

POLICE

The Albuquerque Police Department (APD) provides quality law enforcement services to the citizens of Albuquerque by working with neighborhoods to identify and abate conditions in the community that contribute to the occurrence of crime; by providing rapid dispatch and officer response to requests for emergency assistance; by conducting effective investigation of crimes through its specialized investigation units supported by the City's crime laboratory; by operating crime prevention and community awareness programs; by cooperating with other law enforcement agencies and with other entities in the criminal justice system; and by providing strong internal support agencies.



APD is budgeted in nine operating program strategies. Neighborhood policing is the largest of the program strategies supporting the six area commands, open space, tactical support, the traffic section and the department's recruiting and training units. Investigative services consist of three specialized divisions and a mental health intervention team, Crisis Outreach and Support Team (COAST). The special investigations division targets narcotics offenders and career criminals (gangs, vice, fugitives); the criminal investigation division investigates armed robberies, homicide, property crimes and juvenile crimes. The Metropolitan Forensic Science Center performs the department's criminalistics, identification and evidence functions. The Family Advocacy Center houses the investigative officers of domestic violence and sexual abuse and co-partners with other social agencies in providing assistance to these victims. The professional standards program strategy is comprised of the inspections and accreditation section, internal affairs and behavioral sciences. The communications and records program strategy supports the Department's technology initiatives, communications, records management, false alarm enforcement and case preparation for the field services bureau. The officer and department support program strategy provides long-range planning, problem solving, administrative, human resources, and fiscal support. The prisoner transport program strategy funds the transport of prisoners to the Metropolitan Detention Center. The photo enforcement operation funds the contract and personnel dedicated to operating the program. The final program strategy is off-duty police overtime which provides a mechanism to allow businesses and other external entities to employ sworn officers during their off-duty hours.

MISSION

We, the members of the Albuquerque Police Department, believe in the shared responsibility of police personnel, government leaders and citizens to improve Albuquerque's quality of life and to defend our community. We vow to uphold the U.S. Constitution, to fairly enforce the laws of New Mexico and the City of Albuquerque in order to protect life, property and rights. In partnership with the community, we will engage in proactive policing to maintain order, reduce crime and the fear of crime through education, prevention and enforcement.

VISION

The Albuquerque Police Department envisions a safe, secure community where the rights, history and culture of each citizen is valued and respected. We will achieve this vision by proactively collaborating with the community to identify and solve public safety problems and improve the quality of life in Albuquerque.

Operating Fund Expenditures by Category (\$000's)	ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Personnel	125,373	127,851	127,851	125,663	128,608	2,945
Operating	15,154	15,698	16,149	13,629	11,953	(1,676)
Capital	1,866	0	0	6	0	(6)
Transfers	25,905	19,695	19,695	19,220	20,479	1,259
Grants/Dedicated Funds	9,399	2,971	2,971	2,971	3,890	919
TOTAL	177,697	166,215	166,666	161,489	164,930	3,441
TOTAL FULL TIME POSITIONS	1,537	1,530	1,530	1,530	1,509	(21)

BUDGET HIGHLIGHTS

The FY/12 General Fund budget is \$153.9 million. This represents an increase of 0.8% or \$1.3 million over the original FY/11 level. Higher employee benefit costs for health insurance and Retiree Health Care Authority contributions and internal costs associated with increased fuel charges are primarily responsible for the increase. Funding of \$855 thousand continues to be provided for the officer retention and recruitment incentive in the General Fund.

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There is a reduction of 21 positions from the FY/12 approved budget within the police department. The positions deleted consist of two in Neighborhood Policing, three in Investigative Services, one in Officer and Department Support, one in Professional Standards and twelve in Communication and Records. In addition, five positions in Prisoner Transport, funded by the Public Safety Quarter Cent Tax are deleted. The sworn police force continues to be funded at 1,100 officers. This is partially offset with the restoring of 3 records positions. The funding for four positions through the stimulus Southwest Border grant has ended and these positions are moved back to the General Fund, but don't affect the 1,100 sworn police force counts.

One hundred and twenty five sworn officer positions are funded by the Public Safety Quarter Cent Tax as well as a portion of prior year pay raises and an increase in overtime associated with those pay raises. Twenty seven prisoner transport personnel, their associated costs and

a portion of the costs for the ID technicians are also funded by the Public Safety Tax.

The False Alarm Enforcement Fund is being closed and will roll into the General fund. From the FY/11 fund balance, \$500 thousand will be transferred in FY/12 to the Capital Acquisition Fund to be utilized for the purchase of marked police vehicles.

The Photo Enforcement Fund is budgeted at \$3.5 million for FY/12. This is a reduction of \$3.9 from the FY/11 approved budget with \$2.5 million budgeted to support the photo enforcement contract and part-time personnel associated with the program. Six hundred and sixty-one thousand dollars is budgeted as a transfer to support the costs of permanent full-time positions that remain in the General Fund. This includes a sworn position and 63% of the Administrative Hearing Office. Also budgeted is \$341 thousand as Remittance to the State. State legislation requires the City to remit to the State half of the revenues less the Redflex contract. The other half is used to operate the program. During FY/11 the red light program was revised with the cameras no longer issuing speed citations. The number of cameras was reduced to fourteen with those that no longer serving their purpose removed.

Funding in the Law Enforcement Protection Fund decreases \$500 thousand from the FY/11 budgeted level to \$2.3 million. This fund supports the Law Enforcement Protection Fund (LEPF) for \$681 thousand, the Crime Lab project for \$120 thousand, the DWI Enforcement program for \$893 thousand and the Special Investigations Division (SID) program for \$731 thousand. Due to general fund constraints and an increase in LEPF revenue, LEPF will no longer receive a \$431 transfer from the General Fund to support the project. The funding for DWI Enforcement includes a \$389 thousand transfer to the General Fund to pay for staff that supports that program.

Grant funding is increasing \$900 thousand from the FY/11 budgeted level. The department has three multiyear stimulus grants that were received in FY/10.

(\$000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
PROGRAM STRATEGY SUMMARY BY FUND AND GOAL:						
GENERAL FUND -110						
GOAL 2: PUBLIC SAFETY						
Communications and Records	12,763	12,487	12,487	12,291	13,144	853
Family Advocacy Center	8,466	8,700	8,700	9,208	9,009	(199)
Investigative Services	19,247	21,082	21,082	18,869	21,345	2,476
Neighborhood Policing	88,939	88,173	88,500	89,584	88,901	(683)
Off Duty Police Overtime	1,035	1,825	1,825	1,640	1,825	185
Officer and Department Support	15,737	17,300	17,304	15,922	16,642	720
Prisoner Transport	1,589	1,828	1,828	1,813	1,771	(42)
Professional Standards	1,450	761	761	1,294	762	(532)
Trfr from Fund 110 to Fund 280	431	431	431	431	0	(431)
Trfr from Fund 110 to Fund 288	0	0	0	0	0	0
Trfr from Fund 110 to Fund 305	0	0	0	0	500	500
Total General Fund - 110	149,657	152,587	152,918	151,052	153,899	2,847

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(\$000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	REVISED BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
<u>OPERATING GRANTS FUND - 265</u>						
GOAL 2: PUBLIC SAFETY						
Central Support Services	3,574	408	408	408	204	(204)
Investigative Services	880	418	418	418	831	413
Neighborhood Policing	574	2,145	2,145	2,145	2,855	710
Total Operating Grant Fund - 265	5,028	2,971	2,971	2,971	3,890	919
<u>ARRA OPERATING GRANTS FUND - 266</u>						
GOAL 2: PUBLIC SAFETY						
Neighborhood Policing	4,371	0	0	0	0	0
<u>LAW ENFORCEMENT PROTECTION FUND - 280</u>						
GOAL 2: PUBLIC SAFETY						
Neighborhood Policing	756	893	893	893	893	0
Central Support Services	623	681	681	681	681	0
Investigative Services	925	851	851	851	851	0
Trfr from Fund 280 to Fund 110	389	407	407	407	389	(18)
Trfr from Fund 280 to Fund 265	0	0	0	0	0	0
Total Law Enforcement Protection Fund - 280	2,693	2,832	2,832	2,832	2,814	(18)
<u>FALSE ALARM ENFORCEMENT FUND - 287</u>						
GOAL 2: PUBLIC SAFETY						
False Alarm Enforcement	400	524	524	405	0	(405)
Trfr from Fund 287 to Fund 305	375	340	340	340	0	(340)
Trfr from Fund 287 to Fund 110	12	10	10	10	775	765
Total False Alarm Enforcement Fund - 287	787	874	874	755	775	20
<u>PHOTO ENFORCEMENT FUND - 288</u>						
GOAL 2: PUBLIC SAFETY						
Photo Enforcement Operations	4,164	5,032	5,152	2,894	2,550	(344)
Remittance to the State	1,430	1,408	1,408	474	341	(133)
Marked Public Safety Vehicle Acquisition/Replacement	1,759	0	0	0	0	0
Trfr from Fund 288 to Fund 110	1,693	942	942	942	661	(281)
Trfr from Fund 288 to Fund 305	6,546	0	0	0	0	0
Total Photo Enforcement Fund - 288	15,592	7,382	7,502	4,310	3,552	(758)
TOTAL APPROPRIATIONS	178,128	166,646	167,097	161,920	164,930	3,010
Interdepartmental Adjustments	431	431	431	431	0	(431)
NET APPROPRIATIONS	177,697	166,215	166,666	161,489	164,930	3,441

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REVENUE

For FY/12, Alarm Ordinance fees will move to the General Fund as Fund 287 is closing. Alarm Ordinance revenues are conservatively estimated at \$726 thousand for FY/12. Revenues for FY/11 were higher than anticipated at \$858 thousand. Revenues from the Photo Enforcement Fund (288) are budgeted at \$2.9 million for FY/12. During FY/11 the red light program was revised with the cameras no longer issuing speed citations. The number of cameras was reduced to fourteen with those that no longer serving their purpose removed. In November 2011, Albuquerque voters will determine the outcome of the Photo Enforcement program. Revenues will be closely monitored.

Department Generated Fees for Services (\$000's)	UNAUDITED ACTUAL FY/10	ORIGINAL BUDGET FY/11	ESTIMATED ACTUAL FY/11	APPROVED BUDGET FY/12	APPR 12/ EST ACT 11 CHG
Wrecker Fees	75	78	78	75	(3)
Photocopying/Records	78	50	50	50	0
Off-Duty Police	1,799	1,825	1,825	1,825	0
Police Services/Crime Lab	706	706	706	707	1
Police Services/Federal Reimbursement	75	75	75	75	0
Police Services/Miscellaneous	0	0	0	0	0
Alarm System Ordinance	145	200	200	150	(50)
Metro Court	1,255	800	635	800	165
Court Revenues from the State	327	370	320	320	0
Alarm Ordinance Fees	842	726	858	726	(132)
Photo Enforcement - 288	6,671	7,063	3,592	2,860	(732)

PERFORMANCE MEASURES

GOAL 2: PUBLIC SAFETY - The public is safe and secure, and shares responsibility for maintaining a safe environment.

PROGRAM STRATEGY

COMMUNICATIONS AND RECORDS - Communicate with residents and police officers concerning criminal activity and to record, store and disseminate Police Department operational data so that residents feel and are safe, and have access to information and police services.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# calls dispatched	556,661	549,617	656,000	531,783	594,735
# priority 1 calls	50,182	53,865	65,567	57,524	58,539
# priority 2 calls	153,985	147,370	178,000	146,034	154,586
Avg response time for Priority 1 calls (minutes)	9.16	8.43	8.50	0.39	8.74
# Computer Aided Dispatch (CAD) reports generated	3,571	3,817	4,700	3,229	5,170
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# 911 calls received	294,048	310,000	328,000	299,586	296,976
# 242-cops calls received	506,784	501,361	609,000	491,147	541,108
% of 911 calls answered within 10 seconds (National standard is 90%)	96.20%	96.15%	92.50%	95.11%	93.37%
# National Crime Information Center (NCIC) requests	464,416	338,364	473,000	117,665	129,292
# CAD requests received	3,620	3,820	4,900	3,349	3,640
# walk-up customers	19,306	25,050	30,091	24,462	27,393
# public information calls received	55,547	49,267	64,825	45,609	50,639
# reports taken (Telephone Reporting Unit)	11,014	10,360	11,066	9,422	9,426
# calls received (Telephone Reporting Unit)	44,007	40,700	44,970	33,069	35,482
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
# new residential alarm sites permits issued	3,899	3,277	3,999	3,443	4,109
# total new alarm permits	4,888	4,072	4,896	4,538	4,991
# total alarm site permits	25,342	30,666	34,214	35,232	29,547
# total false alarm violations	11,866	14,989	15,356	13,933	16,353
Total receivables; fines and fees imposed	\$1,100,375	\$1,030,300	\$1,127,350	\$1,176,625	\$1,328,295
\$ amount actually received	\$963,734	\$933,297	\$982,420	\$1,037,615	\$1,147,297

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FAMILY ADVOCACY CENTER (FAC) - Fully integrate the functions of law enforcement, forensic evidence collection, prosecution and victim assistance in a "One Stop Shop" format, so that the needs of domestic violence, sexual assault and child abuse victims, and the furtherance of justice, are effectively and efficiently served.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
# referrals from Family Abuse Stalking Training Team (FASTT) to FAC partners	246	327	354	215	300
Total # persons seen at FAC	7,016	4,608	4,480	4,501	4,200
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# stalking calls received (FASTT)	54	67	54	111	75
# stalking reports taken (FASTT)	33	58	36	111	75
# stalking arrests made (FASTT)	11	13	8	16	13
Rape clearance rate (closed by arrest/exception)	42.0%	54.5%	67.0%	75.0%	67.9%
# home visits to truants with multiple unexcused absences (School Resource Officers)	1,231	2,093	1,484	1,583	604
<i>DESIRED COMMUNITY CONDITION - Families are secure and stable. (Goal 1)</i>					
# Domestic Violence cases received (FASTT)	2,236	4,315	2,000	4,271	4,822
# Domestic Violence reports taken (FASTT)	202	229	40	243	264
# Domestic Violence arrests made (FASTT)	40	58	40	48	70
# Domestic Violence cases prosecuted (FASTT)	40	58	200	48	70
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens. (Goal 8)</i>					
# sex offenders found in violation of City ordinance (Sex Offender Registration Detail)	5	2	0	0	8

INVESTIGATIVE SERVICES - Identify, apprehend, and prosecute criminal offenders and investigate criminal activity, so that community residents feel and are safer.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
Homicide clearance rate	82.0%	80.00%	85.0%	77.0%	83.8%
Rape clearance rate	55.0%	54.50%	35.0%	82.0%	69.3%
Robbery clearance rate	18.0%	61.40%	20.0%	20.3%	32.5%
Auto theft clearance rate	8.4%	10.00%	11.0%	8.0%	11.0%
Burglary clearance rate	10.0%	11.00%	10.0%	10.0%	9.0%
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# search warrants	437	452	250	261	400
# cases investigated/assigned	609	1,038	300	445	500
# cases submitted to District Attorney	506	613	350	306	350
# felony arrests (investigative services only)	532	633	300	579	600
<i>DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity. (Goal 8)</i>					
# mug shots and rap sheets distributed	6,151	5,333	5,335	5,312	6,210
# DNA cases prepared	348	235	275	119	150
# items received into evidence	47,394	46,123	41,700	43,190	50,445
# items returned to owner	3,594	3,914	2,264	2,515	4,200
# items disposed of	48,823	92,940	47,700	76,143	50,000

NEIGHBORHOOD POLICING - Enforce criminal and traffic laws so that residents and tourists will be safe in the community.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# calls for service	483,131	568,910	567,335	544,591	575,000
# felony arrests	10,803	15,154	14,368	13,897	15,000
# misdemeanor arrests	23,745	24,597	29,809	27,239	29,702

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Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
# domestic violence arrests	2,573	4,677	5,170	5,494	5,750
# tactical calls for service	7,000	7,012	10,000	7,220	7,000
# of sworn officers	1,101	1,098	1,000	1,078	1,100

DESIRED COMMUNITY CONDITION - The public feels safe.

# reports written	115,073	116,523	122,857	107,557	115,000
# air support hours flown	1500	1089	1300	778	950
# properties brought into compliance	854	781	500	397	650
# cadet graduates	120	55	30	33	60

DESIRED COMMUNITY CONDITION - Travel in the city is safe.

# DWI arrests (all area commands)	6,202	7,416	9,160	5,911	6,000
# alcohol involved accident investigations	2,500	804	600	738	750

DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.

# problem solving activities	126	243	169	251	200
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OFF DUTY POLICE OVERTIME - Provide police officers for businesses and other governmental agencies so that crime will be reduced and people will feel safe.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - Residents, businesses and public safety agencies work together for a safe community.</i>					
Revenue recorded	\$ 1,477,211	\$ 1,757,957	\$ 2,000,000	\$ 1,724,195	\$ 2,100,000
# of hours worked	42,215	40,549	45,000	36,987	38,000
# of clients	391	446	-	931	750

OFFICER AND DEPARTMENT SUPPORT - Provide information resources, as well as administrative, human resource, and fiscal support to Police Department employees so they can perform their jobs effectively.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
# officers participating in annual bid	414	473	500	476	500
# vehicles purchased	70	80	80	112	98
Avg % marked units in excess of 100,000 miles	15%	17%	18%	16%	18%
Avg % unmarked units in excess of 100,000 miles	13%	11%	12%	9%	5%
Avg % motorcycles in excess of 50,000 miles	0%	6%	1%	0%	1%
# strategic initiatives completed	32	52	50	43	52
# of grants administered	48	59	45	52	44
\$ of grants administered	N/A	\$21,674,082	\$20,000,000	\$18,116,663	\$18,000,000
# of individuals assisted (COAST)	4,248	4,954	4,500	5,255	5,326
# of referrals to services (COAST)	2,564	4,166	2,900	4,881	4,768

DESIRED COMMUNITY CONDITION - The public feels safe.

# strategic initiatives established	15	9	5	159	10
# officers processed through field training program	102	96	50	36	40
% of non-committed time for random patrol	35%	36%	36%	36%	36%
# of proactive partnerships formed/maintained with neighborhood associations/community groups	20	21	22	22	22

DESIRED COMMUNITY CONDITION - City staff is empowered with information and have information processing capacity. (Goal 8)

# invoices processed for payment	8,270	n/a	7,000	11,126	9,000
# civilian positions advertised and processed through Human Resources (HR) procedures	66	32	21	118	50
# sworn positions advertised and processed through HR procedures	196	132	50	44	105
# of maps, alerts & reports generated manually and through system automation	2,146	6,311	1,500	6,628	3,000

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PRISONER TRANSPORT - Transport prisoners safely and efficiently from a single location to the Metropolitan Detention Center so that officers spend more time on patrol, and are available to respond to emergency and non-emergency calls for service

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - The public is safe.</i>					
Total # prisoners transported	22,357	19,992	16,148	21,270	19,759
# trips to Metropolitan Detention Center	2,808	2,562	2,636	2,676	2,315

PROFESSIONAL STANDARDS - Provide ethical, professional direction and training to the department so that employees perform according to guiding principles of policing and the community has trust and confidence in the department.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - The public feels safe.</i>					
# early warning system hits	124	100	150	76	100
<i>DESIRED COMMUNITY CONDITION - Government protects the civil and constitutional rights of citizens (Goal 8).</i>					
# Citizen Police Complaints (CPC) filed	295	300	320	279	238
# CPC investigations conducted by Internal Audit	11	15	20	62	40
# CPC investigations conducted by Internal Review Office	150	275	270	217	95
<i>DESIRED COMMUNITY CONDITION - Competent, well-trained motivated employees contribute to the achievement of City goals and objectives (Goal 8).</i>					
# formal inspections completed	8	15	15	12	12
# employees provided counseling services	-	183	200	195	193

PHOTO ENFORCEMENT - STOP - Utilize fixed and mobile photo enforcement technology to enforce red-light running violations so that there are fewer traffic collisions, fewer injury collisions, and travel on city streets is safer.

Measure	Actual FY/09	Actual FY/10	Approved FY/11	Actual FY/11	Approved FY/12
<i>DESIRED COMMUNITY CONDITION - Travel in the city is safe.</i>					
Number of red light citations	40,561	43,065	42,000	32,245	31,314
Number of mobile van citations	37,924	21,942	27,000	16,596	20,000
Red light violation hearings	7,123	4,902	7,000	3,856	3,500

PRIOR YEAR ACCOMPLISHMENTS

- **Property crime reductions** - Mayor Richard J. Berry formulated his plan to reduce property crime in late 2009 with a focus on using technology, partnering with private industry, and seeking tougher legislation and prosecution for property crime criminals.
 - Mayor Berry's plan included the following major tenets:
 - Seeking federal prosecution for property crimes involving firearms
 - Fingerprinting everyone who is arrested, no matter how small the crime
 - Dispatching crime scene investigators to every burglary
 - Offering cash incentives for people who turn in property crime offenders
 - Tracking property crime offenders who are out on probation and developing a system that allows pawn shops to track stolen property
 - Sending out mass emails to the community
 - "Tweeting" every car that is stolen
 - Creating a public database that can be accessed through smart phones providing information on stolen vehicles
 - Pursuing a meaningful Three Strikes Law
 - Creating a night detective squad to respond to property crimes in the evening hours
 - Advertising wanted property crime offenders on billboards and in the newspaper
 - The Mayor's Plan, in conjunction with aggressive work from APD's Property Crimes Division to target all property crime offenders from burglars to copper thieves, has resulted in an 18.5% reduction in all property crime categories during FY/11.

- **Emcore response** - On July 12, 2010 at 0926 hours, APD officers responded to a call of shots fired at the Emcore Corporation located at 1600 Eubank SE. Many additional 911 calls followed; all reporting one or more possible active shooters on the premises. Information was also received indicating that there were multiple victims at this location. Officers were on scene quickly and took immediate measures to contain and control this deadly situation as it was still unfolding. Field officers from both the Foothills and Southeast area commands coordinated efforts to both protect

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and evacuate the injured victims. They also established a plan to enter the business and locate and stop the shooter. Within a short time, they located the offender, Robert Reza, in the office of the CEO on the first floor. He had taken his own life, most likely due to the timely response and immediate visible presence of the police. In addition to the field officers, personnel from every bureau in APD were involved in this event.

- Closure of the First Street Warehouse - Using existing staff resources and proper evidence handling procedures, the Scientific Evidence Division, along with APD's partners throughout the criminal justice system and the legal counsel of the City of Albuquerque, created an accelerated disposition policy for the purpose of consolidating, reducing and disposing of evidence items no longer necessary for criminal prosecution or civil litigation. The use of this policy provided for a reduction in inventory of approximately 100,000 items facilitating the permanent closing of the First Street Warehouse resulting in a total savings of \$103,000.



- Prescription pills safely disposed - The Controlled Substances Unit participated in APD's Collection Program aimed at collecting unwanted, unused, or old medical tablets from resident's homes and collected more than 320 pounds of potentially dangerous materials.

- Opening of a larger Prisoner Transport Center (PTC) - APD opened a larger PTC facility 50% larger than the previous facility, and is designed to facilitate the multiple functions necessary to complete the arrest of an individual. The main entrance of the processing center is a complete working area for the arresting officer. This area includes two

breathalyzer machines, a stainless steel bench to secure prisoners, an administrative work area to complete arrest documents, and an evidence tagging station. The Prisoner Transport Unit's area of operation is in the third section of the facility. This area includes an admissions counter; two AFIS fingerprint stations and the Unit's supervisor offices.

- Improved Data Collection - The number of rejected reports was reduced from 675 Copperfire and 146 paper reports to 183 Copperfire and eight paper reports. The Data Entry Unit reduced a backlog of approximately 72,000 Copperfire and 8,300 paper reports to 25,000 Copperfire and 1,500 paper reports. The Unified Crime Report Unit is three months ahead of schedule from the same time last year. The massive reduction in backlog is a result of using reorganization, employee dedication, technology, and management skill.
- New handguns - APD transitioned over 770 sworn department personnel to the Smith & Wesson M&P 9mm pistols. The Firearm and Tool Mark Unit completed the test firing process of all new Smith & Wesson M&P 9mm pistols issued to officers in the field. The total number of pistols test fired was nearly 1,300. The program will provide additional accountability for issued pistols should they be stolen and or used by unauthorized individuals. The process allows the Unit to identify the pistols when recovered if the serial numbers have been obliterated. Also, the Firearm and Toolmark Unit also successfully instituted the E-trace program that can trace the origin of U.S-source firearms that have been recovered in criminal investigations.
- New Partnerships - The Organized Retail Crime (ORC) Summit was held in early FY/11 and included a discussion of what ORC is, how it is linked to many different types of property crimes in the state and also case studies which will illustrate how ORC pervades many areas of offenses for serial property crime offenders. The afternoon session was an actual Albuquerque Retail Assets Protection Association (ARAPA) meeting, so that other jurisdictions could understand and view the ARAPA partnership between law enforcement and APD's retail partners in action. Over 300 people attended the summit, including corporate representatives from many major big box retailers and asset protection personnel from local stores.
- Property Crime Offender advertisement - APD began to research and produce monthly 30 Most Wanted Property Crime Offenders pages for publication in the Albuquerque Journal on the third Friday of each month beginning December 2009. As of December, 2010, 307 of the 381 offenders pictured with felony property crime warrants were resolved.
- Technology to fight crime - Crime Prevention personnel worked closely with Safe City Albuquerque to develop a web-alert system which was established for business members of the Nob Hill, Highland, and University Neighborhoods. Information that is collected through the ARAPA site is now available to members of the Safe City Albuquerque initiative.

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- New Programs to combat domestic violence - The Family Abuse Stalking Training Team (FASTT) Unit trained several field officers to become Domestic Violence Specialist Officers (DVSO). A week-long training program was developed and approved for certification by the New Mexico Department of Public Safety. APD currently has ten certified DVSOs and has trained several more APD officers and personnel from other law enforcement agencies. APD's five-year strategic plan proposes to have 30 DVSOs onboard by the end of FY12.
- Sixth Area Command Facility Completed - On May 17, 2011 the City of Albuquerque and the Albuquerque Police Department dedicated their new Northwest Area Command facility to the memory of two fallen officers, Michael R. King and Richard W. Smith, Jr. who were killed on August 5, 2005 during a welfare check of a mentally ill man. The new facility is APD's largest area command at about 26,000 square feet. It will meet at least a Silver level LEED recommendation, and features photovoltaic panels, geothermal heating and cooling, and water reclamation technologies.



- New Mexico Regional Computer Forensics Laboratory (NMRCFL) opened - The NMRCFL opened early in 2010 and is located on the University of New Mexico campus. Two APD detectives were relocated to the facility in FY/11 and work in partnership with the FBI and other law enforcement agencies in the region. APD has entered into a formal memorandum of understanding and has committed both of the officers to staff the laboratory full-time. In return, APD personnel receive access to digital forensics examinations, advisory services, and exposure to the most technologically advanced computer equipment available.

PRIORITY OBJECTIVES

PUBLIC SAFETY: CITIZENS ARE SAFE, FEEL SAFE AND SECURE, AND HAVE TRUST AND SHARED RESPONSIBILITY FOR MAINTAINING A SAFE ENVIRONMENT.

- **OBJECTIVE 1.** In an effort to combat automobile theft, expand the APD bait vehicle program by adding at least two more vehicles. A bait vehicle is a vehicle equipped with a GPS tracking system that activates when the vehicle is tampered with and/or stolen and contains equipment that alerts the dispatcher to track and disable the vehicle upon request of responding patrol units. Submit a status report to the Mayor and City Council by end of the second quarter, FY/12.
- **OBJECTIVE 2.** In order to increase the effectiveness of the Pawn Shop Unit, increase technology available to the Unit including a new database that will track pawned items, how many times the items have been pawned, and who pawned it. Submit a status report to the Mayor and City Council by end of the second quarter, FY/12.
- **OBJECTIVE 3.** In order to increase APD's proactive approach to potential crime, evaluate predictive crime analysis programs/applications that are currently used by other law enforcement agencies. Predictive analysis is a technique that models historical data with assumptive future conditions to predict outcomes or events. Predictive analysis is a valuable tool for identifying when and where criminal activity will take place, allowing law enforcement agencies to shift resources accordingly. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.

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- OBJECTIVE 4. Using existing resources, improve the clearance rate for the White Collar Crimes Unit by 5% by implementing procedures that result in a higher clearance rate for identity theft cases worked and a larger increase in the amount of cases that get assigned to detectives. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.
- OBJECTIVE 5. Increase alternative training methods to all APD staff by fully implementing PowerDMS and other alternative training methods in order to save money on travel and lodging costs; increase convenience for the trainee; and provide additional capacity for both students and instructors. Submit a status report to the Mayor and City Council by end of the second and fourth quarters, FY/12.
- OBJECTIVE 6. Using grant funding, increase the number of contacts of victims of domestic violence and stalking cases by victim liaisons at the Family Advocacy Center. Increasing the number of contacts comforts the victim by providing a personal touch, as well as monitoring the case thoroughly. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.
- OBJECTIVE 7. Using existing resources develop an active shooter education program for civilians that will increase the chances those civilians will respond in a manner that will allow APD to be more effective in an event. APD's Training Committee will develop a course in collaboration with the Tactical Division that will provide a guide for responses to an active shooter event. Submit a status report to the Mayor and City Council by end of the second and fourth quarters, FY/12.
- OBJECTIVE 8. Using existing resources develop a second contact program for victims of burglaries by developing a standardized procedure where Crime Prevention staff contact burglary victims by phone in order to provide crime prevention information. A second-contact program will bring awareness to burglary victims about APD crime prevention services and demonstrate that the Department is responsive about following up on leads and reduce the chances that they fall victim of similar crime in the future. Submit a status report to the Mayor and City Council by end of the fourth quarter, FY/12.
- OBJECTIVE 9. Using existing or available funding, create, deploy and manage an internet-based system to enhance public and law enforcement communications to thwart criminal gang activity and related violence. Submit a status report to the Mayor and Council by end of the fourth quarter, FY/12.