programs include AFR's Lifesaver training, risk assessments to make buildings safer from an active shooter risk, fire prevention, youth fire setter programs, fire station tours, and many other programs and training for the community.
- New Positions: In 2019, AFR received a total of 36 newly funded positions in the department. With the FY/20 budget, AFR received 24 new positions. With the approval of the Staffing for Adequate Fire & Emergency Services (SAFER) Grant, AFR also received an additional 12 Firefighter positions.
- ADAPT: The ADAPT (Abandoned & Dilapidated Abatement Property Team) Program works with multiple City entities to help enforce Albuquerque Code Ordinances such as the nuisance abatement and drug free zone, uniform housing code, and the comprehensive zoning code.



PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 1. Implement an internal mental health and wellness program that addresses the needs of our firefighters. Update SharePoint with status by end of FY/21.
- OBJECTIVE 2. Improve the collection, analysis, and sharing of our data to improve response times and service to the public. Adding a more robust pre-incident planning software and additional positions to improve our data tracking capabilities will greatly improve our fire and EMS response to the community. Update SharePoint with status by end of FY/21.

FIRE

- OBJECTIVE 3. Implement new positions to meet the growing demand of EMS in the community. With additional staffing, our internal quality assurance process for EMS will improve. Reorganizing the departments' fiscal division will expand our ability to meet the increased demand to support our EMS operations. Update SharePoint with status by end of FY/21.
- OBJECTIVE 4. Improve the security of the 911 Communications Center. This is an essential component of public safety in the City of Albuquerque. Update SharePoint with status by end of FY/21.
- OBJECTIVE 5. Encourage and inspire our community to become more disaster prepared and resilient by providing preparedness education and outreach to residents, neighborhoods, nonprofits, faith-based organizations, schools, businesses and vulnerable populations, including individuals with disabilities and access and functional needs. This objective supports goal two by enhancing the community preparedness and strengthens the support for the traditionally overlooked and underserved populations. It supports community-wide equity and inclusion priorities. Update SharePoint with status by end of FY/21.
- OBJECTIVE 6. Develop Community Emergency Response Teams (CERT) to augment City resilience. The CERT program promotes community preparedness and is OEM's most publicly-facing program with over 200 active volunteers that cover all four quadrants of the City. CERT volunteers are actively used to supplement the City's emergency response efforts. Priorities for this objective include 1) developing, implementing and following consistent standards throughout Albuquerque CERT; 2) expanding the number of trained and active CERTs in Albuquerque to 400 (5-year goal); 3) developing and maintaining CERT skills; and 4) increasing awareness of the value of CERT and ensuring continued funding of the CERT program. Update SharePoint with status by end of FY/21
- OBJECTIVE 7. Continue to develop and maintain comprehensive emergency management plans and documents. Through this goal, OEM will focus on collaborative planning, participate in regional efforts, and use an equity framework to inform resilience planning and prepare historically underserved communities more effectively for disasters through neighborhood led efforts. Priorities are to ensure that all plans are kept up-to-date to conform to relevant national standards and local priorities, concise, and actionable. Update SharePoint with status by end of FY/21.
- OBJECTIVE 8. Advance Emergency Operations Center (EOC) readiness and response by 1) investing in training and exercises that strengthen skills for EOC personnel to respond to the needs of residents during disasters; 2) enhancing the City's emergency management facilities, equipment, communication and data systems and supplies to ensure the City is prepared to address the needs of any natural or human-caused emergency or disaster; and 3) strengthening Joint Information Center (JIC) and emergency public information and warning capabilities so that the entire community has ample access to emergency information and instructions. Update SharePoint with status by end of FY/21.

HUMAN RESOURCES

The Human Resources Department provides personnel management and employment services to the City of Albuquerque.

MISSION

To provide leadership in the management and development of quality employment services to the general public and city departments; effective personnel administration in compliance with City mandates and State and Federal laws; to provide for and encourage employee personal and professional development; to work to ensure employee equity; and to minimize City liability. HR will serve as a change agent for direction setting to meet demands placed on City departments by changing Community Desired Outcomes and available resources.

Key focuses are: equitable classification, competitive compensation and benefits programs; training and promotional opportunities for all employees; and dissemination, maintenance and interpretation of the Personnel Rules & Regulations to ensure consistency and compliance with the Merit System Ordinance.



Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	3,403	3,998	3,998	3,515	4,021	23
OPERATING	65,480	86,680	86,686	79,855	93,757	7,077
CAPITAL	0	0	0	0	0	0
TRANSFERS	316	207	207	207	1,531	1,324
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	69,199	90,885	90,891	83,576	99,308	8,423
TOTAL FULL-TIME POSITIONS	42	43	43	43	43	0

BUDGET HIGHLIGHTS

General Fund

The FY/21 adjusted approved General Fund budget of five million dollars increases by \$1.4 million or 37.5% from the FY/20 original level.

In FY21, the budget includes an increase of seven thousand dollars for a one-time employee medical premium offset and a reduction of \$25 thousand for eligible Coronavirus Relief Fund payroll expenses. Other personnel adjustments combine for an increase of budget of \$36 thousand and includes funding for the increase of medical benefits. One-time funding of \$580 thousand is deleted for city-wide workforce recruitment, harassment avoidance training and supplies for a position created in FY/20. Technical adjustments for operational line items are adjusted by \$41 thousand and cover increased contractual obligations. Internal service assessments for telephone and network decrease by a net total of five thousand dollars. The risk assessment for tort and other increases by \$1.3 million. One-time funding of \$50 thousand is included for additional funding for labor negotiations, \$15 thousand is to cover professional development of HR staff and eight thousand dollars is provided for bilingual testing to comply with union contracts. Additional non-recurring funding of \$500 thousand is included for training and education for employees in the City's new Community Safety Department created in FY/21.

Risk Management Fund

The department's portion of the Risk Management Fund is budgeted at two million dollars and increases by \$478 thousand or 32% over the FY/20 original budget. In FY21, the budget includes an increase of two thousand dollars for a one-time employee medical premium offset. Technical adjustments in personnel decrease appropriation by \$19 thousand while still including funding for increased medical benefits. Risk and telephone allocations decrease by five thousand dollars. A one-time adjustment of \$500 thousand to appropriation will cover expected increases to unemployment compensation payments to the State of New Mexico Department of Workforce Solutions. Due to the public health emergency for COVID-19, some previous City workers could be eligible for Unemployment Insurance that may not have previously qualified.

HUMAN RESOURCES

Group Self-Insurance Fund

The Group Self-Insurance Fund budget of \$84.9 million increases by \$6.8 million from the FY/20 appropriation. Coverage for medical claim increases by \$3.7 million and prescription claim payment budget increases by \$3.1 million. The City continues to contribute 80% towards employee insurance costs.

Employee Insurance Fund

The Employee Insurance Fund budget of \$7.4 million is a maintenance-of-effort budget that decreases appropriation by \$239 thousand. The budget includes an increase of three thousand dollars for a one-time employee medical premium offset. Other technical adjustments in personnel combine for a total change of \$18 thousand and includes funding for the increase of medical benefits. One-time funding of \$300 thousand is deleted. Budget for vision premiums increases by a \$33 thousand to cover increased benefit participation. The transfer for indirect overhead increases by eight thousand dollars and allocations for telephone and risk decrease by one thousand dollars.

It should be noted that the Governmental Accounting Standards Board (GASB) requires the City to report the liability for post-employment life insurance benefits. The City collects and transfers this amount and it is held in an irrevocable trust account.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
HR-Personnel Svcs	2,454	3,512	3,515	3,258	4,877	1,365
HR-B/C/J/Q Union Time Program	127	131	131	131	131	0
TOTAL GENERAL FUND - 110	2,582	3,643	3,646	3,389	5,008	1,365
<u>RISK MANAGEMENT FUND - 705</u>						
HR-Unemployment Comp	293	1,022	1,022	1,022	1,528	506
HR-Employee Equity	341	474	477	426	446	(28)
TOTAL RISK MANAGEMENT - 705	634	1,496	1,499	1,448	1,974	478
<u>GROUP SELF-INSURANCE FUND - 710</u>						
HR-Group Self Insurance	0	78,098	78,098	71,118	84,917	6,819
TOTAL GROUP SELF-INSURANCE - 710	0	78,098	78,098	71,118	84,917	6,819
<u>EMPLOYEE INSURANCE FUND - 735</u>						
HR-Insurance Adm	65,900	7,562	7,562	7,535	7,315	(247)
HR-Ins Trsf to General Fund	83	86	86	86	94	8
Total Employee Insurance Fund - 735	65,983	7,648	7,648	7,621	7,409	(239)
TOTAL APPROPRIATIONS	69,199	90,885	90,891	83,576	99,308	8,423
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	69,199	90,885	90,891	83,576	99,308	8,423

REVENUE

For FY/21, estimated revenue for both insurance funds is \$91.4 million. The City of Albuquerque's other Inter-Governmental Agreements (IGAs) provide administrative services for insurance benefits and revenue is estimated at \$60 thousand. Each governmental entity reimburses the City for these services. The IGA group currently consists of the Albuquerque Bernalillo County Water Utility Authority (WUA), Albuquerque Housing Authority, City of Belen, Cochiti Lake Township, Middle Rio Grande Conservancy District, Sandoval County, Southern Sandoval County Arroyo Flood Control Authority, Town of Bernalillo, Town of Mountainair, Village of Bosque Farms, Village of Corrales, Village of Cuba, Village of Los Ranchos de Albuquerque, Village of San Ysidro, Village of Tijeras, Village of Jemez Springs and the Town of Edgewood.

HUMAN RESOURCES

Department Generated Fees For Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
710 - Group Self-Insurance Fund	Internal Svcs - Insurance	0	83,992	80,844	85,198	1,206
735 - Employee Insurance	Internal Svcs - Insurance	65,546	6,081	6,286	6,141	60
735 - Employee Insurance	Other Grants	60	60	62	60	0
735 - Employee Insurance	Charges For Services	29	30	29	30	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - All city employees and officials behave ethically.

\$ value of potential liability from Unemployment Claims ('000s)	597	1,106	800	1,369	900
\$ savings achieved from favorable decisions on Unemployment Claims ('000s)	142	163	250	147	153

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.

Total Unemployment Claims	96	179	150	200	150
# of protestable unemployment claims	30	48	45	93	45
# of non-protestable unemployment claims	66	131	105	107	105
# of protestable unemployment claims ruled favorably	22	29	33	22	33
# of protestable unemployment claims ruled unfavorably	8	10	12	11	12
% of new hire turnover within the 1st year of employment	19.0%	23.2%	15.0%	24.0%	19.0%
# candidates participating in entry-level and public safety promotional testing programs.	1,047	1,235	1,100	1,243	995
# public safety officials utilized and trained as Subject-Matter Experts (SMEs) to validate exams and assessors to evaluate candidates in Assessment Centers.	66	87	50	70	50
Public safety candidates' level of satisfaction with overall quality of promotional exams (5-pt Likert scale).	4.4	4.4	4.1	4.4	4.1
Subject-matter experts' level of confidence in job-relatedness of promotional exams developed (5-pt Likert scale).	4.5	4.5	4.2	4.5	4.2
Average time to offer					
Average Time from Advertisement Expiration Date to Offer	65	60	60	55	55
Average Time from Request Date to Offer	72	78	75	64	69
# of employees participating in city sponsored training	5,664	11,461	5,000	13,702	10,000
% new supervisors enrolled in new supervisory development within 30 days of hire/promotion	33.0%	25.0%	35.0%	25.0%	25.0%

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
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DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected, and reported accurately and timely.

% of employees participating in Medical	92.4%	41.4%	92.0%	91.4%	92.0%
% of employees participating in Dental	93.6%	93.0%	93.0%	93.2%	93.9%
% of employees participating in Vision	88.5%	88.8%	89.0%	89.3%	89.9%
Average dollars of wellness cost per encounter (actual) * Last Reporting FY/19, Eliminated FY/20	\$3.10	\$2.65	N/A	N/A	N/A
Average dollars of cost per employee					
Medical	\$9,047.43	\$11,033.99	\$11,415.87	\$11,202.90	\$13,971.06
Dental	\$780.19	\$772.34	\$773.09	\$702.20	\$797.16
Vision	\$124.56	\$123.61	\$122.24	\$118.37	\$126.02
Average compensation per Regular Employee (Pay + Benefit Rate)	\$33.16	\$35.04	\$34.99	\$35.95	\$36.07

HUMAN RESOURCES

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
Average compensation per Regular Employee FY/20 FWD	N/A	N/A	\$23.56	\$23.93	\$24.22
% of PPC complaints filed against the City ruled favorably	96.0%	100.0%	98.0%	100.0%	100.0%
% of Grievances filed against the City ruled favorably	91.0%	89.0%	92.0%	80.0%	89.0%

* Prior to FY18 was calculated per employee, in FY/18 changed to per encounter.

** Will be determined after final Benefit rates have been decided.

PRIOR YEAR ACCOMPLISHMENTS

- Began a hiring reform in FY/20 to improve the overall quality and speed of the hiring process. The first phase included collapsing two divisions within the Human Resources Department by combining the employment and classification and compensation divisions allowing the department to establish measurements, analyze barriers and provide training to hiring personal officers within City departments. This ensures that the City is recruiting and hiring the best employees in a timely manner. Phase two is to begin in FY/21.
- Updated job descriptions and/or conducted salary surveys on several job series and positions within the City of Albuquerque, which included the following; I-Series, Trades, Engineers and Auditors to see if the City's rates or job descriptions were competitive to the market. It was found that some rates were not competitive; in specifically Trade and Engineer positions. A recommendation was made to increase Engineer pay and increases were implemented. The department is currently working through recommendations for Trades positions.
- Conducted a survey and qualification study on Forensic Scientists within the State of NM and provided recommendations for a competitive progression system.
- Updated Administrative Instruction 7-57 which outlines the policies and procedures for hiring current and former military members (Veterans) and their spouses. Human Resources conducted a review of all current employees and expanded the initiative to include spouses of veterans.
- Transitioned the City's group health medical plan from a fully insured program to a self-funded program. The transition allowed the City to design the benefits program available and help members gain access and manage chronic conditions leading to the high cost of healthcare.
- Completed housing and billing of the seventeen (17) participating government entities in the group medical plan through the City's PeopleSoft system. Enrollment, billing, reporting and reconciliation are completed in one central location. Prior to this transition the eligibility, enrollment, and premiums for these groups, totaling over \$18 million, was being managed through an Excel spreadsheet.
- Transitioned the management and administration of the COBRA program to a 100% automated process. COBRA is the benefit which allows members who have lost coverage with the City to continue that coverage directly and the automated process now includes all loss of coverage including dependents and all new members. This improvement not only eliminated 4-6 hours of manual work but has improved accuracy and eliminated the potential of missing dependents dropped during life events.
- Completed the administration of bilingual proficiency testing for bilingual pay in accordance with the AFR and APD collective bargaining agreements. The division conducted bilingual proficiency testing for eight (8) public safety uniformed personnel who signed up to participate. A total of 47 AFR uniformed personnel and 68 APD uniformed personnel are currently qualified to receive bilingual pay.
- Successfully negotiated supplements to all eight of the collective bargaining agreements (CBAs) in the form of memoranda of understanding (MOUs) that addressed temporary changes to the CBAs needed in order for the City to properly respond to the COVID-19 emergency.
- Conducted a Request for Proposal (RFP) with the assistance of Purchasing to select a vendor to provide mandatory anti-harassment training to all city employees. This included creating an on-line course for annual refresher training.



HUMAN RESOURCES

PRIORITY OBJECTIVES

GOAL 3: PUBLIC INFRASTRUCTURE - THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 4. Complete a salary study for City Planner positions to ensure that City Wage rates and job classifications are comparable to other local government agencies. The study should include recommendations for reducing turnover and filling these positions. Submit a report to City Council by the end of the 3rd Quarter of FY/21.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 9. Collaboration by the HR Employment Testing Division and AFR Subject-Matter Experts (SMEs), selected by the AFR Chief, on the development and validation of the Cadet Entrance Examination. Anticipated completion date is March 2021. Update SharePoint with status by end of FY/21.
- OBJECTIVE 10. Increase education, awareness and participation in Better Health wellness programs such as Full Plate Living, Run for the Zoo, and Diabetic Prevention Cooking classes. Once campaigns have completed, assess and survey participants for areas of improvement. Update SharePoint with status by end of FY/21.
- OBJECTIVE 15. Conduct a cost/benefit review for City Trainings to establish how providing in-house standardized and centralized training for City Employees compares in consistency and quality of services provided to City Departments to trainings provided through an outside contractor. The mandated training curriculum for Sworn Police Officers and Firefighters shall be excluded from the plan. Submit the completed plan to the City Council by the end of the third quarter of FY/21.



LEGAL

The Legal Department represents the City's interests in all courts in New Mexico, before administrative and legislative bodies, and is responsible for handling and oversight of civil lawsuits filed against the City, its officials, and its departments. In addition to trial work in a broad range of areas, the department advises clients in labor and employment matters, contract issues, protection of environmental resources, the management of risk in the operation of City services, and land use and planning issues. Additionally, the Legal Department administers DWI vehicle seizures and forfeitures hearings as well as oversees the Metropolitan Court Traffic Arraignment Program, enforcement of the City's Minimum Wage Ordinance, Notices, and Rules and counsels the Office of the City Clerk in legal matters related to elections and to public records requests made pursuant to Inspection of Public Records Act. The Diversity and Human Rights section of the Legal Department offers numerous services and resources to the City employees and residents in civil rights matters as well as alternative dispute resolutions.



MISSION

To provide timely and quality legal advice to the Mayor's Office, City Council, and City departments and to effectively represent the City of Albuquerque in litigation in state and federal courts and administrative hearings at a reasonable cost.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	4,690	5,713	5,713	5,319	6,243	529
OPERATING	926	547	613	713	554	7
CAPITAL	0	0	0	0	0	0
TRANSFERS	62	89	89	89	115	26
GRANTS/PROJECTS	45	0	0	0	535	535
TOTAL	5,723	6,349	6,415	6,121	7,447	1,098
TOTAL FULL-TIME POSITIONS	59	62	62	66	68	6

BUDGET HIGHLIGHTS

The adjusted approved FY/21 General Fund budget is \$6.9 million, an increase of 8.9% or \$563 thousand above the FY/20 original budget. Technical adjustments include \$31 thousand for health benefits and internal service costs for communication and risk are increased by \$21 thousand.

Other technical changes include reducing funding of \$20 thousand to move a contract for American Legal Publishing to the Office of the City Clerk. There is still \$142 thousand remaining to restructure the Assistant City Attorney salaries for retention. In addition, there is \$137 thousand for the intra-year addition of a Deputy Director of Policy position. In FY/21, the budget includes an increase of \$18 thousand for a one-time employee medical premium offset and a reduction of seven thousand dollars for eligible Coronavirus Relief Fund payroll expenses.

The Office of Equity and Inclusion, previously Diversity and Human Rights, was established in March 2018. The office is tasked with addressing inequality in the Albuquerque community to make the City safe, inclusive, and level the playing field so all citizens have equal opportunity to access resources and employment opportunities. The FY/21 budget provides for the addition of two positions. One is for an Assistant Attorney towards the development of the Consumer Financial Protection Initiative program and the other is an Immigration and Refugee Coordinator.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
LG-Legal Services	5,678	5,937	6,003	5,776	6,313	376
LG-Office of Equity and Inclusion	0	412	412	346	599	187
TOTAL GENERAL FUND - 110	5,678	6,349	6,415	6,121	6,912	563
OPERATING GRANTS FUND 265						
Project Funds (265) - Legal	45	0	0	0	535	535

LEGAL

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL APPROPRIATIONS	5,723	6,349	6,415	6,121	7,447	1,098
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	<u>5,723</u>	<u>6,349</u>	<u>6,415</u>	<u>6,121</u>	<u>7,447</u>	<u>1,098</u>

REVENUE

Revenue for FY/21 is estimated to be \$442 thousand above the FY/20 original budget. The FY/21 revenue for legal services from Risk Management is estimated to be \$439 thousand above the original budget due to a push to provide legal services in house rather than from outside vendors.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Chgs for Risk Mgt Legal Svcs	2,315	2,750	1,461	1,900	439
General Fund Rec Indoor Event Security	0	80	95	95	0
General Fund Chgs for WUA Legal Svcs	0	5	12	11	(1)
General Fund Land Use Mediation Chgs	21	10	6	10	4
General Fund Contrib- Bernalillo-Shared Ops	30	0	0	0	0

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens					
# Lawsuits received	80	77	90	217	90
# active cases	321	147	350	367	350
# cases closed	30	99	100	163	100
# of Traffic Cases going to Arraignment	13,053	26,544	30,000	19,650	30,000
% of approx 19650 Pleads resolved	57%	56%	70%	59%	70%

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
# ADA Cases Closed	41	70	54	17	30
# Public Accommodation Cases closed new FY19	N/A	40	40	91	40
# Employment cases closed	12	52	30	76	30
# Housing cases closed	30	64	50	29	50
# Other cases closed	109	102	100	87	100
Referral (passed to more appropriate agency after intake)	42	102	88	98	88
Brief (provided answer/solution to standard problem)	138	128	260	223	260
Limited Extended (research, visited site, more complex issue)	9	17	18	31	18
Extended Investigation (report or formal document for intake)	3	5	4	20	4

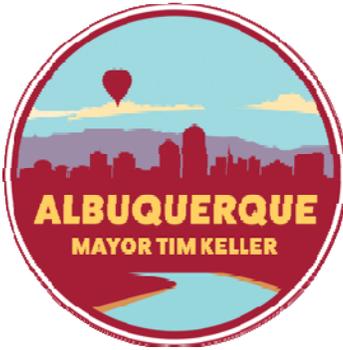
Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The work environment for employees is healthy, safe, and productive.					
# ADR mediation referrals	502	1,087	1,100	608	1,100
# of mediations/facilitations	52	105	100	63	100
% ADR mediations successfully resolved	87%	89%	92%	95%	92%

LEGAL

<i>PRIOR YEAR ACCOMPLISHMENTS</i>
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- Worked to grow community awareness of its Office of Civil rights resulting in a 38% increase in intakes (273 to 378) and a 200% increase in complaints filed (4 to 12) in the prior fiscal year.
- The Office of Civil Rights expanded community outreach through conducting or co-sponsoring 13 training and/or educational sessions.
- Provided quick and comprehensive support to all departments in the wake of the Covid-19 crisis.
- Participated in a multi-department effort to establish policies and procedures for the Abandoned and Dilapidated Abatement Property Team (ADAPT) Program
- Obtained Cities of Financial Empowerment in order to provide remote-based services to residents who seek financial guidance and supports in response to the economic impact of COVID-19.
- Engaged in community outreach efforts, including working with APD to provide dinners at the City's homeless shelter and participated in the APS Title 1 Homeless Project by provided basic essentials, clothing, and holiday gifts for a family of 10.

MAYOR'S OFFICE



The Mayor's Office supports the elected chief executive and ceremonial head of the City pursuant to the City Charter. The office is comprised of support staff and constituent services that keep the Mayor in touch with residents of Albuquerque and their concerns. The Mayor provides the leadership and direction to execute his policies and those legislated by the City Council to provide municipal goods, services, facilities, and infrastructure required of a modern city.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	648	806	806	738	745	(61)
OPERATING	304	222	224	254	245	24
CAPITAL	0	0	0	0	0	0
TRANSFERS	39	42	42	43	53	11
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	991	1,070	1,072	1,035	1,043	(27)
TOTAL FULL-TIME POSITIONS	6	6	6	6	6	0

BUDGET HIGHLIGHTS

The FY/21 adjusted approved General Fund budget for the Mayor's Office is \$1.0 million, a slight decrease of 2.5% from the FY/20 original budget. Technical adjustments include funding of four thousand dollars for increased medical benefits and a reduction of three thousand dollars for the 2020 leap year. Internal service costs associated with communications, network and fleet decrease by eight thousand dollars, whereas risk allocations increase by \$12 thousand.

In addition, the budget includes an increase of two thousand dollars for a one-time employee medical premium offset and a reduction of \$56 thousand for eligible Coronavirus Relief Fund payroll expenses. Contractual services increases by \$30 thousand to align funding with actual expense.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
MA-Mayors Office Program	991	1,070	1,072	1,035	1,043	(27)
TOTAL APPROPRIATIONS	991	1,070	1,072	1,035	1,043	(27)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	991	1,070	1,072	1,035	1,043	(27)

MUNICIPAL DEVELOPMENT



The Department of Municipal Development (DMD) both implements public infrastructure and oversees the maintenance and security of City facilities, including parking. DMD operates and maintains city streets, storm drains, traffic signals, street lighting, maintenance of City facilities, energy, and the development and design of capital public buildings.

Program strategies include strategic support; design recovered for transportation and storm drain, CIP and parks; construction; street CIP/transportation infrastructure tax; storm drainage; General Fund street services; special events parking; facilities; street services; City/County building; Plaza del Sol building; parking services; and stadium operations.

MISSION

The Department of Municipal Development is organized to assure that quality capital projects are completed for the public efficiently and timely; and to provide parking management/enforcement, security and maintenance of City facilities. To build and maintain public infrastructure for the safety of the public.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	21,788	34,388	37,160	30,827	36,681	2,292
OPERATING	19,519	19,659	20,208	23,000	18,853	(806)
CAPITAL	30	637	637	816	719	82
TRANSFERS	17,152	11,265	10,893	12,129	11,981	716
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	58,489	65,949	68,898	66,771	68,233	2,284
TOTAL FULL-TIME POSITIONS	446	457	506	502	514	57

BUDGET HIGHLIGHTS

General Fund

The FY/21 adjusted approved General Fund budget is \$53.8 million, an increase of 7.8% or \$3.9 million from the FY/20 original budget. FY/21 budget includes an increase of \$110 thousand for a one-time employee medical premium offset and a reduction of \$2.6 million for eligible Coronavirus Relief Fund payroll expenses.

During FY/20, transit security moved from the Transit Department, which included funding for 40 full-time security officer positions totaling \$2.7 million. Real property moved from the Planning Department which included 9 full-time positions totaling \$785 thousand and operating funds of \$59 thousand. Intra-year there were 3 positions deleted including a CIP technician, a lead crossing guard and an office assistant, plus an FY/20 surveyor position was not created in order to fund wage adjustments of \$221 thousand. Technical adjustments include funding of \$197 thousand for health and dental benefits and a decrease of \$83 thousand for the 2020 leap year. Internal service costs for communication, fleet and risk increased by \$822 thousand.

Other technical changes reduced one-time funding of \$228 thousand for crossing guards, \$250 thousand for CIP coming-on-line, \$75 thousand for Neighborhood Parks and Signs and one million dollars for Pedestrian Safety. A transfer to the Stadium Fund decreased by \$350 thousand. The budget includes funding for CIP coming-on-line in the amount of \$1.3 million with the addition of seven security officers for Transit Security and four positions for the Regional Traffic Management Center, which include a network engineer, an administrative supervisor and two emergency communication operators. Also funding for an increase to engineer salaries is included in the amount of \$620 thousand.

Gas Tax Road Fund

The FY/21 Gasoline Tax adjusted approved budget is \$6.3 million, an increase of 1% or \$60 thousand from FY/20 and includes a transfer to the General Fund in the amount of \$248 thousand for indirect overhead. An intra-year deletion of a construction inspector was used for a wage adjustment of \$45 thousand. There is an increase of \$19 thousand for a one-time medical premium offset and a reduction of \$66 thousand for eligible Coronavirus Relief Fund payroll expenses. The adjusted approved budget funds a total of 59 full-time positions.

MUNICIPAL DEVELOPMENT

City/County Facilities Fund

The FY/21 adjusted approved budget for the City/County Facilities Fund, which includes the City/County Building and the Law Enforcement Center, is \$3.4 million and is 0.1% or two thousand dollars below the FY/20 original budget. Included is an increase of four thousand dollars for a one-time employee medical premium offset and a reduction of seven thousand for eligible Coronavirus Relief Fund payroll expenses. The adjusted approved budget funds a total of 16 full-time positions.

Parking Operating and Debt Service Funds

The FY/21 parking enterprise adjusted approved budget of \$5.4 million reflects an increase of 14.3% or \$671 thousand from the FY/20 original budget. An increase for a one-time employee medical premium offset is included for \$14 thousand. The adjusted approved budget funds a total of 45 full-time positions.

Baseball Stadium Operating and Debt Service Funds

The Baseball Stadium Fund adjusted approved budget for FY/21 of \$1.7 million reflects a 23.4% or \$531 thousand decrease from the FY/20 original budget. The budget includes a decrease in operating expenses of \$532 thousand due to the Stadium not being utilized like years past due to COVID. The adjusted approved budget funds a total of 2 full-time positions.

The FY/21 adjusted approved budget for the Baseball Stadium Debt Service Fund is \$998 thousand dollars.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM STRATEGY SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
MD-Strategic Support	2,472	2,776	2,776	2,449	2,685	(91)
MD-Design Recovered Storm	2,198	3,005	3,005	3,595	2,947	(58)
MD-Construction	1,557	2,030	2,030	1,559	2,501	471
MD-Streets	4,459	5,412	5,412	5,340	5,246	(166)
MD-Storm Drainage	2,782	2,950	2,950	2,711	3,092	142
MD-Street Svcs-F110	15,950	15,579	15,579	16,948	15,943	364
MD-Trsf to CIP Fund	0	0	200	188	0	0
MD-Trsf to Gas Tax Road Fund	1,329	1,329	1,329	1,329	1,954	625
MD-Special Events Parking Prog	19	19	19	19	19	0
MD-Trsf to Stadium Ops Fund	198	548	548	548	1,498	950
MD-Design Recovered CIP	1,502	1,972	1,972	1,980	2,081	109
MD-City Bldgs	8,855	12,043	14,266	11,161	12,733	690
MD-Trsf to C/C Bldg Fund	2,210	2,252	2,252	2,252	2,252	0
MD-Real Property Program	0	0	595	450	879	879
TOTAL GENERAL FUND - 110	43,531	49,915	52,933	50,529	53,830	3,915
<u>GAS TAX ROAD FUND - 282</u>						
MD-Street Svcs-F282	5,687	6,006	6,066	5,827	6,066	60
MD-Trsf to Gen Fund	248	248	248	248	248	0
TOTAL GAS TAX ROAD FUND - 282	5,935	6,254	6,314	6,075	6,314	60
<u>CITY COUNTY FACILITIES FUND - 290</u>						
MD-C/C Bldg	2,740	3,304	3,733	3,921	3,302	(2)
MD-C/C Trsf to Gen Fund	86	86	86	86	86	0
TOTAL CITY COUNTY FACILITIES FD-290	2,826	3,390	3,819	4,007	3,388	(2)
<u>PARKING FACILITIES OPERATING FUND - 641</u>						
MD-Parking Program	3,919	4,135	4,172	4,320	4,778	643
MD-Parking Trsf to Gen Fund	556	573	573	573	601	28
TOTAL PARKING FUND - 641	4,475	4,708	4,745	4,893	5,379	671
<u>BASEBALL STADIUM OPERATING FUND - 691</u>						
MD-Stadium Operations	914	1,224	1,224	1,259	695	(529)
MD-Stadium IDOH	26	24	24	24	25	1
MD-Stadium Trsf to Debt Svc	1,021	1,026	1,026	1,026	1,023	(3)

MUNICIPAL DEVELOPMENT

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
TOTAL BASEBALL STADIUM FUND - 691	1,961	2,274	2,274	2,309	1,743	(531)
BASEBALL STADIUM DSCE FUND - 695						
MD-Stadium Debt Svc	998	1,001	1,001	1,001	998	(3)
TOTAL APPROPRIATIONS	59,727	67,542	71,086	68,814	71,652	4,110
Intradepartmental Adjustments	1,238	1,593	2,188	2,043	3,419	1,826
NET APPROPRIATIONS	58,489	65,949	68,898	66,771	68,223	2,284
TOTAL FULL-TIME POSITIONS	446	457	506	502	514	57

REVENUE

General Fund revenues for FY/21 are estimated to remain flat at \$2.1 million. This includes revenues collected from barricading permits, excavation permits, restoration fees, and sidewalk services, curb and gutter services, rental of City property, and loading zone permits.

Gasoline tax revenues for FY/21 are estimated to decrease to \$4.6 million. The fund is subsidized and there is an increase in the transfer from the General Fund totaling two million dollars. Revenues from the City/County Facilities Fund are estimated to decrease by \$16 thousand. Parking Facilities Operating Fund revenues are estimated at \$4.9 million for FY/21. Baseball Stadium Operating Fund revenues are estimated to decrease to \$550 thousand with an increase to the General Fund subsidy of \$1.5 million.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	1,728	1,235	1,473	1,836	601
General Fund	204	250	137	220	(30)
General Fund	15	33	12	7	(26)
General Fund	16	30	19	25	(5)
General Fund	38	25	31	35	10
General Fund	8	12	8	8	(4)
General Fund	9	10	8	10	-
General Fund	17	-	-	-	-
282 - Gas Tax Road Fund	4,682	4,850	4,365	4,550	(300)
290 - City/County Bldg Ops Fund	1,080	1,091	1,091	1,075	(16)
641 - Parking Facilities Operating	5	28	34	23	(5)
641 - Parking Facilities Operating	808	740	1,454	740	-
641 - Parking Facilities Operating	-	6	12	6	-
641 - Parking Facilities Operating	1,194	887	1,823	1,157	270
641 - Parking Facilities Operating	3,063	2,560	5,648	2,940	380
691 - Sports Stadium Operating	2,095	1,800	1,360	550	(1,250)

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE - The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The storm water system protects the lives, property, and the environment.					
# arroyo miles maintained	150	141.2	160	196	160
# dams/basins maintained	100	127	110	143	125
Lineal feet of storm drainage facilities installed or upgraded	2,765	1,696	1,900	2,454	1,500
# of NPDES inspections	1,885	763	1,000	778	800

MUNICIPAL DEVELOPMENT

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The street system is well designed and maintained					
# curb miles swept	43,000	39,516	42,000	44,929	42,000
# potholes filled	7,800	11,564	8,000	14,166	10,000
# lane miles maintained (inlay, micro, slurry)	82	169	145	95	200
# of other traffic engineering services	1,150	877	1,300	1,972	2,300
# of signal maintenance calls	4,461	1,300	5,405	4,204	5,405
# of sign maintenance calls	4,113	1,850	4,976	834	1,200
** # of lane miles added	-		3		
# of excavation and barricading permits issued	6,535	6,011	6,000	4,974	6,000
# of barricade inspections	9,385	10,408	9,000	7,016	8,000
Actual sidewalk inspections, tripping concerns	895	1,305	700	2,063	1,200
Average days assigned 311 calls are open for construction	1.7	3	3	1	3

*New NTMP process implemented in FY18

**Includes Planning Developer Additions to the System (4 lane miles added)

*** Performance measure for only tripping concerns

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21	Data Process Maturity
Street Conditions 1:						
	Excellent	Good	Fair	Poor	Very Poor	Unknown
1999 Surface Defect Index (SDI)	11.0%	NA	35.4%	29.3%	2.7%	NA
2007 Surface Defect Index (SDI)	36.1%	NA	14.6%	12.7%	2.6%	NA
2007 Pavement Quality Index (PQI)	13.5%	29.7%	27.2%	21.8%	7.8%	NA
*2012 Pavement Quality Index (PQI)	8.1%	47.6%	36.6%	7.3%	0.11%	0.36%
**2020 Pavement Condition Index (PCI)	16.0%	40.7%	29.6%	11.9%	1.18%	0.62%

* Data is based on lane miles versus number of records due to VUEWORKS

** Data is based on values from 2016 survey after degradation

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.					
# City operated parking spaces	4,239	4,239	4,239	4,239	4,389
# of bikeway miles added	3	3	1	6	1

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The downtown area is vital, active, and accessible.					
# acres of medians landscaped	5	2.2	3	6.25	3
# of new city buildings construction projects initiated	11	3	6	5	6
Square footage of new city buildings constructed	126,797	29,500	123,000	41,500	100,000
# of city building renovation/rehabilitated projects initiated	54	54	50	56	35
Square footage of city buildings renovated/rehabilitated	198,885	125,450	100,000	128,700	150,000
Time (in months) to select consultant from advertisement to executed contract.	6	6	6	6	6

GOAL 6: ECONOMIC VITALITY - The economy is vital, diverse, inclusive, equitable, and sustainable works for all people.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The economy is diverse in industry and sector.					
# parking citations issued	21,287	28,949	35,000	33,248	35,000

MUNICIPAL DEVELOPMENT

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>The work environment for employees is healthy, safe, and productive.</i>					
Square foot maintained per maintenance staff person (000's)	141	177	47	177	177
* Facility area maintained (million sq. ft)	3.8	2.89	10	3.9	4.0
* Increase is due to the inclusion of Wyoming Yard and newly constructed facilities (based on 28 FTE mid-year FY15 and 30 FTE in FY16)					
# security calls for service	1,850	1,700	1,600	2,200	1,800
# city buildings secured	14	14	14	16	14
Area secured/patrolled (000's sq. ft.)	2,980	5,000	4,780	8,280	4,780
Area secured/patrolled per officer (000's sq. ft.)	30	30	30	40	30

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>City employees are competent and well-trained to deliver city services efficiently and effectively.</i>					
Dollars implemented with "3% for Energy" projects (\$000's)	2,417	1,636	1,800	810	1,800
Total kWh of electricity usage (millions)	96	106	98	43	96
Operational savings (\$000's) from 3% projects implemented	290	261	350	138	350

PRIOR YEAR ACCOMPLISHMENTS

Capital Implementation Plan (CIP) Program:

- Completion of the Regional Transportation Center: The Regional Transportation Management Center (RTMC) was conceived as early as 2010 as a location to centralize the street's monitoring and camera information from the City of Albuquerque and NMDOT. The design started in 2016 and construction began in 2019. Substantial completion was met in 2020. The \$12 million project was funded with City Capital Funding and a NMDOT federal grant. City of Albuquerque Police and traffic engineers, Bernalillo County Sheriffs and NMDOT traffic engineers have staff that will work out of the facility.



Construction Division:

- Completion of the Rio Grande and Candelaria roundabout in September 2019.
- Paradise Boulevard improvements between Golf Course and Eagle Ranch included widening the road to accommodate turning lanes and bike lanes.
- University Bike Boulevard Phase II improvements between George Road and Gibson Boulevard included constructing the Bike Boulevard and creating connections to existing streets.

Engineering Division:

- West Central landscaping from Unser Boulevard to 106th Street was completed in April 2020 and included landscaping of existing medians in addition to the installation of irrigation, trees, shrubs, gravel, boulders, patterned median pavement, signage, and some curb and gutter improvements.
- Phase II of the University Boulevard Bikeways from George Road to Gibson Boulevard provides bicycle and pedestrian connectivity, enhances the bicycle network, provides ADA compliant facilities, construction of a pedestrian bridge, and widening of an existing vehicular bridge.
- The Central Walter storm drain includes the installation of approximately 500 LF of new RCP storm drain in Walter Street from Central Avenue to the existing Copper Avenue box culvert. This project also includes repaving, restriping on-street parking and crosswalks, and installing four new ADA compliant curb ramps to increase pedestrian accessibility at the Copper/Walter intersection.

MUNICIPAL DEVELOPMENT

Traffic Engineering:

- Installation of the first City maintained Rectangular Rapid Flashing Beacons (RRFBs) was installed at Golf Course and La Orilla. This is a unique installation that uses an RRFB at the crosswalk but also a flashing beacon in advance to mitigate a poorly designed intersection with poor sight distance.

Security Division:

- Wellness Check Program & Lifesaver Award: Since December 2019, the Security Division has been providing support to Albuquerque Fire & Rescue (AFR) for Wellness Check calls. AFR is dispatched to over 15,000 wellness checks per year, with over 10,000 of those calls being ghost (person not there) or AFR is not needed.



PRIORITY OBJECTIVES

GOAL 3: PUBLIC INFRASTRUCTURE - THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 1. McMahon from Rockcliff to Kayenta under design by the second quarter of FY/21. Update SharePoint with status by end of FY/21.
- OBJECTIVE 3. Establish a partnership with Bernalillo County, the NM Department of Transportation, and other local agencies, for the development of an encampment cleanup program for City streets and highways. The partnership shall include input from City and County Behavioral Health staff. Submit a status report on the effort to the City Council by the end of the third quarter of FY/21.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 7. Complete projects that support sustainability goals. Projects include: exhaust system at Civic Plaza Parking and Southwest Broadway Cultural center lighting retrofit. Update SharePoint with status by end of FY/21.
- OBJECTIVE 8. Begin planning capital improvements with Facility Condition Assessments, develop practical plan to maintain and update facilities. Projects include- Boiler replacement and air handling units at Isotopes Stadium, HVAC improvements at Plaza Del Sol, chiller replacement at APD main, roofing replacements, and work in conjunction with energy section to achieve both facilities and energy conservation goals. Update SharePoint with status by end of FY/21.

OFFICE OF THE CITY CLERK



The Office of the City Clerk maintains all official records for the City of Albuquerque, conducts municipal elections, accepts bids from the general public, as well as accepts service of process for summons, subpoenas and tort claims on behalf of the City of Albuquerque. The City Clerk is the chief records custodian for the City of Albuquerque and processes requests for public records pursuant to the New Mexico Inspection of Public Records Act (IRPA). The Office of the City Clerk also manages the Office of Administrative Hearings and is responsible for conducting all hearings specifically assigned by City of Albuquerque ordinance, including animal appeals, handicap parking and personnel matters. The Clerk and her staff are honored to assist citizens and fellow public servants in all aspects of the office.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	1,333	1,906	1,906	1,517	1,817	(88)
OPERATING	395	590	1,481	840	630	40
CAPITAL	0	0	0	15	0	0
TRANSFERS	70	160	160	161	132	(28)
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	1,798	2,656	3,547	2,532	2,579	(77)
TOTAL FULL-TIME POSITIONS	21	27	27	27	27	0

BUDGET HIGHLIGHTS

The adjusted approved FY/21 General Fund budget is \$2.6 million, a decrease of \$77 thousand below the FY/20 original budget. In FY/21, the budget includes an increase of eight thousand dollars for a one-time employee medical premium offset and a reduction of \$83 thousand for eligible Coronavirus Relief Fund payroll expenses.

Technical adjustments include \$13 thousand for health benefits and a reduction of five thousand dollars for the 2020 leap year. Internal service costs associated with communication, risk and fleet decreased by \$28 thousand. Other technical adjustments include a transfer of \$20 thousand from the Legal department to transfer the American Legal Publishing Contract. The budget also provides funding of \$32.5 thousand for the regular local election.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
CC-Office of the City Clerk	1,489	2,241	3,053	2,268	2,177	(64)
CC-Administrative Hearing Off	309	415	494	265	402	(13)
TOTAL GENERAL FUND - 110	1,798	2,656	3,547	2,532	2,579	(77)
TOTAL APPROPRIATIONS	1,798	2,656	3,547	2,532	2,579	(77)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	1,798	2,656	3,547	2,532	2,579	(77)
TOTAL APPROPRIATIONS	1,798	2,656	3,547	2,532	2,579	(77)

OFFICE OF THE CITY CLERK

PERFORMANCE MEASURES

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.</i>					
% of voter turnout in the Municipal Election	29%	0%	30%	23%	0%
# of registered voters in City of Albuquerque	335,911	350,000	360,000	0	0
# of votes cast in Regular Municipal Election	98,811	0	100,000	97,342	0
# of Petitions processed (verified and rejected)	0	6,000	0	12,000	20,000
# of Poll sites operated	53	0	0	0	0
Funds provided to participating candidates	\$0	\$140,000	\$0	\$427,484	\$700,000
# of qualifying contributions and signatures processed	0	1,600	0	5,211	1,000
# of applicant candidates for public financing	7	4	6	10	10
# of votes in Runoff Election	96,906	0	12,000	13,479	0
# of Measure Finance Committees registered	3	3	3	13	25
# of Complaints and Petitions managed for Board of Ethics	3	2	2	9	15
# of public records requests	6,594	5,932	8,156	8,622	11,208

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens</i>					
Labor Board Hearings	26	20	30	29	30
Personnel Appeal Hearings	12	11	18	30	35
Animal Appeal Hearings	19	60	40	32	35
Other Appeal Hearings	40	22	20	53	55
Vehicle Seizures Hearings - (discontinued end of FY/19)	658	645	0	0	0

PRIORITY OBJECTIVES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS – GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 11. Ensure that the City complies with the provisions of Inspection of Public Records Act and process requests in an efficient manner. Update SharePoint with status by end of FY/21.
- OBJECTIVE 12. Implement and manage a fair and inclusive public finance program. Update SharePoint with status by end of FY/21.
- OBJECTIVE 13. Conduct hearings under various City Ordinances through its Office of Administrative Hearings. Update SharePoint with status by end of FY/21.

OFFICE OF INSPECTOR GENERAL



The Office of Inspector General is an independent office of City Government and does not report to the City's executive branch or the City Council.

The Office of Inspector General was created mid-year FY/11 by R-2010-147. The Accountability in Government Oversight Committee provides oversight to the Office of Inspector General and reviews and approves all investigatory reports. The Committee submits the names of three rank ordered candidates that it finds to be the best qualified to be Inspector General, to the City Council, who then selects and appoints the Inspector General from the three candidates. The Committee recommends a budget to the Mayor and City Council and provides the Inspector General with guidance, priorities and potential areas for investigation.

MISSION

To promote a culture of integrity, accountability, and transparency throughout the City of Albuquerque and to promote the efficiency and effectiveness in the programs and operations of the City of Albuquerque, in order to safeguard and preserve the public trust. The Office of Inspector General will accomplish this by preventing, detecting, deterring and investigating fraud, waste and abuse in City activities including all City contracts and partnerships, and to deter criminal activity through independence in fact and appearance, investigation and interdiction, and to investigate all allegations of violations of the Code of Ethics and the Elections Code when requested by the Board of Ethics and Campaign Practices.

VISION

The Office of Inspector General serves to "Protect the Public Trust" and does so by: encouraging positive change & ethical behavior in City government; exemplifying efficiency, stewardship & accountability; strengthening community confidence & public trust.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	277	364	364	399	461	97
OPERATING	39	136	149	115	51	(85)
CAPITAL	0	0	0	0	0	0
TRANSFERS	2	5	5	7	7	2
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	318	505	518	520	520	15
TOTAL FULL-TIME POSITIONS	3	3	4	4	4	1

BUDGET HIGHLIGHTS

The FY/21 adjusted approved budget for the Office of Inspector General is \$520 thousand, an increase of \$15 thousand from the FY/20 original budget. Original non-recurring funding of \$100 thousand was changed to recurring through a Council action that added an IG investigator position mid-year. The budget includes an increase of two thousand dollars for a one-time employee medical premium offset. Other personnel technical adjustments combine for a decrease of five thousand dollars but does include funding for the increase to the medical benefit cost. Communications and risk allocations increase by three thousand dollars. An increase of \$15 thousand is included for operational cost funding.

There are four positions funded in the FY/21 adjusted approved budget.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
IG-Office of Inspector General	318	505	518	520	520	15
TOTAL APPROPRIATIONS	318	505	518	520	520	15
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	318	505	518	520	520	15

OFFICE OF INSPECTOR GENERAL

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of investigations conducted (Full investigations being conducted that will result in Report of Investigation)	6	3	8	11	12
# of investigative reports issued/published (Includes Reports of Investigations (ROI) & other reports)	6	1	8	11	12
# of preliminary investigations conducted (May not always result in a "full investigation" or ROI)	N/A	18	20	16	50
# of reviews to provide oversight and accountability (Per "Background paper" - Reviews examine processes, policies & legislation leading to opportunities for improvements; "Best Practice" prescribed by AIG & CIGIE)	1	0	1	0	4
# of inspections to ensure compliance (Per "Background paper & AIG/CIGIE, an examination of a Department/Program to ensure compliance & prevent legal exposure & sanctions)	1	0	1	2	3
# of Whistleblower matters (Difficult to predict goal, however, actuals reflected)	0	0	0	0	0
# of Complaints & Referrals Processed (Multiple sources & often includes matters not in OIG purview, but can consume significant research & referral time)	342	213	300	182	230

OFFICE OF INTERNAL AUDIT

The Office of Internal Audit is an independent office of City Government. The office is not part of the City's executive branch or the City Council.

The goals of the department are to:

- Conduct audits, special projects, and follow-up on previously issued audits; and
- Propose ways to increase the City's legal, fiscal and ethical accountability.

The Accountability in Government Oversight Committee provides oversight to the Office of Internal Audit. The Committee reviews and approves all audit reports, appoints the director of the Office of Internal Audit, recommends a budget to the Mayor and City Council and provides the director with guidance, priorities and potential areas for audit.

MISSION

To provide independent audits that promote transparency, accountability, efficiency and effectiveness of City government for the citizens of Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	844	918	918	608	867	(52)
OPERATING	50	52	52	51	101	50
TRANSFERS	5	6	6	6	17	11
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	900	976	976	665	985	9
TOTAL FULL-TIME POSITIONS	8	8	8	8	8	0

BUDGET HIGHLIGHTS

The FY/21 adjusted approved budget for the Office of Internal Audit is \$985 thousand. This is an increase of 0.9% from the original FY/20 budget of \$976 thousand. The budget includes an increase of two thousand dollars for a one-time employee medical premium offset. Other technical adjustments combine for a decrease of \$43 thousand but does include funding for the increase of medical benefits. A one-time appropriation of \$50 thousand is included to assist in the upgrade of internal systems.

The staffing level remains at eight positions in the FY/21 budget.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
IA-Internal Audit	900	976	976	665	985	9
TOTAL APPROPRIATIONS	900	976	976	665	985	9
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	900	976	976	665	985	9

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
# of audit reports issued	5	12	16	3	10
Amount of funding assurance captured by audit services*	N/A	\$144 MM	\$5MM	\$1.3MM	\$5MM

OFFICE OF INTERNAL AUDIT

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
# of follow ups and special projects completed	10	13	12	15	12
Amount of funding assurance captured by special projects*	N/A	\$68MM	\$1MM	\$400K	\$1MM
# of requests for assistance (outside of audits)	48	43	35	22	40
Cost savings as a % of OIA's annual budget	742%	643%	100%	28%	100%
Survey rating on value added recommendations (5 pt. scale)	4.2	3.8	4.5	None	4.5

*Funding assurance is the finite dollar amount of assurance derived from the performance of Internal Audit services.

<i>PRIOR YEAR ACCOMPLISHMENTS</i>
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- Issued three audit reports, completed four strategic reviews, conducted six follow-up reviews, and responded to 22 requests for assistance in FY/20 despite significant staffing constraints.
- Projects completed identified potential cost savings of approximately \$1.3 million and provided assurance through audit and non-audit services totaling \$400 thousand.

PARKS AND RECREATION

The Parks and Recreation Department serves the recreational needs of the residents of Albuquerque and the surrounding metropolitan areas. The department is organized into the following divisions: park management, recreation services, aquatics, open space, golf, parks design and planning.



MISSION

QUALITY PARKS & RECREATION FOR A QUALITY LIFE!

In order to achieve this, the department will:

- Develop, protect, plan, enhance, and maintain Parks, major public Open Space and Trails System that gives Albuquerque its sense of place.
- Promote economic development and tourism by continuing to provide quality affordable facilities and programs (e.g. Golf, Recreation, Swimming Pools, Parks, Open Space, Balloon Fiesta Park, Shooting Range and Sporting Events).
- Assure quality educational programs for youth to encourage positive behavior towards a conservation ethic and therefore combat "Nature Deficit Disorder".
- Provide quality recreation programs to encourage healthy active lifestyles for all ages.
- Encourage and develop a healthy and safe work environment, ethical management practices and a spirit of teamwork for all Parks & Recreation employees.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	18,670	22,925	22,925	18,854	22,953	28
OPERATING	14,473	13,977	14,481	17,328	14,817	840
CAPITAL	131	1,675	2,470	2,864	0	(1,675)
TRANSFERS	3,719	4,059	4,059	3,969	3,686	(373)
GRANTS/PROJECTS	133	252	252	252	124	(128)
TOTAL	37,127	42,888	44,187	43,267	41,580	(1,308)
TOTAL FULL-TIME POSITIONS	300	310	310	311	314	4

BUDGET HIGHLIGHTS

General Fund

The adjusted approved FY/21 General Fund budget is \$41.4 million, an increase of 6.7% or \$2.6 million above the FY/20 original budget. Technical adjustments include an increase of \$152 thousand for health benefits and the removal of \$55 thousand for the 2020 leap year. Internal service costs associated with communication, risk and fleet increased by \$78 thousand. Other technical changes include the decrease of \$1.7 million in non-recurring funding, an increase of \$51 thousand for a Park Maintenance VI Worker created mid-year, and \$50 thousand in wage adjustments. In FY/21, the budget includes an increase of \$90 thousand for a one-time employee medical premium offset and a reduction of \$563 thousand for eligible Coronavirus Relief Fund payroll expenses.



Seventy-four thousand dollars is added to the Parks Management program from Cultural Service's budget for the care of the Veteran's Memorial.

The budget provides for two FTE Custodian positions and one Open Space Biologist. The adjusted approved budget also provides for moving the Golf Fund to the General Fund, which will move 37 positions for a total of 314 in the General Fund.



The safety and security of City parks and PRD facilities is a top priority for the public and Parks and Recreation. The progress made in FY/20 will continue while using the one-time funding of \$280 thousand for the presence of security/law enforcement in parks. This will be used for a combination of DMD Security, APD PSAs and APD overtime, and private contracted security. As a result of the COVID-19 pandemic, increased visitation has increased trash, cleaning and sanitization duties at parks and Open Spaces across the City. Operating funding of \$176 thousand is provided in the FY/21 adjusted approved budget to address these issues. There is also \$100 thousand for Trails and Park Maintenance.

PARKS AND RECREATION

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
PR-Aquatic Services	4,839	5,364	5,375	4,938	5,382	18
PR-CIP Funded Employees	1,889	2,510	2,510	2,446	2,544	34
PR-Golf-	0	0	0	0	4,628	4,628
PR-Open Space Mgmt	3,699	4,332	4,452	4,407	4,669	337
PR-Parks Management	16,980	20,033	21,146	20,664	18,767	(1,266)
PR-Recreation	3,114	3,822	3,877	3,955	3,932	110
PR-Strategic Support Program	1,265	1,327	1,327	1,241	1,427	100
PR-Trsf to CIP Fund	100	100	100	100	100	0
PR-Trsf to Golf Ops Fund	1,878	1,368	1,368	1,368	0	(1,368)
TOTAL GENERAL FUND - 110	33,765	38,856	40,155	39,120	41,449	2,593
<u>OPERATING GRANTS FUND - 265</u>						
Project Program (265) - Parks and Rec	139	254	254	254	131	(123)
<u>GOLF OPERATING FUND - 681</u>						
PR-Golf	4,765	4,793	4,793	4,909	0	(4,793)
PR-Golf Trsf to Gen Fund	335	353	353	353	0	(353)
TOTAL GOLF OPERATING FUND - 681	5,101	5,146	5,146	5,262	0	(5,146)
TOTAL APPROPRIATIONS	39,005	44,256	45,555	44,635	41,580	(2,676)
Intradepartmental Adjustments	1,878	1,368	1,368	1,368	0	(1,368)
NET APPROPRIATIONS	37,127	42,888	44,187	43,267	41,580	(1,308)

REVENUE

The General Fund revenues listed below include fees for pool admissions, sports programs and lessons, shooting range and use of City parks. Overall general fund revenue is optimistically estimated to remain flat in FY/21. Total General Fund revenue is estimated at \$2.5 million. FY/21 revenues for the Golf Operating Fund are being moved to the General Fund this year.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Swimming Pool Chgs-Taxable	727	914	672	847	(67)
General Fund Sports Program Chgs-Taxable	0	439	439	439	-
General Fund Rental Of City Property	416	255	255	281	26
General Fund Shooting Range Fees-Taxable	230	260	178	260	-
General Fund Tennis Lesson Fees-Taxable	470	223	223	223	-
General Fund Parks Joint Use Revenues	(104)	203	203	203	-
General Fund Facilities Concessions	113	135	135	135	-
General Fund Regional Park Fees	96	58	12	88	30
General Fund Other Misc Revenue-Nontax	30	0	0	45	45
General Fund Tourn/Field Rental	(3)	66	46	36	(30)
General Fund Regional Park Fees-Taxable	19	15	12	15	-
General Fund Outdoor Recreation Fee-Taxable	12	6	6	6	-
General Fund Other Property Sales-Nontax	8	0	10	0	0
General Fund Other Misc Revenue-Taxable	0	23	-	-	(23)
681 - Golf Operating Rent Of City Property	48	26	43	-	(26)
681 - Golf Operating Enterprise-Golf-Green Fees	3,687	3,660	3,479	-	(3,660)
681 - Golf Operating Enterprise-Golf- Concessions	47	81	22	-	(81)

PARKS AND RECREATION

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Residents are active and healthy.					
Total # of pool visits by customers	421,985	548,688	550,000	333,534	570,000
Rounds of golf played	208,000	196,000	200,000	196,944	190,000
Avg. rate to play 18 holes	\$23.49	\$23.29	\$30.25	\$30.00	\$32.25
Avg. rate to play 18 holes (non-municipal courses)	\$48.00	\$48.00	\$48.80	\$49.00	\$50.00
# of visitors to Shooting Range facilities.	32,314	-	60,000	35,744	60,000
Organize leagues for tennis, adult softball, baseball, flag football, soccer, kickball and basketball (total # teams)	1,449	490	2,500	798	800
Provide an Indoor Track Venue (number of events)	10	10	10	10	10
Operate Albuquerque Balloon Fiesta Park, Total Revenue	453,991	389,490	450,000	213,688	502,000
# youth participants in recreation (0-19 yrs.)	721,200	925,400	775,000	517,121	621,000

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - All students graduate and are prepared for a career or post-secondary education.					
# of students using pools for activities and competitions	38,375	53,518	40,000	39,968	45,000
# of swimming lesson courses sold (Note: most swimming lessons occur in the end of the fiscal year)	70,000	70,000	75,000	37,256	75,000
# pool visits by youth customers (0-19)	306,985	336,085	300,000	175,958	325,000
Jr. Golf Rounds (up to 17 years old)	8,127	7,550	68,000	5,799	7,594
Sr. Golf Rounds (over 55 years old)	87,640	79,500	83,000	80,081	86,800
Percentage of Total Rounds (Jr. Golf)	3.9%	3.8%	3.4%	4.5%	4.5%
Percentage of Total Rounds (Sr. Golf)	42.1%	40.6%	41.7%	40.7%	51.5%
Water acre/ feet Used for Irrigation	1,050	1,832	1,652	1,988	1,652
Provide outdoor recreation for youth (adventure)	21,902	18,374	21,000	19,287	24,000
# bike education sessions	425	406	425	320	425
# bike education participants	9,162	12,931	16,000	8,309	13,000

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT -Communities throughout Albuquerque are livable, sustainable and vital.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Parks, open space, recreation facilities, and public trails are available, accessible, and strategically located, designed, and maintained.					
# of planning projects for new or renovated parks	6	5	6	7	5
# of acres of new parkland acquired	2	-	2	2	2
# of miles of trails developed or renovated	3.5	1.2	2.0	1.5	2.0
# of parks renovated	16	8	5	9	6
# of new park acres developed	3	6	4	4	8
Total acreage of Parks and trails maintained	2,794	2,802	2,799	2,796	2,802
New acreage (development) of parks and trails brought on current fiscal year.	3	6	4	4	-
Total number of trees, new as well as replaced for fiscal year past.		232	200	318	225
# of volunteers	997	935	1,000	506	1,000
# of volunteer hours worked yearly	9,041	8,546	10,000	5,215	45,000
# neighborhood, community, and regional parks	290	291	290	292	293
# acres maintained by department including Open Space	31,919	31,952	32,975	32,697	32,700
# miles of trails maintained	154	157	157	157	159
# park acres per 1,000 city residents (includes trails)	6	6	6	6	6
# Open Space acres per 1,000 city residents	53	52	52	53	52

PARKS AND RECREATION

GOAL 5: ENVIRONMENTAL PROTECTION AND ENHANCEMENT -Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>Open Space, Bosque, the River, and Mountains are preserved and protected</i>					
# of acres owned or managed as Major Public Open Space.	29,835	29,150	29,878	29,901	29,875
# of visitors at staffed Open Space Facilities	345,263	27,684	250,000	407,279	250,000
# of volunteers yearly.	5,128	6,302	6,000	6,864	6,000
# of volunteer hours worked yearly	27,715	17,338	18,000	33,953	26,000
# of new tree/ shrubs planted (combined trees with willow whips from previous years)		1,120	1,500	881	2,000
# of new willow whips planted	300	-	-	-	-

PRIOR YEAR ACCOMPLISHMENTS

Played a key role in Albuquerque’s response to the Covid-19 pandemic:

- Kept City neighborhood parks, pools, open space, and many recreation facilities open and operating as critical components of Albuquerque’s community physical and mental health infrastructure.
- Simultaneously handled significant increases in park and open space use (100% increases in open space use in some locations) while facing staffing shortages.
- Provided the venue for the City’s largest coronavirus test site (at Balloon Fiesta Park)
- Supplied critical staffing for the Emergency Operations Center, which at times provided as much as 25% of the EOC full-time staff.
- Maintained as many adult and youth programs as possible while complying with Covid Safe Practices.



Successfully deployed \$1.6 million in FY/20 funding for park safety/security projects:

- Completed improvements affecting 84 different PRD locations around the City.
- Established new partnerships with APD and DMD Security Division.

Improved park access for Albuquerque residents while improving the City’s park and recreation system:



- Numerous large and small park improvement projects.
- Increased percentage of Albuquerque residents living within a 10 minute walk from a park, open space or trail from 85% to 87%.
- Won a grant to implement new measures to further increase Albuquerque’s 10-minute walk score.
- Completed Women’s Memorial Park and opened the park to the public.
- Completed Phase I of Juan Tabo Hills Park and opened the park to the public.
- Purchased Walker property in Wells Park as a future location for a park project.
- Acquired 35 acres of Open Space identified as a high priority in the Tijeras Arroyo BioZone Plan.

PARKS AND RECREATION

PRIORITY OBJECTIVES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT – COMMUNITIES THROUGHOUT ALBUQUERQUE ARE LIVABLE, SUSTAINABLE AND VITAL.

- OBJECTIVE 2. Complete the renovation of the indoor track to continue to host world class track meets with athletes from around the world. Update SharePoint with status by end of FY/21.
- OBJECTIVE 3. Develop a nature play area and on-going programming. Update SharePoint with status by end of FY/21.

GOAL 5: ENVIRONMENTAL PROTECTION – PROTECT ALBUQUERQUE'S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 1. Parks Forestry Crew will plant 225 trees to help improve overall tree canopy in Albuquerque. Update SharePoint with status by end of FY/21.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS – GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 14. Commission an update to the 2017 Golf Course Study that includes an analysis of the related real estate development value of the properties, in addition to revisiting the options for alternate management models. Submit a report to the City Council by the end of the third quarter of FY/21

PLANNING



The Planning Department provides leadership to facilitate high quality growth and development in our City. The department enforces zoning, building, and land use codes and regulations so that buildings and neighborhoods are safe and protected. It also creates development plans and strategies to ensure that growth conforms to adopted plans, policies and regulations. Albuquerque Geographic Information Systems (AGIS) provides up to date and innovative online mapping capabilities and information concerning property within the City of Albuquerque.

MISSION

The Planning Department will play a key role in developing the tools to implement and manage the future growth of Albuquerque, and enforce regulations to promote the health, safety, and welfare of the public.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	12,506	14,064	13,603	12,359	12,796	(1,268)
OPERATING	1,908	1,714	1,764	1,208	1,623	(91)
CAPITAL	49	30	89	111	0	(30)
TRANSFERS	1,330	1,545	1,522	1,549	1,292	(254)
GRANTS/PROJECTS	6	0	0	0	0	0
TOTAL	15,799	17,354	16,978	15,228	15,711	(1,643)
TOTAL FULL-TIME POSITIONS	180	177	169	170	168	(9)

BUDGET HIGHLIGHTS

The FY/21 adjusted approved budget for the Planning Department is \$15.7 million, an overall decrease of \$1.6 million or 9.5% from the FY/20 original budget. The primary driver of the decrease to the budget was the reorganization of the Real Property and the MRA divisions.

During FY/20, the Real Property division was administratively moved to the Department of Municipal Development. The move transferred nine full-time positions along with associated operating costs for a decrease of \$857 thousand. In addition, the MRA will administratively move to Economic Development in FY/21. This includes moving six positions along with the transfer of \$218 thousand to MRA fund 275, for a total decrease to the budget of \$842 thousand.

Intra-year position creates include an associate director for \$129 thousand, a fiscal officer for \$96 thousand and an MRA director for \$152 thousand. Two code enforcement specialist were used to offset the cost of a personnel labor relations officer for a net decrease of \$48 thousand.

Technical adjustments include funding of \$92 thousand for increased medical benefits and a reduction of \$38 thousand for the 2020 leap year. Internal service costs associated with communication, network and fleet decrease by a net of \$33 thousand and risk assessments decreased by \$169 thousand.

A one-time prior year appropriation earmarked for international energy conservation code analysis, IDO Community Planning, MRA masterplans and for drone project equipment reduced the FY/21 budget by \$267 thousand.

Increases to the FY/21 adjusted approved budget include \$51 thousand for a one-time employee medical premium offset and a reduction of \$508 thousand for eligible Coronavirus Relief Fund payroll expenses. To support an area based planning program, the budget includes the addition of four planner positions for \$319 thousand.

One-time funding of \$116 thousand is included to update the POSSE LMS (land management system) and for the Integrated Development Ordinance (IDO) Community Planning Area (CPA) process. Additionally, a one-time neutral transfer of



PLANNING

\$300 thousand in abatement funding moves from AFR to Planning. Of that amount, \$178 thousand will be transferred to the Refuse Disposal Fund 651 to support after hour emergency board up activities.

The department full-time position count for the FY/21 adjusted approved budget is 168.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
PL-Code Enforcement	3,756	3,748	3,753	3,186	3,208	(540)
PL-One Stop Shop	6,888	7,892	7,901	7,467	7,608	(284)
PL-Real Property Program	830	869	274	288	0	(869)
PL-Strategic Support	1,961	2,125	2,125	1,920	2,414	289
PL-Urban Design and Devel Prog	1,912	2,217	2,422	1,864	2,018	(199)
PL-Transfer to MRA Fund 275	445	218	218	218	0	(218)
PL-Transfer to Refuse Fund 651	0	285	285	285	463	178
TOTAL GENERAL FUND - 110	15,793	17,354	16,978	15,228	15,711	(1,643)
OPERATING GRANTS FUND 265						
Project Program (265) - PL	6	0	0	0	0	0
TOTAL APPROPRIATIONS	15,799	17,354	16,978	15,228	15,711	(1,643)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	15,799	17,354	16,978	15,228	15,711	(1,643)

REVENUE

Revenues in the Planning Department for the FY/21 adjusted approved budget are estimated at \$11.3 million, a decrease of \$1.7 million from the FY/20 original budget. As a result of the COVID-19 public health emergency, building, electrical, plumbing and mechanical permits, plan check permits and Fastrax fees are expected to be \$497 thousand lower than the FY/20 original budget and not expected to rebound until FY/22. Engineering fees and sign fee are expected to remain at the FY/20 level of \$826 thousand whereas Posse business registration fee is expected to decrease by \$414 thousand. Listed below are major revenue sources for the Planning Department.

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund Admin Fees - Misc	257	291	301	260	(31)
General Fund Building Permits	3,078	5,625	3,240	5,525	(100)
General Fund Chgs For Planning Svcs	167	265	130	314	49
General Fund Electrical Permits	988	977	970	794	(183)
General Fund Electronic Sign Fee	-	7	33	7	-
General Fund Engineering Fees	661	800	800	800	-
General Fund Fast Trax Fee	224	368	333	273	(95)
General Fund Filing Of Plats And Subdiv	236	233	250	233	-
General Fund Flood Plain Certification	31	-	25	25	25
General Fund Land Use Mediation Chgs	-	-	17	19	19
General Fund Lien - Contractor Fee	529	705	484	505	(200)
General Fund Lien - Interest	67	103	68	75	(28)
General Fund Lien - Processing Fee	58	242	56	51	(191)
General Fund Liquor License	22	-	-	-	-
General Fund Maps And Publ Sales-Nontax	12	-	-	-	-
General Fund Other Property Sales-Nontax	-	38	38	1	(37)
General Fund Plan Check Permits	1,970	101	2,000	82	(19)
General Fund Plumbing And Mech Permits	1,123	535	1,105	435	(100)
General Fund Posse Business Regist Fee	709	1,260	1,100	846	(414)
General Fund Real Property Sales	49	2	-	-	(2)
General Fund Rental Of City Property	54	62	-	-	(62)

PLANNING

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Reroofing Permits	1	243	-	198	(45)
General Fund	Right Of Way Usage Permits	235	810	662	519	(291)
General Fund	Sign Fees	31	26	25	26	-
General Fund	Zoning Plan Check	245	309	260	286	(23)

PERFORMANCE MEASURES

GOAL 4: SUSTAINABLE COMMUNITY DEVELOPMENT - Communities throughout Albuquerque are livable, sustainable, and vital.

	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - A mixture of densities, land uses, and pedestrian friendly environments is available throughout Albuquerque.</i>					
# of subdivision plat updates to GIS database	132	125	100	61	130
# of zoning updates to GIS database	72	15	200	1,280	50
# of code enforcement inspections	28,220	41,375	35,000	43,057	43,000
# of notices of violation issued	14,748	33,839	20,000	43,056	33,000
# of code enforcement re-inspections	13,472	28,263	15,000	20,476	25,000
% of cases voluntarily into compliance after first written notice	63%	62%	63%	53%	63%
Average no. of days from case initiation to voluntary compliance	18	17	25	19	18
# of new construction permits in the 1960 City Boundary	159	151	150	161	150
# of plans reviewed	5,558	6,023	5,452	5,619	5,663
Average turnaround time for residential plan review in days	5	5	5	4	5
Average turnaround time for commercial plan review in weeks	3	3	3	2	3
# of building inspections (excluding Thermal By-pass)	24,674	25,407	26,204	25,862	25,537
# of electrical inspections	20,419	20,129	20,324	21,912	20,696
# of plumbing/mechanical inspections	34,593	33,124	34,932	32,986	33,909
# of Fastrax plans submitted	162	148	162	220	173
# of days to review Fastrax plans	6	6	6	5	6
# of Impact fee applications	1,093	881	1,140	982	1,000
Impact fee collections (\$000's)	\$3,397	\$3,150	\$3,400	\$3,060	\$3,000
Engineering fees collected for private development proj (\$000's)	\$670	\$408	\$610	\$921	\$500
# of Administrative Approvals (EPC and LUCC)	276	148	180	159	200

PRIOR YEAR ACCOMPLISHMENTS

AGIS

- Developed an online interactive map for the Census 2020 City/County Complete Count Committee. This map provides valuable geospatial and demographic data for historically undercounted areas throughout the City and mapping tools to help the committee focus and track their outreach efforts.
- Established a consolidated data system and web mapping application for the Abandoned & Dilapidated Abatement Property Team (ADAPT). The data system was created in collaboration with Planning IT, APD, and AFR, bringing together the data systems from each separate department into one centralized secure database. The web mapping application and the consolidated data system provide the tools for ADAPT to understand a more comprehensive picture of all problems that might be affecting a given property.
- Created and designed a public online interactive map that displays the location of available economic development incentives throughout the City. This mapping tool was created in collaboration with the Economic Development Department.

Building Safety

- An upgrade to our electronic review application, Albuquerque ePlan, has allowed approximately 90% of all plans to be reviewed without paper. The permit application and plan review, as well as inspection requests, can now be accomplished completely online.

PLANNING

- The development and implementation of a drone inspection process for roof installations has produced in excess of 1,900 remote, virtual inspections. This process allows for certified inspector to be far more efficient in the field. In the time Planning has used the drone technology, they have not experience any inspector injuries due to roof or ladder incidents.
- Assisted the Army Corps of Engineers and local contractors with the Gibson Medical Center renovation. This renovation created a 200 bed, Covid-19 treatment hospital. With a great deal of collaboration between City inspectors and the contractors, the entire permitting and inspection process spanned less than two weeks.
- Due to the Covid-19 pandemic, the division developed and is currently utilizing a virtual inspection alternative. This program, Virtual Inspections Strategy Program (VISP), uses video phone technology to perform inspection in occupied residences that otherwise would not be safe in these times.

Code Enforcement

- Coordinated the demolition of five (5) nuisance substandard properties and several emergency demolitions to eliminate imminent hazards caused by abandoned sites.
- Created significant costs savings by working with crews from the Solid Waste Department, rather than a third-party contractor, to secure and clean vacant, substandard properties.

Urban Design & Development

- Integrated the IDO Phase 2 Conversion process that led to rectifying the zoning designations for over 1,300 properties throughout the City.
- Compiled, analyzed, and shepherded the first IDO Annual Update through the Environmental Planning Commission (EPC) and coordinated with Council Services staff as it proceeded to City Council.
- Created, vetted, and implemented the Community Planning Area (CPA) Assessment prioritization analysis and recommendation based on equity and need that was accepted by City Council.
- Participated in and helped implement the Active Streets project with DMD and other City Departments.
- Coordinated with KAFB for Louisiana, Wyoming, and Eubank gates redesigns and related improvements.



POLICE



The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

Neighborhood policing is the largest program supporting the six area commands, special operations division, open space, tactical support, the traffic section, and the APD Academy. Investigative services consist of four specialized divisions. The criminal investigations division investigates armed robberies, homicide, property crimes and juvenile crimes. This division also includes the Family Advocacy Center which investigates domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives). The scientific evidence division comprises of the Metropolitan Forensic Science Center which performs the department's criminalistics, identification and evidence functions. The real time crime center assists police officers in tracking and responding to crime in the City. The professional accountability program is comprised of chief's administration, internal affairs, Department of Justice (DOJ) training and compliance, communications, and behavioral sciences. The administrative support program provides long-range planning, problem solving, records management, human resources, and fiscal support. The off-duty police overtime program provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours. The final program is the prisoner transport program which funds the transport of prisoners to the Metropolitan Detention Center.

MISSION

The mission of the Albuquerque Police Department is to preserve the peace and protect our community through community oriented policing, with fairness, integrity, pride and respect.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	146,655	164,040	164,270	134,304	136,582	(27,458)
OPERATING	19,325	18,355	21,259	23,955	21,383	3,027
CAPITAL	529	0	1,008	6,882	0	0
TRANSFERS	31,382	23,162	27,162	27,162	22,524	(638)
GRANTS/PROJECTS	4,163	4,500	4,500	4,495	4,203	(297)
TOTAL	202,053	210,057	218,199	196,798	184,691	(25,366)
TOTAL FULL-TIME POSITIONS	1,613	1,630	1,631	1,643	1,678	48

BUDGET HIGHLIGHTS

General Fund

The FY/21 adjusted approved General Fund budget is \$180.3 million, which represents a decrease of 12.2% or \$25.1 million below the original FY/20 level. In FY21, the budget includes an increase of \$497 thousand for a one-time employee medical premium offset and a reduction of \$31.8 million for eligible Coronavirus Relief Fund expenses.

Technical adjustments include total funding of \$474 thousand for health benefits and decrease for 2020 leap year. An adjustment of \$150 thousand to overtime and \$50 thousand to contractual was included for the party intervention program. Additional adjustments include a reduction in one-time operational funding of \$250 thousand and a reduction of \$900 thousand in contractual dollars for the DNA backlog. Other technical adjustments include a net decrease in risk assessment of \$852 thousand. Internal service allocations reduce the telephone appropriation by \$102 thousand, fleet maintenance and fuel by \$404 thousand and increase network and radio by a net of \$615 thousand dollars.

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A net increase of 12 full-time positions were added intra-year FY/20 at a total cost of \$944 thousand including benefits. Two deputy commander supervisory level sworn positions and one metro court sworn position were created. One real time crime center manager, plus one crime analysis coordinator were created to support the initiative of Intelligence-led Policing. One social services coordinator was created to support the downtown ECHO initiative and one senior personnel labor relation was created to support human resources. One APD recruiting director was created to support the police academy recruitment efforts and one violence interruption project manager was created to implement a partnership-based violence reduction strategy. One investigation division coordinator full-time position was created from the conversion of two part-time community service assistant positions. A rapid accountability diversion program manager position was created to support the party intervention program. Two records specialist are being added, with the cost covered by decreasing contractual services. Nine police records technician positions were converted into one data analyst, one senior office assistant and seven record specialist positions, with cost covered by decreasing contractual services. An administrative assistant full-time position was created from the conversion of two part-time community service assistant positions. The deletion of one telecommunication operator and one police property evidence tech to fund the reclassification of fourteen positions and wage adjustment requests to support the operations of the police department.



Transferred two full-time positions to the Civilian Police Oversight Agency and one full-time security officer position to DMD for a decrease of \$213 thousand in personnel and \$25 thousand in operating.

The FY/21 adjusted approved budget provides half year funding of \$2.5 million for an additional 44 sworn police officers. The department will transfer seven full-time Crisis Outreach Support Specialist positions to the Community Safety department for a net decrease of \$486 thousand.

Funding of \$90 thousand for the underage drinking restorative justice program, \$595 thousand for on body cameras and \$120



thousand for the violence intervention program are included in the budget. There is an increase of \$49 thousand for the annual subscription of the information data base for the RTCC, \$42 thousand to fund an attorney for the State of NM and a transfer of \$80 thousand of operational funds to the false alarm unit.

An increase in one-time funding includes \$2.5 million for CAD/RMS system, \$800 thousand for the independent DOJ monitor, \$90 thousand for the CNM cadet academy class and additional funding of \$50 thousand for the APD drag racing tactical plans. There is \$628 thousand designated for electronic control weapons. The adjusted approved budget also includes a decrease of one-time funding of \$960 thousand dollars for overtime appropriated in FY/20.

The adjusted approved FY/21 General Fund civilian count is 565 and sworn count is 1,100 for a total of 1,665 full-time positions.

Law Enforcement Protection Fund

The FY/21 adjusted approved budget is \$675 thousand and is comprised of two components: the law enforcement protection project for \$625 thousand, of which \$100 thousand will be transferred to the General Fund for the debt service payment of police vehicles and the crime lab project for \$50 thousand.

Operating Grants

The FY/21 adjusted approved budget for the department's grants, which are appropriated in separate legislation are \$3.7 million and include 13 full-time grant funded positions. Three victim crime liaison positions are funded through the STOP Violence against Women Grant, two civilian positions are funded through the High Intensity Drug Trafficking Area (HIDTA) grants, two positions are funded through the Sexual Assault Kit Initiative (SAKI) grant, and three civilian positions are funded through the VOCA Victim Assistance grant. Three DNA grant positions are also accounted for in the Operating Grants Fund (265).

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(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
PD-Administrative Support	17,483	17,969	18,796	20,218	19,159	1,190
PD-Investigative Services	37,381	43,535	45,658	43,789	43,330	(205)
PD-Neighborhood Policing	104,530	107,069	108,077	92,343	84,920	(22,149)
PD-Off Duty Police OT Program	2,615	2,225	2,225	2,831	2,225	0
PD-Prisoner Transport Program	2,491	2,473	2,473	1,964	1,363	(1,110)
PD-Professional Accountability	23,943	32,077	36,261	30,949	29,280	(2,797)
PD-Trsf to CIP Fund	9,200	0	0	0	0	0
TOTAL GENERAL FUND - 110	197,643	205,348	213,490	192,094	180,277	(25,071)
OPERATING GRANTS FUND 265						
Project Program (265) - Police	3,615	4,039	4,039	4,039	3,739	(300)
LAW ENFORCEMENT PROTECTION FUND - 280						
Project Program (280) - Police	796	670	670	665	675	5
TOTAL APPROPRIATIONS	202,053	210,057	218,199	196,798	184,691	(25,366)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	202,053	210,057	218,199	196,798	184,691	(25,366)

REVENUE

Revenues are projected at \$3.5 million in FY/21, an increase of \$160 thousand from the FY/20 original budget level. Off Duty Police revenue is the leading driver of police revenues, providing requested police support to various groups and organizations within Albuquerque. Police officers perform this function during off duty work hours and outside of their regular work schedule.

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Off Duty Police	3,179	2,100	2,800	2,100	-
General Fund	Police Services	982	959	989	1,009	50
General Fund	Photocopying	173	210	170	170	(40)
General Fund	Contributions And Donations	-	-	140	141	141
General Fund	Wrecker Fees	76	70	70	70	-
General Fund	Other Misc Revenue-Nontax	7	-	27	9	9
General Fund	Alarm Ordinance Fines	315	-	-	-	-
General Fund	Alarm Ordinance Fees	1,118	-	-	-	-
General Fund	Police-Forfeited Funds	141	-	-	-	-
General Fund	Other Property Sales-Taxable	20	-	-	-	-

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>The public is safe.</i>					
# of sworn officers	941	924	1,053	1,004	1,100
# cadet graduates	59	67	100	87	N/A*
# calls for service taken by PSA III/Prop Crime Reporting Tech	N/A	11,444	20,500	10,042	N/A*

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Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
Average response time for Priority 1 calls (minutes)	12:25	7:12	13:00	6:07	6:10
# of service calls that resulted in use of force**	.08:100	N/A	N/A	N/A	N/A
% of service calls that resulted in use of force	0.08	0.11	0.09	0.22	0.21
# felony arrests***	11,257	10,945	N/A	N/A	N/A
# misdemeanor arrests***	19,923	19,440	N/A	N/A	N/A
# DWI arrests	1,403	1,788	1,540	2,496	2,500
# of domestic violence arrests	2,459	2,430	2,100	4,782	4,800
% of stolen vehicles recovered	N/A	76%	71%	75%	75%
# of violent crimes per 100,000 residents***	N/A	6,685	6,500	7,230	8,000
# of property crimes per 100,000 residents****	N/A	32,135	30,000	32,520	33,000
% Homicide clearance rate (Uniform Crime Reporting definable)	47%	57%	62%	58%	60%
# alcohol involved accident investigations	526	544	525	476	550
# SWAT activations	72	63	76	63	80
# Bomb Squad activations	177	221	180	211	190
# K-9 Activations (Building and Area Searches)	1,506	893	1,300	1,158	1,200
# of K-9 activations resulting in apprehensions	N/A	145	150	123	130
# APD vehicles over 5 years/total vehicles *	720/1314	N/A	N/A	N/A	N/A
Average mileage of vehicles (includes patrol & pool vehicles for sworn officers, Police Service Aides (PSA) & Crime Scene Specialist (CSS))	N/A	N/A	100,000	70,000	60,000
# of vehicles (includes patrol & pool vehicles for sworn officers, Police Service Aides (PSA) & Crime Scene Specialist (CSS))	N/A	N/A	800	872	875

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - The public feels safe.					
# of 911 calls received	384,312	370,686	370,000	393,162	390,000
# of 911 calls answered	N/A	338,765	340,000	321,099	335,000
% of 911 calls answered within 10 seconds (National standard is 90%)	82.55%	90.60%	90.00%	88.27%	90.00%
# of 242-COPS calls received (non-emergency)	633,384	600,236	630,000	577,883	580,000
# of 242-COPS calls answered (non-emergency)	N/A	475,224	510,000	415,608	425,000
# of calls in which the Real Time Crime Center was utilized	33,563	33,066	45,000	28,874	30,000

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Public safety agencies are trustworthy, effective, transparent, and accountable to the communities they serve.					
# of DOJ Settlement Agreement directives submitted for compliance review (originally out of 283) *****	276	N/A	N/A	N/A	N/A
% of DOJ Settlement Agreement directives approved by Monitor (Primary-policies and procedures are in place to facilitate implementation of Settlement Agreement) *****	100%	N/A	N/A	N/A	N/A
% of DOJ Settlement Agreement directives approved by Monitor (Secondary-compliance is validated through assessment, audit and/or inspection) *****	80%	N/A	N/A	N/A	N/A
% of DOJ Settlement Agreement directives approved by Monitor (Operational-compliance is validated through assessment and evaluation by the Independent Monitor) *****	65%	N/A	N/A	N/A	N/A
# of reports taken by the Telephone Reporting Unit	13,819	23,120	17,453	18,114	19,000
# calls received by the Telephone Reporting Unit	28,975	N/A	N/A	N/A	N/A
# of DNA samples analyzed	3,589	4,494	2,500	5,987	5,000
# of sexual assault kits submitted for testing	1,145	1,763	1,500	1,559	250*

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Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - <i>The community works together for safety.</i>					
\$ of active grants *	\$8,954,272	N/A	N/A	N/A	N/A
# of grants being managed	N/A	42	27	47	56
# of individuals assisted through the Crisis Outreach and Support Team (COAST)	1,307	1,405	1300	2,037	N/A *
# persons assisted at the Family Advocacy Center (FAC)	2,578	3,250	3,000	3,747	3,700

* Reporting method has changed in FY/19

**Information is released in the APD Use of Force and Forces Annual Report

***APD removed these measures due to system issues with RMS

****2018 UCR/NIBRS "Preliminary" data

*****APD transferred from UCR to NIBRS in FY/18. Data collection methods changed and additional crime types are categorized in NIBRS.

*****APD has no control when the DOJ IMR report is released

PRIOR YEAR ACCOMPLISHMENTS

- The Violence Intervention Program (VIP) is an innovative effort to proactively interrupt the cycle of violent crime in Albuquerque. The VIP is a partnership system that includes law enforcement, prosecutors, social service and community providers to address and reduce violent crime. The program focuses on both offenders and victims. One program manager and a case manager were hired to work closely with the commander of the Albuquerque Police Department (APD) Violent Reduction Division. So far, the team has prepared 12 custom notifications and successfully delivered 10 of those notifications to individuals that have been involved with gun violence.
- The Metro 15 Operation is a targeted component of the Violence Intervention Program. The Metro 15 is a working list of the top 15 violent crime offenders in Albuquerque identified by prosecutors and APD. As an offender from the list is arrested, a new offender is added each week. A total of 43 offenders have been arrested since the Metro 15 operation began.
- After reaching historic highs in 2017, property crime started declining dramatically in 2018 primarily due to APD's focus on reducing auto theft. Property crime dropped another 10% between 2018 and 2019. The decline accounted for an overall crime reduction of 7% between 2018 and 2019.
- APD's aggressive recruiting efforts resulted in a total of 1,005 sworn officers at the end of the fiscal year. The additional manpower has allowed APD to add patrol officers to the six area commands and invest in community policing through the new Proactive Response Teams and the addition of bike units in every area command. APD is also starting to rebuild specialty units that were short changed or eliminated as the department lost hundreds of officers over the last several years.
- More than 800 APD officers and civilian specialists were trained to use a more streamlined New Mexico Children, Youth & Families Department (CYFD) Law Enforcement Portal. The portal allows officers to get basic information on CYFD's involvement with families when responding to a call. The information includes whether CYFD has history with a family, any prior adjudication, and contact information for current CYFD staff involved in a case. Another 30 officers were provided with advanced training, including school resource officers, to help identify signs of child abuse and neglect.
- Mayor Keller and Chief Geier made the sexual assault evidence backlog a top priority, committing to test the entire backlog of 5,438 evidence kits. All of those kits have either been processed, or sent to an out-of-state lab for processing, which was completed months ahead of schedule. APD also worked diligently to adhere to the stringent



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demands of the federal grant that helped fund this project. In addition, APD is meeting all guidelines from the City Council regarding testing kits within 90 days of entry into the lab.

- APD expanded its Proactive Response Teams (PRT) to all six area commands. The PRT's are modeled after the community policing model used in the Downtown Public Safety District to shift the dynamic from constantly responding to emergencies, to a more proactive, community-oriented approach. The first PRT in the Southwest Area Command cut emergency police calls in half in a key southwest business corridor.
- APD officers are being trained on the new streamlined use-of-force policy created along with stakeholders to bring trust and effectiveness to the community. The new policy and training reflect the culture change at APD since Mayor Keller committed to resolving the problems identified in 2014 by the U.S. Department of Justice. All of APD's sworn officers completed the first three phases of training in FY/20. The final phase of training, which includes reality-based training scenarios and subject control, was delayed because of COVID-19 and will resume when it is safe.
- Expanded the program, now called the SHIELD unit, to a total of 12 case preparation specialists to also assist with criminal investigations. As a result, the District Attorney's Office is better prepared to successfully indict suspects. In 2019, the unit completed discovery on 4,127 felony arrest cases. They handled an additional 1,146 requests on non-arrest cases or for additional discovery, and 60 cases were handled by the detective units (homicide, sex crimes, Crimes Against Children). The Shield Unit covered 5,273 request/cases out of the total 5,333 request/cases for the entire department.
- Mayor Keller worked with the City Council to invest in a new crime-fighting tool for APD, a helicopter that is modernizing its air support and provides officers a critical edge to safely track suspects who flee from police. APD is increasingly relying on air support, rather than dangerous vehicle pursuits to track suspects who flee from police. The older, 18-year-old helicopter was not able to operate effectively at high altitudes or hot days. APD's new police helicopter is equipped with the high-definition cameras that enable pilots to fly higher and see more. From January through June 2020, the helicopter, AIR 2, led APD's Air Support Unit in assisting patrol officers and detectives to make 87 arrests, recover 34 stolen vehicles, recover 4 stolen firearms, arrest 1 suspect immediately after a shooting, and arrest a subject from an officer-involved shooting.

PRIORITY OBJECTIVES

GOAL 2: PUBLIC SAFETY - THE PUBLIC IS SAFE AND SECURE, AND SHARES RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 9. One hundred percent of all offense and incident reports will be entered into the Records Management System within 60 days. Update SharePoint with status by end of FY/21.
- OBJECTIVE 10. Increase overall operational compliance rate with the Department of Justice Court-Approved Settlement Agreement (CASA) to 68%. Update SharePoint with status by end of FY/21.
- OBJECTIVE 11. APD Crime Lab will reduce its Violent Crimes and Property Crimes Forensic Backlog by 35%. Update SharePoint with status by end of FY/21.
- OBJECTIVE 12. The RTCC will provide data driven policing visualization tools/dashboards to all six area commands. Update SharePoint with status by end of FY/21.
- OBJECTIVE 13. By the end of FY/21, APD will recruit 100 sworn officers. Update SharePoint with status by end of FY/21.
- OBJECTIVE 14. Work on the implementation of a Benchmark Management System, an analytics-based law enforcement management and early intervention software solution. By the end of FY/21, APD will finalize and incorporate the officer performance evaluation dimension for all sworn ranks, within the Benchmark system. APD will update the SharePoint site with a status report by the end of FY/21.
- OBJECTIVE 15. By the end of FY/21, APD will reduce gun violence by increasing its overall criminal clearance rate of shootings with injuries by 10% compared to the previous fiscal year. APD will update the SharePoint site with a status report by the end of FY/21.

SENIOR AFFAIRS



The Department of Senior Affairs (DSA) offers a broad range of programs and services responsive to the needs of people of all ages in the City of Albuquerque and Bernalillo County, specifically those 50+. This is accomplished through six senior centers, two multigenerational centers, two stand-alone fitness centers, a home services facility, coordinated social and volunteer services, and 17 meal sites. The Department focuses on services through three programmatic strategies: well being and fitness, access to basic services and volunteerism. The well being and fitness program provides activities and services for seniors to prevent isolation and includes socialization, nutrition, health and education components. Access to basic services supports independent living and provides intervention services for frail, low income elders. Services include informational resources, home delivered meals, transportation and in-home services. Volunteerism promotes community involvement, awareness and opportunities to become engaged in meaningful activities.

MISSION

The Department of Senior Affairs is a community leader, who in partnership with others, involves seniors and people of all ages in creating a community that enhances everyone's quality of life by providing opportunities to achieve their potential, share their wisdom, maintain their independence and live in dignity.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	9,473	10,883	10,883	9,516	11,105	221
OPERATING	5,385	5,250	5,629	3,568	3,960	(1,290)
CAPITAL	257	0	9	39	0	0
TRANSFERS	1,771	1,888	1,888	1,886	1,410	(478)
GRANTS/PROJECTS	769	983	983	983	962	(21)
TOTAL	17,655	19,004	19,392	15,922	17,437	(1,567)
TOTAL FULL-TIME POSITIONS	130	131	131	133	134	3

BUDGET HIGHLIGHTS

General Fund



The FY/21 adjusted approved budget is \$8.4 million dollars which reflects a decrease of 17.3% or \$1.7 million below the FY/20 original budget. Technical adjustments include funding of \$52 thousand for health benefits and a decrease of \$16 thousand for the 2020 leap year. Internal service costs associated with communication, fleet and risk decreased by \$55 thousand. An intra-year Deputy Director position was created for \$130 thousand. In FY/20 a reduction in contractual services was used to reclassify a fiscal officer position to a principal accountant. In FY/21, the budget includes an increase of \$28 thousand for a one-time medical premium offset and a reduction of \$222 thousand for eligible Coronavirus Relief Fund payroll expenses.

Other technical changes include reducing one-time funding of \$1.5 million dedicated to the National Senior Games and a transfer out to other funds for \$376 thousand.

In FY/21, additional funding for a cleaning company is included in the budget for \$60 thousand and an increase of \$45 thousand to create a community engagement program manager.

FY/21 funding for CIP coming-on-line included an increase in the budget of \$20 thousand for adult day care and \$18 thousand for Palo Duro. Also the budget includes \$105 thousand in support of COVID response and for gift cards.

The total general fund full-time position count is 66.

SENIOR AFFAIRS

Senior Services Provider Fund

AAA Grant Fund 250 was created in FY/15 and renamed to Senior Services Provider Fund 250 in FY/17. The funding is from two grants, the New Mexico Aging and Long Term Service Department (Area Plan Grant), and Community Development Block Grant (CDBG). Both are managed by the Family and Community Services Department and contracted to Senior Affairs.

The FY/21 adjusted approved budget is \$8.1 million, a 2.8% increase or \$219 thousand over the FY/20 original budget. Technical adjustments include funding of \$81 thousand for health benefits, a decrease of \$17 thousand for the 2020 leap year and an increase to IDOH in the amount of \$16 thousand. Internal service costs associated with communication, fleet and risk are decreased by \$52 thousand. A net increase of \$70 thousand for an intra-year info & referral position and a reclass of a program coordinator. There is also funding of \$50 thousand to realign the CDBG grant and funding of \$29 thousand for a one-time employee medical premium offset. Fund 250 funds 60 full-time positions.

Operating Grants

The department is requesting operating grants funding of \$982 thousand. For FY/21, grants fund a total of eight full-time positions.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST.ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
<u>GENERAL FUND - 110</u>						
SA-Basic Svcs	230	256	284	271	275	19
SA-Strategic Support Program	3,821	3,959	3,959	2,250	2,510	(1,449)
SA-Well Being	5,181	5,518	5,577	4,723	5,579	61
SA-GF Trsf to Senior Svcs Fund	376	376	376	376	0	(376)
TOTAL GENERAL FUND - 110	9,608	10,109	10,196	7,620	8,364	(1,745)
<u>SENIOR SERVICES PROVIDER FUND 250</u>						
SA-Senior Services Provider	6,752	7,397	7,402	6,521	7,517	120
SA-CDBG Services	149	36	36	93	119	83
SA-Trsf to General Fund	341	439	439	439	455	16
SA-Custodial Activities Prog	0	0	296	296	0	0
TOTAL SENIOR PROVIDER FND - 250	7,242	7,872	8,173	7,349	8,091	219
<u>OPERATING GRANTS FUND 265</u>						
Project Program (265) - Senior Affairs	805	1,023	1,023	1,023	982	(41)
TOTAL APPROPRIATIONS	17,655	19,004	19,392	15,922	17,437	(1,567)
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	17,655	19,004	19,392	15,922	17,437	(1,567)

REVENUE

General Fund revenues for the Department of Senior Affairs come primarily from service fees and are projected at \$557 thousand in the FY/21 adjusted approved budget. This is a decrease of \$200 thousand from the original budget for FY/20.

Revenues for Fund 250 come from the AAA and CDBG grants which flow through the Department of Family and Community Services to the Department of Senior Affairs. Revenues for FY/21 are estimated at \$7 million, and are dependent upon the number of units the department provides to recipients throughout the year.

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
General Fund	Meal Programs	205	368	189	183	(185)
General Fund	Memberships	306	250	285	250	-
General Fund	Rental Of City Property	71	67	67	67	-
General Fund	Dances	31	30	31	-	(30)
General Fund	Chgs And Reimbursement	19	20	51	22	2
General Fund	Latch Key Fees	-	-	15	15	15

SENIOR AFFAIRS

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR ORIGINAL CHG
General Fund	Coffee	10	14	9	-	(14)
General Fund	Boomer Classes	16	10	40	10	-
General Fund	Other Property Sales-Nontax	22	-	12	-	-
General Fund	Other Misc Revenue-Nontax	41	-	20	10	10
250 - Senior Services Provider	Charges for DSA AAA Services	7,724	6,777	6,339	6,754	(23)
250 - Senior Services Provider	Charges for DSA CDBG Svcs	125	618	119	119	(499)
250 - Senior Services Provider	Investment Interest	3	-	20	-	-
250 - Senior Services Provider	Invest.-Unrealized (Gain) Loss	3	-	12	-	-
250 - Senior Services Provider	Contributions And Donations	97	155	130	92	(63)

PERFORMANCE MEASURES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - People of all ages have the opportunity to participate in the community and economy and are well sheltered, safe, healthy, and educated.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Seniors live with dignity in supportive environments.					
# of home delivered meals	118,499	90,281	116,787	128,926	110,000
# of home delivered meals unduplicated clients	838	701	900	977	900
# of hours of service in care coordination/case management	6,331	6,903	6,420	6,966	6,420
# of care coordination/case management unduplicated clients	1,866	1,656	1,564	1,872	1,564
# of hours of service in home services	13,844	14,964	0	0	0
# of hours of service in home repair	N/A	N/A	4,232	3,647	4,232
# of hours of service in home retrofit	N/A	N/A	4,231	3,647	4,231
# of hours of service in home chores	N/A	N/A	6,499	4,742	6,499
# of home services unduplicated clients	1,950	1,610	2,065	1,487	2,065
# of information & assistance contacts	9,668	8,480	8,500	12,051	8,341
# of socialization sessions offered throughout the department	153,553	326,924	157,000	58,846	200,000
# of unduplicated registered members (senior/multi-generational/sports & fitness centers)	N/A	21,740	30,000	17,007	30,000
# of duplicated attendance at sports & fitness facilities	189,712	173,047	175,000	126,150	175,000
# breakfasts served at the senior and multigenerational centers	107,504	86,538	106,000	61,639	106,000
# lunches served at the senior centers, multigenerational centers, and meal sites	185,521	163,954	195,000	272,435	195,000
Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21

DESIRED COMMUNITY CONDITION - Residents have access to medical and behavioral health care services.

# of unduplicated seniors served for transportation	1,812	2,129	1,750	2,366	1,750
# of one-way transportation trips provided	66,842	69,016	68,500	49,140	68,000
Cost per one-way trip	\$13.65	\$17.99	\$14.66	\$23.72	\$17.82

GOAL 7: COMMUNITY AND CULTURAL ENGAGEMENT - Residents are engaged in Albuquerque's community and culture.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Residents engage in civic, community, and charitable activities.					
# of unduplicated senior volunteers (RSVP, SCP, & FGP) recruited, trained, and recognized	809	878	889	751	885
# of volunteer hours performed	246,062	214,427	267,676	153,653	263,000
Return on investment = National value of volunteer hour x total hours/budget=total ratio	\$5.14:1	\$5.82:1	\$5.55:1	\$4.35:1	\$5.59:1
Cost per volunteer hour	\$3.22	\$3.63	\$3.71	\$5.13	\$3.78

SENIOR AFFAIRS

PRIOR YEAR ACCOMPLISHMENTS

- In response to COVID and the closure of Centers, DSA pivoted our normal delivery of services to continue serving the community. Team members conducted more than 4,200 wellness and safety check-in calls to homebound or at-risk seniors. The Sports and Fitness team created eight exercise videos on various outlets so seniors, and people of all ages, can stay healthy during quarantine. DSA delivered more than 2,100 food boxes and 500 care packages to homebound or at-risk seniors, in addition to processing more than \$48 thousand worth of donated foods and goods that were ultimately distributed to seniors in our community and To'hajiilee. DSA served more than 200,000 meals to seniors between March 17 and June 30, including home-delivered meals and those distributed through five Senior and Multigenerational Centers that shifted to drive-through meal services after the public health order closed them to the public.
- In November 2019, DSA began a partnership with Albuquerque Fire and Rescue's H.E.A.R.T (Home Engagement & Alternative Response Team) program to train citizens in fall prevention and how to reduce the unnecessary use of 911 calls by seniors.
- In collaboration with Albuquerque Fire and Rescue, DSA updated the *Vial of Life* program to begin promoting to seniors at the beginning of FY/21. The updates include a revised form and the instructions were translated into Spanish and Vietnamese.
- The Social Services and Nutrition/Transportation Services divisions worked together to expand the home delivered meal policy to automatically enroll individuals in a seven-day-a-week lunch program, rather than five.
- The Home Services team, in partnership with the Parks & Recreation Department, reinstated a program that provides free firewood to seniors in need during the winter months. In FY/20, 160 seniors received free, chopped, and stacked firewood.
- Acquired two (2) New Starlite Vehicles to be used in the transportation program and installed new running boards and grab bars on four (4) Center Vans used at the senior and multigenerational centers to improve safety for passengers.



- Purchased and launched Cisco Finesse Phone System to improve the manner in which transportation calls are taken and scheduled for seniors.
- The Nutrition Program implemented a survey regarding the quality of services provided to customers who receive meals at Meal Sites in which 80% responded and rated the quality of their meals as "Good".
- Information and Assistance team provided services to 42% more consumers during this unprecedented time compared to last fiscal year. Approximately 39% more consumers received case management and/or home services.
- North Domingo Baca Multigenerational Center and Manzano Mesa Multigenerational Center accommodated over 100 students for summer youth programming to assist with childcare for essential workers during the COVID-19 outbreak.

PRIORITY OBJECTIVES

GOAL 1: HUMAN AND FAMILY DEVELOPMENT - PEOPLE OF ALL AGES HAVE THE OPPORTUNITY TO PARTICIPATE IN THE COMMUNITY AND ECONOMY AND ARE WELL SHELTERED, SAFE, HEALTHY, AND EDUCATED.

- **OBJECTIVE 3.** Create a marketing and volunteer recruitment strategy targeting individuals 50 years of age or older, including recent retirees and low-income seniors, to increase the number of volunteers in the Department for innovative opportunities such as addressing senior challenges, promoting age-friendly initiative and utilizing skills and specialized expertise to improve services offered by the Department. Submit a status report on Share Point by the fourth quarter FY/21.
- **OBJECTIVE 4.** Continue to work on the One Albuquerque: Age-Friendly plan by focusing on the eight domains of livability and creating partnerships with a variety of stakeholders, including internal City departments and external businesses and organizations, to improve existing and/or create new age-friendly initiatives. Submit a status report on Share Point by the fourth quarter FY/21.

SENIOR AFFAIRS

- OBJECTIVE 6. Complete a study on how the City is preparing and planning to provide services for a growing aging population. As the population of the City continues to get older, the City should have a long term plan on how it plans to prioritize programs and services to provide this segment of the population. A report should be submitted to Council by the end of the 3rd quarter of FY/21.

SOLID WASTE MANAGEMENT



The Solid Waste Management Department provides residential and commercial trash collection, disposal, and the collection of residential recycling. The department oversees large-item disposal, graffiti removal, weed and litter abatement, median maintenance, convenience centers, and neighborhood cleanup support. Other services include operating the City landfill in compliance with State and Federal regulations and educating the public about recycling and responsible waste disposal.

MISSION

The mission of the City of Albuquerque Solid Waste Management Department is to develop and implement an integrated plan to manage waste disposal, recycling services, weed and litter, and anti-graffiti efforts. In keeping with this

mission, each program or activity conducted by this department will strive to direct our human and financial resources to those areas where our goals and objectives can be achieved - guided by common sense, accountability and compassion to assist residents, and businesses of the City of Albuquerque to improve the environment and our quality of life.

VISION

The Solid Waste Management Department team is committed to becoming the most efficient and effective department in the City of Albuquerque, invaluable and respected by all residents. The department is further dedicated to becoming the leader and model for other cities in the nation in solid waste collection, recycling, anti-graffiti and weed and litter clean up as well as enhancing community partnerships. The City of Albuquerque, through its Solid Waste Management Department, will convert this resource into sustainable energy production.

Commitment to our employees: The department is committed to providing its employees exceptional compensation and benefits coupled with a safe work environment and a satisfying personal and professional challenge.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	29,513	32,036	32,246	30,750	33,550	1,514
OPERATING	22,058	25,063	25,081	23,655	25,065	3
CAPITAL	1,098	25	25	25	0	(25)
TRANSFERS	19,627	20,285	26,285	26,293	21,227	942
GRANTS/PROJECTS	90	94	94	94	74	(20)
TOTAL	72,387	77,502	83,731	80,817	79,916	2,414
TOTAL FULL-TIME POSITIONS	468	469	472	474	481	12

BUDGET HIGHLIGHTS

The Solid Waste Management Department's FY/21 adjusted approved operating budget is \$77.7 million, an increase of 5.9% or \$4.3 million above the FY/20 original budget level.

Technical adjustments include funding of \$276 thousand for medical benefits and a reduction of \$98 thousand for the 2020 leap year. Risk assessments increase by \$314 thousand whereas internal service costs associated with fleet maintenance and fuel, network, VoIP and radio increase by \$119 thousand. The telephone allocation decreases by \$19 thousand.

Indirect overhead (IDOH) increases by \$389 thousand and includes the IDOH for new position adds. The transfer for PILOT increases by \$43 thousand. The transfer to General Fund for Animal Welfare, Planning and DMD increases in total by \$27 thousand. The transfer to capital increases by \$49 thousand and is budgeted at \$11.7 million in FY/21.

Funding for Montessa Park Convenience Center was restored mid-year FY/20. This includes \$229 thousand in personnel and operating cost and a net increase of three positions. FY/20 intra-year added one mechanic and one administrative assistant at a net cost of \$113 thousand.

Included in the FY/21 adjusted approved budget is an increase of \$153 thousand for a one-time employee medical premium offset. In addition, there is a \$36 thousand increase to contractual services to cover the additional expense for ABCWUA billing services. Solid Waste will bring "Big I" median services in-house, which will add a net of five positions offset by a reduction of contractual dollars resulting in a net savings of \$62 thousand. Overtime increases by \$183 thousand in Disposal to adjust for a labor board ruling.

SOLID WASTE MANAGEMENT

The department experienced increased activity due to the current COVID-19 conditions and determined a rate increase was needed. O-20-37 amended the Municipal Solid Waste Ordinance to incorporate a residential rate increase effective January 1, 2021. The \$2.1 million in revenue generated from the increase provides additional funding to cover the cost of services in Recycling as well as funding for new services in the Clean City division. In addition, Council increased the appropriation in Clean City and in Collections by \$374 thousand and \$107 thousand respectively.



In FY/21, the function for after hour emergency board ups moves to Solid Waste and increases the transfer from General Fund by \$178 thousand. This funding will provide for a supervisor and laborer position and related operating costs.

A total of 481 full-time positions are in the Solid Waste FY/21 adjusted approved operating budget.

In FY/21, \$2.1 million is appropriated from fund balance in the Refuse Disposal System Debt Service Fund for capitalized interest payments.

The contingency appropriation (included in R-20-31, R-2020-035 and referenced in the Approved Legislation section of this book) remains for the cost of fuel when it exceeds \$2.30 per gallon. This will allow the department to appropriate funding in the fuel line only when and as it is needed.

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
OPERATING GRANTS FUND - 265						
Project Program (265) - Solid Waste	94	97	97	97	78	(19)
REFUSE DISPOSAL OPERATING FUND - 651						
SW-Adm Svcs	6,859	7,628	7,628	7,458	7,764	136
SW-Clean City	9,765	11,080	11,080	10,267	11,681	601
SW-Collections	21,637	23,167	23,167	22,342	23,829	662
SW-Disposal	12,006	8,671	8,900	11,813	10,864	2,193
SW-Maintenance - Support Svcs	5,227	5,417	5,417	5,396	5,659	242
SW-Trsf to General Fund	5,216	5,841	5,841	5,841	6,300	459
SW-Trsf to Capital Fund	11,583	11,603	17,603	17,603	11,652	49
TOTAL REFUSE DISPOSAL OPER. FUND - 651	72,292	73,407	79,636	80,720	77,749	4,342
REFUSE DISPOSAL D/S FUND - 655						
SW-Debt Service	0	3,998	3,998	0	2,089	(1,909)
TOTAL APPROPRIATIONS	72,387	77,502	83,731	80,817	79,916	2,414
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	72,387	77,502	83,731	80,817	79,916	2,414

REVENUE

Total revenues, including miscellaneous and enterprise revenue for FY/21 are projected at \$75.4 million for the Refuse Disposal Operating Fund. This is an increase of 3.8% or \$2.7 million from the original FY/20 budget level. Commercial and Residential collections are estimated to increase collectively by \$2.9 million. In FY/21, the department was given the authority by City Council to amend the Municipal Solid Waste Ordinance to incorporate a residential rate increase effective January 1, 2021.

Department Generated Fees for Services (\$000's)		FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating	Residential Collections	34,022	33,464	33,943	35,802	2,338
651 - Refuse Disposal Operating	Commercial Collections	33,165	32,605	32,659	33,191	586

SOLID WASTE MANAGEMENT

Department Generated Fees for Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
651 - Refuse Disposal Operating Landfill Revenue	3,478	4,239	3,453	3,761	(479)
651 - Refuse Disposal Operating Recycling	1,567	1,509	1,546	1,537	28
651 - Refuse Disposal Operating Inter-Fund Transfers	-	285	285	463	178
651 - Refuse Disposal Operating Interest earnings	709	200	387	300	100
651 - Refuse Disposal Operating SW-Miscellaneous	286	300	300	280	(20)
651 - Refuse Disposal Operating Shared/Contributions local Ope	120	120	120	120	-
651 - Refuse Disposal Operating Other Miscellaneous	209	-	134	-	-
651 - Refuse Disposal Operating SW Fuel Surcharge	83	-	26	-	-

PERFORMANCE MEASURES

GOAL 5: ENVIRONMENTAL PROTECTION - Protect Albuquerque's natural environments - its mountains, river, bosque, volcanos, arroyos, air, and water.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - People are educated and engaged in protecting the environment and preserving natural resources.</i>					
# of neighborhood cleanups	20	20	20	18	25
Residential large item locations serviced	41,477	46,137	40,000	53,292	45,000
Commercial large item locations serviced	4,672	4,208	4,200	3,991	4,400
Citizen generated graffiti sites cleaned	6,810	6,030	10,000	8,595	7000
Employee/blitz generated graffiti sites cleaned	54,104	32,017	55,000	25,251	24,000
Total tons recycled processed and sold	45,222	46,985	45,000	51,897	47,000
Total Pounds Landfilled Per Person Per Day	N/A	3.49	3.54	3.58	3.54

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Solid wastes are managed to promote waste reduction, recycling, litter abatement, and environmentally-responsible disposal.</i>					
Waste tons collected commercial	203,047	204,456	215,000	197,170	215,000
Waste tons collected residential	156,342	158,710	172,500	169,052	172,500
Residential pounds collected per account per day	4.96	5.0	5.1	5.3	5.1
Percent of residential account missed pick-up calls to total pick-ups	0.11%	0.14%	0.15%	0.14%	0.15%
Percent of residential waste diverted	19%	17%	25%	19%	25%
Commercial Recycle Tons/Drop-Off Lift Bins (switched from counting open tops to lift bin tons)	7,233	8,063	7,100	8,563	8500
Percent of time Solid Waste makes roll-out	99%	99%	99%	99%	99%
Tons of waste landfilled	531,407	506,103	536,088	517,283	535,000
Percent of volume of landfill used cumulative	32.2%	32.6%	31.2%	33.6%	32.6%
# of Uptown and Downtown receptacles annual pick-ups	27,241	27,994	25,000	27,858	27,500
# of illegal dump sites cleaned	2,165	1,691	1,500	3,447	4,000
# of lien properties cleaned	43	28	100	296	300
Curbed miles cleared of weed and litter	50,432	51,734	42,000	42,652	50,000

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
<i>DESIRED COMMUNITY CONDITION - Financial and capital assets are maximized and protected and reported accurately and timely.</i>					
Debt Service Coverage (net revenue avail times current year's debt service pymt amount)	N/A	N/A	N/A	N/A	2.4x
Working Capital as percent of Operating Income (7.5% Target)	18.64%	26.93%	19.03%	9.11%	5.71%
Operating Ratio (Total Income/Total Operating Expenses)	0.93	1.02	0.99	0.90	0.97

SOLID WASTE MANAGEMENT

PRIOR YEAR ACCOMPLISHMENTS

- In a combined effort, Management Information Systems and Vehicle Maintenance worked together to upgrade the Fleetmind hardware from 3G to 4G in existing blue fleet vehicles as well as installing complete Fleetmind systems in new blue fleet vehicles. The Fleetmind upgrade was completed in December 2019. This resulted in a common platform across the entire disposal fleet. The new hardware has worked as expected and resulted in a much higher availability rate than the previous hardware.



refresher courses in Microsoft 2016, Word and Excel. The safety training was made available via kiosks at Edith Yards. Plans are in place to expand to all locations in the coming year. Using the kiosks, employees can also take refresher classes on truck suspension and brakes.

- Standard & Poor's assigned an underlying rating to the Refuse Removal & Disposal Improvement Bonds, Series 2020 of "AA." The \$45.5 million proceeds from the Series 2020 bonds will be used to construct a new vehicle maintenance facility and office complex at the current Solid Waste Management Department (SWMD) site at Edith and Comanche NE.
 - During the COVID-19 pandemic, the department launched access to critical training classes. Over 56% of employees who have been working from home or social distancing have taken the opportunity to improve their skills by taking SWMD safety courses including; Blood-borne Pathogen, Conflict Resolution, Emergency Action Plan, Fire Extinguisher Use, Harassment Prevention and Office Safety among other safety focused mandatory training courses. Many employees also chose to take refresher courses in Microsoft 2016, Word and Excel. The safety training was made available via kiosks at Edith Yards. Plans are in place to expand to all locations in the coming year. Using the kiosks, employees can also take refresher classes on truck suspension and brakes.
- Improved onsite safety by standardizing all department wide equipment training including front loaders, side loaders, roll-off, attenuator, water truck, D-9 dozer, and motor grader in addition to 18 other pieces of equipment ensuring everyone is trained safely in the same manner.
 - The new Collections Division Supervisor Toolkit and Training Guides have been completed with plans for similar toolkits to be created for other divisions of the SWMD. Each kit includes a roadmap to success for the first few months on the job, Microsoft tools and tips, sample schedules, and other training guides. The toolkit provides a vital reference for employees who have recently moved into management positions.
 - The Clean City Division added the Planning Department's board-up responsibilities to their clean up services in FY/20. The billing division has streamlined the associated charges and lien process by billing the existing Water/Solid Waste account at that address. This has increased the department's ability to recover monies owed to the City of Albuquerque. While minimal charges were previously collected, now 32% of all accounts charged are paid in full.

- In May of 2020, the Cerro Colorado Landfill put a new Doppstadt 3060K shredder into operation to replace the smaller, less efficient Vermeer grinder. The shredder is powered by a Tier 4 diesel engine equipped with a sophisticated control system that allows the engine to maintain combustion efficiency and minimize emissions. The unit sits atop heavy-duty tracks, is self-propelled and portable allowing for green waste processing to occur anywhere inside the facility. The shredder is capable of achieving a process rate of up to 100 tons per hour to quickly and efficiently produce the large volumes of mulch needed for final cap construction and erosion control throughout the facility.



- In an effort to conserve soil and save valuable air space, the Cerro Colorado Landfill recently purchased an automatic tarping machine by Tarpomatic, Inc. The tarper is powered by a low emitting Tier 4 diesel engine. The remote-controlled spool holds and deploys two 40'x150' heavy duty tarps capable of covering 12,000 square feet of waste. Consistent and proper use of the unit can extend the life of the landfill. Based on a tipping fee of \$30 per ton, we project an annual savings in airspace valued at \$399,600.

SOLID WASTE MANAGEMENT

- Changed the strategy regarding repairs of heavy collection trucks. Instead of sending trucks out to vendors for repairs, the department is now repairing more trucks “in-house” within SWMD’s vehicle maintenance shop. This change in strategy reduces repair expenses, overtime and equipment down-time. Vehicle repair expenses sent out to vendors in FY/20 were 43% less than the prior 9-year average costs.



- The Clean City Division has expanded wildflower sites to all quadrants of the City totaling sixteen (16) sites, and Albuquerque became certified by Bee City USA as a bee friendly city. Bee City USA certification has been an honor and a big responsibility. Wildflowers are a cost-effective and aesthetically-pleasing way to landscape. Incorporating native plants into our outdoor spaces will reap big benefits. Wildflowers provide nourishment for native and honey bees as well as other pollinators.

- In FY/20, the Solid Waste Management Department, City of Albuquerque was able to donate three automated side loader collection vehicles to three separate municipalities. They had inquired about the possibility of receiving donated units due to their

limited funding availability and an urgent need for some dependable units for their day-to-day operations. After doing our annual fleet assessments, it was determined SWMD would be able to assist in providing the donated units. These units were donated to the City of Truth or Consequences, City of Socorro and the Village of Magdalena. Each one was sincerely grateful and appreciated the kind gesture as this will help their operations out tremendously going forward.

PRIORITY OBJECTIVES

GOAL 3: PUBLIC INFRASTRUCTURE - THE COMMUNITY IS ADEQUATELY AND EFFICIENTLY SERVED WITH WELL PLANNED, COORDINATED, AND MAINTAINED INFRASTRUCTURE.

- OBJECTIVE 2. Develop a plan to address the backlog of median improvement work, with consideration for equity among Council Districts, based on need as reflected by the extent of backlog per district. Submit a report to the City Council by December 31, 2020.

GOAL 5: ENVIRONMENTAL PROTECTION – PROTECT ALBUQUERQUE’S NATURAL ENVIRONMENTS – ITS MOUNTAINS, RIVER, BOSQUE, VOLCANOES, ARROYOS, AIR, AND WATER.

- OBJECTIVE 2. Conduct a litter index survey in spring of 2020 as a follow up to the fall 2019 study. The purpose of this survey is to show the impact the Clean and Green Retail Ordinance has had on our City pre and post ordinance implementation. Update SharePoint with status by end of FY/21.
- OBJECTIVE 3. Work with The Recycling Partnership to reduce recycling contamination at the Citywide drop off sites through the implementation of a behavior change education campaign. Update SharePoint with status by end of FY/21.

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - GOVERNMENT IS ETHICAL, TRANSPARENT, AND RESPONSIVE TO ITS CITIZENS. EVERY ELEMENT OF GOVERNMENT CONTRIBUTES EFFECTIVELY TO MEETING PUBLIC NEEDS.

- OBJECTIVE 17. Complete a feasibility and cost analysis study for the construction or acquisition of a City Materials Recovery Facility (MRF) for processing and separation of recyclable materials. Submit a report of findings to the City Council by the end of the third quarter of FY/20 21. [Note: the enacted legislation states FY/20 but a cleanup bill will correct to FY/21]

TECHNOLOGY AND INNOVATION



The Department of Technology and Innovation provides the technology resources and services to support all City departments and employees with network (voice and data), 800 MHz Land Mobile Radio systems, applications, infrastructure and service desk capabilities. The department also has a city-wide call center.

MISSION

To engage constituents with digital services through the smart use of technology which will improve and facilitate citizen interaction and engagement through a more efficient, effective and transparent government.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	11,522	13,496	13,496	12,260	13,610	114
OPERATING	10,175	10,388	10,962	11,959	12,496	2,108
CAPITAL	32	0	0	0	0	0
TRANSFERS	1,929	1,952	1,952	1,953	2,028	76
GRANTS/PROJECTS	0	0	0	0	0	0
TOTAL	23,657	25,836	26,410	26,172	28,134	2,298
TOTAL FULL-TIME POSITIONS	143	143	143	145	143	0

BUDGET HIGHLIGHTS

General Fund

The FY/21 adjusted approved General Fund budget is \$16.4 million, a 1.7% increase over the original FY/20 budgeted level. An applications program manager and graphics designer were created intra-year at the cost of \$211 thousand. In FY/21, two process transformation specialists are transferred to the Finance and Administrative Services Department, one systems administrator II is transferred to the Animal Welfare Department and one strategic partnership manager is transferred from the Cultural Services Department for a net decrease of \$122 thousand. In FY/21, the budget includes an increase of \$39 thousand for a one-time employee medical premium offset and a reduction of \$25 thousand for eligible Coronavirus Relief Fund payroll expenses. Other personnel technical adjustments decrease funding by \$41 thousand but does include coverage for increased medical benefits.

One-time funding of \$25 thousand for Mitsubishi UPS batteries is deleted and \$21 thousand in funding is reduced to offset FY/20 wage adjustments. Internal service allocations account for an increase of \$23 thousand dollars. Contractual funding in the 311 citizen services program was increased \$33 thousand by decreasing the supplies and repairs and maintenance line items.

Communications Management Fund

The Communications Management Fund budget is \$11.7 million for FY/21 and increases two million dollars from the FY/20 original budget level. The budget includes an increase of six thousand dollars for a one-time employee medical premium offset. Other personnel increases by a net of \$46 thousand and includes funding for medical benefits. Line items for repairs and maintenance and contractual services increase for a total of two million dollars. Of this, \$1.1 million is budgeted to account for a \$20 dollar per radio cost that will be paid to the State of NM with the new statewide radio system coming-on-line in FY/21. Internal services allocations for telephone, fleet, network, radio and risk decrease by a net of one thousand dollars. The transfer for IDOH increases by \$21 thousand. The transfer to debt service for VoIP is decreased by three thousand dollars. This will be the last year for the VoIP transfer as the final debt service payment will be on 7/1/21.

TECHNOLOGY AND INNOVATION

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
TI-Information Services	10,944	11,511	11,678	11,410	11,791	280
TI-Data Management for APD	711	829	829	733	827	(2)
TI-Citizen Services	3,301	3,772	3,792	3,637	3,767	(5)
TOTAL GENERAL FUND - 110	14,956	16,112	16,299	15,781	16,385	273
COMMUNICATIONS MGMT FUND - 745						
TI-City Communications	7,047	8,071	8,458	8,738	10,078	2,007
TI-Comm Trsf to Gen Fund	157	155	155	155	176	21
TI-Comm Mgmt Trsfr: 745 to 405	1,497	1,498	1,498	1,498	1,495	(3)
Total Communications Mgmt Fund - 745	8,701	9,724	10,111	10,391	11,749	2,025
TOTAL APPROPRIATIONS	23,657	25,836	26,410	26,172	28,134	2,298
Intradepartmental Adjustments	0	0	0	0	0	0
NET APPROPRIATIONS	23,657	25,836	26,410	26,172	28,134	2,298

PERFORMANCE MEASURES

GOAL 8: GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS - Government is ethical, transparent, and responsive to its citizens. Every element of government contributes effectively to meeting public needs.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - City employees are competent and well-trained to deliver city services efficiently and effectively.					
% Public Safety radio system availability	100%	98%	100%	97%	100%
% same day turnout radio service	55%	50%	50%	50%	50%
# of City-owned cell phones	1,519	2,237	2,000	2,552	2,700
% voice/data wireless network availability	99%	99%	100%	100%	100%
% voice/data fiber network availability	99%	99%	100%	100%	100%
% Core Network Availability	100%	100%	100%	100%	100%
% Email uptime	100%	99%	100%	100%	100%
% Help Desk first call resolution	82%	80%	85%	100%	85%
# of Help Desk calls processed by technicians (365 days, 24/7 operation)	35,222	22,872	42,500	21,110	39,000
Average number of business days to setup and deliver a PC	2	2	2	2	2
% uptime per production server	100%	99%	100%	100%	100%
# of online payment applications	11	12	12	12	12
# of public Web applications	49	52	53	53	53
Site visits to the Internet (1,000s)**	5,400	5,560	5,600	10,690	10,500
# of Web contributors trained	164	165	140	181	140
# 311 incoming calls	934,487	773,925	860,000	700,399	860,000
Abandoned 311 call %	13%	15%	10%	7%	10%
# 311 calls handled non-city requests	82,676	71,661	78,542	71,021	78,542
Total 311 inquires, both calls and non-phone	954,462	836,011	880,000	789,546	880,000
311 call quality average score	96%	97%	85%	97%	85%
% 311 calls answered within 30 seconds	69%	72%	80%	79%	80%
311 public awareness (as measured by annual survey)*	89%	92%	85%	N/A	85%
% extremely satisfied with solution provided by 311*	73%	73%	70%	N/A	70%

*Annual survey scheduled for spring of 2020 but not conducted due to COVID-19

**Previous metrics are no longer available. Replacing old metric with Unique Visits In FY/20 FWD. The same metric for FY19 was 10,275.

TECHNOLOGY AND INNOVATION

PRIOR YEAR ACCOMPLISHMENTS

Applications

- Launched Youth Connect Mobile, which provides a consolidated, searchable listing of all youth programs available in the City of Albuquerque.
- Facilitated the digitalization of City operations during the COVID-19 shutdown by developing policies, training materials, and access to tools and expanded enterprise Zoom base by more than 1,000% to facilitate work-from-home efforts.
- Developed and deployed 100+ graphics in five languages related to COVID-19 information.
- Posted proactively COVID-19 related information and responded to questions and comments via social media. In FY/20, our COVID-19 related messaging was viewed over 543,353 times through the City of Albuquerque's Twitter account.
- Digitized board and commission meetings allowing them to operate virtually and deployed IQ software that improved constituent services' ability to manage board and commission membership.
- Worked with the Albuquerque Museum to build and launch the City's first-ever digital-only museum exhibition.
- Worked with the Human Resources Department to deploy online-only open enrollment processes for City employees and 20+ participating entities.
- Developed new websites for the Metropolitan Redevelopment Agency, Consumer Financial Protection Initiative, Albuquerque Film Office, City Council District 1 Nomination Form, Coronavirus Information, and Pollination Celebration.

Citizen Services - 311

- In response to COVID-19, all agents are working from home at no additional cost, and with no disruption of service to our residents.
- Achieved 80% Service Level or higher for the last 8 months – first such streak since 2015 – which directly reduces wait times for our callers and improves customer satisfaction.
- 311 worked with departments to reduce the number of service requests open over 3 months from 4,500 to 178 as of June, 2020.



ERP

- Implemented a full in-house customized solution for the Self-Insurance of 17 entities which includes automation of weekly file uploads as well as automation of monthly billing to the entities.
- Implemented an interface between the POSSE Liens to the PeopleSoft Billing module which automates the billings for liens.
- Kept current with PeopleSoft Applications and Tools Updates/Upgrades.

Infrastructure

- Migrated Users to Exchange 2013.
- Created a process for digital record disposition through City Clerk.
- Upgraded and added additional storage to production environment, including 636TB of additional backup storage, to increase performance and reliability.
- Upgrade of Oracle Enterprise Manager to 13.3 – moved all backups and jobs to new environment.
- Designed energy efficient datacenter to be implemented in FY/21.

TECHNOLOGY AND INNOVATION

Radio

- Developed and signed MOU with the State of New Mexico for joining their Land Mobile Radio Network.
- Released purchase order for \$12.6 million dollars for the purchase of the 911 Center dispatch consoles and public safety radios that will be used on the new radio system.
- Obtained new asset tracking, inventory management and work order system for new console and radio equipment.

TRANSIT

The Transit Department provides fixed route bus service throughout the Albuquerque community and Para-Transit service for the mobility impaired population. The department also offers three Rapid Ride routes serving the Central/Uptown and Coors/UNM-UNMH corridors.

The department provides connection routes with the New Mexico Rail Runner commuter train throughout the City, to the airport, and to the City of Rio Rancho. Additional services, such as special events park and ride to the New Mexico State Fair and the annual luminaria tours, are also made available in an effort to offer a broad range of alternative transportation services.

Through its marketing section, the department is aggressively promoting and encouraging alternative transportation to the community. These include the “Strive-Not-To-Drive” and “Clean Air Challenge” campaigns encouraging commuters to use alternative forms of transportation, and the “Central After Dark” promotion providing late night weekend service along Central Avenue during the summer months.



MISSION

Be the first choice in transportation service for the Albuquerque metropolitan area.

Operating Fund Expenditures by Category (\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PERSONNEL	31,074	32,799	30,780	21,743	24,940	(7,859)
OPERATING	11,552	12,596	12,592	13,396	11,948	(647)
CAPITAL	10	900	900	907	0	(900)
TRANSFERS	9,485	10,395	10,395	10,395	10,476	81
GRANTS/PROJECTS	463	821	821	821	941	120
TOTAL	52,584	57,511	55,488	47,262	48,305	(9,206)
TOTAL FULL-TIME POSITIONS	609	609	569	569	569	(40)

BUDGET HIGHLIGHTS

General Fund

The General Fund subsidy for the FY/21 adjusted approved budget decreases by \$8.3 million to \$21.6 million from the FY/20 original budget.

Transit Operating Fund

The FY/21 adjusted approved budget for the Transit Department Operating Fund is \$47.4 million, a decrease of \$9.2 million or 16.3% below the FY/20 original budget. In FY21, the budget includes an increase of \$141 thousand for a one-time employee medical premium offset and a reduction of \$6.3 million for eligible Coronavirus Relief Fund payroll expenses. Forty security positions were transferred intra-year to the Department of Municipal Development, along with operational funding, at a total cost of \$2.7 million. Other personnel technical adjustments decrease appropriation by a net of \$16 thousand but does include funding for increased health benefit premiums. The one-time appropriation of \$900 thousand for ART signage is deleted and the fuel line item decreases by \$1.1 million in funding. Risk assessments increase by one thousand dollars. Network, radio and telephone allocations combine to increase funding by \$96 thousand. Funding for IDOH decreases by \$308 thousand and \$105 thousand is added for PILOT. Increased funding is approved for \$615 thousand of overtime costs, \$785 thousand for ABQ Rapid Transit and \$88 thousand in one-time funding for the CNG Fuel Facility at Daytona.

For the FY/21 adjusted approved budget, the Transit Planning Grant Fund 663 is budgeted for a \$718 thousand transfer from the Transit Operating Fund.

The department’s full-time equivalent count for FY/21 is 569 and includes 65 grant funded positions in the department.

TRANSIT

(\$000's)	FY19 ACTUAL EXPENSES	FY20 ORIGINAL BUDGET	FY20 REVISED BUDGET	FY20 EST. ACTUAL EXPENSES	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
PROGRAM SUMMARY BY FUND:						
GENERAL FUND - 110						
TR-Gen Trsf to Transit Ops	27,552	29,903	19,713	19,713	21,578	(8,325)
OPERATING GRANTS FUND 265						
Project Program (265) - Transit	509	935	935	935	949	14
TRANSIT OPERATING FUND - 661						
TR-ABQ Rapid Transit	406	2,416	2,416	2,714	2,462	46
TR-ABQ Ride	31,785	32,240	32,240	26,046	27,794	(4,446)
TR-Facility Maintenance	2,121	2,615	2,615	2,220	2,361	(254)
TR-Paratransit Svcs	6,578	6,890	6,890	5,277	5,081	(1,809)
TR-Special Events Program	27	244	244	232	237	(7)
TR-Strategic Support	5,393	5,875	3,852	3,542	3,060	(2,815)
TR-Trsf to General Fund	5,315	5,846	5,846	5,846	5,643	(203)
TR-Trsf to TR Grants Fund	450	450	450	450	718	268
TOTAL Transit Operating Fund - 661	52,075	56,576	54,553	46,327	47,356	(9,220)
TOTAL APPROPRIATIONS	80,136	87,414	75,201	66,975	69,883	(17,531)
Intradepartmental Adjustments	27,552	29,903	19,713	19,713	21,578	(8,325)
NET APPROPRIATIONS	52,584	57,511	55,488	47,262	48,305	(9,206)

REVENUE

For FY/21, total revenues are projected at \$48 million. This amount consists of \$3.8 million in enterprise revenues and \$7.5 million from inter-governmental and miscellaneous sources. Interfund transfers of \$15.1 million in Transportation Infrastructure Tax and \$21.6 million from the General Fund subsidy are not reflected in the table below.

Department Generated Fees For Services (\$000's)	FY19 ACTUAL REVENUES	FY20 ORIGINAL BUDGET	FY20 ESTIMATED ACTUAL	FY21 ADJ APPROVED BUDGET	CURRENT YR/ ORIGINAL CHG
661 - Transit Operating Shared/Contributions local Ope	7,126	7,189	6,991	7,297	108
661 - Transit Operating Transit Fares	3,325	3,537	2,578	3,536	(1)
661 - Transit Operating Transit-Advertising	483	283	330	283	0
661 - Transit Operating State Grants	190	190	190	190	0
661 - Transit Operating Property sales and recovery	2	0	42	0	0
661 - Transit Operating Other Miscellaneous	1	0	64	0	0

PERFORMANCE MEASURES

GOAL 3: PUBLIC INFRASTRUCTURE – The community is adequately and efficiently served with well planned, coordinated, and maintained infrastructure.

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
DESIRED COMMUNITY CONDITION - Integrated transportation options meet the public's needs.					
ABQ Fixed Route Boardings (All Routes)	9,659,486	9,159,709	8,815,000	7,670,422	9,200,000
Rapid Ride Boardings - #766 Red Line (Dec 2004)	750,426	748,329	342,500	313,854	N/A
Rapid Ride Boardings - # 777 Green Line (Aug 2009)	655,222	590,551	299,000	233,291	N/A
Rapid Ride Boardings - #790 Blue Line (Jul 2007)	248,894	228,941	235,000	152,381	202,100
ART Boardings - Route to Uptown **	N/A	N/A	350,000	392,259	900,000
ART Boardings - Route to Tramway **	N/A	N/A	310,000	421,540	1,000,000
Revenue Miles (All Routes)	5,356,060	6,340,013	5,600,000	4,889,598	5,700,000
Revenue Hours (All Routes)	404,996	404,246	406,000	370,854	430,000

TRANSIT

Measure	Actual FY/18	Actual FY/19	Approved FY/20	Est. Actual FY/20	Approved FY/21
Boardings Per Revenue Hour (All Routes)	23.9	22.7	21.7	20.6	21.4
4th of July Fire Works Boardings (July Only)	12,922	10,335	12,000	9,364	0
# Rapid Ride Shelters	11	11	11	11	11
# Bus Stops With Shelters Except Rapid Ride and ARRA	192	191	192	193	193
# ARRA Shelters	414	417	418	414	417
# of Bus Stops With No Shelter	2,130	2,148	2,145	2,148	2,148
Total Para-Transit Passenger Boardings (Pax+Att+Comp.)	263,207	258,750	261,000	198,000	260,200
Para-Transit Vehicle Revenue Miles	2,142,818	2,080,934	2,200,000	1,860,000	2,100,000
Para-Transit Vehicle Revenue Hour	126,180	120,792	123,000	104,000	121,000
Para-Transit Passengers Per Revenue Hour	2.1	2.1	2.1	1.9	2.2
On-Time Arrival (Monthly Average) - Pick-up Time	90.6	89.6	89.0	90.2	89.0
On-Time Arrival (Monthly Average) - Appointment Time	90.5	90.4	89.0	93.8	89.0
Rider Trip Cancelations as a % of Total Para-Transit Trips	23.4%	25.0%	24.0%	37.3%	24.0%
Rider No Shows as a % of Total Para-Transit Trips	3.3%	3.1%	3.5%	3.7%	3.5%
311 Citizen Contact Center Calls - Transit	299,379	219,781	180,000	188,774	193,407
311 Citizen Contact Center Transit Calls as % of Total 311 Calls	34.9%	30.6%	25.0%	26.2%	29.0%

** No Service in FY/19, FY/20 reflects 6 months of service

PRIOR YEAR ACCOMPLISHMENTS

- Received final grant approval of Federal Transit Administration funds for the Albuquerque Rapid Transit (ART) project in August 2019, which brings total federal participation to over \$106 million.
- Successfully opened service to the public on the ART project on Saturday, November 30, 2019, with opening-day ridership exceeding expectations and daily weekday ridership reaching over 9,000 riders in early March before COVID-19 concerns began to curtail ridership and service.
- Launched new ticket vending machines along the Central corridor to accept cash or credit cards and issue bus passes that can be validated by fare boxes aboard all buses.
- Unveiled new ART buses on November 7, 2019 with four different scenes: Balloon Fiesta with Cityscape, Mountain Vista, Route 66 Cityscape, and a Dia de Los Muertos theme.
- Following the March 11, 2020 state of emergency declaration, responded to COVID-19 with:
 - Promotion of social distancing on buses and Sun Vans
 - Daily cleaning and sanitization of all buses, Sun Vans, and facilities
 - Provided all drivers with cloth face coverings and on-bus cleaning products
 - Increased security presence on ART buses for operational needs and to monitor social distancing
 - Provided assistance to the Emergency Operations Center to help combat the COVID-19 pandemic.
- Replaced three lifts at Daytona Transit Facility, increasing capacity by 40,000 pounds to 75,000 pounds each to better service larger forty-foot buses.
- Completed the testing of the first phase of the new Transit smart phone app, ABQRIDE+ and gathered user acceptance testing comments for further improvements and enhancements.
- Designed a new application “Python” that will allow Transit to capture the GPS data location of all revenue vehicles. The development name is called “Catcher’s Mitt”, because it is designed to “catch” the data that is sent from each vehicle’s router and interpret it.
- Won 2019 Best Comprehensive Campaign to Increase Ridership Award, a national award from the American Public Transit Association (APTA) awarded on the basis of the comprehensive long-term campaign to increase ridership on the ART line, including setting up ART station windscreens and an ART map brochure.
- Through a program called, “Wi-fi on Wheels,” ABQ RIDE provided Wi-Fi to students across the City affected by the COVID-19 pandemic.

BONDED INDEBTEDNESS

BONDED INDEBTEDNESS

The City finances a substantial portion of its traditional municipal capital improvements with General Obligation (GO) bonds. However, certain capital improvements are financed with revenue bonds. The City's Capital Implementation Program (CIP) consists of a ten-year program, with a general obligation bond election held every odd-numbered year to approve the two-year capital budget portion of the program. It was the policy of the City for more than ten years to maintain a stable tax rate of approximately 20 mills for general obligation bond debt service. Capacity to issue bonds in future years was calculated by using a tax production at 20 mills and assumed new issues would have level annual principal payments for a ten-year retirement. Beginning in 1986, successive statewide reassessments to bring locally assessed property values up to the statutory requirement of "current and correct" resulted in large increases in net taxable value and substantially reduced the debt service mill levy required to meet debt service on outstanding general obligation bonds.

In FY/10 the City shifted two mills from debt service to operations. This decreased the mill rate for debt service from 6.976 mills to 4.976 mills and increased the operating levy by two mills. The total tax rate (operations and debt service) will remain at the same level for taxpayers at approximately 11.52 mills for residential and non-residential taxpayers. The transfer of two mills from debt service to operations will not affect the ability to provide sufficient revenues to support the entire \$128.50 million bond package that was passed in November 2019. The impact to the program was limited by extending bond life to 13 years.

Enterprise projects are funded directly out of revenues or with revenue bonds supported by net revenues. To the extent that net revenues of the enterprise projects produce minimal coverage or fall

short in the startup years for discrete projects, Gross Receipts Taxes have been pledged as additional security. Gross Receipts Taxes have been used to secure parking structure revenue bonds, airport revenue bonds and Lodgers' Tax bonds that financed the construction of the Convention Center, a municipal office building and the acquisition of another office building. The City issued GRT bonds for the I-25/Paseo Del Norte Interchange project that was funded in conjunction with the State and County and completed in spring of 2015. Bonds were issued in May of 2015 for several projects: a visitor center, sports complex, public pool, library, sports complex, rapid transit project, broadband phone service (Voice over Internet Protocol), and taxable bonds in support of Local Economic Development Act projects. In 2016 GRT/Lodger's Tax Bonds were issued for purchasing a parking structure for the Entertainment District, improvements for the Convention Center, Civic Plaza and City Parking Structures.

The total outstanding general obligation indebtedness of the City as of July 1, 2020 is \$398.576 million shown in the table on the next page. The City does not have any short-term tax revenue anticipation notes outstanding. The amount of general purpose general obligation debt of the City is limited to 4% of assessed valuation. As of July 1, 2020, the 4% statutory limit is \$564.847 million with outstanding general purpose debt of \$353.443 million. This leaves \$211.405 million available for future issues. In the regular municipal election held in November 2019, the voters approved the issuance of \$117.29 million of general purpose general obligation bonds and \$11.21 million of storm sewer system general obligation bonds. The City issued \$79.04 million of general obligation bonds on April 7, 2020 and \$6.5 million on June 30, 2020. The City will be issuing the remaining authorization of \$42.96 million in spring 2021.

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
AS OF
JUNE 30, 2020 / JULY 1, 2020

	<u>RATINGS/CR. ENH.</u> <small>(Moody's/S&P)</small>	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u> <u>7/1/2020</u>	<u>INTEREST</u> <u>RATES</u>
GENERAL OBLIGATIONS BONDS:					
APR'13 GENERAL PURPOSE SERIES A	Aa2/AAA/AA+	07/01/26	70,040,000	31,305,000	2.0 - 4.0%
APR'13 STORM SEWER SERIES B		07/01/26	4,980,000	4,980,000	3.00%
MAY'14 GENERAL PURPOSE SERIES A		07/01/27	57,060,000	28,230,000	2.25 - 5.00%
MAY'14 STORM SEWER SERIES B		07/01/27	5,375,000	5,375,000	3.5-3.75%
MAY'15 GENERAL PURPOSE SERIES A		07/01/28	37,970,000	21,550,000	2.75-5/00%
MAY'15 STORM SEWER SERIES B		07/01/28	4,726,000	4,726,000	3.00-3.5%
MAR'16 GENERAL PURPOSE SERIES A		07/01/29	71,523,000	47,500,000	2.5-5.0%
MAR'16 STORM SEWER SERIES B		07/01/29	6,500,000	6,500,000	3.0%
APR'17 GENERAL PURPOSE SERIES A		07/01/30	22,850,000	17,570,000	3.0 - 5.0%
APR'18 GENERAL PURPOSE SERIES A		07/01/31	84,225,000	71,265,000	3.0 - 5.0%
APR'19 GENERAL PURPOSE SERIES A		07/01/26	14,308,000	12,258,000	2.75 - 5%
APR'19 GENERAL STORM SEWER SERIES B		07/01/32	12,342,000	12,342,000	2.75 - 5%
APR'20 GENERAL PURPOSE SERIES A		07/01/32	67,830,000	67,830,000	2.75 - 5%
APR'20 GENERAL STORM SEWER SERIES B		07/01/33	11,210,000	11,210,000	2.75 - 5%
APR'20 GENERAL REFUNDING SERIES D		07/01/25	55,935,000	55,935,000	2.75 - 5%
SUBTOTAL - GENERAL OBLIGATION BONDS			\$ 538,131,000	\$ 398,576,000	
			481,741,000	\$353,443,000	
			45,133,000	45,133,000	
REVENUE BONDS:					
AIRPORT					
MAY '08 AIRPORT REFUNDING REVENUE C - Tax-Exempt	A1/A+/A+	07/01/20	5,170,000	0	3.5% - 4.375%
APR'14 AIRPORT REFUNDING - BANK OF ALBUQUERQUE		07/01/24	16,795,000	6,350,000	4.0-5.00%
SUBTOTAL - AIRPORT REVENUE BONDS			21,965,000	6,350,000	
GROSS RECEIPTS TAX (1.225% STATE SHARED)					
SEPT 2011 B GRT TAXABLE REFUNDING - NMFA B	Aa2/AAA/AA+	07/01/21	11,650,000	800,000	2.0% - 4.0%
MAR 13 GRT TAXEMEMPT - PASEO DEL NORTE		07/01/23	42,030,000	5,065,000	2.0% - 5.0%
MAY 15 GRT TAX-EXEMPT - SERIES A		07/01/38	39,085,000	33,265,000	2.0% - 5.0%
MAY 15 GRT TAXABLE - SERIES B		07/01/23	10,110,000	4,015,000	.55-2.95%
DEC 15 GRT TAX-EXEMPT - SERIES C		07/01/26	2,080,000	1,290,000	1.75%
APR 16 GRT REFUNDING REVENUE HOUSING SERIES B		07/01/30	8,430,000	7,175,000	2.30%
SEPT 16 GRT REVENUE BONDS SERIES C		07/01/34	17,750,000	14,885,000	2.0% - 5.0%
JUL 17 MIGRT NCREBS REVENUE BONDS		07/01/37	25,110,000	23,605,000	1.30%
NOV 19 GRT REFUNDING SERIES B		07/01/22	8,745,000	4,690,000	2.75 - 5%
JUL 20 GRT REFUNDING SERIES C		07/01/35	30,955,000	30,955,000	2.75 - 5%
JUL 20 GRT REFUNDING SERIES D (Stadium)		07/01/26	4,755,000	4,755,000	2.75 - 5%
SUBTOTAL - GROSS RECEIPTS TAX REVENUE BONDS			200,700,000	130,500,000	

* Subject to 4% constitutional limit on general obligation debt.
Storm & Sewer (constitutional unlimited)

CITY OF ALBUQUERQUE, NM
SCHEDULE OF BOND INDEBTEDNESS
AS OF
JUNE 30, 2020 / JULY 1, 2020

	<u>RATINGS/CR. ENH.</u> <small>(Moody's/S&P)</small>	<u>FINAL</u> <u>MATURITY</u>	<u>ORIGINAL</u> <u>AMT ISSUED</u>	<u>AMOUNT</u> <u>OUTSTANDING</u>	<u>INTEREST</u> <u>RATES</u>
GROSS RECEIPTS/LODGERS' TAX					
SEPT 2004 B TAXABLE REFDG	Aa2/AAA/AA+	07/01/36	28,915,000	24,765,000	2.39-5.54%
SEPT 2011 A GRT TAX-EXEMPT REFUNDING & NEW MONEY LODGER'S TAX/HOSPITALITY FEE		07/01/26	22,660,000	970,000	2.0% - 4.0 %
JUN 2014 A TAX-EXEMPT NEW MONEY		07/01/37	36,960,000	770,000	2.0-4.0%
FEB 2016 A TAXABLE NEW MONEY SERIES A		07/01/38	24,000,000	22,605,000	3.0-3.90%
NOV 19 GRT REFUNDING & NEW MONEY		07/01/38	33,830,000	32,550,000	2.75 - 5%
JUL 20 GRT REFUNDING SERIES A		07/01/37	39,190,000	39,190,000	2.75 - 5%
JUL 20 GRT REFUNDING SERIES B		07/01/28	7,655,000	7,655,000	2.75 - 5%
SUBTOTAL - GRT/LODGER'S TAX/HOSPITALITY			193,210,000	128,505,000	
FIRE					
JAN 2011 FIRE NMFA LOAN		07/01/31	1,441,625	894,834	.58% - 4.02%
NOV 2019 FIRE NMFA LOAN		07/01/40	2,740,000	2,740,000	
SUBTOTAL - FIRE			4,181,625	3,634,834	
SPECIAL ASSESSMENT DISTRICT BONDS					
OCT 2012 SAD 228 TAX-EXEMPT	Not Rated	01/01/28	22,743,479	12,878,009	3.00%
SUBTOTAL - SAD BONDS			22,743,479	12,878,009	
SUBTOTAL - REVENUE BONDS			442,800,104	281,867,843	
GRAND TOTAL - GENERAL OBLIGATION & REVENUE BONDS					
			\$ 980,931,104	\$ 680,443,843	

FINANCIAL CONSOLIDATIONS

FINANCIAL CONSOLIDATIONS

The City of Albuquerque's operating budget includes a total of 38 funds divided into six category types. Individual funds are established for specific purposes and operate as separate accounting entities. However, there are large numbers of financial transactions between these funds.

Total dollars involved in such transactions are quite large. Because they are appropriated in more than one fund, they are counted twice inflating the total expenses and revenues of the City. Just as the expenses are counted twice, so are revenues, since the funds receiving the transfers treat such transfers as revenue. This overstates the City's total appropriations and revenues.

Some transactions are at arm's length, such as payment in lieu of taxes (PILOT) and indirect overhead, which enterprise funds and grants pay to the General Fund as costs of doing business.

Other transactions are more obvious such as reimbursement of CIP funded employees. City policy requires that all positions be funded in an operating fund. Thus, employees hired to do construction projects financed by the Capital Program are expensed in the General Fund and then reimbursed through the capital program with a transfer.

Finally, transactions in the form of direct transfers between funds occur for a wide variety of reasons. Funding for debt service is transferred from the appropriate operating fund to the corresponding debt service fund. A city match for a grant is budgeted in the General Fund as a transfer to the operating grant fund. Some operations such as Transit and the Stadium Fund require a subsidy from the General Fund done in the form of a transfer as well. Some funds are set up to record financial transactions that are shared between two separate government bodies. This requires a transfer to appropriate the money in the General Fund as well as in the resident fund.

The consolidation tables in the following pages prevent the distortion by eliminating interfund transactions.

Consolidations are shown on the following pages for the current fiscal year as well as the preceding fiscal years – estimated actual, revised budget, original budget and actuals. There are three types of consolidation tables for each: (1) combined revenues by fund group; (2) combined appropriations by fund group and department; and (3) consolidated revenues, appropriations and fund balances.

The first two sets of tables deal with the total City budget. The first column is the combined city total for all funds and fund groups after all eliminations. The second column shows the total amount that has been eliminated. The third column is the total appropriated prior to eliminations.

The third table covers the different fund groups. There are six fund groups in this budget. The General Fund accounts for general government functions and is supported primarily by taxes. Special funds have specific revenue sources and limitations on their use. Some of these are grants from other governmental agencies. The City budget separates them based on whether it is possible to appropriate them in this document or if they are appropriated at a later time due to timing issues with the grantor. Debt Service funds provide for the reservation of monies for the payment of interest and principal on outstanding debt obligations. Enterprise funds account for services provided and paid for by rates and user fees. Internal service funds service the City and other governmental agencies and receive all revenue from the City and those agencies.

Individual fund tables that support these financial consolidations are located in the budget highlights by fund section in this document.

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ADJUSTED APPROVED BUDGET FY/21
(\$'000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	102,116	570,680	543,490	(32,377)	(61,052)	(66,240)	35,876
210 - Fire Fund	115	2,858	2,438	(172)	0	248	363
220 - Lodgers Tax Fund	340	7,123	3,791	(3,084)	(183)	65	405
221 - Hospitality Tax Fund	186	1,426	764	(739)	(36)	(113)	73
225 - Cultural And Recreational Pro	638	763	763	0	0	0	638
235 - Albuquerque Bio Park Fund	672	2,200	2,200	0	0	0	672
242 - Air Quality Fund	3,073	3,046	3,511	(323)	0	(788)	2,285
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,102	6,965	7,636	(455)	0	(1,126)	(24)
280 - Law Enforcement Protection	517	675	575	(100)	0	0	517
282 - Gas Tax Road Fund	314	4,550	6,066	1,706	0	190	504
290 - City/County Bldg Ops Fund	762	1,075	3,302	2,166	(250)	(311)	451
730 - Vehicle/Equipment Replacement	1,110	0	1,200	1,200	(821)	(821)	289
Special Funds Included in General Appropriation Subtotal	8,828	30,681	32,246	199	(1,290)	(2,656)	6,172
205 - Community Development Fund	1,162	4,554	4,457	(97)	0	0	1,162
265 - Operating Grants	3,419	27,879	33,246	5,367	0	0	3,419
Special Funds Excluded in General Appropriation Subtotal	4,581	32,433	37,703	5,270	0	0	4,581
405 - Sales Tax Refunding Debt Svc	15,274	768	22,583	21,508	(14,903)	(15,210)	63
410 - Fire Debt Service Fund	24	0	172	172	0	0	24
415 - GO Bond Int And Sinking Fund	149,999	69,275	131,560	0	(72,400)	(134,685)	15,314
Non-Enterprise Debt Service Subtotal	165,297	70,043	154,315	21,680	(87,303)	(149,895)	15,401
611 - Aviation Operating	40,322	44,900	62,567	(2,443)	0	(20,110)	20,212
615 - Aviation Debt Svc	7,194	0	2,306	0	(1,630)	(3,936)	3,258
641 - Parking Facilities Operating	6,133	4,876	4,778	(601)	0	(603)	5,630
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	6,550	74,991	71,449	(5,837)	0	(2,295)	4,255
655 - Refuse Disposal Debt Svc	5,085	5	2,089	0	0	(2,084)	3,001
661 - Transit Operating	(165)	26,390	41,713	15,935	(383)	229	64
667 - Transit Debt Svc	13	0	0	0	0	0	13
671 - Apartments Fund	1,836	0	0	0	(1,836)	(1,836)	0
675 - Apartments Debt Svc Fund	2,258	0	0	0	(2,258)	(2,258)	0
681 - Golf Operating	361	0	0	0	0	0	361
685 - Golf Debt Svc	49	0	0	0	0	0	49
691 - Sports Stadium Operating	81	550	695	450	0	305	386
695 - Sports Stadium Debt Svc	828	0	998	1,023	(775)	(750)	78
Enterprise FundsSubtotal	70,563	151,712	186,595	8,527	(6,883)	(33,238)	37,315
705 - Risk Management Fund	(20,941)	42,040	39,322	(778)	500	2,440	(18,501)
710 - Group Self-Insurance Fund	9,801	85,223	84,917	0	0	(306)	10,107
715 - Supplies Inventory Management	633	634	739	(216)	223	(98)	535
725 - Fleet Management	(97)	11,615	10,866	(540)	(14)	195	99
735 - Employee Insurance	1,647	6,261	7,315	(94)	0	(1,148)	499
745 - Communications Fund	231	11,728	10,078	(1,671)	0	(21)	210
Internal Service Subtotal	(8,726)	157,501	153,237	(3,299)	709	1,674	(7,052)
Total All Funds	342,648	1,013,050	1,107,586	0	(155,819)	(250,359)	92,292

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ADJUSTED APPROVED BUDGET FY/21
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATIONS	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	12,588	0	12,588	12,588	0	0	0	0	0
AV-Aviation Department	64,873	(2,443)	67,316	67,316	0	0	0	67,316	0
CA-Chief Administrative Office	2,072	0	2,072	2,072	0	0	0	0	0
CH-City Support Department	167,874	(23,903)	191,777	37,634	0	0	154,143	0	0
CP-Civilian Police OS Dept	1,355	0	1,355	1,355	0	0	0	0	0
CM-Community Safety Department	2,471	0	2,471	2,471	0	0	0	0	0
CL-Council Services	5,279	0	5,279	5,279	0	0	0	0	0
CS-Cultural Services Dept	44,777	0	44,777	41,728	2,963	86	0	0	0
ED-Economic Development Dept	5,934	0	5,934	5,934	0	0	0	0	0
EH-Environmental Health Dept	9,752	(416)	10,168	3,496	3,834	2,838	0	0	0
FC-Family Community Svcs Dept	83,162	(479)	83,641	56,312	0	27,329	0	0	0
FA-Finance and Admin Svc Dept	65,318	(8,857)	74,175	10,610	13,078	0	0	0	50,487
FD-Fire Department	65,386	(180)	65,566	61,018	2,610	1,766	172	0	0
HR-Human Resources Department	99,214	(94)	99,308	5,008	0	0	0	0	94,300
LG-Legal Department	7,447	0	7,447	6,912	0	535	0	0	0
MA-Mayor's Office Department	1,043	0	1,043	1,043	0	0	0	0	0
MD-Municipal Development Dept	63,965	(7,687)	71,652	53,830	9,702	0	0	8,120	0
IA-Internal Audit Department	985	0	985	985	0	0	0	0	0
IG-Office of Inspector GenDept	520	0	520	520	0	0	0	0	0
CC-Office of the City Clerk DP	2,579	0	2,579	2,579	0	0	0	0	0
PR-Parks and Recreation Dept	41,573	(7)	41,580	41,449	0	131	0	0	0
PL-Planning Department	15,248	(463)	15,711	15,711	0	0	0	0	0
PD-Police Department	184,480	(211)	184,691	180,277	675	3,739	0	0	0
SA-Senior Affairs Department	16,962	(475)	17,437	8,364	8,091	982	0	0	0
SW-Solid Waste Department	73,612	(6,304)	79,916	0	0	78	0	79,838	0
TI-Technology and Innovation	26,463	(1,671)	28,134	16,385	0	0	0	0	11,749
TR-Transit	42,654	(27,229)	69,883	21,578	0	949	0	47,356	0
Totals	1,107,586	(80,419)	1,188,005	595,138	40,953	38,433	154,315	202,630	156,536
Enterprise Interfund Debt Service	0	1,023	(1,023)	0	0	0	0	(1,023)	0
Grand Total	1,107,586	(79,396)	1,186,982	595,138	40,953	38,433	154,315	201,607	156,536

COMBINED REVENUES BY FUND GROUP AND SOURCE - ADJUSTED APPROVED BUDGET FY21
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	159,130	0	159,130	91,527	0	0	67,603	0	0
GROSS RECEIPTS	190,276	0	190,276	190,276	0	0	0	0	0
OTHER	37,984	0	37,984	29,219	8,547	0	0	0	218
TOTAL TAXES	387,390	0	387,390	311,022	8,547	0	67,603	0	218
LICENSES & PERMITS									
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	16,663	0	16,663	0	675	15,636	0	352	0
COUNTY	8,067	0	8,067	252	0	110	0	7,417	288
STATE SHARED REVENUE									
GROSS RECEIPTS	196,950	0	196,950	196,950	0	0	0	0	0
OTHER SHARED REVENUE	13,679	0	13,679	4,995	7,403	1,221	0	0	60
STATE GRANTS	15,656	0	15,656	0	0	15,466	0	190	0
TOTAL STATE SHARED	226,285	0	226,285	201,945	7,403	16,687	0	190	60
TOTAL INTERGOVERNMENTAL	251,015	0	251,015	202,197	8,078	32,433	0	7,959	348
CHARGES FOR SERVICES	32,184	0	32,184	24,932	6,873	0	0	23	356
FINES AND FORFEITS	840	0	840	100	0	0	0	740	0
MISCELLANEOUS	12,234	0	12,234	4,305	4,137	0	2,440	714	637
ENTERPRISE REVENUES									
AVIATION	44,149	0	44,149	0	0	0	0	44,149	0
STADIUM	550	0	550	0	0	0	0	550	0
PARKING FACILITIES	4,103	0	4,103	0	0	0	0	4,103	0
REFUSE DISPOSAL	74,571	0	74,571	0	0	0	0	74,571	0
TRANSIT	3,774	0	3,774	0	0	0	0	3,774	0
TOTAL ENTERPRISE	127,147	0	127,147	0	0	0	0	127,147	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	156,150	0	156,150	209	0	0	0	0	155,941
ADMINISTRATIVE OIH	14,771	(15,100)	29,871	29,871	0	0	0	0	0
TRANSFERS	15,593	(62,062)	77,655	2,401	8,906	6,000	21,680	38,668	0
PILOT	0	(2,234)	2,234	2,234	0	0	0	0	0
TOTAL INTERFUND SERV	186,515	(79,396)	265,911	34,715	8,906	6,000	21,680	38,668	155,941
TOTAL CURRENT RESOURCES	1,013,050	(79,396)	1,092,446	589,951	39,587	38,433	91,723	175,251	157,501
APPROPRIATED FUND BALANCE	250,355	0	250,355	66,240	2,656	0	149,895	33,238	(1,674)
ADJUSTMENTS TO FUNDS	(155,819)	0	(155,819)	(61,052)	(1,290)	0	(87,303)	(6,883)	709
GRAND TOTAL	1,107,586	(79,396)	1,186,982	595,138	40,953	38,433	154,315	201,607	156,536

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ESTIMATED ACTUAL FY/20
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ESTIMATED ENDING BALANCE
110 - General Fund	91,085	560,170	536,059	(33,080)	(65,499)	(54,468)	36,617
210 - Fire Fund	2,480	2,646	4,909	(102)	0	(2,365)	115
220 - Lodgers Tax Fund	2,265	10,872	5,543	(7,253)	0	(1,925)	340
221 - Hospitality Tax Fund	529	2,169	1,313	(1,199)	0	(343)	186
225 - Cultural And Recreational Proj	638	844	844	0	0	0	638
235 - Albuquerque Bio Park Fund	2,935	672	2,935	0	0	0	672
242 - Air Quality Fund	3,783	3,174	3,577	(306)	0	(710)	3,073
243 - Heart Ordinance Fund	0	36	36	0	0	0	0
250 - Senior Services Provider	1,444	6,631	6,910	(63)	0	(343)	1,102
280 - Law Enforcement Protection	517	665	565	(100)	0	0	517
282 - Gas Tax Road Fund	571	4,488	5,827	1,081	0	(258)	314
290 - City/County Bldg Ops Fund	1,382	1,134	3,921	2,166	(250)	(870)	512
730 - Vehicle/Equipment Replacement	1,110	0	6,500	6,500	(821)	(821)	289
Special Funds Included in General Appropriation Subtotal	15,391	35,593	42,880	724	(1,071)	(7,634)	7,757
205 - Community Development Fund	418	4,574	3,734	(97)	0	743	1,162
265 - Operating Grants	2,419	28,723	33,964	6,241	0	1,000	3,419
Special Funds Excluded in General Appropriation Subtotal	2,838	33,297	37,698	6,144	0	1,743	4,581
405 - Sales Tax Refunding Debt Svc	14,796	17,294	39,759	22,942	(14,842)	(14,364)	432
410 - Fire Debt Service Fund	13	11	102	102	0	11	24
415 - GO Bond Int And Sinking Fund	67,246	154,262	71,510	0	(114,496)	(31,743)	35,503
Non-Enterprise Debt Service Subtotal	82,056	171,567	111,370	23,044	(129,337)	(46,096)	35,960
611 - Aviation Operating	52,435	59,332	69,007	(2,438)	0	(12,113)	40,322
615 - Aviation Debt Svc	9,541	72	2,419	0	(2,140)	(4,487)	5,054
641 - Parking Facilities Operating	1,938	9,088	4,320	(573)	0	4,195	6,133
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	19,549	72,575	74,879	(5,556)	(5,139)	(12,999)	6,550
655 - Refuse Disposal Debt Svc	4,969	117	0	0	(2,088)	(1,972)	2,997
661 - Transit Operating	1,854	24,978	40,481	13,867	(383)	(2,019)	(165)
667 - Transit Debt Svc	13	0	0	0	0	0	13
671 - Apartments Fund	1,836	0	0	0	(1,836)	(1,836)	0
675 - Apartments Debt Svc Fund	2,258	0	0	0	(2,258)	(2,258)	0
681 - Golf Operating	675	3,580	4,909	1,015	0	(314)	361
685 - Golf Debt Svc	48	1	0	0	0	1	49
691 - Sports Stadium Operating	469	1,373	1,259	(502)	0	(388)	81
695 - Sports Stadium Debt Svc	792	11	1,001	1,026	(750)	(714)	78
Enterprise FundsSubtotal	96,385	171,128	198,276	6,839	(14,594)	(34,904)	61,481
705 - Risk Management Fund	(28,843)	44,554	33,269	(983)	(2,400)	7,902	(20,941)
710 - Group Self-Insurance Fund	0	80,919	71,118	0	0	9,801	9,801
715 - Supplies Inventory Management	682	694	638	(329)	223	(50)	633
725 - Fleet Management	143	11,784	11,390	(620)	(14)	(240)	(97)
735 - Employee Insurance	2,835	6,433	7,535	(86)	0	(1,188)	1,647
745 - Communications Fund	749	9,872	8,738	(1,653)	0	(519)	231
Internal Service Subtotal	(24,433)	154,256	132,687	(3,671)	(2,191)	15,707	(8,726)
Total All Funds	263,320	1,146,010	1,058,970	0	(212,692)	(125,652)	137,668

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ESTIMATED ACTUAL FY/20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	12,100	0	12,100	12,031	36	33	0	0	0
AV-Aviation Department	71,426	(2,438)	73,864	0	0	0	0	73,864	0
CA-Chief Administrative Office	2,104	0	2,104	2,104	0	0	0	0	0
CI-City Support Department	123,576	(26,980)	150,556	39,288	0	0	111,268	0	0
CP-Civilian Police OS Dept	800	0	800	800	0	0	0	0	0
CL-Council Services	5,637	0	5,637	5,637	0	0	0	0	0
CS-Cultural Services Dept	42,792	(3)	42,795	38,943	3,778	73	0	0	0
ED-Economic Development Dept	6,596	0	6,596	6,596	0	0	0	0	0
EH-Environmental Health Dept	8,577	(417)	8,994	3,050	3,883	2,061	0	0	0
FC-Family Community Svcs Dept	72,459	(449)	72,908	45,727	0	27,181	0	0	0
FA-Finance and Admin Svc Dept	67,011	(10,384)	77,395	9,806	21,808	0	0	0	45,781
FD-Fire Department	78,424	(127)	78,551	70,580	5,011	2,858	102	0	0
HR-Human Resources Department	83,490	(86)	83,576	3,389	0	0	0	0	80,187
LG-Legal Department	6,121	0	6,121	6,121	0	0	0	0	0
MA-Mayor's Office Department	1,035	0	1,035	1,035	0	0	0	0	0
MD-Municipal Development Dept	62,728	(6,086)	68,814	50,529	10,081	0	0	8,204	0
IA-Internal Audit Department	665	0	665	665	0	0	0	0	0
IG-Office of Inspector GenDept	520	0	520	520	0	0	0	0	0
CC-Office of the City Clerk DP	2,532	0	2,532	2,532	0	0	0	0	0
PR-Parks and Recreation Dept	42,912	(1,723)	44,635	39,120	0	254	0	5,262	0
PL-Planning Department	14,943	(285)	15,228	15,228	0	0	0	0	0
PD-Police Department	196,589	(209)	196,798	192,094	665	4,039	0	0	0
SA-Senior Affairs Department	15,137	(855)	15,992	7,620	7,349	1,023	0	0	0
SW-Solid Waste Department	74,973	(5,844)	80,817	0	0	97	0	80,720	0
TI-Technology and Innovation	24,519	(1,653)	26,172	15,781	0	0	0	0	10,391
TR-Transit	41,302	(25,673)	66,975	19,713	0	935	0	46,327	0
Totals	1,059,970	(83,212)	1,142,182	588,910	52,613	38,554	111,370	214,377	136,358
Enterprise Interfund Debt Service	0	1,026	(1,026)	0	0	0	0	(1,026)	0
Grand Total	1,059,970	(82,186)	1,141,156	588,910	52,613	38,554	111,370	213,351	136,358

COMBINED REVENUES BY FUND GROUP AND SOURCE - ESTIMATED ACTUAL FY20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	259,396	0	259,396	89,121	0	0	170,275	0	0
GROSS RECEIPTS	197,697	0	197,697	197,697	0	0	0	0	0
OTHER	38,606	0	38,606	25,439	12,949	0	0	0	218
TOTAL TAXES	495,698	0	495,698	312,256	12,949	0	170,275	0	218
LICENSES & PERMITS									
16,113	0	0	16,113	13,027	3,087	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	18,502	0	18,502	0	2,096	16,054	0	352	0
COUNTY	7,664	0	7,664	247	0	102	0	7,111	204
STATE SHARED REVENUE									
GROSS RECEIPTS	209,096	0	209,096	209,096	0	0	0	0	0
OTHER SHARED REVENUE	12,370	0	12,370	4,974	6,906	428	0	0	62
STATE GRANTS	16,903	0	16,903	0	16,713	0	0	190	0
TOTAL STATE SHARED	238,369	0	238,369	214,070	6,906	17,141	0	190	62
TOTAL INTERGOVERNMENTAL	264,535	0	264,535	214,317	9,002	33,297	0	7,653	266
CHARGES FOR SERVICES	26,687	0	26,687	19,825	6,459	0	0	34	369
FINES AND FORFEITS	1,595	0	1,595	141	0	0	0	1,454	0
MISCELLANEOUS	13,434	0	13,434	4,410	3,977	0	1,293	2,066	1,688
ENTERPRISE REVENUES									
AVIATION	57,963	0	57,963	0	0	0	0	57,963	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,361	0	1,361	0	0	0	0	1,361	0
PARKING FACILITIES	7,483	0	7,483	0	0	0	0	7,483	0
REFUSE DISPOSAL	71,927	0	71,927	0	0	0	0	71,927	0
TRANSIT	2,958	0	2,958	0	0	0	0	2,958	0
GOLF	3,501	0	3,501	0	0	0	0	3,501	0
TOTAL ENTERPRISE	145,193	0	145,193	0	0	0	0	145,193	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	151,931	0	151,931	209	0	0	0	7	151,715
ADMINISTRATIVE O/H	15,579	(15,733)	31,312	31,194	119	0	0	0	0
TRANSFERS	15,185	(64,300)	79,485	2,349	10,457	7,000	23,044	36,635	0
PILOT	59	(2,153)	2,212	2,212	0	0	0	0	0
TOTAL INTRFUND/INT SERV	182,755	(82,186)	264,941	35,964	10,576	7,000	23,044	36,642	151,715
TOTAL CURRENT RESOURCES	1,146,010	(82,186)	1,228,196	599,941	46,050	40,297	194,611	193,042	154,256
APPROPRIATED FUND BALANCE	125,652	0	125,652	54,468	7,634	(1,743)	46,096	34,904	(15,707)
ADJUSTMENTS TO FUNDS	(212,692)	0	(212,692)	(65,499)	(1,071)	0	(129,337)	(14,594)	(2,191)
GRAND TOTAL	1,058,970	(82,186)	1,141,156	588,910	52,613	38,554	111,370	213,351	136,358

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - REVISED BUDGET FY20
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	91,085	607,297	601,472	(33,080)	(54,377)	(61,632)	9,452
210 - Fire Fund	2,480	2,383	2,988	(102)	0	(707)	1,773
220 - Lodgers Tax Fund	2,265	13,682	5,950	(7,253)	(398)	81	2,346
221 - Hospitality Tax Fund	529	2,737	1,264	(1,199)	(331)	(57)	472
225 - Cultural And Recreational Proj	638	844	844	0	0	0	638
235 - Albuquerque Bio Park Fund	672	2,935	2,935	0	0	0	672
242 - Air Quality Fund	3,783	3,057	3,279	(306)	0	(628)	3,255
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,444	7,550	7,734	(63)	0	(247)	1,197
280 - Law Enforcement Protection	517	670	570	(100)	0	0	517
282 - Gas Tax Road Fund	571	4,850	6,066	1,081	0	(135)	436
290 - City/County Bldg Ops Fund	1,382	1,091	3,733	2,166	0	(476)	906
730 - Vehicle/Equipment Replacement	1,110	0	6,500	6,500	(821)	(821)	289
Special Funds Included in General Appropriation Subtotal	15,391	39,798	41,863	724	(1,550)	(2,890)	12,501
205 - Community Development Fund	418	4,574	4,477	(97)	0	0	418
265 - Operating Grants	2,419	28,723	33,964	6,241	0	1,000	3,419
Special Funds Excluded in General Appropriation Subtotal	2,838	33,297	38,441	6,144	0	1,000	3,838
405 - Sales Tax Refunding Debt Svc	14,796	728	22,394	22,942	(15,488)	(14,212)	584
410 - Fire Debt Service Fund	13	0	102	102	0	0	13
415 - GO Bond Int And Sinking Fund	67,246	70,005	68,160	0	(53,320)	(51,475)	15,771
Non-Enterprise Debt Service Subtotal	82,056	70,733	90,656	23,044	(68,808)	(65,687)	16,368
611 - Aviation Operating	52,435	66,567	78,311	(2,438)	0	(14,182)	38,254
615 - Aviation Debt Svc	9,541	0	2,419	0	(2,140)	(4,559)	4,982
641 - Parking Facilities Operating	1,938	4,271	4,172	(573)	0	(474)	1,464
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	19,549	72,437	73,795	(5,556)	(5,139)	(12,053)	7,496
655 - Refuse Disposal Debt Svc	4,969	5	3,998	0	0	(3,993)	976
661 - Transit Operating	1,854	26,193	48,707	13,867	0	(8,647)	(6,794)
667 - Transit Debt Svc	13	0	0	0	0	0	13
671 - Apartments Fund	1,836	0	0	0	0	0	1,836
675 - Apartments Debt Svc Fund	2,258	0	0	0	0	0	2,258
681 - Golf Operating	675	3,812	4,793	1,015	0	34	709
685 - Golf Debt Svc	48	0	0	0	0	0	48
691 - Sports Stadium Operating	469	1,800	1,224	(502)	0	74	543
695 - Sports Stadium Debt Svc	792	0	1,001	1,026	(750)	(725)	67
Enterprise FundsSubtotal	96,385	175,085	218,420	6,839	(8,029)	(44,525)	51,860
705 - Risk Management Fund	(28,843)	43,332	36,857	(983)	500	5,992	(22,851)
710 - Group Self-Insurance Fund	0	84,017	78,098	0	0	5,919	5,919
715 - Supplies Inventory Management	682	634	730	(329)	0	(425)	257
725 - Fleet Management	143	12,018	10,983	(620)	0	415	558
735 - Employee Insurance	2,835	6,181	7,562	(86)	0	(1,467)	1,368
745 - Communications Fund	749	9,904	8,458	(1,653)	0	(207)	542
Internal Service Subtotal	(24,433)	156,086	142,688	(3,671)	500	10,227	(14,207)
Total All Funds	263,320	1,082,296	1,133,540	0	(1,32,264)	(183,908)	79,812

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - REVISED BUDGET FY/20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	12,609	0	12,609	12,576	0	33	0	0	0
AV-Aviation Department	80,730	(2,438)	83,168	0	0	0	0	83,168	0
CA-Chief Administrative Office	3,383	0	3,383	3,383	0	0	0	0	0
CI-City Support Department	103,897	(26,980)	132,877	42,323	0	0	90,554	0	0
CP-Civilian Police OS Dept	1,027	0	1,027	1,027	0	0	0	0	0
CL-Council Services	5,516	0	5,516	5,516	0	0	0	0	0
CS-Cultural Services Dept	45,185	(3)	45,188	41,337	3,778	73	0	0	0
ED-Economic Development Dept	6,867	0	6,867	6,867	0	0	0	0	0
EH-Environmental Health Dept	8,705	(417)	9,122	3,476	3,585	2,061	0	0	0
FC-Family Community Svcs Dept	76,748	(449)	77,197	49,273	0	27,924	0	0	0
FA-Finance and Admin Svc Dept	71,098	(10,384)	81,482	10,313	22,166	0	0	0	49,003
FD-Fire Department	98,217	(127)	98,344	92,294	3,090	2,858	102	0	0
TI-Technology and Innovation	24,757	(1,653)	26,410	16,299	0	0	0	0	10,111
HR-Human Resources Department	90,805	(86)	90,891	3,646	0	0	0	0	87,245
LG-Legal Department	6,415	0	6,415	6,415	0	0	0	0	0
MA-Mayor's Office Department	1,072	0	1,072	1,072	0	0	0	0	0
MD-Municipal Development Dept	65,000	(6,086)	71,086	52,933	10,133	0	0	8,020	0
IA-Internal Audit Department	976	0	976	976	0	0	0	0	0
IG-Office of Inspector Gen/Dept	518	0	518	518	0	0	0	0	0
CC-Office of the City Clerk DP	3,547	0	3,547	3,547	0	0	0	0	0
PR-Parks and Recreation Dept	43,832	(1,723)	45,555	40,155	0	254	0	5,146	0
PL-Planning Department	16,693	(285)	16,978	16,978	0	0	0	0	0
PD-Police Department	217,990	(209)	218,199	213,490	670	4,039	0	0	0
SA-Senior Affairs Department	18,537	(855)	19,392	10,196	8,173	1,023	0	0	0
SW-Solid Waste Department	77,887	(5,844)	83,731	0	0	97	0	83,634	0
TR-Transit	49,528	(25,673)	75,201	19,713	0	935	0	54,553	0
Totals	1,133,540	(83,212)	1,216,752	654,323	51,596	39,297	90,656	234,521	146,359
Enterprise Interfund Debt Service	0	1,026	(1,026)	0	0	0	0	(1,026)	0
Grand Total	1,133,540	(82,186)	1,215,726	654,323	51,596	39,297	90,656	233,495	146,359

COMBINED REVENUES BY FUND GROUP AND SOURCE - REVISED BUDGET FY/20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	158,279	0	158,279	89,121	0	0	69,158	0	0
GROSS RECEIPTS	208,100	0	208,100	208,100	0	0	0	0	0
OTHER	42,825	0	42,825	26,408	16,417	0	0	0	0
TOTAL TAXES	409,204	0	409,204	323,629	16,417	0	69,158	0	0
LICENSES & PERMITS									
16,650	0	0	16,650	13,593	3,057	0	0	0	0
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	17,000	0	17,000	0	670	16,054	0	276	0
COUNTY	7,866	0	7,866	252	0	102	0	7,309	204
STATE SHARED REVENUE									
GROSS RECEIPTS	218,582	0	218,582	218,582	0	0	0	0	0
OTHER SHARED REVENUE	12,944	0	12,944	5,228	7,228	428	0	0	60
STATE GRANTS	16,903	0	16,903	0	0	16,713	0	190	0
TOTAL STATE SHARED	248,429	0	248,429	223,810	7,228	17,141	0	190	60
TOTAL INTERGOVERNMENTAL	273,295	0	273,295	224,062	7,898	33,297	0	7,775	264
CHARGES FOR SERVICES									
32,544	0	0	32,544	24,943	7,395	0	0	28	178
FINES AND FORFEITS									
945	0	0	945	205	0	0	0	740	0
MISCELLANEOUS									
12,412	0	0	12,412	4,673	5,031	0	1,575	786	347
ENTERPRISE REVENUES									
AVIATION	65,831	0	65,831	0	0	0	0	65,831	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	72,117	0	72,117	0	0	0	0	72,117	0
TRANSIT	3,774	0	3,774	0	0	0	0	3,774	0
GOLF	3,741	0	3,741	0	0	0	0	3,741	0
TOTAL ENTERPRISE	150,716	0	150,716	0	0	0	0	150,716	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	155,505	0	155,505	209	0	0	0	0	155,296
ADMINISTRATIVE O/H	15,461	(15,733)	31,194	31,194	0	0	0	0	0
TRANSFERS	15,504	(64,300)	79,804	2,349	10,457	7,000	23,044	36,954	0
PILOT	59	(2,153)	2,212	2,212	0	0	0	0	0
TOTAL INTERFUND/INT SERV	186,529	(82,186)	268,715	35,964	10,457	7,000	23,044	36,954	155,296
TOTAL CURRENT RESOURCES									
APPROPRIATED FUND BALANCE	1,082,296	(82,186)	1,164,482	627,068	50,255	40,297	93,777	196,999	156,086
ADJUSTMENTS TO FUNDS	183,508	0	183,508	81,632	2,890	(1,000)	65,687	44,525	(10,227)
	(132,264)	0	(132,264)	(54,377)	(1,550)	0	(68,808)	(8,029)	500
GRAND TOTAL	1,133,540	(82,186)	1,215,726	654,323	51,596	39,297	90,656	233,495	146,359

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ORIGINAL BUDGET FY/20
(\$000's)

	BEGINNING BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	80,843	594,270	579,515	(42,270)	(52,835)	(80,350)	494
210 - Fire Fund	2,480	2,383	1,852	(293)	0	238	2,718
220 - Lodgers Tax Fund	2,265	13,682	5,945	(7,253)	(398)	86	2,351
221 - Hospitality Tax Fund	529	2,737	1,264	(1,199)	(331)	(57)	472
225 - Cultural And Recreational Proj	638	783	783	0	0	0	638
235 - Albuquerque Bio Park Fund	672	2,500	2,500	0	0	0	672
242 - Air Quality Fund	3,783	3,075	3,267	(306)	0	(498)	3,285
243 - Heart Ordinance Fund	0	0	0	0	0	0	0
250 - Senior Services Provider	1,444	7,550	7,433	(63)	0	54	1,498
280 - Law Enforcement Protection	517	670	570	(100)	0	0	517
282 - Gas Tax Road Fund	571	4,850	6,006	1,081	0	(75)	496
290 - City/County Bldg Ops Fund	1,382	1,091	3,304	2,166	0	(47)	1,335
730 - Vehicle/Equipment Replacement	1,110	0	6,500	6,500	(821)	(821)	289
Special Funds Included in General Appropriation Subtotal	15,391	39,321	39,424	533	(1,550)	(1,120)	14,271
205 - Community Development Fund	418	4,574	4,477	(97)	0	0	418
265 - Operating Grants	2,419	28,723	33,964	5,241	0	0	2,419
Special Funds Excluded in General Appropriation Subtotal	2,838	33,297	38,441	5,144	0	0	2,838
405 - Sales Tax Refunding Debt Svc	14,796	728	22,394	22,942	(15,488)	(14,212)	584
410 - Fire Debt Service Fund	13	0	293	293	0	0	13
415 - GO Bond Int And Sinking Fund	67,246	70,005	68,160	0	(53,320)	(51,475)	15,771
Non-Enterprise Debt Service Subtotal	82,056	70,733	90,847	23,235	(68,808)	(65,687)	16,368
611 - Aviation Operating	52,435	66,567	77,485	(2,438)	0	(13,356)	39,080
615 - Aviation Debt Svc	9,541	0	2,419	0	(2,140)	(4,559)	4,982
641 - Parking Facilities Operating	1,938	4,271	4,135	(573)	0	(437)	1,501
645 - Parking Facilities Debt Svc	7	0	0	0	0	0	7
651 - Refuse Disposal Operating	19,549	72,437	67,566	(5,556)	(5,139)	(5,824)	13,725
655 - Refuse Disposal Debt Svc	4,969	5	3,998	0	0	(3,993)	976
661 - Transit Operating	1,854	26,193	50,730	24,057	0	(480)	1,373
667 - Transit Debt Svc	13	0	0	0	0	0	13
671 - Apartments Fund	1,836	3,884	3,123	(815)	0	(54)	1,782
675 - Apartments Debt Svc Fund	2,258	0	815	815	0	0	2,258
681 - Golf Operating	675	3,812	4,793	1,015	0	34	709
685 - Golf Debt Svc	48	0	0	0	0	0	48
691 - Sports Stadium Operating	469	1,800	1,224	(502)	0	74	543
695 - Sports Stadium Debt Svc	792	0	1,001	1,026	(750)	(725)	67
Enterprise Funds Subtotal	96,385	178,969	217,289	17,029	(8,029)	(29,320)	67,065
705 - Risk Management Fund	(28,843)	39,332	36,783	(983)	500	2,066	(26,777)
710 - Group Self-Insurance Fund	0	84,017	78,098	0	0	5,919	5,919
715 - Supplies Inventory Management	682	634	730	(329)	0	(425)	257
725 - Fleet Management	143	12,018	10,983	(620)	0	415	558
735 - Employee Insurance	2,835	6,181	7,562	(86)	0	(1,467)	1,368
745 - Communications Fund	749	9,904	8,071	(1,653)	0	180	929
Internal Service Subtotal	(24,433)	152,086	142,227	(3,671)	500	6,688	(17,746)
Total All Funds	253,079	1,068,676	1,107,743	0	(130,722)	(169,789)	83,290

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ORIGINAL BUDGET FY/20
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	12,512	0	12,512	12,479	0	33	0	0	0
AV-Aviation Department	79,904	(2,438)	82,342	0	0	0	0	82,342	0
CA-Chief Administrative Office	2,094	0	2,094	2,094	0	0	0	0	0
CI-City Support Department	100,103	(25,980)	126,083	35,529	0	0	90,554	0	0
CP-Civilian Police OS Dept	1,027	0	1,027	1,027	0	0	0	0	0
CL-Council Services	5,121	0	5,121	5,121	0	0	0	0	0
CS-Cultural Services Dept	44,690	(3)	44,693	41,337	3,283	73	0	0	0
ED-Economic Development Dept	6,000	0	6,000	6,000	0	0	0	0	0
EH-Environmental Health Dept	8,693	(417)	9,110	3,476	3,573	2,061	0	0	0
FC-Family Community Svcs Dept	80,224	(1,264)	81,488	48,811	0	27,924	0	4,753	0
FA-Finance and Admin Svc Dept	70,725	(10,384)	81,109	10,016	22,161	0	0	0	48,932
FD-Fire Department	97,848	(318)	98,166	92,870	2,145	2,858	293	0	0
HR-Human Resources Department	90,799	(86)	90,885	3,643	0	0	0	0	87,242
LG-Legal Department	6,349	0	6,349	6,349	0	0	0	0	0
MA-Mayor's Office Department	1,070	0	1,070	1,070	0	0	0	0	0
MD-Municipal Development Dept	61,456	(6,086)	67,542	49,915	9,644	0	0	7,983	0
IA-Internal Audit Department	976	0	976	976	0	0	0	0	0
IG-Office of Inspector GenDept	505	0	505	505	0	0	0	0	0
CC-Office of the City Clerk DP	2,656	0	2,656	2,656	0	0	0	0	0
PR-Parks and Recreation Dept	42,533	(1,723)	44,256	38,856	0	254	0	5,146	0
PL-Planning Department	17,069	(285)	17,354	17,354	0	0	0	0	0
PD-Police Department	209,848	(209)	210,057	205,348	670	4,039	0	0	0
SA-Senior Affairs Department	18,149	(855)	19,004	10,109	7,872	1,023	0	0	0
SW-Solid Waste Department	71,658	(5,844)	77,502	0	0	97	0	77,405	0
TI-Technology and Innovation	24,183	(1,653)	25,836	16,112	0	0	0	0	9,724
TR-Transit	51,551	(35,863)	87,414	29,903	0	935	0	56,576	0
Totals	1,107,743	(93,408)	1,201,151	641,556	49,348	39,297	90,847	234,205	145,898
Enterprise Interfund Debt Service	0	1,841	(1,841)	0	0	0	0	(1,841)	0
Grand Total	1,107,743	(91,567)	1,199,310	641,556	49,348	39,297	90,847	232,364	145,898

COMBINED REVENUES BY FUND GROUP AND SOURCE - ORIGINAL BUDGET FY/20
(\$'000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	157,053	0	157,053	87,895	0	0	69,158	0	0
GROSS RECEIPTS	202,870	0	202,870	202,870	0	0	0	0	0
OTHER	43,596	0	43,596	27,179	16,417	0	0	0	0
TOTAL TAXES	403,519	0	403,519	317,944	16,417	0	69,158	0	0
LICENSES & PERMITS									
FEDERAL GRANTS	17,000	0	17,000	0	670	16,054	0	276	0
COUNTY	7,866	0	7,866	252	0	102	0	7,309	204
STATE SHARED REVENUE									
GROSS RECEIPTS	210,901	0	210,901	210,901	0	0	0	0	0
OTHER SHARED REVENUE	12,350	0	12,350	4,634	7,228	428	0	0	60
STATE GRANTS	16,903	0	16,903	0	0	16,713	0	190	0
TOTAL STATE SHARED	240,154	0	240,154	215,535	7,228	17,141	0	190	60
TOTAL INTERGOVERNMENTAL	265,020	0	265,020	215,787	7,898	33,297	0	7,775	264
CHARGES FOR SERVICES									
	33,627	0	33,627	26,025	7,395	0	0	28	178
FINES AND FORFEITS									
	945	0	945	205	0	0	0	740	0
MISCELLANEOUS									
	15,651	0	15,651	4,523	4,536	0	1,575	4,670	347
ENTERPRISE REVENUES									
AVIATION	65,831	0	65,831	0	0	0	0	65,831	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	1,800	0	1,800	0	0	0	0	1,800	0
PARKING FACILITIES	3,453	0	3,453	0	0	0	0	3,453	0
REFUSE DISPOSAL	72,117	0	72,117	0	0	0	0	72,117	0
TRANSIT	3,774	0	3,774	0	0	0	0	3,774	0
GOLF	3,741	0	3,741	0	0	0	0	3,741	0
TOTAL ENTERPRISE	150,716	0	150,716	0	0	0	0	150,716	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	151,505	0	151,505	209	0	0	0	0	151,296
ADMINISTRATIVE O/H	15,461	(15,733)	31,194	31,194	0	0	0	0	0
TRANSFERS	15,504	(73,681)	89,185	2,349	10,457	6,000	23,235	47,144	0
PILOT	59	(2,153)	2,212	2,212	0	0	0	0	0
TOTAL INTERFUND/INTERNAL SERV	182,529	(91,567)	274,096	35,964	10,457	6,000	23,235	47,144	151,296
TOTAL CURRENT RESOURCES									
APPROPRIATED FUND BALANCE	1,068,676	(91,567)	1,160,243	614,041	49,778	39,297	93,968	211,073	152,086
ADJUSTMENTS TO FUNDS	169,789	0	169,789	80,350	1,120	0	65,687	29,320	(6,688)
	(130,722)	0	(130,722)	(62,835)	(1,550)	0	(65,808)	(8,029)	500
GRAND TOTAL	1,107,743	(91,567)	1,199,310	641,556	49,348	39,297	90,847	232,364	145,898

CONSOLIDATED REVENUES, APPROPRIATIONS AND FUND BALANCES - ACTUALS FY19
(\$'000's)

	ESTIMATED BALANCE	ESTIMATED REVENUE	APPROPRIATION	INTERFUND TRANSACTION	FUND BALANCE ADJUSTMENT	NET FUND CHANGE	ENDING BALANCE
110 - General Fund	54,637	561,659	528,469	(34,663)	(53,994)	(53,468)	1,170
210 - Fire Fund	691	2,446	554	(102)	(27)	1,763	2,453
220 - Lodgers Tax Fund	1,996	14,411	5,980	(8,161)	(5)	264	2,260
221 - Hospitality Tax Fund	488	2,888	1,315	(1,531)	(3)	38	526
225 - Cultural And Recreational Proj	(40)	834	156	0	(9)	670	629
235 - Albuquerque Bio Park Fund	847	2,007	2,182	0	(13)	(188)	659
242 - Air Quality Fund	3,549	3,259	2,734	(291)	45	279	3,828
243 - Heart Ordinance Fund	(0)	121	116	(5)	0	0	0
250 - Senior Services Provider	358	7,952	6,901	35	(3)	1,083	1,442
280 - Law Enforcement Protection	669	644	696	(100)	0	(152)	517
282 - Gas Tax Road Fund	5	4,676	5,687	1,081	0	70	75
290 - City/County Bldg Ops Fund	866	1,133	2,740	2,124	(250)	266	1,132
730 - Vehicle/Equipment Replacement	767	48	205	500	(836)	(493)	274
Special Funds Included in General Appropriation Subtotal	10,193	40,418	29,267	(6,450)	(1,100)	3,601	13,794
205 - Community Development Fund	1,403	10,503	11,419	(69)	0	(985)	418
265 - Operating Grants	2,024	23,828	27,786	4,353	0	395	2,419
Special Funds Excluded in General Appropriation Subtotal	3,427	34,331	39,205	4,284	0	(590)	2,838
405 - Sales Tax Refunding Debt Svc	13,309	852	23,326	23,962	(14,261)	(12,774)	535
410 - Fire Debt Service Fund	8	4	101	102	(1)	4	12
415 - GO Bond Int And Sinking Fund	63,228	71,947	68,383	0	(52,565)	(49,001)	14,227
Non-Enterprise Debt Service Subtotal	76,544	72,803	91,810	24,064	(66,827)	(61,770)	14,774
611 - Aviation Operating	30,977	69,409	52,598	(4,767)	9,414	21,458	52,435
615 - Aviation Debt Svc	16,423	364	9,869	2,624	(2,303)	(9,184)	7,238
641 - Parking Facilities Operating	1,103	5,310	3,919	(556)	0	835	1,938
645 - Parking Facilities Debt Svc	7	0	0	0	(0)	0	7
651 - Refuse Disposal Operating	13,416	73,648	67,077	(5,216)	4,778	6,133	19,549
655 - Refuse Disposal Debt Svc	4,813	156	0	0	(57)	99	4,912
661 - Transit Operating	54	25,491	46,760	22,237	(483)	485	539
667 - Transit Debt Svc	13	0	0	0	(0)	0	13
671 - Apartments Fund	1,599	4,305	2,870	(814)	(383)	238	1,836
675 - Apartments Debt Svc Fund	1,444	0	0	814	(82)	732	2,175
681 - Golf Operating	76	3,822	4,765	1,543	(2)	598	675
685 - Golf Debt Svc	46	2	0	0	0	2	48
691 - Sports Stadium Operating	143	2,093	914	(849)	(4)	326	469
695 - Sports Stadium Debt Svc	745	25	998	1,021	(762)	(714)	30
Enterprise Funds Subtotal	70,858	184,625	189,771	16,037	10,117	21,008	91,865
705 - Risk Management Fund	(14,656)	38,102	36,162	(821)	(15,306)	(14,187)	(28,843)
715 - Supplies Inventory Management	872	537	671	(260)	204	(189)	682
725 - Fleet Management	81	12,178	11,725	(454)	64	62	143
735 - Employee Insurance	3,164	65,644	65,900	(83)	10	(330)	2,835
745 - Communications Fund	546	8,930	7,047	(1,654)	(25)	203	749
Internal Service Subtotal	(9,993)	125,390	121,506	(3,272)	(15,053)	(14,440)	(24,433)
Total All Funds	205,667	1,019,226	998,028	0	(126,857)	(105,659)	100,007

COMBINED APPROPRIATIONS BY FUND GROUP AND DEPARTMENT - ACTUALS FY19
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
AW-Animal Welfare Department	11,814	(5)	11,819	11,647	121	50	0	0	0
AV-Aviation Department	62,467	(4,767)	67,234	0	0	0	0	67,234	0
CA-Chief Administrative Office	1,806	0	1,806	1,784	0	22	0	0	0
CI-City Support Department	99,473	(19,918)	119,391	27,682	0	0	91,709	0	0
CP-Civilian Police OS Dept	1,126	0	1,126	1,126	0	0	0	0	0
CL-Council Services	4,428	0	4,428	4,428	0	0	0	0	0
CS-Cultural Services Dept	41,385	0	41,385	39,048	2,338	0	0	0	0
ED-Economic Development Dept	4,586	0	4,586	4,586	0	0	0	0	0
EH-Environmental Health Dept	7,619	(457)	8,076	3,120	3,026	1,931	0	0	0
FC-Family Community Svcs Dept	72,723	(1,358)	74,081	37,950	0	32,446	0	3,684	0
FA-Finance and Admin Svc Dept	64,143	(11,226)	75,370	8,719	17,192	0	0	0	49,458
FD-Fire Department	85,873	(102)	85,975	84,727	656	492	101	0	0
HR-Human Resources Department	69,116	(83)	69,199	2,582	0	0	0	0	66,617
LG-Legal Department	5,723	0	5,723	5,678	0	45	0	0	0
MA-Mayor's Office Department	991	0	991	991	0	0	0	0	0
MD-Municipal Development Dept	54,053	(5,674)	59,727	43,531	8,762	0	0	7,434	0
IA-Internal Audit Department	900	0	900	900	0	0	0	0	0
IG-Office of Inspector GenDept	318	0	318	318	0	0	0	0	0
CC-Office of the City Clerk DP	1,798	0	1,798	1,798	0	0	0	0	0
PR-Parks and Recreation Dept	36,786	(2,219)	39,005	33,765	0	139	0	5,101	0
PL-Planning Department	15,799	0	15,799	15,793	0	6	0	0	0
PD-Police Department	201,806	(247)	202,053	197,643	796	3,615	0	0	0
SA-Senior Affairs Department	16,902	(753)	17,655	9,608	7,242	805	0	0	0
SW-Solid Waste Department	67,167	(5,220)	72,387	0	0	94	0	72,292	0
TI-Technology and Innovation	22,003	(1,654)	23,657	14,956	0	0	0	0	8,701
TR-Transit	47,223	(32,913)	80,136	27,552	0	509	0	52,075	0
Totals	998,028	(86,597)	1,084,625	579,931	40,132	40,154	91,810	207,821	124,777
Enterprise Interfund Debt Service	0	4,459	(4,459)	0	0	0	0	(4,459)	0
Grand Total	998,028	(82,138)	1,080,166	579,931	40,132	40,154	91,810	203,362	124,777

COMBINED REVENUES BY FUND GROUP AND SOURCE - ACTUALS FY19
(\$000's)

	TOTAL	INTERFUND ELIMINATION	COMBINED TOTAL	GENERAL FUND	SPECIAL REV FUNDS IN GENERAL APPROPRIATION	SPECIAL REV FUNDS NOT IN GENERAL APPROPRIATIONS	DEBT SERVICE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS
TAXES									
PROPERTY	154,747	0	154,747	86,508	0	0	68,238	0	0
GROSS RECEIPTS	185,312	0	185,312	185,312	0	0	0	0	0
OTHER	43,541	0	43,541	26,269	17,273	0	0	0	0
TOTAL TAXES	383,600	0	383,600	298,089	17,273	0	68,238	0	0
LICENSES & PERMITS									
INTERGOVERNMENTAL REVENUES									
FEDERAL GRANTS	27,811	0	27,811	0	692	26,765	0	353	0
COUNTY	8,494	0	8,494	670	0	421	0	7,246	156
STATE SHARED REVENUE	205,351	0	205,351	205,351	0	0	0	0	0
GROSS RECEIPTS	11,957	0	11,957	4,549	7,038	310	0	0	60
OTHER SHARED REVENUE	6,121	0	6,121	0	0	5,931	0	190	0
STATE GRANTS	223,429	0	223,429	209,900	7,038	6,241	0	190	60
TOTAL STATE SHARED	259,734	0	259,734	210,570	7,731	33,428	0	7,790	215
TOTAL INTERGOVERNMENTAL	31,310	0	31,310	22,670	7,951	0	0	408	280
CHARGES FOR SERVICES									
FINES AND FORFEITS	1,331	0	1,331	523	0	0	0	808	0
MISCELLANEOUS	24,151	0	24,151	4,646	4,354	903	4,565	7,299	2,384
ENTERPRISE REVENUES									
AVIATION	67,425	0	67,425	0	0	0	0	67,425	0
APARTMENTS	0	0	0	0	0	0	0	0	0
STADIUM	2,095	0	2,095	0	0	0	0	2,095	0
PARKING FACILITIES	4,257	0	4,257	0	0	0	0	4,257	0
REFUSE DISPOSAL	72,600	0	72,600	0	0	0	0	72,600	0
TRANSIT	3,794	0	3,794	0	0	0	0	3,794	0
GOLF	3,734	0	3,734	0	0	0	0	3,734	0
TOTAL ENTERPRISE	153,906	0	153,906	0	0	0	0	153,906	0
INTERFUND/INTERNAL SERVICE									
INTERNAL SERVICE	122,597	0	122,597	77	0	0	0	10	122,511
ADMINISTRATIVE O/H	12,092	(14,112)	26,204	26,204	0	0	0	0	0
TRANSFERS	14,868	(66,119)	80,987	3,243	4,415	5,233	24,064	44,032	0
PILOT	59	(1,907)	1,966	1,966	0	0	0	0	0
TOTAL INTERFUND/INTERNAL SERVICE	149,617	(82,138)	231,755	31,490	4,415	5,233	24,064	44,042	122,511
TOTAL CURRENT RESOURCES	1,019,226	(82,138)	1,101,364	580,457	44,833	39,564	96,867	214,253	125,390
APPROPRIATED FUND BALANCE	105,659	0	105,659	53,468	(3,601)	590	61,770	(21,098)	14,440
ADJUSTMENTS TO FUNDS	(126,857)	0	(126,857)	(63,994)	(1,100)	0	(66,827)	10,117	(15,053)
GRAND TOTAL	998,028	(82,138)	1,080,166	579,931	40,132	40,154	91,810	203,362	124,777

APPENDIX

FISCAL YEAR 2021
BUDGET CALENDAR OF EVENTS
(Modified Process Due to COVID-19)

- Jan 7** FIVE-YEAR FORECAST Submitted to Council
- Dec 12** Budget Call - message and instructions sent to departments
- Jan 18** Departmental preparation of FY/21 budget request. Meetings between budget staff and department staff to answer questions on instructions and procedures
- Departments prepare detail information forms and supporting schedules, and submit one copy to Budget Office for all Operating Funds by January 18
- Feb 5 – Mar 5** CAO Budget Hearings
- Jul - Aug** Preparation of Adjusted Proposed Budget Document
- Sep 3** Adjusted Proposed Legislation Submitted to Council
- Sep 9** Adjusted Proposed Budget Document Submitted to Council
- Oct 1 – 15** City Council Committee of the Whole meetings to consider the Budget Proposal
- Oct 19** Final Action by Full Council

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets are developed using whole numbers. When programs are summarized, each is rounded down to the nearest thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base is established for each filled or authorized-to-be-filled position.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA – 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.66% for bus drivers, security and animal control officers, blue and white collar and professional, 20.79% management, 34.05% for fire, 31.38% for police, 28.16% for transport officers and 7.65% for temporary employees and some seasonal employees, other employee benefits (group life, unemployment compensation insurance, and administrative fees) – 1.20%; retiree health insurance is 2 % for all employees, except sworn police, transport officers and fire, which is 2.5%.
- The City's contribution for medical, dental, and vision insurance premiums were loaded initially at FY/20 levels - based on what coverage level an employee elected. For FY/21, premiums for vision and dental coverage did not change, medical coverage increased 6.5%.
- An average vacancy savings rate of 3.5% for city departments is calculated into employee salaries. There is no vacancy savings rate calculated for CIP recovered positions.

Operating Expenses

Department managers were required to provide detailed information supporting FY/21 budget requests for professional services, contractual services and repairs and maintenance. Other FY/21 operating expenses were budgeted equal to FY/20 appropriated amounts. The FY/20 included \$29 million in one-time appropriations. The FY/21 budget includes \$24.6 million in one-time appropriations.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- Capital coming-on-line such as improvements/additions at Senior Centers or the Adult Day Care facility were funded based on an annualized cost.
- Beyond those stated above, line item increases needing special justification include extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' compensation, tort and other and risk recovery transfers are treated as direct transfers to the Risk Management Fund in each program for FY/21. These transfers are identified by the Finance and Administrative Services, Risk Management Division based on the historical experience and exposure factors relative to each specific program.
- Outside of Solid Waste, cost estimates for fuel are based on a combination of gallons and price. Gallons are estimated using 12 months of historical data. The FY/21 budget assumes usage of four million gallons at an average price of \$1.70 per gallon for Transit and \$1.85 per gallon for most remaining departments after including taxes and mark-up. For the Solid Waste Management budget, the legislation includes a contingent appropriation for fuel exceeding \$2.30 per gallon. When fuel costs go above \$2.30 per gallon, a fuel surcharge is billed to customers.
- Vehicle maintenance charges are estimated for FY/21 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs.
- Communication transfers for FY/21 include radio maintenance costs which are based on historical average prices during an 18-month period ending December 2019, network costs which are based on actual data ports in each City department, telephone costs associated with the VoIP system, and wireless network charges for wireless devices. Starting in FY/21, departments are allocated \$20 per radio for payment to the State of New Mexico.

REVENUE FORECASTING METHODOLOGIES

Revenue estimates are prepared using methodology appropriate for the sources of revenue. The methodologies range from simple trend analysis to more complicated regression models linking revenues with economic and demographic factors. In general, the revenues can be broken into five main categories.

- Tax Revenues - Sources include Gross Receipts Tax (GRT), property tax, franchise fees and payments in lieu of taxes (PILOT).
- Charges for Services - Services provided by the City generate this source of General Fund revenue. These include but are not limited to entrance fees to city venues, street repair and inspection related to construction and right-of-way use, and police services, etc. For enterprise and other funds, this includes fees charged for refuse disposal, transit, aviation and parking.
- Permits and Licenses - Revenue is primarily generated through the construction industry for building and construction permits. Other permit and license revenue include animal permits, business registrations, and restaurant and food processing inspection permits, etc.
- Sources Internal to the City - Revenue is generated through indirect overhead, funding of employees to manage capital projects, and inter-department / intra-department transfers.
- Other Miscellaneous Charges - Interest earnings is the main source of revenue for this category.

Discussion is presented by fund but discussions of similar revenue sources are applicable to all funds.

General Fund

The City economist prepares General Fund revenue estimates using various models and inputs from the department staff familiar with a particular revenue source. The forecast is presented to and reviewed by the Forecast Advisory Committee as provided in City ordinance. The committee includes members from City administration and Council staff, the University of New Mexico, private business and other governmental agencies.

The FY/21 revenue stream for GRT is estimated to be 53.7% of the General Fund budget. These estimates are detailed and monitored regularly. The gross receipts tax base is forecast using multiple regression analysis that utilizes estimates of future economic activity locally and nationally as provided and described in the section titled Economic Outlook. Known tax rates are then applied to this estimated base to get an estimate of the expected tax revenue. The Transportation Infrastructure Tax is a GRT tax and forecasts are based on this methodology.

Property taxes are estimated based on trend analysis of the tax base. The county assessor provides information on the tax base and its structure. The tax base forecast uses historical growth rates, known expansions in building activity and limitations in the growth of the existing tax base as set in state law. The forecasted tax revenue is then based on the current tax rates and expected collection rate by the county for the tax.

Franchise fees are imposed on utilities providing electricity, natural gas, communications (telephone and cable TV), and water. The tax base is the gross revenue of the utility. Forecasts are based on the historic growth in these revenues with adjustments based on known changes in rates and expected changes that will impact consumption or increase revenues. Seasonality and weather have a substantial impact on usage and forecasts for natural gas, water and electricity. Average weather is generally assumed. As many of these companies are regulated, information on forecasted revenues may be readily available from the company. Examples of specifics that have changed recent forecasts are the large increases in natural gas prices and continued expansion of cell phones that has eroded the tax base for the land based telephone utilities.

Forecasts of charges for service are usually based on trend analysis of any changes in the charges or rates for entry into city facilities or for provision of services. The departments that supply these services provide expert knowledge in preparation of revenue estimates for their facilities.

Permit and license revenues are estimated by the departments and reviewed by the City economist. The largest source of permit revenue is associated with construction, and these estimates are tied to forecasts of construction activity provided by the Bureau of Business and Economic Research at the University of New Mexico and input from city and outside experts in the construction industry.

Revenues internal to the City are based on budget estimates of expenses for funds and estimates of inflation from the National Economic Forecast for out years.

Historically, a major source of miscellaneous revenue is interest earnings on investment. Forecasts of interest earnings are based on expected interest rates from the national economic forecasts and the size of interest earning balances.

REVENUE FORECASTING METHODOLOGIES

Other Funds

Revenue estimates for other funds are based on historical trends, legislative action, economic factors and other information available to the department staff and OMB budget analysts.

Enterprise Revenues

Enterprise revenues are prepared by the departments based on trend analysis of growth, the rate structure that is in place, and any approved changes in rates or changes in services. These revenue estimates are reviewed by the City economist and budget analysts from the Office of Management and Budget.

Lodger's Tax and Hospitality Fee

Estimates of these taxes are based on trend analysis. These revenues are quite volatile and there are no prospective measures for tourism and business travel to Albuquerque; therefore, the forecasts are always quite conservative.

CITY OF ALBUQUERQUE TAX IMPOSITIONS
(millions of dollars)
(Rates As of July 1, 2020)

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/21 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		3.91%	2.79%		\$430.34
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.23%	1.23%	Pledged to outstanding bonds	\$194.06
Municipal Share Compensating Tax	Share based on imposed local option				\$1.54
Municipal GRT	Imposed in increments of either .125% or .25% subject to positive or negative referendum	1.50%	1.00%	Public Safety	\$156.94
Public Safety	Positive referendum 10/28/2003		0.25%		
General Purposes	No referendum required		0.50%		
Transportation	Positive referendum required. Tax was renewed by voters on 11/5/2019 and became effective July 1, 2020 with no new sunset.		0.25%	Roads, transit, trails	
Municipal Hold Harmless GRT (for food & medical)	No referendum required	0.38%	0.38%		\$50.28
Municipal Infrastructure GRT	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.25%	0.06%		\$9.64
General Purpose	Not subject to referendum unless used for economic development	0.13%	0.06%	Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	Positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.13%	0.00%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.06%	0.00%	Restricted by statute to water, sewer, solid waste infrastructure	
Municipal Capital Outlay Tax	Referendum required	0.25%	0.13%	Restricted to infrastructure and bonds to pay for BioPark	\$17.88
BioPark Infrastructure Tax	Effective July 1, 2016 with sunset of 15 years, June 30, 2031		0.13%		
Quality of Life GRT	Referendum required. Limited to 10 years	0.25%	0.00%	Restricted to Cultural "improvements"	
Gasoline Taxes	Imposed in one cent increments	\$0.02	\$0.00		\$0.00
2 Cent Gasoline Tax	Positive Referendum Required	(in mills)	(in mills)	Restricted by statute to roads and transit	
Property Taxes					
Operating Levy	Vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65	6.54	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$89.12
Debt Service	Positive referendum by G.O. bond election every two years; includes P&I		4.976	Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$69.63

Note: All local options & municipal Infrastructure GRT are subject to a 3% administrative fee. Hold harmless distributions no longer subject to an administrative fee as of FY/21.

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/21

LOCAL OPTION GROSS RECEIPTS TAX (Including Municipal Hold Harmless GRT)

The Municipal GRT authority is 1.875 cents and the tax may be imposed in 1/4 or 1/8TH cent increments by positive referendum or by the governing body subject to a negative referendum. An additional 3/8TH cent capacity was added by the State legislature in 2013. The City has imposed one cent of this capacity. Imposed are: a 1/2 cent to fund general government; a 1/4 cent transportation tax that was renewed by voters in the November 2019 election and became effective July 1, 2020; and a 1/4 cent public safety tax that was passed by the voters October 28, 2003. A 1/4 cent dedicated to Basic Services was eliminated with two 1/8TH cent reductions effective January 1, 2007 and July 1, 2008. This leaves the City with .875 cents available (in seven 1/8TH cent increments). Additional revenues will not include the food and medical hold harmless distribution. All taxes except for hold harmless food and medical distributions are also reduced by a 3% administrative fee paid to the State. In January 2013, the State passed legislation that phases out the hold harmless distribution from FY/16 to FY/30. This will not affect the estimates listed below. In FY/15, the last year prior to the beginning of the phase out, the hold harmless distribution to all City funds was approximately \$37 million. The City imposed the entire 3/8ths hold harmless distribution tax effective July 1, 2018.

Revenue available **\$73,222,000**

The City has imposed a 1/16TH cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16TH cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16TH cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8TH cent (two 1/16TH cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available **\$28,923,000**

Albuquerque has authority for a 1/16TH cent Environmental Gross Receipts Tax but has not exercised this authority. Purposes are limited to those defined by statute.

Revenue available **\$9,641,000**

Albuquerque has authority to impose a municipal capital outlay tax of 1/4 cent imposed in increments of 1/16TH. The tax may be used for municipal infrastructure and bonding for infrastructure. Imposition of this tax is subject to positive referendum. A BioPark Infrastructure tax of 0.125% was passed by the voters in October 2015. It became effective July 1, 2016 and has a sunset date of June 30, 2031.

Revenue available **\$17,879,000**

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and must be approved by the voters.

Revenue available **\$5,400,000**

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The City, with this approved budget, has imposed a mill levy of 6.54. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Administration and are subject to statutory yield control provisions.

Revenue available **\$15,690,000**

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a judgment levy and put judgments over \$100,000 on the tax rolls. In FY/10 this levy was lowered from 6.976 to 4.976 shifting two mills to operations.

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utility companies. Current fees are 3% of specified electric revenues, 5% for Cable TV, 3% for local exchange telecommunications franchises and 3% for the natural gas franchise. The franchise fee with the Albuquerque/Bernalillo County Water Utility Authority is 4%.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service/capital. The fee has a sunset date July 1, 2028.

TOTAL UNUSED TAX AUTHORITY AVAILABLE **\$ 150,755,000**

HOLD HARMLESS DEDUCTIONS

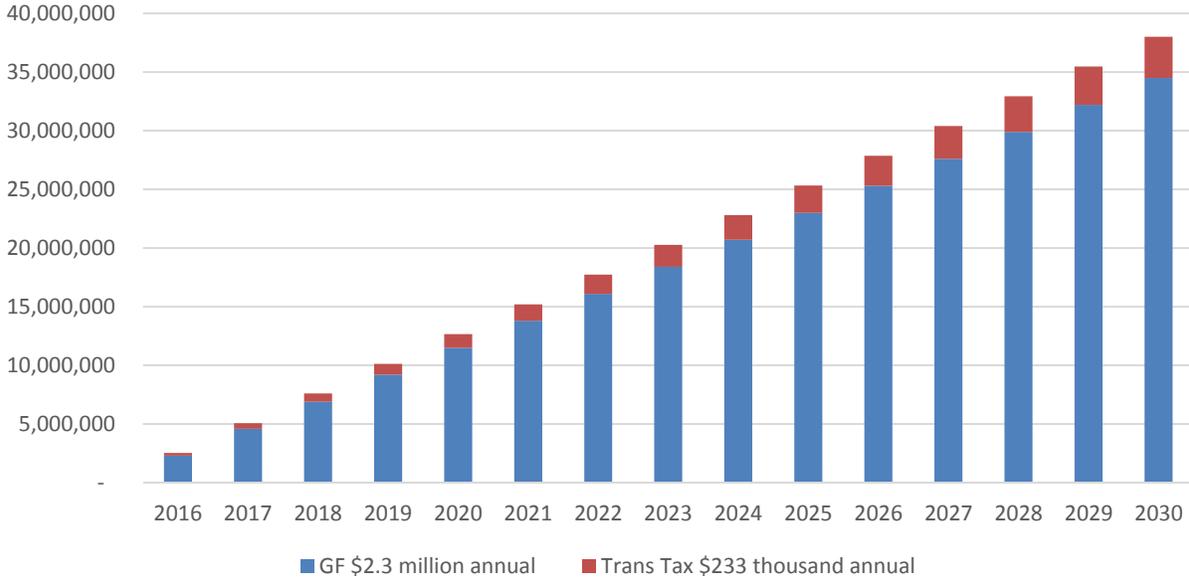
Loss of Hold Harmless Distribution. The State exempted food and some medical services from gross receipts taxes in 2004. To compensate local governments for the lost revenue, the State implemented a food and medical hold harmless distribution. The hold harmless distribution for Albuquerque averaged \$38 million per year. Beginning in Fiscal Year 2016, the State began a 15-year “phase-out” of the hold harmless distribution. The annual cost to the City began at \$2.5 million, which represented a loss in revenue growth of nearly one full percentage point. As demonstrated in the following table, the annual loss to the General and Transit Tax Funds will be \$38 million on a recurring basis and over \$300 million cumulatively.

The first year of the phased out reduction in food and medical hold harmless distributions was FY/16. The distribution is reduced by 6% in FY/16 and an additional 6% in each of the following years through FY/20. From FY/21 through the complete phase out, the additional phase-out is 7%. The estimated total revenue for phase out is based on the total estimate before phase out in FY/18. The total before phase out calculations actually shrunk in FY/17 and FY/18, making the impact to the City smaller than originally estimated. In FY/20, food hold harmless revenue increased in the early months of the COVID-19 health crisis due to households being forced to eat out less and purchase more food from grocers; however, the revenue has since stabilized. The actual impact to the General Fund in terms of growth continues to be a decrease of approximately 0.6% to 0.7% in the GRT growth rate.

Loss of Hold Harmless in 2016 Dollars

<i>Fiscal Year</i>	General Fund \$2.3M/Year	Transit Tax \$233k/Year	Total \$ Loss
2016	2,300,000	233,333	2,533,333
2017	4,600,000	466,667	5,066,667
2018	6,900,000	700,000	7,600,000
2019	9,200,000	933,333	10,133,333
2020	11,500,000	1,166,667	12,666,667
2021	13,800,000	1,400,000	15,200,000
2022	16,100,000	1,633,333	17,733,333
2023	18,400,000	1,866,667	20,266,667
2024	20,700,000	2,100,000	22,800,000
2025	23,000,000	2,333,333	25,333,333
2026	25,300,000	2,566,667	27,866,667
2027	27,600,000	2,800,000	30,400,000
2028	29,900,000	3,033,333	32,933,333
2029	32,200,000	3,266,667	35,466,667
2030	34,500,000	3,500,000	38,000,000

**Hold Harmless Deductions
Based on FY 2016**



CORONAVIRUS RELIEF FUND

Coronavirus Relief Fund - Expense Item by Category	FY/20	FY/21
Economic Recovery	\$2,011,000	\$17,681,716
Active Streets		\$500,000
Artist Grants	\$311,000	\$139,000
COVID Safety and Post-COVID Marketing Efforts		\$318,000
Direct Payments to Small Businesses		\$10,000,000
Eviction & Foreclosure Prevention Assistance for Individuals		\$700,000
Expansion of Financial Navigators Program		\$250,000
Expansion of Senior Transportation and Engagement Programs		\$244,716
Food Assistance for Seniors and Other Vulnerable Populations		\$790,000
Fund to Support Vulnerable Communities, Including those Excluded by Stimulus		\$2,500,000
Micro Business Grants	\$700,000	
Nonprofit Grants	\$1,000,000	
Outdoor Eating and Retail Grants		\$500,000
PPE and Supplies for Local Businesses to Reopen and Operate Safely		\$1,125,000
Route 66 Marketing		\$500,000
Software to Assist with Distribution of Grants to Individuals and Businesses		\$75,000
Videos Promoting Albuquerque During COVID		\$40,000
Emergency and Public Health Response	\$42,987,216	\$86,855,621
Additional Ambulance		\$175,000
AFR Physical Exertion Monitors for Training		\$6,000
Air Quality Equipment Necessary to Mitigate Impact of COVID-19		\$650,000
Care of Homeless Populations to Mitigate COVID-19		\$3,461,556
Communication of Public Health Orders		\$450,000
Communication of Public Health Orders to Vulnerable Populations		\$100,000
CPR certification necessary to provide year-round programming		\$15,000
Emergency Response Equipment and Contracts	\$172,810	
EOC Projector Replacement Due to Dramatic Increase in Usage During COVID-19		\$58,000
Equipment Necessary to Allow for Socially-Distanced Training for AFR		\$175,692
FEMA Match (Estimate)	\$1,500,000	\$482,525
Personnel	\$41,114,406	\$78,885,594
Police Vehicles Necessary to Maintain COVID-Safe Practices	\$200,000	
PPE and Other Safety Equipment for City Employees Serving Customers		\$10,000
Wi-Fi on Wheels/in Neighborhoods/in Public Housing		\$2,386,254
Providing Essential City Services	\$1,140,936	\$3,352,527
Additional Cleaning of City Facilities	\$70,936	\$140,872
Additional CRM Licenses to Handle Additional Call Volume for 311		\$100,000
Additional Temporary/Term Employees to Assist with Additional Workload		\$50,000
After School Support and Programming		\$100,000
Alternate EOC Lease and Alternate EOC Equipment		\$145,000
Assistance to Organizations Supporting Domestic Violence and Sexual Assault Survivors		\$250,000
Bottle-Filling Stations at Senior Centers		\$60,000
COVID-Specific Financial Consulting and Audit Services		\$550,000
COVID-Specific Grant Support		\$150,000
Distance Learning Support at Community Centers		\$30,000
Electronic Signature Petition Software		\$80,000
Facility Reconfiguration, Barrier Installation, and Signage for City Facilities	\$70,000	
Hardware and Software Necessary for Employees to Effectively Work Remotely	\$1,000,000	\$834,170
Lease of Section of Convention Center to Maintain COVID-Safe Practices During Meetings		\$130,500
Multilingual Digital Assistant for 311 - automate handling of certain calls		\$200,000
Operating Costs Associated with Increased Park Usage		\$351,985
Pool Water Disinfection Systems		\$180,000
Grand Total	\$46,139,152	\$107,889,864

Note: The table includes expense items by category that total \$154 million, which exceeds the \$150.3 million received from the CARES Act. The City anticipates that some projects will spend less than budgeted and total spend will not exceed funds received.

ACRONYMS AND ABBREVIATIONS

AAA – Area Agency on Aging	ART – Albuquerque Rapid Transit	CPOA – Civilian Police Oversight Agency
ABCWUA – Albuquerque/Bernalillo County Water Utility Authority	ATC – Alvarado Transportation Center	CY – Calendar Year
ACE – Aviation Center of Excellence	AV – Aviation Department	CYFD – Children Youth and Families Department
ACS – Albuquerque Community Safety Department	AZA – Association of Zoos and Aquariums	DEII – Double Eagle II – Aviation department reliever airport facility
ACT – Assertive Community Treatment	BBER – Bureau of Business and Economic Research	DeptID – Department Identification
ACVB – Albuquerque Convention and Visitors Bureau	BEA – UNM Bureau of Economic Analysis	DFA – Dept. of Finance and Administration
ADA – Americans with Disabilities Act	BioPark – Albuquerque Biological Park	DMD – Department of Municipal Development
ADAPT – Abatement and Dilapidated Abandoned Property Team	CABQ – City of Albuquerque	DOJ – Department of Justice
AED – Albuquerque Economic Development, Inc.	CAD – Computer Aided Dispatch	DRB – Development Review Board
AFR – Albuquerque Fire Rescue	CAO – Chief Administrative Officer	D/S – Debt Service
AFRL – Air Force Research Laboratory	CARES – Coronavirus Aid, Relief, and Economic Security	DSA – Department of Senior Affairs
AFSCME – American Federation of State, County and Municipal Employees Union	CASA – Court Approved Settlement Agreement	DTI – Department of Technology and Innovation
AGIS – Albuquerque Geographic Information System	CBO – Community Based Organization	EDD – Economic Development Department
AHCC – Albuquerque Hispano Chamber of Commerce	CCIP – Component Capital Improvement Plan	EHS – Early Head Start
AHCH – Albuquerque Healthcare for the Homeless	CDBG – Community Development Block Grant	EPA – Environmental Protection Agency
AHO – Administrative Hearing Office	COA – City of Albuquerque	EPC – Environmental Planning Commission
AI – Administrative Instruction	COC – Continuum of Care	ERP – Enterprise Resource Planning
AMAFCA – Albuquerque Metropolitan Arroyo Flood Control Authority	COO – Chief Operating Officer	FAST – Family Assault and Stalking Team
APD – Albuquerque Police Department	COVID-19 – Coronavirus Disease 2019	FD – Fund
APOA – Albuquerque Police Officers Association union	CIP – Capital Improvements or Implementation Program	FCS – Family and Community Services Department
APS – Albuquerque Public Schools	CMAQ – Congestion Mitigation & Air Quality	FTA – Federal Transit Administration
ARRA – American Recovery and Reinvestment Act	COAST – Crisis Outreach and Support Team	FTE – Full-time Equivalent
ARSC – Albuquerque Regional Sports Center	COLA – Cost-of-Living Adjustment	FY – Fiscal Year
	COP – Community Oriented Policing	GAHP – Greater Albuquerque Housing Partnership
	CPI-U – Consumer Price Index for all Urban Consumers	GASB – General Accounting Standards Board
		GDP – Gross Domestic Product

ACRONYMS AND ABBREVIATIONS

GIS – Geographic Information System	MRCOG – Mid Region Council of Governments	SOBO – Sexually Oriented Business Ordinance
GO BONDS – General Obligation Bonds	MOU – Memorandum of Understanding	SWMD – Solid Waste Management Department
GPPAP – Groundwater Protection Policy and Action Plan	NAEYC – National Association for the Education of Young Children	T & A – Trust and Agency
GRT – Gross Receipts Tax	NMFA – NM Finance Authority	TIDD – Tax Increment Development District
HEART – Humane and Ethical Animal Rules and Treatment	NSP – Neighborhood Stabilization Program	TRFR – Transfer
HEART (AFR) – Home Engagement and Alternative Response Team	OMB – Office of Management and Budget	UETF – Urban Enhancement Trust Fund
HESG – Hearth Emergency Solutions Grant	OSHA – Occupational Safety and Health Administration	UNC – Unclassified Position
HR – Human Resources	PERA – Public Employees Retirement Association	UNM – University of New Mexico
HUD – U.S. Department of Housing and Urban Development	PILOT – Payment in Lieu of Taxes	UNMH – University of New Mexico Hospital
HVAC – Heating Ventilation and Air Conditioning	PR – Parks and Recreation Department	USDOJ – United States Department of Justice
IA – Internal Audit	QTR – Quarter	VOCA – Victims of Crime Act
IDOH – Indirect Overhead	RFB – Request for Bid(s)	VoIP – Voice over Internet Protocol
IG – Inspector General	RFP – Request for Proposal(s)	WF HSNG – Workforce Housing
IGA – Intergovernmental Agreement	RHCA – Retiree Health Care Authority	YDI – Youth Development Inc.
IAFF – International Association of Fire Fighters Union	RMS – Records Management System	YR - Year
IHS – Global Insight Economic Forecasting	RO – Revised Ordinances (City of Albuquerque)	
IPRA – Inspection of Public Records Act	RTCC – Real Time Crime Center	
IRB – Industrial Revenue Bond	RTMC – Regional Transportation Management Center	
IRDC – International Research Development Council	SAD – Special Assessment District	
JAG – Judge Advocate General	SAKI – Sexual Assault Kit Initiative	
JPA – Joint Powers Agreement	SBCC – South Broadway Cultural Center	
LUCC – Landmarks & Urban Conservation Commission	SFP – Summer Food Program	
MHz – Megahertz	SHARP – Safe Handling and Remediation of Paraphernalia	
MRA – Metropolitan Redevelopment Agency	SHSGP – State Homeland Security Grant Program	
MSA – Metropolitan Statistical Area	SID – Special Investigations Division	

GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred, but not yet paid for.

ADJUSTMENTS FOR POLICY DIRECTION CHANGES: Proposed adjustment to the maintenance-of-effort budget, both positive and negative, which is a considered major policy issue.

ANNUALIZED COSTS: Costs to provide full-year funding for services initiated and partially funded in the prior year.

APPROPRIATION: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits.

APPROPRIATIONS RESOLUTION: Legal means to enact an appropriation request, e.g., annual operating budget.

AUDIT: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition.

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes.

BONDED INDEBTEDNESS / BONDED DEBT: That portion of indebtedness represented by outstanding general obligation or revenue bonds.

CAPITAL BUDGET: Plan of proposed capital outlays and the means of financing them.

CARES ACT: A federal aid program under the US Department of the Treasury establishing the \$150 billion Coronavirus Relief Fund to provide economic relief to state and local governments during the Coronavirus Disease 2019 (COVID-19) public health emergency.

COMMUNITY POLICING: A pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder and to eradicate such conditions through the aggressive enforcement of laws, ordinances, and city policies and through positive community collaboration.

DEBT SERVICE FUND: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt.

DEPARTMENT ID: A PeopleSoft term for a cost center. The DeptID is required on all transactions to identify a responsible entity. DeptIDs are managed below the program strategy level and are the smallest cost center for budgetary accountability and control.

DESIRED COMMUNITY CONDITION: A condition that describes in detail what future achievement of a particular Five-Year Goal would look like.

ENCUMBRANCES: Commitments of appropriated monies for goods and services to be delivered in the future.

ENTERPRISE FUND: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges.

FISCAL YEAR: For the City of Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period.

FUND: Fiscal and accounting entity with self-balancing set of books to accommodate all assets and liabilities while conforming to designated parameters.

FUND BALANCE: The difference between assets and liabilities. Total assets which include cash, accounts receivable and inventory less total liabilities which include accounts payable and deferred revenue equals fund balance. Fund balance is affected by beginning fund balance, revenues, expenses, fund additions and fund deductions. Fund balances less required reserves are generally available for appropriation. Fund balance available for appropriation is treated as a non-recurring resource.

GENERAL FUND: Fund which accounts for all assets and liabilities associated with operating city government which are not required to be accounted for in other funds.

GENERAL OBLIGATION BONDS: Bonds with payment pledged on full faith and credit of issuing government.

GOALS: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City.

IGA: An intergovernmental agreement that defines terms, conditions, responsibilities, participation and interactions between agreeing parties.

IMPACT FEES: Fees assessed by the city to compensate for additional costs associated with the type and location of new development.

INDIRECT OVERHEAD: Cost of central services allocated back to a fund through a cost allocation plan.

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund.

INTERGOVERNMENTAL REVENUES: Revenues from other governments in the form of grants, entitlements, shared revenues, MOU's etc.

JOINT POWERS AGREEMENT (JPA): A contract between a city, a county, and/or a special district in which the city or county agrees to perform services, cooperate with, or lend its powers to, the special district.

MAINTENANCE-OF-EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases.

NON-RECURRING: Expenditure or revenue occurring only once, or within a limited time frame.

GLOSSARY OF TERMS

OBJECTIVES: Specific steps taken to achieve Goals in specific and measurable terms; the results a program is expected to achieve: proposed by the Mayor and adopted by City Council annually via resolution.

OPERATING BUDGET: The annual budget of an entity stated in terms of classification, functional categories, and accounts. It contains estimates of the total value of resources required for the performance of the operation and is used to keep track of day to day expenditures.

OPERATING REVENUES: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services.

PAYMENT IN LIEU OF TAXES (PILOT): Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds.

PERFORMANCE MEASURES: A means of assessing progress toward achieving predetermined goals and quantifying the effectiveness of department activities.

PROGRAM: The unit of appropriations and expenditure that ties related department ID's together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals.

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), a central processing facility (6%) and Family & Community Services (26%) for crime prevention and intervention. With the transition of operations of the Metropolitan Detention Center (MDC) to the County, funds identified for a central processing facility are utilized for transport of prisoners to the MDC.

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future.

RECURRING REVENUES: Revenues generated each and every year.

RESERVE: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use.

RETAINED EARNINGS: Revenue and reversions in excess of expense that fall to fund balance or working capital balance at the end of a fiscal year.

REVENUES: Amounts received from taxes, fees, and other sources during the fiscal year.

REVERSIONS: The return of the unused portion of an appropriation to the fund from which the appropriation was made, normally after the last day of an appropriation's availability period.

SAFER: American Society for the Prevention of Cruelty to Animals (ASPCA) developed training course which is used to determine the aggressiveness of canines.

TRANSPORTATION INFRASTRUCTURE TAX: A quarter cent gross receipts tax designated to fund improvements of transportation systems for the benefit of the City.

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose.

VOICE OVER INTERNET PROTOCOL (VoIP): A form of technology that allows for speech communication via the Internet.

WORKING CAPITAL: The excess of current assets over current liabilities at any time.

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

SPECIAL REVENUE/GRANT/PROJECT FUNDS:

205 Community Development Block Grants
225 Culture and Recreation Projects
235 Albuquerque Biological Park Projects
265 Operating Grants
280 Law Enforcement Protection Projects
730 Vehicle / Equipment Replacement

SPECIAL REVENUE FUNDS:

210 Fire
220 Lodgers' Tax
221 Hospitality Fee
242 Air Quality
243 Heart Ordinance
250 Senior Services Provider
282 Gas Tax Road
290 City/County Facilities

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service
410 Fire Debt Service Fund
415 General Obligation Bond Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating
615 Airport Revenue Bond Debt Service
641 Parking Facilities Operating
645 Parking Facilities Debt Service
651 Refuse Disposal Operating
655 Refuse Disposal Debt Service
661 Transit Operating
667 Transit Debt Service Fund
671 Apartments
675 Apartments Debt Service
681 Golf Operating
685 Golf Debt Service
691 Baseball Stadium Operating
695 Baseball Stadium Debt Service

INTERNAL SERVICE FUNDS:

705 Risk Management
710 Group Self Insurance
715 Supplies Inventory Management
725 Fleet Management
735 Employee Insurance
745 Communications Management

FUNDS REFERENCED:

240 City Housing
275 Metropolitan Redevelopment
305 Capital Acquisition
306 ARRA Capital Fund
335 Quality of Life
336 BioPark Tax
340 / 341 / 342 Infrastructure Tax
345 Impact Fees Construction
501 Special Assessment Debt Service
613 Airport Capital and Deferred Maintenance
643 Parking Capital Fund
653 Refuse Disposal Capital
663 Transit Grants
665 Transit Capital Grants
683 Golf Course Capital
820 Trust & Agency
850 Acquisition and Management of Open Space -
Principal
851 Open Space Expendable Trust (Inactive FY/17)
861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT: Goal 1

Cultural Services:

Public Library

Educational Initiatives
Strategic Support
Transitional Housing

Environmental Health:

Consumer Health
Urban Biology

Parks and Recreation:

Aquatic Services
Golf
Parks Management
Recreation
Strategic Support
Transfer to Golfs Ops Fund

Family and Community Services:

Affordable Housing
Community Recreation
Child and Family Development
Emergency Shelter
Health and Human Services
Homeless Supportive Services
Mental Health

Senior Affairs:

Basic Services
Strategic Support
Well Being

PUBLIC SAFETY: Goal 2

Animal Welfare:

Animal Care Ctr

Headquarters
Fire Prevention / FMO
Logistics / Planning
Office of Emergency Management
Training

Civilian Police Oversight Agency:

Civilian Police OS Agency

Community Safety:

Strategic Support

Police:

Administrative Support
Investigative Services
Neighborhood Policing
Off Duty Police Overtime
Prisoner Transport
Professional Accountability
Transfer to CIP Fund 305

Family and Community Services:

Strategic Support
Substance Abuse
Youth Gang Contracts

Fire:

Dispatch
Emergency Response / Field Ops
Emergency Services

Technology and Innovation:

Data Management for APD

PUBLIC INFRASTRUCTURE: Goal 3

City Support Function:

GF Transfer to Sales Tax D/S Fund 405
GF Transfer to CIP Fund 305

Strategic Support
Street Svcs - F110
Streets
Transfer to Gas Tax Road Fund 282
Transfer to Stadium Ops Fund 691

Municipal Development:

Construction
Design Recovered CIP
Design Recovered Storm
Storm Drainage

Transit:

Transfer to Transit Operating Fund 661

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT: Goal 4

Municipal Development:

Design Recovered CIP
Real Property

Parks and Recreation:

CIP Funded Employees
Transfer to CIP Fund

Planning:

Code Enforcement
One Stop Shop
Strategic Support
Urban Design and Development
Transfer to Refuse Fund 651

ENVIRONMENTAL PROTECTION: Goal 5

Cultural Services:

Biological Park

Environmental Health:

Environmental Services
Strategic Support

Parks and Recreation:

Open Space Management

Transit:

Transfer to Transit Operating Fund 661

ECONOMIC VITALITY: Goal 6

Economic Development:

Convention Center / ASC
Economic Development Investment
Economic Development
Office of MRA
International Trade
Transfer to MRA Fund 275

City Support:

GF Trfr to Lodge/Hospitality

Municipal Development:

Special Events Parking

COMMUNITY AND CULTURAL ENGAGEMENT: Goal 7

City Support:

Open and Ethical Elections

Cultural Services:

CIP BioPark
Community Events
Explora

Museum

Museum - Balloon

Public Arts Urban Enhancement

Strategic Support

Legal:

Office of Equity and Inclusion

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS: Goal 8

Chief Administrative Office:

Chief Administrative Officer

City Support Functions:

Dues and Memberships
Early Retirement
GRT Administrative Fee
Jt Comm on Intergovt - Legislative Relations
GF Transfer to CIP Fund 305
GF Transfer to Operating Grants Fund 265
Transfer to Veh/Computer Replacement Fund 730

Council Services:

Council Services

Finance and Administrative Services:

Accounting
Financial Support Services
Office of Management & Budget
Purchasing
Strategic Support - DFAS
Treasury Services

Human Resources:

Personnel Services
B/C/J/Q Union Time

Legal:

Legal Services

Mayor's Office:

Mayor's Office

Municipal Development:

City Bldgs
Transfer to City/County Bldg Fund 290

Office of the City Clerk:

Administrative Hearing Office
Office of the City Clerk

Office of Internal Audit:

Internal Audit

Office of Inspector General:

Office of Inspector General

Technology and Innovation:

Citizen Services
Information Services

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

The tables below reflect all budgeted permanent FTE's for FY/19-FY/21, first by fund, then by department. Temporary and seasonal employees are not included as those are budgeted as fixed dollar amounts managed by departments. Position changes by department are included in the individual department narratives.

CHANGES IN EMPLOYMENT

	ACTUAL FY/19	ORIGINAL BUDGET FY/20	REVISED BUDGET FY/20	ESTIMATED ACTUAL FY/20	ADJ APPROVED BUDGET FY/21
TOTAL EMPLOYMENT:	6,125	6,217	6,211	6,259	6,366
Numerical Change from Prior Year	171	92	86	134	149
Percentage Change from Prior Year	2.8%	1.5%	1.4%	2.1%	2.3%
COMPONENTS:					
General Fund	4,275	4,360	4,391	4,420	4,557
Enterprise Funds					
Aviation Fund - 611	290	291	291	294	294
Parking Facilities Fund - 641	41	44	44	45	45
Refuse Disposal Fund - 651	468	469	472	474	481
Transit - 661	544	544	504	504	504
Golf Fund - 681	37	37	37	37	0
Stadium Fund - 691	2	2	2	2	2
Total Enterprise Funds	1,382	1,387	1,350	1,356	1,326
Other Funds					
Air Quality Fund - 242	29	29	29	29	31
Senior Services Provider -250	59	59	59	60	60
Gas Tax Road Fund - 282	59	60	60	59	59
City/County Building Operations - 290	16	16	16	16	16
Risk Management - 705	41	42	42	42	42
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	34	34	34	34	34
Employee Insurance - 735	12	12	12	12	12
Communications Mgmt - 745	18	18	18	18	18
Total Other Funds	277	279	279	279	281
Grant Funds					
Community Development - 205	13	13	13	9	9
Operating Grants - 265	119	119	119	136	134
Transit Operating Grant - 663	59	59	59	59	59
Total Grant Funds	191	191	191	204	202
TOTAL EMPLOYMENT	6,125	6,217	6,211	6,259	6,366

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/19	ORIGINAL BUDGET FY/20	REVISED BUDGET FY/20	ESTIMATED ACTUAL FY/20	ADJ APPROVED BUDGET FY/21
ANIMAL WELFARE DEPARTMENT					
Animal Care Center	142	143	143	143	144
TOTAL FULL-TIME POSITIONS	142	143	143	143	144
AVIATION ENTERPRISE FUND					
Management & Professional Support - 611	37	37	37	39	39
Operations, Maintenance, & Security - 611	253	254	254	255	255
TOTAL FULL-TIME POSITIONS	290	291	291	294	294
CHIEF ADMINISTRATIVE OFFICE					
Chief Administrative Officer	14	14	14	14	14
TOTAL FULL-TIME POSITIONS	14	14	14	14	14
CIVILIAN POLICE OVERSIGHT AGENCY					
Civilian Police Oversight	8	9	9	9	14
TOTAL FULL-TIME POSITIONS	8	9	9	9	14
COMMUNITY SAFETY					
Strategic Support	0	0	0	0	13
TOTAL FULL-TIME POSITIONS	0	0	0	0	13
COUNCIL SERVICES					
Council Services	30	30	30	31	31
TOTAL FULL-TIME POSITIONS	30	30	30	31	31
CULTURAL SERVICES					
Biological Park	142	143	143	144	152
Biological Park - CIP	2	2	2	2	2
Community Events	16	16	16	17	16
Museum	30	30	30	30	30
Museum - Balloon	9	10	10	11	11
Public Arts Urban Enhancement	4	4	4	4	5
Public Library	131	129	129	131	132
Public Library - CIP	0	0	0	0	0
Strategic Support	18	19	19	21	21
TOTAL FULL-TIME POSITIONS	352	353	353	360	369

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/19	ORIGINAL BUDGET FY/20	REVISED BUDGET FY/20	ESTIMATED ACTUAL FY/20	ADJ APPROVED BUDGET FY/21
ECONOMIC DEVELOPMENT DEPARTMENT					
Convention Center	1	1	1	1	1
Economic Development	11	11	11	11	11
Office of Metropolitan Redevelopment Agency	0	0	0	0	6
TOTAL FULL-TIME POSITIONS	12	12	12	12	18
ENVIRONMENTAL HEALTH					
Consumer Health	16	17	17	16	16
Environmental Services	5	5	5	5	5
Strategic Support	6	6	6	7	9
Urban Biology	4	4	4	4	4
Operating Permits - 242	16	16	16	16	18
Vehicle Pollution Management - 242	13	13	13	13	13
Operating Grants Fund - 265	17	17	17	16	16
TOTAL FULL-TIME POSITIONS	77	78	78	77	81
FAMILY AND COMMUNITY SERVICES					
Affordable Housing	1	1	1	1	3
Child and Family Development	94	94	94	94	97
Community Recreation	57	62	62	62	62
Education Initiatives	11	7	7	7	6
Emergency Shelter Contracts	1	1	1	3	3
Health and Human Services	13	13	13	13	13
Homeless Support Services	1	1	1	2	0
Mental Health Contracts	4	4	4	4	3
Strategic Support	13	13	13	15	17
Substance Abuse Contracts	6	6	6	8	8
Community Development - 205	13	13	13	9	9
Operating Grants Fund - 265	74	74	74	75	75
TOTAL FULL-TIME POSITIONS	288	289	289	293	296
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	39	38	38	38	37
Office of Management and Budget	8	8	8	8	8
Purchasing	15	16	16	16	17
Strategic Support	4	4	4	5	9
Treasury Services	8	11	11	11	10
Risk - Administration - 705	9	9	9	9	9
Safety Office / Loss Prevention - 705	14	14	14	14	14
Tort & Other Claims - 705	6	7	7	7	7
Workers' Compensation - 705	7	7	7	7	7
Supplies Inventory Management - 715	9	9	9	9	9
Fleet Management - 725	34	34	34	34	34
TOTAL FULL-TIME POSITIONS	153	157	157	158	161

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/19	ORIGINAL BUDGET FY/20	REVISED BUDGET FY/20	ESTIMATED ACTUAL FY/20	ADJ APPROVED BUDGET FY/21
FIRE					
Dispatch	42	36	36	36	38
Emergency Response	612	589	577	579	587
Emergency Services	0	26	26	26	23
Fire Prevention / FMO	29	49	49	49	47
Headquarters	21	20	20	22	25
Logistics / Planning	12	20	20	21	22
Office of Emergency Management - 110	0	1	1	1	2
Training	15	22	22	18	16
Operating Grants Fund - 265	0	3	3	15	14
TOTAL FULL-TIME POSITIONS	731	766	754	767	774
HUMAN RESOURCES					
Personnel Services	25	26	26	26	26
Unemployment Compensation Risk Fund - 705	5	5	5	5	5
Employee Insurance Fund - 735	12	12	12	12	12
TOTAL FULL-TIME POSITIONS	42	43	43	43	43
LEGAL					
Legal Services	59	58	58	59	60
Office of Equity and Inclusion	0	4	4	4	6
Operating Grants Fund - 265	0	0	0	3	2
TOTAL FULL-TIME POSITIONS	59	62	62	66	68
MAYOR'S OFFICE					
Mayor's Office	6	6	6	6	6
TOTAL FULL-TIME POSITIONS	6	6	6	6	6
MUNICIPAL DEVELOPMENT					
City Buildings	111	117	157	155	163
Construction	18	19	19	18	18
Design Recovered - CIP	18	18	18	18	18
Design Recovered Storm	27	27	27	28	28
Real Property	0	0	9	9	9
Storm Drainage	18	18	18	17	17
Strategic Support	27	27	27	26	26
Streets - CIP	63	63	63	61	61
Streets Svcs F110	46	46	46	48	52
Gas Tax Road Fund - 282	59	60	60	59	59
City/County Building Fund - 290	16	16	16	16	16
Parking Services - 641	41	44	44	45	45
Baseball Stadium Fund - 691	2	2	2	2	2
TOTAL FULL-TIME POSITIONS	446	457	506	502	514

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/19	ORIGINAL BUDGET FY/20	REVISED BUDGET FY/20	ESTIMATED ACTUAL FY/20	ADJ APPROVED BUDGET FY/21
OFFICE OF INTERNAL AUDIT					
Internal Audit	8	8	8	8	8
TOTAL FULL-TIME POSITIONS	8	8	8	8	8
OFFICE OF INSPECTOR GENERAL					
Office of Inspector General	3	3	4	4	4
TOTAL FULL-TIME POSITIONS	3	3	4	4	4
OFFICE OF THE CITY CLERK					
Administrative Hearing Office	4	4	4	3	3
Office of the City Clerk	17	23	23	24	24
TOTAL FULL-TIME POSITIONS	21	27	27	27	27
PARKS AND RECREATION					
Aquatic Services	22	26	26	26	26
CIP Funded Employees	32	31	31	31	31
Open Space Mgmt	41	41	41	40	40
Parks Management	134	137	137	140	141
Recreation	22	26	26	25	27
Strategic Support	12	12	12	12	12
Affordable and Quality Golf - 110	0	0	0	0	37
Affordable and Quality Golf - 681	37	37	37	37	0
TOTAL FULL-TIME POSITIONS	300	310	310	311	314
PLANNING					
Code Enforcement	47	41	41	38	38
One Stop Shop	81	84	84	84	84
Real Property	9	9	0	0	0
Strategic Support	20	20	20	23	23
Urban Design and Development	23	23	24	25	23
TOTAL FULL-TIME POSITIONS	180	177	169	170	168
POLICE					
Administrative Support					
- Civilian	81	76	76	80	79
- Sworn	0	0	0	1	0
Investigative Services					
- Civilian	154	164	164	166	158
- Sworn	202	200	200	203	228
Neighborhood Policing					
- Civilian	81	82	83	86	80
- Sworn	756	748	748	763	764
Prisoner Transport					
- Civilian	30	30	30	30	30

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/19	ORIGINAL BUDGET FY/20	REVISED BUDGET FY/20	ESTIMATED ACTUAL FY/20	ADJ APPROVED BUDGET FY/21
Professional Accountability					
- Civilian	213	214	214	212	218
- Sworn	82	105	105	89	108
Operating Grants - 265					
- Civilian	14	11	11	13	13
Total Civilian Full Time	573	577	578	587	578
Total Sworn Full Time	1,040	1,053	1,053	1,056	1,100
TOTAL FULL-TIME POSITIONS	1,613	1,630	1,631	1,643	1,678
SENIOR AFFAIRS					
Basic Services	3	3	3	3	3
Strategic Support	13	11	11	12	12
Well Being	47	50	50	50	51
Senior Services Provider - 250	59	59	59	60	60
Volunteerism - 265	8	8	8	8	8
TOTAL FULL-TIME POSITIONS	130	131	131	133	134
SOLID WASTE					
Administrative Services - 651	67	68	68	70	70
Clean City - 651	80	84	84	84	91
Collections - 651	187	187	187	187	187
Disposal - 651	68	65	68	68	68
Maintenance Supportive Services - 651	66	65	65	65	65
TOTAL FULL-TIME POSITIONS	468	469	472	474	481
TECHNOLOGY AND INNOVATION					
Citizen Services	52	50	50	50	50
Data Management for APD	8	8	8	8	8
Information Services	65	67	67	69	67
City Communications - 745	18	18	18	18	18
TOTAL FULL-TIME POSITIONS	143	143	143	145	143
TRANSIT					
ABQ Rapid Transit -661	10	10	10	10	10
ABQ Ride -661	351	351	351	351	350
Facility Maintenance - 661	15	15	15	15	15
Paratransit Services - 661	99	99	99	99	94
Strategic Support -661	69	69	29	29	35
Operating Grants Fund - 265	6	6	6	6	6
Operating Grants Fund - 663	59	59	59	59	59
TOTAL FULL-TIME POSITIONS	609	609	569	569	569
TOTAL FULL-TIME POSITIONS:	6,125	6,217	6,211	6,259	6,366

CAPITAL APPENDIX

2019 ELECTION BOND QUESTIONS

Approved November 5, 2019

Election Bond Questions

Public Safety Bonds

Shall the City of Albuquerque issue \$8,590,000 of its general obligation bonds to plan, design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire department facilities? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Senior, Family, Community Center, Homeless, and Community Enhancement Bonds

Shall the City of Albuquerque issue \$21,705,000 of its general obligation bonds to plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and to acquire property for, city-owned community centers including those for families, youth, senior citizens, the homeless, and for other community enhancement projects? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Parks and Recreation Bonds

Shall the City of Albuquerque issue \$16,830,000 of its general obligation bonds to study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, bosque lands, and trails? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Energy and Water Conservation, Public Facilities, and System Modernization Bonds

Shall the City of Albuquerque issue \$10,420,000 of its general obligation bonds to modernize, make energy and/or water-efficient, upgrade, equip, improve, acquire, plan, design, survey, develop, construct, rehabilitate, renovate, expand, furnish, enhance and otherwise improve, and to acquire property, vehicles and equipment for, public buildings, facilities, and systems? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Library Bonds

Shall the City of Albuquerque issue \$8,765,000 of its general obligation bonds to acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, media, and equipment for, public libraries? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Election Bond Questions

Street Bonds

Shall the City of Albuquerque issue \$32,930,000 of its general obligation bonds to study, plan, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings, and bridges? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Public Transportation Bonds

Shall the City of Albuquerque issue \$3,130,000 of its general obligation bonds to plan, design, develop, construct, rehabilitate, renovate, expand, recondition, modernize, automate, study, furnish, enhance and otherwise improve, and to acquire property, vehicles, and equipment for public transportation facilities? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Storm Sewer System Bonds

Shall the City of Albuquerque issue \$11,210,000 of its general obligation bonds to plan, design, develop, construct, reconstruct, rehabilitate, renovate, expand, extend, enhance, study, monitor and otherwise improve, and to acquire property and equipment for the storm sewer system? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Museum and Cultural Facilities Bonds

Shall the City of Albuquerque issue \$1,790,000 of its general obligation bonds to study, plan, design, develop, construct, reconstruct, rehabilitate, renovate, repair, refurbish, modernize, preserve, maintain, expand, enhance, landscape and otherwise improve, and to acquire artifacts, exhibits, furnishings and equipment for City-owned museums and cultural facilities? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Affordable Housing Bonds

Shall the City of Albuquerque issue \$5,050,000 of its general obligation bonds in support of the Workforce Housing Act to provide resources for the construction and rehabilitation of high quality, permanently affordable housing for low to moderate income working families, including affordable senior rental? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

Election Bond Questions

Metropolitan Redevelopment Bonds

Shall the City of Albuquerque issue \$8,080,000 of its general obligation bonds to plan, design, study, construct, develop, demolish, reconstruct, rehabilitate, renovate, modernize, preserve, secure, expand, equip, landscape, streetscape, repair, enhance, acquire or otherwise improve non-right of way and right of way land, property, facilities or infrastructure owned by the City of Albuquerque for Metropolitan Redevelopment Projects within adopted Metropolitan Redevelopment Areas in order to implement the objectives of the New Mexico Metropolitan Redevelopment Code? This does not increase the City's current tax rate for General Obligation debt service based on the City's projected assessed value.

**DECADE PLAN
2019-2028
G.O. BOND SUMMARY
SCOPE OF PROJECTS**

(Subject to Voter Approval Every Two Years)
(Following table columns reflect beginning year of each 2-year cycle)

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
DMD/Streets						
	\$29,610,000	\$54,000,000	\$51,100,000	\$54,750,000	\$61,200,000	\$250,660,000
DMD/Streets Total	\$29,610,000	\$54,000,000	\$51,100,000	\$54,750,000	\$61,200,000	\$250,660,000
DMD/Storm Drainage						
	\$11,100,000	\$22,500,000	\$22,700,000	\$21,600,000	\$26,480,000	\$104,380,000
DMD/Storm Drainage Total	\$11,100,000	\$22,500,000	\$22,700,000	\$21,600,000	\$26,480,000	\$104,380,000
Parks & Recreation						
	\$10,800,000	\$16,100,000	\$16,100,000	\$16,600,000	\$17,600,000	\$77,200,000
Parks & Recreation Total	\$10,800,000	\$16,100,000	\$16,100,000	\$16,600,000	\$17,600,000	\$77,200,000
Public Safety						
Albuquerque Fire Rescue	\$2,250,000	\$7,500,000	\$9,200,000	\$8,750,000	\$9,850,000	\$37,550,000
Police	\$5,000,000	\$8,000,000	\$8,500,000	\$9,000,000	\$9,000,000	\$39,500,000
Public Safety Total	\$7,250,000	\$15,500,000	\$17,700,000	\$17,750,000	\$18,850,000	\$77,050,000
ABQ Ride/Transit						
	\$3,100,000	\$8,335,000	\$8,695,000	\$7,215,000	\$7,695,000	\$35,040,000
ABQ Ride/Transit Total	\$3,100,000	\$8,335,000	\$8,695,000	\$7,215,000	\$7,695,000	\$35,040,000
Community Facilities						
Animal Welfare	\$800,000	\$1,000,000	\$1,500,000	\$1,500,000	\$2,000,000	\$6,800,000
Cultural Services	\$10,270,000	\$11,815,000	\$10,500,000	\$10,575,000	\$9,125,000	\$52,285,000
DMD - Facilities, Energy, Parking & Security	\$2,325,000	\$3,925,000	\$4,000,000	\$4,000,000	\$4,500,000	\$18,750,000
Environmental Health	\$200,000	\$1,200,000	\$1,500,000	\$1,500,000	\$2,000,000	\$6,400,000
Family & Community Services	\$24,700,000	\$15,400,000	\$13,250,000	\$11,950,000	\$9,750,000	\$75,050,000
Finance & Administrative Services	\$1,500,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$21,500,000
Planning	\$8,115,000	\$5,640,000	\$6,740,000	\$7,340,000	\$6,520,000	\$34,355,000
Senior Affairs	\$500,000	\$1,325,000	\$1,125,000	\$1,500,000	\$2,000,000	\$6,450,000
Technology & Innovation Services	\$1,520,000	\$3,600,000	\$3,600,000	\$4,800,000	\$5,400,000	\$18,920,000
Community Facilities Total	\$49,930,000	\$48,905,000	\$47,215,000	\$48,165,000	\$46,295,000	\$240,510,000
TOTALS	\$111,790,000	\$165,340,000	\$163,510,000	\$166,080,000	\$178,120,000	\$784,840,000

G.O. Bond Summary Totals

<u>Department / Division</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Mandated Program/Set-Aside						
Council - Neighborhood Set-Aside	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$9,000,000	\$45,000,000
3% for Energy Conservation Program	\$3,855,000	\$3,750,000	\$4,400,000	\$4,500,000	\$4,500,000	\$21,005,000
2% for Open Space Land Acquisition	\$2,570,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$12,570,000
1% for each Bond Purpose-Public Art	\$1,285,000	\$1,250,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,035,000
Mandated Program/Set-Aside Total	\$16,710,000	\$16,500,000	\$17,400,000	\$17,500,000	\$17,500,000	\$85,610,000
GRAND TOTALS	\$128,500,000	\$181,840,000	\$180,910,000	\$183,580,000	\$195,620,000	\$870,450,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
DMD/Streets						
Reconstruct Major Streets	\$2,500,000	\$2,500,000	\$2,500,000	\$3,000,000	\$3,000,000	\$13,500,000
Reconstruct Major Intersections	\$2,500,000	\$2,500,000	\$2,500,000	\$3,000,000	\$3,000,000	\$13,500,000
ADA Sidewalk Improvements	\$400,000	\$2,500,000	\$3,200,000	\$3,900,000	\$3,900,000	\$13,900,000
Major Paving Rehab	\$4,000,000	\$5,000,000	\$5,500,000	\$6,000,000	\$6,000,000	\$26,500,000
Intersection Signalization	\$1,600,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$11,600,000
Mandatory Traffic Sign Replacement / Pavement Markings (Federal Mandate)	\$1,000,000	\$2,800,000	\$2,800,000	\$3,000,000	\$3,000,000	\$12,600,000
Bridge Repair	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Safety and Intersection Improvements	\$1,000,000	\$2,250,000	\$2,250,000	\$2,500,000	\$2,500,000	\$10,500,000
Neighborhood Traffic Management	\$400,000	\$800,000	\$800,000	\$800,000	\$800,000	\$3,600,000
Advance Right of Way Acquisition (Streets)	\$700,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$8,700,000
Pavement Signs and Markings	\$3,000,000	\$2,500,000	\$3,000,000	\$3,500,000	\$3,500,000	\$15,500,000
Median and Interstate Landscaping	\$3,000,000	\$4,000,000	\$5,000,000	\$6,000,000	\$6,000,000	\$24,000,000
Westside Boulevard Widening	\$5,000,000					\$5,000,000
Tijeras Bridge Replacement	\$1,000,000	\$5,000,000				\$6,000,000
Zuni Road Improvements	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
2nd Street	\$400,000	\$500,000	\$500,000			\$1,400,000
Uptown Pedestrian and Traffic Improvements	\$500,000	\$1,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Trails and Bikeways (5% Mandate)	\$1,410,000	\$1,650,000	\$1,650,000	\$1,650,000	\$1,650,000	\$8,010,000
Advanced Transportation Planning and Engineering		\$600,000	\$800,000	\$800,000	\$800,000	\$3,000,000
Albuquerque Traffic Management System/Intelligent Traffic System (ITS)		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Bellamah Extension		\$1,000,000				\$1,000,000
Bridge Boulevard		\$400,000			\$2,000,000	\$2,400,000
Complete Streets East Central from Louisiana to Tramway		\$200,000	\$200,000			\$400,000
Intersection Level of Service		\$800,000	\$800,000	\$800,000	\$800,000	\$3,200,000
McMahon Boulevard		\$3,000,000				\$3,000,000
Pino Salt Yard Shed		\$1,600,000				\$1,600,000
Public Works Funding		\$500,000	\$500,000	\$800,000	\$800,000	\$2,600,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Replace Street Maintenance Equipment		\$1,600,000	\$1,600,000	\$1,800,000	\$1,800,000	\$6,800,000
University and Lomas		\$2,500,000				\$2,500,000
Wyoming and Menaul Intersection		\$1,600,000				\$1,600,000
Fourth Street Corridor Enhancements			\$1,500,000			\$1,500,000
Montgomery and Wyoming			\$1,500,000			\$1,500,000
Paseo del Norte			\$1,000,000	\$1,500,000		\$2,500,000
Rainbow Road			\$300,000	\$2,100,000		\$2,400,000
San Pedro and Constitution			\$500,000		\$2,500,000	\$3,000,000
Unser Boulevard Phase 2			\$5,000,000			\$5,000,000
Alameda Boulevard				\$1,500,000	\$1,500,000	\$3,000,000
Central and Juan Tabo				\$500,000		\$500,000
Chappell Road				\$2,200,000		\$2,200,000
De Vargas Road				\$1,200,000	\$2,250,000	\$3,450,000
San Antonio at San Pedro and Louisiana				\$500,000	\$2,000,000	\$2,500,000
90th and 106th Grade Separations					\$500,000	\$500,000
Carlisle and Constitution Intersection					\$2,200,000	\$2,200,000
Osuna Road Phase 2					\$3,000,000	\$3,000,000
Totals	\$29,610,000	\$54,000,000	\$51,100,000	\$54,750,000	\$61,200,000	\$250,660,000

DMD/Streets

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Reconstruct Major Streets	\$2,500,000	Plan, design, acquire property, construct and otherwise make improvements to major arterial roadways throughout the City, to include, but not limited to lighting, landscaping, and purchase vehicles.
Reconstruct Major Intersections	\$2,500,000	Plan, design, acquire property, construct, purchase equipment, and otherwise make improvements to major intersections throughout the City, to include, but not limited to lighting and landscaping.
ADA Sidewalk Improvements	\$400,000	Plan, design, purchase right of way, construct, and otherwise improve intersection facilities in compliance with ADA and PROWAG regulatory requirements.
Major Paving Rehab	\$4,000,000	Plan, design, and repave streets that are at or near the end of their expected life span; plan, design, and reconstruct bridges and major intersections, and purchase related equipment and service vehicles to support these activities. This is an ongoing project based on the service life of asphalt of 20 years and an inventory of over 4,600 lane miles of roads.
Intersection Signalization	\$1,600,000	Construct, install, modify, upgrade and otherwise improve existing traffic signals/intersection control. Purchase related equipment, service vehicles and computer systems required for the operation of the intersection signalization. 100% of this work will support improvements on corridors and/or in activity centers. COUNCIL AMENDMENT: Of this amount, \$20,000 is designated for a left turn arrow at the University Blvd. and Gibson Rd. intersection signal.
Mandatory Traffic Sign Replacement / Pavement Markings (Federal Mandate)	\$1,000,000	Plan, design, inventory, and replace regulatory and informational street signs to meet current Federal requirements. This 10-year program is the only alternative to meet the new requirements imposed by FHWA.
Bridge Repair	\$1,000,000	Plan, design, purchase rights of way, construct, repair, rehab, and reconstruct bridge facilities throughout the City and purchase related equipment. NMDOT provides bridge inspection reports for the City. Annual inspections are used to determine program needs.

DMD/Streets

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Safety and Intersection Improvements	\$1,000,000	Plan, design, purchase rights of way, construct, and otherwise improve and install safety and intersection improvements. Purchase related equipment and computer systems required for the safe operations of the street system. The majority of this work will support improvements on corridors and or in activity centers. COUNCIL AMENDMENT: Of this amount, \$300,000 is designated for the plan, design, equip, and install pedestrian lighting on Southern Boulevard.
Neighborhood Traffic Management	\$400,000	Conduct transportation planning, environmental and engineering evaluations which may include but not necessarily limited to data research, traffic needs analyses, traffic calming, preliminary play layout, aerial mapping and design and/or construction activities and other activities as required. Staff completes traffic calming efforts in conjunction with the City's Traffic Calming Policy - Streets Traffic Enhancement Program (STEP). The majority of this work will support improvements on streets and/or in activity centers.
Advance Right of Way Acquisition (Streets)	\$700,000	Purchase rights-of-way for arterial and collector roadways, as designated in the approved Long Range Major Street Plan, where the early purchase is economically prudent, or where the preservation of right-of-way for completion of arterial and collector roadways is necessary to ensure development of the major street system. COUNCIL AMENDMENT: Of this amount, \$200,000 shall be designated for acquisition of right-of-way for the 12th Street and Menaul Blvd. roundabout project.
Pavement Signs and Markings	\$3,000,000	Plan, design, inventory, and improve and/or implement pavement markings and replace regulatory and informational street signs to meet current Federal requirements. Purchase related equipment and computer systems required to implement requirements. COUNCIL AMENDMENT: Of this amount, \$400,000 shall be designated for the upgrade of bike lane striping throughout the City.

DMD/Streets

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Median and Interstate Landscaping	\$3,000,000	Plan, design, and construct landscaping and aesthetic improvements on city streets and interstate facilities. This project is expected to continue in subsequent years until all City medians are landscaped. Funding for interstate landscaping leverages 2.5 percent of State DOT roadway projects within the City limits. COUNCIL AMENDMENT: The scope of the project is expanded to ensure that trees shall be planted in adjacent parkways when median sections are landscaped.
Westside Boulevard Widening	\$5,000,000	Plan, design, acquire rights of way and construct roadway improvements to include but not necessarily limited to roadway widening, ADA compliant sidewalks, bicycle lanes, off-street multi use trail, associated retaining wall, and landscaping. Project to be advanced constructed and will utilize available federal funding towards the construction project.
Tijeras Bridge Replacement	\$1,000,000	Plan, design, acquire property, construct and otherwise rehabilitate storm drainage and replace/rehabilitate bridges over Tijeras Arroyo.
Zuni Road Improvements	\$200,000	Plan, design, acquire rights of way, construct, and otherwise implement ADA-related improvements and roadway reconstruction but not limited to restriping, signal improvements, repaving, and bicycle facilities.
2nd Street	\$400,000	Plan, design, acquire rights of way, and construct improvements to 2nd street.
Uptown Pedestrian and Traffic Improvements	\$500,000	The scope of the project is to acquire right-of-way, plan, design, and construct improvements in the Uptown Area to enhance pedestrian safety.
Trails and Bikeways (5% Mandate)	\$1,410,000	Plan, design, acquire property, construct, and otherwise make improvements to trails and bikeway facilities throughout the City. This amount is mandated to be 5% of the Streets purpose.
Total	\$29,610,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
DMD/Storm Drainage						
NPDES Stormwater Quality MS4 Permit Compliance (EPA)	\$2,000,000	\$2,300,000	\$2,300,000	\$3,000,000	\$3,000,000	\$12,600,000
Storm Drain and Pump Station Rehab	\$4,000,000	\$2,100,000	\$2,300,000	\$2,600,000	\$2,600,000	\$13,600,000
Advanced Planning and Engineering	\$300,000	\$300,000	\$300,000	\$600,000	\$800,000	\$2,300,000
Marble Arno Detention Basin/Future Pump Station	\$4,300,000	\$2,000,000	\$2,000,000			\$8,300,000
Near Heights SD Rehab	\$500,000	\$500,000				\$1,000,000
Alcalde & Barelás Drainage Basins SD Improvements		\$700,000	\$700,000	\$700,000	\$1,500,000	\$3,600,000
Candelaria/Colorado Storm Drain		\$1,000,000	\$1,500,000			\$2,500,000
Dallas NE Storm Drain		\$1,000,000				\$1,000,000
Emergency Action Plans and Rehabilitation for City Dams		\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000
Gibson-San Mateo Flood Plain Mitigation		\$1,000,000				\$1,000,000
La Charles/Georgene SD System (a.k. a. Phoenix SD)		\$1,500,000	\$1,500,000			\$3,000,000
Loma Hermosa NW Flooding Relief		\$2,000,000	\$2,000,000	\$1,000,000		\$5,000,000
Louisiana and Comanche Storm Drain		\$1,500,000	\$2,000,000			\$3,500,000
Martineztown Storm Drain Rehabilitation		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Mid-Valley Storm Drainage Improvements		\$1,500,000	\$1,500,000	\$2,000,000	\$2,500,000	\$7,500,000
South Broadway Master Plan Project		\$1,000,000	\$1,000,000	\$1,500,000	\$2,500,000	\$6,000,000
Storm System Water Quality Facilities and Low Impact Retrofit for Municipal Facilities		\$800,000	\$800,000	\$1,000,000	\$1,500,000	\$4,100,000
University Boulevard Tijeras Bridges		\$2,000,000				\$2,000,000
Chelwood Park/Copper Storm Drain			\$2,000,000	\$1,500,000	\$2,000,000	\$5,500,000
Glendale Storm Drain and Desilting Basin			\$1,500,000	\$1,500,000		\$3,000,000
Juan Tabo Storm Drain				\$2,000,000	\$3,700,000	\$5,700,000
La Cueva Channel				\$1,000,000	\$2,000,000	\$3,000,000
McKnight and MaryEllen Storm Drain				\$1,900,000		\$1,900,000
Hendrix/Madiera Storm Drain					\$580,000	\$580,000
Santa Fe Village Flood Mitigation					\$2,500,000	\$2,500,000
Totals	\$11,100,000	\$22,500,000	\$22,700,000	\$21,600,000	\$26,480,000	\$104,380,000

DMD/Storm Drainage

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
NPDES Stormwater Quality MS4 Permit Compliance (EPA)	\$2,000,000	Plan, design, acquire property, purchase related equipment, construct and otherwise make improvements necessary to ensure compliance with the EPA MS4 Permit. Actions to ensure compliance may include, but are not necessarily limited to: public education programs, stormwater monitoring and/or design and construction of storm facilities.
Storm Drain and Pump Station Rehab	\$4,000,000	Plan, design, acquire property, construct, and purchase equipment necessary for storm drain and pump station rehabilitation activities, including but not limited to site flows in the South Broadway Storm basin. COUNCIL AMENDMENT: Of this amount, \$1,500,000 shall be designated for drainage improvements in the Pueblo Alto Area, \$1,000,000 shall be designated for the Marble Arno Detention Basin/Future Pump Station, and \$500,000 shall be designated for the Santa Fe Village/Petroglyph National Monument drainage project.
Advanced Planning and Engineering	\$300,000	Long-term planning, engineering, and drainage management studies to help provide a logical and meaningful Storm Drainage Program. Activities are used to fund the planning, design, land acquisition, and construction of individual projects as necessary.
Marble Arno Detention Basin/Future Pump Station	\$4,300,000	Plan, design, acquire property, construct and purchase related equipment necessary to build Marble-Arno Stormwater Detention Basin and Pump Station. The facility will replace the Post-Office Pond and the Broadway Pump Station and remove floodplain.
Near Heights SD Rehab	\$500,000	Plan, design, acquire property, construct, and purchase related equipment necessary to implement new storm drainage improvements to minimize the potential of flooding.
Total	\$11,100,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Parks & Recreation						
Park Irrigation System Renovation	\$2,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$14,000,000
Pool Renovation	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
North Domingo Baca Park Swimming Pool	\$1,200,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$11,200,000
Recreation Facility Development and Renovation	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
Balloon Fiesta Improvements	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
Open Space Bosque Restoration	\$250,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,050,000
Park Management / Construction Crews Equipment	\$400,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,400,000
Park Forestry	\$300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,100,000
Park Rehabilitation	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Park Development	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
Daniel Webster Children's Park, Phase 2 ADA Accessibility	\$300,000	\$1,000,000	\$500,000	\$500,000	\$1,000,000	\$3,300,000
Neighborhood Park Renovation	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Singing Arrow Archeological Site	\$500,000					\$500,000
Crestview Bluff Land Acquisition	\$300,000					\$300,000
Westside Indoor Sports Complex	\$1,250,000	\$1,000,000	\$1,500,000	\$2,000,000	\$2,500,000	\$8,250,000
Vista del Norte Park	\$800,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,800,000
Open Space Equipment		\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
Open Space Facility Renovation		\$700,000	\$700,000	\$700,000	\$700,000	\$2,800,000
Parks - Shade Structures		\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
Trail Development & Renovation		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Totals	\$10,800,000	\$16,100,000	\$16,100,000	\$16,600,000	\$17,600,000	\$77,200,000

Parks & Recreation

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Park Irrigation System Renovation	\$2,000,000	Plan, design, construct, equip and otherwise improve park irrigation systems. COUNCIL AMENDMENT: The scope of the project is expanded to provide that older irrigation systems are prioritized for replacement.
Pool Renovation	\$500,000	Plan, design, construct, equip and otherwise improve aquatics facilities throughout Albuquerque.
North Domingo Baca Park Swimming Pool	\$1,200,000	The scope of the project is to plan, design, construct, furnish and equip a swimming pool at North Domingo Baca Park.
Recreation Facility Development and Renovation	\$500,000	Plan, design, renovate and purchase related equipment and otherwise improve recreation facilities including playground equipment, which may include but are not limited to the following programs: ball fields, tennis, organized recreation, outdoor recreation and associated buildings.
Balloon Fiesta Improvements	\$500,000	Plan, design, construct, renovate, equip and otherwise improve Balloon Fiesta Park. Improvements may include but are not limited to ADA improvements, infrastructure (drainage, communication and utilities), and park improvements.
Open Space Bosque Restoration	\$250,000	Plan, design, construct, equip and otherwise improve or restore areas of the Bosque within Rio Grande Valley State Park (which is managed by the City).
Park Management / Construction Crews Equipment	\$400,000	Purchase and replace Park Management equipment and heavy vehicles.
Park Forestry	\$300,000	Provide for tree removal and replacement in aging parks systematically to replace the city's declining tree canopy before the trees begin to die naturally.
Park Rehabilitation	\$500,000	Plan, design, construct, improve and equip parks to renovate amenities such as, but not limited to play areas, shade structures, site furnishings, courts and associated landscaping.
Park Development	\$1,000,000	Purchase land, plan, design, construct and equip new parks and new park facilities.

Parks & Recreation

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Daniel Webster Children's Park, Phase 2 ADA Accessibility	\$300,000	Plan, design, construct and equip an all inclusive park in the NE heights.
Neighborhood Park Renovation	\$500,000	Plan, design, construct, renovate and otherwise improve neighborhood Parks.
Singing Arrow Archeological Site	\$500,000	The scope of the project is to study, map, plan, design, construct, renovate, and otherwise improve the archeological site at Singing Arrow Park.
Crestview Bluff Land Acquisition	\$300,000	The scope of the project is to acquire land in the Crestview Bluff to conserve the area for Open Space.
Westside Indoor Sports Complex	\$1,250,000	The scope of the project is to plan, design, construct, furnish and equip an indoor sports complex located to the south of the Regional Baseball Complex, which may include but will not be limited to facilities for extreme sports, pickleball, basketball, indoor soccer and other facilities for recreational activities.
Vista del Norte Park	\$800,000	The scope of the project is to plan, design, and construct improvements to Vista del Norte Park.
Total	\$10,800,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Public Safety						
<i>Albuquerque Fire Rescue</i>						
Apparatus Rehabilitation and Replacement	\$1,500,000	\$4,500,000	\$5,750,000	\$5,000,000	\$5,500,000	\$22,250,000
Facility Renovation and Rehabilitation	\$750,000	\$1,000,000	\$1,250,000	\$1,500,000	\$1,500,000	\$6,000,000
Personal Protective Equipment		\$1,500,000	\$1,700,000			\$3,200,000
Training Academy Improvements		\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Construction of Fire Station 23				\$1,750,000	\$2,350,000	\$4,100,000
Totals	\$2,250,000	\$7,500,000	\$9,200,000	\$8,750,000	\$9,850,000	\$37,550,000

Public Safety

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Albuquerque Fire Rescue</i>
Apparatus Rehabilitation and Replacement	\$1,500,000	To purchase and replace emergency response apparatus, service vehicles, and support vehicles - including, but not limited to, fire engines; ladder trucks; ambulances; light rescues; HazMat response vehicles; Heavy Technical Rescue squads; wildland pumpers and brush trucks; light pickups; and sedans.
Facility Renovation and Rehabilitation	\$750,000	To plan, design, construct, repair, renovate, equip, update, and otherwise improve Albuquerque Fire Rescue facilities.
Total	\$2,250,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Public Safety						
<i>Police</i>						
APD Technology and Equipment	\$1,000,000	\$2,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$15,000,000
Information Technology Mobility Improvements	\$500,000	\$500,000	\$500,000	\$1,000,000	\$1,000,000	\$3,500,000
Police Vehicles	\$1,000,000					\$1,000,000
Renovation and Repair APD Facilities	\$1,000,000	\$2,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$15,000,000
Southeast Area Command	\$1,500,000	\$3,500,000				\$5,000,000
Totals	\$5,000,000	\$8,000,000	\$8,500,000	\$9,000,000	\$9,000,000	\$39,500,000

Public Safety

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Police</i>
APD Technology and Equipment	\$1,000,000	Purchase technology and equipment for law enforcement facilities, including but not limited to marked and unmarked police vehicles.
Information Technology Mobility Improvements	\$500,000	The scope of the project is to maintain, rehabilitate, expand, upgrade, and equip mobility infrastructure to include, but not limited to network connectivity, cellular access and software.
Police Vehicles	\$1,000,000	The scope of the project is to acquire and equip marked police vehicles for field officer use.
Renovation and Repair APD Facilities	\$1,000,000	Renovate, repair, equip and otherwise improve APD facilities.
Southeast Area Command	\$1,500,000	Plan, design, construct, furnish, equip and otherwise improve the Southeast Area Command substation.
Total	\$5,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
ABQ Ride/Transit						
Bus Stops	\$100,000	\$120,000	\$180,000	\$200,000	\$180,000	\$780,000
Facility Rehabilitation	\$60,000	\$150,000	\$250,000	\$250,000	\$250,000	\$960,000
Park and Ride	\$170,000	\$65,000	\$65,000	\$65,000	\$65,000	\$430,000
Revenue and Support Vehicles Replacement / Expansion	\$2,670,000	\$5,800,000	\$6,000,000	\$6,500,000	\$7,000,000	\$27,970,000
Transit Technology	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$900,000
Coors Park and Ride		\$2,000,000	\$2,000,000			\$4,000,000
Totals	\$3,100,000	\$8,335,000	\$8,695,000	\$7,215,000	\$7,695,000	\$35,040,000

ABQ Ride/Transit

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Bus Stops	\$100,000	Rehabilitate, repair, bus shelters/bus stations and purchase associated equipment. These funds may be used to leverage as matching funds for federal funds or private contributions.
Facility Rehabilitation	\$60,000	Plan, design, rehabilitate/remodel, renovate and purchase related equipment for all Transit Facilities to maintain the maximum facility life cycle. This includes Yale Facility EPA-SWPPD permit. These funds may be used to leverage as matching funds for federal funds.
Park and Ride	\$170,000	Plan, design, rehabilitate/remodel, renovate and construction for current and future Park and Ride Facilities. These funds may be used to leverage as matching funds for federal funds.
Revenue and Support Vehicles Replacement / Expansion	\$2,670,000	Purchase revenue and support vehicles and to plan, design, acquire and construct associated equipment and bus related infrastructure. These funds may be used to leverage as matching funds for federal funds. These funds may also be used for payments to buy down loans, leases, or bonds, related debt service, and major repairs to revenue vehicles.
Transit Technology	\$100,000	Acquire equipment to upgrade and replace the existing technology equipment and make required improvements to the systems that keep the transit technology up-to-date and relevant. These funds may be used to leverage as matching funds for federal funds.
Total	\$3,100,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Animal Welfare</i>						
Animal Shelter Rehabilitation	\$600,000	\$1,000,000	\$1,500,000	\$1,500,000	\$2,000,000	\$6,600,000
West Side Veterinary Clinic Rehabilitation	\$200,000					\$200,000
Totals	\$800,000	\$1,000,000	\$1,500,000	\$1,500,000	\$2,000,000	\$6,800,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Animal Welfare</i>
Animal Shelter Rehabilitation	\$600,000	Plan, design, renovate, construct, furnish, otherwise improve, and purchase equipment for City animal shelters and facilities of the Animal Welfare Department.
West Side Veterinary Clinic Rehabilitation	\$200,000	Plan, design, construct, furnish and equip a veterinary clinic at the West Side Animal Shelter.
Total	\$800,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Cultural Services - GOV-TV</i>						
Media Resources / GOV-TV Production / Online Media Upgrades and Replacements		\$100,000	\$100,000	\$100,000	\$150,000	\$450,000
Media Resources / GOV-TV Studio / Broadcast Upgrades and Replacements		\$100,000	\$100,000	\$100,000	\$150,000	\$450,000
Sub-Totals		\$200,000	\$200,000	\$200,000	\$300,000	\$900,000
<i>Cultural Services - Albuq. Biological Park</i>						
BioPark Repairs and Renovation		\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
Sub-Totals		\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
<i>Cultural Services - Balloon Museum</i>						
Balloon Museum Facilities	\$250,000	\$250,000	\$300,000	\$350,000	\$500,000	\$1,650,000
Balloon Museum Onsite Collections Storage		\$2,000,000	\$500,000	\$100,000	\$100,000	\$2,700,000
Balloon Museum Collections Development				\$100,000	\$150,000	\$250,000
Sub-Totals	\$250,000	\$2,250,000	\$800,000	\$550,000	\$750,000	\$4,600,000
<i>Cultural Services - Community Events</i>						
KiMo Theatre Remodel and Repair of Facilities	\$200,000	\$210,000	\$250,000	\$200,000	\$500,000	\$1,360,000
South Broadway Cultural Center Repair and Upgrade of Facilities	\$170,000	\$100,000	\$75,000	\$100,000	\$125,000	\$570,000
Route 66 Visitors' Center	\$1,000,000					\$1,000,000
LED Upgrade to KiMo Theatre Theatrical Lighting		\$225,000				\$225,000
Sub-Totals	\$1,370,000	\$535,000	\$325,000	\$300,000	\$625,000	\$3,155,000
<i>Cultural Services - Library</i>						
Library Materials	\$3,000,000	\$3,100,000	\$3,200,000	\$3,500,000	\$3,500,000	\$16,300,000
International District Library	\$5,500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$9,500,000
Library Automation		\$500,000	\$700,000	\$700,000	\$800,000	\$2,700,000
Library Building Renovations		\$450,000	\$775,000	\$700,000	\$1,000,000	\$2,925,000
Sub-Totals	\$8,500,000	\$5,050,000	\$5,675,000	\$5,900,000	\$6,300,000	\$31,425,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
<i>Cultural Services - Museum</i>						
Albuquerque Museum Repairs and Renovations	\$150,000	\$240,000	\$500,000	\$500,000	\$550,000	\$1,940,000
Albuquerque Museum Collection Development		\$100,000	\$200,000	\$200,000	\$200,000	\$700,000
Albuquerque Museum Xeriscape Project		\$590,000				\$590,000
Casa San Ysidro		\$100,000	\$50,000	\$200,000	\$150,000	\$500,000
Museum Education Center (Phase 3 of Master Plan)		\$2,500,000	\$2,500,000	\$2,475,000		\$7,475,000
Sub-Totals	\$150,000	\$3,530,000	\$3,250,000	\$3,375,000	\$900,000	\$11,205,000
Totals	\$10,270,000	\$11,815,000	\$10,500,000	\$10,575,000	\$9,125,000	\$52,285,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Cultural Services - Balloon Museum</i>		
Balloon Museum Facilities	\$250,000	Plan, design, acquire, repair, fabricate, and/or construct improvements and upgrades to Balloon Museum buildings, grounds, public spaces, and exhibitions, including the purchase, operation, or installation of equipment, software, systems, and the acquisition or production of new exhibition content and collection items.
Sub-Total	\$250,000	
<i>Cultural Services - Community Events</i>		
KiMo Theatre Remodel and Repair of Facilities	\$200,000	Renovate and rehabilitate the public and private restroom spaces at the KiMo Theatre. This includes the dressing room spaces that are used for performers at the facility as well as the spaces used by the general public who patronize the facility. Renovate and rehabilitate the roof over the art gallery.
South Broadway Cultural Center Repair and Upgrade of Facilities	\$170,000	Renovate, rehabilitate, and upgrade public areas in the South Broadway Cultural Center. To include; :LED Architectural Lighting upgrades in the Lobby, Gallery and Multipurpose Room. Lobby upgrades including tile, curtain and carpet repair. Addition of a handrail and canopy to allow for back outdoor event space to be compliant with public occupancy guidelines.
Route 66 Visitors' Center	\$1,000,000	The scope of the project is to plan, design, construct, furnish and equip a Visitor Center located at the West Central interchange with I-40.
Sub-Total	\$1,370,000	

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Cultural Services - Library</i>		
Library Materials	\$3,000,000	Purchase Library Materials including books, digital media (books, music, video and audiobooks), media (DVDs, CDs, portable digital devices), databases, periodicals, electronic resources, and other needed materials to meet customer demand for new information, replace outdated material, and provide educational and recreational materials for all ages at all libraries. May also include construction, landscaping and signage.
International District Library	\$5,500,000	Plan, design, develop, construct, equip, automate, furnish, landscape and acquire books, media and equipment for a public library in the international district.
Sub-Total	\$8,500,000	
<i>Cultural Services - Museum</i>		
Albuquerque Museum Repairs and Renovations	\$150,000	The scope of the project is to repair, renovate, and preserve assets at the Albuquerque Museum, Casa San Ysidro, and the Museum Warehouse, including but not limited to HVAC units, landscaping, sculptures, parking lots, cameras, lighting, equipment, collections, shelving, storage, windows, doors, bathrooms, plumbing, stucco, mud, multi-media interactives, and roofs.
Sub-Total	\$150,000	
Total	\$10,270,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>DMD - Facilities & Energy Management</i>						
Roof Repair / Replacement for City Facilities	\$1,000,000	\$200,000	\$500,000	\$500,000	\$1,000,000	\$3,200,000
City Building Construction, Improvements, and Rehabilitation	\$1,000,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$11,000,000
Civic Underground Parking Fire Suppression System Upgrades	\$125,000	\$125,000	\$300,000	\$300,000	\$300,000	\$1,150,000
Civic Underground Emergency Power and Nox Evacuation System Upgrade	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
ABC Government Center HVAC, Fire Alarm and Lighting Upgrades		\$75,000	\$300,000	\$300,000	\$300,000	\$975,000
Fleet Facility Improvements		\$525,000				\$525,000
Pino Yards Building H Motor Control Center (MCC)		\$100,000				\$100,000
Sub-Totals	\$2,325,000	\$3,725,000	\$3,800,000	\$3,800,000	\$4,300,000	\$17,950,000
<i>DMD - Parking & Security</i>						
Parking Facilities Rehabilitation and Upgrade		\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
Security Improvements and Rehabilitation		\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
Sub-Totals		\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
Totals	\$2,325,000	\$3,925,000	\$4,000,000	\$4,000,000	\$4,500,000	\$18,750,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>DMD - Facilities & Energy Management</i>		
Roof Repair / Replacement for City Facilities	\$1,000,000	Plan, design, construct, rehabilitate and otherwise improve, and purchase related equipment for roofs at City facilities in order to rehabilitate the integrity of the building envelope, protect interior assets and improve energy efficiency.
City Building Construction, Improvements, and Rehabilitation	\$1,000,000	Plan, design, engineer, renovate, construct, otherwise improve, and purchase related furnishings, and equipment, computer hardware and software, and or service vehicles to rehabilitate City facilities, to ensure their structural integrity and asset value, and to improve energy efficiency.
Civic Underground Parking Fire Suppression System Upgrades	\$125,000	Plan, design, construct, rehabilitate, otherwise improve Civic Underground Parking Fire Suppression System.
Civic Underground Emergency Power and Nox Evacuation System Upgrade	\$200,000	Plan, design, engineer, renovate, construct and otherwise improve, and purchase related equipment, computer hardware and software, to rehabilitate Civic underground parking structure Mechanical, Electrical and Plumbing systems, to ensure their integrity and asset value, and to improve energy efficiency.
Total	\$2,325,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Environmental Health</i>						
Los Angeles Landfill Remediation	\$200,000	\$250,000	\$500,000	\$500,000	\$500,000	\$1,950,000
Environmental Health Facility Rehabilitation, Vehicles, Equipment, Software and Training Materials		\$950,000	\$1,000,000	\$1,000,000	\$1,500,000	\$4,450,000
Totals	\$200,000	\$1,200,000	\$1,500,000	\$1,500,000	\$2,000,000	\$6,400,000

Community Facilities

Project Title

2019

Scope

Environmental Health

**Los Angeles Landfill
Remediation**

\$200,000

Design and construct improvements at the former Los Angeles Landfill to maintain landfill gas and other contaminate capture; and related infrastructure and equipment; to maintain the integrity of the landfill surface.

Total

\$200,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Family & Community Services</i>						
Affordable Housing	\$5,000,000	\$3,000,000	\$3,500,000	\$3,750,000	\$4,250,000	\$19,500,000
Homeless Facility	\$14,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$2,000,000	\$31,000,000
Renovation, Repair, Security and Technology Improvements: Existing FCSD Facilities	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,500,000
Health and Social Service Center Kitchens	\$900,000	\$500,000				\$1,400,000
Loma Linda Community Center	\$100,000	\$1,000,000	\$1,000,000			\$2,100,000
Westgate Community Center	\$950,000	\$1,500,000	\$1,500,000	\$200,000		\$4,150,000
Cibola Loop Community Center	\$1,000,000					\$1,000,000
District 1 Community Center	\$500,000					\$500,000
Joan Jones Community Center	\$750,000					\$750,000
Alamosa Health and Social Service Center		\$900,000				\$900,000
McKinley Community Center		\$1,000,000	\$750,000			\$1,750,000
Snow Park Community Center		\$1,000,000				\$1,000,000
Far West Community Center				\$1,500,000	\$2,000,000	\$3,500,000
Totals	\$24,700,000	\$15,400,000	\$13,250,000	\$11,950,000	\$9,750,000	\$75,050,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Family & Community Services</i>		
Affordable Housing	\$5,000,000	Plan, design, acquire land, and construct affordable housing and homeless facilities including but not limited to items as provided in F/S(3) O-06-8.
Homeless Facility	\$14,000,000	Plan, design, acquire property, construct, otherwise improve and purchase related furnishings, and equipment for a facility to benefit homeless across the city.
Renovation, Repair, Security and Technology Improvements: Existing FCS Facilities	\$1,500,000	Plan, design, study, renovate, demolish, construct, equip, furnish, purchase/replace playground equipment, provide new security systems or upgrades and technology upgrades (including computer equipment) and otherwise make improvements to existing FCS facilities: to include Community Centers, Child Development Centers, Health and Social Service Centers and related FCS facilities. Purchase related equipment (including computer equipment) and/or furnishings necessary for FCS facilities.
Health and Social Service Center Kitchens	\$900,000	Plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to existing Health and Social Service Center kitchens.
Loma Linda Community Center	\$100,000	The scope of the project is to plan, design, renovate, demolish, construct, equip, furnish, provide security and technology upgrades and otherwise make improvements to the existing Loma Linda Community Center.
Westgate Community Center	\$950,000	The scope of the project is to plan, design, construct, furnish and equip the Westgate Community Center.
Cibola Loop Community Center	\$1,000,000	The scope of the project is to plan, design, construct, furnish, and equip a multigenerational community center in conjunction with a Library located at Cibola Loop.
District 1 Community Center	\$500,000	The scope of the project is to plan, design, construct, furnish, and equip a new community center in Council District 1.

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
Joan Jones Community Center	\$750,000	The scope of the project is to plan, design, construct, furnish, equip and otherwise improve the Joan Jones Community Center.
Total	\$24,700,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Finance & Administrative Services</i>						
City Vehicle Replacement	\$1,500,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$21,500,000
Totals	\$1,500,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$21,500,000

Community Facilities

Project Title

2019

Scope

Finance & Administrative Services

City Vehicle Replacement

\$1,500,000

Replace vehicles for City Departments non-police, non-fire, under 1 ton.

Total

\$1,500,000

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Planning - Administration</i>						
Land Acquisition and Exchange	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,500,000
Electronic Plan Review (ePlan)	\$115,000		\$275,000		\$300,000	\$690,000
Albuquerque Geographic Information System (AGIS)		\$175,000	\$200,000	\$225,000	\$250,000	\$850,000
Economic Development/Revitalization		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
Hearing Room Upgrades and Improvements		\$50,000	\$50,000	\$50,000	\$200,000	\$350,000
Planning Hardware and Software Upgrades		\$265,000	\$265,000	\$265,000	\$670,000	\$1,465,000
Planning/Real Property Software		\$50,000	\$50,000			\$100,000
Plaza del Sol Rehabilitation		\$100,000				\$100,000
Sub-Totals	\$615,000	\$2,640,000	\$2,840,000	\$2,540,000	\$3,420,000	\$12,055,000
<i>Planning - MRA</i>						
Rail Yards	\$5,000,000	\$1,800,000	\$2,200,000	\$2,700,000	\$1,400,000	\$13,100,000
Metropolitan Redevelopment Area	\$2,500,000	\$1,200,000	\$1,700,000	\$1,800,000	\$1,400,000	\$8,600,000
Historic Central MRA				\$300,000	\$300,000	\$600,000
Sub-Totals	\$7,500,000	\$3,000,000	\$3,900,000	\$4,800,000	\$3,100,000	\$22,300,000
Totals	\$8,115,000	\$5,640,000	\$6,740,000	\$7,340,000	\$6,520,000	\$34,355,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Planning - Administration</i>
Land Acquisition and Exchange	\$500,000	Purchase land and prepare, study, analyze, and plan for the best use of the property.
Electronic Plan Review (ePlan)	\$115,000	Design, plan, purchase, construct, deploy and otherwise improve Electronic Plan Review (ePlan) equipment, software, and peripherals and provide for associated facilities, improvements, and data for the electronic acceptance and review of development, building and construction plans.
Sub-Total	\$615,000	

Planning - MRA

Rail Yards	\$5,000,000	Plan, design, demolish, renovate, abate environmental contamination, prevent site and structure deterioration, implement structural and safety improvements, make infrastructure improvements, finance and otherwise support development and landscaping, implement site and public improvements, construct site accessibility improvements and/or support the redevelopment of the Albuquerque Rail Yards and the buildings on site. COUNCIL AMENDMENT: Of this amount, \$3,000,000 shall be expended on the repair and replacement of all roofs at the Railyard facilities.
Metropolitan Redevelopment Area	\$2,500,000	To acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, as well as renovate and implement improvements, finance development and/or otherwise support private sector redevelopment in the Downtown Metropolitan Redevelopment Area or the Historic Central Metropolitan Redevelopment Area, which will enrich the cultural, recreational, educational, civic and entertainment environment and encourage economic development. COUNCIL AMENDMENT: Of this amount, \$1,500,000 shall be expended to acquire land, plan, design, demolish, renovate and construct infrastructure and facilities, and implement improvements to support private sector development in the East Gateway Metropolitan Redevelopment Area.
Sub-Total	\$7,500,000	
Total	\$8,115,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
Senior Affairs						
Senior Affairs Renovation / Rehabilitation ADA Compliance	\$500,000	\$1,000,000	\$1,000,000	\$1,500,000	\$2,000,000	\$6,000,000
Land Acquisition		\$125,000	\$125,000			\$250,000
Senior Affairs - ADA Compliance Facilities		\$200,000				\$200,000
Totals	\$500,000	\$1,325,000	\$1,125,000	\$1,500,000	\$2,000,000	\$6,450,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Senior Affairs</i>
Senior Affairs Renovation / Rehabilitation ADA Compliance	\$500,000	Plan, design, construct, rehabilitate, renovate, and purchase and install equipment, furniture, fixtures, software, hardware, for the Department of Senior Affairs. Including, but not limited to ADA Improvements.
Total	\$500,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Community Facilities						
<i>Technology & Innovation Services</i>						
Business Application Technology	\$420,000	\$675,000	\$675,000	\$900,000	\$1,025,000	\$3,695,000
Cyber Security	\$100,000	\$450,000	\$450,000	\$600,000	\$675,000	\$2,275,000
IT Infrastructure Upgrade	\$500,000	\$1,575,000	\$1,575,000	\$2,100,000	\$2,350,000	\$8,100,000
Network Equipment Upgrade	\$500,000	\$900,000	\$900,000	\$1,200,000	\$1,350,000	\$4,850,000
Totals	\$1,520,000	\$3,600,000	\$3,600,000	\$4,800,000	\$5,400,000	\$18,920,000

Community Facilities

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Technology & Innovation Services</i>		
Business Application Technology	\$420,000	The scope of the project is to plan, design, test, obtain, and implement software, hardware and professional services to replace, upgrade and/or expand functionality of business-aligned systems to improve business processes and operations. May include training and travel for staff to implement and support new systems.
Cyber Security	\$100,000	The scope of the project is to plan, improve, and implement the City-wide Cyber Security program and applications, to include penetration testing and port scanning. May include training and travel for staff to implement and support associated new components.
IT Infrastructure Upgrade	\$500,000	Plan, design, purchase, renovate, upgrade, replace, and otherwise improve City IT hardware, software, and computer rooms. Within scope is Disaster Recovery, Virtual Desktop, and other infrastructure components to include software applications. May include training/travel on implementation and support of associated new components.
Network Equipment Upgrade	\$500,000	Replace end of life network equipment with current technology. Provide for high bandwidth and improved network connectivity and services to City sites. May include training/travel on implementation and support of associated new components.
Total	\$1,520,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>
Council District 1	
Senior, Family, Community Center and Community Enhancement Projects	\$250,000
Parks and Recreation Projects	\$250,000
Library Projects	\$75,000
Street Projects	\$350,000
Public Safety Projects	\$75,000
Sub-total	\$1,000,000
Council District 2	
Senior, Family, Community Center and Community Enhancement Projects	\$250,000
Parks and Recreation Projects	\$250,000
Street Projects	\$500,000
Sub-total	\$1,000,000
Council District 3	
Street Projects	\$300,000
Parks and Recreation Projects	\$200,000
Senior, Family, Community Center and Community Enhancement Projects	\$300,000
Public Safety Projects	\$100,000
Library Projects	\$100,000
Sub-total	\$1,000,000
Council District 4	
North Domingo Baca Pool	\$700,000
Public Safety Projects	\$100,000
Parks and Recreation Projects	\$100,000
Street Projects	\$100,000
Sub-total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>
Council District 5	
Senior, Family, Community Center and Community Enhancement Projects	\$200,000
Public Safety Projects	\$200,000
Parks and Recreation Projects	\$200,000
Street Projects	\$400,000
Sub-total	\$1,000,000
Council District 6	
Street Projects	\$500,000
Public Safety Projects	\$100,000
Parks and Recreation Projects	\$300,000
Senior, Family, Community Center and Community Enhancement Projects	\$100,000
Sub-total	\$1,000,000
Council District 7	
Street Projects	\$400,000
Parks and Recreation Projects	\$400,000
Public Safety Projects	\$100,000
Senior, Family, Community Center and Community Enhancement Projects	\$100,000
Sub-total	\$1,000,000
Council District 8	
Parks and Recreation Projects	\$450,000
Public Safety Projects	\$450,000
Senior, Family, Community Center and Community Enhancement Projects	\$100,000
Sub-total	\$1,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>
Council District 9	
Public Safety Projects	\$100,000
Parks and Recreation Projects	\$450,000
Street Projects	\$450,000
Sub-total	\$1,000,000
Total	\$9,000,000

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Council District 1</i>		
Senior, Family, Community Center and Community Enhancement Projects	\$250,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 1.
Parks and Recreation Projects	\$250,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, Bosque lands and trails that benefit District 1.
Library Projects	\$75,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and acquire books, media and equipment for public libraries that benefit District 1.
Street Projects	\$350,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 1.
Public Safety Projects	\$75,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 1.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Council District 2</i>		
Senior, Family, Community Center and Community Enhancement Projects	\$250,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 2.
Parks and Recreation Projects	\$250,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 2.
Street Projects	\$500,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 2.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Council District 3</i>
Street Projects	\$300,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 3.
Parks and Recreation Projects	\$200,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 3.
Senior, Family, Community Center and Community Enhancement Projects	\$300,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 3.
Public Safety Projects	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 3.
Library Projects	\$100,000	Acquire property, study, plan, design, develop, construct, reconstruct, renovate, rehabilitate, modernize, preserve, automate, upgrade, landscape and otherwise improve, and to acquire books, median and equipment for public libraries that will benefit Council District 3.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Council District 4</i>		
North Domingo Baca Pool	\$700,000	Plan, design, construct, furnish and equip a swimming pool at North Domingo Baca Park.
Public Safety Projects	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 4.
Parks and Recreation Projects	\$100,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 4.
Street Projects	\$100,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 4.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Council District 5</i>
Senior, Family, Community Center and Community Enhancement Projects	\$200,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 5.
Public Safety Projects	\$200,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 5.
Parks and Recreation Projects	\$200,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 5.
Street Projects	\$400,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 5.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Council District 6</i>
Street Projects	\$500,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 6.
Public Safety Projects	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 6.
Parks and Recreation Projects	\$300,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 6.
Senior, Family, Community Center and Community Enhancement Projects	\$100,000	Plan, design, develop, construct, demolish, equip, renovate, expand, repair, study, landscape, streetscape, enhance and otherwise improve, and acquire property for City-owned community centers including those for families, youth, senior citizens, and for economic development projects and for infrastructure and/or facility improvements associated with Metropolitan Redevelopment Area projects and for community enhancement projects that benefit District 6.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Council District 7</i>
Street Projects	\$400,000	Study, design, develop, construct, reconstruct, rehabilitate, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and to acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossing and bridges that will benefit Council District 7.
Parks and Recreation Projects	\$400,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 7.
Public Safety Projects	\$100,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 7.
Senior, Family, Community Center and Community Enhancement Projects	\$100,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 7.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
<i>Council District 8</i>		
Parks and Recreation Projects	\$450,000	Study, map, plan, design, develop, construct, rehabilitate, renovate, expand, furnish, equip, enhance and otherwise improve, and to acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields, other recreational facilities, open space, medians, bikeways, Bosque lands, and trails that will benefit Council District 8.
Public Safety Projects	\$450,000	Design, develop, study, construct, modernize, automate, renovate, rehabilitate, recondition, landscape, furnish, enhance and otherwise improve, and to acquire land, buildings, property, vehicles, apparatus, and equipment for, police and fire/rescue departments that will benefit Council District 8.
Senior, Family, Community Center and Community Enhancement Projects	\$100,000	Plan, design, develop, construct, demolish, equip, reconstruct, renovate, rehabilitate, expand, repair, study landscape, streetscape, enhance and otherwise improve, and to acquire property for city-owned community centers including those for families, youth, senior citizens and for other community enhancement projects that will benefit District 8.
Total	\$1,000,000	

Council - Neighborhood Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>Council District 9</i>
Public Safety Projects	\$100,000	Design, develop, study, construct, modernize, automate, renovate, landscape, furnish, enhance and otherwise improve, and acquire buildings, property, vehicles, apparatus, and equipment for police and fire department facilities that benefit District 9.
Parks and Recreation Projects	\$450,000	Study, map, plan, design, develop, construct, renovate, expand, furnish, equip, enhance and otherwise improve and acquire property, vehicles and equipment for park and recreational facilities, including public parks and facilities within those parks, swimming pools, tennis courts, sports fields and other recreational facilities, open space, medians, bikeways, Bosque lands and trails that benefit District 9.
Street Projects	\$450,000	Study, design, develop, construct, renovate, automate, modernize, sign, enhance, landscape and otherwise improve, and acquire property and equipment for municipal streets and roads, interstate roadways and interchanges, medians, trails, bikeways, walkways, sidewalks, railroad crossings and bridges that benefit District 9.
Total	\$1,000,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>3% for Energy Conservation Program</i>						
3% for Energy Conservation Program	\$3,855,000	\$3,750,000	\$4,400,000	\$4,500,000	\$4,500,000	\$21,005,000
Totals	\$3,855,000	\$3,750,000	\$4,400,000	\$4,500,000	\$4,500,000	\$21,005,000

Mandated Program/Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>3% for Energy Conservation Program</i>
3% for Energy Conservation Program	\$3,855,000	Design and construct energy conservation and renewable energy projects as mandated and described in F/S O-06-34; Enactment O-2006-035.
Total	\$3,855,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>2% for Open Space Land Acquisition</i>						
2% for Open Space Land Acquisition	\$2,570,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$12,570,000
Totals	\$2,570,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$12,570,000

Mandated Program/Set-Aside

<u>Project Title</u>	<u>2019</u>	<u>Scope</u>
		<i>2% for Open Space Land Acquisition</i>
2% for Open Space Land Acquisition	\$2,570,000	Reserve 2% of G.O. Bond Program for Open Space Land Acquisition. COUNCIL AMENDMENT: Of this amount, \$500,000 is designated for Open Space Facility Renovation and Rehabilitation.
Total	\$2,570,000	

G.O. Bond Summary

<u>Department / Division / Project Title</u>	<u>2019</u>	<u>2021</u>	<u>2023</u>	<u>2025</u>	<u>2027</u>	<u>Totals</u>
Mandated Program/Set-Aside						
<i>1% for each Bond Purpose-Public Art</i>						
1% for each Bond Purpose-Public Art	\$1,285,000	\$1,250,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,035,000
Totals	\$1,285,000	\$1,250,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,035,000

Mandated Program/Set-Aside

Project Title

2019

Scope

1% for each Bond Purpose-Public Art

1% for each Bond Purpose-Public Art

\$1,285,000

As provided in the City's "Art in Municipal Places" ordinance, one percent of each bond purpose shall be provided for Public Art.

Total

\$1,285,000

CAPITAL PLAN

**COMPONENT CAPITAL IMPLEMENTATION PLAN (CCIP)
CONSOLIDATED PLAN
ENTERPRISE FUNDS**

Component Capital Improvement Plan (CCIP)

The Component Capital Improvement Plan (CCIP) is the capital program financed with revenues from impact fees. An impact fee is a one-time charge imposed on new development to help fund the costs of capital improvements that are necessitated by and attributable to new development. Impact fees may not be charged retroactively and may not be used for maintenance or repair.

The City Council adopted revised impact fees for four infrastructure types on November 19, 2012 (F/S O-12-38).

- Roadway Facilities
- Storm Drain Facilities
- Parks, Recreation, Trails and Open Space Facilities
- Public Safety Facilities

The impact fee planning process took approximately one year. The fees were developed by a consulting team and were reviewed by a citizen committee that included developers, neighborhood association representatives and members of civic organizations.

The CCIP plan reflects the projects that will be built with impact fees as revenues are collected over the next 10-years. It should be noted that impact fees are not the only funding sources needed to complete the described projects.

Component Capital Improvement Plan (CCIP)

2012 through 2022

Roadway Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
	98th Street, Colobell-Blake	\$3,200,000	
	Irving Blvd Widening, Unser-Rio Los Pinos	\$4,500,000	
	Paseo Del Norte Widening (II), Golf Course-Universe	\$9,300,000	
	St Joseph's, Coors-Atrisco	\$1,300,000	
	Tower Road, Unser-Coors	\$600,000	
	Universe Blvd, Paseo-Unser	\$5,000,000	
	Unser Blvd Widening (III), Paseo del Norte-Paradise	\$6,300,000	
	Blake/98th Intersection	\$1,000,000	
	Unser and Central Intersections	\$5,000,000	
	Alameda Blvd Widening, San Pedro to Louisiana	\$2,100,000	
	Alameda/Louisiana Intersection	\$500,000	
	Carmel/Holly and Barstow Intersection	\$400,000	
	Lomas/Louisiana Intersection	\$300,000	
	Menaul/Wyoming Intersection	\$300,000	
	Unser Blvd Widening (IV), Rainbow-Kimmick	\$785,000	
	TOTAL ROADWAY FACILITIES	\$40,585,000	\$35,546,283
Storm Drain Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Far Northeast Service Area	La Cueva Channel Improvements (MAAMDP-C-4), Barstow-Ventura	\$1,000,000	
	Sub-Total: Far Northeast Service Area	\$1,000,000	
Northwest Service Area	Paseo Del Norte Storm Drain Improvements (PMDMP-B and C), Unser-escarpment	\$3,000,000	
	Unser Storm Drain Improvements, Rainbow-Paseo	\$2,000,000	
	Unser Storm Drain Improvements (PMDMP-A), Paseo-Paradise	\$2,000,000	
	Boca Negra Dam	\$2,500,000	
	Sub-Total: Northwest Service Area	\$9,500,000	
Southwest Service Area	Tower Road Storm Drain, Unser-Coors	\$1,000,000	
	Sub-Total: Southwest Service Area	\$1,000,000	
Tijeras Service Area	Bank Stabilization on the Tijeras Arroyo within the City Limits (TDMP-3A and 7)	\$1,000,000	
	Sub-Total: Tijeras Service Area	\$1,000,000	
	TOTAL STORM DRAIN FACILITIES	\$12,500,000	\$6,929,582

Component Capital Improvement Plan (CCIP)

2012 through 2022

Park Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
Southeast Service Area	Four Hills Park	\$525,000	
	Los Altos Swimming Pool Expansion	\$3,000,000	
	Manzano Mesa Park	\$1,020,000	
	New Day Park	\$500,000	
	Phil Chacon Park	\$500,000	
	Sunport Park	\$250,000	
	Korean War Veterans Park	\$500,000	
	Land Acquisition	\$500,000	
	New Park Development	\$3,000,000	
	Balduini Park	\$400,000	
	Crestview Heights Park	\$700,000	
	Veloport/BMX facility	\$250,000	
	Sub-Total: Southeast Service Area	\$11,145,000	\$3,430,184
Northeast Service Area	North Domingo Baca Park	\$2,500,000	
	Lafayette Park	\$175,000	
	Arroyo del Oso Park	\$1,000,000	
	Comanche North Park	\$1,000,000	
	San Antonio Corridor Park	\$500,000	
	Tanoan Corridor Park	\$700,000	
	Land Acquisition	\$200,000	
	Sub-Total: Northeast Service Area	\$6,075,000	\$375,504
Southwest Service Area	Silver Tree Park	\$1,400,000	
	El Rancho Grande Park	\$875,000	
	El Rancho Grande Unit 17 Park	\$2,500,000	
	Anderson Heights Park	\$700,000	
	Sunrise Terrace Park	\$861,000	
	Tower Pond Park	\$500,000	
	Westgate Community Park	\$1,000,000	
	Land Acquisition	\$500,000	
	New Park Development	\$1,000,000	
Sub-Total: Southwest Service Area	\$9,336,000	\$2,428,272	
Northwest Service Area	Ridgeview Village	\$700,000	
	Andalucia Park	\$850,000	
	Shawn McWethy Park	\$1,800,000	
	Creighton Park	\$2,300,000	
	Piedras Marcadas Dam Park	\$350,000	
	Vista Alegre Park	\$3,000,000	
	Ventana Ranch Community Park	\$1,000,000	
	Vista del Norte Park	\$5,000,000	
	Land Acquisition	\$1,000,000	
	New Park Development	\$2,000,000	
	Country Meadows Park	\$1,500,000	
	Ouray Off Leash Dog Area/Ladera Pond	\$800,000	
	Paradise Skies Park	\$1,000,000	
	Tuscany Park	\$1,000,000	
	Tres Placitas Park	\$600,000	
	East Atrisco Park	\$900,000	
Sub-Total: Northwest Service Area	\$23,800,000	\$6,164,912	
TOTAL PARK FACILITIES		\$50,356,000	\$12,398,872

Component Capital Improvement Plan (CCIP)

2012 through 2022

Open Space Land and Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Land: Calabacillas Arroyo	\$1,500,000	
	Land: North Geologic Window	\$3,500,000	
	Land: Northern Sand Dunes	\$2,000,000	
	Land: North Rio Puerco Escarpment	\$23,000,000	
	Land: Volcano Cliffs/Volcano Heights Master Plan	\$3,750,000	
	Land: Cerro Colorado Volcano	\$2,250,000	
	Land: Southwest Mesa / "Ceja"	\$17,500,000	
	Land: South Rio Puerco Escarpment	\$5,850,000	
	Land: Southern Sand Dunes	\$1,350,000	
	Land: Tijeras Arroyo	\$3,750,000	
	Land: Tijeras Canyon	\$1,250,000	
	Fencing/Protection/Access Control	\$1,500,000	
	Atrisco Terrace Trails & Parking	\$250,000	
	Calabacillas Arroyo Facilities	\$200,000	
	Candelaria Farm	\$200,000	
	Equestrian Complex	\$250,000	
	Maloof Airfield	\$250,000	
	Northern Sand Dunes Trails & Parking	\$350,000	
	Petroglyph / West Mesa Trails & Parking	\$500,000	
	Piedras Marcadas Pueblo	\$1,000,000	
	Poblanos Fields	\$250,000	
	Shooting Range	\$1,000,000	
	Visitor Center	\$1,000,000	
	Hubbell Farm	\$200,000	
	Southwest Mesa / "Ceja" - Trails & Parking	\$200,000	
	Rio Grande Valley State Park Improvements	\$2,000,000	
	Elena Gallegos / Foothills	\$500,000	
	Tijeras Arroyo/Canyon Facilities	\$250,000	
Manzano / Four Hills	\$250,000		
Montessa Park	\$200,000		
Tres Pistolas/ East Mountains Facilities	\$200,000		
TOTAL OPEN SPACE LAND & FACILITIES		\$76,250,000	\$6,168,547
Trail Facilities			
Service Area	Project Description	Est. Project Cost	Antic. Fee Funding
City Wide	Central/Unser Gap	\$100,000	
	Unser Trail (Montano – Dellyne)	\$125,000	
	Unser Trail (McMahon – City Limits, Rio Rancho)	\$75,000	
	Unser Trail (McMahon – Bandelier)	\$100,000	
	Boca Negra Dam Trail (Around Dam)	\$187,500	
	Piedras Marcadas Trail	\$300,000	
	MRGCD Drain from PDN along Coors to Eagle Ranch Rd	\$300,000	
	I-40 West Trail – Continue La Presa Dam to 98th St.	\$260,000	
	University Blvd Trail from Gibson to Rio Bravo	\$800,000	
	East I-40 Trail from 6th St. to University	\$500,000	
	Balloon Museum Dr. to Jefferson	\$100,000	
	North Diversion Channel Trail @ Paseo del Norte to Edith Conn	\$200,000	
	98th St. Gibson to Dennis Chavez	\$350,000	
	Skyview Trail	\$250,000	
	Ventana Ranch Community Park Trail (Around Dam)	\$300,000	
	Escarpment Trail (Petroglyph National Monument)	\$60,000	
TOTAL TRAIL FACILITIES		\$4,007,500	\$675,549

Component Capital Improvement Plan (CCIP)

2012 through 2022

Public Safety: Fire Facilities				
Service Area	Project Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	New Volcano Vista Fire Station	\$4,800,000	\$4,800,000	
	Logistics/Fleet	\$9,683,500	\$3,001,885	
	Station 9 Reconstruction	\$4,903,750	\$2,451,875	
	New SW Mesa Fire Station	\$5,053,000	\$5,053,000	
	Communications Center and Equipment*	\$2,350,000	\$705,000	
	TOTAL FIRE FACILITIES	\$26,790,250	\$16,011,760	\$3,145,725
	*Fire share			
Public Safety: Police Facilities				
Service Area	Project Description	Est. Project Cost	Eligible Cost	Antic. Fee Funding
City Wide	Communications Center and Equipment*	\$3,975,000	\$1,192,500	
	Land for Permanent Family Advocacy Center	\$1,280,476	\$1,280,476	
	Acquire Firearms Training Solution (Simulator)	\$200,000	\$200,000	
	Expand Communications Center Call Capacity	\$100,000	\$100,000	
	SW Area Command Parking Lot Expansion	\$419,539	\$419,539	
	NE Area Command Expansion/Parking	\$227,000	\$227,000	
	Expansion of Fleet of Marked & Unmarked Veh.	\$500,000	\$500,000	
	TOTAL POLICE FACILITIES	\$6,702,015	\$3,919,515	\$1,369,261
	*Police share			

Consolidated Plan

2018-2022 Consolidated Plan Description, Objectives, and Budget

The Consolidated Plan establishes Albuquerque's five-year programming and funding strategies for addressing the identified housing, public service, public facility, public improvement and economic development needs of some of the City's most vulnerable populations. The 2018-2022 Consolidated Plan consists of a Housing Needs assessment including an assessment of the housing needs of the City's homeless population and a discussion of the City's Public Housing Inventory, a Housing Market Analysis, as well as discussions and analysis of the City's Fair Housing issues, analysis of the housing and community development needs of the City's "Special Needs" populations, an anti-poverty strategy, and a discussion of the Community Development Division's geographic priorities.

Also included in the 2018-2022 Consolidated Plan is a five year Budget for the planned expenditure of the City's HUD Entitlement grants including monies from the HOME Investment Partnerships Grant Program (HOME), the Community Development Block Grant Program (CDBG) and the Emergency Solutions Grant Program (HESG). The Plan also includes how the Division plans to spend the City's Workforce Housing Trust Fund (WFHTF) bond monies as well as a portion of the City's general fund.

Priority Needs

1. Assessment of Fair Housing (AFH) Factor 1: Location and type of affordable housing
2. AFH Factor 2: Availability of affordable units in a range of sizes
3. AFH Factor 3: Availability, type, frequency and reliability of public transportation
4. AFH Factor 4: Availability of affordable, accessible units in a range of unit sizes
5. AFH Factor 5: Location of employment
6. AFH Factor 6: Location of proficient schools
7. AFH Factor 7: Access to safe neighborhoods
8. AFH Factor 8: Access to low poverty neighborhoods
9. AFH Factor 9: Community opposition
10. AFH Factor 10: Lack of private investment in specific neighborhoods
11. AFH Factor 11: Lack of assistance for housing accessibility modifications
12. AFH Factor 12: Private discrimination
13. AFH Factor 13: Lack of affordable integrated housing for individuals in need of supportive services
14. Need for homeownership assistance
15. Need for new / improved public facilities and infrastructure
16. Need for public services
17. Need for economic opportunity for Low Income Residents

Consolidated Plan

2018-2022 Planned Expenditures by Category, Needs, Funds, and Goals

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing Development – Rental (AFH Goals 1 & 4)	2018	2022	Affordable Housing	Investment Areas	Priority Needs 1-10, 12-13	CDBG: \$2,000,000	Rental units constructed/Household housing units: 120 (<i>in high opportunity areas</i>)
	Investment & Reinvestment Areas				HOME: \$6,666,981		Rental units constructed/Household housing units: 60 (<i>permanent supportive housing</i>)	
Description: Address disproportionate housing needs, the needs of residents living in racially and ethnically concentrated areas of poverty and facilitate access to low poverty areas by: 1) Increasing affordable housing options in high opportunity areas, which may be defined as near public transit, low crime areas, areas with proficient elementary schools and areas with employment opportunities; 2) Increasing the percentage of affordable accessible units in new housing developments from 5 percent to seven percent; and 3) Increasing housing available to the City’s most vulnerable residents, including people with severe mental illness, bad credit ratings, eviction history and criminal records. Provide HOME funds for CHDO Operating Assistance.							WFHTE: \$11,565,154	Other: 1 (Revised Policy Based Ranking Matrix) Other: 1 (Meet with MFA to discuss QAP) Other: 1 (Focus group for SP-10 Geographic Priorities)
2	Affordable Housing Preservation – Rental (AFH Goals 1 & 10)	2018	2022	Affordable Housing	Investment & Reinvestment Areas	Priority Needs 1 and 8	CDBG: \$5,000,000	Rental units rehabilitated/ Household housing units: 250 (<i>in areas in need of reinvestment</i>)
	Reinvestment Areas				HOME: \$2,000,000		Other: 1 (<i>Collaborative joint Choice Neighborhoods Planning Grant application</i>)	
Description: Incentivize investment of affordable housing funds for rehabilitation and / or preservation of existing units. To address disparities in access to opportunity identified in the Assessment of Fair Housing, the City and the Albuquerque Housing Authority shall investigate new funding sources to bring into Albuquerque for housing and neighborhood revitalization.								

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Affordable Housing Preservation – Ownership (AFH Goal 2)	2018	2022	Affordable Housing	Citywide Investment	Priority Need 11	CDBG: \$3,693,969	Homeowner Housing Rehabilitated: 1,000 household housing units
	Description: Address disproportionate housing needs of disabled residents through expansion of the number of low and moderate-income senior or disabled homeowners receiving disability retrofit modifications. Investments made pursuant to this goal shall provide funds for minor, major and emergency rehabilitation of owner-occupied dwelling units.							
4	Affordable Homeownership Assistance	2018	2022	Affordable Housing	Citywide Investment	Priority Need 14	CDBG: \$3,600,000	Direct Financial Assistance to Homebuyers: 150 households assisted
	Description: Address homeownership rates in older neighborhoods that have experienced disinvestment and provide financial mechanisms to support homeownership for low- and moderate-income families. Such mechanisms include down payment assistance in the form of silent second mortgages with favorable deferred terms that have the effect of reducing the principal balance of the primary mortgage in order to create an affordable payment. Programs funded under this goal may connect prospective buyers with community partner financial institutions that are able to offer favorable financing terms. Prospective homebuyers will also receive services including counseling and financial literacy to impart budgeting skills and to encourage savings for home maintenance and emergency repairs.							
5	Homelessness Intervention and Rapid Rehousing (AFH Goal 4 and 16)	2018	2022	Affordable Housing	Citywide Investment	Priority Needs 12, 13 and 16	CDBG: \$2,844,948 HOME: \$6,573,500 ESG: \$1,654,480 Gen. Fund: \$14,774,309	Tenant-based rental assistance / Rapid Rehousing: 4,600 households Public service activities other than Low/Moderate Income Housing Benefit: 3,875 people Homelessness Prevention (Eviction Prevention): 1,500 people Homeless Person Overnight Shelter: 84,695 people Other: 1 (Focus group meeting with AHH, AA & others)
	Description: Increase housing available to the City’s most vulnerable residents, including people with severe mental illness, bad credit ratings, eviction histories and criminal records through Tenant Based Rental Assistance. Projects under this category work to increase services for “at-risk” populations by providing public services for homeless persons, such as emergency shelter services, transitional housing opportunities and permanent supportive housing opportunities, along with integrated services to maintain housing stability, including but not limited to health care, mental health care, counseling, case management, and meal assistance.							

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Fair Housing Services (AFH Goal 3)	2018	2022	Affordable Housing	Citywide Investment	Priority Needs 1, 10 and 12	General Fund: \$425,000	Public service activities other than Low/Moderate Income Housing Benefit: 3,750 people
	Description: Address fair housing discrimination in the private and public sector through expansion of the City's community outreach and educational efforts regarding fair housing discrimination by entering into an MOU with the City of Albuquerque Office of Equity and Inclusion to provide education and training sessions (two per year). Address the need for landlord-tenant information and mediation services in the community so that residents occupying or seeking rental housing as well as property owners and management companies understand their rights and responsibilities under the law.							Other: 11 (<i>one MOU and 10 trainings</i>)
7	Services for Children and Youth	2018	2022	Non-Housing Community Development	Citywide Investment	Priority Need 16	CDBG: \$500,000 General Fund: \$100,000	Public service activities other than Low/Moderate Income Housing Benefit: 500 people
	Description: Provide early child development services and childcare services to benefit low- and moderate-income working families. Provide youth with appropriate health, fitness, recreational, educational and other services to support the emotional and developmental well-being of children and youth from low- and moderate-income families.							
8	Services for Senior Citizens	2018	2022	Non-Housing Community Development	Citywide Investment	Priority Need 16	CDBG: \$600,000	Public service activities other than Low/Moderate Income Housing Benefit: 8,500 people
	Description: Provide seniors, including the frail elderly, with quality supportive services so elderly residents can live as independently as possible. Projects to be funded under this goal include, but are not limited to, nutrition services such as congregate meals for ambulatory seniors and home-delivered meals for homebound seniors.							
9	Services for Low Income Residents including Special Needs Populations	2019	2022	Non-Housing Community Development	Citywide Investment	Priority Need 16	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 people
	Description: Provide services for low income residents including residents with special needs that may include persons with physical and mental disabilities, persons who are mentally ill, persons with alcohol and drug addictions, victims of domestic violence, and persons with HIV/AIDS.							
10	Public Facilities and Infrastructure	2018	2022	Non-Housing Community Development	Investment Areas Investment & Reinvestment Areas Citywide Investment	Priority Need 15	CDBG: \$7,750,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 150,000 people
	Description: Improve City public facilities, including community centers, senior or multi-generational centers, fire stations and equipment and other public buildings, and improve City infrastructure, including sidewalks, curb ramps, pedestrian crossings, signals and street lighting to benefit low- and moderate-income residents or those presumed under HUD regulations to be low- and moderate-income such as the elderly and severely disabled adults.							

Consolidated Plan

	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Economic Opportunity Programs	2019	2022	Non-Housing Community Development	Citywide	Priority Need 17	CDBG: \$150,000	Public service activities other than Low/Moderate Income Housing Benefit: 250 people
	Description: Promote individual and household stability by increasing access to economic opportunity and combating poverty for low- and moderate-income residents through education, employment assistance, vocational and workforce training programs, financial literacy and banking/lending assistance.							
12	Program Admin	2018	2022	Non-Housing Community Development	Citywide	All	CDBG: \$4,483,080 HOME: \$1,227,995 ESG: \$134,075	Other: 5
	Description: Provide for the administration of HUD Community Planning and Development programs over the five year period of the Consolidated Plan.							

Enterprise Fund Summary

Albuquerque International Sunport

	2019	2020	2021	2022	2023	2024	2025	2026
Taxiway B reconstruction			\$457,571	\$9,151,417				
Taxiway A-1 hold line relocation		\$508,750						
Taxiway C Fillet Reduction		\$294,370						
Taxiway F6 (new taxiway)	\$2,120,880							
Taxiway E reconstruction	\$10,297,200	\$4,854,369	\$3,487,605					
Perimeter road reconstruction	\$2,350,500	\$2,350,500						
VALE remote ground power	\$239,058							
Purchase of new fire/rescue equipment		\$3,819,399						
Terminal Building Perimeter Concrete Reconst		\$2,820,000						
General aviation heavy apron				\$222,122	\$1,595,826			
East RON apron		\$471,298	\$9,425,959					
West ramp reconstruction		\$4,620,605						
South apron island A3		\$123,000						
Runway incursion mitigation airfield sunport		\$5,000,000						
Core terminal building improvements	\$10,252,483							
Access control improvements	\$2,160,000	\$4,000,000						
Auto walk/powerwalk replacement	\$482,000							
New Federal Inspection Station		\$3,000,000	\$12,000,000					
Post Security Improvements	\$500,000	\$10,000,000	\$5,000,000					
Administration office remodel	\$2,000,000							
Temporary Federal Inspection Station	\$1,000,000							
Kuba Door	\$900,000							
Baggage screening improvements		\$4,000,000						
Parking structure lightning protection	\$1,061,000							
Southwest employee parking lot upgrade	\$1,500,000							
Parking software upgrade	\$1,500,000							
Airport system sustainability projects		\$3,234,000						
Removal/remediation of fuel farms	\$515,000							
Sunport One		\$10,000,000						
RAC canopy project		\$2,000,000						
RAC solar project		\$2,000,000						
ACE rental facilities	\$2,000,000	\$8,000,000	\$8,000,000					
Southside road extension					\$9,000,000			
Property acquisition						\$4,000,000	\$2,000,000	\$2,000,000
Airfield maintenance set aside				\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Terminal maintenance set aside				\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Double Eagle II Airport								
Runway 17-35 Taxiway B Rehabilitation			\$228,785					
Master plan update	\$5,000							
Construct helicopter apron				\$333,183				
Runway 4-22 rehabilitation		\$235,649						
Taxiway A1-B1 relocation	\$2,249,110							
Perimeter fence upgrade	\$435,922							
Airfield lighting upgrade		\$265,000						
Snow removal equipment	\$252,000							
Annual maintenance, 2019-2023	\$10,680	\$10,368	\$10,067	\$9,773	\$9,489			
North access road rehabilitation	\$3,478,000							
Hangar lease facility	\$1,530,000	\$1,530,000						
DEII radio tower equipment replacement	\$113,000							
Total	\$46,951,833	\$73,137,308	\$38,609,987	\$19,716,495	\$20,605,315	\$14,000,000	\$12,000,000	\$12,000,000

Enterprise Fund Summary

Solid Waste

<u>CIP Project</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>Totals</u>
Heavy Equipment	6,700,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	51,700,000
Refuse Facility Replacement/Repair	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,200,000
Computer Equipment	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,100,000
Cerro Colorado New Cell Const & Methane Gas	1,600,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	8,800,000
Landfill Remediation (EH)	1,263,000	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000	1,270,000	12,693,000
Automated Collection Sys	500,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,100,000
Collection Bins (Commercial)	500,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,100,000
Alternative Landfills	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	2,200,000
Sub-Total	11,583,000	8,590,000	88,893,000								

Special Projects

Edith Office & Maint Shop (Design)	1,153,000										1,153,000
Edith Office & Maint Shop (Construction)		25,000,000	25,000,000								50,000,000
Transfer Center Planning & Design			1,500,000								1,500,000
Transfer Center Construction				10,000,000	700,000						10,700,000
West-Side Maintenance Shop					1,000,000						1,000,000
TOTAL	12,736,000	33,590,000	35,090,000	18,590,000	10,290,000	8,590,000	8,590,000	8,590,000	8,590,000	8,590,000	153,246,000

STATISTICAL INFORMATION

City of Albuquerque, New Mexico
Principal Employers
Current Year and Ten Years Ago

	2020					2010				
	Employer	Employees	Rank	Percentage of Total Albuquerque MSA		Employer	Employees	Rank	Percentage of Total Albuquerque MSA	
				Employment	Employment				Employment	Employment
Albuquerque Public Schools	14,811	1	4.03%	University of New Mexico	15,435	1	4.30%			
Presbyterian	14,000	2	3.81%	Albuquerque Public Schools	14,000	2	3.90%			
Sandia National Labs	12,469	3	3.39%	Kirtland Air Force Base (Civilian)	10,823	3	3.02%			
City of Albuquerque	6,217	4	1.69%	Sandia National Labs	8,730	4	2.43%			
Kirtland Air Force Base (Civilian)	5,787	5	1.57%	Presbyterian	7,315	5	2.04%			
University of New Mexico (1)	4,907	6	1.33%	City of Albuquerque	6,072	6	1.69%			
State of New Mexico	4,514	7	1.23%	State of New Mexico	5,605	7	1.56%			
Kirtland Air Force Base (Military)	4,387	8	1.19%	UNM Hospital	4,595	8	1.28%			
UNM Hospital (1)	3,778	9	1.03%	Lovelace Health System	3,400	9	0.95%			
Veterans Hospital	3,153	10	0.86%	Intel Corporation	3,300	10	0.92%			
Total	74,023		20.12%		79,275		22.11%			

(1) UNM changed their reporting and student employment is no longer reported in their fact book. This accounted for nearly 10,000 employees in 2014 for the Hospital and Main Campus.
Source: listed Employers

City of Albuquerque, New Mexico
Economic Statistics
Last Ten Fiscal Years

Fiscal Year	City of Albuquerque Population(1)	Metropolitan Statistical Area							Average Wage/Salary Per Job	Unemployment Rate*
		MSA Population(1)	Personal Income Billions \$	Per Capita Personal Income	Civilian Labor Force	Civilian Employment	Civilian Employment	Wage/Salary Per Job		
2011	545,852	896,838	32.0	35,609	423,029	390,423	390,423	41,367	7.7%	
2012	551,338	900,368	32.4	35,950	418,913	387,789	387,789	41,977	7.4%	
2013	554,449	902,083	32.0	35,354	416,945	388,150	388,150	41,941	6.9%	
2014	556,239	902,069	33.9	37,466	415,767	387,769	387,769	42,910	6.7%	
2015	556,971	903,489	35.3	38,924	417,178	390,976	390,976	43,678	6.3%	
2016	557,448	906,877	36.6	40,241	419,939	394,484	394,484	44,298	6.1%	
2017	559,277	910,726	37.3	40,912	423,929	398,698	398,698	44,978	6.0%	
2018	558,545	914,947	38.9	42,469	427,940	406,739	406,739	45,046	5.0%	
2019	560,218	918,018	40.4	43,986	432,542	412,475	412,475	46,748	4.6%	
2020	560,513	NA	NA	NA	418,967	367,894	367,894	NA	12.2%	

Sources:

Income from Bureau of Economic Analysis-except where noted- based on calendar year

Population from Census Bureau

Labor Force Employment and Unemployment from Bureau of Labor Statistics

* Albuquerque Metropolitan Statistical Area. Includes Bernalillo, Sandoval, and Valencia counties prior to 2004. As of 2004, it also includes Torrance County.

(1) US Census 2019 estimate

NA - Not Available

	<u>Number</u>	<u>Percent</u>
<u>School Enrollment (1)</u>		
<u>Albuquerque School District</u>		
Person enrolled in school	138,119	100.00%
Elementary schools (including Kindergarten)	38,758	28.06%
Mid-high schools	18,099	13.10%
High schools	23,252	16.83%
Private, alternative, and parochial schools	12,277	8.89%
Community College of New Mexico - Central NM Community College	23,553	17.05%
University of New Mexico - Albuquerque Campus	22,180	16.06%
Percent completed High School		70.1%

<u>Household by Type (2)</u>		
<u>Albuquerque City</u>		
Total households	227,179	100.0%
Married-couple family	82,584	36.4%
with children under 18 years	29,117	12.8%
Cohabiting couple family	17,601	7.7%
with children under 18 years	5,480	2.4%
Male householder, no spouse present	52,757	23.2%
with children under 18 years	3,609	1.6%
Female householder, no spouse present	74,237	32.7%
with children under 18 years	16,435	7.2%
Average household size	2.44	
Average family size	3.22	

<u>Housing Characteristics (2)</u>		
<u>Albuquerque City</u>		
Total housing units	247,716	100.0%
Occupied housing units	227,179	91.71%
Owner-occupied housing units	136,568	55.13%
Renter-occupied housing units	90,611	36.58%
Vacant housing units	20,537	8.29%

<u>Medians (2)</u>		
<u>Albuquerque City</u>		
Population median age	37.3	
Family median income	\$69,071	
Monthly median housing cost - mortgage	\$1,346	
Monthly housing cost - renting	\$457	

<u>National Comparison of Selected Characteristics (3)</u>		
<u>Statewide comparing to nationwide</u>		
	<u>National Rank</u>	<u>Poverty Rate</u>
Population living below the poverty level - NM	2	18.8%
Children under 18 years below poverty level - NM	3	25.3%

		<u>Percent</u>
Households with one or more people under 18 (2)	37	29.2%
Population 18 years and older who are veterans	18	8.4%
Population 25 years and older who have completed high school	48	85.9%
Population 25 years and older how have completed a Bachelor's degree	41	27.7%
Percent of People 25 Years and Over Who Have Completed an Advanced Degree	22	12.2%

(1) New Mexico Department of Education

(2) 2019 American Community Survey 1-Year Estimates (U.S. Census Bureau)

(3) 2018 SAIPE estimates

Employment and Income for Albuquerque and Similar Size MSAs

	Employment in Thousands by Industry in 2020					
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
Total	398.9	299.0	324.1	270.7	389.6	150,939
Education and Health Services	66.3	40.6	47.8	55.6	68.2	24,177
Financial Activities	19.4	18.8	13.3	9.2	17.2	8,746
Government	82.2	54.9	72.3	33.1	79.2	22,594
Information	6.0	5.7	4.7	13.9	5.6	2,860
Leisure and Hospitality	44.5	39.3	38.1	22.9	44.6	16,576
Manufacturing	16.7	11.8	16.9	20.5	27.9	12,840
Other Services	12.2	17.8	9.1	5.8	13.8	5,893
Professional and Business Services	63.8	47.1	36.6	39.6	50.5	21,313
Trade, Transportation, and Utilities	63.2	44.3	68.3	44.6	62.9	27,715
Mining, Logging, and Construction	24.7	18.6	17.0	25.4	19.9	8,227

	Share of Employment by Industry					
Total Nonfarm	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Education and Health Services	16.6%	13.6%	14.7%	20.5%	17.5%	16.0%
Financial Activities	4.9%	6.3%	4.1%	3.4%	4.4%	5.8%
Government	20.6%	18.4%	22.3%	12.2%	20.3%	15.0%
Information	1.5%	1.9%	1.5%	5.1%	1.4%	1.9%
Leisure and Hospitality	11.2%	13.1%	11.8%	8.5%	11.4%	11.0%
Manufacturing	4.2%	3.9%	5.2%	7.6%	7.2%	8.5%
Other Services	3.1%	6.0%	2.8%	2.1%	3.5%	3.9%
Professional and Business Services	16.0%	15.8%	11.3%	14.6%	13.0%	14.1%
Trade, Transportation, and Utilities	15.8%	14.8%	21.1%	16.5%	16.1%	18.4%
Mining, Logging, and Construction	6.2%	6.2%	5.2%	9.4%	5.1%	5.5%

	Unemployment Rates					
	Albuquerque, NM	Colorado Springs, CO	El Paso, TX	Provo-Orem, UT	Tucson, AZ	U.S.
May-12	6.7	8.6	8.5	4.9	7.2	8.2
May-13	6.4	7.9	8.0	4.3	6.5	7.6
May-14	6.3	5.9	6.4	3.4	5.9	6.3
May-15	5.8	4.7	5.1	3.3	5.3	5.5
May-16	5.6	3.6	4.5	3.1	4.7	4.7
May-17	5.1	2.9	4.5	2.9	4.3	4.3
May-18	4.1	3.3	3.9	2.7	4.0	3.8
May-19	4.2	3.0	3.4	2.4	4.3	3.6
Sep-20	8.9	5.9	8.7	3.8	6.5	7.9

	Incomes From 2019 American Community Survey (5 year estimate)		
Median Household Income	\$55,567	\$70,527	\$48,542
Household Share of U.S.	85%	107%	74%
Median Family Income	\$66,550	\$84,717	\$54,147
Family Share of U.S.	82%	105%	67%

APPROVED LEGISLATION

1 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
2 ALBUQUERQUE:

3 Section 1. That the adjusted amount of \$49,595,000 is hereby reserved as
4 the Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2021.

5 Section 2. That the following amounts are hereby appropriated to the
6 following programs for operating City government during Fiscal Year 2021:

7 GENERAL FUND – 110

8 New Department

9 Strategic Support 2,471,000

10 Of this amount \$1,000,000 is designated as operating funding for the New
11 Department; to be expended with the approval of the City Council upon receipt
12 of quarterly reports on the status of the development of the department, as
13 required by budget objective contained in R-20-99.

14 Animal Welfare Department

15 Animal Care Center (87,000)

16 Chief Administrative Officer Department

17 Chief Administrative Office (1,367,000)

18 City Support Functions

19 Early Retirement 16,000

20 Open and Ethical Elections (49,000)

21 Transfer to Other Funds:

22 Lodgers Tax / Hospitality Fee Funds (220, 221) 3,500,000

23 Capital Acquisition Fund (305) 1,000,000

24 Sales Tax Refunding D/S Fund (405) (95,000)

25 Civilian Police Oversight Agency

26 Civilian Police Oversight Agency 290,000

27 Council Services Department

28 Council Services (58,000)

29 Cultural Services Department

30 Biological Park (436,000)

31 CIP Bio Park 1,000

32 Community Events 212,000

33 Explora 370,000

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1	Museum	15,000
2	Museum-Balloon	(22,000)
3	Public Arts and Urban Enhancement	77,000
4	Public Library	(308,000)
5	Strategic Support	(175,000)
6	Economic Development Department	
7	Convention Center / ASC	(32,000)
8	Economic Development	4,000
9	Economic Development Investment	153,000
10	Office of MRA	189,000
11	Environmental Health Department	
12	Consumer Health	(375,000)
13	Strategic Support	231,000
14	Urban Biology	48,000
15	Family and Community Services Department	
16	Affordable Housing	1,120,000
17	Of the total budget for Affordable Housing, a contingent appropriation of \$2	
18	million of one-time funding is designated for Housing Vouchers. The Family and	
19	Community Services Department shall develop and present to City Council, a	
20	comprehensive plan on how the \$2 million will be used. Based on the	
21	information provided in this plan, the City Council will release/approve use of	
22	the funds.	
23	Child and Family Development	114,000
24	Community Recreation	(152,000)
25	Educational Initiatives	1,000
26	Emergency Shelter	8,459,000
27	Of this amount, \$100,000 is designated for Housing Vouchers to be distributed	
28	through the Mayor's Taskforce on Domestic Violence and Sexual Assault.	
29	Health and Human Services	(186,000)
30	Homeless Support Services	417,000
31	Mental Health	(454,000)
32	Strategic Support	141,000
33	Substance Abuse	(59,000)

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1 **Finance and Administrative Department**

2 **Accounting** 6,000

3 **Office of Management and Budget** 2,000

4 **Purchasing** 19,000

5 **Strategic Support** 206,000

6 Of this amount, \$87,000 is hereby designated for the purpose of providing a
7 one-time, lump sum payment to full time City Employees who earn less than
8 fifteen dollars per hour, to mitigate the economic effect of the COVID-19
9 pandemic, subject to collective bargaining.

10 **Treasury** 82,000

11 **Fire Department**

12 **Dispatch** (1,632,000)

13 **Emergency Response** (28,981,000)

14 **Emergency Services** (226,000)

15 **Fire Prevention** (777,000)

16 **Headquarters** 372,000

17 **Logistics** (477,000)

18 **Office of Emergency Management** 16,000

19 **Training** (99,000)

20 **Human Resources Department**

21 **Personnel Services** 1,883,000

22 Of this amount, \$500,000 is designated for employee training and educational
23 programs to include, but not limited to, mental health, social work, public
24 health, community health and other related fields or areas designated to help
25 meet the mission and vision of the New Department. The program shall be made
26 available to current employees of the New Department, and to employees as
27 they are added or transferred into the Department.

28 **Legal Department**

29 **Legal Services** 76,000

30 **Office of Equity and Inclusion** 190,000

31 **Mayor's Office**

32 **Mayor's Office** (25,000)

33 **Municipal Development Department**

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1	City Buildings	(2,033,000)
2	Construction	612,000
3	Design Recovered CIP	4,000
4	Design Recovered Storm	7,000
5	Storm Drainage	146,000
6	Strategic Support	(58,000)
7	Streets	19,000
8	Street Services	733,000
9	Transfer to Other Funds:	
10	Gas Tax Road Fund (282)	625,000
11	Stadium Operating Road Fund (691)	1,300,000
12	Office of the City Clerk	
13	Administrative Hearing Office	(10,000)
14	Office of the City Clerk	(34,000)
15	Office of Inspector General	
16	Office of Inspector General	16,000
17	Office of Internal Audit and Investigations	
18	Internal Audit	51,000
19	Parks and Recreation Department	
20	Aquatic Services	(76,000)
21	CIP Funded Employees	(45,000)
22	Golf	4,628,000
23	Open Space Management	261,000
24	Parks Management	225,000
25	Recreation	274,000
26	Strategic Support	23,000
27	Transfer to Other Funds:	
28	Golf Operating Fund (681)	(1,368,000)
29	Planning Department	
30	Code Enforcement	(362,000)
31	One Stop Shop	65,000
32	Strategic Support	(4,000)
33	Urban Design and Development	381,000

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1	Transfer to Other Funds:	
2	Refuse Disposal Operating Fund (651)	178,000
3	Police Department	
4	Administrative Support	324,000
5	Investigative Services	(2,292,000)
6	Neighborhood Policing	(19,810,000)
7	Prisoner Transport	(1,060,000)
8	Professional Accountability	(4,762,000)
9	Senior Affairs Department	
10	Basic Services	19,000
11	Strategic Support	106,000
12	Well Being	(78,000)
13	Technology and Innovation Department	
14	Citizen Services	(4,000)
15	Data Management for APD	2,000
16	Information Services	245,000
17	Transit Department	
18	Transfer to Transit Operating Fund (661)	(5,000,000)
19	<u>LODGERS' TAX FUND - 220</u>	
20	Finance and Administrative Services Department	
21	Lodgers' Promotion	(1,594,000)
22	Transfer to Other Funds:	
23	Sales Tax Refunding D/S Fund (405)	(1,737,000)
24	The contingent appropriation is hereby adjusted from the amount of \$1,507,000	
25	to \$183,000.	
26	<u>HOSPITALITY FEE FUND - 221</u>	
27	Finance and Administrative Services Department	
28	Lodgers' Promotion	(326,000)
29	Transfer to Other Funds:	
30	Capital Acquisition Fund (305)	(280,000)
31	Sales Tax Refunding D/S Fund (405)	12,000
32	The contingent appropriation is hereby adjusted from the amount of \$386,000 to	
33	\$36,000.	

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1	<u>CULTURE AND RECREATION PROJECTS FUND –225</u>	
2	Cultural Services Department	
3	Community Events Projects	1,000
4	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND – 235</u>	
5	Cultural Services Department	
6	BioPark Projects	(300,000)
7	<u>AIR QUALITY FUND - 242</u>	
8	Environmental Health Department	
9	Operating Permits	85,000
10	Vehicle Pollution Management	6,000
11	<u>SENIOR SERVICES PROVIDER FUND – 250</u>	
12	Senior Affairs Department	
13	Senior Services Provider	(3,000)
14	<u>GAS TAX ROAD FUND - 282</u>	
15	Municipal Development Department	
16	Street Services	(89,000)
17	<u>CITY/COUNTY FACILITIES FUND – 290</u>	
18	Municipal Development Department	
19	City/County Building	(5,000)
20	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
21	City Support Functions	
22	Sales Tax Refunding Debt Service	(1,150,000)
23	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
24	City Support Functions	
25	General Obligation Bond Debt Service	60,672,000
26	<u>AVIATION OPERATING FUND – 611</u>	
27	Aviation Department	
28	Management & Professional Support	93,000
29	Operations, Maintenance and Security	206,000
30	Transfers to Other Funds:	
31	General Fund (110)	(52,000)
32	<u>PARKING FACILITIES OPERATING FUND – 641</u>	
33	Municipal Development Department	

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1	Parking Services	410,000
2	Transfers to Other Funds:	
3	General Fund (110)	(1,000)
4	<u>REFUSE DISPOSAL OPERATING FUND – 651</u>	
5	Solid Waste Management Department	
6	Administrative Services	77,000
7	Clean City	836,000
8	Collections	145,000
9	Disposal	1,538,000
10	Maintenance - Support Services	18,000
11	Transfers to Other Funds:	
12	General Fund (110)	367,000
13	Refuse Disposal Capital Fund (653)	33,000
14	<u>TRANSIT OPERATING FUND – 661</u>	
15	Transit Department	
16	ABQ Rapid Transit	638,000
17	ABQ Ride	(4,124,000)
18	Facility Maintenance	(199,000)
19	Paratransit Services	(1,151,000)
20	Strategic Support	(404,000)
21	Transfer to Other Funds:	
22	General Fund (110)	53,000
23	Transit Grants Fund (663)	(268,000)
24	<u>GOLF OPERATING FUND – 681</u>	
25	Parks and Recreation Department	
26	Golf	(4,634,000)
27	Transfer to Other Funds:	
28	General Fund (110)	(350,000)
29	<u>BASEBALL STADIUM OPERATING FUND – 691</u>	
30	Municipal Development Department	
31	Stadium Operations	(537,000)
32	<u>RISK MANAGEMENT FUND – 705</u>	
33	Finance and Administrative Services Department	

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1	Risk - Fund Administration	1,000
2	Risk - Safety Office	37,000
3	Risk - Tort and Other	2,000
4	Risk - Workers' Comp	2,000
5	WC/Tort and Other Claims	1,450,000
6	Transfers to Other Funds:	
7	General Fund (110)	(205,000)
8	Human Resources Department	
9	Unemployment Compensation	500,000
10	Employee Equity	1,000
11	<u>SUPPLIES INVENTORY MANAGEMENT FUND – 715</u>	
12	Finance and Administrative Services Department	
13	Materials Management	1,000
14	Transfers to Other Funds:	
15	General Fund (110)	(116,000)
16	<u>FLEET MANAGEMENT FUND - 725</u>	
17	Finance and Administrative Services Department	
18	Fleet Management	(762,000)
19	Transfer to Other Funds:	
20	General Fund (110)	(91,000)
21	<u>EMPLOYEE INSURANCE FUND - 735</u>	
22	Human Resources Department	
23	Insurance and Administration	(203,000)
24	Transfer to Other Funds:	
25	General Fund (110)	6,000
26	<u>COMMUNICATIONS MANAGEMENT FUND – 745</u>	
27	Technology and Innovation Department	
28	City Communications	4,000
29	Transfer to Other Funds:	
30	Transfer to General Fund (110)	16,000
31	Section 3. That the following appropriations are hereby made to the Capital	
32	Program to the specific funds and projects as indicated below for Fiscal Year	
33	2021:	

<u>1 Department/Fund</u>	<u>Source</u>	<u>Amount</u>
<u>2 Economic Development/Fund 305</u>		
3 LEDA	Transfer from Fund 110	1,000,000
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1 PASSED AND ADOPTED THIS 19th DAY OF October, 2020
2 BY A VOTE OF: 8 FOR 0 AGAINST.

3
4 Excused: Harris

5
6
7
8 
9 _____
10 Patrick Davis, President
11 City Council
12

13
14 APPROVED THIS 6 DAY OF November, 2020
15

16
17 Bill No. C/S R-20-98

18
19
20
21 
22 _____
23 Timothy M. Keller, Mayor
24 City of Albuquerque
25

26
27
28 ATTEST:
29 
30 _____
31 Ethan Watson, City Clerk
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34

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1 opportunity to participate in the community and economy, and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Connect Albuquerque's youth to opportunities for
4 education, enrichment, employment, physical activities and recreation to
5 include options for expanding youth programs on the East side. Submit a
6 status report on SharePoint by the fourth quarter FY/21. (Family & Community
7 Services)

8 OBJECTIVE 2. Develop new and preserve existing affordable
9 housing; promote homeownership; and provide fair housing services. Submit
10 a status report on SharePoint by end of FY/21. (Family & Community Services)

11 OBJECTIVE 3. Create a marketing and volunteer recruitment
12 strategy targeting individuals 50 years of age or older, including recent
13 retirees and low-income seniors, to increase the number of volunteers in the
14 Department for innovative opportunities such as addressing senior
15 challenges, promoting age-friendly initiative and utilizing skills and
16 specialized expertise to improve services offered by the Department. Submit a
17 status report on SharePoint by the fourth quarter FY/21. (Senior Affairs)

18 OBJECTIVE 4. Continue to work on the One Albuquerque: Age-
19 Friendly plan by focusing on the eight domains of livability and creating
20 partnerships with a variety of stakeholders, including internal City
21 departments and external businesses and organizations, to improve existing
22 and/or create new age-friendly initiatives. Submit a status report on
23 SharePoint by the fourth quarter FY/21. (Senior Affairs)

24 OBJECTIVE 5. Provide monthly reports to the City Council regarding
25 the status of the distribution of Housing Vouchers. Reports should include
26 statistics on demographics, anticipated reversions for unused vouchers, and
27 an assessment of whether the removal of the \$75,000 vendor maximums have
28 improved distribution of the vouchers. (Family & Community Services)

29 OBJECTIVE 6. Complete a study on how the City is preparing and
30 planning to provide services for a growing aging population. As the
31 population of the City continues to get older, the City should have a long term
32 plan on how it plans to prioritize programs and services to provide for this
33 segment of the population. A report should be submitted to Council by the end

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1 of the 3rd quarter of FY/21. (Senior Affairs)

2 OBJECTIVE 7. Complete a feasibility study to determine whether a
3 sobriety tank or sobriety testing can be designated in the Crisis Triage and
4 Medical Facility. The study would help determine whether a sobriety area
5 could be and should be in the facility and if additional funding would be
6 required. A report should be submitted to Council by the end of the 3rd
7 quarter of FY/21. (Family and Community Services)

8 PUBLIC SAFETY GOAL: The public is safe and secure, and shares
9 responsibility for maintaining a safe environment.

10 OBJECTIVE 1. Implement an internal mental health and wellness
11 program that addresses the needs of our firefighters. Update SharePoint with
12 status by end of FY/21. (Fire)

13 OBJECTIVE 2. Improve the collection, analysis, and sharing of our
14 data to improve response and service to the public. Adding a more robust pre-
15 incident planning software and additional positions to improve our data
16 tracking capabilities will greatly improve our fire and EMS response to the
17 community. Update SharePoint with status by end of FY/21. (Fire)

18 OBJECTIVE 3. Implement new positions to meet the growing
19 demand of EMS in the community. With additional staffing, our internal quality
20 assurance process for EMS will improve. Reorganizing the departments' fiscal
21 division will expand our ability to meet the increased demand to support our
22 EMS operations. Update SharePoint with status by end of FY/21. (Fire)

23 OBJECTIVE 4. Improve the security of the 911 Communications
24 Center. This is an essential component of public safety in the City of
25 Albuquerque. Update SharePoint with status by end of FY/21. (Fire)

26 OBJECTIVE 5. Encourage and inspire our community to become
27 more disaster prepared and resilient by providing preparedness education and
28 outreach to residents, neighborhoods, nonprofits, faith-based organizations,
29 schools, businesses and vulnerable populations, including individuals with
30 disabilities and access and functional needs. By enhancing the community
31 preparedness and strengthening the support for the traditionally overlooked
32 and underserved populations, it supports community-wide equity and
33 inclusion priorities. Update SharePoint with status by end of FY/21.

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1 (Fire/OEM)

2 OBJECTIVE 6. Develop Community Emergency Response Teams
3 (CERT) to augment City resilience. The CERT program promotes community
4 preparedness and is OEM's most publicly-facing program with over 200 active
5 volunteers that cover all four quadrants of the City. CERT volunteers are
6 actively used to supplement the City's emergency response efforts. Priorities
7 for this objective include 1) developing, implementing and following
8 consistent standards throughout Albuquerque CERT; 2) expanding the
9 number of trained and active CERTs in Albuquerque to 400 (5-year goal); 3)
10 developing and maintaining CERT skills; and 4) increasing awareness of the
11 value of CERT and ensuring continued funding of the CERT program. Update
12 SharePoint with status by end of FY/21. (Fire/OEM)

13 OBJECTIVE 7. Continue to develop and maintain comprehensive
14 emergency management plans and documents. Through this goal, OEM will
15 focus on collaborative planning, participate in regional efforts, and use an
16 equity framework to inform resilience planning and prepare historically
17 underserved communities more effectively for disasters through
18 neighborhood led efforts. Priorities are to ensure that all plans are kept up-to-
19 date to conform to relevant national standards and local priorities, concise,
20 and actionable. Update SharePoint with status by end of FY/21. (Fire/OEM)

21 OBJECTIVE 8. Advance Emergency Operations Center (EOC)
22 readiness and response by 1) investing in training and exercises that
23 strengthen skills for EOC personnel to respond to the needs of residents
24 during disasters; 2) enhancing the City's emergency management facilities,
25 equipment, communication and data systems and supplies to ensure the City
26 is prepared to address the needs of any natural or human-caused emergency
27 or disaster; and 3) strengthening Joint Information Center (JIC) and
28 emergency public information and warning capabilities so that the entire
29 community has ample access to emergency information and instructions.
30 Update SharePoint with status by end of FY/21. (Fire/OEM)

31 OBJECTIVE 9. One hundred percent of all offense and incident
32 reports will be entered into the Records Management System within 60 days.
33 Update SharePoint with status by end of FY/21. (Police - Administrative

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1 Support)

2 OBJECTIVE 10. Increase overall operational compliance rate with
3 the Department of Justice Court-Approved Settlement Agreement (CASA) to
4 68%. Update SharePoint with status by end of FY/21. (Police – Professional
5 Accountability)

6 OBJECTIVE 11. APD Crime Lab will reduce its Violent Crimes and
7 Property Crimes Forensic Backlog by 35%. Update SharePoint with status by
8 end of FY/21. (Police -Investigative Services)

9 OBJECTIVE 12. The RTCC will provide data driven policing
10 visualization tools/dashboards to all six area commands. Update SharePoint
11 with status by end of FY/21. (Police -Investigative Services)

12 OBJECTIVE 13. By the end of FY/21, APD will recruit 100 sworn
13 officers. Update SharePoint with status by end of FY/21. (Police -
14 Neighborhood Policing)

15 OBJECTIVE 14. Work on the implementation of a Benchmark
16 Management System, an analytics-based law enforcement management and
17 early intervention software solution. By the end of FY/21, APD will finalize and
18 incorporate the officer performance evaluation dimension for all sworn ranks,
19 within the Benchmark system. APD will update the SharePoint site with a
20 status report by the end of FY/21.

21 OBJECTIVE 15. By the end of FY/21, APD will reduce gun violence by
22 increasing its overall criminal clearance rate of shootings with injuries by 10%
23 compared to the previous fiscal year. APD will update the SharePoint site with
24 a status report by the end of FY/21.

25 OBJECTIVE 16. Using appropriated resources and staffing, develop a
26 comprehensive plan for a new department focused on coordinated non-law
27 enforcement street response to persons experiencing homelessness and/or
28 behavioral disorders (“New Department”), that includes a defined supervisory
29 hierarchy, employee training plan, and addresses the concerns of employees
30 covered under collective bargaining agreements. A Planning Committee shall
31 be established that includes the following members:

- 32 1. The Director of Council Services, or her designee (co-chair)
- 33 2. A member of the Mayor’s executive team (co-chair)

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- 1 3. A member from the Albuquerque Police Department
- 2 4. A member from the Albuquerque Fire & Rescue Department
- 3 5. The Director of Family & Community Services, or her designee
- 4 6. An officer/deputy/official of the City of Albuquerque ADAPT program
- 5 7. The Director of the New Department, or their designee
- 6 8. The City's Budget Officer, or his designee
- 7 9. A representative from Bernalillo County (advisory)
- 8 10. A representative from the State of New Mexico (advisory)

9 The Committee shall produce reports, delivered to the President of the City
10 Council and Mayor on a quarterly basis, detailing progress and interim
11 recommendations, and performance measures, as determined by the
12 Committee. Input and collaborative outreach to non-profit care providers of
13 mental health services to homeless populations must be reflected in reports.
14 A clear distinction should be drawn between mental health service needs and
15 homeless health service needs. Based on the information provided in these
16 reports, the City Council will release/approve use of funds contingent on need.
17 Performance Measures will weigh coordination efforts between the New
18 Department and APD's community policing programs. A public education
19 campaign should disseminate information on the services offered by the New
20 Department after the report has been reviewed and accepted by City Council
21 in January 2021. Quarterly reports from the Committee shall be presented to
22 the Council in January 2021 and April 2021. The City Council will consider the
23 new information provided in the quarterly reports to approve use of the
24 allocated funding for the New Department as the plan is developed and
25 implemented.

26 PUBLIC INFRASTRUCTURE. The community is adequately and efficiently
27 served with well planned, coordinated, and maintained infrastructure.

28 OBJECTIVE 1. McMahon from Rockcliff to Kayenta under design by
29 the second quarter of FY/21. Update SharePoint with status by end of FY/21.
30 (Municipal Development - Engineering)

31 OBJECTIVE 2. Develop a plan to address the backlog of median
32 improvement work, with consideration for equity among Council Districts,
33 based on need as reflected by the extent of backlog per district. Submit a

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1 report to the City Council by December 31, 2020. (Solid Waste)

2 OBJECTIVE 3. Establish a partnership with Bernalillo County, the
3 NM Department of Transportation, and other local agencies, for the
4 development of an encampment cleanup program for City streets and
5 highways. The partnership shall include input from City and County
6 Behavioral Health staff. Submit a status report on the effort to the City Council
7 by the end of the third quarter of FY/21. (Municipal Development)

8 OBJECTIVE 4. Complete a salary study for City Planner positions to
9 ensure that City Wage rates and job classifications are comparable to other
10 local government agencies. The study should include recommendations for
11 reducing turnover and filling these positions. Submit a report to City Council
12 by the end of the 3rd Quarter of FY/21. (Human Resources)

13 SUSTAINABLE COMMUNITY DEVELOPMENT. Communities throughout
14 Albuquerque are livable, sustainable and vital.

15 OBJECTIVE 1. In coordination with Municipal Development (DMD),
16 Cultural Services will complete construction of the International District
17 Library by June 30, 2021. Update SharePoint with status by end of FY/21.
18 (Cultural Services - Library)

19 OBJECTIVE 2. Complete the renovation of the indoor track to
20 continue to host world class track meets with athletes from around the world.
21 Update SharePoint with status by end of FY/21. (Parks)

22 OBJECTIVE 3. Develop a nature play area and on-going
23 programming. Update SharePoint with status by end of FY/21. (Parks)

24 ENVIRONMENTAL PROTECTION. Protect Albuquerque's natural
25 environments – its mountains, river, bosque, volcanoes, arroyos, air and
26 water.

27 OBJECTIVE 1. Parks Forestry Crew will plant 225 trees to help
28 improve overall tree canopy in Albuquerque. Update SharePoint with status by
29 end of FY/21. (Parks)

30 OBJECTIVE 2. Conduct a litter index survey in spring of 2020 as a
31 follow up to the fall 2019 study. The purpose of this survey is to show the
32 impact the Clean and Green Retail Ordinance has had on our City pre and post
33 ordinance implementation. Update SharePoint with a status report by end of

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1 FY/21. (Solid Waste)

2 OBJECTIVE 3. Work with The Recycling Partnership to reduce
3 recycling contamination at the Citywide drop off sites through the
4 implementation of a behavior change education campaign. Update SharePoint
5 with status by end of FY/21. (Solid Waste)

6 ECONOMIC VITALITY. The economy is vital, diverse, inclusive, equitable,
7 sustainable and works for all people.

8 OBJECTIVE 1. Work in collaboration with Air Force Research
9 Laboratory (AFRL) and regional partners to develop and implement program
10 to recruit Directed Energy and Commercial Space companies to Albuquerque
11 and the Sunport Investment District. Update SharePoint with the status by the
12 end of the fourth quarter of FY/21. (Economic Development)

13 OBJECTIVE 2. Develop and implement an ongoing calendar of
14 events / programming and office hours for various City Departments at the
15 Small Business Office to serve small, minority, and women-owned business
16 enterprises. Update SharePoint with the status by the end of the fourth quarter
17 of FY/21. (Economic Development)

18 COMMUNITY AND CULTURAL ENGAGEMENT. Residents are engaged in
19 Albuquerque's community and culture.

20 OBJECTIVE 1. Albuquerque Museum will open the Frida and Diego
21 traveling exhibit to the public in February 2021. Update SharePoint with status
22 by end of FY/21. (Cultural Services - Museum)

23 OBJECTIVE 2. In coordination with Municipal Development (DMD),
24 Cultural Services will complete construction of the Heritage Farm expansion
25 by June 2021. Update SharePoint with status by end of FY/21. (Cultural
26 Services - BioPark)

27 OBJECTIVE 3. The Balloon Museum will open a new, interactive
28 exhibit by June 2021. Update SharePoint with status by end of FY/21. (Cultural
29 Services- Balloon Museum)

30 OBJECTIVE 4. Complete a study of the options for creating a BioPark
31 admissions assistance program for low income families. Submit a report of
32 findings to the City Council by the end of the third quarter of FY/20. (Cultural
33 Services- BioPark)

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1 **OBJECTIVE 5. Develop a planning document to create a program**
2 **that formalizes the Use of the Sunport’s Landside Areas, both indoors and**
3 **outdoors to utilize the facility’s status as the premier entrance into the City**
4 **and the iconic design of the Sunport Terminal as a venue to display the art,**
5 **culture and human and physical attributes of the City and community**
6 **initiatives underway in the City. The plan could include an inventory of**
7 **required capital improvements to best utilize the facility for this purpose.**
8 **Submit a status report and a preliminary planning document to the City**
9 **Council by the end of the fourth quarter of FY/21. (Aviation Department)**

10 **GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is**
11 **ethical, transparent, and responsive to its citizens. Every element of**
12 **government contributes effectively to meeting public needs.**

13 **OBJECTIVE 1. Modernize the city RFP process to enable**
14 **Departments to procure needed products and services in a fair and**
15 **transparent way that is fast and as easy as possible for both vendors and**
16 **Departments. Update SharePoint with status by end of FY/21. (DFAS-**
17 **Purchasing)**

18 **OBJECTIVE 2. Loss Prevention will provide Safety Incentive**
19 **Program information along with the annual OSHA report to department**
20 **directors. Update SharePoint with status by end of FY/21. (DFAS-Risk)**

21 **OBJECTIVE 3. Loss Prevention will implement new high tech**
22 **video/interactive classes for employee safety training. This would help with**
23 **engaging employees in safety training. Update SharePoint with status by end**
24 **of FY/21. (DFAS - Risk)**

25 **OBJECTIVE 4. Install a system for managing Certificates of**
26 **Insurance for City contracts. Update SharePoint with status by end of FY/21.**
27 **(DFAS - Risk)**

28 **OBJECTIVE 5. Implement an electronic interface between Medcor**
29 **and Origami to have an electronic feed of incident information from Medcor to**
30 **Origami, which will reduce manual input and prevent input errors. Update**
31 **SharePoint with status by end of FY/21. (DFAS - Risk)**

32 **OBJECTIVE 6. Relocate Employee Health Center (EHC) once**
33 **Bernalillo County and/or ABCWUA vacate City Hall. Look at moving EHC and**

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1 bringing in services like physical therapy that are now outsourced, adding
2 more exam rooms. This will help reduce WC claim costs and help employees
3 meet their maximum medical improvement more quickly enabling them to
4 return to work timely. It will also reduce the wait times for employees and
5 improve the yearly physical process for AFR and APD. Update SharePoint with
6 status by end of FY/21. (DFAS - Risk)

7 OBJECTIVE 7. Complete projects that support sustainability goals.
8 Projects include: exhaust system at Civic Plaza Parking and Southwest
9 Broadway Cultural center lighting retrofit. Update SharePoint with status by
10 end of FY/21. (Municipal Development - Facilities)

11 OBJECTIVE 8. Begin planning capital improvements with Facility
12 Condition Assessments, develop practical plan to maintain and update
13 facilities. Projects include- Boiler replacement and air handling units at
14 Isotopes Stadium, HVAC improvements at Plaza Del Sol, chiller replacement at
15 APD main, roofing replacements, and work in conjunction with energy section
16 to achieve both facilities and energy conservation goals. Update SharePoint
17 with status by end of FY/21. (Municipal Development - Facilities)

18 OBJECTIVE 9. Collaboration by the HR Employment Testing
19 Division and AFR Subject-Matter Experts (SMEs), selected by the AFR Chief,
20 on the development and validation of the Cadet Entrance Examination.
21 Anticipated completion date is March 2021. Update SharePoint with status by
22 end of FY/21. (Human Resources)

23 OBJECTIVE 10. Increase education, awareness and participation in
24 Better Health wellness programs such as Full Plate Living, Run for the Zoo,
25 and Diabetic Prevention Cooking classes. Once campaigns have completed,
26 assess and survey participants for areas of improvement. Update SharePoint
27 with status by end of FY/21. (Human Resources)

28 OBJECTIVE 11. Ensure that the City complies with the provisions of
29 Inspection of Public Records Act and process requests in an efficient manner.
30 Update SharePoint with status by end of FY/21. (Office of the City Clerk)

31 OBJECTIVE 12. Implement and manage a fair and inclusive public
32 finance program. Update SharePoint with status by end of FY/21. (Office of the
33 City Clerk)

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1 **OBJECTIVE 13. Conduct hearings under various City Ordinances**
2 **through its Office of Administrative Hearings. Update SharePoint with status**
3 **by end of FY/21. (Office of the City Clerk)**

4 **OBJECTIVE 14. Commission an update to the 2017 Golf Course**
5 **Study that includes an analysis of the related real estate development value of**
6 **the properties, in addition to revisiting the options for alternate management**
7 **models. Submit a report to the City Council by the end of the third quarter of**
8 **FY/21. (Parks)**

9 **OBJECTIVE 15. Conduct a cost/benefit review for City Trainings to**
10 **establish how providing in-house standardized and centralized training for**
11 **City Employees compares in consistency and quality of services provided to**
12 **City Departments to trainings provided through an outside contractor. The**
13 **mandated training curriculum for Sworn Police Officers and Firefighters shall**
14 **be excluded from the plan. Submit the completed plan to the City Council by**
15 **the end of the third quarter of FY/21. (Human Resources)**

16 **OBJECTIVE 16. To be useful for policy decisions and managing**
17 **operations, performance measures must be valid and reliable. The current**
18 **performance measures of the City do not accurately capture measures of**
19 **service quality, efficiency and effectiveness. The City shall complete a study**
20 **of the current performance measures and make recommendations for new**
21 **measures that allow decision makers to better evaluate service levels,**
22 **program effectiveness, and efficiency and accountability of the City. The**
23 **performance measures should include a mix of output, efficiency, outcome,**
24 **and productivity measures. An initial report should be submitted to City**
25 **Council by the end of the 2nd Quarter of FY/21. Final recommendations should**
26 **be included in the FY/22 budget proposal. (Finance and Administrative**
27 **Services)**

28 **OBJECTIVE 17. Complete a feasibility and cost analysis study for**
29 **the construction or acquisition of a City Materials Recovery Facility (MRF) for**
30 **processing and separation of recyclable materials. Submit a report of findings**
31 **to the City Council by the end of the third quarter of FY/20. (Solid Waste)**

32 **Section 2. That the Mayor shall submit a report by Goal to the City Council**
33 **at least semi-annually summarizing the progress made toward implementation**

1 of all the one-year objectives and that any report called for in this resolution
2 shall be in the form of an Executive Communication from the Mayor to the City
3 Council, unless otherwise specifically noted.

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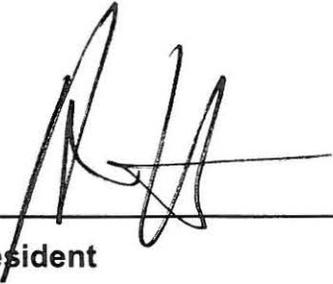
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1 PASSED AND ADOPTED THIS 19th DAY OF October, 2020

2 BY A VOTE OF: 9 FOR 0 AGAINST.

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Patrick Davis, President
City Council

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APPROVED THIS 6 DAY OF October, 2020

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Bill No. R-20-99



Timothy M. Keller, Mayor
City of Albuquerque

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ATTEST:



Ethan Watson, City Clerk

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**CITY OF ALBUQUERQUE
CITY COUNCIL**

INTEROFFICE MEMORANDUM

TO: Timothy M. Keller, Mayor

FROM: Stephanie M. Yara, Director of Council Services *CO for 10/28/20*

SUBJECT: Transmittal of Legislation

Transmitted herewith is Bill No. O-20-37 Amending Sections 9-10-1-3, 9-10-1-6(E)(2), 9-10-1-8(C)(4), 9-10-1-8(D)(5), 9-10-1-8(F), 9-10-1-8(F)(2), 9-10-1-9(B), 9-10-1-10(B)(1), 9-10-1-10(B)(4), 9-10-1-11(A), 9-10-1-11(B), 9-10-1-11(H), Section 2, Section 3, And Section 4, ROA 1994 Of The Municipal Solid Waste Ordinance, To Update Effective Date Of Rate Change; Amending Rate Table Appendix To Incorporate Residential Rate Increase In The Rate Appendix; And Amending Rate Table To Incorporate The FY21 Rate Increase In The Rate Appendix (Benton, by request), which was passed at the Council meeting of October 19, 2020 by a vote of 8 FOR AND 1 AGAINST.

Against: Sena

In accordance with the provisions of the City Charter, your action is respectfully requested.

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1 SECTION 3. Section 9-10-1-6(E)(2), ROA 1994, PRECOLLECTION
2 PRACTICES, *Residential Refuse and Recyclable Material Containers*, is
3 amended as follows:

4 (2) Residential refuse and recyclable carts shall be placed out for pick up
5 no later than 7:00 a.m., on the regularly scheduled day but no sooner than 12
6 hours prior to pick up unless otherwise specified by the Mayor. Residents who
7 put their refuse and/or recyclable carts out after the truck has been there, or
8 have had their solid waste blocked or hidden from view by any object such as
9 a vehicle, shall be responsible for storing their refuse and/or recyclable
10 material until their next regular day of pick up, or pay an additional fee as
11 determined by the Mayor for requested curbside collection service or
12 disposing of it at an approved disposal facility unless otherwise specified by
13 the Mayor.

14 SECTION 4. Section 9-10-1-8(C)(4), ROA 1994, COLLECTION PRACTICES,
15 *Special Solid Waste Disposal*, is amended as follows:

16 (4) Tires. Commercial businesses shall dispose of tires in a container
17 designated for tire disposal only. Any commercial business that places tires in
18 a container designated for residential or commercial refuse will be assessed
19 an additional fee. Containers designated for tire pick up by the city must be
20 compatible with city equipment. Separate tire disposal containers must not
21 contain any solid waste or a penalty will be assessed. See §§ 9-10-1-98 and 9-
22 10-1-99 below. The city shall not be responsible for procuring or maintaining
23 containers for the disposal of tires. Tire disposal fees will apply. See the
24 Collections and Disposal Rates Appendix attached to this ordinance.

25 SECTION 5. Section 9-10-1-8(D)(5), ROA 1994, COLLECTION PRACTICES,
26 *Collection by Actual Commercial Producers*, is amended as follows:

27 (5) Refuse and Recyclable Material Property of City. Ownership of refuse
28 and/or recyclable material placed in container, or set out for collection or

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1 disposed of in the City Sanitary Landfill shall be vested in the city upon
2 collection or disposal.

3 SECTION 6. Section 9-10-1-8(F), ROA 1994, COLLECTION PRACTICES,
4 *Automated Collection Cart Changes*, is amended as follows:

5 (F) Automated Collection Cart Charges.

6 SECTION 7. Section 9-10-1-8(F)(2), ROA 1994, COLLECTION PRACTICES,
7 *Automated Collection Cart Changes*, is amended as follows:

8 (2) A monthly per cart fee will be charged for the use of each additional,
9 96 gallon, automated collection cart. See the Collections and Disposal Rates
10 Appendix attached to this article which includes the applicable effective dates.
11 Additional cart charges will be assessed for a period of no less than six
12 months.

13 SECTION 8. Section 9-10-1-9(B), ROA 1994, DUMPING, ACCUMULATING,
14 AND SCATTERING OF REFUSE, *Unauthorized Accumulation*, is amended as
15 follows:

16 (B) Unauthorized Accumulation. It shall be unlawful for any person to allow
17 any refuse to collect or accumulate on any lot or other premises within the city
18 of which he is the owner, tenant, lessee, manager, or occupant. Any such
19 unauthorized accumulation or collection is hereby declared to be a nuisance
20 and is prohibited. In the event such person fails or refuses to remove such
21 accumulation the city may cause same to be removed at the expense of such
22 person, and such charge shall be a lien upon the property.

23 SECTION 9. Section 9-10-1-10(B)(1), ROA 1994, MULTIPLE-FAMILY
24 DWELLING RECYCLING, *Requirements for Materials to be Collected*, is
25 amended as follows:

26 (1) Recyclables shall be placed at the collection point, as determined by
27 the Mayor.

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1 SECTION 10. Section 9-10-1-10(B)(4), ROA 1994, MULTIPLE-FAMILY
2 DWELLING RECYCLING, *Requirements for Materials to be Collected*, is
3 amended as follows:

4 (4) If the commingled container is used for refuse a collection and
5 disposal fee will be charged as per the Collection and Disposal Rates
6 Appendix attached to this ordinance.

7 SECTION 11. Section 9-10-1-11(A), ROA 1994, COLLECTION FEES,
8 *Residential Collection*, is amended as follows:

9 (A) Residential Collection. See the Collections and Disposal Rates
10 Appendix attached to this ordinance which includes the applicable effective
11 dates.

12 SECTION 12. Section 9-10-1-11(B), ROA 1994, COLLECTION FEES,
13 *Commercial Collection*, is amended as follows:

14 (B) Commercial Collection. Commercial rates can be adjusted by
15 administration not to exceed 5% within any fiscal year. See the Collections
16 and Disposal Rates Appendix attached to this ordinance which includes the
17 applicable effective dates. These fees shall reflect the actual cost of service
18 from the level in effect immediately prior to that date. Hotels, restaurants,
19 other establishments and businesses, institutions, and multiple-unit dwellings
20 receiving commercial type service shall have fees based on the type and
21 frequency of service and the volume of the refuse container required to collect
22 such refuse.

23 SECTION 13. Section 9-10-1-11(H), ROA 1994, COLLECTION FEES, *Rate*
24 *Appendix*, is amended as follows:

25 (H) Rate Appendix. All rates are set by the Solid Waste Management
26 Department, are subject to change, and are published in the Collection and
27 Disposal Rate Appendix in this ordinance.

28 SECTION 14. SEVERABILITY CLAUSE. If any section, paragraph, sentence,
29 clause, word or phrase of this ordinance is for any reason held to be invalid or

1 unenforceable by any court of competent jurisdiction, such decision shall not
2 affect the validity of the remaining provisions of this ordinance and each
3 section, paragraph, sentence, clause, word, or phrase thereof irrespective of
4 any provision being declared unconstitutional or otherwise invalid.

5 SECTION 15. COMPILATION. Sections 1 through 13 of this ordinance shall
6 be incorporated in and made part of the Revised Ordinance of Albuquerque,
7 New Mexico, 1994.

8 SECTION 16. EFFECTIVE DATE. This ordinance shall take effect January 1,
9 2021.

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Collection Rates		
Effective:		January 1, 2021
Account Type	Refuse Code	Monthly Rate
Vacant Premise	00	
Single-Family Residential	A1	1
		96 Gal
Basic Service	A1	\$9.40
Recycling Service		\$3.58
Clean Cities Program		\$3.09
Environmental		\$0.93
		\$17.00
EXTRA CART		
Extra Cart 96 gal	A1	\$7.69
Extra Cart Recycle 96 gal	A1	\$2.33
Multi-Family residential, Mobile Home Parks and Condominiums- Eight or less units	Refuse Code	Monthly Rate
Vacant Premise	00	
Multi-Family Residential	A3	2 or more
		96 Gal
Basic Service	A3	\$9.40
Recycling Service		\$3.58
Clean Cities Program		\$3.09
Environmental		\$0.93
		\$17.00
EXTRA CART		
Extra Cart 96 gal	A3	\$7.69
Extra Cart Recycle 96 gal	A3	\$2.33

1 PASSED AND ADOPTED THIS 19th DAY OF October, 2020
2 BY A VOTE OF: 8 FOR 1 AGAINST.

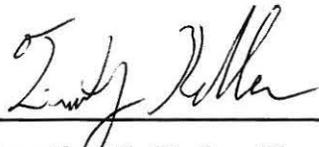
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4 Against: Sena

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Patrick Davis, President
City Council

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13 APPROVED THIS 6 DAY OF November, 2020

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17 Bill No. O-20-37

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Timothy M. Keller, Mayor
City of Albuquerque

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28 ATTEST:

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Ethan Watson, City Clerk

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The following legislation of R-20-31, Enactment R-2020-035 is for reference only.

R-2020-035

**CITY OF ALBUQUERQUE
CITY COUNCIL**

INTEROFFICE MEMORANDUM

TO: Timothy M. Keller, Mayor

FROM: Stephanie M. Yara, Director of Council Services *Mf Per St. 4/15/20*

SUBJECT: Transmittal of Legislation

Transmitted herewith is Bill No. R-20-31 Appropriating Funds For Operating The Government Of The City Of Albuquerque For Fiscal Year 2021, Beginning July 1, 2020 And Ending June 30, 2021 And Appropriating Capital Funds (Benton, by request), which was passed at the Special Council meeting of April 13, 2020 by a vote of 9 FOR AND 0 AGAINST.

In accordance with the provisions of the City Charter, your action is respectfully requested.

**CITY of ALBUQUERQUE
TWENTY FOURTH COUNCIL**

COUNCIL BILL NO. R-20-31 ENACTMENT NO. R-2020-035

SPONSORED BY: Isaac Benton, by request

1 RESOLUTION

2 APPROPRIATING FUNDS FOR OPERATING THE GOVERNMENT OF THE CITY OF
3 ALBUQUERQUE FOR FISCAL YEAR 2021, BEGINNING JULY 1, 2020 AND
4 ENDING JUNE 30, 2021 AND APPROPRIATING CAPITAL FUNDS.

5 WHEREAS, the Charter of the City of Albuquerque requires the Mayor to
6 formulate the annual operating budget for the City of Albuquerque; and

7 WHEREAS, the Charter of the City of Albuquerque requires the Council to
8 approve or amend and approve the Mayor's budget; and

9 WHEREAS, appropriations for the operation of the City government must be
10 approved by the Council; and

11 WHEREAS, on March 11, 2020 Governor Michelle Lujan Grisham issued
12 Executive Order 2020-004, Order Declaring a State of Public Health Emergency
13 relating to the spread of COVID-19; and

14 WHEREAS, in subsequent weeks the New Mexico Department of Health has
15 issued orders limiting public gatherings and requiring non-essential businesses
16 to close or limit business activity; and

17 WHEREAS, the estimation of future New Mexico Gross Receipts Tax,
18 Lodgers' Tax and other revenue sources will need to be re-assessed given the
19 effect of the Public Health Order on local non-essential businesses; and

20 WHEREAS, due to the Public Health Emergency, on March 16, 2020, the NM
21 Department of Finance, Local Government Division, issued Memorandum BFB
22 #20-204 to allow NM municipalities to submit their FY/20 budget as their FY/21
23 budget until a FY/21 budget can be meaningfully forecast; and

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1 WHEREAS, it is the intent of the City Council to adopt Ordinance O-20-7,
2 which will provide for special procedures for the City's Fiscal Year 2021 Budget
3 in the wake of the Public Health Emergency in response to the COVID-19 virus.
4 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF
5 ALBUQUERQUE:

6 Section 1. That the following appropriations and reserves will serve as the
7 operating budget of City of Albuquerque for Fiscal Year 2021, until reasonable
8 revenue estimates can be developed to capture the effects of the activities
9 related to the COVID-19 Public Health Emergency. A revised budget shall then
10 be proposed by the Mayor in accordance with the special procedures described
11 in Ordinance O-20-7, which was approved by the City Council on April 6, 2020.

12 Section 2. That, until a revised budget is proposed by the Mayor for Fiscal
13 Year 2021, the Office of Budget and Management (OMB) shall provide bi-weekly
14 updates to the City Council on the status of revenue estimates and expenditures
15 related to the COVID-19 response. OMB shall provide the City Council with a
16 timeline for the development of the revised Fiscal Year 2021 within a reasonable
17 time once revenue and expenditure estimates are available.

18 Section 3. That the amount of \$53,023,000 is hereby reserved as the
19 Operating Reserve Fund for the City of Albuquerque for Fiscal Year 2021.

20 Section 4. That the following amounts are hereby appropriated to the
21 following programs for operating City government during Fiscal Year 2021:

22 GENERAL FUND – 110

23 Animal Welfare Department

24 Animal Care Center 12,675,000

25 Chief Administrative Officer Department

26 Chief Administrative Office 3,439,000

27 City Support Functions

28 Dues and Memberships 504,000

29 Early Retirement 6,000,000

30 GRT Administration Fee 5,400,000

31 Joint Committee on Intergovernmental Legislative

32 Relations 219,000

33 Open and Ethical Elections 641,000

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1	Transfer to Other Funds:	
2	Operating Grants Fund (265)	6,000,000
3	Sales Tax Refunding D/S Fund (405)	13,298,000
4	Vehicle/Equipment Replacement Fund (730)	1,200,000
5	Civilian Police Oversight Agency	
6	Civilian Police Oversight Agency	1,065,000
7	Council Services Department	
8	Council Services	5,337,000
9	Cultural Services Department	
10	Biological Park	15,277,000
11	CIP Bio Park	247,000
12	Community Events	3,523,000
13	Explora	1,448,000
14	Museum	3,713,000
15	Museum-Balloon	1,528,000
16	Public Arts and Urban Enhancement	511,000
17	Public Library	12,952,000
18	Strategic Support	2,795,000
19	Economic Development Department	
20	Convention Center / ASC	2,234,000
21	Economic Development	2,110,000
22	Economic Development Investment	321,000
23	International Trade	198,000
24	Office of MRA	530,000
25	Transfer to Other Funds:	
26	Metro Redevelopment Fund (275)	227,000
27	Environmental Health Department	
28	Consumer Health	1,574,000
29	Environmental Services	679,000
30	Strategic Support	839,000
31	Urban Biology	500,000
32	Family and Community Services Department	
33	Affordable Housing	2,665,000

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1	Child and Family Development	6,447,000
2	Community Recreation	11,661,000
3	Educational Initiatives	2,948,000
4	Emergency Shelter	5,620,000
5	Health and Human Services	4,084,000
6	Homeless Support Services	3,481,000
7	Mental Health	3,754,000
8	Strategic Support	2,021,000
9	Substance Abuse	3,075,000
10	Youth Gang	1,155,000
11	Finance and Administrative Department	
12	Accounting	4,125,000
13	Financial Support Services	1,196,000
14	Office of Management and Budget	1,109,000
15	Purchasing	1,626,000
16	Strategic Support	1,121,000
17	Treasury	1,118,000
18	Fire Department	
19	Dispatch	5,385,000
20	Emergency Response	69,149,000
21	Emergency Services	3,361,000
22	Fire Prevention	5,861,000
23	Headquarters	3,289,000
24	Logistics	3,292,000
25	Office of Emergency Management	307,000
26	Training	2,178,000
27	Human Resources Department	
28	B/C/J/Q Union Time	131,000
29	Personnel Services	2,994,000
30	Legal Department	
31	Legal Services	6,237,000
32	Office of Equity and Inclusion	409,000
33	Mayor's Office	

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1	Mayor's Office	1,068,000
2	Municipal Development Department	
3	City Buildings	14,766,000
4	Construction	1,889,000
5	Design Recovered CIP	2,077,000
6	Design Recovered Storm	2,940,000
7	Real Property	879,000
8	Special Events Parking	19,000
9	Storm Drainage	2,946,000
10	Strategic Support	2,743,000
11	Streets	5,227,000
12	Street Services	15,210,000
13	Transfer to Other Funds:	
14	Gas Tax Road Fund (282)	1,329,000
15	City/County Facilities Fund (290)	2,252,000
16	Stadium Operations Fund (691)	198,000
17	Office of the City Clerk	
18	Administrative Hearing Office	412,000
19	Office of the City Clerk	2,211,000
20	Office of Inspector General	
21	Office of Inspector General	504,000
22	Office of Internal Audit and Investigations	
23	Internal Audit	934,000
24	Parks and Recreation Department	
25	Aquatic Services	5,458,000
26	CIP Funded Employees	2,589,000
27	Open Space Management	4,408,000
28	Parks Management	18,542,000
29	Recreation	3,658,000
30	Strategic Support	1,404,000
31	Transfer to Other Funds:	
32	Capital Acquisition Fund (305)	100,000
33	Golf Operating Fund (681)	1,368,000

1	Planning Department	
2	Code Enforcement	3,570,000
3	One Stop Shop	7,543,000
4	Strategic Support	2,418,000
5	Urban Design and Development	1,637,000
6	Transfer to Other Funds:	
7	Refuse Disposal Operating Fund (651)	285,000
8	Police Department	
9	Administrative Support	18,835,000
10	Investigative Services	45,622,000
11	Neighborhood Policing	104,730,000
12	Off-Duty Police Overtime	2,225,000
13	Prisoner Transport	2,423,000
14	Professional Accountability	34,042,000
15	Senior Affairs Department	
16	Basic Services	256,000
17	Strategic Support	2,404,000
18	Well Being	5,657,000
19	Technology and Innovation Department	
20	Citizen Services	3,771,000
21	Data Management for APD	825,000
22	Information Services	11,546,000
23	Transit Department	
24	Transfer to Transit Operating Fund (661)	26,578,000
25	General Fund appropriations for non-recurring Cultural, Social Service, and	
26	Economic Development programs that are excluded from this Section, due to	
27	cessation or reduction of funding, shall be reconsidered by the City Council once	
28	reliable estimates of the City's expected revenues, financing needs, and	
29	obligations are available.	
30	<u>STATE FIRE FUND - 210</u>	
31	Fire Department	
32	State Fire Fund	2,438,000
33	Transfer to Other Funds:	

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1	Fire Debt Service Fund (410)	172,000
2	<u>LODGERS' TAX FUND - 220</u>	
3	Finance and Administrative Services Department	
4	Lodgers' Promotion	5,385,000
5	Transfer to Other Funds:	
6	General Fund (110)	513,000
7	Sales Tax Refunding D/S Fund (405)	7,339,000
8	A contingent appropriation is hereby reserved in the amount of \$1,507,000 and	
9	shall be unreserved and appropriated to the Lodger's Promotion Program for	
10	promotions or should contractual metrics be met.	
11	<u>HOSPITALITY FEE FUND - 221</u>	
12	Finance and Administrative Services Department	
13	Lodgers' Promotion	1,090,000
14	Transfer to Other Funds:	
15	Capital Acquisition Fund (305)	280,000
16	Sales Tax Refunding D/S Fund (405)	1,196,000
17	A contingent appropriation is hereby reserved in the amount of \$386,000 and shall	
18	be unreserved and appropriated to the Hospitality Promotion Program for	
19	promotions or should contractual metrics be met.	
20	<u>CULTURE AND RECREATION PROJECTS FUND - 225</u>	
21	Cultural Services Department	
22	Balloon Center Projects	13,000
23	Community Events Projects	62,000
24	Library Projects	500,000
25	Museum Projects	187,000
26	<u>ALBUQUERQUE BIOLOGICAL PARK PROJECTS FUND - 235</u>	
27	Cultural Services Department	
28	BioPark Projects	2,500,000
29	<u>AIR QUALITY FUND - 242</u>	
30	Environmental Health Department	
31	Operating Permits	2,034,000
32	Vehicle Pollution Management	1,386,000
33	Transfer to Other Funds:	

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1	General Fund (110)	323,000
2	<u>SENIOR SERVICES PROVIDER FUND - 250</u>	
3	Senior Affairs Department	
4	CDBG Services	119,000
5	Senior Services Provider	7,520,000
6	Transfer to Other Funds:	
7	General Fund (110)	455,000
8	<u>METROPOLITAN REDEVELOPMENT FUND - 275</u>	
9	Planning Department	
10	Property Management	212,000
11	Railyard Redevelopment	15,000
12	<u>LAW ENFORCEMENT PROTECTION PROJECTS FUND - 280</u>	
13	Police Department	
14	Crime Lab Project	50,000
15	Law Enforcement Protection Act	505,000
16	Law Enforcement Protection Act - Aviation	20,000
17	Transfer to Other Funds:	
18	General Fund (110)	100,000
19	<u>GAS TAX ROAD FUND - 282</u>	
20	Municipal Development Department	
21	Street Services	6,155,000
22	Transfer to Other Funds:	
23	General Fund (110)	248,000
24	<u>CITY/COUNTY FACILITIES FUND - 290</u>	
25	Municipal Development Department	
26	City/County Building	3,307,000
27	Transfer to Other Funds:	
28	General Fund (110)	86,000
29	<u>SALES TAX REFUNDING DEBT SERVICE FUND - 405</u>	
30	City Support Functions	
31	Sales Tax Refunding Debt Service	23,733,000
32	<u>FIRE DEBT SERVICE FUND - 410</u>	
33	Fire Department	

1	Debt Service	172,000
2	<u>GENERAL OBLIGATION BOND DEBT SERVICE FUND - 415</u>	
3	City Support Functions	
4	General Obligation Bond Debt Service	70,888,000
5	<u>AVIATION OPERATING FUND - 611</u>	
6	Aviation Department	
7	Management & Professional Support	5,841,000
8	Operations, Maintenance and Security	33,427,000
9	Transfers to Other Funds:	
10	General Fund (110)	2,495,000
11	Airport Capital and Deferred Maintenance Fund (613)	23,000,000
12	<u>AIRPORT REVENUE BOND DEBT SERVICE FUND - 615</u>	
13	Aviation Department	
14	Debt Service	2,306,000
15	<u>PARKING FACILITIES OPERATING FUND - 641</u>	
16	Municipal Development Department	
17	Parking Services	4,368,000
18	Transfers to Other Funds:	
19	General Fund (110)	602,000
20	<u>REFUSE DISPOSAL OPERATING FUND - 651</u>	
21	Solid Waste Management Department	
22	Administrative Services	7,687,000
23	Clean City	10,845,000
24	Collections	23,684,000
25	Disposal	9,326,000
26	Maintenance - Support Services	5,641,000
27	Transfers to Other Funds:	
28	General Fund (110)	5,933,000
29	Refuse Disposal Capital Fund (653)	11,619,000

30 A contingent appropriation is made based upon the cost of fuel exceeding \$2.30
31 per gallon during FY/21 in the Refuse Disposal Operating Fund (651). Fuel
32 appropriations for Administrative Services, Clean City, Collections, Disposal, and

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1 Maintenance - Support Services programs will be increased up to the additional
 2 fuel surcharge revenue received at fiscal year-end.

3 **REFUSE DISPOSAL DEBT SERVICE FUND - 655**

4 Solid Waste Management Department

5 Refuse Debt Service 2,089,000

6 **TRANSIT OPERATING FUND - 661**

7 Transit Department

8 ABQ Rapid Transit 1,824,000

9 ABQ Ride 31,918,000

10 Facility Maintenance 2,560,000

11 Paratransit Services 6,232,000

12 Special Events 237,000

13 Strategic Support 3,464,000

14 Transfer to Other Funds:

15 General Fund (110) 5,590,000

16 Transit Grants Fund (663) 986,000

17 **GOLF OPERATING FUND - 681**

18 Parks and Recreation Department

19 Golf 4,634,000

20 Transfer to Other Funds:

21 General Fund (110) 350,000

22 **BASEBALL STADIUM OPERATING FUND - 691**

23 Municipal Development Department

24 Stadium Operations 1,232,000

25 Transfer to Other Funds:

26 General Fund (110) 25,000

27 Sports Stadium D/S Fund (695) 1,023,000

28 **BASEBALL STADIUM DEBT SERVICE FUND - 695**

29 Municipal Development Department

30 Stadium Debt Service 998,000

31 **RISK MANAGEMENT FUND - 705**

32 Finance and Administrative Services Department

33 Risk - Fund Administration 1,173,000

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1	Risk - Safety Office	1,926,000
2	Risk - Tort and Other	2,410,000
3	Risk - Workers' Comp	2,518,000
4	WC/Tort and Other Claims	27,829,000
5	Transfers to Other Funds:	
6	General Fund (110)	983,000
7	Human Resources Department	
8	Unemployment Compensation	1,028,000
9	Employee Equity	445,000
10	<u>GROUP SELF-INSURANCE FUND - 710</u>	
11	Human Resources Department	
12	Group Self Insurance	84,917,000
13	<u>SUPPLIES INVENTORY MANAGEMENT FUND - 715</u>	
14	Finance and Administrative Services Department	
15	Materials Management	738,000
16	Transfers to Other Funds:	
17	General Fund (110)	332,000
18	<u>FLEET MANAGEMENT FUND - 725</u>	
19	Finance and Administrative Services Department	
20	Fleet Management	11,628,000
21	Transfer to Other Funds:	
22	General Fund (110)	631,000
23	<u>VEHICLE / EQUIPMENT REPLACEMENT FUND - 730</u>	
24	Finance and Administrative Services Department	
25	Computers	500,000
26	Vehicles	700,000
27	<u>EMPLOYEE INSURANCE FUND - 735</u>	
28	Human Resources Department	
29	Insurance and Administration	7,518,000
30	Transfer to Other Funds:	
31	General Fund (110)	88,000
32	<u>COMMUNICATIONS MANAGEMENT FUND - 745</u>	
33	Technology and Innovation Department	

1	City Communications	10,074,000
2	Transfer to Other Funds:	
3	Transfer to General Fund (110)	160,000
4	Sales Tax Refunding D/S Fund (405)	1,495,000

5 Section 5. That the following appropriations are hereby made to the Capital
6 Program to the specific funds and projects as indicated below for Fiscal Year
7 2021:

8	<u>Department/Fund</u>	<u>Source</u>	<u>Amount</u>
9	<u>Finance and Administrative/Fund 305</u>		
10	Convention Center Improvements	Transfer from Fund 221	280,000
11	<u>Parks & Recreation/Fund 305</u>		
12	Park Development/Parks	Transfer from Fund 110	100,000
13	<u>Aviation/Fund 613</u>		
14	Airline Coverage Account	Transfer from Fund 611	950,328
15	Alb Improvement Account	Transfer from Fund 611	950,328
16	ART Program	Transfer from Fund 611	200,000
17	Aviation Center of Excellence	Transfer from Fund 611	5,136,122
18	DEII Fence Upgrade	Transfer from Fund 611	30,000
19	DEII Mower	Transfer from Fund 611	5,000
20	LEDA	Transfer from Fund 611	4,800,000
21	Mirror Facility	Transfer from Fund 611	1,000,000
22	Post Security Improvements	Transfer from Fund 611	5,000,000
23	Taxiway F7 Connector Runway 3-21	Transfer from Fund 611	(221,778)
24	VW Electric	Transfer from Fund 611	150,000
25	West Ramp Reconstruction	Transfer from Fund 611	5,000,000
26	Scope: Security improvements at the Sunport deemed necessary by the TSA		
27	or Aviation Administration in order to maintain FAA compliance and to also		
28	ensure proper security enforcement, security consultation and security studies		
29	as needed.		
30	<u>Solid Waste/Fund 653</u>		
31	Alternative Landfill	Transfer from Fund 651	214,000
32	Automated Collection System	Transfer from Fund 651	600,000
33	Computer Equipment	Transfer from Fund 651	600,000

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1	Disposal Facilities	Transfer from Fund 651	1,106,000
2	Edith Admin/Maint Facility	Transfer from Fund 651	500,000
3	Landfill Environmental	Transfer from Fund 651	1,299,000
4	Recycling Carts	Transfer from Fund 651	600,000
5	Refuse Equipment	Transfer from Fund 651	6,200,000
6	Refuse Facility	Transfer from Fund 651	500,000

7 Section 6. That the following amounts are hereby adjusted to the funds and
8 program strategies as indicated for Fiscal Year 2020:

9 GENERAL FUND 110

10 Senior Affairs

11 Basic Services \$10,000

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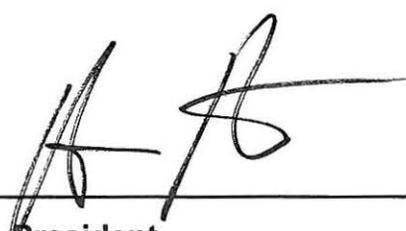
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1 PASSED AND ADOPTED THIS 13th DAY OF April, 2020
2 BY A VOTE OF: 9 FOR 0 AGAINST.

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Patrick Davis, President
City Council

APPROVED THIS 22 DAY OF April, 2020

Bill No. R-20-31



Timothy M. Keller, Mayor
City of Albuquerque

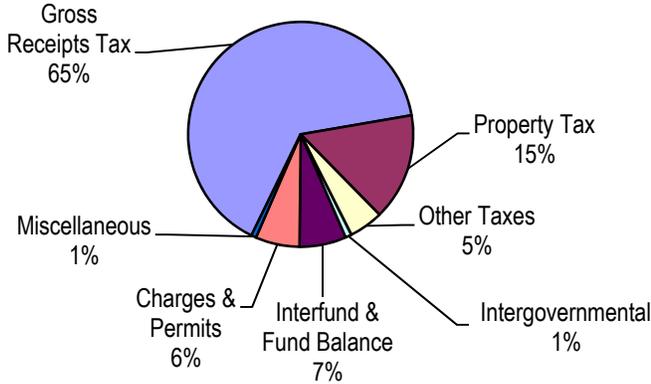
ATTEST:


Ethan Watson, City Clerk

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Where the General Fund money comes from:

FY/21 GENERAL FUND RESOURCES

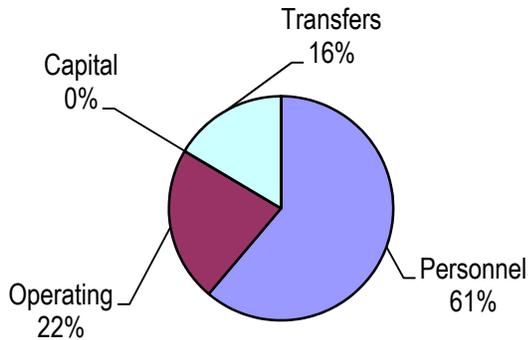


General Fund Resources (\$000's)

Gross Receipts Tax	\$	387,226
Property Tax	\$	91,527
Other Taxes	\$	29,219
Intergovernmental	\$	5,247
Interfund Fund Balance/Adjustments	\$	39,903
Charges & Permits	\$	37,711
Miscellaneous	\$	4,305
Total Revenue	\$	595,138

And, where the money goes:

FY/21 GENERAL FUND APPROPRIATIONS BY CATEGORY



General Fund Appropriations (\$000's)

Personnel	\$	363,998
Operating	\$	133,065
Capital	\$	128
Transfers	\$	97,947
Total Appropriations	\$	595,138