POLICE

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.

APD is budgeted in ten operating program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, open space, tactical support, the traffic section and the department's recruiting and training units. The investigative services program strategy consists of three specialized divisions and a mental health intervention team, Crisis Outreach and Support Team (COAST). The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigations division investigates armed robberies, homicide, property crimes and juvenile crimes. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The Family Advocacy Center houses the investigative officers of domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The professional standards program strategy is comprised of the inspections and accreditation section, internal affairs and behavioral sciences. The communications and records program strategy supports the Department's technology initiatives, communications, records management and case preparation for the field services bureau. The officer and department support program strategy provides long-range planning, problem solving, administrative, human resources, and fiscal support. The prisoner transport program strategy funds the transport of prisoners to the Metropolitan Detention Center. The false alarm reduction program strategy provides support of the Albuquerque alarm system ordinance in an effort to reduce false alarms. The photo enforcement operation funds the contract and personnel dedicated to operating the program. The final program strategy is off-duty police overtime which provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours.

MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category ($000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Personnel	118,878	126,118	126,833	126,096	127,851	1,755
Operating	17,490	13,264	13,495	13,801	13,272	(529)
Capital	104	1,200	1,700	1,700	0	(1,700)
Transfers	18,548	17,529	24,922	25,699	19,289	(6,410)
Grants/Dedicated Funds	6,758	16,943	12,139	12,139	5,803	(6,336)
TOTAL	161,778	175,054	179,089	179,435	166,215	(13,220)
TOTAL FULL TIME POSITIONS	1,564	1,535	1,535	1,537	1,530	(7)

BUDGET HIGHLIGHTS

The FY/11 General Fund budget is $152.6 million. This represents an increase of 2.2% or $3.3 million over the original FY/10 level. Higher employee benefit costs for health insurance and Retiree Health Care Authority contributions as well as increased

internal service costs for risk charges, vehicle maintenance and fuels are primarily responsible for the increase. Funding of $600 thousand continues to be provided for the officer retention and recruitment incentive in the General Fund.

Overall, there is a net reduction of five positions from the FY/10 approved budget within the police department. Within the General Fund, there is a reduction of 13 positions as part of the FY/11 savings plan. This is partially offset with the addition of one position within operating grants and seven positions within stimulus grants. Stimulus grants include the funding of two sworn detective positions for the Southwest Border grant.

One hundred and twenty five sworn officer positions are funded by the Public Safety Quarter Cent Tax as well as a portion of prior year pay raises and an increase in overtime associated with those pay raises. Thirty two prisoner transport personnel, their associated costs and a portion of the costs for the ID technicians are also funded by the Public Safety Tax.

The False Alarm Enforcement Fund is budgeted at $874 thousand. This includes an operating budget of $524 thousand, indirect overhead of $10 thousand and a transfer of $340 thousand to the Capital Acquisition Fund to be utilized for the purchase of police equipment.

The Photo Enforcement Fund is budgeted at $7.4 million for FY/11 with $5 million budgeted to support the photo enforcement contract and part-time personnel associated with the program. Nine hundred and forty-two thousand dollars is budgeted as a transfer to support the costs of permanent full-time positions that remain in the General Fund. This includes a sworn position, financial support and 70% of the Administrative Hearing Office. Also budgeted is $1.4 million as Remittance to the State. State legislation requires the City to remit to the State half of the revenues less the Redflex contract. The other half is used to operate the program. It should be noted that this budget was built prior to a State decision to disallow photo enforcement cameras on state roads. This decision may have a negative impact on revenues for FY/11.

Funding in the Law Enforcement Protection Fund remains at the FY/09 budgeted level of $2.8 million. This fund supports the Law Enforcement Protection Fund (LEPF) for $681 thousand, the Crime Lab project for $120 thousand, the DWI Enforcement program for $1.3 million and the Special Investigations Division (SID) program for $731 thousand. Part of the SID program funding includes a $431 thousand transfer from the General Fund to support the project. Also, the funding for DWI Enforcement includes a $407 thousand transfer to the General Fund to pay for staff that support that program.

Grant funding is expected to decrease significantly with no additional federal stimulus funds anticipated for FY/11. The department has three multiyear stimulus grants that were received in FY/10.

($000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PROGRAM STRATEGY SUMMARY BY GOAL:						
GOAL 2: PUBLIC SAFETY						
GENERAL FUND -110						
Communications and Records	12,737	13,391	13,395	12,967	12,487	(480)
Family Advocacy Center	5,143	5,237	5,238	8,810	8,700	(110)
Investigative Services	20,526	21,167	21,169	19,301	21,082	1,781
Neighborhood Policing	86,318	88,450	89,381	89,061	88,173	(888)
Off Duty Police Overtime	1,568	1,825	1,825	1,290	1,825	535
Officer and Department Support	15,625	15,699	15,705	15,528	17,300	1,772
Prisoner Transport	1,470	2,076	2,076	1,674	1,828	154
Professional Standards	1,278	996	996	1,434	761	(673)
Trfr from Fund 110 to Fund 280	438	431	431	431	431	0
Trfr from Fund 110 to Fund 288	0	0	0	0	0	0
Trfr from Fund 110 to Fund 305	0	0	0	0	0	0
Total General Fund - 110	145,103	149,272	150,216	150,496	152,587	2,091
FALSE ALARM ENFORCEMENT FUND - 287						
False Alarm Enforcement	386	523	525	525	524	(1)
Trfr from Fund 287 to Fund 305	425	375	375	375	340	(35)
Trfr from Fund 287 to Fund 110	10	10	10	10	10	0
Total False Alarm Enforcement Fund - 287	821	908	910	910	874	(36)

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($000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	REVISED BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
PHOTO ENFORCEMENT FUND - 288						
Photo Enforcement Operations	4,474	5,008	5,008	4,875	5,032	157
Remittance to the State	4,065	1,306	1,306	1,505	1,408	(97)
Marked Public Safety Vehicle Acquisition/Replacement	0	1,200	1,700	1,700	0	(1,700)
Trfr from Fund 288 to Fund 110	995	848	1,695	1,695	942	(753)
Trfr from Fund 288 to Fund 305	0	0	6,546	6,546	0	(6,546)
Total Photo Enforcement Fund - 288	9,534	8,362	16,255	16,321	7,382	(8,939)
OPERATING GRANTS FUND - 265						
Central Support Services	355	3,574	3,574	3,574	408	(3,166)
Investigative Services	1,370	880	880	880	418	(462)
Neighborhood Policing	2,281	9,737	574	574	2,145	1,571
Total Operating Grant Fund - 265	4,006	14,191	5,028	5,028	2,971	(2,057)
ARRA OPERATING GRANTS FUND - 266						
Neighborhood Policing	0	0	4,359	4,359	0	(4,359)
Total Operating Grant Fund - 266	0	0	4,359	4,359	0	(4,359)
LAW ENFORCEMENT PROTECTION FUND - 280						
Neighborhood Policing	1,021	911	911	911	893	(18)
Central Support Services	601	601	601	601	681	80
Investigative Services	851	851	851	851	851	0
Trfr from Fund 280 to Fund 110	279	389	389	389	407	18
Trfr from Fund 280 to Fund 265	0	0	0	0	0	0
Total Law Enforcement Protection Fund - 280	2,752	2,752	2,752	2,752	2,832	80
TOTAL GOAL - 2	162,216	175,485	179,520	179,866	166,646	(13,220)
TOTAL APPROPRIATIONS	162,216	175,485	179,520	179,866	166,646	(13,220)
Interdepartmental Adjustments	438	431	431	431	431	0
NET APPROPRIATIONS	161,778	175,054	179,089	179,435	166,215	(13,220)

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REVENUE

The General Fund now includes revenue from the Metropolitan Court for uniformed security services. This program was started mid-year FY/10. Other General Fund revenues have remained relatively flat for FY/09 and FY/10. This trend is anticipated to continue for FY/11. Alarm Ordinance Fees in Fund 287 are conservatively estimated at $726 thousand for FY/11. Revenues for FY/09 were higher than anticipated at $842 thousand. Revenues from the Photo Enforcement Fund (288) are budgeted at $7.1 million for FY/11. This will be closely monitored as a recent State decision to ban photo enforcement cameras on state roads may have an impact on these revenues for FY/11.

Department Generated Fees for Services ($000's)	UNAUDITED ACTUAL FY/09	ORIGINAL BUDGET FY/10	ESTIMATED ACTUAL FY/10	APPROVED BUDGET FY/11	APPR 11/ EST ACT 10 CHG
Wrecker Fees	77	78	78	78	0
Photocopying/Records	114	50	50	50	0
Off-Duty Police	1,828	1,825	1,825	1,825	0
Police Services/Crime Lab	698	706	706	706	0
Police Services/Federal Reimbursement	2	75	75	75	0
Police Services/Miscellaneous	49	0	0	0	0
Alarm System Ordinance	198	250	200	200	0
Metro Court	0	0	635	800	165
Court Revenues from the State	327	370	320	320	0
Alarm Ordinance Fees - 287	842	726	726	726	0
Photo Enforcement - 288	8,570	5,800	6,905	7,063	158

PRIOR YEAR ACCOMPLISHMENTS

- Arrest of the Memphis Mob - In 2009, the Valley Narcotics Unit launched numerous operations against a group of subjects from Memphis, Tennessee. The group was primarily involved in drug dealing and attempted to establish Albuquerque as a new base for their activities because the group thought that Albuquerque's drug laws were lacking. Members of the gang became increasingly violent and were suspected of being involved in multiple murders in the city. The Valley Narcotics Unit compiled information on the subjects from previous investigations, and shared information with other APD units and federal agencies. A Valley Narcotics Unit detective was assigned to specifically monitor and compile statistics from any operations involving the "Memphis Mob." A large number of "Memphis Mob" members were charged with federal drug charges and other violent crimes. The operation culminated in the arrest of 46 individuals, with nine charged in federal court. The federal charges alone resulted in decades of prison time for the gang members.

- 118th Street Investigation - The seemingly innocent discovery of a bone on the side of a road by a dog led to the location and exhumation of 12 sets of human remains on the City's west mesa. Crime Lab personnel as a whole, and specifically the Criminalistics Section, successfully located, exhumed, and processed physical evidence in the biggest criminal excavation in recent national history. The search for the remains garnered national media attention, and the search and exhumation process required training and coordination by several City departments. The three month process was completed with no injuries and within a responsible budget. APD set up a tip line and has devoted many staff hours attempting to solve the murders.

- Rebound of APD Evidence - In 2009, APD's Evidence Unit further cemented its turnaround, gaining strong marks from the Commission for Accreditation of Law Enforcement Agencies (CALEA) accreditation process, a highly successful internal city audit, and thirty flawless APD Inspection Unit destruction audits. The positive internal and external audit results are demonstrated proof that APD has solid evidence management programs in place for the long-term. In addition, the Evidence Unit completed certifications for nine evidence technicians, bringing its total of certified evidence technicians to 12. The International Association of Property and Evidence (IAPE) acclaimed in a 2009 article that "APD has a total of 12 IAPE fully-certified evidence technicians…the most for any department in the United States."

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- START Project - This past summer, the Foothills Area Command implemented a Strategic Targeted Area Response Team (START) project. The Team was formed to address crime-related issues in and around Lauren C. Bolles Park. The Foothills Area Command noticed a correlation between an increase in criminal activity and the lack of organized neighborhood watch groups. APD went door-to-door to talk with residents in the area about their concerns, encourage them to organize neighborhood watch groups and increase neighborhood involvement in order to prevent criminal activity. Foothills Area Command patrol officers, crime prevention specialists, Criminal Nuisance Abatement Unit, Public Safety Partnership, Open Space Unit, Animal Control, Solid Waste and the City's Parks and Recreation Division participated in the project. Contact was made with over 350 residents who completed a survey about community concerns related to crime.

- 2009 CALEA Re-accreditation - The Albuquerque Police Department received its sixth accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA) in Raleigh, North Carolina in March, 2009. The extensive process required APD to develop and maintain a comprehensive, uniform set of written directives. Accreditation is one of the most successful methods for reaching administrative and operational goals, while providing direction to personnel. Accreditation strengthens an agency's accountability, both within the agency and the community, through a continuum of standards that clearly define authority, performance, and responsibilities. APD's sixth accreditation is "meritorious", awarded to agencies that have maintained accredited status for at least 15 continuous years.

- Groundbreaking for the Sixth Area Command Permanent Facility - In one of his first duties in office, new Mayor Richard J. Berry and other City officials broke ground on the permanent Sixth Area Command facility. The new 25,000 square-foot, Leadership in Energy and Environmental Design (LEED)-certified building will be named in honor of Officers Michael R. King and Richard W. Smith, Jr., who were killed in the line of duty August 18, 2005. The new facility is expected to be completed by April, 2011.

- CONNECT Web Site - The Community Oriented Notification Network Enforcement Communication Technology (CONNECT), was developed as an interactive tool which links law enforcement to community partners to communicate about crime and public safety issues. CONNECT operates like a business "crime watch" that allows partners to communicate about criminal activity impacting their businesses on a real-time basis. Community partnerships help police expand their ability to fight crime proactively. With CONNECT, members become additional eyes and ears for crime prevention, helping to minimize crime.

- Safe City Initiative - Safe City is a program launched by Target Corporation in 2004 in Minneapolis, Minnesota to foster partnerships between local police and community members to reduce crime. Over the last five years, Target and local partners have started Safe City projects in more than 20 other cities across the United States. One of the goals of Albuquerque's Safe City Initiative was to reduce calls for service in the area near San Mateo and Central Avenue. Dayshift officers initiated a tactical plan utilizing donated office space that allowed observation of criminal activity from a bird's-eye view.

- 2009 Holiday Mall Tactical Plan - The 2009 Holiday Mall Tactical Plan included all businesses in the Northeast Area Command, divided into six patrol zones. Previous plans focused on just the Coronado Mall, ABQ Uptown, and Winrock Mall. APD expanded the scope of the plan in 2009 to include businesses along Paseo del Norte, Wyoming, Menaul, and Montgomery Boulevards. The Northeast Area Command worked with the managers of ABQ Uptown and Coronado Mall to provide improved service and presence. Uptown area security agencies were brought together to share information on criminal activity by using the Safe City web site and telephone text messages. The expanded tactical plan increased the amount of officers who could respond to shoplifting calls across the area command in a swifter manner. Officers participating in the tactical plan responded to 905 calls for service and made 40 felony arrests, 111 misdemeanor arrests, and recovered $11,425 in property.

- Decrease in Auto Thefts - In July 2009, APD and the District Attorney's office was successful in urging the New Mexico State Legislature to change state statutes that had classified auto theft as a moving violation offense. The change in classification to a criminal offense added stiffer sentencing of offenders and changed the degree of felony each time an offender is caught. The changes are expected to provide a deterrent to prospective car thieves, especially criminals that have been convicted previously of auto theft. In 2009, the Auto Theft Unit completed several tactical plans, one of which included traveling to the U.S.-Mexican border to assist and train border agents on how to

identify stolen vehicles. Another tactical plan was initiated during the State Fair and the Balloon Fiesta to deter auto theft and provide a police presence.

- Property Crime Initiative - Mayor Richard J. Berry began to formulate his plan to reduce property crime in late 2009. He pledged to make Albuquerque safer by reducing the incidence of property crimes. The plan focused on using technology, partnering with private industry, and seeking tougher legislation and prosecution for property crime criminals. Mayor Berry's plan included seeking federal prosecution for property crimes involving firearms; fingerprinting everyone who is arrested, no matter how small the crime; dispatching crime scene investigators to every burglary; offering cash incentives for people who turn in property crime offenders; and tracking property crime offenders who are out on probation. The plan urged APD to develop a system that would allow pawn shops to track stolen property; to develop a system that would send emails to the community to inform them about property crime; to use Twitter to broadcast a description of every car that was reported stolen; and to create a public database that could be accessed through smart phones that would provide information on stolen vehicles. The plan also urged APD to pursue a meaningful Three Strikes Law; to create a night detective squad to respond to property crimes in the evening hours; and to advertise wanted property crime offenders on billboards and in the local newspaper. Many aspects of Mayor Berry's plan have already been implemented by APD during his administration. In early March 2010, Mayor Berry announced that the fiftieth property crime offender was arrested as a direct result of the new advertisements in the Albuquerque Journal. The advertisement features the pictures, names, and offenses of wanted property crime offenders.

PRIORITY OBJECTIVES

PUBLIC SAFETY: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- OBJECTIVE 6. In partnership with the Federal Bureau of Investigations (FBI), open the New Mexico Regional Computer Forensics Laboratory in June, 2010. Submit a status report to the Mayor and City Council by the end of the first quarter of FY/11.

- OBJECTIVE 7. Using existing or available funding, reduce the incidence of property and violent crimes in Albuquerque by 3% by the end of FY11, using the Mayor's plan to target property crime offenders and career burglars. Submit a status report to the Mayor and City Council by the end of the second and fourth quarters FY/11.

- OBJECTIVE 8. Using existing or available funding, investigate national best practices and determine methods for increasing the deployment of police patrols in residential neighborhoods. Establish a process for tracking and reporting the presence of field patrols in neighborhoods as compared to their presence on commercial areas and corridors. Provide a report to the Mayor and City Council by the end of the second quarter of FY/11.

- OBJECTIVE 9. Using existing or available grant funding, staff and equip the Crime Analysis Unit so that they can further develop the problem solving model in order to identify and analyze crime patterns and trends. Submit a report outlining the advances in the problem solving model and analysis to the Mayor and City Council by the end of the fourth quarter FY/11.

- OBJECTIVE 10. Utilizing existing funding, create and implement a Maintenance of Effort (MOE) curriculum that incorporates information about the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for APD officers to increase their familiarity with the program. Training will be in place by the second quarter of FY11, submit a status report to the Mayor and City Council by the end of the fourth quarter FY/11.

- OBJECTIVE 11. Utilizing existing staff resources, analyze the APD Communications 911 Call Center workflow process in order to reduce the average call handling time from call creation to call dispatch. Submit a report detailing the workflow process and improvements to the Mayor and City Council by the end of the fourth quarter FY/11.

- OBJECTIVE 12. Using federal grant funding, improve APD's wireless network capabilities to include a selected wireless corridor to improve the efficiency of data transfer from APD mobile units, in order to increase the speed with which records are available to the public. Submit a status report detailing the corridor area and improvements to the Mayor and City Council by the end of FY/11.

- OBJECTIVE 13. Using existing staff resources and proper evidence handling procedures, consolidate evidence, reduce needless inventory items and save costs by closing APD's leased First Street Evidence Warehouse by the end of the first quarter FY11. Submit a report detailing the inventory reduction and cost savings to the Mayor and City Council by the end of the second quarter FY/11.

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- OBJECTIVE 15. Using existing resources, prepare a report that examines the existing uses, potential uses, and potential sale of the Police mini-substations in District 3 and District 6. Include all relevant zoning and neighborhood issues with regard to alternative uses or sale of the property. Work with City Real Property to include dollar value of each property through a market analysis. Submit the report to the Administration and Council by end of second quarter, FY11.

- OBJECTIVE 16. Using existing resources, conduct an analysis of the current APD fuel usage, spending, current practices and policies to determine if potential cost savings or efficiencies exist. Examine the locations of APD utilized city fueling stations and travel time from APD Area Commands, vehicle miles per gallon and vehicle maintenance, explore the possibility of using fleet fueling cards at commercial fleet fueling stations for all APD vehicles, and investigate actual fuel usage compared to reported usage. Address ongoing monitoring and oversight of fuel data by vehicle/individual in an effort to pinpoint trends, abuse, or other data that may be used to mitigate costs. Report findings and recommendations for cost savings and efficiencies to the Mayor and Council by the end of 2nd Quarter, FY11.